

Resources on Privatization in Corrections: Annotated Bibliography

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U.S. Department of Justice
National Institute of Corrections
Information Center

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Contents

Introduction

Section 1. Books and Similar Materials

Section 2. General Materials

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Introduction

This bibliography has been developed for participants in a three-hour satellite videoconference presented by the U.S. Department of Justice, National Institute of Corrections (NIC) on August 29, 1996. Coordinated by the NIC Academy, the interactive videoconference has been designed to address issues in the privatization of both correctional facilities and corrections-related services.

The NIC Information Center has prepared this bibliography as a resource for further exploration of options and issues in correctional privatization. The bibliography lists more than 100 documents selected from the collection of NIC's Robert J. Kutak Library, located with the NIC Information Center in Longmont, Colorado. For each title, the citation lists the author(s), source, sponsoring agency if applicable, date, pagination, and a unique accession number. An annotation is provided for most titles, except those dating from 1988 or earlier.

Materials selected for this bibliography are a representative sampling of materials from the NIC Information Center collection. The first section of the bibliography lists books and similar material that must be obtained directly from their original source. Most items listed in the second section of the bibliography are available from the NIC Information Center, depending on copyright and permission status. Available materials can be obtained free of charge by calling (800) 877-1461. Readers are asked to limit their requests to five titles at a time.

Interested persons can discuss listed titles and other materials related to privatization with an NIC Information Center Corrections Specialist by calling the number provided above. Readers are also encouraged to share with NIC additional materials on privatization. Such items could include program descriptions and evaluations, materials related to contracting and contract monitoring, and other literature.

Resources on Privatization in Corrections: Annotated Bibliography

Section 1. Books and Similar Materials

009477 Kutak HB 940.31 CI-Net
CI-Net Jail Industries Survey Final Report
1991 153 p.

CS: American Correctional Association. Correctional Industries
Information Clearinghouse (Laurel, MD)

SP: U.S. Bureau of Justice Assistance (Washington, DC)
Seven hundred forty-nine (749) jail and detention facilities
responded to this industries survey. Results are divided into four
major sections. Section one discusses general data on all survey
respondents, and general data and summary of specific information on
jail industries currently operating. Jurisdictions not operating
jail industries and some reasons as to why are listed in section
two. Section three identifies jurisdictions that are considering
start up of jail industries. A mailing list of jurisdictions
operating jail industries is provided in section four, along with
specific data on each operation. This data includes: industry
types, standards and regulations, inmate training, inmate and
civilian employment, inmate wages, and private sector involvement.
The 1991 Supplement is provided. Not copyrighted.

012843 Kutak HB 346.10 Compara
Comparative Evaluation of Privately-Managed CCA Prison (South
Central Correctional Center) and State-Managed Prototypical Prisons
(Northeast Correctional Center, Northwest Correctional Center)
1995 143 p.

CS: Tennessee. General Assembly. Select Oversight Committee on
Corrections (Nashville, TN); Tennessee. General Assembly.
Fiscal Review Committee (Nashville, TN)

The Select Oversight Committee on Corrections compares the
quality of services provided by a private contractor to the quality
of services provided by the State at prisons which are comparable in
size, population, and physical plant. The Committee's conclusion is
that all three facilities are operating at essentially the same
level of performance. Recommendations are offered to guide State
policy makers as they look for ways to improve the correctional
system. The report of the Fiscal Review Committee of a comparison of
the costs of the State and private operations at the same three
facilities is also provided. The purpose of this report is to
reflect how such cost comparisons will be made in order to reduce
future problems which may arise when such comparisons are reported.
Also included in this manual is a section from a contract between
the State and a private corporation entitled, "Article 9: Contract
Compliance," that discusses the following issues: breach, State
breach, liquidated damages, partial default, termination, partial
takeover, termination due to unavailability of funds, termination
for convenience, and performance bond and payment. Not copyrighted.

010710 Kutak HB 398 Crime
Crime and Justice: A Review of Research, Volume 16
Tonry, Michael, ed.
University of Chicago Press (Chicago, IL)

Crime and Justice: A Review of Research, v. 16
1992 427 p.

CS:. Castine Research Corp. (Castine, ME)

SP: National Institute of Justice (Washington, DC)

Various essays discuss auto theft and its prevention, proportionality in the philosophy of punishment, public opinion and crime, sentencing reform structures, mandatory penalties, adjusting to prison life, and private penal institutions. Copyrighted.

012991 Kutak HB 346.10 Depart
Department of Corrections Privatization Feasibility Study
1996 187 p.

cs: Washington State Legislative Budget Committee (Olympia, WA)

This report provides information to assist the state of Washington's legislature in its deliberations on privatization. Numerous issues and obstacles related to privatization are addressed in the technical appendices, which are designed to be used as guidelines to be followed in the event that privatization is pursued. Not copyrighted.

011653 Kutak HB 346.10 History
The History and Politics of Private Prisons: A Comparative
Analysis
Sellars, Martin P.
Fairleigh Dickinson University Press (Cranbury, NJ)
1993 133 p.

This book presents the history of privatization, examines the effects of politics on it, and provides some alternative perspectives about the value of privatizing prison management.. Through the presentation of political, social, economic, and administrative arguments, this book attempts to explain the development of arguments against privatization. The author analyzes three private prisons, compares them to three public prisons, and reveals the barriers to successful prison privatization. His study identifies ways that the policymaking process might be adjusted in order to enhance the use of privatization within the corrections industry. Copyrighted.

008488 Kutak HB 346 Involvi
Involving the Private Sector in Public Policy and Program
Development: A Resource Manual for Administrators of Juvenile and
Criminal Justice Agencies
U.S. Government Printing Office (Washington, DC)
1988 232 p.

cs: U.S. Dept. of Justice. Office of Juvenile Justice and
Delinquency Prevention (Washington, DC); National Office for
Social Responsibility (Arlington, VA)

An overview of the feasibility of involving the private sector in probation services that are currently handled by the public sector is presented. Successful management methods used by probation departments to smoothly create a public/private partnership are

examined. Not copyrighted.

011441 Kutak HB 1010 Large
Large Jail Network: Privatization and Women Offenders in Large
Jails
1993 ca. 400 p.
cs: National Institute of Corrections. Jails Division (Longmont,
CO)

The focus of the 1993 summer meeting is on privatization in
corrections, medical and mental health care for women offenders, and
programs for women offenders. This manual contains articles and
reports on privatization followed by a selected bibliography,
facility census information, and a listing of management firm
addresses. Contains copyrighted material.

006977 Kutak HB 346.10 Legal
The Legal Dimensions of Private Incarceration
Robbins, Ira P.
1988 536 p.
cs: American Bar Association. Section of Criminal Justice (Chicago,
IL)
SP: John D. and Catherine T. MacArthur Foundation (Chicago, IL);
National Institute of Justice (Washington, DC)

The legal implications involved in the privatization of prisons
and jails must be fully addressed before the private sector becomes
more involved in institutional management. This document presents a
Model Contract and Model Statute for all jurisdictions considering
privatization. The constitutional, contractual, and statutory
dimensions are discussed. Includes bibliography. Copyrighted.

011652 Kutak HB 1545 New
New Paradigms for Government: Issues for the Changing Public
Service
Ingraham, Patricia W.; Romzek, Barbara S.
Jossey-Bass Publishers (San Francisco, CA)
The Jossey-Bass Public Administration Series
1994 352 p.

This book addresses specific issues involved in reforming
government agencies. It explores the functions of government
organizations, their ways of effectively managing change, and how
they can remain accountable under a reformed system. The issues
examined include purchasing services, managing contracts, personnel
administration, employee rights, leadership roles, political
influences, and fostering innovation. Copyrighted.

012508 Kutak HB 820 Office
Office of Health Services: Five Year Needs Assessment
1994 137 p.
cs: Florida Dept. of Corrections. Office of Health Services
(Tallahassee, FL)

The Florida Department of Corrections' Office of Health Services addresses the issue of correctional health care needs. This is achieved by examining the organization, provision of health care, accomplishments, and alternatives to current practices. This document addresses the following areas projected over a five-year period through 1998: organization and structure; growth of health care costs, services, and staffing; assessment of needs; anticipated problems and opportunities; assessment of services provided by outside health care providers; cost-containment strategies; privatization policies and their impact on health care quality and its cost; and recommended courses of action. (Intro.) Not copyrighted.

009001 Kutak HB 346.10 Private
Private Prisons and the Public Interest
McDonald, Douglas C.
Rutgers University Press (New Brunswick, NJ)
Crime, Law, and Deviance Series
1990 268 p.

cs: Vera Institute of Justice (New York, NY); Institute for Court Management (Denver, CO)

SP: Florence V. Burden Foundation (Indiana); Edna McConnell Clark Foundation (New York, NY)

Contributors examine economic, ethical, and legal issues of privatization policy, taking public interest into account. With a primary focus on adult correctional institutions, collected essays explore the varied roles of public and private organizations in contractor-operated and/or contractor owned correctional facilities. Private prisons are considered with respect to public accountability, performance, and cost. Copyrighted.

002042 Kutak HB 346.10 Private
Private Prisons: Cons and Pros
Logan, Charles H.
Oxford University Press (New York, NY)
1990 318 p.

SP: National Institute of Justice (Washington, DC)

The goal of "this book is to examine critically all of the objections to private prisons that have been or could be raised, and to assess both their validity and their weight. Ten sets of issues will be explored in separate chapters, covering problems of propriety, cost, quality, quantity, flexibility, security, liability, accountability, corruption, and dependence." (p.5)
Copyrighted.

004238 Kutak HB 940.40 Private
Private Sector Involvement in Prison-Based Businesses: A National Assessment
Sexton, George E.
U.S. Government Printing Office (Washington, DC)
1985

CS: National Institute of Justice (Washington, DC); Criminal
Justice Associates (Lafayette Hill, PA)
SP: National Institute of Justice (Washington, DC)

003534 Kutak HB 346.10 Private
Private Sector Operation of a Correctional Institution: A Study
of the Jack and Ruth Eckerd Youth Development Center, Okeechobee,
Florida

Brown, Aaron A.
1985

cs: American Correctional Association (College Park, MD); National
Institute of Corrections (Washington, DC)

CN: NIC-EZ-9

008951 Kutak HB 1900 Private
Private Security Trends, 1970 to 2000: The Hallcrest Report II
Cunningham, William C.; Strauchs, John J.

Butterworth-Heinemann (Stoneham, MA)
1990 381 p.

cs: Hallcrest Systems, Inc. (McLean, VA)

SP: National Institute of Justice (Washington, DC)

An in-depth profile of private security is provided, including
data tables and illustrative figures through-out the text. Sections
examine trends, liability and protection roles in economic crime,
resources, and personnel issues. A market analysis for security
provides an overview of key indicators and employment, and compares
private security with law enforcement. Public and private sector
issues reviewed include: cooperative programs, security/police
relationships, privatization of law enforcement activities, false
alarms, and private justice issues. The authors summarize findings,
provide recommendations and forecasts, and outline research needs.
Copyrighted.

012198 Kutak HB 346.10 Privati
Privatization Review of ICF/MR Institutions and Minimum
Security Correctional Facilities

Chandler, A.B., III
1994 192 p.

cs: Kentucky. Auditor of Public Accounts (Frankfort, KY)

The two program areas studied in this review represent two
different approaches to privatization. The first study observes and
compares the quality of care and resident life at two intermediate
care facilities for the mentally retarded; these are Outwood, a
privately managed and operated facility, and Oakwood, a Commonwealth
run facility. In the second program area, three minimum security
correctional facilities are selected for a cost comparison.
Blackburn Correctional Complex is a state owned and operated prison
while the Marion Adjustment Center and the Lee Adjustment Center are
privately owned and operated by the U.S. Corrections Corporation.
Areas examined in both studies include: financial comparison;
program review; staffing comparison; accreditations; and monitoring

and oversight. Copyright not indicated.

006387 Kutak HB 346 Privati
Privatization Toward **more** Effective Government: Report of the
President's Commission on Privatization
Linowes, David F.
1988

cs: U.S. President's Commission on Privatization (Washington, DC)
Government programs that were reviewed for possible increase of
private sector participation include low-income housing, federal
loan programs, educational choice, the postal service, contracting
out of prisons, and Medicare.

010711 Kutak HB 346.10 Privati
Privatizing Correctional Institutions
Bowman, Gary W., ed.; Hakim, Simon, ed.; Seidenstat, Paul, ed.
Transaction Publishers (New Brunswick, NJ)
1993 257 p.

SP: Manhattan Institute of New York (New York, NY)
The cry of the public to put more offenders behind bars has
resulted in serious overcrowding problems in the nation's federal
and state correctional institutions. This book explores the issues
of private versus public financing, construction, and management of
medium and maximum security prisons. Numerous authors examine
different aspects of privatization, such as prisons for profit,
abuse of inmates, modern contracting out of complete management and
limited services, and public/private partnership in prison
industries. Copyrighted.

010441 Kutak HB 346 Privati
Privatizing the United States Justice System: Police
Adjudication, and Corrections Services from the Private Sector
Bowman, Gary W., ed.; Hakim, Simon, ed.; Seidenstat, Paul, ed.
McFarland and Co. (Jefferson, NC)
1992 352 p.

SP: Manhattan Institute of New York (New York, NY)
Twenty-six essays discuss privatization of police,
adjudication, and corrections. Within corrections, papers discuss:
a management perspective on privatization of jails; the public
sector's responsibilities; economic of privatizing criminal justice
facilities; Canadian perspectives: barriers to entry of the private
sector, and, Warren Burger's "More Warehouses, or Factories with
Fences?" Copyrighted.

012407 Kutak HB 346.10 Punish
Punishment for Profit: Private Prisons/Public Concerns
Shichor, David
Sage Publications (Thousand Oaks, CA)
1995 295 p.
The author examines the ethical, legal, political, and

theoretical considerations surrounding the management and operation of correctional facilities and inmates by private enterprise. Areas discussed include: the historical record, legal issues, management concerns, expense data, monitoring matters, and outcome measures, such as whether private operations of prisons show a better result than the present system in reforming inmates. (cover) Copyrighted.

010467 Kutak HB 346.10 Report
A Report on Jail Privatization: One County's Battle (Revised)
Gigante, Julia Stanton; Casey, Charles S.
1992 173 p.
cs: National Sheriffs' Association (Alexandria, VA)
Factors leading to the unsuccessful relationship between Monroe County (FL) and Wackenhut Corporation, which included an early contract termination, are related. Appendixes include a copy of the agreement between the county and Wackenhut, the relevant state statute, and an inspection report. Not copyrighted.

011908 Kutak HB 1010 Research
Research in Brief Overview [of] Jail Privatization and
Regionalization of Jails
Moser, Aldine N., Jr.
1994 202 p.
cs: National Sheriff's Association (Alexandria, VA)
This document provides a wide array of topics relative to the issues of jail privatization and the regionalization of jails. Topics presented include: a history of jails; considerations for privatization and regionalization; overview of private adult correctional facilities; results of 1990 and 1994 regionalization of jails surveys: prisoner costs; employment overview; mutual aid; extradition; resolutions on privatization and regionalization; and an overview of the sheriff's roles. Copyrighted.

010175 Kutak HB 346.10 Well
Well Kept: Comparing Quality of Confinement in a Public and a
Private Prison
Logan, Charles H.
1991 301 p.
SP: National Institute of Justice (Washington, DC); U.S. Bureau of
Prisons (Washington, DC); National Institute of Corrections
(Washington, DC)
Using eight indicators to assess the quality of confinement, the author compares a privatized women's prison with a state-operated and a federal prison for women. Analysis of Prison Quality Index scores - based on the quality of security, safety, order, care, activity, justice, living conditions, and management - found high performance for the privately-operated women's prison. An executive summary is included. Not copyrighted.

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Section 2. General Materials

Detainees with Mental Illnesses

1995 17 p.

cs: Policy Research Associates (Delmar, NY)

SP: National Institute of Justice (Washington, DC); U.S. Dept. of Health and Human Services. Center for Mental Health Services. Division of Program Development and Special Populations (Rockville, MD)

This document contains core elements in the development of formal agreements between county or municipal sheriff's and/or jail administrators and mental health service providers. It outlines respective roles and responsibilities of jails and mental health services agencies in coordinating for the services and care of jail detainees with mental illnesses. A model contract is provided, along with an examples of an actual letter of agreement. Not copyrighted.

010043 Kutak VF 346.10 Brief

Briefing Paper: Trends in Jail Privatization

1992 24 p.

cs: National Institute of Corrections Information Center (Boulder, CO); LIS, Inc. (Boulder, CO)

SP: National Institute of Corrections (Washington, DC)

This briefing paper provides an overview of trends in jail privatization as evident in the following models: private management, development of a facility by the private sector, and private sector services provision. The author summarizes pro and con arguments, growth trends and the current extent of privatization in jails. Appendix A presents policy statements on corrections privatization from the American Jail Association, the American Federation of State, County and Municipal Employees, the American Bar Association, the American Correctional Association, and the National Sheriffs' Association. Appendix B lists state legislative statutes pertaining to corrections privatization and Appendix C provides a list of privately operated correctional facilities. Includes bibliography.

009620 Kutak VF 800 Bureau

Bureau of Prisons Halfway Houses: Contracting Out Responsibility, Second Report

U.S. Government Printing Office (Washington, DC)

House Report (U.S. Congress), n. 102-139 Union Calender, n. 95

1991 55 p.

cs: U.S. Congress. House. Committee on Government Operations (Washington, DC)

The administration of contracts for community corrections centers (halfway houses) by the Bureau of Prisons (BOP) is discussed. Recommendations for improvement include: utilize both government and contractor operated facilities; improve BOP's scrutiny of contractors; maintain system for tracking complaints regarding misconduct allegations; amend BOP's monitoring process; and work to expand the availability of drug treatment. Not copyrighted.

CS: National Institute of Justice (Washington, DC)

This volume presents summaries of the major addresses and all sixteen panels, who represent decision-makers from corrections, corporate, legal and political institutions. Not copyrighted.

009400 Kutak VF 346 Cost

Cost and Price Analysis Handbook

Vann, W.L.

1991

21 p.

cs: U.S. Dept. of Justice. Office of the Procurement Executive
(Washington, DC)

The Department of Justice developed a cost and price analysis handbook to assist buyers in negotiating reasonable contract prices. Basic instructions outline cost elements and price analysis techniques as a supplement to regulations and policy manuals. Not copyrighted.

004284 Kutak VF 660.30 County

County of Sonoma Request for Proposal for Providing Food Services to the Adult Detention Facilities of the Sonoma County Sheriff's Department

McDermott, Roger, M.

1986

cs: Sonoma County Sheriff's Dept. (Santa Rosa, Ca)

010232 Kutak VF 1375 Crimina

Criminal Justice in an Entrepreneurial Environment: An Examination of Misdemeanor Probation in Florida

1990

29 p.

cs: Florida Legislature. Senate. Committee on Corrections, Probation and Parole (Tallahassee, FL)

A report prepared by staff of the Florida State Senate's Committee on Corrections, Probation and Parole describes the state's misdemeanor probation programs. Three sections describe organizational aspects, offender recognition, and funding for misdemeanor programs operated by: (1) state contract (i.e., financial subsidy), (2) county and private agencies, and (3) Driving Under the Influence (DUI) programs. Each section includes a review of policy questions and considerations. The penultimate section provides recommendations. Not copyrighted.

012479 Kutak VF 370 Curbing

Curbing the Cost of Incarceration in California

Hurt, Rob

1994

27 p.

cs: California. Legislature. Senate (Sacramento, CA)

This document provides an examination of the cost of crime to society and recommendations for reducing the cost of incarcerating convicted felons in California. In this analysis, the study discusses truth in sentencing, recidivism rates and costs of

incarceration. In order to save costs, the analysis discusses and recommends expanded use of prison industries, prevailing wage reform for prison construction projects, privatization of prison management, as well as eliminating wasteful correctional spending. Not copyrighted.

010499 Kutak VF 346 Depart
Department of Corrections, General Terms and Conditions [in a Contract Agreement] (Revised)
1990 13 p.
cs: Washington State Dept. of Corrections (Olympia, WA)
Definitions provided include such words as contractor, department, contracts administrator, minority, OMWBE, and Women's Business Enterprise. Conditions of contract agreements include explanations of the following topics: nondiscrimination, utilization of minority-owned and women-owned businesses, billing procedures, conflict of interest, treatment of assets, safeguarding of inmate information, rights in data, industrial insurance coverage savings, disputes, termination procedures, and employment. Not copyrighted.

010421 Kutak VF 346 Depart
Department Review of Contract Providers for Offenders [Policy' and Procedures]
1988 18 p.
cs: Utah Dept. of Corrections (Salt Lake City, UT)
Established to provide the policy, procedures and requirements for review of programs administered by providers under contract to the Department, this chapter discusses the establishment of standards and the creation of a committee to monitor compliance. On-site review procedures that include scheduling and preparation, entrance interview, exit interview, report, and follow-up are described. Not copyrighted.

010884 Kutak VF 940.40 Develop
Developing Private Sector Prison Industries: From Concept to Start Up
1990 110 p.
cs: Criminal Justice Associates (Philadelphia, PA)
SP: National Institute of Justice (Washington, DC); U.S. Bureau of Justice Assistance (Washington, DC); Nebraska Dept. of Correctional Services (Lincoln, NE)
Intended to encourage and assist those who want to develop a private sector prison industry (PSPI), this report describes the complicated development process. The document presents a comprehensive discussion of PSPI, from designing and developing a PSPI program to finding private sector partners to program implementation. Appendices include survey results of a PSPI questionnaire, listed by state. Not copyrighted.

- 009891 Kutak VF 346.10 Develop
The Development, Present Status, and Future Potential of
Correctional Privatization in America (Rev. ed.)
Thomas, Charles W.; Logan, Charles H.
1991 34 p.
Background information on "the growing crisis in corrections",
eg. increasing prisoner populations and overcrowded facilities, lead
into a discussion of correctional privatization. Some topics
considered in a discussion of private corrections include:
prisoners' rights, legal liabilities, constitutionality, quality,
accountability, and cost issues. The final section suggests future
prospects for correctional privatization. Not copyrighted.
- 012481 Kutak VF 601.162 Economi
Economic Interests and Prison Expansion
1995 37 p.
cs: Campaign for an Effective Crime Policy (Washington, DC)
This document is a compilation of articles on the economic
impact of prison expansion in the United States. The articles
discuss the political interests and economic interests that
encourage prison expansion and the resulting growth of local
communities. Also explored are the profits of correctional
privatization and the marketing of the corrections industry.
Copyrighted.
- 005580 Kutak VF 346 Experiences
Experiences and Issues in Private Sector Management Contracting
in Corrections
1986
cs: **Florida** Legislature, Senate, Committee on Corrections,
Probation and Parole (Tallahassee, FL)
- 009662 Kutak VF 346 Federal
The Federal Bureau of Prisons' Experience with Privatization
Bronick, Matthew J.
1989 34 p.
cs: U.S. Bureau of Prisons (Washington, DC)
Following a review of the Federal Bureau of Prisons' activities
in large-scale contracting for services, including contracting with
private correctional facilities, the Bureau's experience relative to
issues raised by critics of private prisons is discussed. Not
copyrighted.
- 010298 Kutak VF 1600.30 Future
The Future for Small Agencies Operating Contract
Return-to-Custody Prisons by the Year 2000
Schartau, Raymond M.
1990 85 p.
cs: California Commission of Peace Officer Standards and Training.

Command College (Sacramento, CA)

Written as an assignment for the Peace Officer Standards and Training (POST) seminar, this futures study examines trends in the operation of state prisons for parole violators by contracting police agencies. Topics of discussion include: personnel recruitment and retention, corrections vs. public safety, transition to state corrections rules, lack of consistent state guidelines, and the assignment of high-risk inmates to Return to Custody (RTC) facilities. Specific attention is given to anticipated problems and policy issues. The City of Delano and the Delano Police Department served as a model for strategic planning and transition management regarding RTC issues. Copyrighted.

010170 Kutak VF 346 Govern

Government Contractors: Are Service Contractors Performing Inherently Governmental Functions?

Forcier, Donald Z.; Curtis, Lois J.; Forman, Jeffrey S.
United States General Accounting Office, GGD-92-11
1992 136 p.

cs: U.S. General Accounting Office (Washington, DC)
Citing the difficulty in defining governmental functions, the U.S. General Accounting Office evaluates whether service contractors for selected government agencies are performing governmental functions. This report presents an analysis of the causes and potential effects of such occurrences within some contractual arrangements. A final section provides recommendations and matters for consideration concerning contractors and governmental functions. Appendices present background information concerning GAO case studies and commentary from several agency representatives. Not copyrighted.

007227 Kutak VF 940.40 Guide

A Guide to Private Sector Prison Industries: Identifying, Screening, and Contacting Companies (Draft)

1988 42 p.

cs: Wharton Center for Applied Research (Philadelphia, PA)
SP: National Institute of Justice (Washington, DC)
Not copyrighted.

005798 Kutak VF 346.10 Guide

Guidelines for Correctional Contracting: A Manual for Correctional Administrators
Correctional Contracting: A Guide to Successful Experiences

Camp, Camille Graham; Camp, George M.; Osmond, Gordon
1987 138 p.

cs: Criminal Justice Institute (South Salem, NY)
SP: National Institute of Corrections (Washington, DC)
CN: NIC-FL-8
Not copyrighted.

011523 Kutak VF 346.10 History
History of Contract Jails
1994 13 p.
cs: Alaska Dept. of Corrections (Juneau, AK); Alaska Dept. of
Public Safety (Juneau, AK)
Alaska uses contract jails to incarcerate pretrial detainees
and leas dangerous short-term prisoners since the state does not
have locally supported county jail systems. These facilities serve
as independent contractors for rural communities and range in size
from two to fifteen beds. This document outlines the history of
contract jails, facility assessment, and standards development. Not
copyrighted.

010235 Kutak VF 346.10 History
The History of Privatization of Corrections in America
Britton-Gowdy, Voncile
1990 34 p.
This review of research on the privatization of corrections in
the United States addresses: historical trends, privatization as an
option in correctiona, the "pros and cons" debate, and the future of
correctional privatization. A table indicating the pro, neutral, or
con privatization is included. Not copyrighted.

009903 Kutak VF 346.10 How
How Correctional Privatization Redefines the Legal Rights of
Prisoners
Thomas, Charles W.
The Privatization Review, v. 6 n. 1, p. 38-58
1991 21 p.
This article focuses on the impact of correctional
privatization on the legal rights of prisoners. The author suggests
that prisoners of private facilities experience fewer limitations in
pursuing the legal remedies specified under 42 U.S.C. Section 1983
than prisoners housed in public facilities. Copyright status
unknown.

003186 Kutak VF 940.40 Impact
Impact of the Private Sector on Prison Industries
Farkas, Gerald M.
1985
cs: UNICOR (Washington, DC); Corrections and the Private Sector: A
National Forum : 1985 (Arlington, VA)

000457 Kutak VF 346.10 Issues
Issues in Contracting for the Private Operation of Prisons and
Jails
Hackett, Judith
U.S. Government Printing Office (Washington, DC)
Research Report (National Institute of Justice)

1987 74 p.
cs: Council of State Governments (Lexington, KY); National
Institute of Justice (Washington, DC)
The major issues discussed include: legal aspects of
contracting, policy and program issues before deciding to contract,
requests for proposals and contract agreements, and contract
monitoring and evaluation methods. Recent state experiences, major
conclusions, and twenty-seven recommendations are presented. Not
copyrighted.

012940 Kutak VF 601.17 Lease
Lease Purchase of Prison Facilities
Peters, Howard A., III
1995 2 p.
cs: Illinois Office of the Governor (Springfield, IL)
The private construction of 4,836 corrections beds includes
three cellhouse wing additions, five new cellhouses, and a new
medium security prison. This document is a memorandum on the lease
purchase for these facilities. Not copyrighted.

006499 Kutak VF 346 Limits
Limits of Privatization
Starr, Paul
EPI Study Series ; N. 2
1988
cs: Economic Policy Institute (Washington, DC)
Starr states that privatization is not the only solution for
the many existing, complex problems, and that a balance needs to be
achieved between public and private organizations.

008420 Kutak VF 346.10 Marion
Marion Adjustment Center Evaluation
Denton, Judith
1990 50 p.
cs: Kentucky Corrections Cabinet. Office of Administrative
Services. Planning and Evaluation Branch (Frankfort, KY)
Information on Marion Adjustment Center and state operated
minimum security facilities, based upon on-site inspections and
statistical data, is provided. The ten major areas of evaluation
are: Administration; Fiscal Management; Personnel; Physical Plant;
Accommodations, Sanitation, and Hygiene; Health Services; Food
Service; Safety, Security and Emergency Procedure; Programs; and
Records. (p.3). Not copyrighted.

010261 Kutak VF 940.24 Market
Marketing Correctional Industries Programs to the Private
Sector
Knobloch, John R.
Correctional Industries Association Newsletter, v. 16 n. 2
1989 3 p.

The author offers seven recommendations for developing good relations between prison industries and the private sector. The recommendations address areas such as governing board composition, private sector advisory committees, and the involvement of legislators in presentations. Not copyrighted.

013016 Kutak VF 351 McDonal

The McDonaldization of Corrections: Boot Camps, Sentencing Guidelines, Private Prisons, and the Death Penalty

Connelly, Michael D.; Holley, Philip D.; Wright, David E., Jr.
1995 46 p.

cs: Southwestern Oklahoma State University (Weatherford, OK)

The authors discuss McDonaldization, (application in other aspects of society of processes that have led to McDonald's success), factors leading to McDonaldization, its processes, and the advantages and disadvantages of McDonaldization. The paper then examines four selected areas of corrections (private prisons, boot camps, sentencing guidelines and the death penalty) and reviews the evidence for and against McDonaldization in each area, along with problems with the process. Copyright not indicated.

012086 Kutak VF 1010 Mega

Mega Jail Survey (Jails with Population Over 1,000) : January - December 1993

1994 13 p.

cs: Maricopa County Sheriff's Office. Custody Operations Bureau
(Phoenix, AZ)

This jail survey of more than forty counties across the United States is arranged in three parts. Part One provides general statistics including population, average daily bookings, staff classifications, security staff, inmate to staff ratios, length of stay and boot camp information. Part two includes information on contract services, training programs for inmates, management style (including direct supervision) and drug testing. Part three covers booking fees, per diem rates, meals, tracking systems and certification training hours. Not copyrighted.

002670 Kutak VF 351.10 Mississ

Mississippi Commission on Efficiency in Government: Department of Corrections

1992 72 p.

cs: Mississippi Commission on Efficiency in Government (Jackson, MS)

The Commission on Efficiency in Government, a private sector group created to examine governmental agencies to see if they can be made more efficient, recommends that the Mississippi Department of Corrections be privatized, for an estimated minimum annual savings of \$8.5 million. Recommendations favoring use of alternatives to incarceration, medical parole or release for terminally ill inmates, and performance-based audits for all state agencies are also included. Not copyrighted.

012513 Kutak VF 346 Monogra
Monograph: Developing a Request for Proposals and a Proposal
Review Process

1992 38 p.

cs: American Correctional Association (Lanham, MD)

SP: U.S. Dept. of Justice. Office of Juvenile Justice and
Delinquency Prevention (Washington, DC)

This monograph describes the role of a Request for Proposals (RFP) and examines the specific circumstances under which an RFP is an appropriate method of soliciting proposals from potential providers. It explains the general structure of an RFP and the processes of preparation, release and review. The monograph presents a detailed analysis of the typical elements of a well-prepared RFP and it includes a sample request for proposals document. Copyright not indicated.

012508 Kutak HB 820 Office
Office of Health Services: Five Year Needs Assessment
1994 137 p.

cs: Florida Dept. of Corrections. Office of Health Services
(Tallahassee, FL)

The Florida Department of Corrections' Office of Health Services addresses the issue of correctional health care needs. This is achieved by examining the organization, provision of health care, accomplishments, and alternatives to current practices. This document addresses the following areas projected over a five-year period through 1998: organization and structure; growth of health care costs, services, and staffing; assessment of needs; anticipated problems and opportunities; assessment of services provided by outside health care providers; cost-containment strategies; privatization policies and their impact on health care quality and its cost; and recommended courses of action. (Intro.) Not copyrighted.

010912 Kutak VF 346.10 Option
The Option of Prison Privatization: A Guide for Community
Deliberations

Ammons, David N.; Campbell, Richard W.; Somoza, Sandra L.

1992 61 p.

cs: University of Georgia. Carl Vinson Institute of Government
(Athens, GA)

Speaking directly to the interest and needs of state and local government officials who are grappling with the development of state policies on prison privatization or considering a privatized prison in their jurisdiction, this monograph reviews the history of private sector involvement in prisons, examines the primary issues in prison privatization, and explores recent developments and relevant research findings on the topic. Copyrighted.

013071 Kutak VF 346.10 Place

The Placement of Oklahoma Department of Corrections' Inmates in Private Prisons: Report to the Oklahoma Board of Corrections on the Implementation of O.S. 57, Section 561

1995 81 p.

cs: Oklahoma Dept. of Corrections (Oklahoma City, OK)

Title 57, Section 561, the private prison statute, was implemented to address the problem of overcrowding in Oklahoma prisons. This report describes the process of implementation. Two sections not included in the "February 23, 1996" report with similar content are: Private Prison Implementation Plan, and Requests for Proposals--Solicitation of Additional Proposals. Not copyrighted.

012930 Kutak VF 346.10 Place

The Placement of Oklahoma Department of Corrections* Inmates in Private Prisons: Report to the Oklahoma Board of Corrections on the Implementation of **O. S. 57, Section 561**

1996 75 p.

cs: Oklahoma Dept. of Corrections (Oklahoma City, OK)

Since the Oklahoma DOC was operating at 120 percent of capacity, private prisons became the only other option, and Title 57, Section 561 was implemented. This report describes the process of implementing this private prison statute. It covers such topics **as:** mandatory pre-bid conference; site visits; contract development and negotiation; and master contracts. Not copyrighted.

012754 Kutak VF 346 Prepari

Preparing RFPs

1994 11 p.

cs: Minnesota Dept. of Correction (St. Paul, MN)

This document details the Minnesota Department of Correction's requirements for its requests for proposals (RFP). It provides the minimal information to be included in an RFP, and gives specific examples to be followed. Not copyrighted.

000807 KUTAK VF 940.18 PRISON

PRISON INDUSTRIES: LEGAL BARRIERS TO PRIVATE SECTOR INVOLVEMENT

MOKE, PAUL

1984

011044 Kutak VF 346.10 Prison

Prisoners' Rights and Correctional Privatization: A Legal and Ethical Analysis

Thomas, Charles W.

Business and Professional Ethics Journal, v. 10 n. 1, p. 3-45

1990 43 p.

In this analysis of correctional privatization, Thomas explores two primary questions: Are there some essential public services that the government is obliged to provide, but cannot properly provide through contractual arrangements with the public sector?

And, given that the government has the exclusive power to deprive individuals of their liberty and their lives, would it be proper for the government to involve private parties in the punishment process? Copyrighted.

009902 Kutak VF 346.10 Private

Private Adult Correctional Facility Census (9th ed.)
Thomas, Charles W.; Bolinger, Dianne
1996 46 p.

cs: University of Florida. Center for Studies in Criminology and Law. Private Corrections Project (Gainesville, FL)

This census provides various information of privately managed secure facility contracts for United States facilities, Australian facilities, and United Kingdom facilities. Information includes: facility name and location, primary source of prisoners, rated capacity, occupancy percentage, security level, ACA accreditation, and facility construction. Appendixes include: research findings regarding legal authority to contract, management of juvenile and non-secure facilities, management firm contacts and addresses, and private facility administrators and addresses. Copyright not indicated.

009375 Kutak VF 346.10 Private

Private Prisons: Coat Savings and BOP's Statutory Authority
Need to Be Resolved
Stana, Richard M.
United States General Accounting Office, GGD-91-21
1991 51 p.

cs: U.S. General Accounting Office (Washington, DC)

GAO reports on the use of private prisons as a possible means of abetting crowding problems within the federal prison system. GAO identifies four states and sixteen local governments that have contracted with the private sector for the management and operation of a correctional or detention facility. GAO concludes that the Bureau of Prisons does not have sufficient statutory authority to use private prisons for the general adult inmate population. After finding studies on cost and service inconclusive, the report recommends more research and testing to determine the effects of privatization at a federal level. Not copyrighted.

012270 Kutak VF 346.10 Private

Private Prisons: Defining the Issues
Robbins, Ira P.
1986? 7 p.

This article summarizes the advantages and disadvantages of privatization in corrections. Among the issues discussed are the costs of privatization and the various legal issues involved in privatizing corrections. The article suggests that more public involvement is needed in this debate. Copyright not indicated.

serial Kutak Periodical
58

The Private Sector and Prison Industries
National Institute of Justice Research in Brief, August 1985
1985

cs: National Institute of Justice (Washington, DC)
Not copyrighted.

004312 Kutak VF 346 Private
Private Sector Involvement in Corrections: Topical Search
Crawford, Thomas; Williams, Sharon
1988 30 p.

cs: National Criminal Justice Reference Service (Rockville, MD)
Not copyrighted.

009664 Kutak VF 940.40 Private
Private-Sector Involvement in Prison Industries: An Overview
Karacki, Larry
1989 14 p.

cs: U.S. Bureau of Prisons. Office of Research and Evaluation
(Washington, DC)

A brief review of literature on private-sector involvement in
prison industries indicates that, while some projections are
optimistic, limitations have been experienced in areas such as firm
recruitment and profitability. Legal prohibitions make involvement
at the Federal level even more limited. Not copyrighted.

000989 KUTAK VF 346 PRIVATE
PRIVATE SECTOR INVOLVEMENT IN PRISON SERVICES AND OPERATIONS
CAMP, CAMILLE G.; CAMP, GEORGE M.
1984

cs: CRIMINAL JUSTICE INSTITUTE (SOUTH SALEM, NY); NATIONAL
INSTITUTE OF CORRECTIONS (WASHINGTON, DC)

SP: NATIONAL INSTITUTE OF CORRECTIONS (WASHINGTON, DC)

CN: NIC-EX-3

012942 Kutak VF 940.40 Private
Private Sector Prison Industries Programs in Other States
Furbish, Lawrence K.
1995 8 p.

cs: Connecticut General Assembly. Office of Legislative Research
(Hartford, CT)

This document describes the private sector prison industries
programs in nine states that have relatively large or successful
programs: Arizona, California, Kansas, Minnesota, Nebraska, Nevada,
Oregon, South Carolina, and Washington. It lists the companies,
products, and number of inmates employed in each case. Not
copyrighted.

007041 Kutak VF 940.40 Private
Private Sector Prison Industries: Steps for Future Action
1988 33 p.
cs: Criminal Justice Associates (Lafayette Hill, PA); Wharton
Center for Applied Research (Philadelphia, PA)
SP: National Institute of Justice (Washington, DC); U.S. Bureau of
Justice Assistance (Washington, DC)
"Recommendations to the Department of Justice developed from
the workshop materials are presented in this report. They include
supporting amendments to legislation relevant to private sector
prison industries, the development of an information and advocacy
mechanism to help promote prison-based joint ventures and provide
information necessary for their effective implementation, and
sponsoring research to further understand the issues surrounding the
development and operation of these enterprises and to document their
impacts on the prison, the prisoner-worker, and the community."--p.
ii. Not copyrighted.

serial Kutak Periodical
410
Private Sector/Prison Industry Enhancement (PIE) Certification
Program
Bureau of Justice Assistance Fact Sheet, November 1992
1992
cs: U.S. Bureau of Justice Assistance (Washington, DC)
Not copyrighted.

012901 Kutak VF 346 Privati
Privatization and Contracting in Corrections: Results of an
NIC Survey
Special Issues in Corrections, February 1996.
1996 24 p.
cs: LIS, Inc. (Longmont, CO); National Institute of Corrections
Information Center (Longmont, CO); National Institute of
Corrections. Prisons Division (Washington, DC)
SP: National Institute of Corrections, February 1996.
This fifty state survey explores the issues of contracting from
the perspective of the department of corrections themselves. It
summarizes current activity in contracting for facilities and
services, both in terms of scope and related costs, and examines
issues in contract management. Part 1 addresses facility
privatization, and Part 2 covers contracting for correctional
services. A listing of DOC contracting contacts is included as
Appendix A. Not copyrighted.

012616 Kutak VF 346 Privati
Privatization and Cozy Politics: Can We Have One Without the
Other? Privatization: Public/Private Partnerships of "Cozy"
Politics?
Kobrak, Peter

- 1995 31 p.
cs: American Society for Public Administration (Washington, DC)
The author examines the political dimension of privatization, with particular emphasis on lack of oversight at the Department of Housing and Urban Development. Copyright not indicated.
- 012614 Kutak VF 346 Privati
Privatization and Performance: A Review
Hodge, Graeme; Russell, E.W.
1995 15 p.
cs: American Society for Public Administration (Washington, DC)
Based on a study underway reviewing some 975 papers from around the world, this paper outlines the project which is reviewing the international evidence relating to the effectiveness of privatization of service provision through either the sale of assets or the contracting out of services. A series of measures of performance are outlined which will be used as a framework for the assessment of privatization effectiveness. The meta-analytic approach is presented as an alternative approach in order to determine the extent to which more efficient or effective service provision has actually been achieved in practice. (Summary)
Copyright not indicated.
- 012244 Kutak VF 346.10 Privat
Privatization as an Option for Constructing and Operating Local Jails in Florida
Warren, Carmen
Monograph, xi. 93-2
1993 30 p.
cs: Florida Advisory Council on Intergovernmental Relations
(Tallahassee, FL)
This report identifies and discusses the major issues that should be addressed by government officials who are considering jail privatization as an option in Florida. The report contains three major sections. The first section examines the current status of privatized jails both nationally as well as in Florida. The second section presents supporting and opposing arguments to key issues involved in the privatization debate. The final section provides an analytic framework for policy makers. Copyright not indicated.
- 010416 Kutak VF 346.10 Privati
The Privatization of American Corrections: A Selected Bibliography ([Updated ed.1])
Thomas, Charles W.; Frank, Melanie A.; Martin, Sara L.
1994 22 p.
cs: University of Florida Center for Studies in Criminology and Law. Private Corrections Project (Gainesville, FL)
Copyright not indicated.
- 007242 Kutak VF 346.10 Privatization

Privatization of Corrections: Professor Robbins Responds

Robbins, Ira P.

1989

3 p.

Professor Robbins responds to proponents who **took** issue with his publication, "The Legal Dimensions of Private Incarceration." Not copyrighted.

011584

Kutak VF 346 Privat

Privatization of State Service, Volume I: Privatization: A Process Review and Status Report

Hruby, Karen L.

1992

37 p.

cs: Maine. Legislature. Office of Policy and Legal Analysis
(Augusta, ME)

This study reports on privatization in a variety of service areas including corrections, finance, government administration, health services, human services, public safety, and mental health and mental retardation services. This volume discusses the general literature on privatization and presents the results of a survey on privatization practices in twelve states. Three key areas of emphasis discussed are policy decisions, cost/benefit decisions, and outcome evaluations. Not copyrighted.

011585

Kutak VF 346 Privat

Privatization of State Services, Volume II: Corrections

Knox, John B.

1992

70 p.

cs: Maine. Legislature. Office of Policy and Legal Analysis
(Augusta, ME)

This report presents the results of an extensive search of the literature on the issue of privatization of correctional facilities. The report is divided into the following areas: historical perspectives on and the current status of the privatization of corrections; issues in privatization; attitudes of governmental agencies, academic authorities, and special interest groups; evaluations of privatized facilities; and guidelines on how to privatize. Not copyrighted.

009389

Kutak VF 820.70 Privati

Privatize Federal Prison Hospitals? A Feasibility Study

McDonald, Douglas C.

1990

115 p.

cs: Abt Associates (Cambridge, MA)

SP: National Institute of Justice (Washington, DC)

This feasibility study reviews issues related to privatizing federal prison hospitals. The report includes a description of the Bureau of Prisons' Health Care System and considers opportunities for cost reduction by means of referral centers. Also discussed are effects on cost and quality of service for contracted prison hospitals. A final section reviews alternatives to the privatization of prison hospitals. Not copyrighted.

011485 Kutak VF 940.31 Progress
Progress Report: U.S. Department of Education's Private Sector
Jail Industries Demonstration Programs (Revised)
1993 11 p.

cs: CRS, Inc. (Topsham, ME); CGA, Inc. (Columbia, SC)
As a result of the U.S. Department of Education's request for
proposals, a joint venture between three counties was selected to
implement a unique jail demonstration program, focusing on new
approaches to incarcerated offenders at the local and state levels.
This document describes the overall approach of the Department and
the current status of the efforts in each of the three demonstration
sites. Topics discussed include costs, recidivism, education,
substance abuse treatment, jail industries, staff training, family
programs, job training, and life skills training. Copyright not
indicated.

005558 Kutak VF 346 Public
Public Ends and Private Means: Accountability Among Private
Providers of Public Social Services (Revised)
Keating, J. Michael
1985
cs: National Institute for Dispute Resolution (Washington, DC)
CN: NIDR Reports; N. 2

period Kutak Periodical
47
Public or Private Medical Services: Why Not the Best of Both
Worlds?
Williams, Ernest R.
Large Jail Network Bulletin, Summer 1993, p. 11-14
1993 4 p.
cs: LIS, Inc. (Longmont, CO); National Institute of Corrections
Information Center (Longmont, CO)
SP: National Institute of Corrections (Washington, DC)
The author discusses various pros and cons of privately and
publicly provided jail health care, advising that administrators
consider ways to make public care more cost-effective using
techniques of the private sector, prior to signing with a
contractor. Not copyrighted.

012646 Kutak VF 1975.14 Purchas
Purchasing Managed Care Services for Alcohol and Other Drug
Treatment: Essential Elements and Policy Issues
Moss, Stephen
Technical Assistance Publication Series, n. 16 Financing
Subseries, v. 3
1995 58 p.
cs: U.S. Dept. of Health and Human Services. Center for Substance
Abuse Treatment (Rockville, MD)
This document is intended to provide guidance to those in state

alcohol and other drug treatment (AOD) and Medicaid agencies who are planners and managers of managed care contracts. The document uses experts in this area to address critical issues and present guidelines and recommendations for purchasing managed care services in the area of AOD. Topics covered include: needs assessment, services financial management, managed care models, access to treatment, and consumer protections. May contain copyrighted material.

011085 Kutak VF 1310.24 Reducin
Reducing the Costs of Operating New York State's Prisons
Rubenstein, Edwin S.
1991 33 p.

cs: The Empire Foundation for Policy Research (Albany, NY)
This paper focuses on the need to keep the annual costs of operating the states expanding prison system as low as possible without sacrificing safety. In particular the author examines staffing levels, staff salaries, inmate Services, prison size and configuration, and the cost-effectiveness of privatization. Copyright not indicated.

012788 Kutak VF 346.10 Report
Report of the Auditor of Public Accounts Review of: Contracts Between Department of Corrections and U.S. Corrections Corporation; Classification and Assignment of Prisoners and Occupancy Rates by Department of Corrections; Pell Grant Activity at Lee Adjustment Center
Chandler, A.B., III
1994 85 p.

cs: Kentucky. Auditor of Public Accounts (Frankfort, KY)
The following contract requirements were reviewed for purposes of this report: staffing, canteen fund, food coats, clothing, vocational programs, audit and financial data, and related party transactions. The U.S. Correction Corporation is a private company engaged in the operation and administration of correctional facilities. Copyright not indicated.

010140 Kutak VF 346.10 Report
Report of the Joint Subcommittee Studying Privatization of Correctional Facilities to the Governor and the General Assembly of Virginia
House Document (Virginia General Assembly), 1991 n. 41
1991 66 p.

cs: Virginia General Assembly. Joint Subcommittee (Richmond, VA)
The Joint Subcommittee finds privatization to be an attractive alternative that may potentially reduce costs for both the Commonwealth and local governments. In addition to further study, the Subcommittee recommends a limited initial program, possibly to include female offenders, minimum security male offenders, or local jails and detention centers. Not copyrighted.

010281 Kutak VF 940.40 Report

Report of the Secretary of Labor to the U.S. Congress on Compliance by State Prison Industry Enhancement Projects with Section 1761(c) of Title 18 of the United States Code as Required by Section 2908 of the Crime Control Act of 1990

1991 16 p.

cs: U.S. Dept. of Labor (Washington, DC)

Following a review of the legislative history that has enabled the private sector to become involved in prison industries, and an introduction to certification requirements under the current law, activity within the states, including prevailing wage requirements, is briefly reviewed. Not copyrighted.

010240 Kutak VF 940.40 Report

A Report on Inmate Labor in Florida: One Century, One Decade of Private Management in the Public Sector

1991 43 p.

cs: Florida. Legislature. Senate. Committee on Corrections, Probation and Parole (Tallahassee, FL)

Tracing the history of convict labor in Florida from its post-civil War origins to the present, this report focuses on the decade since the 1981 Legislature decision to contract its state prison industrial operation to private sector management. While the current arrangement is generally satisfactory, several structural, marketing, and capital changes are recommended. Enabling legislation for correctional work programs, generally, and leased or managed programs are included. Not copyrighted.

012472 Kutak VF 346 Request

Request for Expression of Interest for the Private Operation, Management and Servicing (POMS) of the Department of Corrections

Bello, Frank; Gaston, Arnett P.

1995 97 p.

cs: New York (N.Y.) Dept. of Correction (New York, NY)

"The City of New York..has embarked upon a needs analysis to assess the cast and operational effectiveness of contracting out security, program, operational, administrative, support, medical, dental, psychological, social and endemic services for short and long-term clients currently provided by uniform and civilian employees." This Request for Expression of Interest seeks to gain information from the private sector to aid the Department's decisionmaking process on how best to provide these services. Not copyrighted.

010267 Kutak VF 820.70 Request

Request for Proposals [for Health Care Services]

1990 29 p.

cs: Delaware Dept. of Correction (Smyrna, DE)

The responsibilities of the contractor in providing health care to inmates and staff are detailed in a blank Agreement, to **be** signed

by the Department of Corrections and the successful contractor. Attachments include the form, "Report of Employee Annual Physical Examination," salary range for required positions, and an inventory of medical equipment. Not copyrighted.

011184 Kutak VF 820.70 Request
Request for Proposals [from the] Kansas Department of Corrections [for the Provision of Comprehensive Health Care Services to the Incarcerated Population]

1991 26 p.

cs: Kansas Dept. of Corrections (Topeka, KS)

This Request for Proposals describes in detail the specific criteria to be met when submitting a bid for the provision of comprehensive health care services to the incarcerated population. Services are to include, but not be limited to, medical, dental, mental health, special diets, optometry, and related support services. Not copyrighted.

012382 Kutak VF 346.10 Request
Request for Qualifications: Finance, Design, Construct, Operation and Management of Secure Adult Correctional Facilities for the Arkansas Department of Correction

1995 62 p.

cs: Arkansas Dept. of Correction (Pine Bluff, AR)

This document is a request for proposals for the design and construct, operation and management of a 600-bed female facility and a 600-bed male facility. The first section provides general conditions, proposal requirements and format. The second section presents general information related to the finance, design, construction, operation and management of the facility. And, section three explains the Department's basis for applicant selection. Not copyrighted.

010612 Kutak VF 346 Resolvi
Resolving the Problem of Qualified Immunity for Private Defendants in Section 1983 and Bivens Damage Suits

Thomas, Charles W.

Louisiana Law Review, v. 53 n. 2, p. 449-493

1992 45 p.

Concerned with the implications for correctional privatization, this article examines issues surrounding qualified immunity from civil suits for private employees. A background section focuses on several recent such civil suits and what they reveal about the underlying legal and philosophical issues within correctional privatization. The final analysis forecasts how the federal courts ultimately will resolve questions of public policy rationale as it concerns these particular private parties. Copyrighted.

012924 Kutak VF 346.10 Senate
Senate Bill 3196: An Act to Amend Tennessee Code Annotated,

Title 41, Chapter 8 and Title 41, Chapter 24, Relative to
Construction and Operation of Correctional Facilities

Rochelle, Robert

1996 6 p.

cs: Tennessee. General Assembly (Nashville, TN)

This document contains Senate Bill 3196, an Act to amend Tennessee Code Annotated, in its entirety. The Act addresses contracting for correctional services. Not copyrighted.

012362 Kutak VF 346.10 Testimo

Testimony Regarding Correctional Privatization...Before the Subcommittee on Crime of the House Committee on the Judiciary, Washington, D.C., June 8, 1995

Thomas, Charles W.

1995 30 p.

cs: University of Florida. Center for Studies in Criminology and Law (Gainesville, FL)

This document is a copy of testimony delivered before the House Subcommittee on Crime on June 8, 1995. It provides an overview of recent information concerning design, financing, construction and management of adult correctional facilities. It also offers a brief history of correctional privatization. The testimony addresses questions concerning privatization cost savings and quality of service and provides a recommendation for federal action to promote privatization. Not copyrighted.

011781 Kutak VF 346.10 Transfo

The Transformation of Correctional Privatization from a Novel Experiment into a Proven Alternative

Thomas, Charles W.

1994 26 p.

This analysis examines the privatization debate, specifically focusing on the issues of cost savings and quality of correctional services. In addressing critical policy questions, the analysis provides an overview on the history of privatization, information on legal authority to contract, and growth trends in contracting. Table One presents an overview of legal authority to contract by American jurisdictions, and Table Two provides a summary of the status of private corrections management firms as of June 30, 1994. Copyright not indicated.

010296 Kutak VF 346.10 What

What Impact Will the Privatization of Jails Have on Sheriffs' Departments by Year 2000? A Study That Provides a New Perspective in the Management of California County Jails

Youngblood, Don

1990 104 p.

cs: California Commission on Peace Officer Standards and Training. Command College (Sacramento, CA)

With a focus on the management of California's county jails, this futures study examines the potential for implementing staffing

methods and other management techniques used by the private sector. The study proposes two career destinations for graduates of sheriffs academies, separating corrections from a law enforcement career path. Strategic management, including policy options, is covered in Section II, while Section III presents a transition management plan. Copyright not indicated.

serial
524

Kutak Periodical

Work In American Prisons: Joint Ventures with the Private Sector

Sexton, George E.

National Institute of Justice Program Focus, November 1995
1995 15 p.

cs: National Institute of Justice (Washington, DC)

This document highlights three companies that have developed successful and mutually beneficial partnerships with prisons in South Carolina. Two other joint ventures in California and Connecticut are described briefly. The article provides information on starting a joint venture as well as pointing out the controversy surrounding these industries. Not copyrighted.

006940

Kutak VF 940.40 Work

Work in American Prisons: The Private Sector Gets Involved
Auerbach, Barbara J.; Sexton, George E.; Farrow, Franklin C.
U.S. Government Printing Office (Washington, DC)
Issues and Practices in Criminal Justice
1988 113 p.

cs: National Institute of Justice. Office of Communication and Research Utilization (Washington, DC); Criminal Justice Associates (Lafayette Hill, PA)

SP: National Institute of Justice (Washington, DC)

Current and historical developments in private-sector prison industries are described, costs and benefits for both the public and the private sectors are analyzed, and strategies for future growth are suggested. A model for private-sector prison industries is also presented. Includes bibliography. Not copyrighted.