

# **CURRENT ISSUES IN THE OPERATION OF WOMEN'S PRISONS**

*Special Issues in Corrections*

*September 1998*

---

**U.S. Department of Justice  
National Institute of Corrections  
Information Center  
Longmont, Colorado**

**National Institute of Corrections**

Morris L. Thigpen  
Director

Susan M. Hunter  
Chief, Prisons Division

# CURRENT ISSUES IN THE OPERATION OF WOMEN'S PRISONS

*Special Issues in Corrections*

*September 1998*

---

## **Introduction**

---

This study of women's prisons summarizes results of a written survey conducted by the NIC Information Center at the request of the NIC Prisons Division. Forty-nine state departments of corrections (DOCs) responded to the survey, as did the New York City and District of Columbia DOCs, the Federal Bureau of Prisons, and the Correctional Service of Canada.

Intended to focus primarily on secure facilities housing only adult female offenders, the report provides the following information as of December 31, 1997:

- The names and locations of secure facilities housing adult female offenders;
- The number of women offenders housed at each facility;
- Staffing ratios and the gender breakdown of staff;
- The availability of specialized training for staff working with female inmates; and
- Programs and policies specific to female inmates.

Survey responses were interpreted with some flexibility to allow for the inclusion of data from DOCs that house women offenders primarily or exclusively in co-correctional facilities. Information on female populations in facilities providing special medical care was not included. In addition, some agencies did not provide information in response to all the survey's questions. Despite these inconsistencies, project findings provide a useful indicator of the ways agencies

are working to manage and meet the needs of the women in their custody.

## **Facilities Housing Female Offenders**

---

The survey identified at least 108 secure facilities housing female state-sentenced offenders in the U.S. as of December 31, 1997.

- Forty (40) state DOCs were operating a total of 92 secure facilities that housed only female inmates.
- Ten (10) state DOCs were operating at least 16 secure facilities housing both males and females.

Table 1, beginning on page 8, summarizes basic information on state facilities and on women's facilities operated by the New York City Department of Corrections, the U.S. Bureau of Prisons, and the Correctional Service of Canada. An appendix provides contact information provided by survey respondents.

Information included in Table 1 covers all women's prisons identified by survey respondents and, for some jurisdictions as noted, additional female-only institutions identified in the American Correctional Association's *1998 Directory: Juvenile and Adult Correctional Departments, Institutions, Agencies, and Paroling Authorities* (Laurel, Maryland: American Correctional Association, 1998). These facilities were added to the table without verification by the DOCs that they continue to house female offenders, and any errors in this regard are those of project staff.

## **Use of separate and co-correctional institutions.**

Corrections agencies house female offenders in both single-sex and co-correctional institutions.

- Among the 50 state DOCs, 21 house women offenders in a single, female-only facility. The New York City DOC also has a single, secure facility for women offenders.
- Nineteen ( 19) state DOCs house their female population in more than one women's prison. These states include both those with the largest general inmate populations (e.g., California, Michigan, and Texas) and those with either medium or small general populations (e.g., Indiana, New Mexico, and Virginia).
- Six state DOCs house women offenders only in co-correctional institutions. These agencies include the DOCs in Alaska, Kansas, Maine, North Dakota, Vermont, and West Virginia.
- Four state DOCs operate one single-sex facility for women plus one or more co-correctional facilities. These states include Hawaii, Illinois, New Hampshire, and Oregon.

Both the U.S. Bureau of Prisons and the Correctional Service of Canada house women in multiple institutions. The Bureau of Prisons houses women offenders primarily at six facilities; the Canadian system has seven main facilities for women. Other facilities in these systems also house women offenders.

**Privatization of women's institutions.** Six state DOCs contract with private providers for the operation of women's facilities.

- The single women's institution in Arkansas is privately operated.
- Private corporations operate one of the state's institutions for women in Florida, Kentucky, Nevada, and New Mexico (each with two women's prisons) and Texas (with a total of 11 facilities for women).

## **Staffing Issues**

---

**Ratio of custody staff to inmates.** Sixty-four agencies or individual institutions provided data that made it possible to compute the ratio of custody staff positions to female inmates. These figures are presented in Table 1. Results within the state DOCs range from nearly 1 correctional officer per inmate in one Missouri facility to 1 correctional officer to 10.4 inmates in Vermont. A ratio of 1 to 4.4 was found to be the mean among responding state DOCs.

Although the custody classification of female inmates likely has some bearing on an institution's custody staff/inmate ratio, the survey did not explore this issue. The data suggest, however, that larger facilities tend to have more inmates per correctional officer.

- Among 21 small women's institutions (defined as those with fewer than 300 inmates), the custody staff/inmate ratio is 1 to 3.8.
- Among 24 medium-sized institutions (defined as those with total inmate populations between 300 and 800), the mean custody staff/inmate ratio is 1 to 4.7.
- For 13 large prisons (those with an inmate population more than 800, the ratio also is 1 officer to 4.6 inmates.

This analysis excludes the data reported for the Texas system as a whole, which has a variety of institutions and a total female inmate population of 10,303. The system's average custody staff/inmate ratio is 1 to 4.7.

## **Proportion of female staff in women's institutions.**

The survey collected information on the number of female staff in custody, program, and administrative positions in institutions that house female inmates. Data were requested on the gender breakdown of both DOC staff and contract staff in these three staffing categories.

In most women's institutions, women constitute a significant portion of DOC staff in custody, program, and administrative positions. In all three areas women fill an average of more than 50 percent of the positions. While some women's institutions are staffed

entirely by women in the areas of program and administration, none has a custody staff made up entirely of women.

- **Custody positions**-Female staff hold the majority of custody positions in women's prisons. In state-operated facilities, female staff fill on average 55 percent of custody positions. Among custody positions in individual DOCs, the range is from 18 to 97 percent female staff. Two state DOCs have fewer than 30 percent female staff in custody positions in women's prisons; 30 states have from 30 to 70 percent women in these positions; and in 10 state systems, 70 percent or more of custody staff are women.

In the three privately operated prisons for women for which data were provided, an average of 69 percent of the contract custody staff are women.

- **Program positions**-Female staff also fill a majority of program positions in women's prisons. In state-operated facilities for women, women fill an average of 69 percent of the program positions. DOCs reported a range from 21 to 100 percent of program positions as being held by women staff.

The use of contract staff in program positions was reported by 40 institutions. These staff are predominantly women-on average, women constitute about 72 percent of contracted program positions.

- **Administrative positions**-Women also hold a significant proportion of administrative positions in women's prisons. In state-operated facilities for women, the percentage of women administrators ranges from 25 percent to 100 percent and averages 66 percent.

Twelve institutions reported data on contract staff in administrative positions within women's prisons. The number of women in these positions ranges from 0 to 100 percent. The average is about 79 percent.

In general, across all three categories, smaller institutions are likely to have a higher percentage of women staff than larger institutions.

In state systems with more than one women's prison, the data show considerable variation from institution to institution in the percentage of women filling

custody, program, and administrative positions. While one DOC facility may have a custody staff that is less than one-third women, for example, a second facility in the same state may employ over two-thirds women in custody positions. Similarly, where one institution may have less than 20 percent women in program positions, another facility in the same state may have 75 percent women in this category.

Overall in-state variations are least marked in the category of administrative staff. In nearly all instances women occupy at least half of all administrative positions in women's prisons.

Variations within agencies that have more than one women's prison suggest that staffing is generally governed by particular institutional circumstances rather than a systematic preference for female staff. However, some DOCs (e.g., North Carolina, Ohio, and South Carolina) report a consistently high percentage of women in all categories, which may reflect an agency-wide preference for placing women in these positions. On the other hand, the Vermont respondent noted that a labor union contract specifically forbids assignments on the basis of gender.

**Staff training on women offender issues.** Correctional agencies vary widely in their approach to training on issues specific to women offenders. Individual agencies are equally likely to emphasize either preservice, annual inservice, or ad hoc training for this purpose, and most use a combination of approaches. Some cover women offender issues principally during preservice orientation, while other agencies have a more or less equal balance between preservice and annual training on women offender issues.

In terms of specialized, ad hoc training on women offender issues, agencies also report wide variation. DOC respondents in Florida and Kentucky indicated that staff receive 16 hours of such training, and Minnesota reported 37 hours. Most agencies report smaller numbers of hours for ad hoc training than for annual training on issues related to women offenders, but a few indicated that the specialized training they provide on women offender issues is done only on an ad hoc basis.

Approaches to providing specialized training include the following:

- Idaho's 40 hours of preservice training are comprised of a self-study module developed with funding from NIC, which the employee is required to complete during his/her probationary period.
- The North Dakota DOC sends staff who work with women offenders to seminars offered outside the agency.

## **Policy Issues**

---

The survey also explored differences in agency policies affecting male and female inmates. Table 2, page 12, identifies the DOCs that have developed different formal policies for male and female inmates in several areas of facility operation.

**General operations.** Different formal policies exist for male and female inmates in several areas of operation, affecting inmate management and offenders' daily lives.

Most of the DOCs have different policies in two specific areas:

- The range of health and beauty items inmates may purchase from the commissary; and
- Allowed lists of personal property.

In other areas, policies affecting men and women offenders are more often the same:

- Policies on visitation and telephone use are overwhelmingly the same for male and female inmates.
- Nearly 80 percent of the reporting agencies provide the same diets for men and women offenders. Differences in the remaining 20 percent are usually accounted for by special diets for pregnant women.
- About 80 percent of agencies have the same transportation policies for men and women offenders, with the exception of policies specifically related to pregnant women. Some agencies specify that the transport team for women offenders must include a female officer.

- Approximately 80 percent of agencies provide the same activities for the visiting children of either men or women offenders.
- Roughly 80 percent of agencies have a single policy addressing pat searches of men and women offenders. Among the five DOCs that provided copies of their pat search policies, three specify that pat searches should be performed by staff of the same sex as the inmate when possible (Texas) or except in an emergency (Wisconsin and Washington). In Washington, an emergency is defined as a situation involving potential loss of contraband, escape, or the need for emergency movement in which "there is no ability to keep the inmate under observation until a same gender search can be performed." Policy language in Florida and Nebraska is less restrictive; the Florida DOC, for example, permits searches "by appropriate staff who may be of the opposite sex from the inmates."
- Approximately one-third of responding agencies report different policies for men and women offenders with regard to hair length and grooming.
- About one-third of responding agencies (18 DOCs) have different policies regarding parenting programs available to men and women offenders.

Differences in operating men's and women's prisons may also be observed without being made a part of formal agency policy, or policies may be established or implemented at the institutional level, making comparison difficult in the context of this study. For example, the Oregon respondent noted that women may order cosmetics, blow dryers, and curling irons from the canteen and are given smaller servings of food than men, but the DOC's formal rules and procedures are the same for men and women offenders. Other respondents also noted latitude at the facility level in interpreting and applying departmental regulations.

### **Control and transport of pregnant inmates.**

Twenty-one (21) responding DOCs have developed specific policies or procedures addressing the physical control and transportation of pregnant inmates. These agencies are the DOCs in Colorado, Connecticut, Delaware, Kansas, Kentucky, Louisiana, Maryland, Massachusetts, Mississippi, New Hampshire, New Mexico, New York, New York City, North Carolina, Ohio, Oklahoma, Rhode Island, Utah, Washington,

and Wisconsin and the U.S. Bureau of Prisons and the Correctional Service of Canada.

Some agency policies on pregnant inmates specify different approaches to restraint depending on the trimester of pregnancy.

- Missouri DOC policy specifies that full security measures, in accordance with the inmate's custody level and the type of transportation, should be in effect for pregnant inmates in their first trimester. Women beyond the first trimester are restrained only with handcuffs. Strip searches may be conducted, but no squat procedures are used. A woman who has begun labor is transported by ambulance without restraints; however, an officer/staff member with a full set of restraints accompanies her.
- Utah DOC policy states that during the first trimester, restraining is in the normal fashion; for the second trimester, staff may use side cuffs or two pairs of handcuffs secured to the back of the waist chain plus leg restraints. For the third trimester, officers are directed to use only side cuffs and no leg restraints.

More general policies include:

- The Bedford Hills Correctional Facility in New York permits "only hand restraints for pregnant women unless security review indicates that leg restraints are necessary and only if medical approval is obtained for leg restraints."
- The Kansas DOC's policy specifies that from the fifth month of pregnancy an inmate "shall not have leg irons applied until seated in the transportation vehicle" and that such restraints shall be removed prior to her exiting the vehicle. Electronic control devices are also expressly prohibited in the Kansas policy.
- Louisiana DOC policy states that "in all cases where pregnancy is visually obvious, the resident will be assisted by escorting security personnel in negotiating steps, entering and exiting vans, or any other precarious footing, by keeping a hand on the resident's arm at a minimum, or any other assistance that appears to be needed."
- The privately operated women's facility in Florida is prohibited from housing pregnant inmates,

according to a state Health Services Bulletin. If a pregnancy is discovered, medical personnel are directed to initiate a transfer to the Florida Correctional Institution.

### **Involvement of medical personnel in transportation/restraint decisions.**

In 39 responding agencies, medical personnel are involved in evaluating individual cases prior to the restraint of pregnant women.

- The Oregon DOC noted that such evaluation takes place only when the woman is being transported on a medical trip.
- The Maine DOC respondent commented that a medical evaluation is the result of common practice rather than specific policy.
- In the Pennsylvania DOC, medical personnel are involved prior to the restraint of any offender, regardless of gender.
- In the Correctional Service of Canada, medical personnel are involved only on a case-by-case basis.

### **Gender-Specific Programs for Women Offenders**

---

The survey sought information on programs developed specifically to meet women offenders' needs. Such women-focused programs may be considered to fall into two general categories:

1. Programs offered solely or primarily to women offenders and addressing issues common among female offender populations. Examples include programs dealing with victimization through domestic violence or sexual abuse and programs addressing low self-esteem or the need for mentoring.
2. Programs on issues common to both men and women offenders, in which the specific program content has been modified to deal with the different treatment needs of or "survival skills" important to women. Examples include life skills training and substance abuse treatment.

Forty-nine (49) DOCs reported that they provide programs developed specifically for women offenders. Such programs most often address parenting (31 institutions), substance abuse (27 institutions), domestic violence (20 institutions), and life skills (18 institutions). Material describing some of these programs was provided with survey responses and is available from the NIC Information Center.

### **Programs addressing issues specific to women offenders**

- **Nursery programs-**Programs that allow inmate mothers to keep their babies near them while they are incarcerated are available in several DOCs. Facilities including the Nebraska Correctional Center for Women, New York State's Bedford Hills Correctional Facility and the Rose Singer Center in New York City have nursery programs in which women offenders and their infants are housed together. Care of the infant is the primary responsibility of the inmate mother, who must take courses in child development.
- **Mentoring/self-esteem-Eight DOCs** report that they offer a mentoring program for women offenders, and three agencies provide programs targeted to improving female inmates' self-esteem. A Colorado program examines the roles that women play in one another's lives. The program provides women the opportunity to work toward becoming a mentor for other women offenders, to share what has made it possible for them to change since their incarceration. Women wishing to accept the role of mentor are required to complete a 16-week program on concepts such as self-esteem, relationships, communication, leadership, and value systems.
- **Survivors' groups-**Twenty (20) institutions offer programs for women who have experienced domestic violence, and IO offer programs addressing survivor issues for victims of sexual abuse. Abused Living Females is a support group that meets weekly in the Oregon Women's Correctional Center and has a special focus on women who have killed or attempted to kill their abusers. The program addresses alternatives to violence, self-esteem, recognition of abusers, the cycle of abuse, and positive choices.

The Correctional Service of Canada has established a program for survivors of abuse and trauma, designated a core program for women offenders in recognition that the impact of victimization is severe enough to affect many other areas of a person's life.

- **Health education-Nine DOCs** provide special programs addressing women's health education.
- **Other-Wellspring**, a program provided by the Salvation Army to Nebraska inmates, offers support and advocacy for women wanting to get out of prostitution.

### **Programs addressing issues common to men and women offenders**

- **Parenting-In** June 1991, 67 percent of women in state prisons were mothers of children under age 18, as compared with 56 percent of men. (U.S. Bureau of Justice Statistics, "Survey of State Prison Inmates, 1991," March 1993) The high proportion of women offenders who are mothers has lent emphasis to the need for parenting programs in women's prisons.

In the Illinois DOC's Dwight Correctional Center, the Family Services Program focuses in part on protecting incarcerated mothers' parental rights. Among its many initiatives are an overnight weekend visitation program in a camp setting designed to encourage quality visitation; a Mother Love Parenting Class; specialized counseling focused on the issue of parenting; and MECCA, an organization of inmate mothers with focus on positive support for families and children.

Minnesota's Shakopee facility has a parenting/family program designed to help mothers keep contact with their children, maintain their families when possible, and provide opportunities for inmate mothers to improve their parenting skills. In addition to providing for extended visitation and specific groups, the program acts as liaison with county agencies and others involved with the inmates' children. Phone calls and professional visits may be arranged as part of this function.

"Girl Scouts Behind Bars" allows daughters, who are Girl Scouts, of women offenders the opportunity to have two meetings per month in the prison.



Meetings are held with the inmate mothers to encourage bonding.

The Correctional Service of Canada has established national guidelines for parenting programs provided for women offenders.

- Reintegration-Specialized reintegration programs were identified by several DOCs and may include short-term assistance and training in making the transition to the community. MCI-Framingham's Project AWARE (Assisting Women Achieve Reintegration and Employment) program is designed to teach women offenders in Massachusetts the skills necessary for reintegration planning. It provides comprehensive discharge planning, referrals, and direct links to services in the community.
- **Substance abuse-** The Hawaii DOC's Ho'omana program is a therapeutic community for women. It has somewhat different goals, structure, and activities from the men's program, because it is based on a recognition that substance dependence in women is complicated by dysfunctional relationships including histories of domestic and sexual abuse. The Ho'omana program addresses these stressors from an empowerment approach to change.
- **Life skills-**The life skills curriculum used in the Michigan DOC is based on a needs assessment of women prisoners. The assessment identified nine areas of program needs and was the foundation for the DOC's Life Skills Education program. The program was subsequently funded by the U.S. Department of Education and is the basis for pre-release programming for women offenders.
- **Mental health-**The Correctional Service of Canada has established two Intensive Healing Programs to assist women to address behaviors associated with borderline personality disorder. Treatment focuses on cognitive-behavioral therapy.

- Other-Five DOCs report the availability of training in anger management and alternatives to violence. Ten agencies report that they offer programs for female sex offenders. A few agencies offer programs focused on employment of women in such areas as computer skills, cosmetology, and general vo-tech. One program teaches active listening skills.

## **Looking Ahead**

---

As the number of women in prison continues to grow, correctional agencies will experience more pressure to provide an appropriate operational response. Some DOC respondents described ways their agencies are undertaking a comprehensive approach to the special issues surrounding women offenders.

- The Correctional Service of Canada has developed a Correctional Program Strategy for Federally Sentenced Women, which defines the core programs for women offenders. The core programs are similar to those for men, with the exception of the Survivors of Abuse and Trauma Programs. Other core programs for women are Living Skills, Substance Abuse, Literacy and Continuous Learning, and Survivors of Abuse and Trauma.
- The U.S. Bureau of Prisons has a national policy requiring that any new or revised policy or programs consider gender.
- The Vermont DOC currently has a major initiative focusing on female offenders. It includes hiring a Director for Women Offenders (covering women in institutions, on parole, on furlough, etc.), developing specific policies on women, opening a free-standing women's facility and two community-based residential programs for women and children, and continued use of treatment beds specifically for women. ■

**Table 1. Secure Facilities Housing Women Inmates**

	Facility Name and Location	Women Inmate Population, 12/31/97	Custody Staff Positions	No. of Inmates per Custody Position	Notes
Alabama	Julia Tutwiler Prison for Women, Wetumpka	N/A	83	—	
Alaska	Anvil Mountain Correctional Center, Nome	N/A	N/A	—	Co-correctional facilities
	Fairbanks Correctional Center, Fairbanks	N/A	N/A	—	
	Ketchikan Correctional Center, Ketchikan	N/A	N/A	—	
	Lemon Creek Correctional Center, Juneau	N/A	N/A	—	
Arizona	Arizona Center for Women, Phoenix	418	56	7.5	
	Arizona State Prison Complex, Tucson, Manzanita Unit	453	98	4.6	
	Arizona State Prison Complex, Perryville, Santa Maria Unit	422	98	4.3	
Arkansas	Grimes/McPherson Correctional Facility, Newport	0	N/A	—	Privately operated
California	Central California Women's Facility, Chowchilla	3,339	503	6.6	
	California Institution for Women, Corona	1,792	360	5.0	
	Northern California Women's Facility, Stockton	796	159	5.0	
	Valley State Prison for Women, Chowchilla	3,287	451	7.2	
Colorado	Colorado Women's Correctional Facility, Cañon City	270	59	4.6	
Connecticut	York Correctional Institution, Niantic	1,067	348	3.1	
Delaware	Delores J. Baylor Women's Correctional Institution, New Castle	289	70	4.1	
D.C.	N/A	N/A	N/A	—	
Florida	Gadsden Correctional Institution, Quincy	778	N/A	—	Privately operated
	** Jefferson Correctional Institution, Monticello	N/A	N/A	—	
Georgia	** Metro State Prison, Atlanta	N/A	N/A	—	
	** Pulaski State Prison, Hawkinsville	N/A	N/A	—	
	** Washington State Prison, Davisboro	N/A	N/A	—	
Hawaii	Women's Community Correctional Center, Kailua	180	89	2.0	Women also housed in co-correctional centers
Idaho	Pocatello Women's Correctional Center	209	61	3.4	
Illinois	Dwight Correctional Center, Dwight	1,129	295	3.8	Women also housed in 2 co-correctional facilities
Indiana	Indiana Women's Prison, Indianapolis	321	123	2.6	
	Atterbury Correctional Facility, Edinburgh	97	25	3.9	
	Rockville Correctional Facility, Rockville	539	159	3.4	
Iowa	Iowa Correctional Institution for Women, Mitchellville	450	92	4.9	
Kansas	Topeka Correctional Facility, Topeka	478	194	2.5	Co-correctional facility
Kentucky	Kentucky Correctional Institution for Women, Pee Wee Valley	657	116	5.7	Privately operated
	** Dismas House of Owensboro	N/A	N/A	—	
Louisiana	Louisiana Correctional Institute for Women, St. Gabriel	877	211	4.2	

\*\* These facilities were identified via the *ACA Directory*, 1998 edition (*1998 Directory: Juvenile and Adult Correctional Departments, Institutions, Agencies, and Paroling Authorities* (Laurel, Maryland: American Correctional Association, 1998)).

**Table 1, continued**

	Facility Name and Location	Women Inmate Population, 12/31/97	Custody Staff Positions	No. of Inmates per Custody Position	Notes
Maine	Charleston Correctional Facility, Charleston	N/A	N/A	—	Co-correctional facilities
	** Maine Correctional Center, Windham	N/A	N/A	—	
Maryland	Maryland Correctional Institution for Women, Jessup	1,000	183	5.5	
Massachusetts	Massachusetts Correctional Institution, Framingham	645	191	3.4	
Michigan	Florence Crane Correctional Facility, Coldwater	508	165	3.1	
	Scott Correctional Facility, Plymouth	810	231	3.5	
	Camp Branch, Coldwater	409	03	4.4	
Minnesota	Minnesota Correctional Facility, Shakopee	244	107	2.3	
Mississippi	Central Mississippi Correctional Facility, Pearl	790	N/A	—	
Missouri	Women's Eastern Reception, Diagnostic, and Correctional Center, Vandalia	221	213	1.0	
	Chillicothe Correctional Center, Chillicothe	700	103	6.8	
	** Renz Correctional Center, Jefferson City	N/A	N/A	—	
Montana	Montana Women's Prison, Billings	70	24	2.9	
Nebraska	Nebraska Correctional Center for Women, York	57	168	2.9	
Nevada	Southern Nevada Women's Correctional Facility, North Las Vegas	496	103	4.8	Privately operated
	** Nevada Women's Correctional Center, Carson City	N/A	N/A	—	
New Hampshire	New Hampshire State Prison for Women, Goffstown	114	23	5.0	Co-correctional facility
	Lakes Region Facility, Laconia	N/A	N/A	—	
New Jersey	Edna Mahan Correctional Facility for Women, Clinton	1,099	330	3.3	
New Mexico	New Mexico Women's Correctional Facility, Grants	305	63	4.8	Privately operated
	Fort Stanton Correctional Center, Fort Stanton	N/A	17	—	
New York	Albion Correctional Facility, Albion	N/A	420	—	
	Bayview Correctional Facility, New York City	N/A	96	—	
	Beacon Correctional Facility, Beacon	N/A	73	—	
	Bedford Hills Correctional Facility, Bedford Hills	N/A	379	—	
	Parkside Correctional Facility	N/A	18	—	
	Taconic Correctional Facility, Bedford Hills	N/A	152	—	

\*\* These facilities were identified via the *ACA Directory, 1998 edition (1998 Directory: Juvenile and Adult Correctional Departments, Institutions, Agencies, and Paroling Authorities)* (Laurel, Maryland: American Correctional Association, 1998).

**Table 1, continued**

	Facility Name and Location	Women Inmate Population, 12/31/97	Custody Staff Positions	No. of Inmates per Custody Position	Notes
<b>North Carolina</b>	Correctional Center for Women, Black Mountain	76	24	3.2	
	Fountain Correctional Center for Women, Rocky Mount	460	123	3.7	
	North Carolina Correctional Institution for Women, Raleigh	1,019	367	2.8	
	North Piedmont Correctional Center for Women, Lexington	47	29	1.6	
	Correctional Center for Women, Raleigh	140	23	6.1	
	Residence Facility for Women, Wilmington	36	N/A	—	
<b>North Dakota</b>	North Dakota State Penitentiary, Bismarck	65	—	—	Co-correctional facilities
	Missouri River Correctional Center, Bismarck				
<b>Ohio</b>	Franklin Pre-Release Center, Columbus	475	49	6.0	
	Northeast Pre-Release, Cleveland	643	237	6.0	
	Ohio Reformatory for Women, Marysville	1,682	93	7.1	
<b>Oklahoma</b>	Mabel Bassett Correctional Center, Oklahoma City	332	46	7.2	
	** Warrior Correctional Center, Taft	N/A	N/A	—	
<b>Oregon</b>	Oregon Women's Correctional Center, Salem	189	42	4.5	Women also housed in co-correctional treatment center
<b>Pennsylvania</b>	State Correctional Institution, Cambridge Springs	1,357	360	3.8	
	State Correctional Institution, Muncy				
<b>Rhode Island</b>	Dorothea Dix Women's Facility, Cranston	197	99	2.0	
	Gloria McDonald Women's Facility, Cranston				
<b>South Carolina</b>	Leath Correctional Institution, Greenwood	418	102	4.1	
	State Park Correctional Center, State Park	378	123	3.1	
	Women's Correctional Institution, Columbia	464	70	6.6	
<b>South Dakota</b>	South Dakota Women's Prison, Pierre	136	46	3.0	
<b>Tennessee</b>	Tennessee Prison for Women, Nashville	N/A	113	—	
<b>Texas</b>	Gatesville Unit, Gatesville	10,303	2,204	4.7	
	Halbert Unit, Burnet				
	Henley Unit, Dayton				
	Hilltop Unit, Gatesville				
	Hobby Unit, Marlin				
	Mountain View Unit, Gatesville				
	Murray Unit, Gatesville				
	Lockhart Unit, Lockhart				
	Plane Unit, Dayton				
	Woodman Unit, Gatesville				
	Texas City Regional Medical Facility, Dickerson				Privately operated

\*\* These facilities were identified via the *ACA Directory, 1998 edition (1998 Directory: Juvenile and Adult Correctional Departments, Institutions, Agencies, and Paroling Authorities* (Laurel, Maryland: American Correctional Association, 1998).

**Table 1, continued**

	Facility Name and Location	Women Inmate Population, 12/31/97	Custody Staff Positions	No. of Inmates per Custody Position	Notes
<b>Utah</b>	Olympus facility, Draper	265	N/A	—	
<b>Vermont</b>	Chittenden Regional Correctional Facility, South Burlington	52	5	10.0	Co-correctional facility
<b>Virginia</b>	Brunswick Work Center, Lawrenceville	176	36	4.9	(Converted to detention center, June 1998)
	Pocahontas Correctional Unit, Chesterfield	210	50	4.2	
	Tidewater Correctional Unit #22, Chesapeake	89	24	3.7	
	Virginia Correctional Center for Women, Goochland	745	138	5.4	
	** Fluvanna Correctional Center, Troy	N/A	N/A	—	
<b>Washington</b>	Washington Corrections Center for Women, Gig Harbor	620	195	3.2	
<b>West Virginia</b>	Pruntytown Correctional Center, Grafton	144	48	3.0	Co-correctional facility
<b>Wisconsin</b>	Taycheedah Correctional Institution, Fond du Lac	513	115	4.5	
<b>Wyoming</b>	Wyoming Women's Center, Lusk	112	22	5.1	
<b>U.S. Bureau of Prisons</b>	Federal Prison Camp, Alderson, WV	682	48	14.2	
	Federal Prison Camp, Bryan, TX	668	40	16.7	
	Federal Medical Center-Carswell, Fort Worth, TX	N/A	130	—	
	Federal Correctional Institution, Danbury, CT	866	100	8.7	
	Federal Correctional Institution, Dublin, CA	N/A	100	—	
	Federal Correctional Institution, Tallahassee, FL	N/A	130	—	
<b>Correctional Service of Canada</b>	Burnaby Correctional Centre for Women, Burnaby, BC				
	Edmonton Institution for Women, Edmonton, Alberta				
	Establishement Joliette, Joliette, Quebec				
	Grand Valley Institution for Women, Kitchener, Ontario				
	Nova Institution for Women, Truro, Nova Scotia				
	Okimaw Ohei Healing Lodge, Maple Creek, Saskatchewan				
	Prison for Women, Kingston, Ontario				
<b>New York City</b>	Rose M. Singer Center, East Elmhurst	1,564	419	3.7	

\*\* These facilities were identified via the *ACA Directory*, 1998 edition (*1998 Directory: Juvenile and Adult Correctional Departments, Institutions, Agencies, and Paroling Authorities* (Laurel, Maryland: American Correctional Association, 1998)).

**Table 2. Existence of Different Policies for Male and Female Prison Inmates**

	Hair Length/ Grooming	Allowed Property	Health/ Beauty Purchases	Diet	Pat Searches	Visitation	Transportation	Parenting Programs	Activities, Visiting Children	Telephone Use
Alabama	Information not available									
Alaska	Information not available									
Arizona	✓	✓	✓	✓						
Arkansas	✓		✓					✓		
California	✓	✓	✓				✓	✓		
Colorado		✓	✓							
Connecticut			✓				✓			
Delaware	✓	✓					✓	✓	✓	
D.C.										
Florida	✓	✓	✓							
Georgia	Information not available									
Hawaii										
Idaho		✓	✓		✓			✓		
Illinois		✓							✓	
Indiana	✓	✓	✓							
Iowa			✓	✓				✓	✓	✓
Kansas		✓	✓	✓				✓	✓	
Kentucky		✓	✓							
Louisiana		✓	✓			✓				
Maine			✓		✓					
Maryland		✓	✓							
Massachusetts										
Michigan			✓	✓						
Minnesota		✓	✓					✓		
Mississippi	✓	✓	✓					✓		
Missouri		✓	✓							
Montana										
Nebraska		✓	✓	✓				✓		
Nevada										
New Hampshire	✓	✓	✓		✓			✓	✓	
New Jersey										
New Mexico	✓	✓	✓		✓		✓	✓		
New York		✓	✓							
North Carolina		✓	✓			✓			✓	✓
North Dakota		✓	✓							
Ohio	✓	✓	✓							
Oklahoma	✓	✓	✓	✓		✓	✓			
Oregon										
Pennsylvania			✓							
Rhode Island					✓	✓	✓	✓	✓	
South Carolina	✓	✓	✓							
South Dakota			✓							
Tennessee	✓	✓	✓					✓	✓	
Texas	✓	✓	✓		✓					
Utah		✓	✓				✓		✓	
Vermont		✓	✓	✓			✓		✓	
Virginia										
Washington	✓	✓	✓		✓			✓		
West Virginia	✓	✓	✓	✓	✓			✓	✓	
Wisconsin		✓	✓	✓	✓	✓	✓	✓		
Wyoming										
U.S. BOP			✓		✓		✓			
Canada			✓		✓			✓		
New York City			✓				✓	✓		
<b>TOTALS</b>	16	31	39	9	11	5	11	18	11	2

## Appendix: Contacts in Women's Prisons

Gladys Deese, Warden II  
Julia Tutwiler Prison for Women  
Wetumpka, AL 36092  
(334) 567-4369; fax (334) 514-6576

D.K. Branom, Deputy Warden  
Arizona Center for Women  
P.O. Box 52112 Phoenix, AZ 85072  
(602) 255-1632; fax (602) 225-2812

Laura Ramirez, Deputy Warden  
ASPC-Tucson/Manzanita Unit  
Tucson, AZ 85734-4400  
(520) 574-7333; fax (520) 574-7304

Judy Frigo, Deputy Warden  
ASPC-Perryville-Santa Maria  
Goodyear, AZ 85338  
(602) 853-0304

Jackie Noles, Warden  
Grimes/McPherson Correctional Facility  
Newport, AR 72564  
(870) 523-2639; fax (870) 523-6202

Susan E. Poole, Warden  
California Institution for Women  
P.O. Box 6000  
Corona, CA 91718  
(909) 597-1771

Teena Farmon, Warden  
Central California Women's Facility  
P.O. Box 1501  
Chowchilla, CA 93610-1501  
(209) 665-5531

Carol Pinkins, Warden  
Northern California Women's Facility  
P.O. Box 213006  
Stockton, CA 95213-9006  
(209) 943-1600

L. Kuykendall, Warden  
Valley State Prison for Women  
P.O. Box 99  
Chowchilla, CA 93610-0099  
(209) 665-6100

Mike Williams, Superintendent  
Colorado Women's Correctional Facility  
Canon City, CO 81215-0500  
(719) 269-4700; fax (719) 269-4716

Eileen P. Higgins, Warden  
York Correctional Institution  
Niantic, CT 06357  
(860) 691-6712; fax (860) 691-6800

Patrick J. Ryan, Warden III  
Delores J. Baylor Women's Correctional Institution  
New Castle, DE 19720  
(302) 577-3004, xl 108; fax (302) 577-5851

O. Jane Grizzard, Warden  
Gadsden Correctional Institution  
P.O. Box 390 (Hwy 12)  
Quincy, FL 32353  
(850) 875-9701; fax (850) 875-9710

Edwin Shimoda, Acting Warden  
Women's Community Correctional Center  
45-477 Kalaniaole Hwy  
Kailua, HI 96734  
(808) 266-9673; fax (808) 266-9583

Bona Miller, Warden  
Pocatello Women's Correctional Center  
Pocatello, ID 83205  
(208) 236-6360; fax (208) 236-6362

Gwendolyn Thornton, Warden  
Dwight Correctional Center  
Dwight, IL 60420-5001  
(815) 584-2806; fax (815) 584-2889

Dana Blank, Superintendent  
Indiana Women's Prison  
Indianapolis, IN 46201  
(317) 639-2671; fax (317) 684-9643

Michael Renihan, Superintendent  
Atterbury Correctional Facility  
Edinburgh, IN 46124  
(317) 887-0406; fax (317) 812-526-0406

Gene Martin, Superintendent  
Rockville Correctional Facility  
Rockville, In 47872  
(765) 569-3178; fax (765) 569-0149

Barbara Olk Long, Warden  
Iowa Correctional Institution for Women  
P.O. Box 700  
Mitchellville, IA 50169  
(515) 967-4236; fax (515) 967-5347

Richard Koerner, Warden  
Topeka Correctional Facility  
Topeka, KS 66607  
**(785) 296-72 11;** fax (785) 296-0184

Betty Kassulke, Warden  
Kentucky Correctional Institution for Women  
Box 337, Ash Avenue  
Pee Wee Valley, KY 40056  
**(502) 241-8454;** fax (502) 241-0372

Johnnie W. Jones, Warden  
Louisiana Correctional Institute for Women  
P.O. Box 26  
St. Gabriel, Louisiana 70776  
**(504) 642-2343;** fax (504) 642-7757

Carol Harvey, Correctional Program Manager  
Charleston Correctional Facility  
Charleston, ME  
**(207) 285-0800**

Patricia Phelps-Schupple  
Maryland Correctional Institution for Women  
Jessup, MD  
(410) 799-5550

Loy Hayes, Warden  
Southern Nevada Women's Correctional Facility  
North Las Vegas, NV 89115  
**(702) 651-8866;** fax (702) 651-9219

Jane Coplan, Superintendent  
New Hampshire State Prison for Women  
317 Mast Road  
Goffstown, NH 03045  
**(603) 668-6137;** fax (603) 666-7109

Charlotte Blackwell, Administrator  
Edna Mahan Correctional Facility  
Clinton, NJ 08809-4004  
**(908) 735-7 111;** fax (908) 735-5246

Penny Lucero, Warden  
New Mexico Women's Correctional Facility  
P.O. Box 800  
Grants, NM 87020  
**(505) 287-2941;** fax (505) 285-6828

Sandra McEadin, Warden  
Fort Stanton Correctional Center  
P.O. Box 68  
Fort Stanton, NM 88323  
**(505) 354-2250;** fax (505) 354-2596

Christy Sanchez, Warden  
Rose M. Singer Center  
New York City Dept. of Corrections  
19-19 Hazen Street  
East Elmhurst, NY 11370  
(718) 546-7500; fax (718) 546-7509

Anginell Andrews, Superintendent  
Albion Correctional Facility  
New York Dept. of Correctional Services

Alexandreana Dixon, Superintendent  
Bayview Correctional Facility  
New York Dept. of Correctional Services

Susan Schultz, Superintendent  
Beacon Correctional Facility  
New York Dept. of Correctional Services

Elaine Lord, Superintendent  
Bedford Hills Correctional Facility  
New York Dept. of Correctional Services

Goldie Pitchford, Superintendent  
Parkside Correctional Facility  
New York Dept. of Correctional Services

Bridget Gladwin, Superintendent  
Taconic Correctional Facility  
New York Dept. of Correctional Services

Carol Caldwell, Warden  
North Carolina Correctional Institution for Women  
Raleigh, NC 27610  
**(919) 733-4340;** fax (919) 733-8031

Janet Bullock, Superintendent  
Fountain Correctional Center for Women  
Rocky Mount, NC 27802  
(919) 442-9712; fax (919) 442-1413

Joy Barefoot, Superintendent  
Raleigh Correctional Center for Women  
Raleigh, NC 27610  
**(919) 733-4248;** fax (919) 733-9737

Rena Brame, Superintendent  
Black Mountain Correctional Center for Women  
Black Mountain, NC 28711  
**(828) 669-9165;** fax (828) 669-9701

Laura Overstreet, Superintendent  
Wilmington Residence Facility for Women  
Wilmington, NC 28403  
(910) 251-2671; fax (910) 251-2673



Annie Harvey, Superintendent  
North Piedmont Correctional Center for Women  
Lexington, NC 27292  
**(336) 242-1259;** fax (336) 248-6539

Tim Schuetzle, Warden  
North Dakota State Penitentiary and Missouri River  
Correctional Center  
Box 5521  
Bismarck, ND  
(701) 328-6111; fax (701) 328-6640

Rukshana Akram, Warden 1  
Franklin Pre Release Center  
Columbus, OH 43223  
(614) 445-8600; fax (614) 445-9620

Shirley Rogers, Warden  
Ohio Reformatory for Women  
Marysville, OH 43040

Norman Rose, Warden 2  
Northeast Pre Release Center  
Cleveland, OH 44101-5943  
(216) 771-6460; fax (216) 787-3540

Neville O. Massie, Warden  
Mabel Bassett Correctional Center  
Oklahoma City, OK 73136-0497  
**(405) 425-2905;** fax (405) 425-2919  
mbnevilm@doc.state.ok.us

Sonia Hoyt, Superintendent  
Oregon Women's Correctional Center  
Salem, OR 97310  
**(503) 378-2683;** fax (503) 378-6392

William J. Wolfe, Superintendent  
State Correctional Institution at Cambridge Springs  
451 Fullerton Ave.  
Cambridge Springs, PA 16403-1238

Mary V. Leftridge Byrd, Superintendent  
State Correctional Institution at Muncy  
P.O. Box 180, Route 405  
Muncy, PA 17756

Roberta Richman, Warden  
Dorothea Dix Women's Facility  
Cranston, RI 02920  
(401) 462-2364; fax (401) 462-1842

Richard Bazzle, Warden  
Leath Correctional Institution  
2809 Airport Road  
Greenwood, SC 29649  
**(864) 896-1012**

Pris M. Mack, Warden  
State Park Correctional Center  
P.O. Box 98  
State Park, SC 29147  
**(803) 935-7243;** fax (803) 935-6618

Mary B. Scott, Warden  
Women's Correctional Institution  
4450 Broad River Road  
Columbia, SC 29210-4096

Dwane Russell, Warden  
South Dakota Women's Prison  
Pierre, SD 57501  
**(605) 773-6636;** fax (605) 773-6810

H. Earline Guida, Warden  
Tennessee Prison for Women  
3881 Steward Lane  
Nashville, TN 37243  
(615) 880-7100; fax (615) 880-7156

Linda Moten, Senior Warden  
Gatesville Unit  
1401 State School Road  
Gatesville, TX 76599-2999  
**(254) 865-8431;** fax (254) 865-2538

Nancy Botkin, Senior Warden  
Hilltop Unit  
1500 State School Road  
Gatesville, TX 76598  
**(254) 865-8901;** fax (254) 865-6287

Pamela Williams, Senior Warden  
Hobby Unit  
P.O. Box 6000, FM 712  
Marlin, TX 76661  
**(254) 883-561;** fax (254) 883-3024

Pamela Bagget, Senior Warden  
Mountain View Unit  
Rt. 4, P.O., Box 800  
Gatesville, TX 76528  
**(254) 865-7226;** fax (254) 865-5594

Linda Ament, Senior Warden  
Murray Unit  
1916 N. Highway 36 Bypass  
Gatesville, TX 76596  
**(254) 865-2000;** fax (254) 865-4276

Greg Skeens, Superintendent  
Lockhart Unit  
P.O. Box 1170  
Lockhart, TX 78644  
**(512) 398-3480;** fax (512) 498-4551

Octavious Black, Senior Warden  
Halbert Unit  
P.O. Box 923  
Burnet, TX 78611  
(512) 756-6171; fax (512) 715-9200

June Groom, Senior Warden  
Henly Unit  
Rt. 3, P.O. Box 7000  
Dayton, TX 77535  
(409) 258-2476; fax (409) 257-0270

June Groom, Senior Warden  
Plane Unit  
Rt. 3, P.O. Box 7000  
Dayton, TX 77535  
(409) 258-2476; fax (409) 257-0269

Rebecca Adams, Senior Warden  
Woodman Unit  
1210 Coryell City Road  
Gatesville, TX 76528  
(254) 865-9398; fax (254) 865-2940

G. Blasingame, Senior Warden  
Texas City Regional Medical Facility  
Rt. 4, P.O. Box 1174  
Dickerson, TX 77539  
(409) 948-0001; fax (409) 948-0001 x1110

Tim Slocum  
Olympus Facility  
Draper, UT  
(801) 576-7000

John Murphy  
Chittenden Regional Correctional Facility  
South Burlington, VT 05403  
(802) 863-7350; fax (802) 863-7473

Vanessa Crawford, Superintendent  
Pocohontas Correctional Unit  
6900 Courthouse Rd.  
Chesterfield, VA 23832  
(804) 796-4277; fax (804) 795-4207

Irene Green, Superintendent  
Tidewater Correctional Unit #22  
201 Greenbriar Rd.  
Chesapeake, VA 23320  
(757) 549-0012; fax (757) 549-0312

Kim Runion, Assistant Warden  
Brunswick Work Center  
P.O. Box 207C  
Lawrenceville, VA 23822  
(804) 848-4131; fax (804) 848-4697

Wendy S. Hobbs, Warden  
Virginia Correctional Center for Women  
P.O. Box 1  
Goochland, VA 23063  
(804) 784-3586; fax (804) 784-5037

Alice Payne, Superintendent  
Washington Corrections Center for Women  
Gig Harbor, WA 98335-0017  
(253) 838-4212; fax (253) 838-4608

Jim Liller, Superintendent  
Pruntytown Correctional Center  
Grafton, WV 26354  
(304) 265-6111

Kristine R. Krenke, Warden  
Taycheedah Correctional Institution  
Fond du Lac, WI 54935  
(920) 929-3800; fax (920) 929-2946

Nola Blackburn, Warden  
Wyoming Women's Center  
Lusk, WY 82225  
(307) 334-3693; fax (307) 334-2254

### **Federal Bureau of Prisons**

John Hemingway, Warden  
Federal Prison Camp - Alderson  
Glen Ray Road, Box -B Routes 3 & 12  
Alderson, WV 24910-0700  
(304) 445-2901; fax (304) 445-2033

John Pendleton, Warden  
Federal Prison Camp - Bryan  
P.O. Drawer 2197  
1100 Ursuline Street  
Bryan, TX 77803  
(409) 823-1879; fax (409) 775-5681

Joe Bogan, Warden  
Federal Medical Center - Carswell  
P.O. Box 27066  
J Street, Building 3000  
Fort Worth, TX 76127  
(817) 782-4000; fax (817) 782-4875

Margaret Harding, Warden  
Federal Correctional Institution - Danbury  
Route 37  
Danbury, CT 06811-3099  
(203) 743-6471; fax (203) 312-5109

Constance Reese, Warden  
Federal Correctional Institution - Dublin  
5701 8th Street  
Dublin, CA 94568  
(510) 833-7500; fax (510) 833-7597

Lawrence Greer, Warden  
Federal Correctional Institution - Tallahassee  
501 Capital Circle, N.E.  
Tallahassee, FL 32301  
**(850) 878-2173;** fax (850) 216-1299

### **Correctional Service Canada**

Nancy Wrenshall, Warden  
Burnaby Correctional Centre for Women  
7900 Fraser Park Drive  
Burnaby, British Columbia V5J 5B9  
**(604) 436-6020;** fax (604) 660-9724

Jan Fox, Warden  
Edmonton Institution for Women  
11151 178th Street  
Edmonton, Alberta T5S 2H9  
**(403) 495-3656;** fax (403) 495-2266

Marie-Andree Cyrenne, Warden  
Etablissement Joliette  
400 rue Marsolais  
Joliette, Quebec J6E 8V4  
(514) 752-5257 x2201; fax (514) 752-2823

Marie-Andre Dronin, Warden  
Grand Valley Institution for Women  
1575 Homer Watson Blvd.  
Kitchener, Ontario N2P 2C5  
**(5 19) 895-8 150;** fax (5 19) 894-5434

Mary Ennis, Warden  
Nova Institution for Women  
Correctional Service of Canada  
180 James St.  
Truro, Nova Scotia B2N 6R8  
**(902) 897- 1755;** fax (902) 897-1788

Norma Green, Warden  
Okimaw Ohei Healing Lodge  
P.O. Box 1929  
Maple Creek, Saskatchewan S0N 1N0  
**(306) 662-4701;** fax (306) 662-2791

Therese Leblanc, Warden  
Prison for Women  
40 Sir John A. MacDonald Boulevard  
P.O. Box 515  
Kingston, Ontario K7L 4W7  
(613) 545-8530; fax (613) 545-8816