

Utilizing Patient-Centered Technologies to Support Care Transitions



Agenda

- Background on Center for Technology and Aging (CTA) and Tech4Impact Grant Program
- Role of health technologies in reducing hospitalizations and promoting better care, better health, lower costs
- Presentations from two Tech4Impact Grantees

Presenters

- Lynn Redington, Senior Program Director, Center for Technology and Aging
- Stephen Kogut, Associate Professor of Pharmacy Practice, University of Rhode Island College of Pharma
- Maria Gil, Co-founder, ER-Card, LLC
- Angie Hochhalter, Assistant Professor and Research Scientist II, Department of Internal Medicine at Scott & White Healthcare and Texas A&M Health Science Center (TAMHSC) College of Medicine.



Technologies for Improving Post-Acute Care Transitions ("Tech4Impact")

Lynn Redington, DrPH, MBA
Senior Program Director
Center for Technology and Aging
June 21, 2011 Webinar







- Established in 2009 with funding from The SCAN
 Foundation, located at the Public Health Institute
- Mission: Expand use of technologies that help older adults lead healthier lives & maintain independence
- Independent, non-profit resource center on issues related to diffusion of technology for older adults
- Design, develop Technology Diffusion Grants
 Programs, e.g., Tech4Impact



CTA Diffusion Grants Programs

Demonstrate/evaluate how technologies can:

- Improve *efficiency* of care delivery
- Improve *health* and independence
- Reduce the cost and burden of care
- Improve chronic disease *self-management*

Emphasis on accelerating adoption/diffusion of patientcentered technologies



Tech4Impact Grant--The Need

- Avoidable Readmissions:
 - 1 in 5 patients readmitted w/in 30 days of discharge
 - 76% of readmissions are preventable
 - A \$25 billion savings potential
- Need to improve care transitions
 - Better care coordination, outreach, patient engagement and support
 - Information and communications technologies

References:

New England Journal of Medicine, Jencks S, et al "Rehospitalizations among patients in the Medicare fee-for-service program" *N England Journal of Medicine 2009; 360: 1418-28.*PricewaterhouseCoopers, 2008. The price of excess: Identifying waste in healthcare spending.



Tech4Impact Diffusion Grants Program

- RFP released September 2010
- January-December 2011 grant period
- \$500,000 in grant funds
- Tech4Impact designed to complement the AoA/CMS ADRC Evidence-Based Care Transition ("Option D") Grant to States
- 16 States eligible → 12 applied → 5 selected



Tech4Impact Grant Awards

States Technology Approach 1. Personal Health California **Records & Info** Indiana Rhode Island 2. Care Management Today: **Texas Software** Washington

For more information about the 5 grant awards, see:

http://www.techandaging.org/Tech4Impact Grants Abstracts.pdf

Administration on Aging

CTA's Other Technology Diffusion Grants

- 22 CTA Grantees ("learning laboratories")
- Technologies for Medication Optimization
 - Medication Adherence Technologies
 - In-Home Automated Meds Dispensers resulted in 98% adherence rate



- Medication Management Technologies
 - Virtual Pharmacist Counseling identified 6 medication problems/patient, resolved 93%, 6:1 ROI
- Technologies for Remote Patient Monitoring



- Heart Failure monitoring and messaging
- Mobile Health Technologies





To Learn More . . .

- www.techandaging.org
 - CTA publications on technologies
 - Lessons learned from grantees
 - Abstracts on 22 grant programs
 - ADOPT (Accelerating Diffusion of Proven Technologies) Toolkit
- Contact: Iredington@techandaging.org



Improving Medication Management Post-Discharge via Pharmacist Home Visits and Use of an Electronic Personal Health Record (ER-Card®)



Project Team

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URI College of Pharmacy

Executive Director, Rhodes to Independence

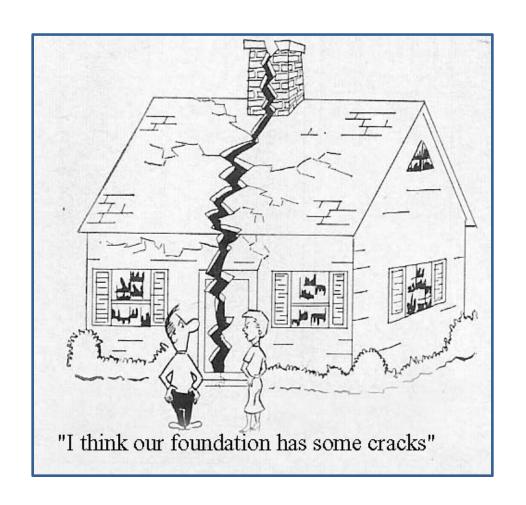


Outline

Care Transitions:

- Suboptimal medication management in the community setting
- Health Information Technology solutions
- The utility of electronic personal health records coupled with pharmacist involvement
- Sustainability and further development

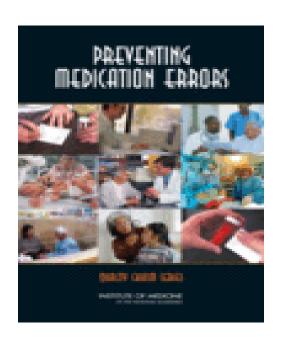
...Prior to the Medical Home Era





Medication Errors

- Medication errors are among the most common medical errors
- Estimated 1.5 million preventable injuries due to adverse drug events annually
- Total annual cost of at least \$3.5B (2006 dollars)
- Problems of misuse, overuse and underuse



Preventing Medication Errors: Quality Chasm Series

Medication-Related Problems

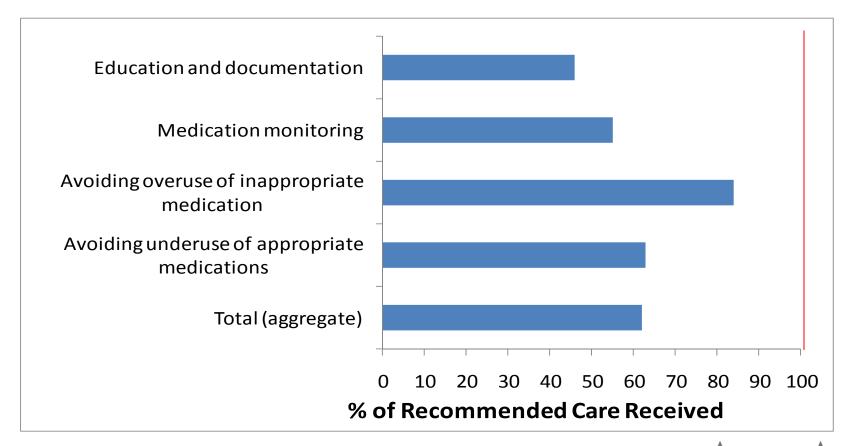
- Untreated Indications
- Improper Med Selection
- Sub-therapeutic Dosage
- Failure to Receive / Take Meds

- Over-dosage
 - Adverse Drug Reactions
 - Interactions
 - Med Use Without Indication



The Quality of Pharmacologic Care for Adults in the United States

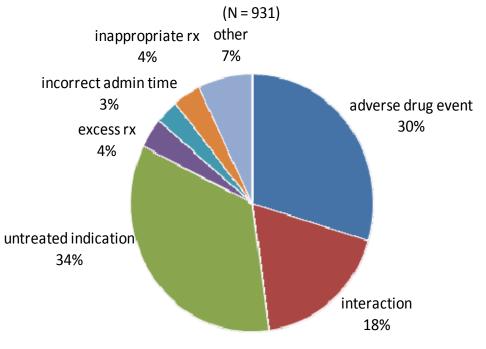
Shrank WH, Asch SM, Adams J, et al. Med Care 2006 Oct;44(10):936-45. (modified)



ER-Card®/University of RI College of Pharmacy City of Warwick, RI Employee Health Initiative

(2009, unpublished)

Types of Medication-Related Problems Identified





Posthospital Medication Discrepancies: Prevalence and Contributing Factors

Coleman EA et al. Arch Intern Med. 2005; 165:1842-1847.

Patient-associated factors

- Did not fill prescription (4.8%)
- Did not need medication (0.8%)
- Money/financial barriers (5.6%)
- Intentional nonadherence (4.8%)
- Nonintentional nonadherence (33.9%)
- Performance deficit (0.8%)
- Subtotal (51%)

System-associated factors

- Rx with known allergy/intolerance (2.4%)
- Conflicting information from difference informational sources (14.5%)
- Confusion b/w brand and generic names (2.4%)
- Discharge instructions incomplete, inaccurate, or illegible (16.1%)
- Duplication (8.1%)
- Incorrect dosage (0.8%)
- Incorrect quantity (0.8%)
- Incorrect label (3.2%)
- Cognitive impairment not recognized (0.8%)
- Subtotal (49.2%)



Health Information Technology Initiatives in RI

- Electronic Prescribing
- Health Information Exchange Award
 - currentcare http://www.currentcareri.org
- Regional Extension Center Award
- Rhode Island Beacon Community
- ER-Card ePHR (electronic Personal Health Record) program

Meaningful Use of EHRs: Selected Stage 1 Criteria Impacting Medication Management

- Exchange key clinical information (for example, problem list, medication list, allergies, and diagnostic test results), among providers of care and patient authorized entities electronically
- Generate and transmit permissible prescriptions electronically
- Implement drug-drug, drugallergy, drug- formulary checks

- Perform medication reconciliation at relevant encounters and each transition of care
- Maintain medication / allergies list
- Generate lists of patients by specific conditions to use for quality improvement, reduction of disparities, research, and outreach.

Administration on Agi

Electronic Health Record (EHR)

- Electronic by definition
- Data input: Clinician driven
- Multiple users
- Multi-functional
- "Gold" standard
- Gaps in information
- Ideal: promote safe, effective and efficient delivery of health care through lens of providers, payers and regulators

Personal Health Record (PHR)

- Electronic or paper
- Data input: Patient driven
- Patient controls access
- Narrower function
- Data reliability a concern
- Gaps in information
- Ideal: promote safe, effective and efficient delivery of health care through lens of empowered patient as active participant in care



Improving Medication Management Post-Discharge via Pharmacist Home Visits and use of an Electronic Personal Health Record (ER-Card)

Funding: Center for Technology and Aging, Tech4Impact Diffusion Grants Program

Project Aims

- 1. To identify and address medication-related problems post discharge
 - Pharmacist home visit
 - ER-Card® Program as ePHR (plus)
- 2. Prevent avoidable rehospitalization
- To learn more about the role of technology in supporting medication management activities during care transitions

Collaborators

- URI College of Pharmacy
- ER-Card
- RI Department of Elderly Affairs
- Quality Partners of RI (Quality Improvement Organization, or QIO)
- RI Department of Human Services (Medicaid)
- Kent Hospital, Warwick, RI

Intervention Elements

- Medication Management / Pharmacist
 - Overarching models / frameworks
- ER-Card® ePHR
 - Augmented by various services

The Care Transitions Program: The **Four Pillars**

- 1. Medication self-management: Patient is knowledgeable about medications and has a medication management system.
- 2. Use of a dynamic patient-centered record: Patient understands and utilizes the Personal Health Record (PHR) to facilitate communication and ensure continuity of care plan across providers and settings. The patient or informal caregiver manages the PHR.
- 3. Primary Care and Specialist Follow-Up: Patient schedules and completes follow-up visit with the primary care physician or specialist physician and is empowered to be an active participant in these interactions.
- 4. Knowledge of Red Flags: Patient is knowledgeable about indications that their condition is worsening and how to respond.

Coleman EA. http://www.caretransitions.org/four pillars.asp

The Care Transitions ProgramSM is based in the Division of Health Care Policy and Research at the University of Colorado Denver, School of Medicine.

Medication Reconciliation

 "... a process of obtaining a complete and accurate list of each patient's current home medications including name, dosage, frequency, and route of administration and comparing the physician's admission, transfer, and/or discharge orders to that list."

Wong JD et al. Medication Reconciliation at Hospital Discharge: Evaluating Discrepancies. Annals of Pharmacotherapy. Oct, 2008. Vol 42

Steps: Verify > Clarify > Reconcile > Transmit

Kliethermes MA. Medication reconciliation and the pharmacist's role. http://www.pharmacist.com



Medication Management/Pharmacist

Core Elements of an Medication Therapy Management (MTM) Service

- 1. Medication therapy review
- 2. A personal medication record
- 3. A medication-related action plan
- Intervention and/or referral
- Documentation and follow-up

http://www.pharmacist.com

Medication Therapy Management in Pharmacy Practice: Core Elements of an MTM Service Model Version 2.0. A joint initiative of the American Pharmacists Association and the National Association of Chain Drug Stores Foundation (2008)

Administration on Aging



- An innovative, electronic personal health record and healthcare management service (http://www.ER-card.com)
- Online ePHR system, 24 hour accessibility
- Secure, HIPAA compliant
- Patient information reviewed and updated by health professionals
- Free to study participants
- Long-standing partnership with URI College of Pharmacy

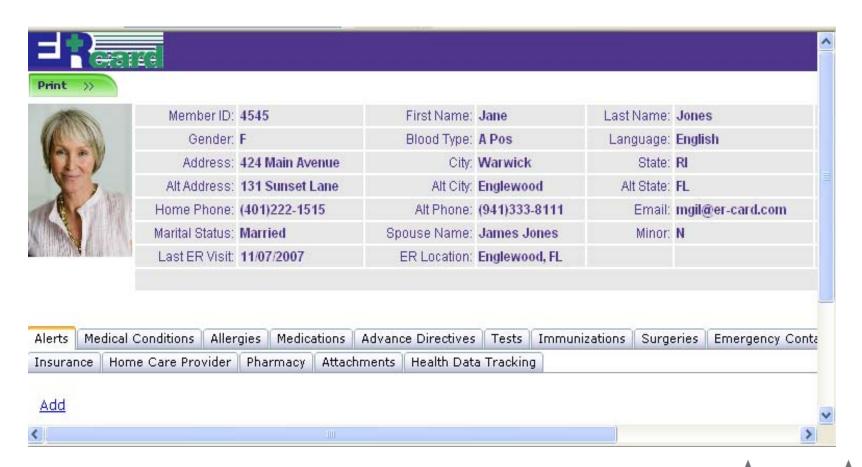


Program Features:

- Care Management Service
- Medication Profile Review
- Emergency Notification System
- EMT (Emergency Medical Technician) Care Link

How ER-Card Works

Proprietary software provides a user-friendly means to create an electronic personal health record and to share it with healthcare providers.



Providing Medical Information

- ER-Card members have a number of ways to provide caregivers with their medical information:
 - Hard copies of their medical profile
 - ID cards and keychain tags
 - Window decals and refrigerator magnets
 - USB flash drive (optional)

Access to ER-Card Member Profiles

- Providers may access ER-Card member profiles via:
 - 24-hour access 1-800 number
 - Internet
 - Fax
 - Email

ER-Card: Privacy / Security

- Encrypted database on a private network
- Licensed facilities, physicians and first responders require username and password supplied by ER-Card
- Provide daily reports to members when records are accessed by physicians, hospitals, EMTs and when calls are received by the emergency response hotline

Design

Eligibility

- Older age (60+); Chronic disease
 - Diabetes, Coronary Artery Disease (CAD)/Congestive Heart Failure (CHF), Chronic Obstructive Pulmonary Disease (COPD)/Asthma
- English speaking without diminished cognition
- Max N of 250

Outcomes

- Medication related problems (subgroups)
- Group comparison (with/without intervention)
 - MRPs, Rehospitalization rates
- Participant Satisfaction
- 12 month project duration



Anticipated Results

- Medication related problems occur commonly postdischarge
- Reduced rehospitalization rates
- Patients value the service
- Publication / awareness
 - Local media
 - Peer-reviewed journals
- Sustainability

Roles of Information Technology (IOM, 2001)



- Reengineer care processes
- Manage the burgeoning clinical knowledge base
- Coordinate patient care across providers and settings 3.
- Support interdisciplinary team function 4.
- Facilitate performance and outcome measurements for improvement and accountability
- Information rich environments for education and training

Sustainability / Further Development

- Involvement in local Health Information Exchange (HIE)/Person-Centered Medical Home (PCMH) initiatives
- Publication: model and outcomes
- Wider-scale pilot including insurers 3.
- Involve community (store-based) pharmacists
- Reimbursement under Medicare Part D Medication Therapy Management (MTM) programs
- Enrollment co-payments / fees 6.
- Other



Care Transitions InterventionTM (CTI) Coaching Tool

Developed in cooperation with the Care Transitions Program (caretransitions.org) for public use

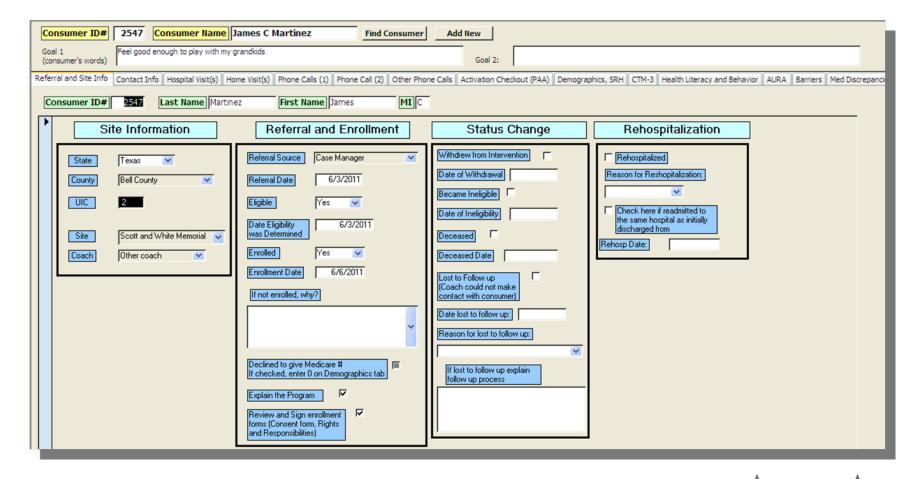
Angie Hochhalter, PhD Scott & White Healthcare State Of Texas



Background

- Revision of existing Care Transitions Program tool
- Freely available as Microsoft ACCESS database
- Goals
 - Facilitate highest quality coaching
 - Integrate coaching and evaluation
 - Improve project management capacity

Referral, Enrollment, Project Status



Contact Information

	James C Ma	11110	Consumer Add	New	
Feel good eno	ugh to play with my grandkids			Goal 2:	
Contact Info			Other Phone Calls	Activation Checkout (PAA	A) Demographics, SR
	r: 000234555				
255: 197 ľ	North Main St Temple TX		_		
ne number	,	-		,,,,,,	
	(254) /82-5555	Caregiver numb	ber: (254	1) 792-5555	
tors/clinics		_			
ospital ther coach hospital	Admitted for AMI				
	Feel good end Contact Info ord Number 197 I	Feel good enough to play with my grandkids Contact Info Hospital Visit(s) Home Visit(s) Pl Cont Ord Number: 000234555 PSS: 197 North Main St Temple TX One number: (254) 231-5555 (254) 782-5555 Ctors/clinics: PCP: Dr. Woodrow Whit Cardiologist: Dr. Henry Bospital ther coach	Feel good enough to play with my grandkids Contact Info Hospital Visit(s) Home Visit(s) Phone Calls (1) Phone Call (2) Contact information ord Number: 000234555 25S: 197 North Main St Temple TX Caregiver Name Caregiver Related to the family mean contact of the contact information Caregiver Name Caregiver Related to the family mean contact of the contact information Caregiver Name Caregi	Feel good enough to play with my grandkids Contact Info Hospital Visit(s) Home Visit(s) Phone Calls (1) Phone Call (2) Other Phone Calls Contact Information Contact Information Ord Number: 000234555 Pass: 197 North Main St Temple TX Caregiver Name: Caregiver Relationship: dauge Caregiver Relationship: Other family members: (254) 231-5555 Caregiver number: (254) 782-5555 Caregiver number: (254) Admitted for AMI Cospital Admitted for AMI	Feel good enough to play with my grandkids Contact Info Hospital Visit(s) Home Visit(s) Phone Calls (1) Phone Call (2) Other Phone Calls Activation Checkout (PAX Contact information ord Number: 000234555 255: 197 North Main St Temple TX Caregiver Name: Mary Martine2 Caregiver Relationship: daughter Other family members: (254) 231-5555 Caregiver number: (254) 792-5555 ctors/clinics: PCP: Dr. Woodrow White Cardiologist: Dr. Henry Hart ospital ther coach Admitted for AMI

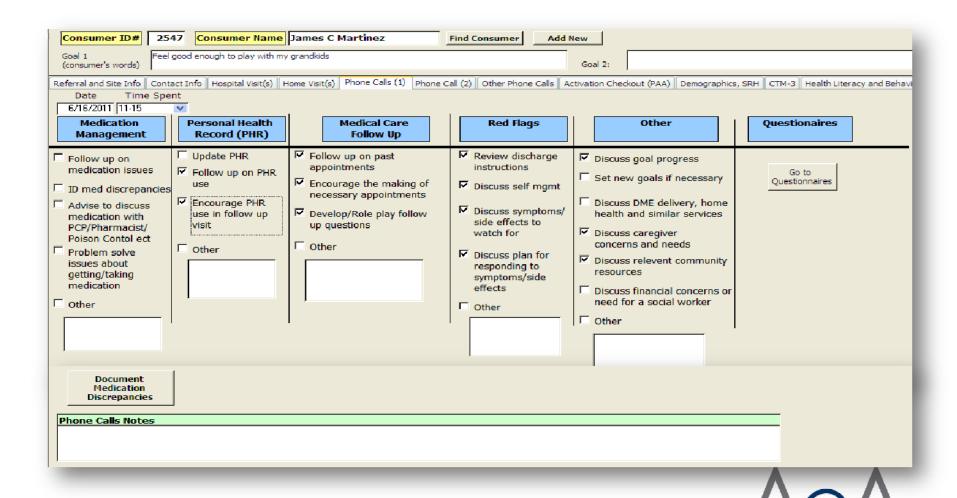
Hospital Visit

	Consumer Name Odd enough to play with my g		Find Consumer	Add New	
(consumer's words) Referral and Site Info Contact Consumer ID# 25 Visit Date(s) - Tin 6/6/2011 26-3	Last Name Martin	rez First Name	James MI C	ne Calls Activation Checkout (PAA	A) Demographics, SRH
Medication Management Cother	Personal Health Record (PHR) Give PHR Explain PHR Other	Medical Care Follow Up Discuss appointment for follow up Other	Red Flags	Other Discuss patient's personal goal Give discharge checklist Review discharge checklist Other	

Home Visit

Consumer ID# 254	7 Consumer Name Ja	ames C Martinez Fir	nd Consumer Add N	ew	
Goal 1 (consumer's words)	ood enough to play with my gr	andkids		Goal 2:	
Visit Date(s) - Tin 5/9/2011 46-	Discharge	Date 06/08/2011 Note	es	ivation Checkout (PAA) Demographics, SRH	
Medication Management	Personal Health Record (PHR) V Update PHR	Medical Care Follow Up	Red Flags Review discharge	Other Consumer sets specific goal(s).	Questionaires
✓ Create accurate medication list ☐ ID med discrepancie ☐ Advise to discuss medication with PCP/Pharmacist/Pois on Contol ect ☐ Problem solve issues about getting/taking medication ☐ Other	Encourage PHR use in follow up visit Other	appointments are scheduled Encourage the making of necessary appointments Develop/Role play follow up questions Other	instructions Discuss self mgmt Discuss symptoms/ side effects to watch for Discuss plan for responding to symptoms/side effects Other	(Type goals in space provided at top of form Discuss DME delivery, home health and similar services Discuss caregiver concerns and needs Discuss relevent community resources Discuss financial concerns or need for a social worker Other	Go To Questionnaires

Phone Calls (with CTI content)



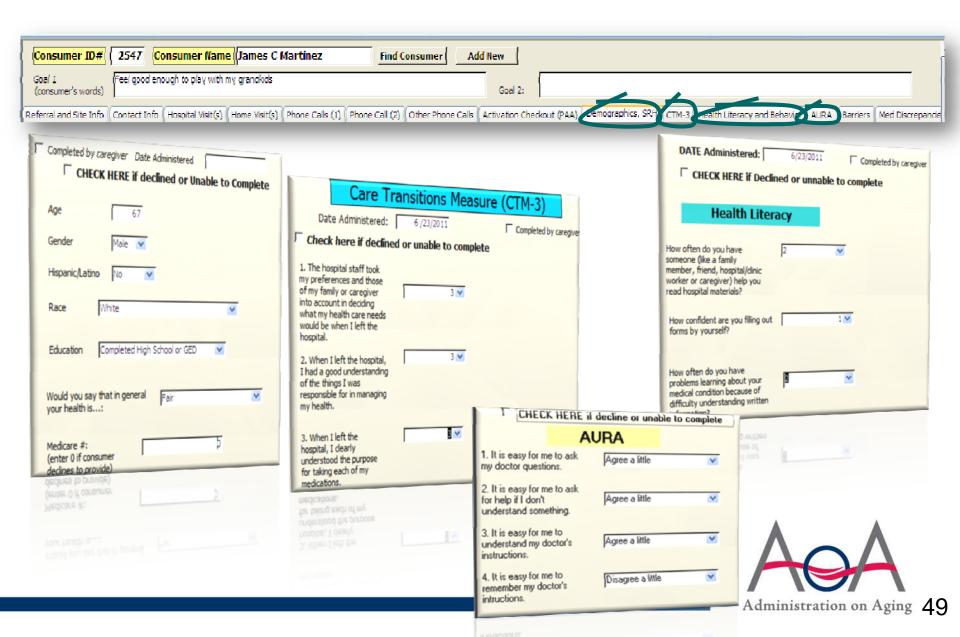
Phone Calls (Logistics)

Consumer ID# 2547	onsumer Name James C Marti	nez Find Consumer	Add New	
Goal 1 (consumer's words)	ough to play with my grandkids		Goal 2:	
Referral and Site Info Contact Info	Hospital Visit(s) Home Visit(s) Phon	e Calls (1) Phone Call (2) Other Phon	e Calls Activation Checkout (PAA)	Demographics, SRH CTM-3 Health Literacy and Be
Other Call 1 Time Spent 6/11/2011 6-10	Other Call 2 Time Spent	Other Call 3 Time Spent	Other Call 4 Time Spent	Other Call 5 Time Spent
▼ Consumer or Caregiver Initiated (Called Coach)	Consumer or Caregiver Initiated (Called Coach)	Consumer or Caregiver Initiated (Called Coach)	Consumer or Caregiver Initiated (Called Coach)	Consumer or Caregiver Initiated (Called Coach)
Coach Initiated - Spoke with PT	CoachInitiated - Spoke with PT	CoachInitiated - Spoke with PT	CoachInitiated - Spoke with PT	CoachInitiated - Spoke with PT
Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)
Coah Initiated - Contact Failed				
Other Phone Call 1 Notes	Other Phone Call 2 Notes	Other Phone Call 3 Notes	Other Phone Call 4 Notes	Other Phone Call 5 Notes
Pt had concerns about possible drug interactions				
Other Call 6 Time Spent	Other Call 7 Time Spent	Other Call 8 Time Spent	Other Call 9 Time Spent	
Consumer or Caregiver Initiated (Called Coach)				
Coach Initiated - Spoke with PT				
Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	Coach Initiated - Spoke with CG (PT unable to Speak)	
Coah Initiated - Contact Failed				
Other Phone Call 6 Notes	Other Phone Call 7 Notes	Other Phone Call 8 Notes	Other Phone Call 9 Notes	

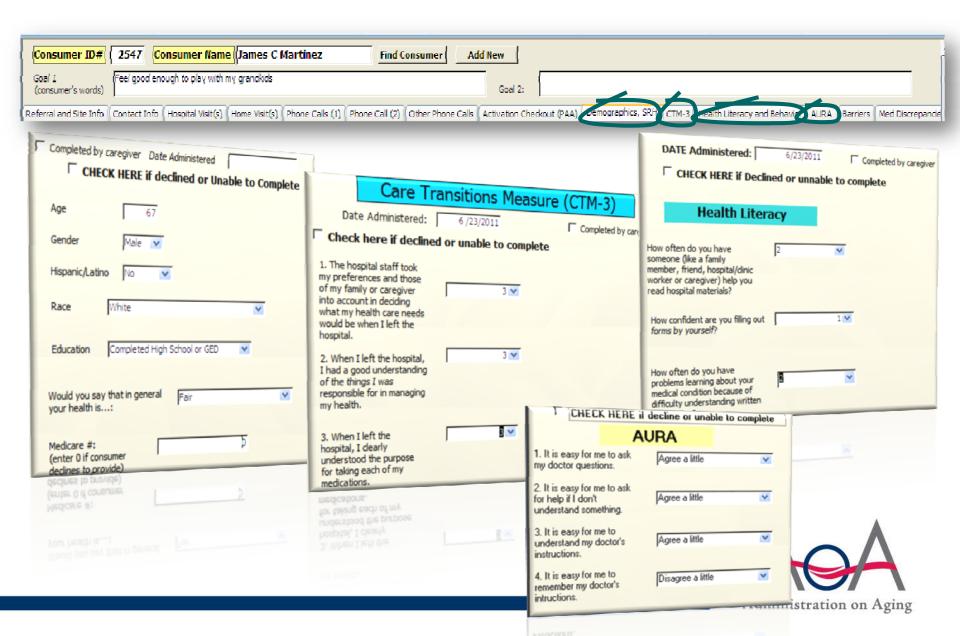
Medication Discrepancy Form

Consumer ID#	2547	Consume	r Name	James C	Martinez	Find	Consumer	Ac	ld New			
Goal 1 (consumer's words)	Feel good	d enough to pl	ay with m	ny grandkids					Goal 2:			
Referral and Site Info	Contact I	nfo Hospital	Visit(s)	Home Visit(s)	Phone Calls (1)	Phone Call (2)	Other Phon	e Calls	Activation Ch	neckout (PAA)	Demographics, SRH	CTM-3 Healt
Event Desription Pt was taking Nexium PCP regarding prescrip	otions.					eracts the prote	tive benefits of	of Plavix	k. Advised pt t	o contact phar	madist and	
Consumer Level ADR Didn't fill pres Didn't need pr Intentional, n	cription rescriptio on-compl	n liance	Mone	ey ormance def lerance sportation	Sys Cicit C	stem Level Prescribed wi Conflicting inf Confusion re: Discharge ins Discrepancy(i Duplication Incorrect dos	o from differ brand vs. ge truction illeg es) betweer age	rent pr eneric r jible	oviders name	☐ Inc ☐ Mil ☐ Mis ☐ No	correct strength correct quantity d cognitive impairm communication Caregiver/needs as ht/dexterity issues	sistance
Resolution (check Advised to sto Discouraged p Encouraged p Encouraged p	op taking, urther int t to call P t to talk t	/start taking tentional, no CP/specialis	n-comp t about alist abo	oliance problem			☐ Provid	ed edu	ıcation regai	rding perforr	about problem nance deficit litate compliance	

Questionnaires



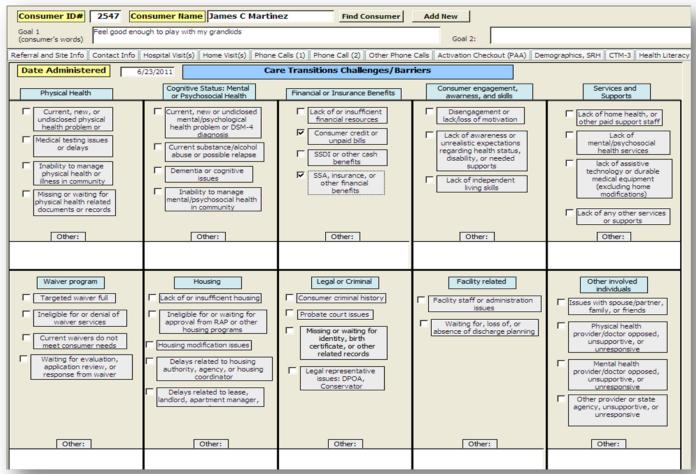
Questionnaires



Coach-Rated Patient Activation

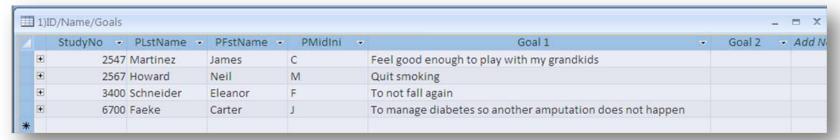
Consumer ID# 2547 Consumer Name James C N	Martinez Find Consumer	Add New	
Goal 1 (consumer's words) Feel good enough to play with my grandkids		Goal 2:	
To be co	mpleted by Coach at end of I	ntervention	
Date Administered 6/23/2011	Check here if you are rating the ca	regiver's activation rather than the consume	ner's activation
	Check here to indicate that consu	mer demographics are entered in Harmony	
	ical Care llow Up		ate the consumer's rogress on his/her goal(s)
$ \begin{array}{ c c c c c c } \hline $	□ 2 □ 3		e some progress
1 = Not activated at all *4 = Very Activated			
Medication Management	PHR	Medical Care F	Follow Up Red Flags
#1 #2 #3	#4 #5	#6 #7	#8 #9 #10
effective use of Medication, understands the Management purpose, when ability to accurately update wi	purpose of PHR and the importance of undating PHR	and follow through on appointment(s).	Vrites a list of understanding of ind/or specialist on proprintent understanding of Red Flags, or warning signs that condition may be worsening Reacts appropriately to Red Flags per education given (or understands how to react appropriately)
Yes ✓ Yes ✓ Yes	'es Yes Yes Yes	Yes V	No Yes Yes

Coach-Rated Barriers to Engagement (Connecticut Measure)

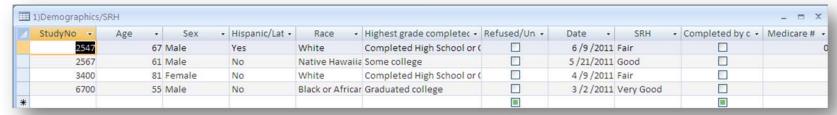


Data Table Examples

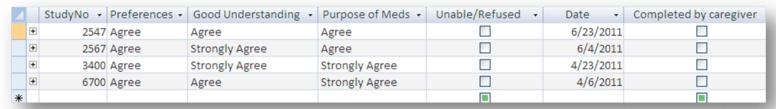
IDs, Names, Goals



Demographics and Self-Rated Health



Care Transitions Measure (CTM-3)



Data Can be Collated into Reports for Project Management

StudyNo	Enrollment Date	Hospital Visit Date	Discharge Date	Home Visit Date	Ph2Date	Ph7Date Rehospitalize	d RehopsD
987	6/5/2011	6/5/2011	06/08/2011	6/9/2011	6/16/2011	6/23/2011 🗆	
2547	6/6/2011	6/6/2011	06/08/2011	6/9/2011	6/16/2011	6/23/2011 🗆	
2567							
3400	5/18/2011	5/17/2011	05/18/2011	5/21/2011	5/28/2011	6/4/2011 🗆	
	4/5/2011	4/5/2011	04/08/2011	4/9/2011	4/16/2011	4/23/2011 🗆	
6700						4/6/2011 🗆	

Questions, Comments, Suggestions?

Angie Hochhalter, PhD

Ahochhalter@swmail.sw.org

Scott & White Healthcare

State of Texas



Resources: Care Transitions

- http://www.healthcare.gov/center/programs/partnership/index.html
 (Partnership for Patients)
- http://www.cms.gov/DemoProjectsEvalRpts/MD/itemdetail.asp?itemID=CMS
 1239313 (Community-based Care Transitions Program)
- http://www.aoa.gov/Aging Statistics/Health care reform.aspx (AoA's Health Reform page)
- http://www.aoa.gov/AoARoot/AoA Programs/HCLTC/ADRC CareTransitions/i ndex.aspx (AoA's Aging and Disability Resource Centers Care Transitions page)
- http://www.adrc-tae.org/tiki-index.php?page=CareTransitions (AoA's Aging and Disability Resource Centers Technical Assistance Exchange care transitions page)
- http://www.cfmc.org/caretransitions/Default.htm (Care Transitions Quality Improvement Organization Support Center)
- http://www.ltqa.org/wpcontent/themes/ltqaMain/custom/images//Innovative-Communities-Report-Final-0216111.pdf (Innovative Communities report from the Long-Term Quality Alliance)

Administration on Aging

Resources: Health Information Technology

- http://www.techandaging.org/ (Center for Technology and Aging)
- http://healthit.hhs.gov/portal/server.pt/community/heal thit hhs gov hitech programs/1487 (The Beacon Communities Health Information Technology for Economic and Clinical Health [HITECH] Act programs)
- http://www.kaiseredu.org/issue-modules/healthinformation-technology/background-brief.aspx (Kaiser Family Foundation Health Information Technology Background Brief)

Resources: Affordable Care Act

- http://www.aoa.gov/Aging Statistics/Health care reform.asp
 <a href="mailto:x (AoA's Health Reform web page where webinar recordings, transcripts and slides are stored)
- http://www.healthcare.gov (Department of Health and Human Services' health care reform web site)
- http://www.thomas.gov/cgi-bin/bdquery/D?d111:1:./temp/~bdsYKv::|/home/LegislativeD ata.php?n=BSS;c=111 (Affordable Care Act text and related information)

Next Training

- Aligning Systems to Support Medicare-Medicaid Enrollees
 - Tuesday, July 5, 2:00-3:30 pm Eastern
 - Watch your email for registration information

Questions/Comments/Stories/ Suggestions for Future Webinar Topics?

Send them to:

AffordableCareAct@aoa.hhs.gov

