The Economics of Two-Sided Payment Card Markets: Pricing, Adoption and Usage

James McAndrews and Zhu Wang

Federal Reserve Bank of New York Federal Reserve Bank of Kansas City

March 14, 2008

The Economics of Two-Sided Payment Card Markets:, Pricing, Adoption and Usage

1 / 16

The Economics of Payment Card Markets

Controversy on interchange fees

- Increasing adoption and usage of payment cards
- Rising credit card interchange fees
- Ongoing legal and regulatory actions
- Two-sided market literature
 - Fundamental externality in card payment system
 - Asymmetric pricing on the two-sides
 - Interchange fee: is it too high?

Card Payment System: An Illustration



Motivation

The Existing Two-sided Market Theories: Weak Micro-foundations

- Unspecified convenience benefits from the card usage
- Fixed consumer demand for goods invariant to payment choices
- Imperfect competition among merchants



A New Two-sided Market Analysis

- Monetary benefits from the payment card usage
- Varying consumer demand for goods subject to payment choices
- Contestable market for merchants

5 / 16

Supporting Evidence and New Findings

- The card adoption patterns of consumers and merchants
- Three types of merchants who accept cash, card or both
- Rising interchange fees at falling card costs
- The "two-sided market" effect and the "inflation" effect

Basic Elements of the Model

Consumers

- Cobb-Douglass preference, heterogenous income

Merchants

- contestable market, heterogenous size

Card technology

- high fixed cost of adoption, low variable cost of usage

- Card service provider
 - the monopoly network who maximizes profit
 - the social planner who maximizes consumer surplus
 - the policy maker who sets an interchange fee ceiling

Pre-card Market Equilibrium

• A competitive merchant selling good α sets the cash price $p_{\alpha,c}$:

$$(1-\tau_m)p_{\alpha,c}=c_{\alpha}\Longrightarrow p_{\alpha,c}=rac{c_{\alpha}}{1-\tau_m}$$

• A consumer with income *I* purchases x_{α} units of good α :

$$U = Max \int_{\underline{\alpha}}^{\overline{\alpha}} \alpha \ln x_{\alpha} dG(\alpha) \quad s.t. \quad \int_{\underline{\alpha}}^{\overline{\alpha}} (1+\tau_c) p_{\alpha,c} x_{\alpha,I} dG(\alpha) = I$$

• A consumer *I*'s demand and spending on good *α*:

$$x_{\alpha,I} = rac{lpha I}{(1+ au_c)p_{lpha,c}E(lpha)}, \quad p_{lpha,c}x_{lpha,I} = rac{lpha I}{(1+ au_c)E(lpha)}$$

Total market demand and spending on good *α*:

$$x_{\alpha} = rac{lpha E(I)}{(1 + \tau_c) p_{lpha,c} E(lpha)}, \ \ p_{lpha,c} x_{lpha} = rac{lpha E(I)}{(1 + \tau_c) E(lpha)}$$

Introducing the Payment Card

- The payment card service is provided by a monopoly network
- Merchants and consumers are each charged a fee *f*_m and *f*_c
- Card service costs for merchants and consumers are *d_m* and *d_c*
- Merchants and consumers pay an adoption cost k_m and k_c

Card Adoption and Usage

- Merchants' choice
 - Large merchants (*α* ≥ *α*₁) accept cards and charge price *p_{α,d}* ≤ *p_{α,c}*

$$\alpha_1 = \frac{E(\alpha)k_m}{[E_{I>I_0}(I-k_c)](\frac{1-f_m}{1+f_c} - \frac{1-\tau_m}{1+f_c})}$$

• Intermediate merchants ($\alpha_0 \le \alpha < \alpha_1$) specialize. They either accept cards and charge $p_{\alpha,d}$, where $\frac{1+\tau_c}{1+f_c}p_{\alpha,c} \ge p_{\alpha,d} > p_{\alpha,c}$, or they do not accept cards and charge $p_{\alpha,c}$

$$\alpha_0 = \frac{E(\alpha)k_m}{[E_{I>I_0}(I-k_c)](\frac{1-f_m}{1+f_c} - \frac{1-\tau_m}{1+\tau_c})}$$

• Small merchants ($\alpha < \alpha_0$) do not accept cards and charge $p_{\alpha,c}$

Card Adoption and Usage

- Consumers' choice
 - A consumer with income *I* compares utility between adopting card (*V*_{*d*}) or not (*V*_{*c*})

$$V_{d} = \int_{\underline{\alpha}}^{\alpha_{0}} \alpha \ln \frac{\alpha(I-k_{c})}{(1+\tau_{c})p_{\alpha,c}E(\alpha)} dG(\alpha) + \int_{\alpha_{0}}^{\overline{\alpha}} \alpha \ln \frac{\alpha(I-k_{c})}{(1+f_{c})p_{\alpha,d}E(\alpha)} dG(\alpha),$$
$$V_{c} = \int_{\alpha}^{\alpha_{1}} \alpha \ln \frac{\alpha I}{(1+\tau_{c})p_{\alpha,c}E(\alpha)} dG(\alpha) + \int_{\alpha_{1}}^{\overline{\alpha}} \alpha \ln \frac{\alpha I}{(1+\tau_{c})p_{\alpha,d}E(\alpha)} dG(\alpha)$$

• The threshold income level *I*⁰ for card adoption

$$I \ge I_0 = \frac{\left(\frac{1+\tau_c}{1+f_c}\right)^{E_{\alpha > \alpha_0}(\alpha)/E(\alpha)}k_c}{\left(\frac{1+\tau_c}{1+f_c}\right)^{E_{\alpha > \alpha_0}(\alpha)/E(\alpha)} - \exp\left(\int_{\alpha_0}^{\alpha_1} \alpha \ln\left(\frac{p_{\alpha,d}}{p_{\alpha,c}}\right)dG(\alpha)/E(\alpha)\right)}$$

Monopoly Network vs. Social Planner

• The monopoly network maximizes network profit subject to merchants and consumers' card adoption

$$\underset{f_c f_m}{Max} \frac{E_{\alpha > \alpha_0}(\alpha) E_{I > I_0}(I - k_c)}{E(\alpha)(1 + f_c)} (f_c + f_m - d_m - d_c)$$

• The social planner maximizes consumer surplus subject to merchants and consumers' card adoption

$$\underset{f_{cfm}}{Max} \quad \int_{\underline{I}}^{\overline{I}} (U_{I,d} - U_{I,c}) dF(I)$$

Short-run (Transitional) Dynamics

• Two-sided market interactions

$$\alpha_0 = \frac{E(\alpha)k_m}{[E_{I>I_0}(I-k_c)](\frac{1-f_m}{1+f_c}-\frac{1-\tau_m}{1+\tau_c})},$$

$$I_{0} = \frac{\left(\frac{1+\tau_{c}}{1+f_{c}}\right)^{E_{\alpha > \alpha_{0}}(\alpha)} k_{c}}{\left(\frac{1+\tau_{c}}{1+f_{c}}\right)^{\frac{E_{\alpha > \alpha_{0}}(\alpha)}{E(\alpha)}} - \exp\left(\int_{\alpha_{0}}^{\alpha_{1}} \frac{\alpha}{E(\alpha)} \ln\left(\frac{(1-\tau_{m})\alpha}{(1-f_{m})\alpha - (1+f_{c})\alpha_{0}} \left(\frac{1-\tau_{m}}{1+f_{c}} - \frac{1-\tau_{m}}{1+\tau_{c}}\right)\right) dG(\alpha)\right)}$$

• Assume $\alpha \in [0, 1]$ is uniformly distributed, and $I \in [0, \infty)$ is exponentially distributed.



Motivation

(Industry Dynamics)

Simulation Results

13 / 16

Long-run Dynamics

- Long-run dynamics are characterized by the time path of the high-adoption equilibrium
- Oriving forces:
 - Declining card usage costs $d_m + d_c$
 - Declining card adoption costs k_c and k_m
 - Rising consumer income *E*(*I*)

Simulation Parameterization

- Under the monopoly network
- Under the social planner
- Under the policy of interchange ceiling ($f_m \leq 0.03$)

	k_m	k_c	E(I)	$ au_m$	$ au_c$	$d_m + d_c$
Case 1	160	160	10,000	0.05	0.05	(0,0.05)
Case 2	120	200	10,000	0.05	0.05	(0,0.05)
Case 3	128	128	10,000	0.05	0.05	(0,0.05)
Case 4	160	160	12,500	0.05	0.05	(0,0.05)

Figure A5: Monopoly Outcome vs. Social Optimum (Case 1)



Figure A5: Monopoly Outcome vs. Social Optimum (Case 1)



Figure A6: Monopoly Outcome with and without An Interchange Fee Ceiling (Case 1)



Figure A6: Monopoly Outcome with and without An Interchange Fee Ceiling (Case 1)



15 / 16



- Monopoly outcome is very different from social optimum
 - The card network maximizes the profit
 - it cares only about the card users but not the cash users
 - lowering card fees to consumers help inflate the value of card transactions, so the network prefers high interchange fees
 - The social planner maximizes the consumer surplus
 - it cares about both card users and cash users
 - lowering card fees to merchants help increase consumers' real purchase, so the social planner prefers low interchange fees
- Imposing an interchange ceiling may improve consumer welfare

Conclusion

- The paper provides a new theory for two-sided payment card markets with better micro-foundations
 - Monetary benefits from the payment card usage
 - Consumer demand is affected by payment choices
 - Contestable markets for merchants
- The paper derives card adoption and usage patterns that are consistent with empirical evidence
 - Rich consumers and large merchant adopt payment cards early on
 - Three types of merchants who accept cash, card or both
- The paper offers new insights on payment card pricing
 - The decline of card service costs is consistent with increasing interchange fees
 - The card network has the incentive to inflate the nominal value of card transactions
 - Imposing an interchange ceiling may improve consumer welfare