



Department of Defense

DIRECTIVE

NUMBER 5101.9
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USD(AT&L)

SUBJECT: DoD Executive Agent for Medical Materiel

- References:
- (a) Section 125 of title 10, United States Code
 - (b) DoD Directive 5101.1, "DoD Executive Agent," September 3, 2002
 - (c) DoD 7000.14-R, "DoD Financial Management Regulations," current edition
 - (d) Joint Publication 4-02, "Doctrine for Health Services Support in Joint Operations," July 30, 2001
 - (e) Joint Publication 4-02.1, "Joint Tactics, Techniques, and Procedures for Health Service Logistics Support in Joint Operations," October 6, 1997
 - (f) Joint Publication 1-02, "Department of Defense Dictionary of Military and Associated Terms," April 12, 2001

1. PURPOSE

Pursuant to the authority of the Secretary of Defense under [reference \(a\)](#) and in accordance with [reference \(b\)](#), this Directive:

1.1. Designates the Director, Defense Logistics Agency (DLA) as the DoD Executive Agent (DoD EA) for Medical Materiel for the Department of Defense.

1.2. Identifies the responsibilities, functions, and authorities of the DoD EA for Medical Materiel and the relationship of the DoD EA for Medical Materiel to the other DoD Components worldwide, in peacetime, wartime, for homeland defense, and other contingencies.

2. APPLICABILITY

This Directive applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the

DoD Field Activities, and all the organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components"). The term "Military Services," as used herein, refers to the Army, the Navy, the Air Force, and the Marine Corps.

3. DEFINITIONS

Terms used in this Directive are defined in [enclosure 1](#).

4. POLICY

It is DoD policy that the DoD EA for Medical Materiel shall:

4.1. Act as the single point of contact to establish the strategic and operational relationships, capabilities, and the system integration necessary for effective and efficient Class VIII supply chain support for the Department of Defense within the DoD enterprise architecture.

4.2. Work through the Chairman of the Joint Chiefs of Staff with the Combatant Commands and directly with the Military Services to plan the provision and distribution of Class VIII sustaining materiel, and to establish performance standards that shall be documented in performance-based agreements as necessary to achieve in-theater and homeland support.

4.3. Work through the Chairman of the Joint Chiefs of Staff with the Combatant Commands and directly with the Military Services to consolidate DoD requirements for Class VIII surge and sustainment materiel and execute sourcing and distribution plans, agreements, and contracts to support theater forces.

4.4. Program, obtain, and provide necessary resources to support Class VIII surge and sustainment programs and, in doing so, consolidate funding and acquisition programs to reduce duplication and redundancy.

4.5. Delineate roles, responsibilities, and authorities among the organizations and elements that comprise the supply chain.

5. RESPONSIBILITIES AND FUNCTIONS

5.1. The Under Secretary of Defense (Acquisition, Technology, and Logistics) shall provide policy, guidance, and oversight as necessary to ensure the timely and successful implementation of this Directive.

5.2. The Director, Defense Logistics Agency (DLA), is hereby designated as the DoD EA for Medical Materiel, and in that role shall:

5.2.1. Establish the strategic and operational relationships necessary to achieve effective Class VIII supply chain support. Establish agreements with theater and functional Lead Agent (LA) to act in concert with, and on behalf of, the DoD EA for Medical Materiel.

5.2.2. Establish a single computation and management process for Class VIII's surge and sustainment requirements. Identify, program for, and invest in the information and analytical tools necessary to implement an effective DoD Class VIII requirements management process.

5.2.3. Establish an effective operational relationship with DoD Component medical logistics systems entities to achieve a single representation of Class VIII requirements within the DLA's logistics enterprise programs.

5.2.4. Manage distribution of surge and sustainment medical materiel from commercial sources to the theater of operations. Establish in-theater operational relationships to ensure distribution of medical materiel to support tactical situations. Secure contingency materiel at commercial sources or preposition materiel in strategic locations to support Combatant Command operational requirements. Optimize use of allied military and host-nation sources of medical materiel. Establish strategic alliances, as necessary, with other Federal Agencies and enter into contracts in support of funded materiel requirements.

5.2.5. Provide financial resources to achieve materiel readiness that supports Combatant Command operational requirements. Apply the Defense Working Capital Fund to meet immediate inventory requirements. Consolidate the Department of Defense's Class VIII war reserve requirements to a single Program Objective Memorandum submission for surge and sustainment materiel in coordination with the Military Departments.

5.2.6. In collaboration with the Services and Combatant Commanders, establish performance metrics and standards for the Class VIII supply chain. Assess and report Class VIII supply chain performance and readiness to include a clear definition of surge and sustainment requirements and materiel on-hand or under contract to meet Class VIII requirements.

5.2.7. Continuously seek opportunities to adopt best commercial business practices to optimize medical materiel support in peacetime and during operational periods.

5.2.8. Work with the Military Departments to improve EA process, as recommended by Military Department assessments.

5.3. The Under Secretary of Defense (Policy) shall include the DoD EA for Medical Materiel in matters on DoD policy for military contingency and wartime planning and execution.

5.4. The Under Secretary of Defense (Comptroller) shall include financial requirements for implementation of this Directive in the budgets of the EA for DoD Medical Materiel and other DoD Components, as necessary.

5.5. The Under Secretary of Defense for Personnel and Readiness shall ensure that the Assistant Secretary of Defense for Health Affairs (ASD(HA)) shall provide overall policies, programs, and standards that govern the provision of military healthcare. Additionally, the ASD(HA) shall jointly establish performance standards for the provision of medical materiel support to the Military Health System medical materiel programs with the DoD EA for Medical Materiel and the Military Service Surgeons General.

5.6. The Secretaries of the Military Departments shall:

5.6.1. Provide the DoD EA for Medical Materiel with accurate requirements data for forecasting and sourcing the types and quantities of medical materiel to be procured for Military Services' use in peacetime, wartime, homeland defense, contingencies, and exercises, the locations where these items shall be needed, and the periods in which they shall be required.

5.6.2. Provide reimbursement and funding to the DoD EA for Medical Materiel for supplies provided and budget for changes resulting from implementation of this Directive, according to Financial Management Regulations ([reference \(c\)](#)).

5.6.3. Ensure adequate equipment and trained personnel to discharge the responsibilities in this Directive.

5.6.4. Coordinate with the Combatant Commands, the ASD(HA), and the DoD EA for Medical Materiel in establishing performance metrics and standards.

5.6.5. Provide an assessment of the DoD EA for Medical Materiel effectiveness and efficiency in meeting materiel requirements and make appropriate recommendations for improvements.

5.7. The Secretary of the Army shall:

5.7.1. Execute Secretary of Defense/Chairman of the Joint Chiefs of Staff taskings to provide peacetime, wartime, contingency, and exercise medical materiel support for Army units. Provide the necessary force structure to operate Class VIII support for Army units.

5.7.2. Provide initial outfitting of Class VIII materiel for level 1-4 Army field and combat units.

5.7.3. When the Army is designated as LA, coordinate all theater Class VIII requirements with the Combatant Commands, Service components, and the DoD EA for Medical Materiel.

5.7.4. Be prepared to assume role as LA in a theater of operation. Coordinate with the DoD EA for Medical Materiel/LA all Class VIII support required for Army units.

5.8. The Secretary of the Navy shall:

5.8.1. Execute Secretary of Defense/Chairman of the Joint Chiefs of Staff taskings to provide peacetime, wartime, contingency, and exercise medical materiel support for Navy and Marine Corps units. Provide the necessary force structure to operate Class VIII support for Navy and Marine Corps units.

5.8.2. Provide initial outfitting of Class VIII materiel for level 1-4 naval field and combat units.

5.8.3. When the Navy is designated as LA, coordinate all theater Class VIII requirements with the Combatant Commands, Service components, and the EA for Medical Materiel.

5.8.4. Be prepared to assume role as LA in a theater of operation. Coordinate with the EA for Medical Materiel/LA all Class VIII support required for naval units.

5.9. The Secretary of the Air Force shall:

5.9.1. Execute Secretary of Defense/Chairman of the Joint Chiefs of Staff taskings to provide peacetime, wartime, contingency, and exercise medical materiel support for Air Force units. Provide the necessary force structure to operate Class VIII support for Air Force units.

5.9.2. Provide initial outfitting of Class VIII materiel for level 1-4 Air Force field and combat units.

5.9.3. When the Air Force is designated as LA, coordinate all theater Class VIII requirements with the Combatant Commands, Service components, and the DoD EA for Medical Materiel.

5.9.4. Be prepared to assume role as LA in a theater of operation. Coordinate with the DoD EA for Medical Materiel/LA all Class VIII support required for Air Force units.

5.10. The Commanders of the Combatant Commands, through the Chairman of the Joint Chiefs of Staff, shall:

5.10.1. Coordinate with the DoD EA for Medical Materiel in developing requirements regarding the medical materiel needed by units within their area of responsibility.

5.10.2. Integrate the DoD EA for Medical Materiel into the joint operations planning and execution processes.

5.10.3. Integrate the DoD EA for Medical Materiel recommendations for inter- and intra-theater receipt, storage, and distribution of medical materiel and, when necessary, support personnel for deliberate, crisis action, and exercise planning in accordance with Joint Publication 4-02 and Joint Publication 4-02.1 ([references \(d\)](#) and [\(e\)](#)).


5.10.4. In coordination with the Military Services and the DoD EA for Medical Materiel, establish performance metrics and standards for the Class VIII supply chain within the theater.

5.10.5. Provide an assessment of the DoD EA for Medical Materiel effectiveness and efficiency in meeting program requirements and make appropriate recommendations for improvements.

5.10.6. Provide guidance and direction to theater LAs that have been delegated authority for Class VIII support.

6. EFFECTIVE DATE

This Directive is effective immediately.



Paul Wolfowitz
Deputy Secretary of Defense

Enclosures - 1

E1. [Definitions](#)

E1. ENCLOSURE 1

DEFINITIONS

E1.1.1. Contingency Materiel. The materiel available supporting contingency operations and wartime requirements. Materiel is stored in DoD or commercial storage locations and released to medical units in accordance with prior plan or Combatant Command direction. Primarily used for surge, resupply, and sustainment, but may meet initial outfitting as prescribed in support plan. War Reserve Materiel, Prime Vendor Surge, Vendor Managed Inventory, Stock Rotation Materiel, and Corporate Exigency Contracts are all examples of contingency materiel.

E1.1.2. Executive Agent (EA). The Head of a DoD Component to whom the Secretary of Defense or the Deputy Secretary of Defense has assigned specific responsibilities, functions, and authorities to provide defined levels of support for operational missions, or administrative or other designated activities that involve two or more DoD Components. The nature and scope of the DoD EA's responsibilities, functions, and authorities shall:

E1.1.2.1. Be prescribed at the time of assignment.

E1.1.2.2. Remain in effect until the Secretary of Defense or the Deputy Secretary of Defense revokes or supersedes them.

E1.1.3. Initial Outfitting. A Service-defined process that establishes, creates, and fields the initial medical material set or assemblage.

E1.1.4. Lead Agent (LA). The position designated by the EA to coordinate and/or execute day-to-day conduct of an ongoing operation or function. The LA coordinates Class VIII support requirements, ensures cohesion among the supported activities, and implements the EA's guidance and decisions.

E1.1.5. Medical Materiel. The term used to represent the Class VIIIA commodity, which includes pharmaceutical, medical-surgical, dental, medical laboratory, radiology, and optometry supplies; as well as preventive medicine items and medical equipment. These various supplies and equipment constitute the items supported in the "medical supply chain." The term Medical Materiel does not pertain to blood or blood products normally designated as Class VIIIB.

E1.1.6. Supply Chain. Linked activities associated with providing materiel from a raw materiel stage to an end user as a finished product. (See JP 1-02, [reference \(f\)](#).)

E1.1.7. Surge. The rapid provision of materiel and equipment to fill shortages, meet unanticipated requirements, or achieve contingency stock levels in theater. This materiel is normally released from military or commercial storage locations within hours of notification. Commercially based surge agreements and contracts are managed by the Defense Supply Center, Philadelphia, to meet materiel requirements generated by the Military Services and the Combatant Commanders.

E1.1.8. Sustainment. The provision of personnel, logistics, and other support required to maintain and prolong operations or combat until successful accomplishment or revision of the mission or of the national objective. (See [reference \(f\).](#))

E1.1.9. War Reserve Materiel. An element of contingency materiel acquired and stored in military or commercial locations intended for initial outfitting or resupply of medical units and operations; may be strategically positioned close to anticipated areas of operation.