

# TRADOC This Week

A publication of the U.S. Army Training and Doctrine Command

## Victory Starts Here...

FORT EUSTIS, Va. ■ Issue 9, Vol. 1, Oct. 14, 2011 ■ <http://www.facebook.com/USArmyTRADOC>



1



## Gen. Cone speaks with company commanders of 2020

by Amy L. Robinson, *U.S. Army Training and Doctrine Command Public Affairs*



Gen. Robert Cone, commanding general of the U.S. Army Training and Doctrine Command, speaks to cadets during an ROTC luncheon Oct. 10 at the Renaissance Hotel in Washington, D.C. The ROTC luncheon, one of several annual events hosted by the Association of the U.S. Army during the Annual Meeting and Exposition, was a chance for Cone to share some words of wisdom with future leaders. (Photo by Sgt. Angelica Golindano)

WASHINGTON, Oct. 11, 2011 -- "I'm talking today to the most important people in this room, and those are the company commanders of 2020," said Gen. Robert Cone, commanding general of U.S. Army Training and Doctrine Command, during a luncheon Oct. 10 at the Renaissance Hotel in Washington, D.C.

The ROTC luncheon, one of several annual events hosted by the Association of the U.S. Army during the Annual Meeting and Exposition, was a chance for Cone to share some words of wisdom with future leaders.

TRADOC's commanding general provided insight to the students by sharing some of his own lessons in leadership from when he was a cadet visiting an Army unit. Cone

explained that they, as leaders, could and would make a difference.

"Regardless of how bad the conditions were [in the unit], regardless of the hand you had been dealt, a leader who cared about Soldiers on a day-to-day basis could make a difference," Cone said. "You could take one platoon and see it rise above all the others, and the Soldiers would be happy. They'd excel, and you could see excellence in all that they did."

In addition to emphasizing the importance of positive leadership, the general also gave the cadets a look at some of the challenges the Army is currently facing and where the service is headed. In doing so, he asked the audience what they thought the Army of 2020 might look like.

He explained that the concepts that TRADOC focuses on today, such as the Army Profession, Doctrine 2015, the training challenge and the Squad, will have a direct effect on the company commanders of 2020, setting the conditions of the Army that they are about to join.

For the rest of this story, click [here](#).

## MCoE talks squad-level overmatch

by Kristin Molinaro, *The Bayonet*



(Left to right) Maj. Gen. Robert Brown and panelists Brig. Gen. Camille Nichols, Col. Walt Piatt, Marine Lt. Col. Chris Woodburn, Dr. James Blake, Command Sgt. Maj. Chris Hardy, Command Sgt. Maj. Steve McClafflin and retired Col. Don Sando answer questions posed by the audience Tuesday during a briefing at the AUSA National Meeting. Brown announced a new initiative being spearheaded by the Maneuver Center of Excellence focused on the development of overmatch at the squad level.

For more on this story, click [here](#). (Photo by Kristin Molinaro, *The Bayonet*)



## Gen. Gorman's papers released



U.S. Army Training and Doctrine Command is proud to introduce the papers of retired Gen. Paul F. Gorman.

These papers offer insights into how the Army and the Armed Forces reinvented themselves at the conclusion of a different long war.

Today, the Army can neither return to the forms and habits that existed prior to 9-11, largely unknown by the majority of the current force in any event, nor accept, uncritically, the many changes adopted under stress of an immediate need to conduct two demanding conflicts.

The Army and other services face a turbulent period of redefinition and reorganization. Perhaps we should reflect on the ideas that underpinned the current Army major command structure. We need to balance the roles and resources of our institutional Army with that of our generating Army. As did Gorman, we might review the utility of a coherent training philosophy that emphasized strong crews and teams as the primary basis for combat effectiveness.

The electronic archive can be accessed [here](#). The video can be accessed [here](#).

## Squad: Foundation of the Decisive Force



Col. Walter Piatt, commandant, U.S. Army Infantry School huddles with other members of the panel prior to the Squad forum Oct. 12. (Photo by Nita Brightly, U.S. Army Training and Doctrine Command Public Affairs)



Brig. Gen. Charles Flynn, acting director for the Combined Arms Center, presents Army Doctrine Publication 3-0, Unified Land Operations, during the Doctrine 2015 panel at the Association of the U.S. Army Annual Meeting Oct. 10. ADP 3-0 is the first of a series of new publications under development for Doctrine 2015. (U.S. Army photo by Sgt. Maj. Pleasant L. Lindsey III, U.S. Army Training and Doctrine Command Public Affairs)

When Soldiers think of the word “doctrine,” they may not necessarily think of easy to read, highly accessible guides; however, that’s about to change with what the Training and Doctrine Command (TRADOC) is calling “Doctrine 2015.”

## TRADOC discusses Doctrine 2015 during AUSA

by Tatjuana Christian, *TRADOC Public Affairs*

During an Oct. 10 panel presentation on Doctrine 2015 at the 2011 Association of the U.S. Army Annual Meeting, Brig. Gen. Charles Flynn, U.S. Combined Arms Center acting director, spoke on the new look of Army doctrine.

Flynn used the first publication of the new concept -- Army Doctrine Publication 3-0 (Unified Land Operations) -- to emphasize the importance of capturing the lessons learned from the past 10 years of war. Equally as important, he added, was to deliver the doctrine using interactive tools and modes that young Soldiers and leaders use.

“With today’s generation learning differently, we have to deliver tools that are much more interactive,” he said.

Retired Col. Clinton Ancker III, panel member and director of the Combined Arms Doctrine Directorate addressed several innovations of Doctrine 2015, including what it should look like, how to best get the message across and how to get the information into doctrine.

“What would ADP 3-0 look like if it were only 10 pages?” Ancker asked. He explained that Doctrine 2015 is a fundamental restructuring, to create fewer, shorter, more accessible and more collaborative doctrine for the Army.

“This is the most significant change in how we format and present doctrine that the Army has undertaken, since we’ve been a doctrinal Army,” Ancker said.

For the rest of this story, click [here](#).





## Other News in TRADOC

### Training Brain injects complexity of operational environment into Army training

by TRADOC Public Affairs

After years of combat operations in an unpredictable, complex and changing operational environment, or OE, the Army is working to replicate those conditions through its Training Brain Enterprise.

The Training and Doctrine Command demonstrated the capabilities of the Training Brain Oct. 12 at the Association of the U.S. Army Annual Meeting in Washington, D.C.

According to Jim Slavin, Training Brain Operations Center director, the Training Brain currently supports 11 common scenario frameworks, replicating operating environments ranging from humanity assistance to full-spectrum operations. These scenarios are populated with relevant data, closely mimicking operational conditions on the ground.

Slavin also said work is underway to create a scenario-generator tool kit, which will allow institutions and home stations to rapidly generate a training environment that includes the complexities of the operational environment.

For the rest of this story, click [here](#).



*Lt. Gen. John Bednarek, commanding general of the First United States Army, explains the capabilities of the Training Brain Oct. 12 during the Fall 2011 AUSA Conference. (Photo by Sgt. Maj. Pleasant Lindsey. U.S. Army Training and Doctrine Command Public Affairs Public Affairs)*

### TRADOC senior leaders interact at AUSA



*Maj. Gen. Robert Brown, Commander of the Maneuver Center of Excellence, interacts with Soldiers in front of the TRADOC exhibit at the 2011 AUSA Conference. (Photo by Ryan Poole, U.S. Army Training and Doctrine Command Public Affairs)*



*Lt. Gen. John Sterling, TRADOC Deputy Commanding General/Chief of Staff talks with Brig. Gen. Gregg Potter, Commander of the Intelligence Center of Excellence during the 2011 AUSA Conference (Photo by Ryan Poole, U.S. Army Training and Doctrine Command Public Affairs)*



U.S. Army

Training and Doctrine Command

Victory Starts Here!



## McHugh discusses budget cuts during AUSA ceremony

by C. Todd Lopez, *Army News Service*

WASHINGTON (Army News Service, Oct. 10, 2011) -- The potential of DOD facing additional budget cuts of \$500-600 billion over the next 10 years keeps him “up at night,” said Secretary of the Army John McHugh.

The Department of Defense is already looking at budget cuts meant to save the federal government \$450 billion over 10 years. In addition, lawmakers who are part of the “super committee” are looking to find an additional \$1.2 trillion in savings over the same period. If they fail to do so, as much as half of that amount could automatically be taken from the DOD through “sequestration,” McHugh said.

“I think we’re in a positive position to accommodate at least the \$450 billion or so in cuts that have been scheduled against the DOD to this point,” McHugh told a panel of journalists during the opening hours of the 2011 Association of the United States Army Annual Meeting and Exposition in Washington, D.C.

For the rest of this story, click [here](#).



*During the opening ceremony of the 2011 Association of the United States Army Annual Meeting and Exposition in Washington, D.C., Secretary of the Army John McHugh pointed out that the Army provides 50 to 70 percent of deployable forces. (Photo by Army News Service)*

## Army may have to ‘do less with less’

by C. Todd Lopez, *Army News Service*



WASHINGTON (Army News Service, Oct. 11, 2011) -- Looming budget cuts across the Department of Defense mean the Army must be prepared to conduct business with less funding, and the service’s senior officer said this may also mean doing less.

“In the past during periods of austerity, we’ve said we’ll have to do more with less,” Chief of Staff of the Army Gen. Raymond T. Odierno. “As we move ahead under significant budget restrictions, we’ll have to do less with less. We’ll have to accept higher levels of risk than we have in the past. Determining where it’s best to do so is the primary task before us.”

Odierno addressed attendees at the Eisenhower Lunch, Oct. 11, at the 2011 Association of the United States Army Annual Meeting and Exposition in Washington, D.C.

A major concern for the general is the potential of a trillion dollars being cut from the Department of Defense budget over the next 10 years -- something that could happen if the “super committee” tasked to trim \$1.2 trillion from America’s federal budget fails to come to a consensus.

If they fail, it’s estimated that \$500-600 billion could be automatically cut from defense, in addition to the \$450 billion the department is already tasked to cut. The Army would bear a significant portion of those cuts.

“A cut of this magnitude would be devastating, this would threaten every aspect of the joint force, and especially the Army -- it’s force structure, modernization efforts and ability to sustain an all-volunteer force, as well as our defense industrial base,”

For the rest of this story, click [here](#).

