# COMPETENCY PROFILE OF FIRST-LINE CORRECTIONAL SUPERVISOR



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Waterville, Maine

## FIRST-LINE CORRECTIONAL SUPERVISOR

... provides supervision of, and direction to custody staff and other correctional employees in maintaining the custody, control, and care of inmates

Duties

¥	Manage Staff	$\Rightarrow$	A-1 Ensure proper staffing and schedule post assignments	A-2 Monitor adherence to policies, procedures, and post orders	A-3 Ensure staff have proper tools and equipment (e.g., initiate/relay requisitions, etc.)	A-4 Maintain open communications with other staff	A-5 Provide written and verbal performance evaluations
3	Communicate with Staff	<b>=</b>	B-1 Direct officers in performance of duties	B-2 Communicate information to/from other shifts, departments, staff	B-3 Provide written and verbal perfor- mance evaluations and counseling	B-4 Establish rapport with other staff	B-5 Hear, evaluate and act on staff complaints and ideas
2	Manage Inmates	<b>⇒</b>	C-1 Monitor inmate counts to prevent escapes	C-2 Observe and control inmate movement	C-3 Respond to inmate requests	C-4 Tour facility to monitor compliance with rules and regulations	C-5 Participate in classification, disciplinary boards, etc.
)	Communicate with Inmates	$\Rightarrow$	D-1 Supervise enforcement of rules, policies, and procedures	D-2 Respond to written and verbal requests	D-3 Tour facility to maintain supervisory "presence"	D-4 Establish rapport with inmates	D-5 May orient new arrivals on rules, procedures, and general information of facility/unit*
3	Manage Facility	$\Rightarrow$	E-1 Ensure compliance with policies, procedures, and post orders	E-2 Monitor and ensure control/ maintenance of keys, tools, and equipment	E-3 Conduct safety, security, health and sanitation inspections	E-4 Conduct investigations involving inmates/staff as needed/required	E-5 Review facility- related reports and requests (e.g., work orders, security inspections)
7	Intervene in Crises	$\Rightarrow$	F-1 Intervene in crises and manage conflicts	F-2 Mediate conflicts between staff and inmates	F-3 Initiate emergency action/ placement for inmates (e.g., administrative segregation)	F-4 Supervise application of, or apply restraints	F-5 Mediate conflicts between inmates
j	Participate in Training	$\Rightarrow$	G-1 Review new/updated post orders, administra- tive regulations and memos	G-2 Read daily log book and other information	G-3 Participate in mandatory training	G-4 May participate in elective training*	G-5 Participate in cross-training



# Waterville, Maine

Tasks

A-6 Issue discipline and commendations	A-7 Delegate special tasks (e.g., medical trips, funerals)	A-8 Follow up on special tasks, reports, etc.	A-9 Review reports, logs, rosters	A-10 May conduct individualized and group training*	A-11 May perform uniform/ personal appear- ance inspec- tions*	A-12
B-6 Document incidents, write reports and recommendations via chain of command	B-7 Participate in department, shift and supervisor meetings	B-8 Operate communications equipment per established guidelines	B-9	B-10	B-11	B-12
C-6 Enforce rules and regulations	C-7 Review records, evaluations and reports	C-8 May schedule, supervise and authorize inmate programs (e.g., visiting, community service)*	C-9 May recommend placement in management/treatment programs*	C-10	C-11	C-12
D <sub>į</sub> 6	D-7	D-8	D-9	D-10	D-11	D-12
E-6 Help coordinate/conduct emergency procedures drills (e.g., escape plans)	E-7 May sit on various boards and panels (e.g., personnel)*	E-8	E-9	E-10	E-11	E-12
F-6 Mediate conflicts between staff	F-7	F-8	F-9	F-10	F-11	F-12
G-6 Participate in continuing education	G-7	G-8	G-9	G-10	G-11	G-12

<sup>\*</sup> Performance of this task is not standard in all state/county law enforcement/corrections agencies in Maiı

### Traits & Attributes

Professional in behavior and

appearance

Dependable

Consistent

Fair/firm

Ethical

Empathetic

Credible

Assertive

Cooperative

Optimistic

Perceptive

Self-motivated

Positive role model

Self-confident

Knowledgeable

Adaptable/change-oriented

Organized

Leadership

Common sense Sound judgment

Sense of humor

Tools & Equipment

Resources:

Uniform and footgear

Radios

Mechanical restraints (handcuffs, flex

cuffs, straight chair)

Vehicles

Keys

Flashlight

I.D. card

Binoculars

Chemical weapons

Riot gear

Shields

**Batons** 

Cell extraction equipment (i.e., J bars)

Airpacks/SCBA

Fire extinguisher

Protective CPR/First Aid masks

First Aid/BSI kit

Protective gloves

Mirror/light bar

Telephone/paging system

Office equipment and supplies

Computer, typewriter or word processor

Audio-visual aids

### Knowledge & Skills

Knowledge of:

Facility mission statement

Facility regulations, policy and procedures

Methods and objectives of progressive

disciplinary procedures

Inmate behavior, especially under restraint

Record keeping and report formats

Supervision strategies for staff and inmates

Communications

Emergency response procedures

HIV/biohazard procedures

State and federal laws

Use of force

Weapons/tools/equipment

Collective bargaining agreement/personnel

guidelines

Stress management/EAP

Ethnic differences

Skills in:

Written and verbal communication

Interpersonal communication

Leadership

CPR/First Aid

Public relations

Management

Use of weapons/equipment/tools

Search and seizure

Evidence control

# FIRST-LINE CORRECTIONAL SUPERVISOR Panel Members

Ty Babb

Sergeant

Penobscot County Sheriff's Dept.

Bangor, ME

Stephen Breton

Sergeant

Cumberland County Sheriff's Dept.

Portland, ME

Roy Guzman

Training School Counselor III Maine Youth Center

South Portland, ME

Lincoln Haines

Sergeant

Franklin County Sheriff's Dept.

Farmington, ME

Kathleen Lathe

Sergeant

Kennebec County Sheriff's Dept.

Augusta, ME

William Morrill

Sergeant

Androscoggin County Sheriff's Dept.

Auburn, ME

Ingrid Pinkham

Corrections Officer II

Central Maine Pre-Release Center

Hallowell, ME

**Bart Virgie** 

Sergeant

Maine State Prison Thomaston, ME

Steven Wagg

Corrections Officer II

Charleston Correctional Facility

Charleston, ME

Bradley Fogg

Corrections Officer III
Maine Correctional Center

Windham. ME

DACUM Facilitator from the National Institute of Corrections Academy

Susan S. Davis, Ph.D.

Ida Halasz, Ph.D.
Acting Chief

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U.S. Department of Justice, National Institute of Corrections