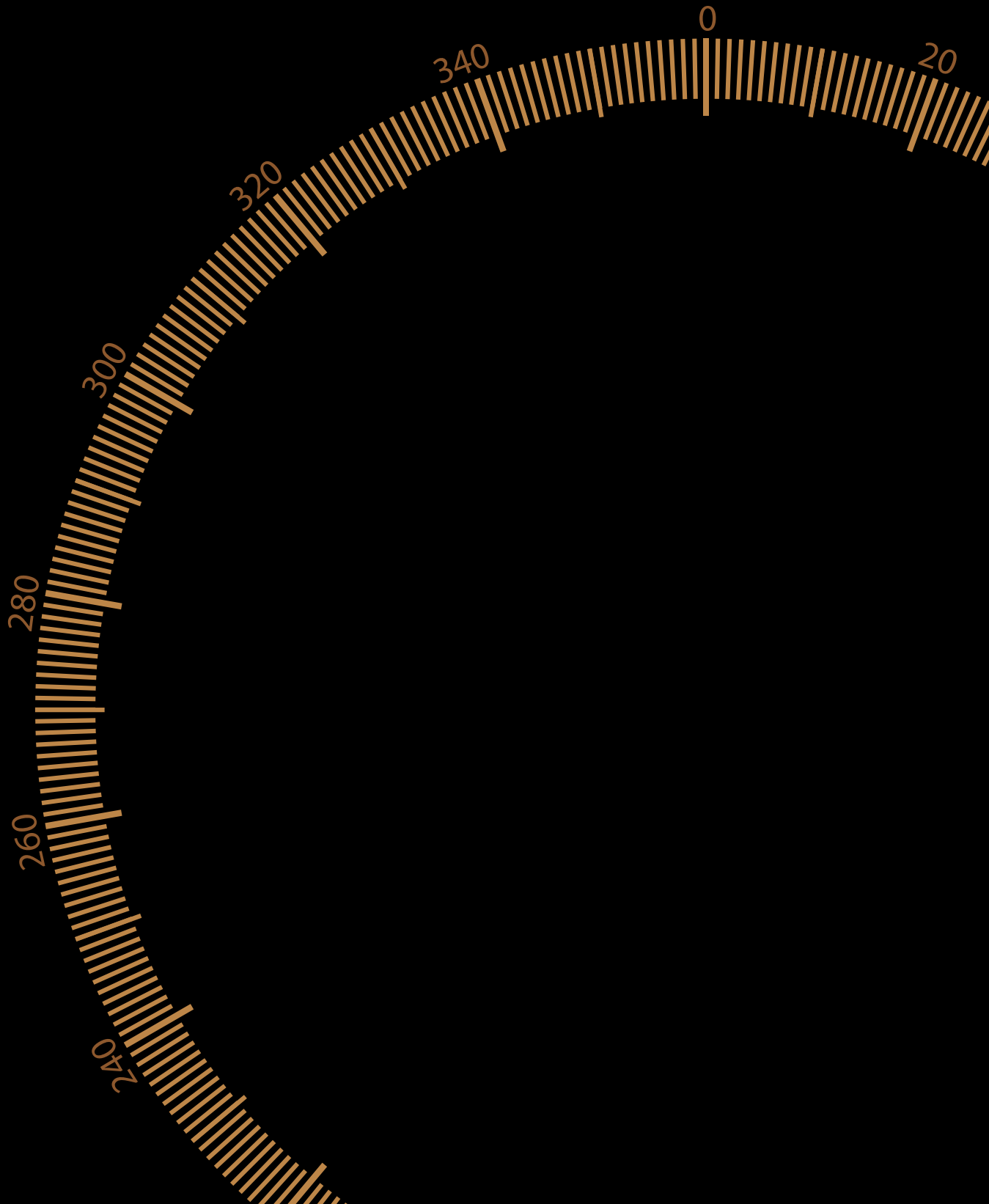


# Management and Boards



# Senior Management



*(seated from left)*

**Robert D. Hankins**  
*Executive Vice President*

**Helen E. Holcomb**  
*First Vice President and  
Chief Operating Officer*

**Richard W. Fisher**  
*President and  
Chief Executive Officer*

**Harvey Rosenblum**  
*Executive Vice President and  
Director of Research*

*(standing)*

**Blake Hastings**  
*Vice President in Charge,  
San Antonio Branch*

**Millard Sweatt**  
*Senior Vice President,  
General Counsel and Secretary*

**Robert Smith III**  
*Senior Vice President in Charge,  
Houston Branch*

**Robert W. Gilmer**  
*Vice President in Charge,  
El Paso Branch*

**Joanna O. Kolson**  
*Senior Vice President*

**J. Tyrone Gholson**  
*Senior Vice President*

**Meredith N. Black**  
*Senior Vice President*

# Boards of Directors

## Dallas



**James T. Hackett**  
(Chairman)  
*Chairman, President  
and CEO, Anadarko  
Petroleum Corp.*



**Herbert D. Kelleher**  
(Deputy Chairman)  
*Founder and  
Chairman Emeritus,  
Southwest Airlines Co.*



**James B. Bexley**  
*Professor of Finance,  
Sam Houston State University*



**Pete Cook**  
*CEO,  
First National Bank  
in Alamogordo*



**Robert A. Estrada**  
*Chairman,  
Estrada Hinojosa and Co. Inc.*



**George F. Jones Jr.**  
*CEO,  
Texas Capital Bank*



**Margaret H. Jordan**  
*President,  
Dallas Medical Resource*



**Joe Kim King**  
*CEO,  
Brady National Bank*



**Myron E. Ullman III**  
*Chairman and CEO,  
J.C. Penney Co. Inc.*

## El Paso



**D. Kirk Edwards**  
(Chairman)  
*President,  
MacLondon Royalty Co.*



**Cindy J. Ramos-Davidson**  
(Chairman Pro Tem)  
*President and CEO,  
El Paso Hispanic  
Chamber of Commerce*



**Laura M. Conniff**  
*Qualifying Broker,  
Mathers Realty Inc.*



**Martha I. Dickason**  
*President,  
DM Dickason Personnel  
Services*



**Robert E. McKnight Jr.**  
*Partner,  
McKnight Ranch Co. LLP*



**Larry L. Patton**  
*President and CEO,  
Bank of the West*



**Gerald J. Rubin**  
*Chairman, President and CEO,  
Helen of Troy Ltd.*

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## Houston



**Douglas L. Foshee**  
(Chairman)  
*Chairman, President and CEO,  
El Paso Corp.*



**Paul W. Hobby**  
(Chairman Pro Tem)  
*Chairman and CEO,  
Alpheus Communications*



**Jorge A. Bermudez**  
*President and CEO,  
The Byebrook Group LLC*



**Kirk S. Hachigian**  
*Chairman and CEO,  
Cooper Industries Ltd.*



**Jodie L. Jiles**  
*Managing Director,  
RBC Capital Markets*



**Paul B. Murphy Jr.**  
*CEO and President,  
Community Bancorp LLC*



**Ann B. Stern**  
*Executive Vice President,  
Texas Children's Hospital*



**Steven R. Vandegrift**  
(Chairman)  
*Founder and President,  
SRV Holdings*



**J. Dan Bates**  
(Chairman Pro Tem)  
*President,  
Southwest Research Institute*



**Thomas E. Dobson**  
*Chairman and CEO,  
Whataburger Restaurants LP*

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## San Antonio



**Ygnacio D. Garza**  
*Partner,  
Long Chilton LLP*



**Ricardo Romo**  
*President,  
University of Texas at  
San Antonio*



**G.P. Singh**  
*President and CEO,  
Gur Parsaad  
Properties Ltd.*



**Guillermo F. Trevino**  
*President,  
Southern Distributing*



# Officers

## Federal Reserve Bank of Dallas

### Dallas

**Richard W. Fisher**  
*President and CEO*

**Helen E. Holcomb**  
*First Vice President and COO*

**Robert D. Hankins**  
*Executive Vice President*

**Harvey Rosenblum**  
*Executive Vice President and  
Director of Research*

**Meredith N. Black**  
*Senior Vice President*

**J. Tyrone Gholson**  
*Senior Vice President*

**Joanna O. Kolson**  
*Senior Vice President*

**Kenneth V. McKee**  
*Senior Vice President  
and General Auditor*

**Millard Sweatt**  
*Senior Vice President,  
General Counsel and Secretary*

**Earl Anderson**  
*Vice President*

**Gloria V. Brown**  
*Vice President*

**Diane M. de St. Germain**  
*Vice President*

**John V. Duca**  
*Vice President and Senior  
Policy Advisor*

**Robert G. Feil**  
*Vice President*

**KaSandra Goulding**  
*Vice President*

**Kathy K. Johnsrud**  
*Vice President*

**Sherry M. Kidd**  
*Vice President*

**Evan F. Koenig**  
*Vice President and Senior  
Policy Advisor*

**Harvey R. Mitchell III**  
*Vice President*

**William C. Morse Jr.**  
*Vice President*

**Sharon A. Sweeney**  
*Vice President, Associate  
General Counsel and  
Associate Secretary*

**W. Arthur Tribble**  
*Vice President and Associate Secretary*

**Robert L. Triplett III**  
*Vice President*

**E. Ann Worthy**  
*Vice President*

**Mark A. Wynne**  
*Vice President and Director,  
Globalization and Monetary Policy  
Institute*

**Mine K. Yücel**  
*Vice President and Senior Economist*

**Tommy E. Alsbrooks**  
*Assistant Vice President*

**B. Joe Betsill Jr.**  
*Assistant Vice President*

**Stephan D. Booker**  
*Assistant Vice President*

**Jeffery W. Gunther**  
*Assistant Vice President*

**Richard J. Mase Jr.**  
*Assistant Vice President*

**Alfreda B. Norman**  
*Assistant Vice President*

**Dean A. Pankonien**  
*Assistant Vice President*

**Lawrence G. Rex**  
*Assistant Vice President*

**Margaret C. Schieffer**  
*Assistant Vice President*

**Victor A. Schreck**  
*Assistant Vice President*

**Gayle Teague**  
*Assistant Vice President*

**Michael N. Turner**  
*Assistant Vice President*

**Marion E. White**  
*Assistant Vice President*

**Hazel W. Adams**  
*Credit Risk Systems Officer*

**Glenda Balfantz**  
*Audit Officer*

**V. Lynn Black**  
*Relationship Management Officer*

**Claude H. Davis**  
*Accounting Officer*

**Paul T. Elzner**  
*Credit Risk and Reserves Officer*

**Karen M. Gist**  
*Information Technology Officer*

**D. Kay Gribbin**  
*Administrative Officer*

**Rob Jolley**  
*Examining Officer*

**Dana S. Merritt**  
*Human Resources Officer*

**Robert R. Moore**  
*Research Officer*

**Pia M. Orrenius**  
*Research Officer*

**Allen E. Qualman**  
*Operations Officer*

**Kenneth J. Robinson**  
*Research Officer*

**William W. Shaffer Jr.**  
*Information Technology Officer*

**Jay Sudderth**  
*Relationship Management Officer*

### El Paso

**Robert W. Gilmer**  
*Vice President in Charge*

**Javier R. Jimenez**  
*Assistant Vice President*

### Houston

**Robert Smith III**  
*Senior Vice President in Charge*

**Daron D. Peschel**  
*Vice President*

**Donald N. Bowers II**  
*Assistant Vice President*

**Randy L. Steinley**  
*Assistant Vice President*

**Michelle Treviño-Aguilar**  
*Administrative Officer*

### San Antonio

**Blake Hastings**  
*Vice President in Charge*

**D. Karen Diaz**  
*Assistant Vice President*

## Eleventh District Advisory Council

**Jerred G. Blanchard Jr.**  
*Principal  
Ernst and Young LLP  
Houston*

**Crawford Brock**  
*Owner  
Stanley Korshak  
Dallas*

**Jason M. King**  
*Manager and Owner  
King's Premium Brand Ltd.  
Chappell Hill, Texas*

**Frank Mihalopoulos**  
*President  
Corinth Properties  
Dallas*

**Deborah Lawrence Rogers**  
*Owner  
Deborah's Farmstead  
Fort Worth*

**Debby A. Weber**  
*Sole Proprietor  
Weber Design Associates  
President  
Hilltop Remodeling Inc.  
Dallas*

## Federal Advisory Council Member

**Richard W. Evans Jr.**  
*Chairman and CEO  
Cullen/Frost Bankers Inc.  
San Antonio*