
CROSS-REFERENCE OF REPORT TO STATUTORY REQUIREMENTS

This appendix cross-references the pages of this Report to the reporting requirements under the Emergency Supplemental Appropriations Act for Defense and for the Reconstruction of Iraq and Afghanistan, 2004 (P.L. 108-106) Sec. 3001, as amended by P.L. 108-375, Sec. 1203, P.L. 109-102, Sec. 599, P.L. 109-364, Sec. 1054, P.L. 109-440, Sec. 2, P.L. 110-28, Sec. 3801, and P.L. 110-181, Sec. 1221 (Table A.1).

APPENDIX A

TABLE A.1

CROSS-REFERENCE TO REPORTING REQUIREMENTS UNDER P.L. 108-106 SECTION 3001, AS AMENDED

SECTION	STATUTE (SIGIR PUBLIC LAW)	SIGIR ACTION	PAGE #
Supervision			
Section 3001(e)(1)	The Inspector General shall report directly to, and be under the general supervision of, the Secretary of State and the Secretary of Defense.	Report to the Secretary of State and the Secretary of Defense.	All
Duties			
Section 3001(f)(1)	It shall be the duty of the Inspector General to conduct, supervise, and coordinate audits and investigations of the treatment, handling, and expenditure of amounts appropriated or otherwise made available for the reconstruction of Iraq and of the programs, operations, and contracts carried out utilizing such funds, including—	Review appropriated funds. Programs, operations, contracts using appropriated funds.	Sect. 2-3
Section 3001(f)(1)(A)	The oversight and accounting of the obligation and expenditure of such funds;	Obligations and expenditures of appropriated funds.	Sect. 2-3
Section 3001(f)(1)(B)	The monitoring and review of reconstruction activities funded by such funds;	Review reconstruction activities funded by appropriations.	1-82
Section 3001(f)(1)(C)	The monitoring and review of contracts funded by such funds;	Review contracts using appropriated funds.	See note
Section 3001(f)(1)(D)	The monitoring and review of the transfer of such funds and associated information between and among departments, agencies, and entities of the United States, and private and nongovernmental entities;	Review internal and external transfers of appropriated funds.	22-23
Section 3001(f)(1)(E)	The maintenance of records on the use of such funds to facilitate future audits and investigations of the use of such funds.	Maintain audit records.	82-124
Section 3001(f)(2)	The Inspector General shall establish, maintain, and oversee such systems, procedures, and controls as the Inspector General considers appropriate to discharge the duty.	Establish, maintain, and oversee systems, procedures, and controls.	83-124
Section 3001(f)(3)	In addition, the Inspector General shall also have the duties and responsibilities of inspectors general under the Inspector General Act of 1978.	Duties as specified in IG Act.	All
Section 3001(f)(4)(A)(B)&(C)	The Inspector General shall coordinate with, and receive the cooperation of, each of the following: The Inspector General of the Department of State, The Inspector General of the Department of Defense, and The Inspector General of the United States Agency for International Development.	Coordination with IGs of State, DoD, & USAID.	125-132 App. G App. H
Personnel, Facilities, and Other Resources			
Section 3001(h)(4)(A)	Upon request of the Inspector General for information or assistance from any department, agency, or other entity of the Federal Government, the head of such entity shall, insofar as is practicable and not in contravention of any existing law, furnish such information or assistance to the Inspector General, or an authorized designee.	Expect support as requested.	All
Reports			
Section 3001(i)(1)	Not later than 30 days after the end of each fiscal-year quarter, the Inspector General shall submit to the appropriate committees of Congress a report summarizing for the period of that quarter and, to the extent possible, the period from the end of such quarter to the time of the submission of the report, the activities of the Inspector General and the activities under programs and operations funded with amounts appropriated or otherwise made available to the Iraq Relief and Reconstruction Fund. Each report shall include, for the period covered by such report, a detailed statement of all obligations, expenditures, and revenues associated with reconstruction and rehabilitation activities in Iraq, including the following –	Report – 30 days after the end of each calendar quarter. Summarize activities of IG. Detailed statement of all obligations, expenditures, and revenues.	All
Section 3001(i)(1)(A)	Obligations and expenditures of appropriated funds.	Obligations and expenditures of appropriated funds.	20-29; 38-39
Section 3001(i)(1)(B)	A project-by-project and program-by-program accounting of the costs incurred to date for the reconstruction of Iraq, together with the estimate of the Department of Defense, the Department of State, and the United States Agency for International Development, as applicable, of the costs to complete each project and each program.	Project-by-project and program-by-program accounting of costs. List unexpended funds for each project or program.	Sect. 2-3

CROSS-REFERENCE TO REPORTING REQUIREMENTS UNDER P.L. 108-106 SECTION 3001, AS AMENDED

SECTION	STATUTE (SIGIR PUBLIC LAW)	SIGIR ACTION	PAGE #
Section 3001(i)(1)(C)	Revenues attributable to or consisting of funds provided by foreign nations or international organizations, and any obligations or expenditures of such revenues.	Revenues, obligations, and expenditures of donor funds.	20 App. D
Section 3001(i)(1)(D)	Revenues attributable to or consisting of foreign assets seized or frozen, and any obligations or expenditures of such revenues.	Previous SIGIR reports have addressed these matters.	N/A
Section 3001(i)(1)(E)	Operating expenses of agencies or entities receiving amounts appropriated or otherwise made available for the reconstruction of Iraq.	SIGIR has limited access to operating expense data of agencies and entities receiving appropriated funds.	22-23
Section 3001(i)(1)(F)	In the case of any contract described in paragraph (2): A contract described in this paragraph is any major contract or other agreement that is entered into by any department or agency of the United States Government that involves the use of amounts appropriated or otherwise made available for the reconstruction of Iraq with any public or private sector entity for any of the following purposes: To build or rebuild physical infrastructure of Iraq. To establish or reestablish a political or societal institution of Iraq. To provide products or services to the people of Iraq.	Describes a contract.	See note
Section 3001(i)(1)(F)(i)	The amount of the contract or other agreement;	Amount of each contract or other agreement.	See note
Section 3001(i)(1)(F)(ii)	A brief discussion of the scope of the contract or other agreement;	Brief discussion of each contract scope.	See note
Section 3001(i)(1)(F)(iii)	A discussion of how the contracting department or agency identified, and solicited offers from, potential contractors to perform the contract, together with a list of the potential contractors that were issued solicitations for the offers.	Discussion of how potential contractors were identified, how offers were solicited, and a list of contractors that were issued solicitations.	See note
Section 3001(i)(1)(F)(iv)	The justification and approval documents on which was based the determination to use procedures other than procedures that provide for full and open competition.	Justification and approval documents for contracts that were not full and open competitions.	See note
Section 3001(i)(3)	The Inspector General shall submit to the appropriate committees of Congress semiannual reports meeting the requirements of Section 5 of the Inspector General Act of 1978. The first such report for a year, covering the first six months of the year, shall be submitted not later than July 31 of that year, and the second such report, covering the second six months of the year, shall be submitted not later than January 31 of the following year.	Shall be submitted not later than July 31 of that year, and the second such report.	Complete
Section 3001(i)(4)	The Inspector General shall publish each report under this subsection in both English and Arabic on the Internet website of the Secretary of State and the Secretary of Defense.	SIGIR will take final written report in electronic format, translate and post to website; DoD and DoS websites link to SIGIR website.	www.sigir.mil
Section 3001(i)(5)	Each report under this subsection may include a classified annex if the Inspector General considers it necessary.	If necessary, develop a classified annex.	N/A
Report Coordination			
Section 3001(j)	The Inspector General shall also submit each report under subsection (i) to the Secretary of State and the Secretary of Defense.	Submit report to Secretary of State and Secretary of Defense.	Done 1/30/2010

Note: This information is not included in this quarterly report. The list of contracts is available at www.sigir.mil.

CROSS-REFERENCE OF SIGIR BUDGET TERMS

The Special Inspector General for Iraq Reconstruction (SIGIR) presents funding data from various sources. For a cross-reference between SIGIR budget terms and budget terms from funding sources, see the table below.

FUND	SOURCES	SOURCE TERMINOLOGY			
		APPROPRIATION	ALLOCATION	OBLIGATION	EXPENDITURE
CERP	OSD, response to SIGIR data call, 1/14/2010; IRMS, MNC-I Quarterly Report, 1/15/2010	Appropriation	Funding	Obligation	Disbursement
ESF	NEA-I, response to SIGIR data call, 1/20/2010; U.S. Embassy-Baghdad, responses to SIGIR data call, 1/11/2010, 1/14/2010, and 1/20/2010; USACE, response to SIGIR data call, 1/2/2010; USAID, response to SIGIR data call, 1/20/2010	Appropriation	Allocation	Obligation	Expenditure
IRRF	DoS, response to SIGIR data call, 4/5/2007; NEA-I, response to SIGIR data call, 1/6/2010; OSD, response to SIGIR data call, 4/10/2009; U.S. Treasury, response to SIGIR data call, 4/2/2009; USAID, response to SIGIR data call, 4/13/2009; USTDA, response to SIGIR data call, 4/2/2009	Appropriation	Apportionment	Obligation	Expenditure
ISFF	OSD, response to SIGIR data call, 1/13/2010	Appropriation	Available	Obligation	Disbursement
INCLE	DoS, INL, response to SIGIR data call, 1/8/2010	Appropriation	Appropriation	Obligation	Liquidations
International (Non-U.S.)	NEA-I, response to SIGIR data call, 1/4/2010	N/A	N/A	Commitment	Disbursement

SECTOR CROSS-REFERENCE

This appendix provides a cross-reference of how sectors funded by the Iraq Relief and Reconstruction Fund (IRRF 1 and IRRF 2), the Iraq Security Forces Fund (ISFF), the Economic Support Fund (ESF), and the Commander's Emergency Response Program (CERP) relate to the SIGIR-defined reconstruction areas and sectors. It also provides the status of the four major funds, by sector and program, as of December 31, 2009.

QUARTERLY OBLIGATIONS

\$ Millions

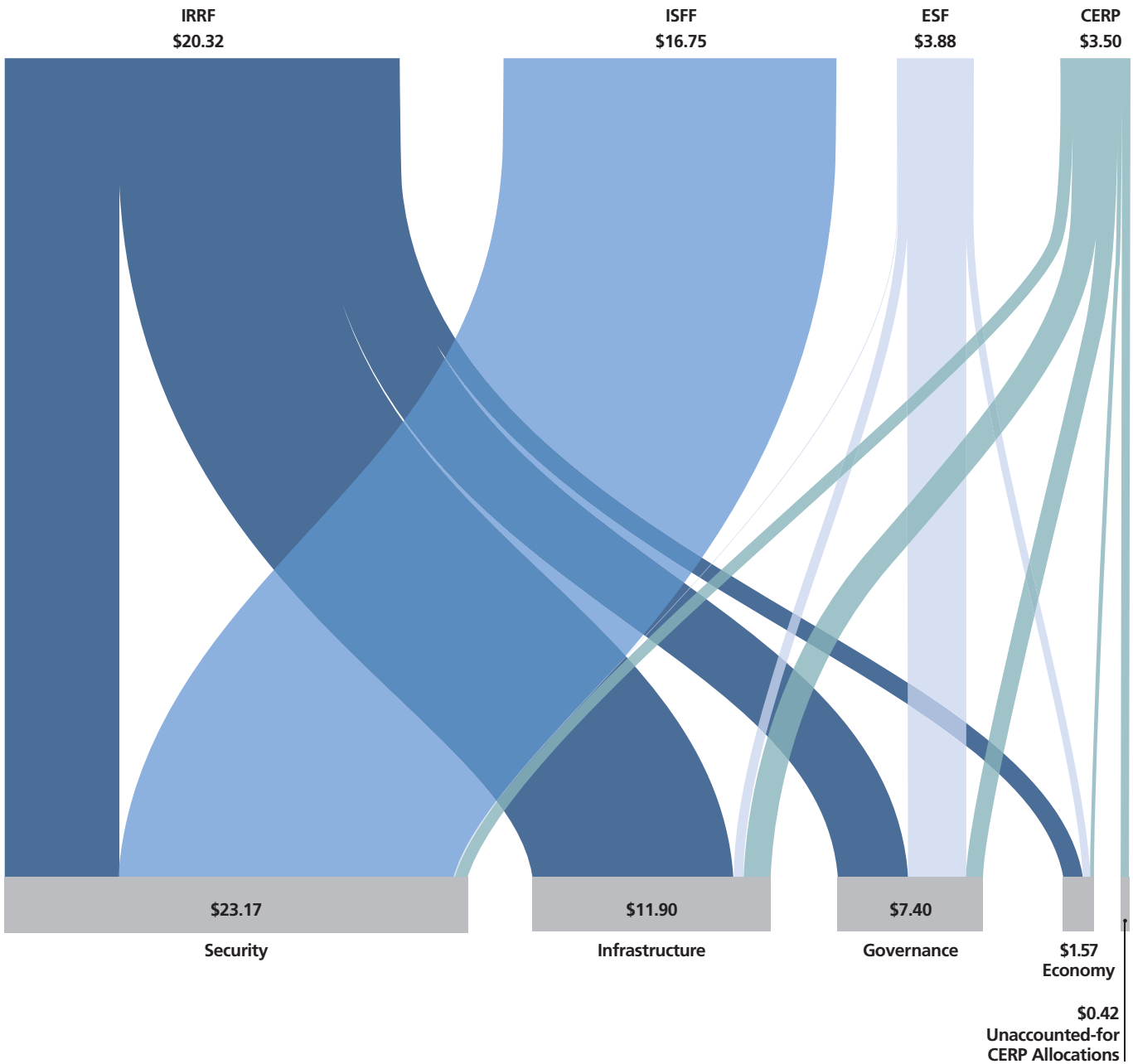
	SECURITY	INFRASTRUCTURE	GOVERNANCE	ECONOMY	TOTAL
IRRF	0.00	0.00	0.13	0.00	0.13
ISFF	73.04	0.00	0.00	0.00	73.04
ESF	-0.26	4.99	312.33	8.58	325.64
CERP	0.00	0.00	0.00	0.00	0.00
Total	72.78	4.99	312.46	8.58	398.81

QUARTERLY EXPENDITURES

\$ Millions

	SECURITY	INFRASTRUCTURE	GOVERNANCE	ECONOMY	TOTAL
IRRF	0.00	1.65	57.05	11.74	70.44
ISFF	516.84	0.00	0.00	0.00	516.84
ESF	0.41	3.04	251.92	40.28	295.65
CERP	3.03	7.09	9.33	1.00	20.46
Total	520.28	11.78	318.31	53.02	903.39

OBLIGATIONS OF MAJOR U.S. RECONSTRUCTION FUNDS, AS OF 12/31/2009
\$ Billions



Note: DoS, response to SIGIR data call, 4/5/2007; IRMS, MNC-I Quarterly Report, 1/15/2010; NEA-I, responses to SIGIR data call, 1/13/2010 and 1/20/2010; OSD, response to SIGIR data call, 4/10/2009, 1/13/2010, and 1/14/2010; U.S. Embassy-Baghdad, responses to SIGIR data call, 1/11/2010, 1/14/2010, and 1/20/2010; U.S. Treasury, response to SIGIR data call, 4/2/2009; USACE, response to SIGIR data call, 1/2/2010; USAID, responses to SIGIR data call, 4/13/2009 and 1/20/2010; USTDA, response to SIGIR data call, 4/2/2009.

Sources: Data not audited. Numbers affected by rounding. OSD does not report CERP allocation, obligation, and expenditure data for project categories on a quarterly basis for all fiscal year appropriations. SIGIR pulls CERP allocation, obligation, and expenditure data from the IRMS, which lags in reporting by one quarter. Therefore, totals may not match top-line values found in the Funding Sources subsection of this Report. OSD did not report CERP obligations this quarter.

APPENDIX C

SECURITY: STATUS OF FUNDS, BY SECTOR AND PROGRAM

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Equipment	IRRF 2	Security & Law Enforcement - Equipment	88.4	88.3		
	IRRF 2	Security & Law Enforcement - IAF Equipment	602.4	602.2		
	ISFF	MoD Equipment and Transportation	4,412.0	4,155.6	18.6 (0%)	115.3 (3%)
	ISFF	Mol Equipment and Transportation	1,699.8	1,441.4	-35.3 (-2%)	140.0 (11%)
	Subtotal		6,802.7	6,287.5	-16.7 (0%)	255.3 (4%)
Infrastructure	IRRF 2	Security & Law Enforcement - Facilities	358.5	354.7		
	IRRF 2	Security & Law Enforcement - IAF Facilities	723.0	720.0		
	ISFF	MoD Infrastructure	3,084.7	2,740.8	-3.3 (0%)	45.1 (2%)
	ISFF	Mol Infrastructure	1,377.5	1,102.2	-2.1 (0%)	35.0 (3%)
	Subtotal		5,543.7	4,917.7	-5.4 (0%)	80.1 (2%)
Related Activities	CERP	Battle Damage	40.3	33.4		
	CERP	Condolence Payments	48.5	43.4		
	IRRF 2	Security & Law Enforcement - Focused Stabilization	30.0	30.0		
	IRRF 2	Security & Law Enforcement - Iraqi Security Forces Quick Response Program	161.3	159.3		
	IRRF 2	Security & Law Enforcement - Nonproliferation and Export Control & Border Security	7.4	6.9		
	IRRF 2	Security & Law Enforcement - Post Conflict Reintegration	-	-		
	ISFF	Related Activities	868.1	737.3	2.9 (0%)	39.4 (6%)
	Subtotal		1,155.5	1,010.3	2.9 (0%)	39.4 (4%)
Rule of Law	CERP	Detainee Release Payments	1.0	0.6		
	CERP	Law & Governance	100.3	89.9		
	CERP	Protective Measures	436.2	335.2		2.9 (1%)
	ESF	Regime Crimes Liaison Office	29.8	28.8		
	IRRF 1	First Response Network/DIILS	53.3	53.0		
	IRRF 1	Law Enforcement	24.6	21.4		
	IRRF 1	Police/Prison Programs	61.5	56.2		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Human Rights	14.4	14.3		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Property Claims Tribunal	11.5	11.5		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Facilities Repair	82.0	81.2		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Investigations of Crimes Against Humanity	124.2	119.7		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Judicial Security and Facilities	159.5	157.0		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Other Technical Investigative Methods	36.0	31.4		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Penal Facilities	87.9	76.4		

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SECURITY: STATUS OF FUNDS, BY SECTOR AND PROGRAM (CONTINUED)

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Rule of Law	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Reconstruction and Modernization of Detention Facilities	182.6	137.4		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Rule of Law in Iraq	71.1	49.6		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - U.S. Institute of Peace (USIP)	9.8	9.8		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Witness Protection Program	1.2	1.2		
	Subtotal		1,486.8	1,274.6		3.4 (0%)
Sustainment	ISFF	MoD Sustainment	1,858.5	1,649.8	25.4 (1%)	0.7 (0%)
	ISFF	MoI Sustainment	594.5	529.0	16.7 (3%)	7.5 (1%)
	Subtotal		2,453.0	2,178.8	42.1 (2%)	8.2 (0%)
Training	IRRF 2	Security & Law Enforcement - Border Enforcement	421.4	419.1		
	IRRF 2	Security & Law Enforcement - Facilities Protection Service	48.7	48.7		
	IRRF 2	Security & Law Enforcement - IAF Training and Operations	413.2	413.1		
	IRRF 2	Security & Law Enforcement - Operations and Personnel	211.8	207.2		
	IRRF 2	Security & Law Enforcement - Police Training and Technical Assistance	1,780.5	1,760.2		
	ISFF	MoD Training and Operations	428.1	372.2	26.6 (7%)	46.2 (14%)
	ISFF	MoI Training and Operations	2,422.3	2,359.6	23.6 (1%)	87.6 (4%)
	Subtotal		5,726.0	5,580.2	50.2 (1%)	133.9 (2%)
Total			16,365.2	14,961.6	89.5 (1%)	265.0 (2%)

Note: Data not audited. Numbers affected by rounding. OSD does not report CERP allocation, obligation, and expenditure data for project categories on a quarterly basis for all fiscal year appropriations. SIGIR pulls CERP allocation, obligation, and expenditure data from the IRMS, which lags in reporting by one quarter. Therefore, totals may not match top-line values found in the Funding Sources subsection of this Report.

Sources: DoS, response to SIGIR data call, 4/5/2007; IRMS, MNC-I Quarterly Report, 1/15/2010; NEA-I, response to SIGIR data call, 1/6/2010; OSD, response to SIGIR data call, 4/10/2009 and 1/13/2010; U.S. Embassy-Baghdad, response to SIGIR data call, 1/20/2010

APPENDIX C

INFRASTRUCTURE: STATUS OF FUNDS, BY SECTOR AND PROGRAM

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Electricity	CERP	Electricity	355.6	283.5		3.1 (1%)
	ESF	Infrastructure Security Protection - Electricity	22.7	22.2		
	ESF	O&M Sustainment - Electricity	219.0	215.9		
	ESF	Plant-Level Capacity Development & Technical Training - Electrical	24.4	24.4		
	IRRF 1	Restore Iraq Electricity (RIE)	299.9	299.9		
	IRRF 2	Electric Sector - Automated Monitoring and Control System	113.6	113.6		
	IRRF 2	Electric Sector - Generation	1,733.6	1,699.5		
	IRRF 2	Electric Sector - Network Infrastructure	1,181.6	1,173.1		
	IRRF 2	Electric Sector - Security	43.6	43.5		
	IRRF 2	Electric Sector - Transmission	1,002.5	988.0		
	Subtotal		4,996.5	4,863.7		3.5 (0%)
General Infrastructure	ESF	Infrastructure Security Protection - Planning and Design	1.8	1.8		
	ESF	O&M Sustainment - Planning and Design	0.1	0.1		
	IRRF 1	Restore Economically Critical Infrastructure	1,114.5	1,112.7		
	IRRF 2	Roads, Bridges, & Construction - Public Buildings Construction and Repair	122.2	121.8		
		Subtotal		1,238.5	1,236.3	
Oil and Gas	ESF	Infrastructure Security Protection - Oil	158.1	155.5	2.7 (2%)	1.8 (1%)
	IRRF 1	Restore Iraq Oil (RIO)	165.0	165.0		
	IRRF 2	Oil Infrastructure - Emergency Supplies of Refined Petroleum Products	5.0	5.0		
	IRRF 2	Oil Infrastructure - Infrastructure	1,599.5	1,586.6		
		Subtotal		1,927.7	1,912.2	2.7 (0%)
Transportation and Communications	CERP	Telecommunications	28.7	22.9		
	CERP	Transportation	332.5	266.4		1.1 (0%)
	ESF	O&M Sustainment - Transportation & Communications	11.4	10.8	0.7 (6%)	
	ESF	Plant-Level Capacity Development & Technical Training - Communication	1.9	1.9		
	ESF	Plant-Level Capacity Development & Technical Training - Transportation	5.9	5.7		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - National Security Communications Network	110.3	109.4		
	IRRF 2	Roads, Bridges, & Construction - Roads & Bridges	159.2	140.9		
	IRRF 2	Transportation & Telecommunications Projects - Civil Aviation	86.9	86.3		
	IRRF 2	Transportation & Telecommunications Projects - Consolidated Fiber Network	47.8	47.8		
	IRRF 2	Transportation & Telecommunications Projects - Iraqi Communications Operations	20.0	19.4		
IRRF 2	Transportation & Telecommunications Projects - Iraqi Communications Systems	33.9	33.8			

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INFRASTRUCTURE: STATUS OF FUNDS, BY SECTOR AND PROGRAM (CONTINUED)

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Transportation and Communications	IRRF 2	Transportation & Telecommunications Projects - Iraqi Telecom and Postal Corporation	20.0	19.9		
	IRRF 2	Transportation & Telecommunications Projects - Railroad Rehab and Restoration	196.1	185.6		
	IRRF 2	Transportation & Telecommunications Projects - Umm Qasr Port Rehab	43.4	42.7		
	Subtotal		1,098.1	993.5	0.8 (0%)	1.0 (0%)
Water and Sanitation	CERP	Water & Sanitation	635.0	542.8		2.9 (1%)
	ESF	Infrastructure Security Protection - PW & Water	1.7	1.7		
	ESF	O&M Sustainment - PW & Water	30.6	29.2	1.0 (3%)	
	ESF	Plant-Level Capacity Development & Technical Training - PW & Water	13.9	13.9		
	IRRF 2	Water Resources & Sanitation - Basra Channel Flushing	-	-		
	IRRF 2	Water Resources & Sanitation - Dam Repair, Rehab, and New Construction	58.1	56.2		
	IRRF 2	Water Resources & Sanitation - Irrigation and Drainage Systems	7.0	6.9		
	IRRF 2	Water Resources & Sanitation - Major Irrigation Projects	53.2	42.8		
	IRRF 2	Water Resources & Sanitation - Potable Water	1,339.1	1,302.4		-1.5 (0%)
	IRRF 2	Water Resources & Sanitation - Pumping Stations and Generators	176.8	174.6		
	IRRF 2	Water Resources & Sanitation - Sewerage	266.3	254.6		3.2 (1%)
	IRRF 2	Water Resources & Sanitation - Umm Qasr to Basra Water Pipeline and Treatment Plant	30.5	28.3		
	IRRF 2	Water Resources & Sanitation - Water Conservation	25.8	25.5		
	Subtotal		2,638.0	2,478.8	1.0 (0%)	5.4 (0%)
Total			11,898.7	11,484.5	5.0 (0%)	11.8 (0%)

Note: Data not audited. Numbers affected by rounding. OSD does not report CERP allocation, obligation, and expenditure data for project categories on a quarterly basis for all fiscal year appropriations. SIGIR pulls CERP allocation, obligation, and expenditure data from the IRMS, which lags in reporting by one quarter. Therefore, totals may not match top-line values found in the Funding Sources subsection of this Report.

Sources: OSD, response to SIGIR data call, 4/10/2009; IRMS, *MNC-I Quarterly Report*, 1/15/2010; NEA-I, response to SIGIR data call, 1/6/2010; USACE, response to SIGIR data call, 1/2/2010; USAID, response to SIGIR data call, 4/13/2009.

APPENDIX C

GOVERNANCE: STATUS OF FUNDS, BY SECTOR AND PROGRAM

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Capacity Development	CERP	Civic Support Vehicles	24.2	20.0		
	ESF	Community Stabilization Program	646.5	607.8		-7.6 (-1%)
	ESF	Ministerial Capacity Development	41.8	29.5	-1.3 (-3%)	0.5 (2%)
	ESF	Monitoring and Evaluation	7.3	-	7.3	
	ESF	National Capacity Development	309.4	244.5		21.2 (9%)
	ESF	PRDC - Planning and Design	12.2	12.2		
	ESF	PRT Quick Response Fund	220.1	146.2	19.6 (10%)	14.2 (11%)
	ESF	PRT/PRDC Projects	498.6	405.0	21.2 (4%)	52.0 (15%)
	IRRF 1	Administrative Expenses	14.5	14.5		
	IRRF 1	Improve Efficiency and Accountability of Government	174.7	174.7		
	IRRF 1	Office of Transition Initiatives	57.4	57.4		
	IRRF 1	Program Support and Development of Gulf Region	18.0	18.0		
	IRRF 2	Administrative Expenses - Administrative Expenses for U.S. Mission to Iraq	184.5	184.2		
	IRRF 2	Administrative Expenses - USAID	35.0	33.7		7.6 (29%)
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Ministerial Capacity Building	51.0	16.7		
	IRRF 2	ITAO Capacity Development - ITAO Capacity Development	48.7	23.9		3.9 (20%)
		Subtotal		2,344.0	1,988.4	47.3 (2%)
Democracy and Civil Society	ESF	Civil Society Development	71.1	39.6	71.1	39.6
	ESF	Community Action Program	311.0	209.9		17.0 (9%)
	ESF	Democracy and Civil Society	259.4	148.0	74.2 (40%)	3.5 (2%)
	ESF	Elections (IFES)	12.6	12.1	12.6	12.1
	ESF	Local Governance Program	410.5	295.0		23.6 (9%)
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Civic Programs	10.0	10.0		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Governance	89.3	68.7		29.0 (73%)
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Democracy Building Activities	1,035.4	1,016.6		16.6 (2%)
	Subtotal		2,199.2	1,800.0	157.8 (8%)	141.5 (9%)
Humanitarian Relief	CERP	Food Production & Distribution	13.7	10.4		
	CERP	Other Humanitarian and Reconstruction Projects	139.4	99.4		0.7 (1%)
	ESF	Iraqi Refugees (Jordan)	165.3	111.2	107.3 (185%)	75.2 (209%)
	IRRF 1	Humanitarian Demining	12.3	12.3		
	IRRF 1	Relief Efforts	27.0	26.9		
	IRRF 1	Relief: Office of Foreign Disaster Assistance	43.3	43.1		
	IRRF 1	Support Education, Health, and Social Services	118.2	118.2		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Migration & Refugee Assistance	208.8	205.8		

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GOVERNANCE: STATUS OF FUNDS, BY SECTOR AND PROGRAM (CONTINUED)

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Humanitarian Relief	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Demining	84.5	83.2		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Marla Ruzicka WVF	29.9	29.8		
	IRRF 2	Security & Law Enforcement - Commanders' Humanitarian Relief & Reconstruction	85.1	82.6		
	Subtotal		927.3	822.9	107.3 (13%)	75.7 (10%)
Public Services	CERP	Civic Cleanup Activities	194.0	153.7		3.9 (3%)
	CERP	Civic Infrastructure Repair	90.6	77.3		1.5 (2%)
	CERP	Education	321.7	249.5		2.8 (1%)
	CERP	Healthcare	103.0	87.1		
	ESF	O&M Sustainment - Health	11.1	11.1		
	ESF	Plant-Level Capacity Development & Technical Training - Health	1.8	1.8		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Education	100.6	89.8		
	IRRF 2	Health Care - Equipment Procurement and Modernization	274.7	260.6		
	IRRF 2	Health Care - Nationwide Hospital and Clinic Improvements	434.3	423.5		
	IRRF 2	Health Care - Pediatric Facility in Basra	45.4	45.4		
	IRRF 2	Health Care - Pediatric Facility in Basra II	41.9	40.8		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Fire Service	113.9	113.7		
	IRRF 2	Justice, Public Safety Infrastructure, & Civil Society - Public Safety Training and Facilities	181.9	181.9		
	IRRF 2	Water Resources & Sanitation - Other Solid Waste Management	10.0	10.0		
	Subtotal		1,924.9	1,746.1		8.8 (1%)
Total			7,395.3	6,357.3	312.5 (4%)	318.3 (5%)

Note: Data not audited. Numbers affected by rounding. OSD does not report CERP allocation, obligation, and expenditure data for project categories on a quarterly basis for all fiscal year appropriations. SIGIR pulls CERP allocation, obligation, and expenditure data from the IRMS, which lags in reporting by one quarter. Therefore, totals may not match top-line values found in the Funding Sources subsection of this Report.

Sources: DoS, response to SIGIR data call, 4/5/2007; IRMS, *MNC-I Quarterly Report*, 1/15/2010; NEA-I, responses to SIGIR data call, 1/6/2010 and 1/20/2010; U.S. Embassy-Baghdad, responses to SIGIR data call, 1/11/2010, 1/14/2010, and 1/20/2010; USACE, response to SIGIR data call, 1/2/2010; USAID, responses to SIGIR data calls, 4/13/2009 and 1/20/2010

APPENDIX C

ECONOMY: STATUS OF FUNDS, BY SECTOR AND PROGRAM

\$ Millions

SECTOR	FUND	PROGRAM	STATUS OF FUNDS		QUARTERLY CHANGE	
			OBLIGATED	EXPENDED	OBLIGATED	EXPENDED
Economic Governance	CERP	Economic, Financial, and Management Improvements	116.3	78.8		
	ESF	Economic Governance II, Policy and Regulatory Reforms	85.0	85.0		
	IRRF 1	Technical Assistance	10.7	9.7		
	IRRF 2	Education, Refugees, Human Rights, Democracy, & Governance - Banking System Modernizations	34.0	30.1		
	IRRF 2	Private Sector Development - Institutional Reforms	89.4	86.1		
	IRRF 2	Private Sector Development - Iraq Debt Forgiveness	352.3	352.3		
	IRRF 2	Private Sector Development - Market-Based Reforms	135.0	118.6		11.6 (11%)
	Subtotal			822.7	760.6	
Private Sector Development	CERP	Agriculture	97.3	71.7		0.6 (1%)
	ESF	Inma Agribusiness Development	124.0	82.5		10.1 (14%)
	ESF	Izdihar	32.8	31.4	9.0 (38%)	9.0 (40%)
	ESF	Provincial Economic Growth	85.8	48.7		12.9 (36%)
	ESF	Targeted Development Program	57.4	29.6		8.3 (39%)
	IRRF 1	Expand Economic Opportunity	65.9	65.9		
	IRRF 2	Private Sector Development - Agriculture	113.0	112.8		
	IRRF 2	Private Sector Development - Business Skills Training	40.0	40.0		
	IRRF 2	Private Sector Development - Expand Network of Employment Centers	8.0	8.0		
	IRRF 2	Private Sector Development - Micro-Small-Medium Enterprises	51.4	51.1		
	IRRF 2	Private Sector Development - Vocational Training	70.9	69.9		
	Subtotal			746.5	611.4	8.6 (1%)
Total			1,569.2	1,372.0	8.6 (1%)	53.0 (4%)

Sources: IRMS, *MNC-I Quarterly Report*, 1/15/2010; NEA-I, response to SIGIR data call, 1/6/2010; U.S. Embassy-Baghdad, responses to SIGIR data call, 1/11/2010 and 1/14/2010; U.S. Treasury, response to SIGIR data call, 4/2/2009; USAID, responses to SIGIR data call, 4/13/2009 and 1/20/2010; USTDA, response to SIGIR data call, 4/2/2009

INTERNATIONAL DONOR ASSISTANCE TO THE GOI

Donor assistance to the GOI includes bilateral and multilateral development assistance in loans and grants. As of December 31, 2009, the Department of State (DoS) reported \$17.01 billion in total donor pledges, including \$5.26 billion in grants and \$11.75 billion in loans.¹ Donor commitments totaled \$10.74 billion—\$6.03 billion in grants and \$4.70 billion in loans.² For an overview of bilateral and multilateral development assistance, see Figure D.1.

Bilateral Development Assistance

As of December 31, 2009, \$8.02 billion in bilateral assistance had been committed to Iraq.³ The largest international (non-U.S.) donors include Japan, which has committed \$4.38 billion through grants and loans, and the European Commission (EC), which has committed \$0.71 billion through grants.⁴ During the quarter, Iran committed \$100 million in soft loans to finance ongoing work in and around the Shia holy cities of Najaf and Kerbala, and the EC reported additional commitments to reflect their 2010 assistance budget for Iraq. On November 13, 2009, the EC and Iraq finalized their Partnership and Cooperation Agreement, which aims to promote dialogue and trade. As part of the agreement, the EC and Iraq have negotiated a memorandum of understanding that stipulates cooperation on energy issues.⁵

Multilateral Development Assistance

As of December 31, 2009, \$2.72 billion in multilateral assistance had been committed to Iraq. Multilateral development assistance includes loan commitments and pledges from the World Bank, International Monetary Fund (IMF), and Islamic Development Bank (IDB), as well as the IRFFI grants funded by donor deposits.⁶

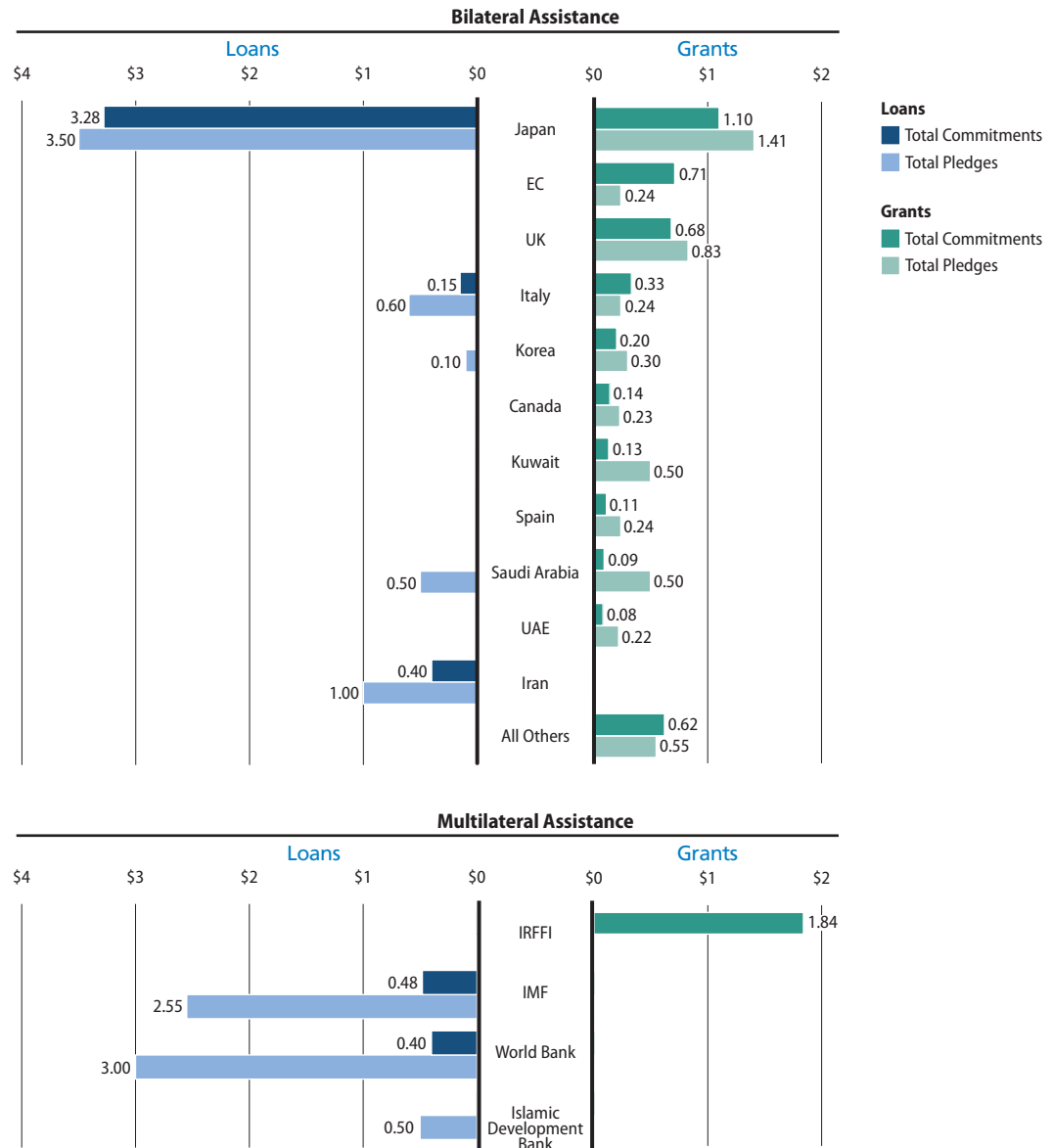
International Reconstruction Fund Facility for Iraq

The IRFFI was launched in 2004 to help donor nations channel their resources and coordinate support for reconstruction and development in Iraq. The facility comprises the World Bank Iraq Trust Fund (WB ITF) and the United Nations Development Group Iraq Trust Fund (UNDG ITF.) New IRFFI projects must start by the end of 2010; project completions and disbursements are to take place no later than December 31, 2013.⁷ As of December 31, 2009, 25 IRFFI donors, including the United States, had committed \$1.85 billion for Iraq reconstruction.⁸ The largest IRFFI contributors are the European Commission (\$772 million in IRFFI deposits), Japan (\$492 million), and the United Kingdom (\$127 million).⁹

International Monetary Fund

According to DoS, Iraq and the IMF are near agreement on a new three-year, \$3.8 billion Stand-By Arrangement (SBA), available contingent on the price of oil.¹⁰

FIGURE D.1
INTERNATIONAL GRANTS AND LOANS, PLEDGED VS. COMMITTED, BY DONOR
 \$ Billions



Note: Bilateral commitments exclude IRFFI deposits. The European Commission (EC) remains the largest IRFFI contributor, with deposits totaling \$772 million, or 42% of total IRFFI deposits. Numbers affected by rounding. Amounts may differ from prior quarters due to changes in foreign exchange rates.

Source: NEA-I, response to SIGIR data call, 1/4/2010.

TABLE D.1
WORLD BANK IDA LOANS
 \$ Millions

PROJECT NAME	PROJECT AMOUNT	APPROVAL DATE	IMPLEMENTING AGENCY	DESCRIPTION	STATUS
Third Emergency Education	\$100.0	11/2005	Ministry of Education	Assists the Ministry of Electricity through reducing school overcrowding and strengthening its capacity to improve the quality of teaching and curricula.	The Bank's Board approved project restructuring in June 2009. The project will now support educational infrastructure (school construction), institutional strengthening (teacher training and curricula development), and project management.
Emergency Road Reconstruction	\$135.0	6/2006	Ministry of Construction	Assists in the rehabilitation of highways and village access roads in central and southern Iraq. Three floating bridges will also be replaced with permanent structures.	Rehabilitation in the KRG is underway and disbursing. Progress in Central and Southern Iraq is expected to move forward due to a large contract expected to be tendered soon.
Dokan and Derbandikhan Hydropower	\$40.0	12/2006	KRG Ministry of Electricity	Aims to upgrade electricity supply in the Kurdistan region and the national grid. The project will directly impact an estimated 490,000 households and benefit industrial consumers.	Progress has been made over the last several months with total commitments increasing from \$6.5 million in June 2009 to \$32 million as of November 2009. The draft Environmental Management Plan is under review, and the terms of reference are being prepared for the Dam Emergency Preparedness Plans.
Emergency Electricity	\$124.0	3/2007	Ministry of Electricity	Aims to restore the base-load generating capacity of the Hartha power plant and build capacity at the Ministry of Electricity.	A contract to rehabilitate the Hartha power plant was signed in April 2009. The main contract commits the entire IDA credit. However, the contract effectiveness has been delayed due to an issue regarding bank guarantees.
Emergency Water Supply	\$109.5	6/2008	Ministry of Water Resources	Intends to improve the quantity and quality of water availability in four high-priority provinces. Assists the GOI on developing a sustainable policy for the water sector.	On September 17, 2009, the project was declared effective. Approximately \$75 million in contracts have been signed, and another \$25 million are in the bidding stage.

Source: IRFFI, *World Bank Operations in Iraq Data Sheet*, 11/2009.

World Bank

The World Bank funds several programs to support the GOI in addressing reconstruction needs:

- restoring basic services
- supporting private-sector development
- enhancing social safety nets
- improving public-sector governance

This support for Iraq reconstruction is funded primarily through the WB ITF. WB ITF commitments to the IRFFI total \$497 million.¹¹ The cutoff date for donors' contributions to the WB ITF was December 31, 2008, and donors have agreed to terminate the fund on December 31, 2013. By this deadline,

all WB ITF funding must be disbursed, and all projects will be completed. As of October 31, 2009, 100% of all donor contributions had been committed. The WB ITF has financed 21 projects, four of which have been fully implemented and closed. The remaining 17 projects are currently under implementation.¹²

The World Bank has provided assistance to Iraq to develop social services through its International Development Association (IDA). Five IDA loans have been approved for Iraq, totaling \$508.5 million.¹³ For the status of these projects, see Table D.1.

TABLE D.2
SNAPSHOT OF TOP DONOR-FUNDED PROJECTS
 \$ Millions

DONOR	PROJECT COST (\$ MILLIONS)	TITLE	PROJECT IMPLEMENTATION STATUS	SECTOR (TRADITIONAL CLASSIFICATION)
Sweden, World Bank	150.00	Electricity reconstruction project (Rehabilitation of units 2 & 3 of HARTHA power station)	Ongoing	Infrastructure
Italy	128.84	Soft Loan for the Implementation of an Aid Program for Rebuilding Iraq's Agricultural Sector and Promoting the Related Services	Ongoing	Agriculture, Food, and Fishing
World Bank Iraq Trust Fund	120.00	Irrigation and Drainage Schemes Rehabilitation and Water Resources Management Program	Ongoing	Agriculture, Food, and Fishing
Japan	118.71	Construction of a Diesel Power Station (60 MW) in Al-Samawah	Ongoing	Infrastructure
World Bank Iraq Trust Fund	110.00	Emergency Water, Sanitation, and Urban Reconstruction Project	Ongoing	Environment; Housing, Labor, and Social Affairs
World Bank	100.00	Construction of New School Buildings	Not Started	Education, Science, and Culture
Japan	72.22	Supply and Installation of Units Mobile Substations	Completed	Infrastructure
Japan	68.45	Project for Rehabilitation of Four General Hospitals in the Northern Region of Iraq	Completed	Health
Japan	66.17	Rehabilitation of Taji Gas Turbine Power Station	Completed	Infrastructure
Japan	65.04	Project for Improvement of Trunk Communications Network	Completed	Infrastructure

Note: Data not formally reviewed, audited, or verified. Numbers affected by rounding. Data excludes U.S.-funded projects. Committed and disbursed are the international terms used; this terminology is comparable to the SIGIR terms obligated and expended.

Source: GOI, Development Assistance Database, www.mop-iraq.org/dad, accessed 1/11/2010.

Negotiations are also underway with the World Bank for \$500 million in additional financing.¹⁴

United Nations

UNDG ITF commitments to the IRFFI total \$1.36 billion.¹⁵ The UNDG ITF has approved 165 joint projects totaling \$1.25 billion, leaving \$136 million to be committed to new projects.¹⁶ The cutoff date for donor contributions for the UNDG ITF was June 30, 2009; any funds that are not committed to a specific project by December 31, 2010, will be returned.¹⁷ To meet this requirement, the UN agreed that no new projects will be approved after June 30, 2010.¹⁸

Any remaining UN funds will be deposited in the UN's general Multilateral Donor Trust Fund and will go to support activities overseen by the UN Assistance Mission for Iraq (UNAMI).¹⁹

Sources for International Donor Information

SIGIR continues to note the challenges in reporting on international contributions to Iraq reconstruction. As Iraq shifts to normalized relations with the international community, the United States is less able to track international funding. Efforts by international donors now focus on

helping Iraq sustain its progress. While some donors continue to support Iraq with technical assistance, economic development projects, and project financing, others are focusing on building relationships based on conventional trade and investment.²⁰ The Department of State’s Bureau of Near Eastern Affairs-Iraq (NEA-I) does not expect substantial additional increases in donor commitments for Iraq reconstruction.²¹

Department of State

NEA-I provides SIGIR with quarterly updates on international pledge and commitment figures from donor countries and international organizations.

Development Assistance Database

The Development Assistance Database (DAD) was established to serve as a reliable and credible source of information on donor contributions for the reconstruction, economic recovery, and socioeconomic development of Iraq.²² However, there is no standard reporting requirement for donors to provide data and no set timeframe for updates to the DAD to be completed. Thus, comparing DoS donor pledge figures to data available in the DAD does not provide an accurate or complete picture of the status of donor support.

As of January 11, 2010, the DAD reported total commitments of \$6.01 billion and disbursements of \$2.97 billion.²³ Both figures remain unchanged from the previous quarter. For an overview of Iraqi donor spending reported in the DAD, see Table D.2 and Table D.3.

The inconsistent nature of DAD reporting requirements has resulted in significant differences between figures reported by NEA-I and DAD. For a breakdown of these differences, including committed, pledged, and disbursed amounts, see Figure D.2.

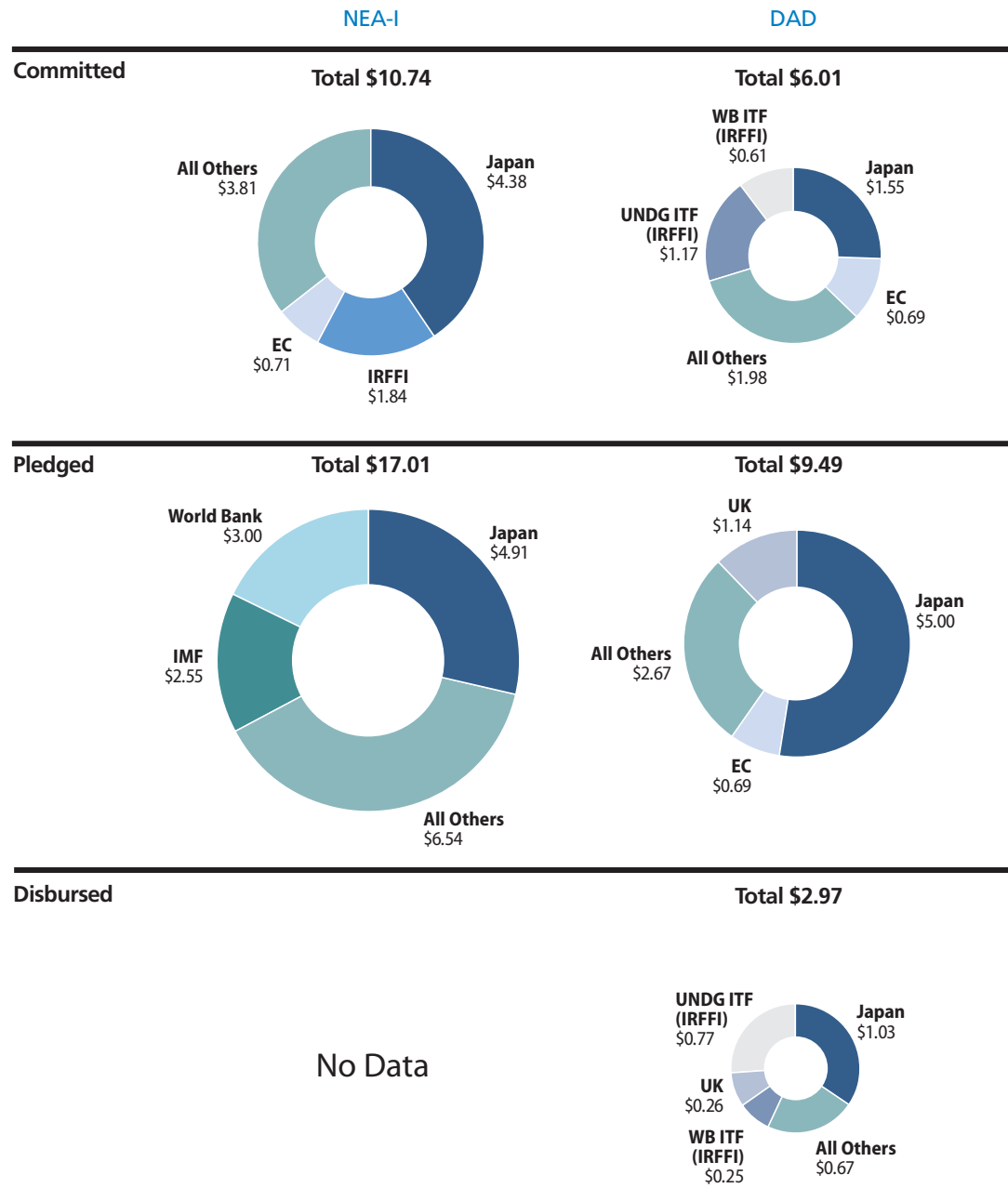
TABLE D.3
DONOR PROJECTS BY SECTOR
\$ Millions

SECTOR	COMMITTED	DISBURSED
Agriculture, Food, and Fishing	406.83	200.42
Economic Development	203.07	67.71
Education, Science, and Culture	365.51	265.78
Energy	37.85	29.02
Enterprise and Industry	6.00	1.39
Environment	324.37	227.21
Governance and Democracy Development	611.52	420.63
Health	606.55	485.99
Housing, Labor, and Social Affairs	357.17	256.35
Infrastructure	1,075.27	742.80
Security	231.14	190.87
Unallocated	15.60	5.31
Unspecified/Unclassified	116.78	78.94
Total	4,357.67	2,972.44

Note: Data not formally reviewed, audited, or verified. Numbers affected by rounding.

Source: GOI, Development Assistance Database, www.mop-iraq.org/dad, accessed 1/11/2010.

FIGURE D.2
COMMITTED, PLEDGED, AND DISBURSED FUNDS, NEA-I VS. DAD REPORTING
 \$ Billions



Note: Numbers affected by rounding. Amounts may differ from prior quarters due to changes in foreign exchange rates.

Source: NEA-I, response to SIGIR data call, 1/4/2010; GOI, Development Assistance Database, www.mop-iraq.org/dad, accessed 1/11/2010.

APPENDIX D

- 1 NEA-I, response to SIGIR data call, 1/4/2010.
- 2 NEA-I, response to SIGIR data call, 1/4/2010.
- 3 NEA-I, response to SIGIR data call, 1/4/2010.
- 4 NEA-I, response to SIGIR data call, 1/4/2010.
- 5 NEA-I, response to SIGIR data call, 1/4/2010.
- 6 NEA-I, response to SIGIR data call, 1/4/2010.
- 7 NEA-I, response to SIGIR data call, 4/2/2009.
- 8 NEA-I, response to SIGIR data call, 1/4/2010; IRFFI, "Donor Commitments to the World Bank Iraq Trust Fund and United Nations Development Group Iraq Trust Fund," 11/30/2009.
- 9 NEA-I, response to SIGIR data call, 1/4/2010.
- 10 NEA-I, response to SIGIR data call, 1/4/2010. IMF Stand-By Arrangements provide countries with financing to overcome balance of payment problems and help cushion the impact of adjustment.
- 11 IRFFI, "Donor Commitments to the World Bank Iraq Trust Fund and United Nations Development Group Iraq Trust Fund," 11/30/2009.
- 12 IRFFI, "Final Statement of IRFFI Donor Committee Meeting," Naples, Italy, 2/18/2009.
- 13 IRFFI, *World Bank Operations in Iraq Data Sheet*, 11/2009.
- 14 NEA-I, response to SIGIR data call, 1/4/2010.
- 15 IRFFI, "Donor Commitments to the World Bank Iraq Trust Fund and United Nations Development Group Iraq Trust Fund," 11/30/2009.
- 16 IRFFI, "Final Statement of IRFFI Donor Committee Meeting," Baghdad, Iraq, 11/8/2009.
- 17 IRFFI, "Final Statement of IRFFI Donor Committee Meeting," Naples, Italy, 2/18/2009.
- 18 IRFFI, "Final Statement of IRFFI Donor Committee Meeting," Baghdad, Iraq, 11/8/2009.
- 19 NEA-I, response to SIGIR data call, 4/2/2009.
- 20 NEA-I, response to SIGIR data call, 7/2/2009.
- 21 NEA-I, response to SIGIR data call, 7/13/2009.
- 22 GOI, Development Assistance Database, www.mop-iraq.org/dad/, accessed 7/10/2009.
- 23 GOI, Development Assistance Database, www.mop-iraq.org/dad/, accessed 1/11/2010.

COMPLETED SIGIR INSPECTIONS

This appendix contains a list of completed inspections on Iraq reconstruction activities by the Special Inspector General for Iraq Reconstruction (SIGIR), as of January 30, 2010.

PROJECT NAME	GOVERNORATE	BUDGETED TOTAL COST (THOUSANDS)	EXECUTING AGENCY	CONTRACTOR	GRD REGION
Renovation of the Tomb of the Unknown Soldier	Baghdad	\$1,741	MNC-I	Bennett, Fouch, and Associates	GRC
Abu Ghraib Dairy	Baghdad	\$3,400	TFBSO	Al Balagh Investments	GRC
Rabeaa Point of Entry Screening Facility	Ninewa	\$3,110	GRN	Biltex Construction Company	GRN
Hammam Al Alil Division Training Center	Ninewa	\$3,574	GRN	Local	GRN
Hammam Al Alil Regional Training Center	Ninewa	\$5,029	GRN	Local	GRN
Secure Document Storage Facility	Baghdad	\$1,916	GRC	SIMA International	GRC
Renovate and Expand Chamchamal Correctional Facility	Sulaymaniyah	\$28,691	GRN	Local	GRN
Orphanage and Senior Citizen Assisted Living Center in Erbil	Erbil	\$3,725	GRN	Local	GRN
Abattoir (Slaughterhouse) in Qaladze	As Sulaymaniyah	\$1,100	GRN	Local	GRN
Al Kasik Location Command	Ninewa	\$6,311	GRN	Local	GRN
Basrah Children's Hospital	Basrah	\$37,682	GRS	Bechtel & MID Contracting	GRS
Roll-on/Roll-off Berth in the Port of Umm Qasr	Basrah	\$2,735	GRS	Local	GRS
4th Brigade, 10th Infantry Division Iraqi Army HQ Barracks	Missan	\$1,253	GRS	Local	GRS
Missan Surgical Hospital, Phase 1	Missan	\$5,900	GRS	Local	GRS
Missan Surgical Hospital, Phase 2	Missan	\$6,800	GRS	Local	GRS
Mujarrah Canal Bridge	Anbar	\$1,262	GRC	Local	GRC
Ammana Market Renovation	Baghdad	\$596	GRC	Local	GRC
Suroor Elementary School	Baghdad	\$246	GRC	Local	GRC
Khandek School	Baghdad	\$296	GRC	Local	GRC
Sagrah School	Al Anbar	\$399	MNF-West	Local	GRC
Shiqaq Hai Musalla PHC	Tameem	\$305	GRN	Parsons/Local	GRN
Hai Tiseen PHC	Tameem	\$465	GRN	Parsons/Local	GRN
Basrah Courthouse	Basrah	\$10,976	GRS	Local	GRS
Basrah Witness Protection Facility	Basrah	See above	GRS	Local	GRS
Haditha General Hospital	Anbar	\$5,034	GRC	Local	GRC
Heet PHC	Anbar	\$412	GRC	Parsons/Local	GRC
Haditha PHC	Anbar	\$538	GRC	Parsons/Local	GRC
Al Shurhabil School	Anbar	\$200	MNC-I	Local	GRC
Al Iqtadar School	Anbar	\$268	MNC-I	Local	GRC
Anbar Rule of Law Complex	Anbar	\$21,462	GRC	ALMCO Limited	GRC
Ramadi 132-kV Substation	Anbar	\$27,980	GRC	Symbion-Ozdil-Al Namarq Joint Venture	GRC
Plumbing Repairs at the Baghdad Police College	Baghdad	\$3,183	AFCEE & MNSTC-I	Laguna Construction	GRD

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PROJECT NAME	GOVERNORATE	BUDGETED TOTAL COST (THOUSANDS)	EXECUTING AGENCY	CONTRACTOR	GRD REGION
Sadr City R3 Water Treatment Plant	Baghdad	\$65,848	GRC	Washington International, Inc. / Black and Veatch	Central
Falluja Waste Water Treatment Plant (WWTP)	Al Anbar	\$29,558	GRC	FluorAMEC	Central
Falluja Sewer—Area A Construction and Repair	Al Anbar	\$2,906	GRC	Local	Central
Falluja Sewer—Pump Station 1&2	Al Anbar	\$7,223	GRC	Local	Central
Falluja Sewer—Force Main	Al Anbar	\$1,804	GRC	Local	Central
Falluja Sewer—Earthwork for the WWTP	Al Anbar	\$2,769	GRC	Local	Central
Al Quds High School	Baghdad	\$420	MNC-I	Local	Central
Al Mualameen High School	Baghdad	\$389	MNC-I	Local	Central
Al Faoo High School	Baghdad	\$441	MNC-I	Local	Central
Al Shofa Water Facility	Nassriya	\$349	GRS	Local	South
Al Kazim Water Supply	Nassriya	\$493	GRS	Local	South
Nassriya 33-kV Power line	Nassriya	\$1,538	GRS	Local	South
Al Ager Water Compact Unit	Nassriya	\$650	GRS	Local	South
Kirkuk to Baiji PEZ Phase 3	Kirkuk	\$3,838	GRN	Local	North
Kahn Bani-Sa'ad Correctional Facility	Kahn Bani Sa'ad	\$40,497	GRD	Parsons	Central
Project Assessment Review Through April 2008	Various	\$1,600,000	GRD	Various	Various
Nassriya Water Treatment Plant	Nassriya	\$277,000	GRD	FluorAMEC	South
Repair of the Al Ghazaliyah G-6 Sewage Lift Station	Baghdad	\$329	GRD	Local	Central
Kurdistan Ministry of Interior Complex	Erbil	\$7,400	GRN	Tigris (Turkey)	North
Sarwaran Primary School	Erbil	\$694	GRN	Local	North
Binaslawa Middle School	Erbil	\$602	GRN	Local	North
Nassriya Prison Expansion	Nassriya	\$6,263	GRS	Local	South
Nassriya Prison Follow-up	Nassriya	\$15,523	GRS	Local	South
Al Escandrona School	Baghdad	\$ 86.6	GRD	Local	Central
Rehabilitation of the Mansour Pump Station	Baghdad	\$ 123	GRD	Local	Central
Mahalla 824 Sewer Collapse Project	Baghdad	\$ 629	GRD	Local	Central
Iraqi Army Facilities located in Diyanah and Debecha	Erbil	\$ 9,300	AFCEE	Toltest, Inc.	North
Erbil Police Academy	Erbil	\$ 10,000 (U.S.)	GRN	Tigris Company	North
Repair of the Ghazaliyah G-7 Sewage Lift Station	Baghdad	\$329	GRD	Local	Central
Bartilla Booster Pump Station Repair	Ninewa	\$417	GRN	Local	North
Bartilla New Road Paving	Ninewa	\$148	GRN	Local	North
Showairrej to Tak Harb Road Paving	Ninewa	\$1,439	GRN	Local	North
Right Bank Drinking Water Treatment Plant	Ninewa	\$1,714	GRN	Local	North
Mosul Dam	Ninewa	\$27,000	GRD	Washington International/Black and Veatch	North
Qudas Power Plant Turbine Restoration Project and Qudas Power Plant Expansion Project	Baghdad	\$160,000	GRD	URUK Engineering Services and the Baghdad Company for Gas Turbines Ltd.; Joint Venture/ FluorAMEC, L.L.C.	Central

Continued on next page

APPENDIX E

PROJECT NAME	GOVERNORATE	BUDGETED TOTAL COST (THOUSANDS)	EXECUTING AGENCY	CONTRACTOR	GRD REGION
Al Qana'at Raw Water Pump Station	Baghdad	\$4,230	GRC	Comet Company	Central
Al Rasheed Brigade Set	Baghdad	\$64,010	AFCEE	Tetra Tech, Inc.	Central
Iraqi C-130 Base	Baghdad	\$30,800	AFCEE	Toltest, Inc.	Central
Iraqi Ministry of Defense Building	Babylon	\$31,460	MNSTC-I	Laguna Construction Company, Inc.	Central
Doura Power Station Units 5 and 6	Baghdad	\$90,800	GRD	Bechtel National, Inc.	Central
Al Basrah Oil Terminal (ABOT) (5 projects)	Basrah	\$3,045	GRC	Parsons	South
Military Base, Tallil	Thi-Qar	\$108,590	AFCEE	Weston	South
Military Base Upgrades, Tallil	Thi-Qar	\$10,511	AFCEE	Weston	South
Recruiting Center, Hillah	Babylon	\$1,824	AFCEE	Weston	South
Iraqi Civil Defense HQ, Baghdad	Baghdad	\$3,000	GRC	Parsons	Central
Bab Shams Police Station, Mosul	Ninewa	\$353	GRN	Local	North
Gaugli-Ashur Police Station, Mosul	Ninewa	\$881	GRN	Local	North
Maternity and Pediatric Hospital	Erbil	\$6,831	GRN	Local	North
BIAP 12 Standby 06 Power	Baghdad	\$11,792	USAID	Bechtel	Central
West BIAP Special Forces Barracks	Baghdad	\$5,205	GRC	Local	Central
Al Alwaiya Maternity Hospital	Baghdad	\$1,986	GRD	Parsons/Local	Central
Al Alwaiya Children's Hospital	Baghdad	\$1,288	GRD	Parsons/Local	Central
Dahuk Rehabilitation Center	Dahuk	\$5,634	GRD	Biltek	North
Al Kasik Water Storage Tanks	Ninewa	\$4,900	AFCEE	AMEC	North
Al Kasik Waste Water Treatment Plant	Ninewa	\$2,700	AFCEE	Shaw	North
51st Brigade Iraqi Army Barracks	Babylon	\$999	GRD	Local	South
Al Hillah Police Firing Range	Babylon	\$434	GRD	Local	South
402nd Battalion Iraqi Army Headquarters Barracks	Babylon	\$737	GRD	Local	South
Baghdad Police College, Task Order 06	Baghdad	\$42,909	GRD	Parsons	Central
Baghdad Police College, Task Order 29	Baghdad	\$29,345	GRD	Parsons	Central
Electrical Substation Sustainment-Al Hakamia	Basrah	\$5,677	GRD	Perini Corporation	South
Electrical Substation Sustainment-Hamdan	Basrah	\$5,719	GRD	Perini Corporation	South
Electrical Substation Sustainment-Al Kaffat	Basrah	\$5,438	GRD	Perini Corporation	South
Electrical Substation Sustainment-Al Serajii	Basrah	\$5,718	GRD	Perini Corporation	South
Electrical Substation Sustainment-Shat al Arab	Basrah	\$5,724	GRD	Perini Corporation	South
Courthouse-New Al Karkh-Baghdad	Baghdad	\$2,230	GRD	Foreign	Central
Thi-Qar Village Road Segment 3	Thi-Qar	\$1,440	GRD	Foreign	South
Ibn Al Bitar Hospital – Critical Care Unit	Baghdad	\$580	GRD	Foreign	Central
Baghdad Municipal Solid Waste Landfill Facility	Baghdad	\$28,800	GRD	FluorAMEC	Central
Police Training Academy – Al Kut	Wassit	\$22,900	GRD	ECCI	North
Ninewa Provincial Police Headquarters	Ninewa	\$1,000	GRD	Foreign	North
11 kVA Substation Feeder	Ninewa	\$1,220	GRD	Foreign	North
Baghdad Police College (Academy)	Baghdad	\$73,000	GRD	Parsons	Central

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PROJECT NAME	GOVERNORATE	BUDGETED TOTAL COST (THOUSANDS)	EXECUTING AGENCY	CONTRACTOR	GRD REGION
Kirkuk to Baiji Pipeline	Tameem	\$3,445	Multiple	Multiple	North
Baghdad Railway Station Rehabilitation	Baghdad	\$6,385	GRD-PCO	Foreign	Central
Military Base – 609th ING	Thi-Qar	\$7,634	GRD	Foreign	South
Muthanna Village Roads Segment 4	Muthanna	\$2,888	GRD-PCO	Foreign	South
Prison Facility–Nasiriyah	Thi-Qar	\$49,087	GRD-PCO	Parsons Global Services	South
Fire Station–Nasiriyah	Thi-Qar	\$627	GRD-PCO	Foreign	South
Police Station–Safwan - IHP 404	Basrah	\$2,472	GRD-PCO	Foreign	South
Basrah International Airport-Air Side Supply	Basrah	\$580.5	GRD-PCO	Reyam, Ltd.	South
Basrah International Airport-Terminal and Tower	Basrah	\$5,045	GRD-PCO	NANA Pacific	South
Umm Qasr Water Supply Canal	Basrah	\$15,600	GRD-PCO	Washington International	South
Riyadh Canal Crossing	Tameem	\$635.5	GRD-PCO	PIJV	North
Zegeton Fatah Canal Crossing	Tameem	\$658.1	GRD-PCO	PIJV	North
Hillah SWAT Facility	Babylon	\$2,219	GRD	Foreign	South
Seif Sa'ad Police Station	Babylon	\$153	GRD	Foreign	South
Border Post-As Sul #37 - Bnawasuta-Issawa	Sulaymaniyah	\$272	GRD	Parsons Delaware, Inc.	North
Border Post-As Sul #29 - Kuralau Bnaw-Azmik	Sulaymaniyah	\$275	GRD	Parsons Delaware, Inc.	North
Border Post-As Sul #20 - Marwa	Sulaymaniyah	\$272	GRD	Parsons Delaware, Inc.	North
Border Post-As Sul #23 - Bargurd-Safrah	Sulaymaniyah	\$272	GRD	Parsons Delaware, Inc.	North
Military Base Umm Qasr- Ammo Supply Point	Basrah	\$253	GRD	Foreign	South
Operation Center and Security	Basrah	\$1,175	GRD	Foreign	South
Port of Umm Qasr Security Upgrades	Basrah	\$3,747	GRD	Foreign	South
Project Phoenix-Restore Qudas Gas Turbines	Baghdad	\$11,391	PCO	FluorAMEC	Central
Al Hillah Police Academy-CN-W914NS-04-C-9046	Babylon	\$9,135	JCC-I/A	SBIG Logistics & Technical Services	South
Kerbala Library	Kerbala	\$1,294	CPA (South Central)	Global Business Group	South
Al Wahda Water Treatment Plant	Baghdad	\$4,712	PCO	FluorAMEC	Central
Al Wathba Water Treatment Plant	Baghdad	\$8,698	PCO	FluorAMEC	Central
Al Nahrwan Water Supply Project	Baghdad	\$348	GRD	Foreign	South
Al Sumelat Water Network	Baghdad	\$764	PCO	SIMA International	Central
Al Hakamia Substation	Basrah	\$5,934	PCO	Perini Corporation	South
Hamdan Substation	Basrah	\$5,001	PCO	Perini Corporation	South
Al Kaffat Substation	Basrah	\$5,934	PCO	Perini Corporation	South
Al Seraji Substation	Basrah	\$5,709	PCO	Perini Corporation	South
Shat al Arab Substation	Basrah	\$5,298	PCO	Perini Corporation	South
Al Fathah Pipe Crossing	Tameem	\$29,715	PCO	PIJV	North
Kirkuk Canal Crossing	Tameem	\$2,088	PCO	PIJV	North
Al Fathah River Crossing Tie-ins	Tameem	\$8,156	PCO	PIJV	North
Al Balda Police Station	Babylon	\$135	GRD	Foreign	South
Al Hillah Maternity and Children's Hospital	Babylon	\$7,414	PCO	Parsons Global Services	South
Al Imam Primary Care Center	Babylon	\$533	PCO	Parsons Delaware, Inc.	South

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APPENDIX E

PROJECT NAME	GOVERNORATE	BUDGETED TOTAL COST (THOUSANDS)	EXECUTING AGENCY	CONTRACTOR	GRD REGION
Babil Railway Station	Babylon	\$274	PCO	Foreign	South
Mosul Airport – ATC Tower Rehab	Ninewa	\$10,329	GRD	Foreign	North
Ninewa Village Roads Segment 3	Ninewa	\$920	GRD	Foreign	North
Ainkawa Fire Station	Erbil	\$1,392	GRD	Parsons Global Services, Inc.	North
Erbil City Transformers	Erbil	\$3,372	GRD	Washington International, Inc.	North
Sheile Primary School	Dahuk	\$401	GRD	Foreign	North
Zakho-Military Academy	Dahuk	\$5,591	GRD	Foreign	North
PHC Type A at Shiqaq Hai Musalla	Tameem	\$608	GRD	Parsons Delaware, Inc.	North
PHC Type A at Hai Alhajjaj	Tameem	\$608	GRD	Parsons Delaware, Inc.	North
PHC Type A at Hai Alasra Wa Al Mafqoodeen	Tameem	\$648	GRD	Parsons Delaware, Inc.	North
PHC Type A at Hai Al Wasity	Tameem	\$648	GRD	Parsons Delaware, Inc.	North
PHC Type B at Hai Tis'een	Tameem	\$734	GRD	Parsons Delaware, Inc.	North
New Second Brigade Base	Tameem	\$114,000	AFCEE	Environmental Chemical Corporation	North
Aviation Base Building	Tameem	\$13,200	AFCEE	Environmental Chemical Corporation	North
Al Fatah—Horizontal Directional Drilling	Salah Al Din	\$75,700	USACE	KBR and PJIV (Parsons)	North

SUSPENSIONS AND DEBARMENTS

This appendix presents a comprehensive list of suspensions and debarments related to Iraq reconstruction contracts or Army support contracts in Iraq and Kuwait.

TABLE F.1
SUSPENSIONS AND DEBARMENTS (ARMY)

NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Powell, Glenn Allen	LOGCAP Contractor Employee	Suspended, 9/17/2005; proposed for debarment, 12/13/2005; debarred, 2/16/2006	Bribery of Government Official	Awarded contract to KBR subcontractor under LOGCAP III contract in exchange for 20% kickback of contract price. Employer unaware of actions. On 8/19/2005, pled guilty to a two-count criminal information charging him with fraud. Case Closed.
DXB International	LOGCAP Subcontractor	Suspended, 7/25/2005; proposed for debarment, 7/25/2005; debarred, 9/29/2005	Allegations of Failure To Perform a Contract	Failure to perform a contract for the delivery of ice to Army troops in Iraq. Case Closed.
Name Withheld	Employee - DXB International	Suspended, 7/25/2005; proposed for debarment, 7/25/2005	Allegations of Failure To Perform a Contract	SDO determined that debarment was not appropriate based on lack of substantiation of allegations. Case Closed.
Ludwig, Steven	Employee - DXB International	Suspended, 7/25/2005; proposed for debarment, 7/25/2005; debarred, 9/29/2005	Allegations of Failure To Perform a Contract	Failure to perform a contract for the delivery of ice to Army troops in Iraq. Case Closed.
Jasmine International Trading and Service Company	Contractor - Area Support Group Kuwait	Proposed for debarment, 2/27/2006; debarred, 6/2/2006; proposed for debarment, 7/23/2008; debarred, 5/14/2009	Bribery of Government Official	Provided payments to Army finance office personnel at Camp Arifjan, Kuwait, for expedition of payments due on Army contracts. Kuwaiti Company—no DoJ action. 9-month debarment. Proposed for debarment 7/23/2008. Debarred for a period of 10 years ending on 7/22/2018. Case Closed.
Salem, Daa Ahmen Abdul Latif	Director, Jasmine International Trading and Service Company	Proposed for debarment, 2/27/2006; debarred, 6/2/2006. Proposed for debarment, 7/23/2008; debarred, 5/14/2009	Bribery of Government Official	Provided payments to Army finance office personnel at Camp Arifjan, Kuwait, for expedition of payments due on Army contracts. Kuwaiti National—no DoJ action. 9-month debarment. Proposed for debarment 7/23/2008. Debarred for a period of 10 years ending on 7/22/2018. Case Closed.
Eagle Global Logistics, Inc.	Subcontractor - LOGCAP III	Suspended, 2/27/2006; Administrative Compliance Agreement signed, 3/2/2006	Allegations of Violation of the False Claims Act; False Statements	Claimed surcharges for air-freight forwarding services of transport of U.S. military equipment between Dubai and Baghdad. Administrative compliance agreement signed with Army on 3/2/2006 extending until 3/23/2011.
Cahill, Christopher Joseph	Employee - Eagle Global Logistics, Inc.	Suspended, 2/27/2006; proposed for debarment, 9/15/2006; debarred, 11/9/2006	False Claims Act; False Statements	Pled guilty to adding an illegal surcharge to government contracts while employed by a shipping company in the Middle East. Sentenced by the U.S. District Court, Central District of Illinois, to 30 months confinement, 2 years supervised release, and a \$10,000 fine. Case Closed.

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APPENDIX F

NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Global Business Group S.R.L.	Contractor – CPA-SC	Suspended, 11/28/2005; proposed for debarment, 6/26/2007; debarred, 8/8/2007	Money Laundering; Bribery; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Contractor based in Romania used by Philip H. Bloom to procure fraudulent contracts. Also doing business as Global Business Group Logistics, GBG Holdings, and GBF Logistics Division. Debarred for approximately 7 years and 4 months, ending on 11/28/2014. Case Closed.
Bloom, Philip H.	Owner, Global Business Group S.R.L.	Suspended, 11/28/2005; proposed for debarment, 6/26/2007; debarred, 8/8/2007	Money Laundering; Bribery; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Pled guilty to conspiracy, bribery, and money laundering on 3/10/2006 in U.S. District Court for the District of Columbia. Sentenced 2/16/2007 to 46 months confinement, 24 months supervised release, and (with co-conspirators) forfeiture of \$3,600,000. Debarred for a period of approximately 7 years and 4 months, ending on 11/28/2014. Case Closed.
Merkes, Steven	Former Contracting Officer—SOCEUR	Suspended, 1/24/2007; proposed for debarment, 8/15/2007; debarred, 9/27/2007	Acceptance of Illegal Gratuities	Accepted position with Global Business Group S.R.L. while a U.S. government employee. Agreed to provide GBG with assistance in receiving SOCOM contracts in Eastern Europe and Iraq. Sentenced 6/1/2007 to 12 months of confinement.
Stein, Robert J., Jr.	CPA-SC Civilian Comptroller and Funding Officer	Suspended, 12/2/2005; proposed for debarment, 7/2/2007; debarred, 8/16/2007	Allegations of Money Laundering; Bribery; Wrongful Conversion; Possession of Machine Gun; Non Registration of Weapon; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Pled guilty to conspiracy, money laundering, bribery, possession of a machine gun, and aiding/abetting in the U.S. District Court for D.C. Sentenced on 1/29/2007 to 9 years confinement, 36 months supervised release, and (with co-conspirators) forfeiture of \$3,600,000. Debarred for a period of approximately 7 years and 4 months, ending on 12/5/2014. Case Closed.
Wheeler, Michael B., LTC, USAR	Civil Affairs Team Leader, 432nd CA BN, USA	Suspended, 12/7/2005	Allegations of Money Laundering; Bribery; Wrongful Conversion; Possession of Machine Gun; Non Registration of Weapon; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Indicted 2/7/2007 in the U.S. District Court for the District of New Jersey. Awaiting final criminal judgment.
Harrison, Debra M., LTC, USAR	Assistant CPA-SC Comptroller and Funding Officer, 358th CA BDE, USA	Suspended, 12/20/2005; proposed for debarment, 6/17/2009; debarred, 8/7/2009	Allegations of Money Laundering; Bribery; Wrongful Conversion; Possession of Machine Gun; Non Registration of Weapon; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Indicted 2/7/2007 in the U.S. District Court for the District of New Jersey. Sentenced 6/4/2009. Debarred until 12/12/2014. Case Closed.
Hopfengardner, Bruce D., LTC, USAR	Civil Affairs Advisor, Iraqi Police, Hilla, Iraq	Suspended, 7/19/2006; proposed for debarment, 8/8/2007; debarred 9/20/2007	Wire Fraud, Money Laundering, Interstate Transport of Stolen Property, Conspiracy, Wrongful Conversion	Pled guilty to conspiracy to commit money laundering and wire fraud 6/26/2007. Sentenced to 21 months of confinement, 36 months supervised release, \$144,500 fine, and (with co-conspirators) forfeiture of \$3,600,000. Case Closed.
Zahed, Mohamed Abdel Latif	Contractor employee (linguist) Titan Corp, Camp Victory, Iraq	Proposed for Debarment 2/9/2007; debarred 9/10/2009	False claims	Former linguist for MNF-I, Camp victory, Iraq, Submitted false claims for \$31,895 in work which was never completed. Debarred until 3/29/2012. Case Closed.
Salam, Faheem Mousa	Contractor - MNSTC-I	Suspended, 4/13/2006; proposed for debarment, 4/13/2007; debarred, 6/28/2007	Attempted Bribery of Government Official	Accused of offering cash payments to Iraqi police officials in exchange for contracts to supply the Civilian Police Assistance Training Team, Multi-National Security Transition Command-Iraq, with 1,000 protective vests and other equipment. Sentenced 2/2/2007 to 36 months confinement, 24 months supervised release, 250 hours community service, and \$100 special assessment. Case Closed.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Faiq, Alwan	Contractor Employee - GRD Baghdad	Proposed for debarment, 6/20/2006; debarred, 12/28/2006	Allegations of Bribery, False Claims	Alleged attempted bribery of a USACE-GRD contracting officer in exchange for procurement-sensitive information and favorable treatment on future contracts. Case Closed.
Danube Engineering and General Contracting	Contractor - GRD Baghdad	Proposed for debarment, 6/20/2006; debarred, 12/28/2006	Allegations of Bribery, False Claims	Debarred based on unauthorized delegation of contract performance to a subcontractor resulting in attempted bribery of a contracting officer for procurement-sensitive information. Debarred for one year. Case Closed.
Qussay, Abdullah Hadj	President, QAH Mechanical and Electrical Works	Proposed for debarment, 3/8/2007; debarred, 6/27/2007	Allegations of Bribery, False Claims	Accused of misrepresenting to USACE-GRD that he was a director of Danube Engineering and General Contracting. Case Closed.
QAH Mechanical and Electrical Works	Subcontractor, Baghdad, Iraq	Proposed for debarment, 3/8/2007; debarred, 6/27/2007	Allegations of Bribery, False Claims	Debarred based on affiliation with Mr. Abdullah H. Qussay. Case Closed.
Dan Trading and Contracting	Contractor, Kuwait	Proposed for debarment, 11/1/2005; debarred 1/12/2006	Allegations of Bribery and Illegal Gratuities	Debarred based on allegations of providing illegal gratuities to military personnel and overall lack of present responsibility. Case Closed.
Al Khadra, Amro	Manager and Director of Sales, Dan Trading	Proposed for debarment, 11/1/2005; debarred 1/12/2006	Allegations of Bribery and Illegal Gratuities	Debarred based on allegations of providing illegal gratuities to military personnel and overall lack of present responsibility. Case Closed.
Wiesemann, Robert CW2, USA	Contracting Officer, Camp Arifjan, Kuwait	Proposed for debarment, 12/6/2005; debarred 3/6/2006	Allegations of Bribery and Illegal Gratuities	Debarred based on allegations of providing illegal gratuities to military personnel and overall lack of present responsibility. Case Closed.
Name Withheld	Mayor, FOB Union III, Iraq, HUB, 2-77 FA	Proposed for debarment, 3/30/2007	Allegations of Bribery, Theft, Extortion	Allegedly accepted cash payments from contractors at FOB Union III in exchange for cash and personal items. Threatened to have contractors removed from FOB for failure to provide payments demanded. Proposal for debarment terminated. Case Closed.
Name Withheld	Provost, FOB Union III, Iraq, HHB, 2-77 FA	Proposed for debarment, 3/30/2007	Allegations of Bribery, Theft, Extortion	Allegedly accepted cash payments from contractors at FOB Union III in exchange for cash and personal items. Threatened to have contractors removed from FOB for failure to provide payments demanded. Proposal for debarment terminated. Case Closed.
Whiteford, Curtis G., COL (Retired) USA	Chief of Staff and Deputy Regional Advisor, CPA-SC, Al-Hillah, Iraq	Suspended, 3/30/2007	Allegations of Money Laundering; Bribery; Wrongful Conversion; Possession of Machine Gun; Non Registration of Weapon; Wire Fraud; Interstate Transport of Stolen Property; Conspiracy	Indicted 2/7/2007 in the U.S. District Court for the District of New Jersey. Awaiting final criminal judgment prior to debarment.
Pappen, Gheevarghese	Contracting Officer - ASG Kuwait	Suspended, 3/30/2006; proposed for debarment, 5/1/2007; debarred, 6/28/2007	Bribery of Government Official; Racketeering	Allegedly received approximately \$28,900 and attempted to receive an additional payment of approximately \$19,000 from a Kuwaiti national, for contracts to provide apartments in Kuwait City for Army personnel. Case Closed.
Seamans, Stephen Lowell	Employee, LOGCAP III Contractor	Suspended, 4/27/2006; proposed for debarment, 1/5/2007; debarred, 7/27/2007	Wire Fraud, Money Laundering	Sentenced 12/1/2006 to 12 months and 1 day confinement, 3 years supervised release, \$380,130 restitution, \$200 special assessment. Case Closed.
Name Withheld	Contractor, Camp Arifjan, KU	Proposed for debarment, 12/1/2006; proposed debarment terminated, 5/18/2007	Allegations of False Claims, False Statements	SDO determined that debarment was not appropriate based on lack of substantiation of allegations. Case Closed.

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APPENDIX F

NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Green Valley Company	Contractor, Camp Arifjan, Kuwait	Proposed for debarment, 12/1/2006; debarred, 5/18/2007; proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of False Claims, False Statements	Fact-based debarment action based on substantiated allegations that contractor willfully caused the submission of false claims related to the removal of black/gray water from Camp Arifjan, Kuwait. Debarment for a period of 10 years ending 12/1/2019. Case Closed.
Name Withheld	Active Duty Army Officer	Suspended, 9/5/2006	Allegations of Offering To Disclose Contractor Bid, Proposal, and Source Selection Information and Soliciting Contractors for Illegal Gratuities	Arrested 8/18/2006. Died 9/5/2006. Suspension terminated. Case Closed.
Barnes, Thomas Nelson	Contractor Employee, MNF-I	Suspended, 11/4/2005; proposed for debarment, 11/16/2006; debarred, 1/24/2007	Theft	Pled guilty to one count of theft of public property for improperly issuing badges to contractor employees resulting in unauthorized access to the International Zone, Baghdad. Sentenced 5/11/2006 to 30 days home confinement, 1 year supervised probation, and \$25 special assessment. Debarred for 4 years. Case Closed.
Lee Dynamics International	MNSTC-I Contractor	Suspended, 7/9/2007; proposed for debarment, 7/1/2008; debarred, 6/17/2009	Allegations of Bribery of Government Official and Money Laundering	Fact-based proposal for debarment action based on information received from the International Contract Corruption Task Force and guilty plea of Col. Levonda Selph, USA. Alleged to have made payments to two contracting officers in exchange for the award of warehouse management contracts in support of the Iraqi police and armed forces. Debarred for a period of 10 years ending on 7/8/2017. Case Closed.
Lee Defense Services Corporation	Subcontractor and affiliated company, Lee Dynamics International	Suspended, 7/9/2007; proposed for debarment, 7/1/2008; debarred 6/17/2009	Allegations of Bribery of Government Official and Money Laundering	Fact-based proposal for debarment action based on information received from the International Contract Corruption Task Force, and guilty plea of Col. Levonda Selph, USA. Suspended as an affiliated company of Lee Dynamics International and Justin W. Lee. Debarred for a period of 10 years ending 7/8/2017. Case Closed.
Lee, George H.	Owner, Lee Dynamics International; CEO Starcon, Ltd., LLC	Suspended, 7/9/2007; proposed for debarment, 7/1/2008; debarred 6/17/2009	Allegations of Bribery of Government Official and Money Laundering	Fact-based proposal for debarment action based on information received from the International Contract Corruption Task Force and guilty plea of Col. Levonda Selph, USA. Debarred for a period of 10 years ending 7/8/2017. Case Closed.
Lee, Justin W.	Consultant and Former Marketing Manager, Lee Dynamics International	Suspended, 7/9/2007; proposed for debarment, 7/1/2008; debarred 6/17/2009	Allegations of Bribery of Government Official and Money Laundering	Fact-based proposal for debarment action based on information received from the International Contract Corruption Task Force and guilty plea of Col. Levonda Selph, USA. Debarred for a period of 10 years ending 7/8/2017. Case Closed.
Lee, Oai	Agent, Lee Dynamics International	Suspended, 7/9/2007; proposed for debarment, 7/1/2008; debarred 6/17/2009	Allegations of Bribery of Government Official and Money Laundering	Fact-based proposal for debarment action based on information received from the International Contract Corruption Task Force and guilty plea of Col. Levonda Selph, USA. Debarred for a period of 10 years ending 7/8/2017. Case Closed.
Selph, Levonda J., Colonel, USA (Ret)	Former Contracting Officer, MNSTC-I	Proposed for debarment, 7/1/2008; debarred, 6/17/2009	Allegations of Conspiracy and Bribery	Allegedly awarded contracts to Lee Dynamics International for warehouse services in Iraq in exchange for monetary payments. Debarred for a period of 9 years ending on 7/1/2017. Case Closed.
Starcon Ltd., LLC	Contractor, Camp Arifjan, Kuwait	Proposed for debarment, 7/1/2008; debarred, 6/17/2009	Affiliate of George H. Lee	See entry for George H. Lee. Debarred for a period of 9 years ending on 7/1/2017. Case Closed.
Guyon, Stephen	Managing Partner, Starcon, Ltd., LLC	Proposed for debarment, 7/1/2008	Affiliate of George H. Lee	See entry for George H. Lee.
Rivard, John Allen, MAJ, USAR	Contracting Officer, LSA Anaconda, Iraq	Suspended, 8/10/2007; proposed for debarment, 11/27/2007; debarred, 1/14/2008	Allegations of Conflicts of Interest, Bribery, Bid-rigging, and False Official Statements	Allegedly awarded \$8,000,000 in contracts for housing trailers at LSA Anaconda in return for gratuities from contractors. Case Closed.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Name Withheld	Former Finance Manager, Joint ASG, Baghdad, Iraq and President, RMI	Proposed for debarment, 9/10/2007	Allegations of Conflicts of Interest	Fact-based proposal for debarment resulting from allegations that post-government employment restrictions for federal employees may have been violated. On 1/31/2008, the Army Suspension and Debarment Official determined that these allegations were unfounded, and the suspension was terminated. Case Closed.
Name Withheld	Contractor, JCC-I/A, Baghdad, Iraq	Proposed for debarment, 9/10/2007	Allegations of Conflicts of Interest	Fact-based proposal for debarment resulting from allegations that contractor received a government contract as a result of a violation of restrictions on post-government employment of federal employees. On 1/31/2008, the Army Suspension and Debarment Official determined that these allegations were unfounded, and the suspension was terminated. Case Closed.
Key, Austin, CPT, USA	COR, 10th Mountain Division, Victory Base Complex Regional Contracting Center, Iraq	Suspended, 8/27/2007	Allegations of Bribery	Allegedly requested a \$125,000 payment from a contractor in return for safeguarding the company's interests and a \$50,000 payment from an informant in exchange for a promise of procurement-sensitive information. Taken into custody in New York, NY, and currently awaiting trial.
Cockerham, John L., MAJ, USA	Former Contracting Officer, Camp Arifjan, Kuwait	Suspended, 8/15/2007	Allegations of Bribery, Conspiracy and Money Laundering	Indicted in the Western District of Texas on 7/27/2007 on allegations of bribery, money laundering, and wire fraud based on the award of multiple contracts for goods and services while deployed to Kuwait. Entered a plea of guilty to bribery, conspiracy, and money laundering on 1/31/2008. Plea unsealed on 6/24/2008.
Cockerham, Melissa	Spouse, MAJ John Cockerham	Suspended, 8/15/2007	Allegations of Conspiracy and Money Laundering	Indicted in the Western District of Texas on 7/27/2007 on charges of money laundering and wire fraud. Allegedly received and concealed payments from contractors in Kuwait made as a result of the fraudulent contracts awarded by MAJ Cockerham. Entered a plea of guilty to conspiracy, and money laundering on 1/31/2008. Plea unsealed on 6/24/2008.
Blake, Carolyn	Sister, MAJ John Cockerham	Suspended, 8/15/2007	Allegations of Wire Fraud and Money Laundering	Indicted in the Western District of Texas on 7/27/2007 on charges of money laundering and wire fraud. Allegedly received and concealed payments from contractors in Kuwait made as a result of the fraudulent contracts awarded by MAJ Cockerham. Currently awaiting trial.
Name Withheld	Contractor Employee, IZ Baghdad	Proposed for debarment, 9/14/2007; proposal for debarment terminated, 12/19/2007	Allegations of Violations of the Procurement Integrity Act	Accused of obtaining information in violation of the Procurement Integrity Act to influence the award of convoy-security delivery orders. Determined to be presently responsible by Suspension and Debarment Official as a result of materials submitted for consideration in writing and at an oral hearing. Case Closed.
Crenshaw, Joseph, CW2, USA	COR, 10th Mountain Division, Victory Base Complex Regional Contracting Center, Iraq	Suspended, 12/3/2007	Allegations of Larceny and Bribery	Allegedly received cash payments in return for escorting contractor fuel tankers into Camp Victory, Iraq, for the purpose of stealing the fuel.
Insaat, Yuksel	JCC-I/A Prime Contractor and LOGCAP III Subcontractor	Proposed for debarment, 11/8/2007; Administrative Compliance Agreement, 2/6/2008	Allegations of False Claims	Contractor for construction of a barracks in Taji, Iraq, valued at \$19,800,000. After contract was terminated, contractor was accused of submitting numerous claims to the government in the amount of \$2,598,941, of which it is alleged that \$2,497,440 were false. Proposed for debarment by USAREUR Suspension and Debarment Official. Administrative Compliance Agreement entered on 2/6/2008.

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APPENDIX F

NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Kahn, Mohammad Shabbir	Employee - Tamimi Global Logistics, Kuwait	Suspended, 4/27/2006; proposed for debarment, 9/15/2006; debarred, 10/10/2007	Allegations of Wire Fraud, Conspiracy, Money Laundering and False Statements	Pled guilty to 12 counts of wire fraud, 1 count of conspiracy to launder money, and 1 count of making a false statement. Sentenced to 51 months confinement, 2 years supervised release, ordered to pay an assessment of \$1,400, a fine of \$10,000, and restitution in the amount of \$133,860 payable to U.S. Army Operations Support Command. Case Closed.
Peleti, Peleti "Pete," CWO, USA	HHC 25th ID, Camp Victory, Iraq	Suspended, 1/31/2007; proposed for debarment, 3/4/2008; debarred 6/15/2008	Allegations of Bribery and Illegal Gratuities	Allegedly received cash payments in exchange for the award of food service supply contracts to a Kuwaiti-based company. Case Closed.
Lane, Jesse D., Jr.	223rd Finance Detachment, CANG, Camp Victory, Iraq	Suspended, 12/29/2007; proposed for Debarment 9/30/2008; debarred 1/30/2009	Allegations of Wire Fraud and Money Laundering and Theft	While deployed to Iraq, allegedly used civilian employment at USPO, California, to use the identities of military personnel to receive unauthorized payments from DFAS. Debarred until 12/28/2012. Case Closed.
Anjakos, Jennifer	223rd Finance Detachment, CANG, Camp Victory, Iraq	Suspended, 7/2/2007; proposed for Debarment 9/30/2008; debarred 1/30/2009	Allegations of Wire Fraud and Money Laundering and Theft	While deployed to Iraq, allegedly used civilian employment at USPO, California, to use the identities of military personnel to receive unauthorized payments from DFAS. Debarred until 9/10/2012. Case Closed.
Chavez, Carlos L.	223rd Finance Detachment, CANG, Camp Victory, Iraq	Suspended, 7/2/2007; proposed for Debarment 9/30/2008; debarred 1/30/2009	Allegations of Wire Fraud and Money Laundering and Theft	While deployed to Iraq, allegedly used civilian employment at USPO, California, to use the identities of military personnel to receive unauthorized payments from DFAS. Debarred until 9/10/2012. Case Closed.
Hollier, Darryl	223rd Finance Detachment, CANG, Camp Victory, Iraq	Suspended, 7/2/2007; proposed for Debarment 9/30/2008; debarred 1/30/2009	Allegations of Wire Fraud and Money Laundering and Theft	While deployed to Iraq, allegedly used civilian employment at USPO, California, to use the identities of military personnel to receive unauthorized payments from DFAS. Debarred until 9/10/2012. Case Closed.
Lopez, Luis A.	223rd Finance Detachment, CANG, Camp Victory, Iraq	Suspended, 7/2/2007; proposed for Debarment 9/30/2008; debarred 1/30/2009	Allegations of Wire Fraud and Money Laundering and Theft	While deployed to Iraq, allegedly used civilian employment at USPO, California, to use the identities of military personnel to receive unauthorized payments from DFAS. Debarred until 9/10/2012. Case Closed.
Al Sawari General Trading and Contracting Company	Contractor, ASG Kuwait	Proposed for debarment, 1/18/2008; debarred, 3/13/2008	Allegations of Non-Performance of Contract Terms and Trafficking in Counterfeit Goods and Services	Attempted to deliver 571 counterfeit Nokia cell phones to ASG-KU as part of 3 separate contracts. Phones determined to be counterfeit after DD 250 issues but before issue to units and payment to contractor. Case Closed.
Martin, Anthony J.	Subcontract Manager, KBR, Kuwait	Suspended, 7/19/2007; proposed for debarment, 9/29/2009; debarred, 6/3/2009	Allegations of Bribery, Illegal Gratuities, and Receipt of Kickbacks	Allegedly awarded a subcontract to a Kuwaiti company after agreeing with its managing partner that he was going to receive \$50,240 for the award of the contract. Case Closed.
Smoot, Kevin Andre	Managing Director, Eagle Global Logistics Services	Suspended, 8/8/2007; proposed for debarment, 3/10/2008; debarred, 9/30/2008	Allegations of False Statements, False Claims	Allegedly falsely stated that \$1,141,097 in war risk surcharges billed by Eagle Global Logistics to KBR as part of a subcontract were legitimate. Case Closed.
Hall, Terry	Owner/Manager, Freedom Consulting and Catering, U.S. Eagles Services and Total Government Allegiance	Suspended, 3/7/2008	Allegations of Bribery in Obtaining a Government Contract	Indicted on 11/20/2007 in the U.S. District Court for the District of Columbia on one count of Bribery, in violation of 18 U.S.C. § 201 (b)(1)(A), as a result of alleged participation in a scheme to fraudulently award U.S. government contract to supply bottled water and other supplies and services to the U.S. military in Iraq and Kuwait.
Freedom Consulting and Catering Company WLL	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 3/7/2008		Affiliate and Imputee of Terry Hall.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
U.S. Eagles Services Corporation	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 3/7/2008		Affiliate and Imputee of Terry Hall.
Total Government Allegiance	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 3/7/2008		Affiliate and Imputee of Terry Hall.
Bluebridge International Trading and Contracting Company, WLL	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 3/7/2008		Affiliate and Imputee of Terry Hall, U.S. Eagles Services Corporation, Freedom Consulting and Catering, WLL, and Total Government Allegiance.
Finbar, J. Charles	Owner/manager, Freedom Consulting and Catering Company WLL, U.S. Eagles Services Corporation, Total Government Allegiance, Bluebridge International General Trading and Contracting Company, WLL and Trimedpro Project Management	Suspended, 3/7/2008		Affiliate and Imputee of Terry Hall.
Trimedpro Project Management	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 3/7/2008		Affiliate of Freedom Consulting and Catering Company WLL, U.S. Eagles Services Corporation, Total Government Allegiance, Bluebridge International General Trading and Contracting Company, WLL, and Trimedpro Project Management.
Ellis, Dorothy	Contractor Employee, U.S. Eagles Services	Suspended, 3/7/2008		Affiliate of U.S. Eagles Services.
Bruce, Richard	Contractor Employee, Total Government Allegiance	Suspended, 3/7/2008		Affiliate of Total Government Allegiance.
Charles, Maria Rosario	Contractor Employee, U.S. Eagles Services	Suspended, 3/7/2008		Affiliate of U.S. Eagles Services.
Pressley, Eddie	Contractor Employee, U.S. Eagles Services	Suspended, 3/7/2008		Affiliate of U.S. Eagles Services.
Gayfield, Tina	Contractor Employee, Total Government Allegiance	Suspended, 3/7/2008		Affiliate of Total Government Allegiance.
Naji, Monther "Mike" Majeed	Sales Manager, Phoenix Construction, Camp Liberty, Iraq	Suspended, 3/13/2008	Allegations of False Statements	Allegedly submitted fraudulent applications for Common Access Cards, in violation of 18 U.S.C. § 1001(a)(3), False Statement.
Al Jabawi, Harith "Harry" Naji	Regional Coordinator, Joshua Construction, Camp Liberty, Iraq	Suspended, 3/13/2008	Allegations of False Statements	Allegedly submitted fraudulent applications for Common Access Cards, in violation of 18 U.S.C. § 1001(a)(3), False Statement.
Phoenix Construction	Contractor, VBC RCC, Iraq	Suspended, 3/13/2008		Affiliate and Imputee of Naji.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Joshua Construction	Contractor, VBC RCC, Iraq	Suspended, 3/13/2008		Affiliate and Imputee of Najj.
Jabak, Ali N.	Former Contractor (Interpreter), Baghdad, Iraq	Suspended 5/23/2008; Suspension terminated 12/11/2008; proposed for debarment 7/16/2009; debarred 9/30/2009	False statements and conflicts of interest	Alleged to have fraudulently claimed a payment of \$595,000 for work completed by another contractor. Found not guilty at trial. Debarred until 7/15/2014 based on a finding that he made multiple statements to conceal his ownership of Dourat Al-Arab from contracting officers to prevent disclosure of conflicts of interest resulting from his employment as a translator at the Camp Victory Contracting Center, Camp Victory, Iraq.
Jabak, Liberty A.	Spouse of Ali N. Jabak	Suspended 5/23/2008; Suspension terminated 12/11/2008; proposed for debarment 7/16/2009; debarred 9/30/2009		Alleged to have fraudulently claimed a payment of \$595,000 for work completed by another contractor. Found not guilty at trial. Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak.
Liberty's Construction Company	Former contractor, Camp Victory, Iraq	Suspended 5/23/2008; Suspension terminated 12/11/2008; proposed for debarment 7/16/2009; debarred 9/30/2009		Alleged to have fraudulently claimed a payment of \$595,000 for work completed by another contractor. Found not guilty at trial. Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak.
Taresh, Tharwat	Employee, Dourat Al-Arab and Dourat Al-Arab, Baghdad, Iraq	Proposed for debarment 7/16/2009; debarred 9/30/2009	False statements	Made multiple false and misleading statements to Government investigators regarding his relationship with Ali N. Jabak, the ownership of Courat Al-Arab. Debarred until 7/15/2014.
Al-Arab, Babwat Dourat	Contractor, JCC-I/A, Baghdad, Iraq	Proposed for debarment 7/16/2009; debarred 9/30/2009		Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak and Tharwat Taresh.
Al-Arab, Dourat	Contractor, JCC-I/A, Baghdad, Iraq	Proposed for debarment 7/16/2009; debarred 9/30/2009		Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak and Tharwat Taresh.
Yehia, Hussein Ali	Corporate Officer, Dourat Al-Arab, Beirut Lebanon	Proposed for debarment 7/16/2009; debarred 9/30/2009		Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak.
Issa, Amina Ali	Corporate Officer, Dourat Al-Arab, Beirut Lebanon	Proposed for debarment 7/16/2009; debarred 9/30/2009		Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak.
Yehia, Adel Ali	Corporate Officer, Dourat Al-Arab, Beirut Lebanon	Proposed for debarment 7/16/2009; debarred 9/30/2009		Debarred until 7/15/2014 as an affiliate and imputee of Ali N. Jabak.
Newcon International, Ltd.	NVG Supplier, TACOM Contract for Iraqi Army Battalion Equipment Sets	Suspended, 6/9/2008	Allegations of Wire Fraud, Conspiracy and Money Laundering	Allegedly attempted to obtain a TACOM subcontract for Night Vision Goggles for the Iraqi Armed Forces by making payments to another NVG supplier to halt deliveries, resulting in Newcon becoming the default supplier. Company does business as "Newcon Optik."
Beker, Mendel	President, Newcon International	Suspended, 6/9/2008	Allegations of Wire Fraud, Conspiracy and Money Laundering	Allegedly attempted to obtain a TACOM subcontract for Night Vision Goggles for the Iraqi Armed Forces by making payments to another NVG supplier to halt deliveries, resulting in Newcon becoming the default supplier. Also known as "Mikhail Lvovich" and "Michael Beker."
Priilik, Arie	Vice President, Newcon International	Suspended, 6/9/2009	Allegations of Wire Fraud, Conspiracy and Money Laundering	Allegedly attempted to obtain a TACOM subcontract for Night Vision Goggles for the Iraqi Armed Forces by making payments to another NVG supplier to halt deliveries, resulting in Newcon becoming the default supplier.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Name Withheld	Employee, Newcon International	Suspended, 6/9/2008; suspension terminated 8/21/2008.	Affiliate of Newcon International	See entry for Newcon International.
Stins Coman International	Minority owner, Newcon International, LTD	Suspended, 6/9/2008	Affiliate of Newcon International	See entry for Newcon International.
Raman International, Inc.	Contractor, Victory Base Complex RCC, Iraq	Suspended, 6/14/2008	Allegations of Conspiracy to Commit Bribery	Allegedly provided between \$40,000 and \$370,000 in payments and a Harley Davidson motorcycle to an Army Contracting Officer in exchange for the award of bottled water contracts in Iraq and Kuwait. Indicted 1/23/2008 in the Western District of Oklahoma.
Chidiac, Elie Samir	Iraq Country Manager, Raman International, Inc.	Suspended, 6/14/2008	Allegations of Conspiracy to Commit Bribery	Allegedly provided between \$40,000 and \$370,000 in payments and a Harley Davidson motorcycle to an Army Contracting Officer in exchange for the award of bottled water contracts in Iraq and Kuwait. Indicted 1/23/2008 in the Western District of Oklahoma.
Atallah, Mike	CEO, Raman International, Inc.	Suspended, 6/14/2008	Allegations of Conspiracy to Commit Bribery (Accessory)	Affiliate and Imputee of Raman International and Elie Chidiac.
Atallah, Marta	Treasurer, Raman International, Inc.	Suspended, 6/14/2008	Allegations of Conspiracy to Commit Bribery (Accessory)	Affiliate and Imputee of Raman International and Elie Chidiac.
Atilan, Metin	Owner, PMA Services Supply and Construction	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	Allegedly offered to pay a contracting officer for the award of contracts to PMA Services Supply and Construction for the supply of residential trailers. Arrested 6/08/2008 in Las Vegas and released on bail. Fugitive as of 6/12/2008.
PMA Services Supply and Construction LLC	Construction Equipment Supplier, MNF-I	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan.
Kayteks General Services Co.	Turkish Subsidiary, PMA Services Supply and Construction	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan.
Williams, Theodore Q.	Vice President, PMA Services Supply and Construction	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan. Allegedly assisted in delivering payments as part of scheme to fraudulently obtain contracts for residential trailer supply.
Kacar, Ozgen	Affiliate, Metin Atilan	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan. Allegedly assisted in delivering payments as part of scheme to fraudulently obtain contracts for residential trailer supply.
Kacar, Mezin	Affiliate, Metin Atilan	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan. Allegedly assisted in delivering payments as part of scheme to fraudulently obtain contracts for residential trailer supply.
Atilan, Ayfer	Manager and Part-owner, PMA Services Supply and Construction	Suspended, 6/23/2008	Allegations of Conspiracy to Commit Contract Fraud, Wire Fraud	See entry for Metin Atilan.
Momon, James, Jr., Major, USA	Former Contracting Officer, Camp Arifjan, Kuwait	Suspended, 8/21/2008	Allegations of Conspiracy and Bribery	Allegedly received payments for the award of contracts from Kuwaiti contractors. Currently awaiting trial.
Omega Construction and Support Services	Contractor, ACA, Camp Arifjan, Kuwait	Suspended, 8/21/2008	See entry for MAJ James Momon, Jr.	Company established by MAJ James Momon to facilitate the receipt of kickbacks associated with the award of contracts to Kuwaiti contractors.
Allied Arms Company, Ltd.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	Proposed for debarment on 7/23/2008 based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Response to proposed debarment pending.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Jireh Springs General Trading and Contracting Establishment	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	Proposed for debarment on 7/23/2008 based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Response to proposed debarment pending.
Zenith Enterprises, Ltd.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	d/b/a "Zenith for General Trading and Contracting" and "Zenith Enterprises, Ltd." Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Case Closed.
Trans Orient General Trading	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Case Closed.
Fawzi, Shahir	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	a.k.a. "Shaher Nabih Fawzi Audah." Proposed for debarment on 7/23/2008 based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Response to proposed debarment pending.
Al-Ajmi, Falah	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Case Closed.
Gopal, K. V.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Case Closed.
Nair, Vasantha	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Case Closed.
Defense Consulting and Contracting Group, L.L.C.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	Proposed for debarment on 7/23/2008 based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Response to proposed debarment. Submitted and under review.
Allied Arms Company, W.L.L.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	Proposed for debarment on 7/23/2008 based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Response to proposed debarment. Submitted and under review.
Jireh Ventures USA	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008	Allegations of bribery in obtaining a Government contract.	Company established by MAJ Cockerham to facilitate the receipt of kickbacks associated with the award of contracts to Kuwaiti contractors. Response to proposed debarment. Submitted and under review.
D and J Trading Company	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred 5/14/2009	Allegations of bribery in obtaining a Government contract.	Company established by MAJ Cockerham to facilitate the receipt of kickbacks associated with the award of contracts to Kuwaiti contractors. Debarred for a period of 10 years ending 7/23/2018. Case Closed.
First AIM Trading and Contracting	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Future AIM United	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Dewa Projects, (Private) Ltd.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Al Ghannom and Nair General Trading Company	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Dewa Trading Establishment	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Dewa Europe	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Triad United Technologies, L.L.C.	Contractor, ACA, Camp Arifjan, Kuwait	Proposed for debarment, 7/23/2008; debarred, 9/17/2008	Allegations of bribery in obtaining a Government contract.	Debarred for a period of 10 years based on allegations of payments made to MAJ John Cockerham in exchange for bottled water BPA calls. Debarred for a period of 10 years ending 7/22/2018. Case Closed.
Lanmon, Cedar J. CPT, USA	Former COR, LSA Anaconda, assigned to I Corps and Ft. Lewis, WA	Suspended, 6/17/2008; proposed for debarment, 4/9/2009; debarred, 6/3/2009	Allegations of Bribery	Allegedly facilitated the award of contracts to a contractor in exchange for 10% of contract awards valued at \$250,000 during 2 deployments. Also allegedly provided short-term loans to other contractors he was responsible for overseeing. Debarred for a period of 6 years ending 6/16/2014. Case Closed.
Dubois, Lee W.	Former Contractor, Camp Victory, Baghdad, Iraq	Suspended, 9/23/2008	Allegations of False Statement and Theft	Alleged to have participated in a scheme to steal jet fuel and diesel fuel from the Camp Victory Bulk Fuel Storage Facility using fraudulent identification cards and authorization letters.
Jeffrey, Robert	Former Contractor, Camp Victory, Baghdad, Iraq	Suspended, 9/23/2008	Allegations of False Statement and Theft	Alleged to have participated in a scheme to steal jet fuel and diesel fuel from the Camp Victory Bulk Fuel Storage Facility using fraudulent identification cards and authorization letters.
Shrewtha, Bal Ram	Former Contractor, Camp Victory, Baghdad, Iraq	Suspended, 9/23/2008	Allegations of False Statement and Theft	Alleged to have participated in a scheme to steal jet fuel and diesel fuel from the Camp Victory Bulk Fuel Storage Facility using fraudulent identification cards and authorization letters.
Maalouf, Elias	Former Contractor, Camp Victory, Baghdad, Iraq	Suspended, 9/23/2008	Allegations of False Statement and Theft	Alleged to have participated in a scheme to steal jet fuel and diesel fuel from the Camp Victory Bulk Fuel Storage Facility using fraudulent identification cards and authorization letters.
Young, Robert	Former Contractor, Camp Victory, Baghdad, Iraq	Suspended, 9/23/2008	Allegations of False Statement and Theft	Alleged to have participated in a scheme to steal jet fuel and diesel fuel from the Camp Victory Bulk Fuel Storage Facility using fraudulent identification cards and authorization letters.
Davis, Kevin Arthis, COL, USA (Ret.)	Former Chief, Technical Evaluation Team, CPA Office of Security Cooperation	Proposed for debarment 11/25/2008; debarred 8/20/2009	Allegations of Bribery and Bid-rigging	Provided improper assistance to Lee Dynamics International and other contractors in the award of warehouse contracts by the CPA. Debarred until 11/24/2017. Case Closed.
Krage, Gerald Thomas, SGM, USAR	Task Force Dragon, MNC-I, Camp Victory	Proposed for debarment 3/19/2009; debarred 9/4/2009	Failure to obey a lawful general order and false official statement	On multiple occasions between January and October 2008, Krage attempted to use his official position to obtain Government contracts for Alrafidane by making false representations to contracting officers, inserting requirements for Alrafidane products into contract specifications and providing information to Alrafidane to assist in the preparation statements of work for MNF-I projects. Debarred until 3/18/2012. Case Closed.
Castro, Andrew John, SSG, USAR	President, Alrafidane, LLC	Proposed for debarment 3/19/2009; debarred 9/4/2009		Affiliate and imputee of Gerald Krage. Debarred until 3/18/2012. Case Closed.

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NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Alrafidane, LLC	Water purification system manufacturer, Lagrangeville, NY	Proposed for debarment 3/19/2009; debarred 9/4/2009		Affiliate and imputee of Gerald Krage. Debarred until 3/18/2012. Case Closed.
Alama, Nazar Abd	Director, San Juan Co.	Proposed for debarment, 4/9/2009; debarred, 7/1/2009	Allegations of attempted bribery	Allegedly solicited a JCC-I/A contracting officer to award contracts to San Juan Co., in exchange for a \$250,000 cash payment. Debarred for a period of 5 years ending on 4/8/2014. Case Closed.
San Juan Co.	Construction materials supplier and general support contractor, Baghdad, Iraq	Proposed for debarment, 4/9/2009; debarred, 7/1/2009		Affiliate of Nazar Abd Alama. Debarred for a period of 5 years ending on 4/8/2014. Case Closed.
Mississippi Company for the General Contract	Construction materials supplier and general support contractor, Baghdad, Iraq	Proposed for debarment, 4/9/2009; debarred, 7/1/2009		Affiliate of Nazar Abd Alama. Debarred for a period of 5 years ending on 4/8/2014. Case Closed.
Murray, Christopher H., MAJ, USA (Ret.)	Contracting Officer, Camp Arifjan, Kuwait	Suspended, 1/19/2009	Allegations of Bribery and Bid-rigging	Allegedly received cash payments totaling \$225,000 from three contractors providing goods and services to Camp Arifjan.
Nguyen, Michael Dung, CPT, USA	Civil Affairs Officer, 4th Stryker Brigade Combat Team, 2nd Battalion, 23rd Infantry	Suspended, 3/13/2009	Allegations of Theft	Allegedly diverted approximately \$690,000 in CERP funds to his personal use during the deployment to Iraq. Awaiting trial.
Fankhauser, Jacqueline S.	Family member, JCC-I/A Contracting Officer	Proposed for debarment 4/17/2009; debarred 8/7/2009	Receipt of Stolen Property	Received cash payments and personnel property valued at approximately \$370,000 from a contractor on behalf of a deployed family member as part of a scheme to fraudulently award multiple Government contracts. Sentenced on 2/19/2009 to 1 year probation, 180 days home confinement, 104 hours of community service, a \$10,000 fine, and \$100 special assessment.
Westley, George Elbert III, CPT, USA	Logistics Officer, 413th Military Transition Team, Forward Operating Base Paliwoda, Iraq	Suspended 6/17/2009; Proposed for debarment 9/4/2009	Allegations of Conspiracy to Steal Government Property	Allegedly sold 1 bus, 8 trucks, 19 generators, 5 trailers, and other miscellaneous items from Joint Base Balad DRMO lot to local Iraqis in exchange for cash payments. Entered guilty plea on 3/13/2009 and was sentenced to two years probation and joint restitution of \$52,288 on 6/22/2009.
Greene, Roy, Jr., SFC, USA	Logistics NCOIC, 413th Military Transition Team, Forward Operating Base Paliwoda, Iraq	Suspended 6/17/2009; Proposed for debarment 9/4/2009	Allegations of Conspiracy to Steal Government Property	Allegedly sold 1 bus, 8 trucks, 19 generators, 5 trailers, and other miscellaneous items from Joint Base Balad DRMO lot to local Iraqis in exchange for cash payments. Entered guilty plea on 3/13/2009 and was sentenced to three years probation and joint restitution of \$52,288 on 6/22/2009.
Webb, Ofelia, CSM, USA	HHC 94th BSB, Camp Rustamiyah, Iraq	Proposed for debarment 8/7/2009	Allegations of Extortion, Receipt of Kickbacks	Allegedly engaged in a scheme to extort kickbacks from contractors on FOB Rustamiyah, Iraq.
Faust, Patrick Arness, 1SG, USA	B CO 94th BSB, Camp Rustamiyah, Iraq	Proposed for debarment 8/7/2009	Allegations of Extortion, Receipt of Kickbacks	Allegedly engaged in a scheme to extort kickbacks from contractors on FOB Rustamiyah, Iraq.
Pettaway, Nyree	Family member, U.S. Army Contracting Officer	Suspended 8/7/2009	Allegations of Conspiracy, Money Laundering, and Wire Fraud	Allegedly assisted MAJ John L. Cockerham, Jr., in concealing assets following his indictment and arrest on allegations of bribery and fraudulent awards of contracts in Kuwait.
Domingo, Joselito B.	Resident Engineer, ACOE-GRD, Kirkuk, Iraq	Suspended 7/29/2009	Allegations of Bribery	Allegedly solicited a \$40,000 payment from a contractor in exchange for the award of a \$2,500,000 contract for the construction of parks in Kirkuk, Iraq.

Continued on next page

NAME	POSITION	SUSPENSION AND DEBARMENT ACTION TAKEN	REASON FOR ACTION	CASE STATUS
Dalvi, Javid Yousef	Employee, Area Support Group - Kuwait, U.S. Embassy, Kuwait City, Kuwait	Proposed for debarment 8/7/2009; debarred 9/25/2009	Acceptance of Illegal Gratuities	Accepted payments of between \$15,000 and \$20,000 from Kuwait freight forwarders in exchange for expedited processing of customs forms related to tax-free shipments of U.S. military goods into Kuwait. Case Closed.
Williams, Bryant T., CPT, USA	101st ABN Div (AASLT), Baghdad, Iraq	Suspended 9/4/2009	Allegations of Bribery and Extortion	Allegedly awarded approximately \$500,000 in contracts to two Iraqi contractors in exchange for cash payments and other items of value while deployed to Iraq between September 2005 and September 2006.
Driver, William	Spouse, LTC Debra Harrison, USAR	Suspended 9/10/2009	Allegations of Money Laundering	Allegedly assisted his spouse, LTC Debra Harrison, USAR, in concealing approximately \$330,000 in stolen CPA funds.

TABLE F.2
SUSPENSIONS AND DEBARMENTS (AIR FORCE AND NAVY)

NAME	POSITION	ACTION TAKEN
AIR FORCE		
Custer Battles	Custer Battles, LLC	Debarred, 03/17/2006
Dayekh, Ahmed Hassan	Al Riyadh Laboratories and Electricity Company	Debarred, 09/26/2006 – 09/28/2009
Al Riyadh Laboratories and Electricity Company		Debarred, 1/26/2007
Grove, Robert, COL, USA (Ret)	Contractor	Debarred, 10/30/2007
Mahmoud, Samir	Western Solutions	Debarred, 11/29/2007
Remington, Sherrie Lynn, CPT		Proposed for debarment, 01/25/2008
Ramirez, David Ricardo	Contractor	Suspended, 03/27/2009
Grove, Robert Jr., Al-Sishra Group	Contractor	Proposed for debarment 4/14/2009, proposed debarment terminated 4/30/2009
Thompson, Jeff	Contractor	Suspended 8/31/2009
NAVY		
Medina, Gloria		Proposed for debarment, 4/11/2008
Walton, Terrance O.	MSGT, USMC	Suspended 7/15/2009

DETAILED SUMMARY OF OTHER AGENCY OVERSIGHT

This appendix provides summaries of the audits listed in Section 5. All information provided is current, as of December 31, 2009.

Department of Defense Office of Inspector General

DoD continues to face many challenges in executing its Overseas Contingency Operations (OCO). The Department of Defense Office of Inspector General (DoD OIG) has identified priorities based on those challenges and has responded by expanding coverage of OCO operations and its presence in Southwest Asia. As the Department continues its OCO, such as Operations Iraqi Freedom and Enduring Freedom, DoD OIG will stay focused on issues important to accomplish the mission and ensure that the Department makes efficient use of its resources to support the warfighter.

DoD OIG-led Southwest Asia Joint Planning Group coordinates and deconflicts federal and DoD OCO-related oversight activities. The Group held its eleventh meeting in November 2009 and is currently coordinating the FY 2010 update to the Comprehensive Oversight Plan for Southwest Asia. The comprehensive plan was expanded beyond the statutory mandates to include other functional areas that DoD OIG believes are germane to supporting Operations Enduring Freedom and Iraqi Freedom, as well as the Overseas Contingency Operations, such as contract administration and management, reset of equipment, financial management, and reconstruction support effort.

During the first quarter of FY 2010, DoD OIG deployed additional auditors and investigators to Iraq and Afghanistan. The additional staff support the increased oversight workload required by statutory requirements, congressional requests, senior DoD and military officials requests, and DoD's drawdown efforts in Iraq and increased operational tempo in Afghanistan. DoD OIG's field offices in Qatar, Iraq, Kuwait, and Afghanistan enhance the ability to provide audit, inspection, and investigative support to DoD operations in support to OCO.

Defense Criminal Investigative Service

DCIS continues to conduct criminal investigations in support of DoD GWOT efforts through investigative resources in Southwest Asia; Wiesbaden, Germany; and continental U.S. task force investigations focusing on public corruption and fraud in the Southwest Asia theater. In conjunction with DoD OIG's renewed emphasis on oversight of spending related to Iraqi development, DCIS has continued to deploy special agents to Iraq, Kuwait, and Afghanistan to conduct criminal investigations in support of DoD operations. Six-month rotational details to Iraq and Kuwait commenced in September 2006. Six-month rotations to Afghanistan commenced in 2008. As of January 2010, DCIS has deployed 7 special agents and one administrative staff member to Iraq, 2 special agents to Kuwait, and 6 special agents to Afghanistan.

**TABLE G-1
DCIS INVESTIGATIONS**

INVESTIGATIVE STATUS	PROCUREMENT FRAUD	PUBLIC CORRUPTION	THEFT/TECH PROTECT/OTHER	TOTAL
Open	10	18	5	33
Closed	2	2	1	5
Totals	12	20	6	8

Open Cases

DCIS currently has 33 open investigations being worked jointly with SIGIR, including three projects. Two cases were closed during this period.

Completed Audits/Reviews

DoD Countermine and Improvised Explosive Device Defeat Systems Contracts–Husky Mounted Detection System

(D-2010-032, Issued December 31, 2009)

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DoD Contractor Qualifications and Selection Criteria for Body Armor Contracts

(D-2010-029, Issued December 21, 2009)

Army officials awarded body armor contracts appropriately. The seven body armor contractors we evaluated were qualified to receive contracts according to the Federal Acquisition Regulation (FAR) and other applicable criteria. The contractors had prior industry experience and other qualifications necessary to produce body armor protection products prior to the award of the Interceptor Body Armor contracts. The background and qualifications of each company adequately support that each was capable of producing protective equipment. In addition, DoD OIG did not identify any information that would have precluded the Army acquisition centers from awarding these contracts or indications that the contract awards were not in the best interest of the government. Pre-award documentation for

the 13 body-armor contracts demonstrated the Army’s compliance with applicable FAR and DoD regulations. For the seven hard body-armor and six soft body-armor contracts, the Army acquisition centers and the Program Executive Office Soldier followed applicable regulations in determining the technical review criteria used to select the contractors for the 13 contracts. DoD OIG did not find evidence that any contracts were awarded inappropriately.

Rapid Acquisition and Fielding of Materiel Solutions by the Navy

(D-2010-028, Issued December 15, 2009)

The Navy had adequate procedures for identifying and validating urgent capability needs and was following these procedures. However, internal controls in the following areas still need improvement. Navy Program Executive Officers, through their approval of rapid acquisition strategies, did not attempt to control initially procured quantities to mitigate the risks of procuring large quantities of not fully proven materiel solutions. Controls over initially procured quantities were needed to prevent significant acquisitions of equipment whose operational performance was not known. The Assistant Secretary of the Navy (Research, Development, and Acquisition) did not provide specific guidance or lessons learned for planning and executing acquisition strategies for fulfilling urgent needs requests. Acquisition managers need this specific guidance and institutional knowledge to facilitate the timely and effective planning and

execution of urgent needs acquisitions. Navy program sponsors did not request that the Commander, Operational Test and Evaluation Force, perform quick reaction assessments of materiel solutions designated as rapid development and deployment efforts. The quick reaction assessments were needed to provide an independent early evaluation of the operational effectiveness and suitability of materiel solutions before the solutions were deployed.

Transportation Planning for the Withdrawal of DoD Personnel and Assets from Iraq

(D-2010-025, Issued December 11, 2009)

U.S. Central Command has developed a plan for withdrawing all combat troops from Iraq by the President's goal of August 31, 2010. U.S. Transportation Command is responsible for providing transportation to fulfill this plan. USCENTCOM and USTRANSCOM collaborated with their components to prepare a plan that contained the transportation requirements identified. They addressed redeployment of combat troops from Iraq by August 31, 2010, and deployment of other troops to Iraq. The combat troops to be moved are defined; however, the timing of the movements could be altered depending on contingencies. DoD assets that are to be moved and the methods for transporting these assets are still being identified. In addition, the potential impact of moving DoD contractors and contractor assets remains to be defined. DoD OIG has concluded, based on evaluations and observations, that USTRANSCOM and USCENTCOM have produced a plan that is a reasonable representation of the transportation needs that have been defined at the time. The transportation plan is still fluid. Whether it is fully executable cannot be determined. Therefore, DoD OIG did not make any

recommendation in this report. This was the first in a series of DoD OIG audits that will address the transportation of troops, support personnel, and equipment during the relocation efforts.

Army's Management of the Operations and Support Phase of the Acquisition Process for Body Armor

(D-2010-027, Issued December 8, 2009)

The Army should improve the management of the operations and support phase of the acquisition process for Interceptor Body Armor (IBA). Army officials were not properly storing (6 sites), shipping (3 sites), or maintaining (2 sites) the Enhanced Small Arms Protective Inserts (ESAPI). Army officials also did not properly maintain the IBA vests (3 sites) and did not develop repair guidance for the Improved Outer Tactical Vest and ESAPI. The Army's visual and automated inspection process for ballistic plates should be improved. Army officials did not adequately identify ESAPI with external material failures (6 sites) or ESAPI specified for return (2 sites) in accordance with guidance, and they were not x-raying ballistic plates as senior Army officials had believed. Defense Reutilization and Marketing Service (DRMS) officials at two locations disposed of potentially serviceable IBA because of noncompliance and limitations in disposition guidance. As a result of the audit, DRMS officials returned IBA components to the Army worth approximately \$7,024,083 from April through June 2009.

Using System Threat Assessments in the Acquisition of Tactical Wheeled Vehicles

(D-2010-021, Issued November 23, 2009)

The Army and Marine Corps processes used to identify threats to tactical wheeled vehicles and communicate this information to program

managers and the test communities were effective. As a result, program offices for seven Army and Marine Corps tactical wheeled vehicles that were deployed to Southwest Asia reacted to updated system threat assessments by incorporating armor into the vehicles' design. Specifically, the program offices obtained updated threat assessments, modified their contracts to incorporate armor requirements in the vehicle design, and had the test community determine the suitability and effectiveness of the design changes made in response to the changing threat. Further, requirements organizations within the Army and Marine Corps were in the process of updating tactical wheeled vehicle capability documents to reflect the updated threat information and required updated capabilities.

Management of Nontactical Vehicles in Support of Operation Iraqi Freedom

(D-2010-022, Issued November 20, 2009)

Although Multi-National Force-Iraq (MNF-I) and Multi-National Corps-Iraq (MNC-I) implemented some corrective actions to strengthen controls over nontactical vehicles (NTV) management, further actions are needed to improve the accountability of NTVs, as well as management of the size and distribution of the NTV fleet. Plans to decrease the U.S. presence in Iraq highlight the need to improve visibility of NTVs. DoD OIG estimated the General Services Administration (GSA) NTVs cost about \$70 million to purchase, and all 9,793 NTVs in the fleet cost about \$109.8 million annually to lease and maintain. However, NTV records were unreliable for making NTV allocation and distribution decisions. For example, 3,854 GSA NTVs (5,194, or about 74 percent) were not accounted for properly. In addition, 531 GSA NTVs (about 10 percent) were not accounted for at all. Without

accurate NTV records, DoD cannot make effective decisions regarding the NTV fleet. MNF-I policy did not establish a standard procedure for NTV registration to ensure NTV records were accurate. In addition, MNF-I and MNC-I did not have a centralized strategy to identify and manage NTV requirements or acquisition.

Department of the Army Deferred Maintenance on the Bradley Fighting Vehicle

(Memorandum, Issued November 16, 2009)

The objective was to determine the extent and causes of deferred maintenance on the Army's Bradley Fighting Vehicle. DoD OIG accomplished a limited evaluation of the reliability of Bradley Fighting Vehicle deferred maintenance amounts reported on the Army General Fund Financial Statements for FYs 2007 and 2008. DoD OIG assessed the effect of deferred maintenance on Army deployments to Iraq (Bradley Fighting Vehicles are not used in Afghanistan). DoD OIG found no Bradley Fighting Vehicle deferred maintenance misstatements or material issues that hindered deployment.

Information Security at the Fleet and Industrial Supply Center, Sigonella, Detachment Bahrain

(D-2010-005, Issued November 3, 2009)

DoD OIG identified internal control weaknesses in controlling and securing classified information at the Fleet and Industrial Supply Center, Sigonella (FISCSI Det Bahrain), Detachment Bahrain. U.S. Navy personnel did not follow DoD regulations on handling classified documentation. Specifically, the Office of the Chief of Naval Operations did not correctly mark the documents with a declassification date, and FISCSI Det Bahrain personnel stored classified

documents in unclassified files that they did not safeguard or mark properly.

Ongoing Audits

Update to the Summary Report on Challenges, Recommendations, and Initiatives Impacting OEF/OIF As Reported by Federal and Defense Oversight Organizations for FY 2003-FY 2009

(Project No. D2010-D000G-0073.000, Initiated December 7, 2009)

DoD OIG is updating the summaries of issues and actions taken or planned based on recommendations identified in audit reports and testimonies on Operations Iraqi Freedom and Enduring Freedom by major oversight organizations that are members of the Southwest Asia Joint Planning Group. DoD OIG will also update the report on the program management initiatives and corrective actions taken and still pending by the respective organizations and agencies. Additionally, DoD OIG will be gathering information on oversight initiatives planned or underway by the oversight community. This effort reannounces and expands the scope of the DoD OIG summary project D2008-D000JC-0274.000 to include the Special Inspector General for Afghanistan Reconstruction, Department of State, and U.S. Agency for International Development at the request of the Commission on Wartime Contracting. This effort updates the first summary report, D-2008-086, which focused on Operations Iraqi Freedom and Enduring Freedom-related reports and testimonies issued from FY 2003 through FY 2007.

Management of Operations in the Theater Retrograde, Camp Arifjan, Kuwait

(Project No. D2010-D000JA-0055.000, Initiated October 27, 2009)

DoD OIG is conducting this audit in response to a U.S. Central Command request to focus oversight on U.S.-funded assets to ensure that they are properly accounted for and that there is a process for their proper transfer, reset, or disposal. DoD OIG is determining whether DoD is effectively managing operations in the Theater Retrograde, Camp Arifjan, Kuwait. Specifically, DoD OIG is determining whether adequate policies and procedures are in place at the Retro Sort, General Supply Warehouse, and Theater Redistribution Center for proper reutilization and disposition of equipment. DoD OIG is also determining whether adequate resources are available to effectively process the current and anticipated volume of equipment at the Theater Retrograde during the drawdown of U.S. forces from Iraq.

Controls Over the Disposition of Equipment at the Defense Reutilization and Marketing Office at Camp Arifjan, Kuwait

(Project No. D2010-D000JA-0054.000, Initiated October 27, 2009)

DoD OIG is conducting this audit in response to a U.S. Central Command request to focus oversight on U.S.-funded assets to ensure that they are properly accounted for and that there is a process for their proper transfer, reset, or disposal. DoD OIG is evaluating whether adequate policies and procedures are in place to ensure the proper disposition of equipment at the Defense Reutilization and Marketing Office at Camp Arifjan, Kuwait. Specifically, DoD OIG is evaluating whether adequate controls exist to ensure the proper receipt, inspection, coding,

and disposition of equipment in accordance with applicable guidance.

Logistics Civil Augmentation Program IV Support Contract

(Project No. D2010-D000AS-0031.000, Initiated October 27, 2009)

DoD OIG is determining whether the Logistics Civil Augmentation Program IV support contract was managed and administered in accordance with federal and DoD guidance.

Commercial Vendor Services Compliance With Federal Tax Reporting Requirements for Contractors Supporting Operations in Southwest Asia

(Project No. D2009-D000FH-0292.000, Initiated September 23, 2009)

DoD OIG is determining whether the Commercial Vendor Services in Iraq complied with federal tax reporting requirements for payments to contractors in support of operations in Southwest Asia for calendar years 2006 through 2008.

Ministerial Capacity Development of the Iraqi Ministries of Defense and Interior Inspectors General

(Project No. Not Reported, Date Initiated Not Reported)

DoD OIG has embedded a senior-level liaison with the Multi-National Security Transition Command-Iraq to: 1) develop and strengthen the Iraqi Ministry of Interior and Ministry of Defense IG oversight capabilities, 2) provide support to the U.S. Mission's Interagency Anti-Corruption Program, and 3) institutionalize MOI IG Weapons Accountability Inspections Program.

Controls Over the Accountability and Disposition of Government Furnished Property in Iraq

(Project No. D2009-D000JB-0307.000, Initiated September 16, 2009)

DoD OIG is conducting this audit in response to a U.S. Central Command request to focus oversight on asset accountability to ensure that U.S.-funded assets are properly accounted for and that there is a process for the proper transfer, reset, or disposal of assets. The objective is to determine whether DoD has adequate controls over government-furnished property as it prepares to drawdown forces from Iraq. Specifically, DoD OIG will determine whether DoD properly accounted for government-furnished property, whether policies and procedures exist for the proper transfer, reset, or disposal of government-furnished property, and whether those policies and procedures are being executed adequately.

Review of Army Response to Sodium Dichromate Exposure at Qarmat Ali Iraq

(Project No. D2009-DIPOE3-0306.000, Initiated September 11, 2009)

The project will review the U.S. Army's actions regarding the exposure of personnel to sodium dichromate at the Qarmat Ali water injection facility in 2003. The review is being conducted in response to a request from seven members of the United States Senate questioning efforts of the U.S. Army and contractors to protect the safety and health of government and contractor personnel at this site.

Inter-Theater Transportation Planning, Capabilities, and Execution for the Drawdown from Iraq

(Project No. D2009-D000LC-0240.002, Initiated September 10, 2009)

DoD OIG is conducting a multi-disciplined review of the transportation efforts for the drawdown of forces in Iraq. The inter-theater audit portion is the second in a series of reviews DoD OIG Auditing is performing related to the relocation of personnel and assets during the Iraq drawdown. The first report, D-2010-025, focused on U.S. Transportation Command's planning process. In this second review, DoD OIG is identifying transportation issues as DoD assets transit from Iraq through Kuwait to their final destination, and the resolution of these issues by the U.S. Transportation Command and the U.S. Central Command. Specifically, DoD OIG will identify challenges that are being or will be encountered by the U.S. Transportation Command in ensuring DoD assets are properly transitioned through Kuwait ports for sealift and airport facilities for airlift. DoD OIG will also identify issues related to the transitioning of contractor assets that may impede or impact the transportation of DoD assets by the U.S. Transportation Command. This project is being done in coordination with DoD OIG Special Plans and Operations project D2009-D00SPO-0310.000, which is looking at the intra-theater aspects.

Assessment of Intra-Theater Transportation Planning, Capabilities, and Execution for the Drawdown from Iraq

(Project No. D2009-D00SPO-0310.000, Initiated September 10, 2009)

DoD OIG is conducting this assessment to determine whether U.S. Central Command and its subordinate and supporting organizations'

intra-theater logistical planning, selected capabilities, and execution are adequate to support and manage the movement of cargo and equipment being drawdown from Iraq.

Contract Audit Follow-Up Review on Incurred Cost Audits Related to Iraq Reconstruction Activities

(Project No. D2009-DIPOAI-0305, Initiated September 1, 2009)

This is the second in a series of reviews specific to the funding of Iraq reconstruction activities. Contracting official actions will be evaluated for compliance with DoD Instruction 7640.02, "Policy for Follow-up on Contract Audit Reports," August 22, 2008.

DoD's Plans for the Drawdown and Reset of Property in Iraq

(Project No. D2009-D000JB-0280.000, Initiated August 10, 2009)

DoD OIG is conducting this audit in response to a U.S. Central Command request to focus oversight on asset accountability to ensure that U.S.-funded assets are properly accounted for and that there is a process for the proper transfer, reset, or disposal of assets. The objective is to evaluate DoD's plans for the drawdown and reset of the DoD property in Iraq. Specifically, DoD OIG will determine whether roles, responsibilities, and lines of reporting are clearly defined and documented; whether the plans comprehensively address issues including property accountability, visibility, reset, and return; and whether realistic milestones have been established for the initiation and completion of drawdown and reset activities.

Contracts Supporting Base Operation in Kuwait
(Project No. D2009-D000AS-0266.000,
Initiated July 31, 2009)

DoD OIG will determine whether DoD properly managed and administered contracts supporting base operations in Kuwait. Specifically, DoD OIG will determine whether the contract management and administration complied with federal and DoD policies.

Air Forces Central War Reserve Materiel Contract
(Project No. D2009-D000AS-0264.000,
Initiated July 20, 2009)

DoD OIG will determine whether Air Force officials awarded and are providing oversight of the Air Forces Central War Reserve Materiel contract (FA4890-08-C-0004) in accordance with federal and DoD policies.

Contracting for Organizational and Direct Support Maintenance at Joint Base Balad, Iraq
(Project No. D2009-D000JB-0254.000,
Initiated July 13, 2009)

DoD OIG will determine whether DoD is efficiently and effectively contracting for organizational and direct support maintenance at Joint Base Balad, Iraq. Specifically, DoD OIG will evaluate the contract requirements and statement of work, contractor workload and utilization data, and whether organic assets are available to perform the maintenance.

Contracts Supporting the Broad Area Maritime Surveillance Program
(Project No. D2009-D000AS-0247.000,
Initiated July 10, 2009)

DoD OIG will determine whether DoD officials properly managed and administered the contracts supporting the Broad Area Maritime Surveillance Program. Specifically, DoD OIG

will determine whether the contract management and administration complied with federal and DoD policies.

International Oil Trading Company Contracts to Supply Fuel to U.S. Troops in Iraq

(Project No. D2009-D000CH-0244.000,
Initiated July 7, 2009)

This audit was initiated in response to a request from Congress. The objective of the audit will be to review the Defense Energy Support Center's decision to award the International Oil Trading Company a series of contracts for the delivery of fuel through Jordan to U.S. troops in Iraq. Specifically, the audit will determine whether prices paid were fair and reasonable, whether an exclusive supply arrangement had an impact on prices, and whether the fuel needs to be supplied through Jordan.

Air Cargo Transportation Contracts in Support of Operation Iraqi Freedom and Operation Enduring Freedom

(Project No. D2009-D000LC-0237.000,
Initiated June 11, 2009)

DoD OIG will determine whether air cargo transportation contracts in support of Operation Iraqi Freedom and Operation Enduring Freedom are administered in accordance with applicable federal and DoD regulations. Specifically, DoD OIG will determine whether the decision to use air transportation was justified, whether delivery orders were awarded in accordance with vendor selection criteria, and whether the cargo transported by air was delivered within required time frames.

Assessment of the Defense Hotline Allegations Concerning Traumatic Brain Injury Research Integrity in Iraq

(Project No. D2009-DooSPO-0242.00, Initiated June 11, 2009)

DoD OIG is conducting an inquiry of Research Integrity Misconduct in Iraq at the request of the DoD Hotline to determine if clinical research using an unapproved medication was conducted on U.S. service members with Traumatic Brain Injury in Iraq.

Review of the Joint Task Force Guantanamo Inclusion of Detainee Mental Health Information in Intelligence Information Reports

(Project No. D2009-DINT01-0203.000, Initiated June 10, 2009)

This project was developed as a result of information obtained during the Investigation of Allegations of the Use of Mind Altering Drugs to Facilitate Interrogations (09-INTEL-13, Issued September 23, 2009). The objectives of the review are to determine if DoD intelligence reports published by Joint Task Force Guantanamo considered detainee mental health status as an indicator of reliability and if such information was made available for use by intelligence consumers for their determination of source reliability and accuracy of information. The project will also review DoD guidance pertaining to the inclusion of source mental health information in intelligence reports and if DoD policy regarding privacy of medical information for intelligence purposes complies with existing law and DoD regulations.

Assessment Research on the Case Management Processes for Combat Amputees

(Project No. D2009-D000IG-DooSPO.0225.000, Initiated May 15, 2009)

DoD OIG is researching the Case Management of Combat Amputees to determine whether the Military Health System is achieving its stated performance measures in delivering ongoing care to disabled service members eligible for Title 10-funded medical programs.

Assessment Research on Enlisted Administrative Separations

(Project No. D2009-D000IG-DooSPO.0226.000, Initiated May 15, 2009)

DoD OIG is conducting research focused on Enlisted Administrative Separations for service members who served in Iraq or Afghanistan. This project resulted from concern expressed by a member of Congress that U.S. Marines with multiple combat tours in Iraq were being administratively separated under Other than Honorable Conditions, making them ineligible for benefits from the Department of Veterans Affairs. In addition, the project is assessing whether service members were evaluated for combat-related mental health conditions before being separated.

Marine Corps Fulfillment of Urgent Universal Need Statements for Laser Dazzlers

(Project No. D2009-D000AE-0210.000, Initiated April 28, 2009)

DoD OIG initiated this audit in response to the Assistant Commandant of the Marine Corps request for addressing allegations of mismanagement in fulfilling Urgent Universal Need Statements for laser dazzlers. DoD OIG is determining whether acquisition managers in the U.S.

Marine Corps effectively responded to the urgent needs of deployed Marines in acquiring a nonlethal laser dazzler capability in accordance with federal and Defense acquisition regulations.

Allowances and Differentials Paid to DoD Civilian Employees Supporting the Global War on Terror

(Project No. D2009-D000FC-0199.000, Initiated April 17, 2009)

DoD OIG is determining whether civilian pay disbursed in support of the Global War on Terror is paid in accordance with established laws and regulations. Specifically, DoD OIG will determine whether eligible DoD civilian employees properly received authorized allowances and differentials.

FY 2008 Marine Corps Global War on Terror-Related Costs Processed Through the Standard Accounting, Budgeting and Reporting System

(Project No. D2009-D000FG-0183.000, Initiated April 7, 2009)

DoD OIG will determine whether the Marine Corps accurately reported FY 2008 costs related to the Global War on Terror. DoD OIG will review whether Marine Corps documentation substantiates operation and maintenance obligations processed through the Standard Accounting, Budgeting and Reporting System.

Multi-National Force-Iraq/Multi-National Corps-Iraq Fire Services Inspection and Training Program

(Project No. D2009-D000JB-0181.000, Initiated April 3, 2009)

DoD OIG will assess whether Multi-National Force-Iraq is meeting requirements for fire services inspection and training through the use

of contracted services. Specifically, DoD OIG will review fire inspection reports to determine whether fire inspection personnel are properly performing fire safety reviews. DoD OIG will identify contracted personnel assigned as expeditionary fire fighters and review their training records to determine whether the training they completed met contract, DoD, and Army requirements. In addition, DoD OIG will assess the effectiveness of quality control and quality assurance provisions of contracts and task orders related to the Fire Services Inspection and Training Program.

Information Operations in Iraq

(Project No. D2009-D000JA-0182.002, Initiated April 2, 2009)

DoD OIG is conducting this audit at the request of the Commander, U.S. Central Command. DoD OIG will evaluate Information Operations activities in support of Operation Iraqi Freedom. Specifically, DoD OIG will determine the process for establishing Psychological Operations requirements and identify the resources applied against those requirements.

Controls Over Unliquidated Obligations for Department of the Army Contracts Supporting the Global War on Terror

(Project No. D2009-D000FC-0176.000, Initiated March 19, 2009)

DoD OIG is determining whether the Department of the Army has established adequate controthe Army contracts supporting the Global Is over unliquidated obligations on Department of War on Terror. Specifically, DoD OIG will determine whether unliquidated obligations are being properly accounted for and de-obligated in a timely manner.

***Controls Over Department of the Navy
Military Payroll Processed in Support of
the Global War on Terror at San Diego-
Area Disbursing Centers***

*(Project No. D2009-D000FC-0165.000,
Initiated March 4, 2009)*

The Commander, Naval Installations Command, requested this audit. DoD OIG is determining whether Department of the Navy (DoN) military payroll processed in support of the Global War on Terror is performed in accordance with established laws and regulations. Specifically, DoD OIG will determine whether DoN San Diego-area disbursing centers and the Defense Finance and Accounting Service efficiently obtain and maintain adequate supporting documentation for combat zone entitlements related to Global War on Terror deployments.

***Army and Navy Small Boats Maintenance
Contracts***

*(Project No. D2009-D000AS-0163.000,
Initiated March 2, 2009)*

DoD OIG is determining whether contracts providing ship repair and maintenance to the U.S. Army operations in Bahrain and to Navy operations in Bahrain, Qatar, and the United Arab Emirates were properly managed and administered. DoD OIG issued Report No. D-2010-005, November 3, 2009, regarding internal controls weaknesses with securing classified information. DoD OIG plans to issue additional reports for this project.

***Material Purchases Made Through
Partnership Agreements at Corpus Christi
Army Depot***

*(Project No. D2009-D000FI-0150.000,
Initiated February 13, 2009)*

DoD OIG is evaluating material purchases made at Corpus Christi Army Depot through

partnership agreements with private-sector firms. Specifically, DoD OIG will determine whether the partnership agreements in place with original equipment manufacturers are effective in minimizing the cost of direct materials to the depot.

Controls over the Common Access Card in Non-Department of Defense Agencies

(Project No. D2009-D000JA-0136.000, Initiated January 30, 2009)

DoD OIG is determining whether controls over CACs provided to civilians and contractors working for non-Department of Defense agencies were in place and worked as intended.

Air Force Depot Maintenance Public-Private Partnership

(Project No. D2009-D000LD-0110.000, Initiated January 29, 2009)

DoD OIG is examining the management of the public-private partnership arrangements entered into by Air Force depots. Specifically, DoD OIG will determine whether the Air Force depots have established baselines and metrics to measure public-private partnership benefits.

Review of Army Decision Not to Withhold Funds on the Logistics Civil Augmentation Program (LOGCAP) III Contract

(Project No. D2009-DIPoAI-0141, Initiated January 29, 2009)

In response to a request from the Senate Committee on Armed Services, DoD OIG is performing a review of the Army's decision not to withhold funds on the LOGCAP III contract after the Defense Contract Audit Agency had questioned certain contract costs. As part of the review, DoD OIG will determine the appropriateness of related Army official decisions, including compliance

with the Federal Acquisition Regulation. In addition, DoD OIG will review the Army's use of Resource Consultants, Inc. to perform price and cost analyses on the LOGCAP III contract. DoD OIG recently completed a site visit at the Rock Island Arsenal, Rock Island, Illinois, where it obtained sworn testimony from several active and retired Army contracting personnel. A draft report was issued October 6, 2009.

Deployment of the Standard Procurement System in the Joint Contracting Command Iraq/Afghanistan

(Project No. D2009-D000FB-0112.000, Initiated January 5, 2009)

DoD OIG is determining whether the deployment of the Standard Procurement System (to include the Standard Procurement System-Contingency configuration) in the Joint Contracting Command Iraq/Afghanistan, was properly planned and executed.

DoD Countermine and Improvised Explosive Device Defeat Systems Contracts

(Project No. D2009-D000AE-0102.000, Initiated December 9, 2008)

DoD OIG is determining whether DoD procurement efforts for countermine and improvised explosive device defeat systems for use in Iraq and Afghanistan were developed, awarded, and managed in accordance with federal and Defense acquisition regulations. A series of reports is planned to be issued for this project.

Maintenance and Support of the Mine Resistant Ambush Protected Vehicle

(Project No. D2009-D000CK-0100.000, Initiated December 9, 2008)

DoD OIG is determining whether mine resistant ambush protected vehicle program and

contracting officials are adequately supporting mine resistant ambush protected vehicle maintenance requirements and appropriately awarding and administering maintenance contracts.

DoD's Use of Time and Materials Contracts

(Project No. D2009-D000CF-0095.000, Initiated December 1, 2008)

DoD OIG is determining whether time and material contracts for Southwest Asia were awarded and administered in accordance with the Federal Acquisition Regulation.

Counter Radio-Controlled Improvised Explosive Device Electronic Warfare Program

(Project No. D2009-D000AS-0092.000, Initiated December 1, 2008)

DoD OIG is reviewing the award and administration of contracts under the Navy's Counter Radio-Controlled Improvised Explosive Device Electronic Warfare (CREW) program. Specifically, DoD OIG will determine whether the Navy effectively transitioned from CREW developmental contracts to production contracts and whether CREW contracts are consistent with federal and DoD acquisition and contract policy.

Implementation of Predator/Sky Warrior Acquisition Decision Memorandum Dated May 19, 2008

(Project No. D2009-D000CD-0071.000, Initiated November 12, 2008)

DoD OIG is determining the implementation status of the Acquisition Decision Memorandum. The objective is to evaluate whether implementation by the Air Force and the Army complies with the Acquisition Decision Memorandum, and whether alternatives, such as the Reaper Program, were considered.

Reannouncement of the Audit of Funds Appropriated for Afghanistan and Iraq Processed Through the Foreign Military Sales Trust Fund

(Project No. D2007-D000FD-0198.001, Initiated October 10, 2008)

Based on DoD OIG observations during its audit fieldwork under the originally announced project (D2007-D000FD-0198.000), DoD OIG determined an additional project was required to separately discuss relevant issues identified during its fieldwork. Accordingly, under the original project number, DoD OIG addressed the transfer of funds to the FMS Trust Fund and the collection of administrative fees from these funds in Report No. D-2009-063.

Under the second announced project (D2007-D000FD-0198.001), DoD OIG will sustain the originally announced overall audit objective to determine whether the funds appropriated for the security, reconstruction, and assistance of Afghanistan and Iraq and processed through the Foreign Military Sales Trust Fund, are being properly managed. However, DoD OIG has reduced the sub-objectives to determining whether the appropriated funds transferred into the Foreign Military Sales Trust Fund are properly accounted for, used for the intended purpose, and properly reported in DoD financial reports.

Army Acquisition Actions in Response to the Threat to Light Tactical Wheeled Vehicles

(Project No. D2009-D0000AE-0007.000, Initiated September 29, 2008)

DoD OIG is determining whether the Army effectively managed efforts to develop, test, and acquire armor solutions for light tactical wheeled vehicles. These solutions are needed in response to the threat to High Mobility Multi-Purpose

Wheeled Vehicle (HMMWV) variants and use in developing the next-generation vehicle for the Global War on Terror. In addition, DoD OIG will determine whether DoD exercised adequate operational test and live-fire test oversight of the Army's High Mobility Multi-Purpose Wheeled Vehicle program.

Defense Contract Management Agency Acquisition Workforce for Southwest Asia

(Project No. D2008-D000AB-0266.000, Initiated September 18, 2008)

DoD OIG is determining Defense Contract Management Agency (DCMA) requirements to support Southwest Asia (SWA) contracting operations and the number of available DCMA civilian, military, foreign national, and support contractors supporting such operations. They will also evaluate whether the DCMA Acquisition workforce for SWA is adequately trained and certified.

Medical/Surgical Prime Vendor Contracts Supporting Coalition Forces in Iraq and Afghanistan

(Project No. D2008-D000LF-0267.000, Initiated September 12, 2008)

DoD OIG is determining whether terms and conditions for the Medical/Surgical Prime Vendor contracts were adequately developed and whether the administration of the contracts and delivery orders was effective.

Information Assurance Controls Over the Outside the Continental United States Navy Enterprise Network as related to the Global War on Terror

(Project No. D2008-D000FN-0230.000, Initiated August 28, 2008)

DoD OIG is assessing the integrity, confidentiality, and availability of the Outside the Continental

United States Navy Enterprise Network (ONE-NET) as it relates to the Global War on Terror. Specifically, DoD OIG is determining whether the controls over ONE-NET have been implemented and are operating effectively as prescribed by DoD Instruction 8500.2, "Information Assurance Implementation," February 6, 2003.

Central Issue Facilities

(Project No. D2008-D000LD-0245.000, Initiated August 27, 2008)

DoD OIG is determining whether central issue facilities are providing the required clothing and equipment to deploying personnel, and whether those personnel are returning the clothing and equipment when their deployments are complete.

DoD Body Armor Contracts

(Project No. D2008-D000CD-0256.000, Initiated August 7, 2008)

DoD OIG is examining the contracts and contracting process for body armor and related test facilities. Specific objectives will include evaluating the background and qualifications of the contractors, the criteria for awarding the contracts, the quality assurance process, and any relationships that may exist between the contractors and government officials. DoD OIG's review of the quality assurance process will include reviewing the results of First Article Testing and Lot Acceptance Testing for the body armor contracts. DoD OIG issued Report No. D-2010-029 on December 21, 2009, discussing the contract award of DoD body armor contracts. DoD OIG plans to issue additional reports related to this project.

Department of the Air Force Military Pay in Support of the Global War on Terror

(Project No. D2008-D000FP-0252.000, Initiated August 1, 2008)

DoD OIG is determining whether the Department of the Air Force military payroll disbursed in support of the Global War on Terror is paid in accordance with established laws and regulations. Specifically, DoD OIG will review DoD military pay disbursements to determine whether U.S. Air Force military personnel on Active Duty status are paid accurately and timely.

Army's Use of Award Fees on Contracts That Support the Global War on Terror

(Project No. D2008-D000AE-0251.000, Initiated July 21, 2008)

DoD OIG is determining whether Army award fees paid to contractors in support of the Global War on Terror are justified. Specifically, it will review the procedures for awarding the fees and the proper allocation of award fees on the contracts.

Equipment Repair and Maintenance Contracts for Aircraft and Aircraft Components Supporting Coalition Forces in Iraq and Afghanistan

(Project No. D2008-D000LH-0249.000, Initiated July 14, 2008)

DoD OIG is determining whether equipment repair and maintenance contracts for aircraft and aircraft components supporting Coalition forces in Iraq and Afghanistan are effective.

DoD and DoD Contractor Efforts To Prevent Sexual Assault/Harassment Involving Contractor Employees within Operations Enduring Freedom and Iraqi Freedom Areas of Operation

(Project No. D2008-D000CE-0221.000, Initiated June 9, 2008)

DoD OIG is performing this audit as a result of a congressional inquiry. DoD OIG is reviewing whether contracts that support Operations Enduring Freedom and Iraqi Freedom (OEF/OIF) Areas of Operation contain clauses that adequately address DoD policies regarding sexual assault/harassment of and by contractor personnel. DoD OIG will also determine whether either DoD or DoD contractors, or both, provided sexual assault/harassment awareness, prevention, and reporting training to DoD and contractor employees prior to their deployment to OEF/OIF Areas of Operation. This project is being performed in coordination with the project "Evaluation of DoD Sexual Assault Response in Operations Enduring and Iraqi Freedom Areas of Operation," Project No. 2008C003.

Department of the Army Deferred Maintenance on the Abrams Tank Fleet as a Result of the Global War on Terror

(Project No. D2008-D000FJ-0210.000, Initiated May 30, 2008)

DoD OIG is determining the extent and causes of deferred maintenance on the Army Abrams tanks that were used in the Global War on Terror.

Contracts for Spare Parts for Vehicle-Mounted Small Arms in Support of the Global War on Terror

(Project No. D2008-D000FD-0214.000, Initiated May 20, 2008)

As a result of initial research, DoD OIG reannounced the Audit of Defense Logistics Agency Contracts for Combat Vehicle Parts in Support of the Global War on Terror, May 20, 2008, to specify a more detailed focus area. The new audit, “Contracts for Spare Parts for Vehicle-mounted Small Arms in Support of the Global War on Terror,” was announced August 14, 2008. DoD OIG is determining whether DoD organizations used appropriate and effective contracting procedures to provide customers with the vehicle-mounted small arms spare parts needed to support the Global War on Terror.

Acquisition of Ballistic Glass for the High-Mobility Multipurpose Wheeled Vehicle

(Project No. D2008-D000CE-0187.000, Initiated April 23, 2008)

The audit is the result of an audit suggestion filed with the Office of the Deputy Inspector General for Audit. The objective is to determine whether the award and administration of the High Mobility Multipurpose Wheeled Vehicle ballistic glass contracts comply with the Federal Acquisition Regulation.

Class III Fuel Procurement and Distribution in Southwest Asia

(Project No. D2008-D000JC-0186.000, Initiated April 23, 2008)

DoD OIG is determining whether fuel used for ground operations in Southwest Asia to support Operations Iraqi Freedom and Enduring Freedom is procured and distributed efficiently and effectively. Specifically, DoD OIG

is determining whether fuel is procured at fair and reasonable prices, whether fuel is distributed economically and efficiently to operational commands, and whether fuel supply points maintain accurate inventories.

Internal Controls Over Army, General Fund, Cash, and Other Monetary Assets Held in Southwest Asia

(Project No. D2008-D000FP-0132.000, Initiated February 25, 2008)

DoD OIG is reviewing whether internal controls for Army, General Fund, Cash, and Other Monetary Assets held in Southwest Asia are effectively designed and are operating to adequately safeguard, account for, document, and report cash and other monetary assets.

Evaluation of DoD Sexual Assault Response in Operations Enduring Freedom and Iraqi Freedom Areas of Operation

(Project No. 2008C003, Initiated February 7, 2008)

In response to the concerns of more than 100 members of Congress, this project evaluates policies and practices for reporting and referring for investigation sexual assault complaints by contractor employees in combat areas. Based on new congressional interest, DoD OIG expanded the scope to DoD’s oversight of contractors regarding sexual assault/harassment deployment training and contractor accountability for employee misconduct in combat areas. A draft report was issued for comment on July 1, 2009. The final report will be available in January 2010.

Internal Controls and Data Reliability in the Deployable Disbursing System

(Project No. D2007-D000FL-0252.000, Initiated August 31, 2007)

The overall objective is to determine whether the internal controls over transactions processed through the Deployable Disbursing System are adequate to ensure the reliability of the data processed. The audit series will include financial information processed by disbursing stations supporting the Global War on Terror and will also follow up on “Internal Controls Over Out-of-Country Payments” (Project No. D2006-D000FL-0208.000). The first report, D2009-054, addresses U.S. Marine Corps (USMC) processed disbursement transactions that contain classified information into unclassified DoD systems.

Department of State Office of Inspector General

Completed Audits

The Department of State Office of Inspector General (DoS OIG) completed one audit related to Iraq for the quarter ending December 31, 2009.

Audit of Contract Administration, Commissioning and Accreditation of the NEC Baghdad

(AUD/IQO-09-25, Issued October 21, 2009)

The objective was to determine whether OBO and its Emergency Project Coordination Office (EPCO) effectively oversaw and certified the construction the NEC Baghdad in accordance with applicable requirements and standards.

Ongoing Audits

De-mining Programs in Iraq

(Project No. 10-ISP-3013, Initiated September 2009)

The objectives are to evaluate the implementation and effectiveness of de-mining programs in Iraq. This review is in the final report stage.

Baghdad Embassy Security Force (BESF)

(Project No. 09MERO3021, Initiated August 2009)

The objectives are to provide an overall review and summary of the requirements and provisions of the Baghdad Embassy Security Force contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee Triple Canopy’s performance and costs of the contract. The report will assess the status of contract records, management controls, cost, and value of this contract to the mission of the U.S. Department of State. This review is in the final report stage.

Property Inventory and Accountability at Embassy Baghdad

(Project No. 09MERO3017, Initiated June 2009)

The objectives are to evaluate DoS controls for inventorying, recording, and safeguarding U.S. government equipment and property in Iraq. This review is in the final report stage.

LOGCAP Task Order for Embassy Baghdad

(Project No. 09MERO3016, Initiated June 2009)

The objectives are to evaluate and assess the contractor’s compliance with contract terms and conditions, task order terms and conditions, and applicable laws and regulations. This review is in the draft report stage.

U.S. Agency for International Development Office of Inspector General

totaling \$1.4 million. Sixteen other financial audits are in process.

Completed Audits

This quarter, the USAID Office of Inspector General (USAID OIG) issued no performance audits related to Iraq reconstruction. In addition, USAID OIG issued two financial audits covering \$35.6 million in costs incurred under USAID contracts and cooperative agreements, which were performed for USAID OIG by DCAA. These two audits identified questioned costs

Ongoing Audits

Audit of USAID/Iraq’s Agriculture Private Sector Development–Agribusiness Program

(Initiated 1Q/FY 2010)

The objective is to evaluate if USAID/Iraq’s agribusiness program is achieving its main goals.

TABLE G-2
DCAA AUDITS RELATED TO IRAQ FOR FY 2009 AND FY 2010

DESCRIPTION OF AUDIT AREA	FY 2009 CLOSED	FY 2010	
		CLOSED	OPEN
Price Proposals (1)	119	21	13
Other Special Requested Audits (2)	33	7	68
Incurring Cost (3)	25	20	186
Labor Timekeeping (4)	67	2	49
Internal Controls (5)	29	4	69
Pre-award Accounting Survey (6)	5	1	9
Purchase Existence and Consumption (7)	28	1	18
Cost Accounting Standards (8)	22	8	122
Other (9)	30	6	104
Total	358	70	638

Note:

1. Price Proposals – Audits of price proposals submitted by contractors in connection with the award, modification, or repricing of government contracts or subcontracts
2. Other Special Requested Audits – Audit assistance provided in response to special requests from the contracting community based on identified risks
3. Incurring Cost – Audits of costs charged to government contracts to determine whether they are allowable, allocable, and reasonable
4. Labor Timekeeping – Audits to determine if the contractor consistently complies with established timekeeping system policies and procedures for recording labor costs
5. Internal Controls – Audits of contractor internal control systems relating to the accounting and billing of costs under government contracts
6. Pre-Award Accounting Survey – Pre-Award audits to determine whether a contractor’s accounting system is acceptable for segregating and accumulating costs under government contracts
7. Purchase Existence and Consumption – The physical observation of purchased materials and services and related inquiries regarding their documentation and verification of contract charges
8. Cost Accounting Standards – Audits of Contractor Disclosure Statements and compliance with Cost Accounting Standards
9. Other – Significant types of other audit activities including compliance with Truth in Negotiations Act, audits of provisional billing rates, and audits of claims and termination settlement proposals

Audit of USAID/Iraq’s Implementation of the Iraq Financial Management Information System

(Initiated 4Q/FY 2009)

The objective is to evaluate if the Iraq Financial Management Information System (IFMIS) has been implemented and its main goals achieved.

Survey of Incidents Reported by Private Security Contractors of USAID/Iraq’s Contractors and Grantees

(Initiated 4Q/FY 2009)

The objectives are to determine the number of serious security incidents that occurred during the two-year period ending June 30, 2009, and to determine if USAID/Iraq has effectively implemented recommendations made in a prior OIG audit report on private security contractors (“Audit of USAID/Iraq’s Oversight of Private Security Contractors in Iraq,” E-267-09-002-P, dated March 4, 2009).

Audit of USAID’s Internally Displaced Persons Activities in Iraq

(Initiated 1Q/FY 2009)

The objective is to evaluate if USAID’s Office of Foreign Disaster Assistance internally displaced persons and vulnerable population activities are achieving their main goals.

Defense Contract Audit Agency

The services of the Defense Contract Audit Agency (DCAA) include professional advice to acquisition officials on accounting and financial matters to assist them in the negotiation, award, administration, and settlement of contracts.

In addition to DCAA’s involvement in the negotiation and award of contracts, significant

resources are also dedicated to overseeing the allowability, allocability, and reasonableness of incurred and billed costs. Procedures that govern the costs incurred in-country are also tested through reviews of contractor timekeeping, subcontract management, and cash management/disbursement. Finally, to ensure that adequate internal controls are in place regarding the contractor’s policies and procedures, DCAA performs audits associated with critical internal control systems, with an emphasis on estimating, subcontract management, and billing systems.

DCAA plans and performs work on a fiscal year basis. Table G-2 shows both the Iraq-related audits closed during FY 2009 and the audits closed and still open in FY 2010 (as of December 31, 2009).

U.S. Army Audit Agency

As of December 31, 2009, USAAA had 1 auditor deployed to Southwest Asia. By mid-February 2010, USAAA expects to have 29 deployed auditors: 12 in Iraq, 10 in Afghanistan, and 7 in Kuwait.

Completed Audits

Management and Visibility of Government Property Provided to the Contractor Performing Bulk Fuel Operations in Kuwait

(A-2010-0018-ALL, Issued December 17, 2009)

USAAA performed this audit at the request of the Army’s Office of the Deputy Chief of Staff, G-4; Commander, Area Support Group – Kuwait; and Commander, 408th Contracting Support Brigade. USAAA concluded the Army did not have adequate management and visibility over government property provided to the

contractor performing bulk fuel operations in Kuwait. The contractor did not properly account for the government property it was provided.

This occurred mainly because:

- The contracting officer and government property administrator did not require the contractor to keep property accountability records.
- The property provided to the contractor was not identified in the contract.
- The government did not fully identify and properly transfer property to the contractor.
- The property book officer and government property administrator did not establish a fiduciary account on the theater property book needed to provide the Army visibility over the property provided to the contractor.

As a result, the Army was not aware of the total amount of property provided to the contractor and the property was not visible to Headquarters, DA. In a limited inventory test, auditors found 36 shipping containers with property and material that were not recorded on the Army's property records. Inventory not on the property records is more susceptible to theft, loss, and misuse. The activities included in the audit agreed with the conclusions and recommendations in the report and stated they implemented or would implement the recommendations addressed to them.

Contracting Operations, Joint Contracting Command-Iraq/Afghanistan, Baghdad Regional Contracting Center and Theater-Wide Requirements Division, International Zone, Baghdad, Iraq

(A-2010-0030-ALL, Issued December 14, 2009)
USAAA performed the audit at the request of the U.S. Army Criminal Investigation Command and with the cooperation of the Commander,

Joint Contracting Command-Iraq/Afghanistan. USAAA concluded that internal controls over the contract pre-award, award, and administration phases needed improvement. USAAA found:

- Requiring activities sometimes did not sufficiently justify and support their requirements.
- Personnel did not effectively perform contract award procedures such as using open solicitation.
- Personnel sometimes overlooked contract administration practices such as substantiating whether contracting officers' representatives were qualified to perform their jobs, developing quality assurance plans, and retaining contract files.

The primary reason these issues occurred was a lack of qualified contracting personnel to keep pace with an increasing workload. Secondary reasons included personnel in requesting activities sometimes lacked the knowledge to sufficiently define requirements. In addition, command's emphasis on quickly awarding contracts resulted in an imbalance with contracting officers unable to perform the necessary contract administration practices. These issues, combined with high turnover of personnel in the contracting offices, magnified the problems. As a result, poorly defined requirements sometimes prevented contractors from bidding for contracts or delayed contractor execution. Additionally, contract solicitations sometimes were not posted, which could limit competition and increase cost to the government. The audited activities agreed with the report's conclusions and recommendations and initiated corrective actions.

Time-Sensitive Issue—Nonstandard Equipment Sustainment of Terminated Systems

(A-2010-0019-ALM, Issued December 8, 2009)

This report contains details of an issue that needed immediate management attention. The issue was developed during USAAA's audit of Nonstandard Equipment (NSE) Sustainment (an ongoing audit as of 31 December 2009 – Project Code A-2009-ALM-0059.000 – that was requested by the Army's Deputy Chief of Staff, G-4). USAAA reported that the CECOM Life Cycle Management Command overstated its FY 09 NSE supplemental requirements by including 10 systems terminated by the Capabilities Development for Rapid Transition process in its budget submission to the Army Materiel Command. Current Army policy prohibits use of funding for sustaining terminated NSE but CECOM personnel were not aware the items were designated as terminated. As a result, CECOM overstated its FY 09 supplemental Operation and Maintenance, Army funding requirements by about \$1.4 million in its budget submission to Army Materiel Command (about \$11.5 million through FY 15). USAAA recommended that CECOM reallocate the \$1.4 million for terminated items to other valid sustainment requirements before the end of FY 09, reduce its FY 10 approved budget by about \$1.5 million and update its projected FYs 11–15 requirements for the remaining \$8.6 million. The Army Materiel Command and CECOM Life Cycle Management Command fully agreed with the recommendations and associated potential monetary benefits, and initiated the needed corrective actions.

Retrograde Operations in Southwest Asia—Kuwait, Class IX Aviation Warehouse, Camp Arifjan, Kuwait

(A-2010-0021-ALL, Issued December 8, 2009)

The Army's Deputy Chief of Staff, G-4 requested this multiphase audit. USAAA reported that the Army established retrograde and redistribution processes for Class IX aviation assets in theater. However, further improvements could be realized by implementing better management controls and restructuring operations. USAAA found (1) item managers could not readily direct stock from the warehouse, resulting in a buildup of \$62.2 million in excess stock; and (2) work requirements and performance standards for supply operations performed in the warehouse were ill-defined within the contract statement of work and quality assurance surveillance plan. Warehouse personnel maintained adequate accountability for serviceable assets, but needed to improve accountability for unserviceable assets and visibility over incoming shipments. For instance, over a one-year period, the audit identified 6,464 short-ship receipts totaling \$218 million for incoming retrograded items which affected the visibility of warehouse and item managers to properly manage stock items in support of contingency operations and Reset. The audit activities agreed with the report's recommendations and initiated prompt corrective actions.

Retrograde Operations in Southwest Asia, Multi-Class Retrograde, Camp Arifjan, Kuwait

(A-2010-0022-ALL, Issued December 7, 2009)

The Army's Deputy Chief of Staff, G-4 requested this multiphase audit. USAAA reported that the Army did not effectively and efficiently manage

unserviceable retrograde operations in Kuwait. Auditors determined:

- Some incoming items were not properly received or secured (to include sensitive items).
- Supply system operators used improper receipt procedures.
- Technical inspectors misclassified item serviceability.
- Repackaging procedures compromised in-transit visibility of outgoing retrograde items.

These issues were caused by a series of breakdowns in supply procedures due, in part, to the Army's reliance on a foreign-contracted workforce with little supply experience. In addition, the Army did not sufficiently oversee retrograde operations. Government personnel responsible for overseeing the retrograde operations were overwhelmed due to insufficient staffing, increased contracted workload, and limited contracting administration experience.

Consequently, these breakdowns caused delays in the return of needed materiel to U.S. depots in support of RESET and left Army materiel managers unsure of the supply data's reliability to make redistribution and procurement decisions.

Due to the severity of these breakdowns, USAAA reported several incidents to the local investigative agencies. The commands and activities responsible for the operations audited by USAAA agreed with the report's recommendations and initiated prompt corrective actions to improve operations.

Automatic Reset Induction Retrograde and Depot Operations

(A-2010-0013-ALM, Issued November 16, 2009)

This report is classified For Official Use Only (FOUO). The Army's Office of the Deputy Chief of Staff, G-4, requested this audit. This is a summary report of the overall Automatic Reset Induction (ARI) process from sustainment level retrograde of equipment used in the Southwest Asia Theater, through depot operations in the United States. USAAA concluded the Army's ARI program achieved improved return to sustainment level sources of repair for more than half of the equipment reviewed. However, inefficiencies in the materiel returns process and inadequate management controls in the transportation pipeline adversely affected the retrograde timeline from Southwest Asia. Additionally, the review of depot operations representing two life cycle management commands concluded the Army adequately managed most ARI items from pre-induction through post-completion for sustainment level reset. However, some items did not have future operational requirements that supported accumulating assets at depots. During the audit, the Army took many actions to correct weaknesses in the ARI process. This included distributing the FY 09 reset execution order with guidance to improve the ARI process during retrograde and depot operations.

Ongoing Audits

Contracting for Maintenance Support—Life Cycle Management Commands

(Project No. A-2010-ALM-0008.000, Initiated 1Q/FY 2010)

This audit is being performed in the continental United States (CONUS). It will determine if contracts for maintenance services required

equipment to be repaired in a timely, technically sound, and cost-effective manner. It will also evaluate contract administration controls to determine if appropriate value is received for costs incurred.

Contracting Activities in Iraq during and after Force Drawdown

(Project No. A-2010-ALC-0122.000, Initiated 1Q/FY 2010)

This audit is being performed in the continental United States (CONUS). It will determine if the Army has a workable plan for continuing contracting activities in Iraq during and after the force drawdown.

Life Support Contracts for U.S. Forces at Basra-Iraq

(Project No. A-2010-ALL-0087.000, Initiated 1Q/FY 2010)

This audit is being performed in Iraq. It will determine if: (1) the transition of the LOGCAP contract to sustainment contracting was cost-effective and (2) the requirements determination process led to contracts that supported the requesting unit's needs.

Forward Operating Base Closures—Property Transfers to Government of Iraq

(Project No. A-2010-ALL-0232.000, Initiated 1Q/FY 2010)

This audit is being performed in Iraq. It will evaluate the process for creating forward operating base closure transfer packages and determine if the process can be streamlined.

Follow-up Audit on Forward Operating Base Closures—Iraq

(Project No. A-2010-ALL-0105.000, Initiated 1Q/FY 2010)

This follow-up audit is being performed in Iraq. It will determine if the recommendations from the prior audit were implemented and, if so, if the recommendations fixed the problem.

Follow-up Audit on Sensitive Items Accountability and Control at Abu Ghraib-Iraq

(Project No. A-2010-ALL-0106.000, Initiated 1Q/FY 2010)

This follow-up audit is being performed in Iraq. It will determine if the recommendations from the prior audit were implemented and, if so, if the recommendations fixed the problem.

Joint Contracting Command-Iraq/Afghanistan Attestation

(Project No. A-2009-ALC-0594.000, Initiated 4Q/FY 2009)

This attestation is being performed in the continental United States (CONUS). It was requested by the Commander, Joint Contracting Command-Iraq/Afghanistan (JCC-I/A). It will attest to the methodology and procedures used by the Contract Closeout Task Force to close out the backlog of contracts awarded between FY 04-08 by the JCC-I/A.

Contract for Recycling and Disposing of Waste Material at Camp Steeler, Iraq

(Project No. A-2009-ALL-0571.000, Initiated 4Q/FY 2009)

This audit is being performed in Iraq. It will determine if the contractor performed according to the terms, specifications, and conditions of the contract. The sub-objectives are to evaluate

the adequacy of controls over (1) payments to the contractor, (2) delivery of material for recycling and costs associated with recycling, and (3) delivery and use of fuel.

Camp Buehring Fuel Farm Operations–Kuwait

(Project No. A-2009-ALL-0590.000, Initiated 4Q/FY 2009)

This audit is being performed in Kuwait. It will determine whether controls over fuel farm operations at Camp Buehring were adequate to ensure proper accountability and limit access at fuel points.

Commander’s Emergency Response Program–Afghanistan

(Project No. A-2009-ALL-0531.000, Initiated 4Q/FY 2009)

This audit is being performed in Afghanistan. It will determine if the program in Afghanistan had adequate internal controls in place to ensure commanders and unit personnel implemented the program properly.

Controls over Shipping Container Accountability and Visibility–Iraq

(Project No. A-2009-ALL-0593.000, Initiated 4Q/FY 2009)

This audit is being performed in Iraq. It will determine if: (1) controls over shipping container accountability and visibility were effective; (2) Command implemented recommendations in the prior report and, if so, did the corrective actions fix the conditions identified; and (3) controls over shipping container condition and sea worthiness were effective.

Award Fee Determinations on Logistics Civil Augmentation Program (LOGCAP) III Contract, Task Order 0139

(Project No. A-2009-ALC-0535.000, Initiated May 21, 2009)

This audit is being performed in the continental United States (CONUS). It was requested by the Secretary of the Army. It will determine whether award fee determinations for Task Order 0139 were justified and consistent with applicable policies, regulations, and contract provisions.

Reserve Component Post Mobilization Training

(Project No. A-2009-FFS-0075.000, Initiated March 31, 2009)

This audit is being performed in the continental United States (CONUS). It will determine if post-mobilization training requirements were adequately identified and executed by the Army Reserve and National Guard. It will also determine if necessary unit and individual training requirements were identified and completed prior to deployment, and if post-mobilization training requirements unnecessarily duplicated pre-mobilization training.

Force Protection–Security Badging (Kuwait)

(Project No. A-2009-ALL-0133.000, Initiated March 26, 2009)

This audit is being performed in Kuwait. It will evaluate the effectiveness of internal controls at the Area Support Group-Kuwait for issuing, accounting for, and using security badges. It will also evaluate the adequacy of procedures for safeguarding personal information contained in automated systems used in the security badging process.

***Controls over Vendor Payments—
Southwest Asia (Phase II)***

*(Project No. A-2009-ALL-0118.000,
Initiated February 10, 2009)*

This audit is being performed at various locations in Southwest Asia. It will determine if the Army has effective controls to ensure the accuracy of vendor payments for contingency operations in Southwest Asia.

***Multi-National Security Transition
Command-Iraq (MNSTC-I), Iraqi Security
Forces Fund (ISFF)***

*(Project No. A-2009-ALL-0110.000,
Initiated February 2, 2009)*

This audit is being performed in Iraq. It will evaluate Command's process for planning, budgeting, and reviewing resources of the ISFF.

***Contracting Operations at the Joint
Contracting Command-Iraq/Afghanistan—
Jalalabad (Afghanistan)***

*(Project No. A-2009-ALL-0106.000,
Initiated February 2, 2009)*

This audit is being performed in Afghanistan. It will determine if goods and services acquired under contract were properly justified, awarded, and administered.

Non-Standard Equipment Sustainment

*(Project No. A-2009-ALM-0059.000,
Initiated January 27, 2009)*

This audit is being performed in the continental United States (CONUS). It will determine if the Army has adequate visibility over non-standard equipment items, and if it has an effective sustainment plan to ensure that repair sources and repair parts are available to sustain non-standard equipment.

Forward Operating Base (FOB) Closures

*(Project No. A-2009-ALL-0354.000,
Initiated January 20, 2009)*

This audit is being performed in Iraq. It will determine whether processes and procedures for the closure of FOBs in Iraq are adequate.

Foreign Military Sales (FMS)

*(Project No. A-2008-ALA-0588.000,
Initiated January 20, 2009)*

This audit is being performed in the continental United States (CONUS). It will determine if FMS to Iraq and Afghanistan are effectively managed and administered.

***Logistics Civil Augmentation Program
(LOGCAP) III, Contract Close-out***

*(Project No. A-2009-ALC-0093.000,
Initiated October 20, 2008)*

This audit is being performed in the continental United States (CONUS) and various locations in Southwest Asia. It will determine if the Army has procedures and controls in place to effectively close out the LOGCAP III contract to ensure proper payment of its legitimate liabilities and deobligations of unused funds.

***Unit Training on Defeat Improvised
Explosive Devices (IEDs)***

*(Project No. A-2008-FFF-0081.000,
Initiated September 10, 2008)*

This audit is being performed in the continental United States (CONUS). It will determine if units are conducting appropriate training to counter the improvised explosive devices (IEDs) threat.

Contracting Operations at the Joint Contracting Command-Iraq/Afghanistan—Kandahar and Salerno (Afghanistan)

(Project No. A-2008-ALL-0401.000, Initiated September 1, 2008)

This audit is being performed in Afghanistan. It will determine if goods and services acquired under the contract were properly justified, awarded, and administered.

Controls over Logistics Civil Augmentation Program (LOGCAP)—White Property

(Project No. A-2008-ALL-0398.000, Initiated July 21, 2008)

This audit is being performed in Iraq. It will determine if the Logistics Civil Augmentation Program (LOGCAP) contractor properly managed and accounted for government acquired property.

Housing Contracts—Area Support Group (ASG)-Kuwait

(Project No. A-2008-ALL-0403.000, Initiated July 7, 2008)

This audit is being performed in Kuwait. It will determine if the housing program in Kuwait was properly managed and if property or assets provided by the government and acquired by the contractor were adequately managed.

U.S. Army Corps of Engineers (USACE) Pilot Defense Base Act (DBA) Insurance Program

(Project No. A-2008-ALL-0633.000, Initiated June 18, 2008)

This audit is being performed in the continental United States (CONUS). It will determine if DBA insurance, as acquired under the USACE pilot program, is a cost-effective solution for satisfying overseas workers compensation insurance requirements for the Army.

Follow-up Audit of Contracting Operations, U.S. Army Contracting Command (USACC), SWA-Kuwait (Phase I)

(Project No. A-2008-ALL-0625.000, Initiated June 9, 2008)

This audit is being performed in Kuwait. It evaluates the effectiveness of actions taken to improve Army contracting operations in Kuwait.

Directorate of Logistics Workload Supporting Reset

(Project No. A-2008-ALM-0311.000, Initiated February 18, 2008)

This audit is being performed in the continental United States (CONUS). It will determine if the Army Garrison has an adequate process in place to identify and meet field-level reset requirements in support of the Army Force Generation (ARFORGEN) model.

Management of the Prepositioned Fleet at Combat Training Centers

(Project No. A-2008-FFF-0044.000, Initiated February 12, 2008)

This audit is being performed in the continental United States (CONUS). It will determine if the pre-positioned fleets are adequately configured. It will also determine if rotational units are effectively using the pre-positioned fleets and if the maintenance costs for the pre-positioned fleets were reasonable.

Contracting Operations at the Joint Contracting Command-Iraq/Afghanistan (Bagram)

(Project No. A-2008-ALL-0320.000, Initiated January 28, 2008)

This audit is being performed in Afghanistan. It will determine if goods and services acquired

under contract were properly justified, awarded, and administered.

Contracting Operations at the Joint Contracting Command-Iraq/Afghanistan (Victory)

(Project No. A-2007-ALL-0887.002, Initiated July 26, 2007)

This audit is being performed in Iraq. It will determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations, U.S. Army Contracting Command (USACC), SWA-Kuwait (Phase II)

(Project No. A-2007-ALL-0859.000, Initiated June 18, 2007)

This audit is being performed in Kuwait. It will determine if: 1) contracts for heavy lift services were adequately developed and effectively administered; 2) laundry services were effectively managed; and 3) if the Defense Base Act (DBA) insurance was properly administered on Kuwait contracts.

Government Accountability Office

GAO will continue to provide oversight of the U.S. drawdown from Iraq, DoD programs and initiatives in Iraq, and the transition to a U.S. presence led by DoS. GAO will conduct audits as mandated by law, such as reviews of the Joint Campaign Plan for Iraq and oversight of contracts and contractors.

Completed Reports

Overseas Contingency Operations: Funding and Cost Reporting for the Department of Defense

(GAO-10-288R, Issued December 18, 2009)

This report formally transmits the briefing on work performed under the authority of the Comptroller General to conduct evaluations on his own initiative.

State Department: Diplomatic Security's Recent Growth Warrants Strategic Review

(GAO-10-156, Issued November 12, 2009)

The Department of State's Bureau of Diplomatic Security (Diplomatic Security) is responsible for the protection of people, information, and property at over 400 foreign missions and domestic locations. Diplomatic Security must be prepared to counter threats such as crime, espionage, visa and passport fraud, technological intrusions, political violence, and terrorism. GAO was asked to assess (1) how Diplomatic Security's mission has evolved since 1998, (2) how its resources have changed over the last 10 years, and (3) the challenges it faces in conducting its missions. GAO analyzed Diplomatic Security data; reviewed relevant documents; and interviewed officials at several domestic facilities and 18 international missions.

Diplomatic Security's mission, to ensure a safe environment for the conduct of U.S. foreign policy, involves activities such as the protection of people, information, and property overseas, and dignitary protection and passport and visa fraud investigations domestically. These activities have grown since 1998 in reaction to a number of security incidents. Diplomatic Security funding and personnel have also increased considerably over the last 10 years. In 1998, Diplomatic Security's budget was about \$200 million; by fiscal year

2008, it had grown to approximately \$1.8 billion, of which over \$300 million was for security in Iraq. In addition, the size of Diplomatic Security's direct-hire workforce has doubled since 1998 and will likely continue to expand. Recently, Diplomatic Security's reliance on contractors has grown to fill critical needs in high-threat posts. Diplomatic Security faces several challenges that could affect the bureau's ability to provide security and use its resources efficiently. First, DoS's policy to maintain missions in increasingly dangerous posts requires a substantial amount of resources. Second, although Diplomatic Security's workforce has grown considerably over the last 10 years, staffing shortages in domestic offices and other operational challenges – such as inadequate facilities, language deficiencies, experience gaps, and balancing security needs with DoS's diplomatic mission – further tax its ability to implement all of its missions. Finally, Diplomatic Security's tremendous growth has been in reaction to events and does not benefit from adequate strategic guidance. Neither DoS's departmental strategic plan nor Diplomatic Security's bureau strategic plan specifically addresses the bureau's resource needs or management challenges.

Contingency Contracting: Further Improvements Needed in Agency Tracking of Contractor Personnel and Contracts in Iraq and Afghanistan

(GAO-10-187, Issued November 2, 2009)

This statement discusses ongoing efforts by the Department of Defense, the Department of State, and the U.S. Agency for International Development to track information on contractor personnel and contracts in Iraq and Afghanistan. Reliable, meaningful data on contractors and the services they provide are necessary to inform

agency decisions on when and how to effectively use contractors, provide support services to contractors, and ensure that contractors are properly managed and overseen. The importance of such data is heightened by the unprecedented reliance on contractors in Iraq and Afghanistan and the evolving U.S. presence in the two countries. The statement focuses on (1) how information on contractor personnel and contracts can assist agencies in managing and overseeing their use of contractors and (2) the status of DoD, DoS, and USAID's efforts to track statutorily-required information on contractor personnel and contracts in Iraq and Afghanistan, as well as GAO's recent recommendations to address the shortcomings identified in their efforts. This statement is drawn from GAO's October 2009 report on contracting in Iraq and Afghanistan, which was mandated by section 863 of the National Defense Authorization Act for Fiscal Year 2008 (NDAA for FY2008), and a related April 2009 testimony. GAO's prior work was prepared in accordance with generally accepted government auditing standards. Those standards require that GAO plan and perform the audits to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. GAO believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

The need for information on contracts and contractor personnel to inform decisions and oversee contractors is critical given DoD, DoS, and USAID's extensive reliance on contractors to support and carry out their missions in Iraq and Afghanistan. The agencies' lack of complete and accurate information on contractors supporting contingency operations may inhibit planning, increase costs, and introduce unnecessary risk,

as illustrated in the following examples:

(1) Limited visibility over contractors obscures how extensively agencies rely on contractors to support operations and help carry out missions; (2) Without incorporating information on contractors into planning efforts, agencies risk making uninformed programmatic decisions; (3) A lack of accurate financial information on contracts impedes agencies' ability to create realistic budgets; (4) Lack of insight into the contract services being performed increases the risk of paying for duplicative services; and (5) Costs can increase due to a lack of visibility over where contractors are deployed and what government support they are entitled to. DoD, DoS, and USAID have made progress in implementing the Synchronized Predeployment and Operational Tracker (SPOT). However, as GAO reported in October 2009, DoD, DoS, and USAID's ongoing implementation of SPOT currently falls short of providing agencies with information that would help facilitate oversight and inform decision making, as well as fulfill statutory requirements.

Operation Iraqi Freedom: Preliminary Observations on DoD Planning for the Drawdown of U.S. Forces from Iraq (GAO-10-179, Issued November 2, 2009)

The United States and the Government of Iraq have signed a Security Agreement calling for the drawdown of U.S. forces from Iraq. Predicated on that agreement and U.S. Presidential guidance, Multi-National Force-Iraq (MNF-I) has issued a plan for the reduction of forces to 50,000 U.S. troops by August 31, 2010, and a complete withdrawal of forces by the end of 2011. The drawdown from Iraq includes the withdrawal of approximately 128,700 U.S. troops, over 115,000 contractor personnel, the closure or transfer of 295 bases, and the retrograde of over 3.3 million

pieces of equipment. This statement will focus on (1) the extent to which the Department of Defense has planned for the drawdown in accordance with timelines set by the Security Agreement and presidential directive; and (2) factors that may impact the efficient execution of the drawdown in accordance with established timelines. This statement is based on GAO's review and analysis of DoD and MNF-I plans, and on interviews GAO staff members conducted with DoD officials in the United States, Kuwait, and Iraq. It also draws from GAO's extensive body of issued work on Iraq and drawdown-related issues.

While DoD's primary focus remains on executing combat missions and supporting the warfighters in Iraq, several DoD organizations have issued coordinated plans for the execution of the drawdown within designated time frames. In support of these plans, processes have been established to monitor, coordinate, and facilitate the retrograde of equipment from Iraq. DoD's organizations have reported that their efforts to reduce personnel, retrograde equipment, and close bases have thus far exceeded targets; since May 2009, for example, DoD reports that the number of U.S. servicemembers in Iraq has been reduced by 5,300, and another 4,000 are expected to be drawn down in October. However, many more personnel, equipment items, and bases remain to be drawn down. For U.S. forces, contractor personnel, selected vehicles, and bases, the graphic below depicts drawdown progress since May 2009, as well as what remains to be drawn down by August 31, 2010 and December 31, 2011, respectively. Efficient execution of the drawdown from Iraq, however, may be complicated by crucial challenges that, if left unattended, may hinder MNF-I's ability to meet the time frames set by the President, the Security Agreement, and MNF-I's phased drawdown

plan. First, DoD has yet to fully determine its future needs for contracted services. Second, the potential costs and other concerns of transitioning key contracts may outweigh potential benefits. Third, DoD lacks sufficient numbers of contract oversight personnel. Fourth, key decisions about the disposition of some equipment have yet to be made. Fifth, there are long-standing incompatibility issues among the information technology systems that may undermine the equipment retrograde process. And sixth, DoD lacks precise visibility over its inventory of some equipment and shipping containers. While much has been done to facilitate the drawdown effort, the efficient execution of the drawdown will depend on DoD's ability to mitigate these challenges. GAO will continue to assess DoD's progress in executing the drawdown from Iraq and plan to issue a report.

Warfighter Support: Actions Needed to Improve Visibility and Coordination of DoD's Counter-Improvised Explosive Device Efforts

(GAO-10-95, Issued October 29, 2009)

Prior to the Joint Improvised Explosive Device Defeat Organization's (JIEDDO) establishment in 2006, no single entity was responsible for coordinating DoD's counter-improvised explosive device (IED) efforts. JIEDDO was established to coordinate and focus all counter-IED efforts, including ongoing research and development, throughout DoD. This report, which is one in a series of congressionally mandated GAO reports related to JIEDDO's management and operations, assesses the extent to which 1) capability gaps were initially identified in DoD's effort to defeat IEDs and how these gaps and other factors led to the development of JIEDDO, 2) JIEDDO has maintained visibility over all counter-IED

efforts, 3) JIEDDO has coordinated the transition of JIEDDO-funded initiatives to the military services, and 4) JIEDDO has developed criteria for the counter-IED training initiatives it will fund. To address these objectives, GAO reviewed and analyzed relevant documents and met with DoD and service officials.

With the escalation of the IED threat in Iraq, DoD identified several counter-IED capability gaps that included shortcomings in the areas of counter-IED technologies, qualified personnel with expertise in counter-IED tactics, training, dedicated funding, and expedited acquisition processes. For example, prior to JIEDDO's establishment, many different DoD entities focused on counter-IED issues, but coordination among these various efforts was informal and ad hoc. DoD's efforts to focus on addressing these gaps culminated in the creation of JIEDDO, but its creation was done in the absence of DoD having formal guidance for establishing joint organizations. Further, DoD did not systematically evaluate all preexisting counter-IED resources to determine whether other entities were engaged in similar efforts. JIEDDO and the services lack full visibility over counter-IED initiatives throughout DoD. First, JIEDDO and the services lack a comprehensive database of all existing counter-IED initiatives, limiting their visibility over counter-IED efforts across DoD. Although JIEDDO is currently developing a management system that will track initiatives as they move through JIEDDO's acquisition process, the system will only track JIEDDO-funded initiatives—not those being independently developed and procured by the services and other DoD components. Second, the services lack full visibility over those JIEDDO-funded initiatives that bypass JIEDDO's acquisition process. With limited visibility, both JIEDDO and the services are at risk

of duplicating efforts. JIEDDO faces difficulties with transitioning Joint IED defeat initiatives to the military services, in part because JIEDDO and the services have difficulty resolving the gap between JIEDDO's transition timeline and DoD's base budget cycle. As a result, the services are mainly funding initiatives with funding for overseas contingency operations rather than their base budgets. Continuing to fund transferred initiatives with overseas contingency operations appropriations does not ensure funding availability for those initiatives in future years since these appropriations are not necessarily renewed from one year to the next. This transition is also hindered when service requirements are not fully considered during the development of joint-funded counter-IED initiatives, as evidenced by two counter-IED jamming systems. As a result, JIEDDO may be investing in counter-IED solutions that do not fully meet existing service requirements. JIEDDO's lack of clear criteria for the counter-IED training initiatives it will fund has affected its counter-IED training investment decisions. As a result, JIEDDO has funded training initiatives that may have primary uses other than defeating IEDs. In March 2009, JIEDDO attempted to update its criteria for joint training initiatives by listing new requirements; however, these guidelines also could be broadly interpreted. Without specific criteria for counter-IED training initiatives, DoD may find that it lacks funding for future initiatives more directly related to the counter-IED mission.

Warfighter Support: Independent Expert Assessment of Army Body Armor Test Results and Procedures Needed Before Fielding

(GAO-10-119, Issued October 16, 2009)

The Army has issued soldiers in Iraq and Afghanistan personal body armor, comprising an outer protective vest and ceramic plate inserts. GAO observed Preliminary Design Model testing of new plate designs, which resulted in the Army's awarding contracts in September 2008 valued at a total of over \$8 billion to vendors of the designs that passed that testing. Between November and December 2008, the Army conducted further testing, called First Article Testing, on these designs. GAO is reporting on the degree to which the Army followed its established testing protocols during these two tests. GAO did not provide an expert ballistics evaluation of the results of testing. GAO, using a structured, GAO-developed data collection instrument, observed both tests at the Army's Aberdeen Test Center, analyzed data, and interviewed agency and industry officials to evaluate observed deviations from testing protocols. However, independent ballistics testing expertise is needed to determine the full effect of these deviations.

During Preliminary Design Model testing, the Army took significant steps to run a controlled test and maintain consistency throughout the process, but the Army did not always follow established testing protocols and, as a result, did not achieve its intended test objective of determining as a basis for awarding contracts which designs met performance requirements. In the most consequential of the Army's deviations from testing protocols, the Army testers incorrectly measured the amount of force absorbed by the plate designs by measuring back-face

deformation in the clay backing at the point of aim rather than at the deepest point of depression. Army testers recognized the error after completing about a third of the test and then changed the test plan to call for measuring at the point of aim and likewise issued a modification to the contract solicitation. At least two of the eight designs that passed Preliminary Design Model testing and were awarded contracts would have failed if measurements had been made to the deepest point of depression. The deviations from the testing protocols were the result of Aberdeen Test Center's incorrectly interpreting the testing protocols. In all these cases of deviations from the testing protocols, the Aberdeen Test Center's implemented procedures were not reviewed or approved by the Army and Department of Defense officials responsible for approving the testing protocols. After concerns were raised regarding the Preliminary Design Model testing, the decision was made not to field any of the plate designs awarded contracts until after First Article Testing was conducted. During First Article Testing, the Army addressed some of the problems identified during Preliminary Design Model testing, but GAO observed instances in which Army testers did not follow the established testing protocols and did not maintain internal controls over the integrity and reliability of data, raising questions as to whether the Army met its First Article Test objective of determining whether each of the contracted designs met performance requirements. The following are examples of deviations from testing protocols and other issues that GAO observed: (1) The clay backing placed behind the plates during ballistics testing was not always calibrated in accordance with testing protocols and was exposed to rain on one day, potentially impacting test results; (2) testers improperly rounded down back-face deformation

measurements, which is not authorized in the established testing protocols and which resulted in two designs passing First Article Testing that otherwise would have failed. Army officials said rounding is a common practice; however, one private test facility that rounds told GAO that they round up, not down; (3) testers used a new instrument to measure back-face deformation without adequately certifying that the instrument could function correctly and in conformance with established testing protocols. The impact of this issue on test results is uncertain, but it could call into question the reliability and accuracy of the measurements; and (4) testers deviated from the established testing protocols in one instance by improperly scoring a complete penetration as a partial penetration. As a result, one design passed First Article Testing that would have otherwise failed. With respect to internal control issues, the Army did not consistently maintain adequate internal controls to ensure the integrity and reliability of test data. In one example, during ballistic testing, data were lost, and testing had to be repeated because an official accidentally pressed the delete button and software controls were not in place to protect the integrity of test data. Army officials acknowledged that before GAO's review they were unaware of the specific internal control problems we identified.

Contingency Contracting: DoD, State, and USAID Continue to Face Challenges in Tracking Contractor Personnel and Contracts in Iraq and Afghanistan
(GAO-10-01, Issued October 1, 2009)

The Department of Defense, Department of State and the U.S. Agency for International Development have relied extensively on contractors to provide a range of services in Iraq and Afghanistan, but as GAO has previously reported, the

agencies have faced challenges in obtaining sufficient information to plan and manage their use of contractors. As directed by the National Defense Authorization Act for Fiscal Year (FY) 2008, GAO analyzed DoD, DoS, and USAID data for Iraq and Afghanistan for FY 2008 and the first half of FY 2009 on the (1) status of agency efforts to track information on contracts and contractor personnel; (2) number of contractor personnel; (3) number of killed and wounded contractors; and (4) number and value of contracts and extent to which they were awarded competitively. GAO reviewed selected contracts and compared personnel data to other available sources to assess the reliability of agency-reported data.

In response to a statutory requirement to increase contractor oversight, DoD, DoS, and USAID agreed to use the Synchronized Pre-deployment and Operational Tracker (SPOT) system to track information on contracts and contractor personnel in Iraq and Afghanistan. With the exception of USAID in Afghanistan, the agencies are in the process of implementing the system and require contractor personnel in both countries to be entered into SPOT. However, the agencies use differing criteria to decide which personnel are entered, resulting in some personnel not being entered into the system as required. Some agency officials also questioned the need to track detailed information on all contractor personnel, particularly local nationals. Further, SPOT currently lacks the capability to track all required data elements, such as contract dollar value and the number of personnel killed and wounded. As a result, the agencies rely on other sources for contract and contractor personnel information, such as periodic surveys of contractors. DoD, DoS, and USAID reported nearly 226,500 contractor personnel, including

about 28,000 performing security functions, in Iraq and Afghanistan, as of the second quarter of FY 2009. However, due to their limitations, the reported data should not be used to identify trends or draw conclusions about contractor personnel numbers. Specifically, GAO found that the data reported by the three agencies were incomplete. For example, in one quarterly contractor survey, DoD did not include 26,000 personnel in Afghanistan, and USAID did not provide personnel data for a \$91 million contract. The agencies depend on contractors to report personnel numbers and acknowledge that they cannot validate the reported information. USAID and DoS reported that 64 of their contractors had been killed and 159 wounded in Iraq and Afghanistan during GAO's review period. DoD officials told us they continue to lack a system to reliably track killed or wounded contractor personnel and referred us to the Department of Labor's Defense Base Act (DBA) case data for this information. However, because DBA is a worker's compensation program, Labor's data include cases such as those resulting from occupational injuries and do not provide an appropriate basis for determining how many contractor personnel were killed or wounded while working on DoD, DoS, or USAID contracts in Iraq or Afghanistan. Nevertheless, the data provide insights into contractor casualties. According to Labor, 11,804 DBA cases were filed for contractors killed or injured in Iraq and Afghanistan during GAO's review period, including 218 deaths. Based on the review of 150 randomly selected cases, GAO estimates that 11 percent of all FY 2008 DBA cases for the two countries resulted from hostile actions. DoD, DoS, and USAID reported obligating \$38.6 billion on nearly 85,000 contracts in Iraq and Afghanistan during the review period.

DoD accounted for more than 90 percent of the contracts and obligations. The agencies reported that 97 percent of the contracts awarded during GAO's review period, accounting for nearly 71 percent of obligations, were competed.

Ongoing Audits

Contracting in Iraq and Afghanistan

(Project No. 120874, Initiated November 2009)

As required by the Fiscal Year 2008 National Defense Authorization Act, GAO will report on:

- The number and value of contracts active and awarded with performance in Iraq and/or Afghanistan
- The extent to which these contract were awarded using competitive procedures
- The number of contractor personnel, including those performing security functions, working on these contracts
- The number of contractor personnel killed or wounded while working on these contracts.

Joint Campaign Plan for Iraq

(Project No. 320734, Initiated November 2009)

DoD and DoS are set to release their latest update to the Joint Campaign Plan for Iraq, which will guide their activities in 2010. GAO's key questions are:

- To what extent does the Joint Campaign Plan for Iraq identify and prioritize the conditions that must be achieved in each phase of the campaign?
- To what extent does the Joint Campaign Plan for Iraq report the number of brigade combat teams and other forces required for each phase of the campaign?
- To what extent does the Joint Campaign Plan for Iraq estimate the time needed to reach the

desired end state and complete the military portion of the campaign?

Readiness of Air Force Combat and Expeditionary Combat Forces

(Project No. 351376, Initiated September 2009)

High operational tempos have challenged the Air Force's ability to provide certain types of units and personnel to support ongoing operations and other commitments. GAO's key questions are:

- What are the demands for Air Force combat and expeditionary combat support capabilities?
- To what extent is the Air Force able to provide combat and expeditionary combat support forces?
- What factors affect the Air Force's ability to meet demands for ongoing operations and maintain sufficient forces and capabilities to meet other commitments?
- To what extent has the Air Force identified any potential gaps in meeting demands and developed plans to address such gaps, including adjustments to forces structure and manning authorizations?

Review of Combat Skills Training for Support Forces

(Project No. 351385, Initiated September 2009)

This report will address the following:

- How do the services determine the appropriate level of training to provide to their non-combat compared to combat forces?
- What, if any, unique factors have the services considered when determining the appropriate level of training to provide to non-combat arms forces deploying to Iraq and Afghanistan?
- To what extent is the current training of support forces consistent with identified service-specific and theater-specific training

requirements for an asymmetric combat environment?

- To what, if any, extent have the services collected information about the effectiveness of pre- and post-deployment training from non-combat arms forces that have deployed to Iraq or Afghanistan?
- To what extent have the services adjusted the training of their non-combat arms forces based on lessons learned from ongoing combat operations in Iraq and Afghanistan?

Review of Army and Marine Corps Training Capacity

(Project No. 351387, Initiated September 2009)

This report will address the following:

- To what extent have DoD, the Army, and the Marine Corps identified differences in ground force training requirements for Iraq and Afghanistan?
- To what extent have DoD, the Army, and the Marine Corps quantified training capacities and analyzed the key factors that currently limit capacities to train ground forces for ongoing operations in Afghanistan and Iraq?
- To what extent, if any, have DoD, the Army, and the Marine Corps developed plans and timelines for adjusting training capacities to meet requirements for increasing force levels in Afghanistan while continuing to support requirements in Iraq?

Review of Availability of Trained and Ready Forces for Iraq and Afghanistan

(Project No. 351388, Initiated September 2009)

This report will address the following:

- To what extent has DoD identified near-term and long-term requirements for the types of capabilities needed to support continuing

operations in Iraq and expanded operations in Afghanistan?

- To what extent has DoD developed an approach and processes to manage the identification and deployment of forces to meet requirements, including any analysis to identify and manage the competing demands of operations in Iraq and Afghanistan?
- What are the implications of continuing demand for forces for ongoing operations on overall force readiness and DoD's ability to meet other global commitments?

DoD Medical Wartime Personnel Requirements

(Project No. 351393, Initiated August 28, 2009)

DoD's military health care professionals are needed to support combat contingency operations to treat injured military personnel and save lives. For current contingency operations, GAO's key questions are:

- To what extent have DoD and the services identified their wartime health care personnel requirements?
- What challenges, if any, are DoD and the services encountering in meeting their wartime health care personnel requirements?
- To what extent do DoD and the services have or use the tools they need to meet their wartime health care personnel requirements?

U.S. Military Burns of Solid Waste in Open Pits in Iraq and Afghanistan

(Project No. 361123, Initiated August 2009)

GAO's key questions for this review will be determined later.

U.S. Civilian Agency Planning for the Drawdown of U.S. Troops in Iraq

(Project No. 320691, Initiated July 2009)

This report will address the following:

- How have U.S. civilian agencies planned for the U.S. military drawdown, including prioritizing post-drawdown mission and programs, right-sizing civilian staff for these missions, and planning for their future security and logistical needs?
- How effectively have civilian agencies planned for continuing programs previously funded by DoD?
- What are the estimated additional costs to maintain a civilian presence in Iraq as U.S. forces draw down?

Iraq Refugees and SIV Employment in the United States

(Project No. 320694, Initiated July 2009)

About 15,000 Iraqi refugees were admitted to the United States in FY 2007-2008. Some served the U.S. government in Iraq as translators, for examples, and were granted special immigrant visas (SIV). The National Defense Authorization Act for Fiscal Year 2009 gave the Defense and State Departments the authority to jointly establish a temporary program to offer employment to Iraqi SIV holders as translators, interpreters, or cultural awareness instructors. This report will address the following:

- What is the status of resettled Iraqis and the initial difficulties they face?
- What are the benefits afforded to Iraqi refugees and SIV holders?
- What opportunities do Iraqi refugees and SIV holders have for employment with the federal government?

U.S., Iraqi, and International Efforts to Address Challenges in Reintegrating Displaced Iraqis

(Project No. 320645, Initiated March 9, 2009)

The UN reports that over 4.8 million Iraqis have been displaced, including about 2.8 million within Iraq. In April 2009, GAO issued a report on assistance to Iraqi refugees in Jordan and Syria. In anticipation of a growing number of returns from within and outside Iraq, the international community has encouraged Iraq to develop plans to reintegrate displaced Iraqis. This engagement will focus on challenges in reintegrating Iraqis returning from other countries and those displaced within Iraq. This report will address the following:

- What challenges do the United States, Iraq, and the international community face in reintegrating displaced Iraqis?
- What actions have they taken to address these challenges?
- What gaps remain, and what more needs to be done to address these challenges?

DoD's Basis for Unmanned Aircraft Systems Program Levels and Plans to Support Those Levels

(Project No. 351271, Initiated March 2009)

Battlefield commanders have increased their reliance on unmanned aircraft systems (UAS) to perform missions in ongoing operations. DoD has steadily increased UAS program levels to meet operational requests for UAS. DoD has experienced mission success with UAS, but the increase in UAS poses challenges for DoD in supporting these systems. GAO's key questions are:

- To what extent did DoD consider factors, such as personnel availability and training needs, when determining UAS funding and program plans?

- To what extent do joint and service tactics, techniques, and procedures reflect UAS usage in current joint operations?
- What factors, if any, affect the services' ability to train individuals and units for UAS practices used in current joint operations?

DoD's Planning for the Withdrawal of U.S. Forces from Iraq

(Project No. 351429, Initiated February 2009)

On November 17, 2008, the U.S. government and the Government of Iraq signed a security agreement that dictates a withdrawal of U.S. forces from Iraq by December 31, 2011. In light of this deadline, and based on previous GAO work, there are several complex issues that need to be addressed:

- To what extent has DoD developed plans to manage the redeployment of U.S. forces and equipment and plans for the composition and role of forces that will remain in Iraq, and how has the security agreement affected these plans?
- To what extent has DoD developed plans and processes for turning over U.S. bases to the Iraqis and managing contractors and contractor-managed equipment during withdrawal?
- To what extent is DoD integrating withdrawal planning with evolving operational requirements?

Iraq and Afghanistan Contractor Oversight

(Project No. 120812, Initiated February 2009)

Pursuant to the Fiscal Year 2008 National Defense Authorization Act, this engagement will focus on contracts awarded by the Department of Defense (DoD), the Department of State (DoS), and the U.S. Agency for International Development (USAID) to contractors to perform

contract administration or management of other contracts or grants for reconstruction or stabilization efforts in Iraq and Afghanistan. The report will address the following:

- What do DoD, DoS, and USAID know about the extent to which they are hiring contractors to perform administration functions for other contracts and grants in Iraq and Afghanistan?
- What factors contribute to decisions to use contractors to perform administration functions?
- To what extent have DoD, DoS, and USAID established and implemented policies that facilitate the management of contractors performing administration functions for other contracts/grants?

Iraq Cost Sharing Arrangements

(Project No. 320638, Initiated October 2008)

This report will assess U.S. efforts to share or transfer security costs to Iraq by identifying the:

- Mechanisms the United States is using to share or transfer security costs to the Iraqi government and the results these mechanisms have produced
- Foreign government support of the presence of U.S. forces in their countries and the extent to which features of these arrangements could be applied to Iraq
- Financial resources Iraq has to pay for its reconstruction and security, the extent to which it has expended these resources, and the size of its budget surplus or deficit

Intelligence, Surveillance, and Reconnaissance (ISR) Processing Capabilities

(Project No. 351242, Initiated August 7, 2008)

DoD continues to invest in capabilities to collect ISR data, but its infrastructure for analyzing and

using that data is stressed. The report will address the following:

- To what extent has DoD developed the capabilities it needs to process, exploit, and disseminate the information that it receives from its ISR systems?
- To what extent does DoD identify gaps in its tasking, processing, exploitation, and dissemination cycle when developing future ISR collection requirements?

Joint IED Defeat Organization (JIEDDO) Strategic Management

(Project No. 351230, Initiated June 2008)

The DoD Joint IED Defeat Organization's (JIEDDO's) mission is to improve the U.S. military's capability for defending against improvised explosive device (IED) attacks. GAO reviews have continued to raise concerns about JIEDDO's ability to strategically manage and to achieve its objectives. These are the key questions:

- To what extent has JIEDDO made progress in developing a strategic plan?
- To what extent has JIEDDO developed a process to identify, evaluate, select, and develop counter-IED initiatives?
- To what extent has the Office of the Secretary of Defense provided direction and oversight for JIEDDO operations and activities?

Urgent Wartime Requirements

(Project No. 351236, Initiated June 2008)

The changing tactical conditions in Southwest Asia have highlighted the need for DoD to respond rapidly to wartime needs for new capabilities. DoD has been moving toward a joint process to meet these needs that would reduce duplication and costs. However, it is unclear whether DoD has fully and effectively implemented its joint process to that end. These are the key questions:

- To what extent do DoD's urgent need response processes comply with the response timeframes established in DoD guidance documents?
- What factors have affected the responsiveness of DoD processes in meeting urgent need requests?
- What challenges, if any, have affected the coordination and integration of DoD's urgent need response processes?

U.S. Department of the Treasury

During this period, the Department of Treasury did not conduct any work related to, in support of, or in Iraq. Additionally, as of December 31, 2009, the Department of Treasury has no plans to conduct any work in Iraq in the future and will no longer be reported on in this section.

Department of Commerce

During this period, the Department of Commerce did not conduct any work related to, in support of, or in Iraq. Additionally, as of December 31, 2009, the Department of Commerce has no plans to conduct any work in Iraq in the future and will no longer be reported on in this section.

SUMMARY OF U.S. OVERSIGHT IN IRAQ

This appendix contains a list of completed audits, reports, and testimonies on Iraq reconstruction activities released by the Special Inspector General for Iraq Reconstruction (SIGIR), as of January 31, 2010, and the following agencies, as of December 31, 2009:

- Department of Defense Office of Inspector General (DoD OIG)
- Department of State Office of Inspector General (DoS OIG)
- Government Accountability Office (GAO)
- U.S. Army Audit Agency (USAAA)
- U.S. Agency for International Development Office of Inspector General (USAID OIG)

For a complete list of this work, see Table H-1.

APPENDIX H

DoD OIG COMPLETED AUDITS, AS OF DECEMBER 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
DoD OIG	D-2010-032	12/31/2009	DoD Countermine and Improvised Explosive Device Defeat Systems Contracts – Husky Mounted Detection System
DoD OIG	D-2010-029	12/21/2009	DoD Contractor Qualifications and Selection Criteria for Body Armor Contracts
DoD OIG	D-2010-028	12/15/2009	Rapid Acquisition and Fielding of Materiel Solutions by the Navy
DoD OIG	D-2010-025	12/11/2009	Transportation for DoD Personnel and Cargo Relocation From the Iraq Drawdown
DoD OIG	D-2010-027	12/8/2009	Army's Management of the Operations and Support Phase of the Acquisition Process for Body Armor
DoD OIG	D-2010-021	11/23/2009	Using System Threat Assessments in the Acquisition of Tactical Wheeled Vehicles
DoD OIG	D-2010-022	11/20/2009	Management of Nontactical Vehicles in Support of Operation Iraqi Freedom
DoD OIG	Memorandum	11/16/2009	Department of the Army Deferred Maintenance on the Bradley Fighting Vehicle
DoD OIG	D-2010-005	11/3/2009	Information Security at the Fleet and Industrial Supply Center, Sigonella, Detachment Bahrain
DoD OIG	D-2009-113	9/30/2009	Medical Equipment Used to Support Operations in Southwest Asia
DoD OIG	D-2009-118	9/29/2009	Internal Controls Over Naval Special Warfare Command Comptroller Operations in Support of Contingency Operations
DoD OIG	D-2009-117	9/29/2009	Controls Over Air Combat Command and Pacific Air Forces Unliquidated Obligations from Department of the Air Force Contracts Supporting Contingency Operations
DoD OIG	D-2009-115	9/29/2009	Summary of Information Operations Contracts in Iraq
DoD OIG	D-2009-112	9/29/2009	Deferred Maintenance on the Air Force C-130 Aircraft
DoD OIG	D-2009-114	9/25/2009	Transition Planning for the Logistics Civil Augmentation Program IV Contract
DoD OIG	D-2009-109	9/25/2009	Contracts Supporting the DoD Counter Narcoterrorism Technology Program Office
DoD OIG	D-2009-108	9/23/2009	U.S. Air Forces Central War Reserves Materiel Contract
DoD OIG	09-INTEL-13	9/23/2009	Investigation of Allegations of the Use of Mind-Altering Drugs to Facilitate Interrogations of Detainees
DoD OIG	D-2009-102	9/18/2009	Price Reasonableness Determinations for Contracts by U.S. Special Operations Command
DoD OIG	D-2009-091	7/31/2009	Information Operations Contracts in Iraq
DoD OIG	D-2009-098	7/30/2009	Status of the Defense Emergency Response Fund in Support of the Global War on Terror
DoD OIG	D-2009-095	7/28/2009	Contracting for Transportation Services for U.S. Army Corps of Engineers, Gulf Region Division
DoD OIG	D-2009-096	7/28/2009	Contracts for the U.S. Army's Heavy-Lift VI Program in Kuwait
DoD OIG	IPO-2009-E001	7/27/2009	Review of Electrocution Deaths in Iraq: Part II - Seventeen Incidents Apart from Staff Sergeant Ryan D. Maseth, U.S. Army
DoD OIG	IE-2009-006	7/24/2009	Review of Electrocution Deaths in Iraq: Part I - Electrocution of Staff Sergeant Ryan D. Maseth, U.S. Army
DoD OIG	D-2009-093	7/15/2009	Ship Utilization in Support of the Global War on Terror
DoD OIG	D-2009-083	5/29/2009	Logistics Support Contracting for the United States Special Operations Command
DoD OIG	D-2009-079	5/7/2009	Controls Over the Department of the Navy Military Payroll Disbursed in Support of the Global War on Terror
DoD OIG	D-2009-078	5/4/2009	Health Care Provided by Military Treatment Facilities to Contractors in Southwest Asia
DoD OIG	D-2009-6-004	4/8/2009	Defense Contract Management Agency (DCMA) Actions on Audits of Cost Accounting Standards and Internal Control Systems at DoD Contractors Involved in Iraq Reconstruction Activities
DoD OIG	D-2009-073	4/8/2009	DoD Components' Use of Global War on Terror Supplemental Funding Provided for Procurement and Research, Development, Test, and Evaluation
DoD OIG	D-2009-067	4/3/2009	Controls Over Air Force Materiel Command Unliquidated Obligations on Department of the Air Force Contracts Supporting the Global War on Terror
DoD OIG	D-2009-066	4/1/2009	Marine Corps' Management of the Recovery and Reset Programs
DoD OIG	09-INTEL-05	3/24/2009	Audit of the Management of Signals Intelligence Counterterrorism Enterprise Analysts

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE
DoD OIG	D-2009-063	3/24/2009	Funds Appropriated for Afghanistan and Iraq Processed Through the Foreign Military Trust Fund
DoD OIG	SPO-2009-003	3/17/2009	Assessment of the Accountability of Night Vision Devices Provided to the Security Forces of Iraq
DoD OIG	D-2009-061	3/12/2009	Controls Over the Reporting of Transportation Costs in Support of the Global War on Terror
DoD OIG	D-2009-058	2/27/2009	DoD Cost of War Reporting of Supplemental Funds Provided for Procurement and Research, Development, Test, and Evaluation
DoD OIG	D-2009-054	2/17/2009	Identification of Classified Information in Unclassified DoD Systems During the Audit of Internal Controls and Data Reliability in the Deployable Disbursing System
DoD OIG	D-2009-052	2/13/2009	Controls Over Excess Defense Articles Provided to Foreign Governments
DoD OIG	09 INTEL-03	2/13/2009	Review of Intelligence Resources at the Joint Intelligence Task Force Combating Terrorism and Special Operations Command in Support of Operation Enduring Freedom and Operation Iraqi Freedom
DoD OIG	D-2009-047	1/29/2009	DoD Testing Requirements for Body Armor
DoD OIG	D-2009-046	1/29/2009	Procurement and Delivery of Joint Service Armor Protected Vehicles
DoD OIG	D-2009-042	1/16/2009	Hiring Practices Used To Staff the Iraqi Provisional Authorities
DoD OIG	D-2009-041	1/14/2009	Expeditionary Fire Support System and Internally Transportable Vehicle Programs
DoD OIG	D2008-DO-DOIG-0141.000	12/19/2008	Report on the Assessment of Arms, Ammunition, and Explosives Accountability and Control; Security Assistance; and Logistics Sustainment for the Iraq Security Forces
DoD OIG	D-2009-030	12/8/2008	Marine Corps Implementation of the Urgent Universal Need Statement Process for Mine Resistant Ambush Protected Vehicles
DoD OIG	D-2009-027	12/8/2008	Air Force Combat Search and Rescue Helicopter
DoD OIG	D2009-006	10/20/2008	Small Arms Ammunition Fund Management in Support of the Global War on Terror
DoD OIG	D-2009-005	10/10/2008	Controls Over the Contractor Common Access Card Life Cycle
DoD OIG	D-2009-003	10/9/2008	Internal Controls Over Army General Fund, Cash and Other Monetary Assets Held Outside of the Continental United States
DoD OIG	D-2008-135	9/29/2008	Requiring Radio Frequency Identification in Contracts for Supplies
DoD OIG	D-2008-132	9/26/2008	Payments for Transportation Using PowerTrack®
DoD OIG	D-2008-133	9/25/2008	Joint Follow-On Evaluation of the Equipment Status of Operation Iraqi Freedom Forces
DoD OIG	D-2008-131	9/16/2008	Security Over Radio Frequency Identification
DoD OIG	D-2008-115	8/6/2008	Status of Training Vehicles for U.S. Ground Forces Deploying in Support of Operation Iraqi Freedom
DoD OIG	IE-2008-010	7/31/2008	Information Report on the Assessment of DoD Support to the Iraqi Security Forces Inspectors General
DoD OIG	D-2008-086	7/18/2008	Summary of Issues Impacting Operations Iraqi Freedom and Enduring Freedom Reported by Major Oversight Organizations Beginning FY 2003 through FY 2007
DoD OIG	D-2008-107	7/3/2008	Defense Hotline Allegations Concerning Contracts Issued by U.S. Army TACOM Life Cycle Management Command to BAE Systems Land and Armaments, Ground Systems Division
DoD OIG	D2007-D000IG-0239.000	7/3/2008	Accountability of Munitions Provided to the Security Forces of Iraq
DoD OIG	D-2008-098	5/22/2008	Internal Controls Over Out-of-Country Payments
DoD OIG	D-2008-089	5/9/2008	Planning Armor Requirements for the Family of Medium Tactical Vehicles
DoD OIG	D-2008-078	4/9/2008	Training Requirements for U.S. Ground Forces Deploying in Support of Operation Iraqi Freedom
DoD OIG	D2006-DI-P0E2-0137	Not Reported	DoD/Department of Veterans Affairs (VA) Inspectors General Interagency Care Transition Project
DoD OIG	2008E001	6/4/2008	Review of Matters Related to the August 28, 2005, Shooting of Reuters Journalists in Iraq
DoD OIG	08-INTEL-06	6/12/2008	Review of the U.S. Government's Relationship with the Iraqi National Congress: Phase Two- and the Relationship of the Iraqi National Congress with the Department of Defense
DoD OIG	D-2008-067	3/31/2008	DoD Procurement Policy for Body Armor
DoD OIG	D-2008-064	3/18/2008	Defense Hotline Allegations Concerning the Biometric Identification System for Access Omnibus Contract
DoD OIG	D-2008-060	3/7/2008	Potable and Non Potable Water Treatment in Iraq

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APPENDIX H

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
DoD OIG	D-2008-059	3/6/2008	Supplemental Funds Used for Medical Support for the Global War on Terror
DoD OIG	D-2008-024	1/18/2008	Inspection Process of the Army Reset Program for Equipment for Units Returning from Operation Iraqi Freedom
DoD OIG	IE-2008-001	1/4/2008	Review of Investigative Documentation Associated with the Fatality of a U.S. Army Corporal during Convoy Operations in Iraq
DoD OIG	D-2008-033	12/28/2007	Training for U.S. Ground Forces at Army Maneuver Combat Training Centers
DoD OIG	D-2008-038	12/21/2007	Army's Procurement and Conditional Acceptance of Medium Tactical Vehicles
DoD OIG	D-2008-029	12/5/2007	Request for and Use of Emergency Supplemental Funds for the Rapid Fielding Initiative
DoD OIG	D-2008-026	11/30/2007	Management of the Iraq Security Forces Fund in Southwest Asia - Phase III
DoD OIG	D-2008-027	11/21/2007	Air Force Use of Global War on Terrorism Supplemental Funding Provided for Procurement and Research, Development, Test, and Evaluation
DoD OIG	D2007-D0107	6/27/2007	Audit of Procurement Policy for Armored Vehicles
DoD OIG	D-2007-105	6/21/2007	U.S. Transportation Command (USTRANSCOM) Compliance with DoD Policy on the Use of Commercial Transport
DoD OIG	D-2007-090	5/3/2007	Management of Prepositioned Munitions
DoD OIG	Not reported	4/2/2007	Antideficiency Act Investigation of the Operation and Maintenance Appropriation Account 2142020 and 2152020
DoD OIG	D-2007-060	2/12/2007	Audit of the Management of the Iraq Security Forces Fund—Phase II
DoD OIG	D-2007-049	1/25/2007	Audit of the Equipment Status of Deployed Forces within U.S. Central Command
DoD OIG	D-2007-030	12/8/2006	Management of the Iraq Security Forces Fund in Southwest Asia—Phase I
DoD OIG	D-2007-010	11/2/2006	The Army Small Arms Program That Relates to Availability, Maintainability, and Reliability of the Small Arms to Support the Warfighter
DoD OIG	D-2007-001	10/6/2006	Information Operations Activities in Southwest Asia
DoD OIG	06-INTEL-10	8/25/2006	Review of DoD-directed Investigations of Detainee Abuse
DoD OIG	IPO2004-C005	8/25/2006	Review of Criminal Investigations of Alleged Detainee Abuse
DoD OIG	IE-2005-002	7/15/2006	Follow-up to Department of State/Department of Defense Interagency Assessment of Iraq Police Training
DoD OIG	D-2007-30	2/10/2006	Management of the Iraq Security Forces Fund in Southwest Asia
DoD OIG	D-2006-010	10/28/2005	Contract Surveillance for Service Contracts
DoD OIG	D-2005-045	5/9/2005	FY 2004 Emergency Supplemental Appropriation Allocated to the Defense Logistics Agency
DoD OIG	D-2005-053	4/29/2005	FY 2004 Emergency Supplemental Appropriation Allocated to the Defense Information Systems Agency
DoD OIG	D-2004-057	3/18/2004	Contracts Awarded for Coalition Provisional Authority by Defense Contracting Command—Washington
Total DoD OIG Reports = 94			

DoS OIG COMPLETED AUDITS, AS OF DECEMBER 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
DoS OIG	AUD/IQO-09-25	10/21/2009	Audit of Contract Administration, Commissioning and Accreditation of the NEC Baghdad
DoS OIG	09MERO3003	8/1/2009	Role, Staffing, and Effectiveness of the Regional Embassy Offices (REO) in Iraq
DoS OIG	09MERO3002	8/1/2009	Embassy Bagdad Transition Plan (DoD Downsizing)
DoS OIG	09-ISP-3020	7/1/2009	Inspection of Embassy Baghdad
DoS OIG	MERO-IQO-09-06	6/12/2009	Review of the Activities of DynCorp International under the State Department's Worldwide Personal Protective Service Contracts (WPPS) in Iraq
DoS OIG	AUD/IQO-09-16	6/5/2009	Joint Review with SIGIR of the Blackwater Contract for Worldwide Personal Protective Services
DoS OIG	MERO-IQO-09-03	5/5/2009	Review of the Activities of Triple Canopy under the State Department's Worldwide Personal Protective Service Contracts (WPPS) in Iraq
DoS OIG	09-ISP-3014	3/30/2009	Review of US Policy regarding Oil Contracts in Iraq (Program Evaluation)
DoS OIG	08MERO3003	1/7/2009	Review on the Role, Staffing, and Effectiveness of Diplomatic Security in the Management of Personal Protective Services (PPS) in Iraq
DoS OIG	08MERO3004	12/13/2008	Review on the Implementation of Recommendations from the Report of the Secretary of State's Panel on Personal Protective Services in Iraq (commonly known as the Kennedy Report) on Personal Protective Service (WPPS) in Iraq
DoS OIG	07AUD3034	12/1/2008	Review of Procurement Competition: New Embassy Compound Baghdad
DoS OIG	MERO-IQO-08-01	7/1/2008	Status of Iraqi Special Immigrant Visa Programs
DoS OIG	MERO-IQO-08-02	7/1/2008	Status of U.S. Refugee Resettlement Processing for Iraqi Nationals
DoS OIG	08MER03001	6/30/2008	U.S. Refugee Admissions Program (USRAP) for Iraq
DoS OIG	AUD/CG-07-33	9/1/2007	Audit of the National Endowment for Democracy for Fiscal Years 2003-05
DoS OIG	AUD/FM-07-41	8/1/2007	Independent Auditor's Report on the Application of Agreed-upon Procedures Related to Selected DynCorp Invoices
DoS OIG	AUD/IQO-07-20	1/30/2007	INL Iraq Police Contract (Adnan Palace)
DoS OIG	AUD/CG-07-02	12/18/2006	Agreed-upon Procedures on Indirect Cost Rates Proposed by National Endowment for Democracy
DoS OIG	AUD/CG-07-05	12/18/2006	Agreed-upon Procedures on Indirect Cost Rates Proposed by National Democratic Institute for International Affairs
DoS OIG	AUD/CG-07-03	9/30/2006	Agreed-upon Procedures on Indirect Cost Rates Proposed by International Republican Institute
DoS OIG	AUD/CG-07-04	9/30/2006	Agreed-upon Procedures on Indirect Cost Rates Proposed by the Center for International Private Enterprise, Inc.
DoS OIG	AUD/CG-06-20	3/31/2006	Independent Accountant's Report on the Application of Agreed-upon Procedures on Indirect Cost Rates Proposed by Scholastic, Inc.
DoS OIG	AUD/IQO-06-16	3/31/2006	Application of Agreed-upon Procedures of Department of State Procurement Competitions To Support Armored Vehicles in Iraq
DoS OIG	AUD/IQO-06-17	3/31/2006	Application of Agreed-upon Procedures Relating to DECO, Inc., Task Order No. SALMEC-04-F-0996
DoS OIG	ISP-IQO-06-01	10/1/2005	Review of the Staffing of Embassy Baghdad
DoS OIG	04141-2005B17900005	8/1/2005	Billed Costs Under Task Orders Submitted By RONCO (Demining)
DoS OIG	IT-IQO-05-06	8/1/2005	Embassy Baghdad Communications Security Evaluation
DoS OIG	3311-2005K17900015	7/22/2005	Application of Agreed-upon Procedures To Calculate Daily Life Support Rates Under LOGCAP TO100
DoS OIG	IE-2005-002/ISP-IQO-05-72	7/15/2005	DoS/DoD Interagency Evaluation of Iraqi Police Training
DoS OIG	ISP-IQO-05-60	7/1/2005	Review of the Staffing of Embassy Baghdad
DoS OIG	ISP-IQO-05-61	7/1/2005	Review of the Staffing of Embassy Baghdad

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APPENDIX H

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
DoS OIG	03311-2005D-1790009	5/1/2005	Audit of Cost-Plus Contract for Police Training
DoS OIG	IT-IQO-05-04	5/1/2005	Survey of Iraq IT Waivers
DoS OIG	AUD/IQO-05-24	3/28/2005	Agreed-upon Procedures Review of Indirect Rates and Equipment Delivery Charge Proposed by [a Department Contractor] and Review of Accounting System
DoS OIG	AUD/IQO-05-16	3/1/2005	Review of Agreed-upon Procedures for the Verification of Excessive Fuel Charges in Support of JIPTC
DoS OIG	ISP-IQO-05-57	3/1/2005	Review of the Staffing of Embassy Baghdad
DoS OIG	AUD/CG-05-18	2/15/2005	Survey of Department of State's Funding for Iraq
DoS OIG	AUD/IQO-05-13	1/1/2005	Agreed-upon Procedures of Daily Direct Labor, Aerial Support Equipment and Indirect Expense Rates Proposed by Blackwater Security Consultants, Contractor's Accounting System and Timekeeping Procedures
DoS OIG	ISP-IQO-05-53	12/1/2004	Review of the Staffing of Embassy Baghdad
DoS OIG	IBO/IQO-A-05-02	10/1/2004	Review of Radio Sawa Support To Transition in Post-Saddam Iraq
DoS OIG	AUD/IQO-04-47	9/1/2004	Review of Department of State Procurement Competitions To Support the Iraqi Police Training Program
DoS OIG	AUD/IQO-04-48	9/1/2004	Review of Cashiering Operations at Embassy Baghdad
DoS OIG	AUD/CG-04-41	7/1/2004	Fact Sheet on Iraqi National Congress Support Foundation
Total DoS OIG Reports = 43			

GAO COMPLETED AUDITS, AS OF DECEMBER 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
GAO	GAO-10-288R	12/18/2009	Overseas Contingency Operations: Funding and Cost Reporting for the Department of Defense	www.gao.gov/new.items/d10288r.pdf
GAO	GAO-10-156	11/12/2009	State Department: Diplomatic Security's Recent Growth Warrants Strategic Review	www.gao.gov/new.items/d10156.pdf
GAO	GAO-10-187	11/2/2009	Contingency Contracting: Further Improvements Needed in Agency Tracking of Contractor Personnel and Contracts in Iraq and Afghanistan	www.gao.gov/new.items/d10187.pdf
GAO	GAO-10-179	11/2/2009	Operation Iraqi Freedom: Preliminary Observations on DoD Planning for the Drawdown of U.S. Forces from Iraq	www.gao.gov/new.items/d10179.pdf
GAO	GAO-10-95	10/29/2009	Warfighter Support: Actions Needed to Improve Visibility and Coordination of DoD's Counter-Improvised Explosive Device Efforts	www.gao.gov/new.items/d1095.pdf
GAO	GAO-10-119	10/16/2009	Warfighter Support: Independent Expert Assessment of Army Body Armor Test Results and Procedures Needed Before Fielding	www.gao.gov/new.items/d10119.pdf
GAO	GAO-10-01	10/1/2009	Contingency Contracting: DoD, State, and USAID Continue to Face Challenges in Tracking Contractor Personnel and Contracts in Iraq and Afghanistan	www.gao.gov/new.items/d101.pdf
GAO	GAO-09-1022R	9/25/2009	Overseas Contingency Operations: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d091022r.pdf
GAO	GAO-09-874	9/17/2009	Department of State: Additional Steps Needed to Address Continuing Staffing and Experience Gaps at Hardship Posts	www.gao.gov/new.items/d09874.pdf
GAO	GAO-09-1019T	9/16/2009	Human Capital: Improved Tracking and Additional Actions Needed to Ensure the Timely and Accurate Delivery of Compensation and Medical Benefits to Deployed Civilians	www.gao.gov/new.items/d091019t.pdf
GAO	GAO-09-351	7/31/2009	Contingency Contract Management: DoD Needs to Develop and Finalize Background Screening and Other Standards for Private Security Contractors	www.gao.gov/new.items/d09351.pdf
GAO	GAO-09-791R	7/10/2009	Overseas Contingency Operations: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d09791r.pdf
GAO	GAO-09-562	6/26/2009	Human Capital: Actions Needed to Better Track and Provide Timely and Accurate Compensation and Medical Benefits to Deployed Federal Civilians	www.gao.gov/new.items/d09562.pdf
GAO	GAO-09-692T	6/23/2009	V-22 Osprey Aircraft: Assessments Needed to Address Operational and Cost Concerns to Define Future Investments	www.gao.gov/new.items/d09692t.pdf
GAO	GAO-09-526	6/3/2009	Rebuilding Iraq: Improved Management Controls and Iraqi Commitment Needed for Key State and USAID Capacity-Building Programs	www.gao.gov/new.items/d09526.pdf
GAO	GAO-09-120	4/21/2009	Iraqi Refugee Assistance: Improvements Needed in Measuring Progress, Assessing Needs, Tracking Funds, and Developing an International Strategic Plan	www.gao.gov/new.items/d09120.pdf
GAO	GAO-09-538T	4/1/2009	Contingency Contracting: DOD, State and USAID Are Taking Actions to Track Contracts and Contractor Personnel in Iraq and Afghanistan	www.gao.gov/new.items/d09538t.pdf
GAO	GAO-09-449R	3/30/2009	Global War on Terrorism: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d09449r.pdf
GAO	GAO-09-476T	3/25/2009	Iraq and Afghanistan: Security, Economic, and Governance Challenges to Rebuilding Efforts Should Be Addressed in U.S. Strategies	www.gao.gov/new.items/d09476t.pdf
GAO	GAO-09-294SP	3/24/2009	Iraq: Key Issues for Congressional Oversight	www.gao.gov/new.items/d09294sp.pdf
GAO	GAO-09-302	3/17/2009	Global War on Terrorism: DOD Needs to More Accurately Capture and Report the Costs of Operation Iraqi Freedom and Operation Enduring Freedom	www.gao.gov/new.items/d09302.pdf
GAO	GAO-09-280	3/9/2009	Afghanistan Security: U.S. Programs to Further Reform Ministry of Interior and National Police Challenged by Lack of Military Personnel and Afghan Cooperation	www.gao.gov/new.items/d09280.pdf

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APPENDIX H

AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
GAO	GAO-09-388T	3/3/2009	Defense Management: Increased Attention on Fuel Demand Management at DOD's Forward-Deployed Locations Could Reduce Operational Risks and Costs	www.gao.gov/new.items/d09388t.pdf
GAO	GAO-09-263SP	2/23/2009	Securing, Stabilizing, and Developing Pakistan's Boarder Area with Afghanistan: Key Issues for Congressional Oversight	www.gao.gov/new.items/d09263sp.pdf
GAO	GAO-09-300	2/20/2009	Defense Management: DOD Needs to Increase Attention on Fuel Demand Management at Forward-Deployed Locations	www.gao.gov/new.items/d09300.pdf
GAO	GAO-09-380T	2/12/2009	Iraq and Afghanistan: Availability of Forces, Equipment, and Infrastructure Should Be Considered in Developing U.S. Strategy Plans	www.gao.gov/new.items/d09380t.pdf
GAO	GAO-09-366T	2/12/2009	Afghanistan Security: Corrective Actions Are Needed to Address Serious Accountability Concerns about Weapons Provided to Afghan National Security Forces	www.gao.gov/new.items/d09366t.pdf
GAO	GAO-09-267	1/30/2009	Afghanistan Security: Lack of Systematic Tracking Raises Significant Accountability Concerns about Weapons Provided to Afghan National Security Forces	www.gao.gov/new.items/d09267.pdf
GAO	GAO-09-114R	11/20/2008	Contract Management: DoD Developed Draft Guidance for Operational Contract Support but Has Not Met All Legislative Requirements	www.gao.gov/new.items/d09114r.pdf
GAO	GAO-09-175	11/14/2008	Unmanned Aircraft Systems: Additional Actions Needed to Improve Management and Integration of DOD Efforts to Support Warfighter Needs	www.gao.gov/new.items/d09175.pdf
GAO	GAO-09-19	10/1/2008	Contingency Contracting: DOD, State, and USAID Contracts and Contractor Personnel in Iraq and Afghanistan	www.gao.gov/new.items/d0919.pdf
GAO	GAO-09-86R	10/1/2008	Provincial Reconstruction Teams in Iraq and Afghanistan	www.gao.gov/new.items/d0986r.pdf
GAO	GAO-08-1144T	9/16/2008	Stabilizing and Rebuilding Iraq: Iraqi Revenues, Expenditures, and Surplus	www.gao.gov/new.items/d081144t.pdf
GAO	GAO-08-1031	8/5/2008	Stabilizing and Rebuilding Iraq: Iraqi Revenues, Expenditures, and Surplus	www.gao.gov/new.items/d081031.pdf
GAO	GAO-08-1128R	9/15/2008	Global War on Terrorism: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d081128r.pdf
GAO	GAO-08-930	9/10/2008	Operation Iraqi Freedom: Actions Needed to Enhance DOD Planning for Reposturing of U.S. Forces from Iraq	www.gao.gov/new.items/d08930.pdf
GAO	GAO-08-966	7/31/2008	Rebuilding Iraq: DOD and State Department Have Improved Oversight and Coordination of Private Security Contractors in Iraq, but Further Actions Are Needed to Sustain Improvements	www.gao.gov/new.items/d08966.pdf
GAO	GAO-08-1021T	7/23/2008	Securing, Stabilizing, and Rebuilding Iraq: Progress Report: Some Gains Made, Updated Strategy Needed	www.gao.gov/new.items/d081021t.pdf
GAO	GAO-08-736R	6/23/2008	Military Operations: Actions Needed To Better Guide Project Selection for Commander's Emergency Response Program and Improve Oversight in Iraq	www.gao.gov/new.items/d08736r.pdf
GAO	GAO-08-837	6/23/2008	Securing, Stabilizing, and Rebuilding Iraq: Progress Report: Gains Made, Updated Strategy Needed	www.gao.gov/new.items/d08837.pdf
GAO	GAO-08-578	5/8/2008	Interagency Contracting: Need for Improved Information and Policy Implementation at the Department of State	www.gao.gov/new.items/d08578.pdf
GAO	GAO-08-568T	3/11/2008	Stabilizing and Rebuilding Iraq: Actions Needed To Address Inadequate Accountability Over U.S. Efforts and Investments	www.gao.gov/new.items/d08568t.pdf
GAO	GAO-08-423R	1/30/2008	Global War on Terrorism: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d08423r.pdf
GAO	GAO-08-316R	1/22/2008	Defense Logistics: The Army Needs To Implement an Effective Management and Oversight Plan for the Equipment Maintenance Contract in Kuwait	www.gao.gov/new.items/d08316r.pdf
GAO	GAO-08-153	1/18/2008	Iraq Reconstruction: Better Data Needed To Assess Iraq's Budget Execution	www.gao.gov/new.items/d08153.pdf

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GAO	GAO-08-143R	11/30/2007	Operation Iraqi Freedom: DoD Assessment of Iraqi Security Forces' Units as Independent Not Clear Because ISF Support Capabilities Are Not Fully Developed	www.gao.gov/new.items/d08143r.pdf
GAO	GAO-08-68	11/6/2007	Global War on Terrorism: DoD Needs To Take Action To Encourage Fiscal Discipline and Optimize Use of Tools Intended To Improve GWOT Cost Reporting	www.gao.gov/new.items/d0868.pdf
GAO	GAO-08-231T	10/30/2007	Securing, Stabilizing, and Rebuilding Iraq: GAO Audits and Key Oversight Issues	www.gao.gov/new.items/d08231t.pdf
GAO	GAO-07-903	10/4/2007	Stabilizing and Rebuilding Iraq: U.S. Ministry Capacity Development Efforts Need an Overall Integrated Strategy To Guide Efforts and Manage Risk	www.gao.gov/new.items/d07903.pdf
GAO	GAO-08-124T	10/4/2007	Stabilizing and Rebuilding Iraq: Serious Challenges Confront U.S. Efforts To Build the Capacity of Iraqi Ministries	www.gao.gov/new.items/d08124t.pdf
GAO	GAO-07-814	9/19/2007	Defense Logistics: Army and Marine Corps Cannot Be Assured That Equipment Reset Strategies Will Sustain Equipment Availability While Meeting Ongoing Operational Requirements	www.gao.gov/new.items/d07814.pdf
GAO	GAO-09-1230T	9/7/2007	Securing, Stabilizing, and Rebuilding Iraq: Iraqi Government Has Not Met Most Legislative, Security, and Economic Benchmarks	www.gao.gov/new.items/d071230t.pdf
GAO	GAO-09-1221T	9/5/2007	Securing, Stabilizing, and Rebuilding Iraq: Iraqi Government Has Not Met Most Legislative, Security, and Economic Benchmarks	www.gao.gov/new.items/d071221t.pdf
GAO	GAO-09-1222T	9/5/2007	Securing, Stabilizing, and Rebuilding Iraq: Iraqi Government Has Not Met Most Legislative, Security, and Economic Benchmarks	www.gao.gov/new.items/d071222t.pdf
GAO	GAO-07-1195	9/4/2007	Securing, Stabilizing, and Rebuilding Iraq: Iraqi Government Has Not Met Most Legislative, Security, and Economic Benchmarks	www.gao.gov/new.items/d071195.pdf
GAO	GAO-07-1220T	9/4/2007	Securing, Stabilizing, and Rebuilding Iraq: Iraqi Government Has Not Met Most Legislative, Security, and Economic Benchmarks	www.gao.gov/new.items/d071120t.pdf
GAO	GAO-07-839	7/31/2007	Defense Contract Management: DoD's Lack of Adherence to Key Contracting Principles on Iraq Oil Contract Put Government Interests at Risk	www.gao.gov/new.items/d07839.pdf
GAO	GAO-07-863	7/11/2007	Unmanned Aircraft Systems: Advance Coordination and Increased Visibility Needed To Optimize Capabilities	www.gao.gov/new.items/d07836.pdf
GAO	GAO-07-759	6/8/2007	Defense Acquisitions: Analysis of Processes Used To Evaluate Active Protection Systems	www.gao.gov/new.items/d07759.pdf
GAO	GAO-07-906R	5/25/2007	GAO Findings and Recommendations Regarding DoD and VA Disability Systems	www.gao.gov/new.items/d07906r.pdf
GAO	GAO-07-699	5/23/2007	Military Operations: The Department of Defense's Use of Solatia and Condolence Payments in Iraq and Afghanistan	www.gao.gov/new.items/d07699.pdf
GAO	GAO-07-783T	5/18/2007	Global War on Terrorism: Reported Obligations for the Department of Defense	www.gao.gov/new.items/d07783t.pdf
GAO	GAO-07-677	5/15/2007	Rebuilding Iraq: Integrated Strategic Plan Needed To Help Restore Iraq's Oil and Electricity Sectors	www.gao.gov/new.items/d07677.pdf
GAO	GAO-07-832T	5/10/2007	Defense Acquisitions: Improved Management and Oversight Needed To Better Control DoD's Acquisition of Services	www.gao.gov/new.items/d07832t.pdf
GAO	GAO-07-827T	5/9/2007	Stabilizing and Rebuilding Iraq: Coalition Support and International Donor Commitments	www.gao.gov/new.items/d07827t.pdf
GAO	GAO-07-749	5/1/2007	Military Operations: Actions Needed To Improve DoD's Stability Operations Approach and Enhance Interagency Planning	www.gao.gov/new.items/d07749.pdf
GAO	GAO-07-662R	4/27/2007	Defense Logistics: Army and Marine Corps's Individual Body Armor System Issues	www.gao.gov/new.items/d07662r.pdf
GAO	GAO-07-525T	4/23/2007	Stabilizing and Rebuilding Iraq: Conditions in Iraq Are Conducive to Fraud, Waste, and Abuse	www.gao.gov/new.items/d07525t.pdf
GAO	GAO-07-503R	3/28/2007	Operation Iraqi Freedom: Preliminary Observations on Iraqi Security Forces' Logistics and Command and Control Capabilities	www.gao.gov/new.items/d07503r.pdf

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GAO	GAO-07-444	3/22/2007	Operation Iraqi Freedom: DoD Should Apply Lessons Learned Concerning the Need for Security Over Conventional Munitions Storage Sites to Future Operations Planning	www.gao.gov/new.items/d07444.pdf
GAO	GAO-07-637T	3/22/2007	Stabilizing Iraq: Preliminary Observations on Budget and Management Challenges of Iraq's Security Ministries	www.gao.gov/new.items/d07637t.pdf
GAO	GAO-07-612T	3/13/2007	Stabilizing Iraq: Factors Impeding the Development of Capable Iraqi Security Forces	www.gao.gov/new.items/d07612t.pdf
GAO	GAO-07-582T	3/9/2007	Operation Iraqi Freedom: Preliminary Observations on Iraqi Security Forces' Logistical Capabilities	www.gao.gov/new.items/d07582t.pdf
GAO	GAO-07-144	2/15/2007	Defense Logistics: Improved Oversight and Increased Coordination Needed To Ensure Viability of the Army's Prepositioning Strategy	www.gao.gov/new.items/d07144.pdf
GAO	GAO-07-426T	2/15/2007	Rebuilding Iraq: Reconstruction Progress Hindered by Contracting, Security, and Capacity Challenges	www.gao.gov/new.items/d07426t.pdf
GAO	GAO-07-439T	1/31/2007	Defense Logistics: Preliminary Observations on the Army's Implementation of Its Equipment Reset	www.gao.gov/new.items/d07439t.pdf
GAO	GAO-07-385T	1/18/2007	Securing, Stabilizing, and Rebuilding Iraq: GAO Audit Approach and Findings	www.gao.gov/new.items/d07385t.pdf
GAO	GAO-07-308SP	1/9/2007	Securing, Stabilizing, and Rebuilding Iraq: Key Issues for Congressional Oversight	www.gao.gov/new.items/d07308sp.pdf
GAO	GAO-07-30R	12/15/2006	Rebuilding Iraq: Status of DoD's Reconstruction Program	www.gao.gov/new.items/d0730r.pdf
GAO	GAO-07-76	11/13/2006	Global War on Terrorism: Fiscal Year 2006 Obligation Rates Are Within Funding Levels and Significant Multiyear Procurement Funds Will Likely Remain Available for Use in Fiscal Year 2007	www.gao.gov/new.items/d0776.pdf
GAO	GAO-07-40	10/6/2006	Rebuilding Iraq: Status of Competition for Iraq Reconstruction Contracts	www.gao.gov/new.items/d0740.pdf
GAO	GAO-06-1085	9/29/2006	DoD Civilian Personnel: Greater Oversight and Quality Assurance Needed To Ensure Force Health Protection and Surveillance for Those Deployed	www.gao.gov/new.items/d061085.pdf
GAO	GAO-06-1130T	9/28/2006	Rebuilding Iraq: Continued Progress Requires Overcoming Contract Management Challenges	www.gao.gov/new.items/d061130t.pdf
GAO	GAO-06-1094T (GAO-06-673C)	9/11/2006	Stabilizing Iraq: An Assessment of the Security Situation	www.gao.gov/new.items/d061094t.pdf
GAO	GAO-06-928R	9/5/2006	Defense Logistics: Changes to Stryker Vehicle Maintenance Support Should Identify Strategies for Addressing Implementation Challenges	www.gao.gov/new.items/d06928r.pdf
GAO	GAO-06-1132	9/1/2006	Iraq Contract Costs: DoD Consideration of Defense Contract Audit Agency's Findings	www.gao.gov/new.items/d061132.pdf
GAO	GAO-06-885T	7/18/2006	Global War on Terrorism: Observations on Funding, Costs, and Future Commitments	www.gao.gov/new.items/d06885t.pdf
GAO	GAO-06-953T	7/11/2006	Rebuilding Iraq: More Comprehensive National Strategy Needed To Help Achieve U.S. Goals and Overcome Challenges	www.gao.gov/new.items/d06953t.pdf
GAO	GAO-06-788	7/1/2006	Rebuilding Iraq: More Comprehensive National Strategy Needed To Help Achieve U.S. Goals	www.gao.gov/new.items/d06788.pdf
GAO	GAO-06-865T	6/13/2006	Actions Still Needed To Improve the Use of Private Security Providers	www.gao.gov/new.items/d06865t.pdf
GAO	GAO-06-274	6/1/2006	Lack of a Synchronized Approach Between the Marine Corps and Army Affected the Timely Production and Installation of Marine Corps Truck Armor	www.gao.gov/new.items/d06274.pdf
GAO	GAO-06-711T	5/2/2006	Oil for Food Program Provides Lessons for Future Sanctions and Ongoing Reform	www.gao.gov/new.items/d06711t.pdf
GAO	GAO-06-697T	4/25/2006	Rebuilding Iraq: Governance, Security, Reconstruction, and Financing Challenges	www.gao.gov/new.items/d06697t.pdf
GAO	GAO-06-330	4/1/2006	Lessons Learned from Oil for Food Program Indicate the Need To Strengthen UN Internal Controls and Oversight Activities	www.gao.gov/new.items/d06330.pdf

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GAO	GAO-06-428T	2/8/2006	Rebuilding Iraq: Stabilization, Reconstruction, and Financing Challenges	www.gao.gov/new.items/d06428t.pdf
GAO	GAO-07-145	12/18/2005	Military Operations: High-level DoD Action Needed To Address Long-Standing Problems with Management and Oversight of Contractors Supporting Deployed Forces	www.gao.gov/new.items/d07145.pdf
GAO	GAO-06-179T	10/18/2005	Rebuilding Iraq: Enhancing Security, Measuring Program Results, and Maintaining Infrastructure Are Necessary to Make Significant and Sustainable Progress	www.gao.gov/new.items/d06179t.pdf
GAO	GAO-05-882	9/21/2005	Global War on Terrorism: DOD Needs To Improve the Reliability of Cost Data and Provide Additional Guidance To Control Costs	www.gao.gov/new.items/d05882.pdf
GAO	GAO-05-872	9/7/2005	Rebuilding Iraq: U.S. Water and Sanitation Efforts Need Improved Measures for Assessing Impact and Sustained Resources for Maintaining Facilities	www.gao.gov/new.items/d05872.pdf
GAO	GAO-05-932R	9/7/2005	Rebuilding Iraq: U.S. Assistance for the January 2005 Elections	www.gao.gov/new.items/d05932r.pdf
GAO	GAO-05-775	8/11/2005	Defense Logistics: DoD Has Begun To Improve Supply Distribution Operations, but Further Actions Are Needed To Sustain These Efforts	www.gao.gov/new.items/d05775.pdf
GAO	GAO-05-737	7/28/2005	Rebuilding Iraq: Actions Needed To Improve Use of Private Security Providers	www.gao.gov/new.items/d05737.pdf
GAO	GAO-05-876	7/28/2005	Rebuilding Iraq: Status of Funding and Reconstruction	www.gao.gov/new.items/d05876.pdf
GAO	GAO-05-680R	6/27/2005	Opportunities Exist To Improve Future Comprehensive Master Plans for Changing U.S. Defense Infrastructure Overseas	www.gao.gov/new.items/d05680r.pdf
GAO	GAO-05-293	5/1/2005	Defense Management: Processes To Estimate and Track Equipment Reconstitution Costs Can Be Improved	www.gao.gov/new.items/d05293.pdf
GAO	GAO-05-280R	4/29/2005	Defense Base Act Insurance: Review Needed of Cost and Implementation Issues	www.gao.gov/new.items/d05280r.pdf
GAO	GAO-05-201	4/1/2005	Interagency Contracting: Problems with DoD's and Interior's Orders To Support Military Operations	www.gao.gov/new.items/d05201.pdf
GAO	GAO-05-275	4/1/2005	Defense Logistics: Actions Needed To Improve the Availability of Critical Items during Current and Future Operations	www.gao.gov/new.items/d05275.pdf
GAO	GAO-05-328	3/17/2005	Defense Logistics - High Level DoD Coordination Is Needed To Further Improve the Management of the Army's LOGCAP Contract	www.gao.gov/new.items/d05328.pdf
GAO	GAO-05-431T	3/14/2005	Rebuilding Iraq: Preliminary Observations on Challenges in Transferring Security Responsibilities to Iraqi Military and Police	www.gao.gov/new.items/d05431t.pdf
GAO	GAO-05-392T	3/2/2005	United Nations: Sustained Oversight Is Needed for Reforms To Achieve Lasting Results	www.gao.gov/new.items/d05392t.pdf
GAO	GAO-05-346T	2/15/2005	United Nations: Oil for Food Program Audits	www.gao.gov/new.items/d05346t.pdf
GAO	GAO-05-125	2/1/2005	Military Pay: Gaps in Pay and Benefits Create Financial Hardships for Injured Army National Guard and Reserve Soldiers	www.gao.gov/new.items/d05125.pdf
GAO	GAO-05-233	2/1/2005	Progress in Implementing the Services Acquisition Reform Act (SARA)	www.gao.gov/new.items/d05233.pdf
GAO	GAO-05-79	1/1/2005	Army National Guard: Inefficient, Error-Prone Process Results in Travel Reimbursement Problems for Mobilized Soldiers	www.gao.gov/new.items/d0579.pdf
GAO	GAO-05-120	11/1/2004	Defense Health Care: Force Health Protection and Surveillance Policy Compliance Was Mixed, but Appears Better for Recent Deployments	www.gao.gov/new.items/d05120.pdf
GAO	GAO-04-1006	9/14/2004	Foreign Regimes' Assets: The U.S. Faces Challenges in Recovering Assets, But Has Mechanisms That Could Guide Future Assets	www.gao.gov/new.items/d041006.pdf
GAO	GAO-04-1031	9/1/2004	Military Personnel: DoD Needs To Address Long-term Reserve Force Availability and Related Mobilization and Demobilization Issues	www.gao.gov/new.items/d041031.pdf
GAO	GAO-04-953T	7/8/2004	United Nations: Observations on the Oil for Food Program and Areas for Further Investigation	www.gao.gov/new.items/d04953t.pdf
GAO	GAO-04-854	7/1/2004	Military Operations: DoD's Extensive Use of Logistics Support Contracts Requires Strengthened Oversight	www.gao.gov/new.items/d04854.pdf

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GAO	GAO-04-915	7/1/2004	Military Operations: Fiscal Year 2004 Costs for the Global War on Terrorism Will Exceed Supplemental, Requiring DoD To Shift Funds from Other Uses	www.gao.gov/new.items/d04915.pdf
GAO	GAO-04-880T	6/16/2004	United Nations: Observations on the Oil for Food Program and Iraq's Food Security	www.gao.gov/new.items/d04880t.pdf
GAO	GAO-04-869T	6/15/2004	Contract Management: Contracting for Iraq Reconstruction and Global Logistics Support (Testimony)	www.gao.gov/new.items/d04869t.pdf
GAO	GAO-04-605	6/1/2004	Rebuilding Iraq—Fiscal Year 2003 Contract Award Procedures and Management Challenges	www.gao.gov/new.items/d004605.pdf
GAO	GAO-04-902R	6/1/2004	Rebuilding Iraq—Resource, Security, Governance, Essential Services, and Oversight Issues	www.gao.gov/new.items/d04902r.pdf
GAO	GAO-04-831R	5/27/2004	Financial Services: Post-hearing Questions Regarding Recovering Foreign Regimes' Assets	www.gao.gov/new.items/d04831r.pdf
GAO	GAO-04-746R	5/25/2004	Report on Iraq Transitional Law	www.gao.gov/new.items/d04746r.pdf
GAO	GAO-04-668	5/1/2004	Military Operations: DoD's Fiscal Year 2003 Funding and Reported Obligations in Support of the Global War on Terrorism	www.gao.gov/new.items/d04668.pdf
GAO	GAO-04-730T	4/28/2004	United Nations: Observations on the Management and Oversight of the Oil for Food Program	www.gao.gov/new.items/d04730t.pdf
GAO	GAO-04-651T	4/7/2004	United Nations: Observations on the Oil for Food Program	www.gao.gov/new.items/d04651t.pdf
GAO	GAO-04-484	4/1/2004	Operation Iraqi Freedom: Long-standing Problems Hampering Mail Delivery Need To Be Resolved	www.gao.gov/new.items/d04484.pdf
GAO	GAO-04-559	4/1/2004	State Department Issues Affecting Iraq National Congress Support Foundation	www.gao.gov/new.items/d04559.pdf
GAO	GAO-04-562T	3/24/2004	Military Prepositioning: Observations on Army and Marine Corps Programs During Operation Iraqi Freedom and Beyond	www.gao.gov/new.items/d04562t.pdf
GAO	GAO-04-579T	3/18/2004	Recovering Iraq's Assets: Preliminary Observations on U.S. Efforts and Challenges	www.gao.gov/new.items/d04579t.pdf
GAO	GAO-04-305R	12/18/2003	Defense Logistics: Preliminary Observations on the Effectiveness of Logistics Activities during Operation Iraqi Freedom (Briefing)	www.gao.gov/new.items/d04305r.pdf
GAO	GAO-03-1088	9/1/2003	Military Operations: Fiscal Year 2003 Obligations Are Substantial, But May Result in Less Obligations Than Expected	www.gao.gov/new.items/d031088.pdf
GAO	GAO-03-792R	5/15/2003	Rebuilding Iraq	www.gao.gov/new.items/d03792r.pdf
Total GAO Reports = 137				

SIGIR COMPLETED AUDITS, AS OF JANUARY 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
SIGIR	10-012	Jan-2010	Department of State Grant Management: Limited Oversight of Costs and Impact of International Republican Institute and National Democratic Institute Democracy Grants
SIGIR	10-011	Jan-2010	Iraq Reconstruction Funds: Forensic Audits Identifying Fraud, Waste, and Abuse—Interim Report #2
SIGIR	10-010	Jan-2010	Department of State Contract To Study the Iraq Reconstruction Management System
SIGIR	10-008	Jan-2010	Long-standing Weaknesses in Department of State's Oversight of DynCorp Contract for Support of the Iraqi Police Training Program
SIGIR	10-007	Jan-2010	Wamar International Successfully Completed Contracts, but Unanticipated Problems Affected Costs and Schedules
SIGIR	10-006	Oct-2009	Development Fund for Iraq: Policy Guidance Needed to Enhance Accountability of USACE-managed Funds
SIGIR	10-005	Oct-2009	Iraq Security Forces Fund: Weak Contract Oversight Allowed Potential Overcharges by AECOM to Go Undetected
SIGIR	10-004	Oct-2009	Iraq Reconstruction Funds: Forensic Audits Identifying Fraud, Waste, and Abuse—Interim Report #1
SIGIR	10-003	Oct-2009	Iraq-Commander's Emergency Response Program Generally Managed Well, but Project Documentation and Oversight Can Be Improved
SIGIR	10-002	Oct-2009	Data Provided to the Government of Iraq on U.S. Reconstruction Projects Lacked Clarity
SIGIR	10-001	Oct-2009	Iraqi Security Forces Facilities: Environmental Chemical Corporation Projects Achieved Results, but with Significant Cost and Schedule Increases
SIGIR	09-027	Jul-2009	Developing Iraqi Military Depot Maintenance Capability at Taji Hampered by Numerous Problems
SIGIR	09-026	Jul-2009	Commander's Emergency Response Program: Hotel Construction Successfully Completed, but Project Management Issues Remain Unresolved
SIGIR	09-025	Jul-2009	Commander's Emergency Response Program: Muhalla 312 Electrical Distribution Project Largely Successful
SIGIR	09-024	Jul-2009	Tikrit Location Command Project Achieving Contract Goals by Using Sound Management Practices
SIGIR	09-023	Jul-2009	Investigation and Remediation Records Concerning Incidents of Weapons Discharges by Private Security Contractors Can Be Improved
SIGIR	09-022	Jul-2009	Field Commanders See Improvements in Controlling and Coordinating Private Security Contractor Missions in Iraq
SIGIR	09-021 and AUD/ IQO-09-16	Jun-2009	Joint Audit of Blackwater Contract and Task Orders for Worldwide Personal Protective Services in Iraq (with DoS OIG)
SIGIR	09-020	Apr-2009	Provincial Reconstruction Teams: Developing a Cost-tracking System Will Enhance Decision-making
SIGIR	09-019	Apr-2009	Opportunities To Improve Processes for Reporting, Investigating, and Remediating Serious Incidents Involving Private Security Contractors in Iraq
SIGIR	09-018	Apr-2009	Information on Government of Iraq Contributions to Reconstruction Costs
SIGIR	09-017	Apr-2009	Need To Enhance Oversight of Theater-Wide Internal Security Services Contracts
SIGIR	09-016	Apr-2009	Asset-transfer Process for Iraq Reconstruction Projects Lacks Unity and Accountability
SIGIR	09-015	Apr-2009	Construction of Primary Healthcare Centers Reported Essentially Complete, but Operational Issues Remain
SIGIR	09-014	Apr-2009	Security Forces Logistics Contract Experienced Certain Cost, Outcome, and Oversight Problems
SIGIR	09-013	Jan-2009	Provincial Reconstruction Teams' Performance Measurement Process Has Improved
SIGIR	09-012	Jan-2009	The U.S. Has Reduced Its Funding for the Iraqi Security Forces, but Continued Support Will Likely Be Necessary
SIGIR	09-011	Jan-2009	Opportunities to Improve Management of the Quick Response Fund
SIGIR	09-010	Jan-2009	Oversight of Aegis's Performance on Security Services Contracts in Iraq with the Department of Defense

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SIGIR	09-009	Jan-2009	Full Impact of Department of Defense Program To Restart State-owned Enterprises Difficult To Estimate
SIGIR	09-008	Jan-2009	Cost, Outcome, and Oversight of Iraq Oil Reconstruction Contract with Kellogg Brown & Root Services, Inc.
SIGIR	09-007	Oct-2008	Improvements Needed in Reporting Status of Reconstruction Projects to Chief of Mission
SIGIR	09-006	Oct-2008	Status of Department of State Economic Support Fund Interagency Agreements With The U.S. Army Corps of Engineers in Iraq
SIGIR	09-005	Oct-2008	Agencies Need Improved Financial Data Reporting for Private Security Contractors
SIGIR	09-004	Oct-2008	Iraq Reconstruction Project Terminations Represent a Range of Actions
SIGIR	09-003	Oct-2008	Cost, Outcome, and Oversight of Local Governance Program Contracts With Research Triangle Institute
SIGIR	09-002	Oct-2008	Challenges in Obtaining Reliable and Useful Data on Iraqi Security Forces Continue
SIGIR	09-001	Oct-2008	Opportunity to Enhance U.S. Democracy Building Strategy for Iraq
SIGIR	08-024	Jul-2008	Information on Special Department of Defense Program to Foster Economic Recovery in Iraq
SIGIR	08-023	Jul-2008	Anticorruption Efforts in Iraq: U.S. and Iraq Take Actions but Much Remains To Be Done
SIGIR	08-022	Jul-2008	Government of Iraq Increasingly Funding Iraq Security Force Infrastructure Development, but Substantial U.S. Support Remains
SIGIR	08-021	Jul-2008	Comprehensive Plan Needed To Guide the Future of the Iraq Reconstruction Management System
SIGIR	08-020	Jul-2008	Key Recurring Management Issues Identified in Audits of Iraq Reconstruction Efforts
SIGIR	08-019	Jul-2008	Outcome, Cost, and Oversight of the Security and Justice Contract with Parsons Delaware, Inc.
SIGIR	08-018	Jul-2008	Outcome, Cost, and Oversight of Water Sector Reconstruction Contract with FluorAMEC, LLC
SIGIR	08-017	Apr-2008	Transferring Reconstruction Projects to the Government of Iraq: Some Progress Made but Further Improvements Needed To Avoid Waste
SIGIR	08-016	Apr-2008	U.S. Anticorruption Efforts in Iraq: Progress Made in Implementing Revised Management Plan
SIGIR	08-015	Apr-2008	Interim Analysis of Iraqi Security Force Information Provided by the Department of Defense Report, Measuring Stability and Security in Iraq
SIGIR	08-014	Apr-2008	Progress on Recommended Improvements to Contract Administration for the Iraqi Police Training Program
SIGIR	08-013	Apr-2008	Interim Report on Iraq Reconstruction Contract Terminations
SIGIR	08-011	Apr-2008	Outcome, Cost, and Oversight of Electricity-sector Reconstruction Contract with Perini Corporation
SIGIR	08-012	Mar-2008	Attestation to Development Fund for Iraq Cash in the Possession of the Joint Area Support Group-Central
SIGIR	08-004	Jan-2008	Outcome, Cost, and Oversight of Reconstruction of Taji Military Base and Baghdad Recruiting Center
SIGIR	08-005	Jan-2008	Differences in Services and Fees for Management and Administration of Iraq Reconstruction Contracts
SIGIR	08-006	Jan-2008	Commander's Emergency Response Program in Iraq Funds Many Large-Scale Projects
SIGIR	08-007	Jan-2008	Efforts To Implement a Financial-Management Information System in Iraq
SIGIR	08-008	Jan-2008	U.S. Anticorruption Efforts in Iraq: Sustained Management Commitment Is a Key to Success
SIGIR	08-009	Jan-2008	Appropriate Award Fee Conversion Scales Can Enhance Incentive for Contractor Performance
SIGIR	08-010	Jan-2008	Outcome, Costs, and Management Oversight of Iraq Reconstruction Contract W914NS-04-D-0006
SIGIR	08-002	Oct-2007	Logistics Civil Augmentation Program Task Orders 130 and 151: Program Management, Reimbursement, and Transition
SIGIR	08-003	Oct-2007	Review of the Use of Contractors in Managing Iraq Relief and Reconstruction Projects
SIGIR	08-001	Oct-2007	Interim Report on Efforts and Further Actions Needed To Implement a Financial Management Information System in Iraq
SIGIR	07-010	Oct-2007	Agency Management of the Closeout Process for Iraq Relief and Reconstruction Fund Contracts

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE
SIGIR	07-016	Oct-2007	Interim Review of DynCorp International, LLC, Spending Under Its Contract for the Iraqi Police Training Program
SIGIR	07-011	Oct-2007	Controls Over Unliquidated Obligations in the Iraq Relief and Reconstruction Fund
SIGIR	07-015	Oct-2007	Review of the Effectiveness of the Provincial Reconstruction Team Program In Iraq
SIGIR	07-008	Jul-2007	Fact Sheet: U.S. Government Organizations' Role and Responsibilities for Iraq Relief and Reconstruction Activities
SIGIR	07-014	Jul-2007	Status of the Provisional Reconstruction Team Program Expansion in Iraq
SIGIR	07-007	Jul-2007	Status of U.S. Government Anticorruption Efforts in Iraq
SIGIR	07-009	Jul-2007	Review of Bechtel's Spending Under Its Phase II Iraq Reconstruction Contract
SIGIR	07-003	Jul-2007	Review of Financial Reporting and Cost-to-complete Estimates for Iraq Relief and Reconstruction U.S.-funded Programs and Projects
SIGIR	07-004	Jul-2007	Transferring Iraq Relief and Reconstruction Fund Capital Projects to the Government of Iraq
SIGIR	07-005	Jul-2007	Fact Sheet on Sources and Uses of U.S. Funding Provided in Fiscal Year 2006 for Iraq Relief and Reconstruction
SIGIR	07-001	Jun-2007	Logistics Civil Augmentation Program Task Order 130: Requirements Validation, Government Oversight, and Contractor Performance
SIGIR	07-013	Apr-2007	Sustainment of the Advanced First Responder Network (Restricted)
SIGIR	07-006	Apr-2007	Management of the Commander's Emergency Response Program in Iraq for Fiscal Year 2006
SIGIR	07-012	Apr-2007	Review of Iraq Relief and Reconstruction Fund Unmatched Disbursements at the Department of State
SIGIR	07-002	Apr-2007	Status of the Advanced First Responder Network
SIGIR	06-029	Jan-2007	Review of DynCorp International, LLC, Contract Number S-LMAQM-04-C-0030, Task Order 0338, for the Iraqi Police Training Program Support
SIGIR	06-030	Jan-2007	Status of Medical Equipment and Other Non-Construction Items Purchased for Primary Healthcare Centers
SIGIR	06-040	Jan-2007	Improper Obligations Using the Iraq Relief and Reconstruction Fund (IRRF 2)
SIGIR	06-042	Jan-2007	Fact Sheet on Major U.S. Contractors' Security Costs Related to IRRF Fund Contracting Activities (Restricted-Limited Distribution)
SIGIR	06-043	Jan-2007	Review of Iraq Relief and Reconstruction Fund Unmatched Disbursements
SIGIR	06-044	Jan-2007	Fact Sheet on Major U.S. Contractors' Security Costs Related to Iraq Relief and Reconstruction Fund Contracting Activities
SIGIR	06-045	Jan-2007	Status of Ministerial Capacity Development in Iraq
SIGIR	06-036	Jan-2007	Follow-up on SIGIR Recommendations Concerning the Development Fund for Iraq (DFI)
SIGIR	06-039	Jan-2007	Review of USAID/Bechtel National, Inc., Property Management Controls for Contract SPU-C-00-04-00001-00
SIGIR	06-034	Oct-2006	Status of the Provincial Reconstruction Team Program in Iraq
SIGIR	06-032	Oct-2006	Iraqi Security Forces: Review of Plans To Implement Logistics Capabilities
SIGIR	06-033	Oct-2006	U.S. Department of Defense Using the Iraq Relief and Reconstruction Fund
SIGIR	06-031	Oct-2006	Management of the Iraqi Interim Government Fund
SIGIR	06-035	Oct-2006	Interim Audit Report on Inappropriate Use of Proprietary Data Markings By the Logistics Civil Augmentation Program (LOGCAP) Contractor
SIGIR	06-028	Oct-2006	Review of Administrative Task Orders for Iraq Reconstruction Contracts
SIGIR	06-038	Sep-2006	Unclassified Summary of SIGIR's Review of Efforts To Increase Iraq's Capability To Protect Its Energy Infrastructure
SIGIR	06-037	Sep-2006	Interim Audit Report on Improper Obligations Using the Iraq Relief and Reconstruction Fund (IRRF 2)
SIGIR	06-026	Jul-2006	Review of the U.S. Agency for International Development's Management of the Basrah Children's Hospital Project

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APPENDIX H

AGENCY	REPORT NUMBER	DATE	REPORT TITLE
SIGIR	06-017	Jul-2006	Transition of Iraqi Relief and Reconstruction Fund Projects to the Iraqi Government
SIGIR	06-019	Jul-2006	Review of the Use of Definitization Requirements for Contracts Supporting Reconstruction in Iraq
SIGIR	06-020	Jul-2006	Review of the Advanced First Responder Network
SIGIR	06-021	Jul-2006	Joint Survey of the U.S. Embassy-Iraq's Anticorruption Program
SIGIR	06-023	Jul-2006	Changes in Iraq Relief and Reconstruction Fund Program Activities, January Through March 2006
SIGIR	06-025	Jul-2006	Review of the Medical Equipment Purchased for the Primary Healthcare Centers Associated with Parsons Global Services, Inc., Contract Number W914NS-04-D-0006
SIGIR	06-014	Jul-2006	Review of Efforts To Increase Iraq's Capability To Protect Its Energy Infrastructure (Classified)
SIGIR	06-024	Jul-2006	Joint Cash Count—Iraq National Weapons Card Program
SIGIR	06-018	Jul-2006	Survey of the Status of Funding for Iraq Programs Allocated to the Department of State's Bureau of International Narcotics and Law Enforcement Affairs as of December 31, 2005
SIGIR	06-007	Apr-2006	U.S. Agency for International Development: Management of the Transfer of Iraq Relief and Reconstruction Fund Projects to the Iraqi Government
SIGIR	06-011	Apr-2006	Management of the Primary Healthcare Centers Construction Projects
SIGIR	06-003	Apr-2006	Review of Data Entry and General Controls in the Collecting and Reporting of the Iraq Relief and Reconstruction Fund
SIGIR	06-004	Apr-2006	Changes in Iraq Relief and Reconstruction Fund Program Activities, October through December 2005
SIGIR	06-005	Apr-2006	Follow-up on Recommendations Made in SIGIR Audit Reports Related to Management and Control of the Development Fund for Iraq
SIGIR	06-008	Apr-2006	Development Fund for Iraq—Cash Accountability Review: Joint Area Support Group-Central
SIGIR	06-009	Apr-2006	Review of Task Force Shield Programs
SIGIR	06-010	Apr-2006	Review of the Multi-National Security Transition Command-Iraq Reconciliation of the Iraqi Armed Forces Seized Assets Fund
SIGIR	06-012	Apr-2006	Development Fund for Iraq Cash Accountability Review: Joint Area Support Group-Central/Fallujah
SIGIR	06-013	Apr-2006	Briefing to the International Advisory and Monitoring Board for Iraq: Management Controls Over the Development Fund for Iraq
SIGIR	06-015	Apr-2006	Iraqi Armed Forces Seized Assets Fund: Review of Contracts and Financial Documents
SIGIR	06-001	Apr-2006	Management of Iraq Relief and Reconstruction Fund Program: The Evolution of the Iraq Reconstruction Management System
SIGIR	06-016	Apr-2006	Interim Audit Report on the Review of the Equipment Purchased for Primary Healthcare Centers Associated with Parsons Global Services, Contract Number W914NS-04-D-0006
SIGIR	06-006	Apr-2006	Multi-National Security Transition Command-Iraq Management of the Transfer of Iraq Relief and Reconstruction Fund Projects to the Iraqi Government
SIGIR	06-002	Feb-2006	Prompt Payment Act: Analysis of Expenditures Made from the Iraq Relief and Reconstruction Fund
SIGIR	05-026	Jan-2006	Fact Sheet on the Use of the \$50 Million Appropriation To Support the Management and Reporting of the Iraq Relief and Reconstruction Fund
SIGIR	05-027	Jan-2006	Methodologies for Reporting Cost-To-Complete Estimates
SIGIR	05-029	Jan-2006	Challenges Faced In Carrying Out Iraq Relief and Reconstruction Fund Activities
SIGIR	05-028	Jan-2006	GRD-PCO Management of the Transfer of IRRF-Funded Assets to the Iraqi Government
SIGIR	05-023	Jan-2006	Management of Rapid Regional Response Program Contracts in South-Central Iraq
SIGIR	05-024	Jan-2006	Management of the Mansuria Electrical Reconstruction Project
SIGIR	05-025	Jan-2006	Management of the Commander's Emergency Response Program for Fiscal Year 2005
SIGIR	05-016	Oct-2005	Management of the Contracts and Grants Used To Construct and Operate the Babylon Police Academy
SIGIR	05-020	Oct-2005	Management of the Contracts, Grant, and Micropurchases Used To Rehabilitate the Kerbala Library
SIGIR	05-015	Oct-2005	Management of Rapid Regional Response Program Grants in South-Central Iraq

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE
SIGIR	05-017	Oct-2005	Award Fee Process for Contractors Involved In Iraq Reconstruction
SIGIR	05-021	Oct-2005	Management of Iraq Relief and Reconstruction Fund Programs: Cost-to-Complete Estimate Reporting
SIGIR	05-022	Oct-2005	Managing Sustainment for Iraq Relief and Reconstruction Fund Programs
SIGIR	05-018	Oct-2005	Management of Iraq Relief and Reconstruction Fund Program: Acquisition of Armored Vehicles Purchased Through Contract W914NS-05-M-1189
SIGIR	05-014	Oct-2005	Management of Commander's Emergency Response Program for Fiscal Year 2004
SIGIR	05-019	Sep-2005	Attestation Engagement Report Concerning the Award of Non-Competitive Contract DACA63-03-D-0005 to Kellogg, Brown and Root Services, Inc.
SIGIR	05-013	Sep-2005	Controls over Equipment Acquired by Security Contractors
SIGIR	05-010	Jul-2005	Interim Briefing to the Project and Contracting Office-Iraq and the Joint Contracting Command-Iraq on the Audit of the Award Fee Process
SIGIR	05-011	Jul-2005	Cost-to-Complete Estimates and Financial Reporting for the Management of the Iraq Relief and Reconstruction Fund
SIGIR	05-012	Jul-2005	Policies and Procedures Used for Iraq Relief and Reconstruction Fund Project Management—Construction Quality Assurance
SIGIR	05-009	Jul-2005	Reconciliation of Reporting Differences of the Source of Funds Used on Contracts After June 28, 2004
SIGIR	05-006	Apr-2005	Control of Cash Provided to South-Central Iraq
SIGIR	05-007	Apr-2005	Administration of Iraq Relief and Reconstruction Fund Contract Files
SIGIR	05-008	Apr-2005	Administration of Contracts Funded by the Development Fund for Iraq
SIGIR	05-005	Apr-2005	Compliance with Contract No. W91150-04-C-0003 Awarded to Aegis Defence Services Limited
SIGIR	05-004	Jan-2005	Oversight of Funds Provided to Iraqi Ministries through the National Budget Process
SIGIR	05-003	Nov-2004	Task Order 0044 of the Logistics Civilian Augmentation Program III Contract
SIGIR	05-002	Oct-2004	Accountability and Control of Materiel Assets of the Coalition Provisional Authority in Kuwait
SIGIR	05-001	Oct-2004	Coalition Provisional Authority Control of Appropriated Funds
SIGIR	04-008	Jul-2004	Coalition Provisional Authority Control Over Seized and Vested Assets
SIGIR	04-004	Jul-2004	Task Orders Awarded by the Air Force Center for Environmental Excellence in Support of the Coalition Provisional Authority
SIGIR	04-009	Jul-2004	Coalition Provisional Authority Comptroller Cash Management Controls Over the Development Fund for Iraq
SIGIR	04-013	Jul-2004	Coalition Provisional Authority's Contracting Processes Leading Up To and Including Contract Award
SIGIR	04-007	Jul-2004	Oil For Food Cash Controls for the Office of Project Coordination in Erbil, Iraq
SIGIR	04-011	Jul-2004	Audit of the Accountability and Control of Materiel Assets of the Coalition Provisional Authority in Baghdad
SIGIR	04-005	Jul-2004	Award of Sector Design-Build Construction Contracts
SIGIR	04-006	Jul-2004	Corporate Governance for Contractors Performing Iraq Reconstruction Efforts
SIGIR	04-001	Jun-2004	Coalition Provisional Authority Coordination of Donated Funds
SIGIR	04-002	Jun-2004	Management of Personnel Assigned to the Coalition Provisional Authority in Baghdad, Iraq
SIGIR	04-003	Jun-2004	Federal Deployment Center Forward Operations at the Kuwait Hilton

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USAAA COMPLETED AUDITS, AS OF DECEMBER 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2010-0018-ALL	12/17/2009	Management and Visibility of Government Property Provided to the Contractor Performing Bulk Fuel Operations in Kuwait	www.aaa.army.mil/AAA/AuditReports--Adobe/10%20REPORTS/A-2010-0018-ALL%20Management%20and%20Visibility%20of%20Government%20Property%20Provided%20to%20the%20Contractor%20Performing%20Bulk%20Fuel.pdf
USAAA	A-2010-0030-ALL	12/14/2009	Contracting Operations, Joint Contracting Command – Iraq/Afghanistan, Baghdad Regional Contracting Center and Theater-Wide Requirements Division, International Zone, Baghdad, Iraq	www.aaa.army.mil/AAA/AuditReports--Adobe/10%20REPORTS/A-2010-0030-ALL%20Contracting%20Operations,%20Joint%20Contracting%20Command%20-%20Iraq-Afghanistan,%20Baghdad%20Regional%20Contracting.pdf
USAAA	A-2010-0019-ALM	12/8/2009	Time-Sensitive Issue – Nonstandard Equipment Sustainment of Terminated Systems	www.aaa.army.mil/AAA/AuditReports--Adobe/10%20REPORTS/A-2010-0019-ALM%20Time-Sensitive%20Issue%20-%20Nonstandard%20Equipment%20Sustainment%20of%20Terminated%20Systems.pdf
USAAA	A-2010-0021-ALL	12/8/2009	Retrograde Operations in Southwest Asia – Kuwait, Class IX Aviation Warehouse, Camp Arifjan, Kuwait	www.aaa.army.mil/AAA/AuditReports--Adobe/10%20REPORTS/A-2010-0021-ALL%20Retrograde%20Operations%20in%20Southwest%20Asia%20-%20Kuwait,%20Class%20IX%20Aviation%20Warehouse,%20Camp%20Arifjan,%20Kuwait.pdf
USAAA	A-2010-0022-ALL	12/7/2009	Retrograde Operations in Southwest Asia, Multi-Class Retrograde, Camp Arifjan, Kuwait	www.aaa.army.mil/AAA/AuditReports--Adobe/10%20REPORTS/A-2010-0022-ALL%20Retrograde%20Operations%20Southwest%20Asia,%20Multi-Class%20Retrograde,%20Camp%20Arifjan,%20Kuwait.pdf
USAAA	A-2010-0013-ALM	11/16/2009	Automatic Reset Induction Retrograde and Depot Operations	Not Available
USAAA	A-2009-0245-ALL	9/30/2009	Logistics Civil Augmentation Program (LOGCAP) Operations in Support of Operation Iraqi Freedom – Power Generators	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0245-ALL%20Logistics%20Civil%20Augmentation%20Program%20Operations%20in%20Support%20of%20Operation%20Iraqi%20Freedom%20-%20Power%20Generators.pdf
USAAA	A-2009-0244-ALL	9/30/2009	U.S. Army Corps of Engineers Contract Functions in Iraq, Gulf Region Division, Baghdad, Iraq	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0244-ALL%20U.S.%20Army%20Corps%20of%20Engineers%20Contract%20Functions%20in%20Iraq,%20Gulf%20Region%20Division,%20Baghdad,%20Iraq.pdf
USAAA	A-2009-0242-ALR	9/30/2009	Property Book Unit Supply Enhanced, I Corps and Fort Lewis	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0242-ALR%20Property%20Book%20Unit%20Supply%20Enhanced,%20I%20Corps%20and%20Fort%20Lewis.pdf
USAAA	A-2009-0228-ALL	9/30/2009	Retrograde Operations in Southwest Asia – Management of Automatic Return and Critical Items	Not available
USAAA	A-2009-0132-ALL	9/29/2009	Contracting Operations, U.S. Army Contracting Command Southwest Asia – Kuwait	Not available
USAAA	A-2009-0235-ALL	9/28/2009	Commander’s Emergency Response Program – Iraq	Not available
USAAA	A-2009-0233-ALA	9/25/2009	Army Acquisition Objective Process	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0233-ALA%20Army%20Acquisition%20Objective%20Process,%20Office%20of%20the%20Deputy%20Chief%20of%20Staff,%20G-3,%2005,%2007.pdf
USAAA	A-2009-0221-ALA	9/21/2009	Effect of Mine Resistant Ambush Protected Vehicle (MRAP) Upon Tactical Vehicle System Requirements, Office of the Deputy Chief of Staff, G-3/5/7	Not available

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2009-0219-ALL	9/21/2009	Sensitive Items Accountability and Control, Abu Ghraib Warehouse, Iraq	Not available
USAAA	A-2009-0212-FFS	9/17/2009	Requirements for Mobilized Soldiers	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0212-FFS%20Requirements%20for%20Mobilized%20Soldiers.pdf
USAAA	A-2009-0188-FFM	9/1/2009	Assessing Future Base Budget Requirements	Not available
USAAA	A-2009-0164-FFS	9/1/2009	Assessing Future Base Budget Requirements	Not available
USAAA	A-2009-0202-FFF	8/28/2009	Use of Role-players for Training – Exclusive of Combat Training Centers	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0202-FFF%20Use%20of%20Role-players%20for%20Training%20-%20Exclusive%20of%20Combat%20Training%20Centers.pdf
USAAA	A-2009-0196-ALO	8/27/2009	Assessing Future Base Budget Requirements	Not available
USAAA	A-2009-0192-FFF	8/25/2009	Assessing Future Base Budget Requirements	Not available
USAAA	A-2009-0182-ALL	8/18/2009	Commander's Emergency Response Program – Iraq	Not available
USAAA	A-2009-0181-ALR	8/18/2009	Property Accountability, 3rd Infantry Division, Rear Detachment, Fort Stewart, Georgia	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0181-ALR%20Property%20Accountability,%203rd%20Infantry%20Division,%20Rear%20Detachment,%20Fort%20Stewart,%20Georgia.pdf
USAAA	A-2009-0173-ALL	7/29/2009	Controls Over Vender Payments – Kuwait (Phase I – U.S. Army Contracting Command, Southwest Asia, Camp Arifjan, Kuwait)	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0173-ALL%20Controls%20Over%20Vendor%20Payments-Kuwait%20(Phase%20I%20U.S.%20Army%20Contracting%20Command.pdf
USAAA	A-2009-0169-ALL	7/28/2009	Commander's Emergency Response Program – Iraq	Not available
USAAA	A-2009-0159-ALM	7/27/2009	Assessing Future Base Budget Requirements	Not available
USAAA	A-2009-0144-ZBI	7/23/2009	Army Foreign Language Contracting	Not available
USAAA	A-2009-0165-ALL	7/16/2009	Followup Audit of Management Controls Over Offline Purchases	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0165-ALL%20Followup%20Audit%20of%20Management%20Controls%20Over%20Offline%20Purchases,%20Office%20of%20the%20Deputy.pdf
USAAA	A-2009-0156-ALM	7/9/2009	Field Level Maintenance Operations, U.S. Army Sustainment Command and U.S. Army Garrison, Fort Hood, Texas	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0156-ALM%20Field%20Level%20Maintenance%20Operations,%20U.S.%20Army%20Sustainment%20Command.pdf
USAAA	A-2009-0146-ALM	6/22/2009	Sustaining Left-Behind Equipment, U.S. Army Sustainment Command	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0146-ALM%20Sustaining%20Left-Behind%20Equipment,%20U.S.%20Army%20Sustainment%20Command.pdf
USAAA	A-2009-0120-FFD	6/17/2009	Improvised Explosive Device Training for Explosive Ordnance Disposal Soldiers, Deputy Chief of Staff G-3/5/7 and Training and Doctrine Command	Not Available
USAAA	A-2009-0130-FFD	6/8/2009	Body Armor Requirements, Office of the Deputy Chief of Staff, G-3/5/7	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0130-FFD%20Body%20Armor%20Requirements,%20Office%20of%20the%20Deputy%20Chief%20of%20Staff,%20G-3,%2005,%2007.pdf
USAAA	A-2009-0119-ALL	6/8/2009	Commander's Emergency Response Program – Multi-National Division – Baghdad	Not Available
USAAA	A-2009-0076-ALM	3/31/2009	Reset Fly Away Team – Inter-depot Transfer Request Process	Not Available
USAAA	A-2009-0080-ALL	3/31/2009	Retrograde Operations in Southwest Asia, Multi-class Retrograde – Camp Victory, Iraq	Not Available

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APPENDIX H

AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2009-0082-ALM	3/31/2009	Field Level Reset Requirements – Army National Guard	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0082-ALM%20Field%20Level%20Reset%20Requirements,%20U.S.%20Army%20National%20Guard.pdf
USAAA	A-2009-0086-ALA	3/30/2009	Body Armor Testing, Program Executive Office, Soldier	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0086-ALA%20Body%20Armor%20Testing,%20Program%20Executive%20Office,%20Soldier.pdf
USAAA	A-2009-0066-ALR	3/30/2009	Property Book Unit Supply Enhanced System – Property Accountability and Management, 10th Mountain Division	Not Available
USAAA	A-2009-0073-ALA	3/26/2009	Assessing Future Base Budget Requirements, Equipping Program Evaluation Group	Not Available
USAAA	A-2009-0085-ALL	3/26/2009	Retrograde Operations in Southwest Asia, Class VII Theater Provided Equipment, Camp Victory, Iraq	Not Available
USAAA	A-2009-0035-ALR	3/25/2009	Customer Billing Rates – Liner Business Shipments, United States Transportation Command	Not Available
USAAA	A-2009-0071-ALM	3/23/2009	Time Sensitive Issue – Automatic Reset Induction Criteria	Not Available
USAAA	A-2009-0077-ALM	3/23/2009	Time-Sensitive Memorandum: M88A1 Recovery Vehicle FY09 Reset Maintenance Requirements	Not Available
USAAA	A-2009-0074-ALM	3/23/2009	Time-Sensitive Memorandum: Automatic Reset Induction Transportation from Southwest Asia	Not Available
USAAA	A-2009-0069-ALL	3/19/2009	Management of Shipping Containers in Southwest Asia, Kuwait, Iraq, Afghanistan, and CONUS – Summary Report	Not Available
USAAA	A-2009-0062-FFM	3/3/2009	Assessing Future Base Budget Requirements, Manning Program Evaluation Group	Not Available
USAAA	A-2009-0049-FFS	2/20/2009	US Army Reserve Pre-Mobilization Training Requirements	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0049-FFS%20US%20Army%20Reserve%20Pre-Mobilization%20Training%20Requirements.pdf
USAAA	A-2009-0057-FFS	2/19/2009	Army National Guard Pre-Mobilization Training Requirements	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0057-FFS%20Army%20National%20Guard%20Pre-Mobilization%20Training%20Requirements.pdf
USAAA	A-2009-0042-ALM	1/27/2009	Contracts for Field Level Reset, US Army Sustainment Command	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0042-ALM%20Contracts%20for%20Field%20Level%20Reset,%20U.S.%20Army%20Sustainment%20Command.pdf
USAAA	A-2009-0033-ALL	1/22/2009	Management of Shipping Containers in Southwest Asia - Afghanistan	www.aaa.army.mil/AAA/AuditReports--Adobe/09%20REPORTS/A-2009-0033-ALL%20Management%20of%20Shipping%20Containers%20Southwest%20Asia-Afghanistan.pdf
USAAA	A-2009-0026-ALR	1/15/2009	Container Detention Billing for the Global War on Terrorism, Military Surface Deployment and Distribution Command	Not Available
USAAA	A-2009-0023-ALM	12/16/2008	Time Sensitive Issue--Excess Theater-Provided Equipment Disposition Request Process	Not Available
USAAA	A-2008-0286-ALL	9/30/2008	Management of Shipping Containers in Southwest Asia--Kuwait	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0286-ALL%20Management%20of%20Shipping%20Containers%20in%20Southwest%20Asia-Kuwait.pdf
USAAA	A-2008-0287-ALL	9/30/2008	Followup Audit of Asset Visibility and Container Management--Operation Iraqi Freedom, U.S Central Command	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0287-ALL%20Followup%20Audit%20of%20Asset%20Visibility%20and%20Container%20Management-Operation%20Iraqi.pdf

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2008-0255-FFS	9/30/2008	Accountability of Contractors on the Battlefield	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0255-FFS%20Accountability%20of%20Contractors%20on%20the%20Battlefield.pdf
USAAA	A-2008-0179-FFI	9/25/2008	Operational Purchases of Information Technology Equipment, Purchases, and Services-Iraq and Kuwait	Not Available
USAAA	A-2008-0256-ALM	9/17/2008	Overseeing Contracts for Field-Level Reset, U.S. Army Sustainment Command	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0256-ALM%20Overseeing%20Contracts%20for%20Field-Level%20Reset,%20U.S.%20Army%20Sustainment%20Command.pdf
USAAA	A-2008-0213-ALA	9/5/2008	Rapid Fielding Initiative--Program Executive Office Soldier, Fort Belvoir, Virginia	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0213-ALA%20Rapid%20Fielding%20Initiative,%20Program%20Executive%20Office%20Soldier,%20Fort%20Belvoir,%20Virginia.pdf
USAAA	A-2008-0234-FFF	9/2/2008	Use of Role-Players for Training at Combat Training Centers	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0234-FFF%20Use%20of%20Role-Players%20for%20Training%20at%20Combat%20Training%20Centers.pdf
USAAA	A-2008-0190-ALM	7/22/2008	Reset Metrics-Sustainment Maintenance	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0190-ALM%20Reset%20Metrics--Sustainment%20Maintenance.pdf
USAAA	A-2008-0182-FFS	7/15/2008	Temporary Change of Station Orders and Housing for Mobilized Soldiers	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0182-FFS%20Temporary%20Change%20of%20Station%20Orders%20and%20Housing%20for%20Mobilized%20Soldiers.pdf
USAAA	A-2008-0178-FFI	7/1/2008	Operational Purchases of Information Technology Equipment, Purchases, and Services-U.S. Army Forces Command	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0178-FFI%20Operational%20Purchases%20of%20IT%20Equipment,%20Systems,%20and%20Services,%20FORSCOM.pdf
USAAA	A-2008-0145-ALL	6/25/2008	Management of Shipping Containers in Southwest Asia, Continental United States	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0145-ALL%20Management%20of%20Shipping%20Containers%20in%20Southwest%20Asia,%20Continental%20United%20States.pdf
USAAA	A-2008-0098-ALL	4/3/2008	Audit of Management of Shipping Containers in Southwest Asia - Iraq	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0098-ALL%20Management%20of%20Shipping%20Containers%20in%20Southwest%20Asia%20-%20Iraq.pdf
USAAA	A-2008-0091-ALL	3/31/2008	Internal Controls Over Contracted Dining Facility Operations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	Not Available
USAAA	A-2008-0090-ALL	3/20/2008	Audit of Supply Activities (H-Sites), Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0090-ALL%20Supply%20Activities%20(H-Sites),%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program%20Operations.pdf
USAAA	A-2008-0077-ALL	3/20/2008	Contract Administration Over Contracted Dining Facility Operations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	Not Available
USAAA	A-2008-0085-ALL	3/18/2008	Audit of Class III (Bulk and Retail) Fuel Operations in the Iraq Area of Operations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0085-ALL%20Class%20III%20(Bulk%20and%20Retail)%20Fuel%20Operations%20in%20the%20Iraq%20Area%20of%20Operations.pdf
USAAA	A-2008-0075-ALL	3/12/2008	Audit of Contractor-Acquired Property, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0075-ALL%20Contractor-Acquired%20Property,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program.pdf

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2008-0021-FFS	11/28/2007	Army Operational Plans for Contractor Support on the Battlefield	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0021-FFS%20Army%20Operational%20Plans%20for%20Contractor%20Support%20on%20the%20Battlefield.pdf
USAAA	A-2008-0010-ALL	11/2/2007	Followup Audit of Internal Controls over Cargo Container Payments, Military Surface Deployment and Distribution Command	www.aaa.army.mil/AAA/AuditReports--Adobe/08%20REPORTS/A-2008-0010-ALL%20Followup%20Audit%20of%20Internal%20Controls%20Over%20Cargo%20Container%20Payments%20Military%20Surface.pdf
USAAA	A-2007-0204-ALL	9/28/2007	Defense Base Act Insurance for the Logistics Civil Augmentation Program, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	For Official Use Only
USAAA	A-2007-0149-ALL	7/23/2007	Audit of the Army's Theater Linguist Program in Afghanistan, Operation Enduring Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0149-ALL%20Army%20Theater%20Linguist%20Program%20in%20Afghanistan,%20Operation%20Enduring%20Freedom.pdf
USAAA	A-2007-0104-ALL	3/23/2007	Summary Audit Report on the Cost-Effectiveness of Transitioning Work Under the Logistics Civil Augmentation Program Contingency Contract to Sustainment Contracting, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0104-ALL%20Cost-Effectiveness%20of%20Transitioning%20Work%20Under%20the%20Logistics%20Civil%20Augmentation%20Program.pdf
USAAA	A-2007-0093-ALL	3/9/2007	Audit of the Cost-Effectiveness of Transitioning Selected Functions Performed at the Theater Distribution Center (Task Order 87) From Contingency to Sustainment Contracting, Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0093-ALL%20Cost-Effectiveness%20of%20Transitioning%20Selected%20Functions%20Performed%20at%20the%20Theater.pdf
USAAA	A-2007-0040-ALL	1/16/2007	Audit of Procedures for Managing the Overaged Repairable Items List at the Tactical Wheeled Vehicle Refurbishment Center	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0040-ALL%20Procedures%20for%20Managing%20the%20Overaged%20Repairable%20Items%20List%20at%20the%20Tactical%20Wheeled.pdf
USAAA	A-2007-0019-ALL	11/21/2006	Audit of Distribution Functions, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0019-ALL%20Distribution%20Functions,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program%20Operations.pdf
USAAA	A-2007-0011-ALL	11/16/2006	Audit of Nontactical Vehicle Usage in the Iraq Area of Operations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/07%20REPORTS/A-2007-0011-ALL%20Nontactical%20Vehicle%20Usage%20in%20the%20Iraq%20Area%20of%20Operations,%20Audit%20of%20Logistics%20Civil.pdf
USAAA	A-2006-0254-ALL	9/29/2006	Audit of the Procedures for Transferring Property During the Base Closure Process in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0254-ALL%20Procedures%20for%20Transferring%20Property%20During%20the%20Base%20Closure%20Process.pdf
USAAA	A-2006-0253-ALL	9/28/2006	Audit of the Cost-Effectiveness of Transitioning the General Support Supply Support Activity (Task Order 87) From Contingency to Sustainment Contracting, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	Not Available
USAAA	A-2006-0233-ALL	9/22/2006	Clothing Issue Facilities, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0233-ALL%20Clothing%20Issue%20Facilities,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program%20Operations.pdf

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2006-0168-ALL	8/4/2006	Report on the Subsistence Prime Vendor Contract, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0168-ALL%20Subsistence%20Prime%20Vendor%20Contract,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program.pdf
USAAA	A-2006-0158-ALL	7/11/2006	Report on Class IX (Aviation) Warehouse Staffing, Camp Anaconda, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0158-ALL%20Class%20IX%20(Aviation)%20Warehouse%20Staffing,%20Camp%20Anaconda,%20Audit%20of%20Logistics%20Civil.pdf
USAAA	A-2006-0099-ALL	4/25/2006	Audit of Program Management in the Iraq Area of Operations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0099-ALL%20Program%20Management%20in%20the%20Iraq%20Area%20of%20Operations,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program%20.pdf
USAAA	A-2006-0091-ALL	4/4/2006	Audit of Management of the Theater Transportation Mission (Task Order 88), Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0091-ALL%20Management%20of%20the%20Theater%20Transportation%20Mission%20(Task%20Order%2088).pdf
USAAA	A-2006-0090-ALE	3/31/2006	Follow-up Audit II of the Commanders Emergency Response Program and Quick Response Fund	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0090-ALE%20Followup%20I%20Commanders%20Emergency%20Response%20Program%20and%20Quick%20Response%20Fund.pdf
USAAA	A-2006-0083-ALL	3/21/2006	Audit of Retrograde Operations (Task Order 87), Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0083-ALL%20Retrograde%20Operations%20(Task%20Order%2087),%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program.pdf
USAAA	A-2006-0081-ALL	3/17/2006	Audit of Unliquidated Obligations, Audit of Logistics Civil Augmentation Program Operations in Support of Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0081-ALL%20Unliquidated%20Obligations,%20Audit%20of%20Logistics%20Civil%20Augmentation%20Program.pdf
USAAA	A-2006-0046-ALA	1/31/2006	Fund Accountability for Fiscal Year 2004 Iraq Relief and Reconstruction Funds	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0046-ALA%20Fund%20Accountability%20for%20Fiscal%20Year%202004%20Iraq%20Relief%20and%20Reconstruction%20Funds.pdf
USAAA	A-2006-0047-ALL	1/11/2006	Base Closure Process in the Iraq Area of Operations	www.aaa.army.mil/AAA/AuditReports--Adobe/06%20REPORTS/A-2006-0047-ALL%20Base%20Closure%20Process%20in%20the%20Iraq%20Area%20of%20Operations.pdf
USAAA	A-2005-0332-ALE	9/30/2005	Followup Audit of the Commanders' Emergency Response Program and Quick Response Fund	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0332-ALE%20Followup%20Commanders%20Emergency%20Response%20Program%20and%20Quick%20Response%20Fund%20Rev.pdf
USAAA	A-2005-0194-ALA	5/26/2005	Project Management in Support of Iraq Reconstruction	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0194-ALA%20Program%20Management%20in%20Support%20of%20Iraq%20Reconstruction.pdf
USAAA	A-2005-0173-ALE	5/2/2005	Commanders' Emergency Response Program and Quick Response Fund	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0173-ALE%20Commanders%20Emergency%20Response%20Program%20and%20Quick%20Response.pdf
USAAA	A-2005-0078-FFG	3/2/2005	Coalition Provisional Authority Travel Process	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0078-FFG%20Coalition%20of%20Provisional%20Authority%20Travel%20Process.pdf
USAAA	A-2005-0095-FFG	2/16/2005	Vested & Seized Assets, Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0095-FFG%20Vested%20and%20Seized%20Assets.pdf
USAAA	A-2005-0043-ALE	11/24/2004	Logistics Civil Augmentation Program in Kuwait	www.aaa.army.mil/AAA/AuditReports--Adobe/05%20REPORTS/A-2005-0043-ALE%20Logistics%20Civil%20Augmentation%20Program%20in%20Kuwait.pdf

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AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAAA	A-2004-0438-AML	8/12/2004	Definitization of Task Orders – Audit of Logistics Civil Augmentation Program	www.aaa.army.mil/AAA/AuditReports--Adobe/04%20REPORTS/A-2004-0438-AML.pdf
USAAA	A-2004-0305-FFG	5/18/2004	Time Sensitive Report, Audit of Vested and Seized Assets, Operation Iraqi Freedom	www.aaa.army.mil/AAA/AuditReports--Adobe/04%20REPORTS/A-2004-0305-FFG.pdf
Total USAAA Reports = 98				

USAID OIG COMPLETED AUDITS, AS OF DECEMBER 31, 2009

AGENCY	REPORT NUMBER	DATE	REPORT TITLE	WEB LINK
USAID OIG	E-267-09-005-P	8/16/2009	Audit of USAID/Iraq's Iraq Rapid Assistance Program	www.usaid.gov/oig/public/fy09rpts/e-267-09-005-p.pdf
USAID OIG	E-267-09-004-P	6/3/2009	Audit of USAID/Iraq's Economic Governance Program II	www.usaid.gov/oig/public/fy09rpts/e-267-09-004-p.pdf
USAID OIG	E-267-09-003-P	5/31/2009	Audit of USAID/Iraq's Local Governance Program II Activities	www.usaid.gov/oig/public/fy09rpts/e-267-09-003-p.pdf
USAID OIG	No report number	4/30/2009	Audit of USAID/Iraq's Compliance with the Federal Information Security Management Act of 2002 for Fiscal Year 2009	Not available
USAID OIG	E-267-09-002-P	3/4/2009	Audit of USAID/Iraq's Oversight of Private Security Contractors in Iraq	www.usaid.gov/oig/public/fy09rpts/e-267-09-002-p.pdf
USAID OIG	E-267-09-001-P	11/25/2008	USAID/Iraq's National Capacity Development Program	www.usaid.gov/oig/public/fy09rpts/e-267-09-001-p.pdf
USAID OIG	E-267-08-006-P	9/30/2008	USAID/Iraq's Agribusiness Program	www.usaid.gov/oig/public/fy08rpts/e-267-08-006-p.pdf
USAID OIG	E-267-08-005-P	8/5/2008	Audit of USAID/Iraq's Community Action Program II	www.usaid.gov/oig/public/fy08rpts/e-267-08-005-p.pdf
USAID OIG	E-267-08-004-P	7/3/2008	Audit of USAID/Iraq's Monitoring and Evaluation Performance Program	www.usaid.gov/oig/public/fy08rpts/e-267-08-004-p.pdf
USAID OIG	E-267-08-003-P	6/24/2008	Audit of USAID/Iraq's Management of Its Official Vehicle Fleet	www.usaid.gov/oig/public/fy08rpts/e-267-08-003-p.pdf
USAID OIG	E-267-08-002-P	4/3/2008	Audit of USAID/Iraq's Marla Ruzicka War Victims Assistance Fund	www.usaid.gov/oig/public/fy08rpts/e-267-08-002-p.pdf
USAID OIG	E-267-08-001-P	3/18/2008	Audit of USAID/Iraq's Community Stabilization Program	www.usaid.gov/oig/public/fy08rpts/e-267-08-001-p.pdf
USAID OIG	E-267-07-008-P	9/27/2007	Audit of USAID/Iraq's Participation in Provincial Reconstruction Teams in Iraq	www.usaid.gov/oig/public/fy07rpts/e-267-07-008-p.pdf
USAID OIG	E-267-07-007-P	7/31/2007	Audit of USAID/Iraq's Local Governance Activities	www.usaid.gov/oig/public/fy07rpts/e-267-07-007-p.pdf
USAID OIG	E-267-07-006-P	7/11/2007	Audit of the Office of Foreign Disaster Assistance Program in Iraq	www.usaid.gov/oig/public/fy07rpts/e-267-07-006-p.pdf
USAID OIG	E-267-07-005-P	6/6/2007	Audit of USAID/Iraq's Activity Planning and Its Reporting Process Under Section 2207 of Public Law 108-106	www.usaid.gov/oig/public/fy07rpts/e-267-07-005-p.pdf
USAID OIG	E-267-07-004-P	5/3/2007	Audit of USAID/Iraq Telecommunications Activities	www.usaid.gov/oig/public/fy07rpts/e-267-07-004-p.pdf
USAID OIG	E-267-07-003-P	2/4/2007	Follow-up Audit of USAID/Iraq's Education Activities	www.usaid.gov/oig/public/fy07rpts/e-267-07-003-p.pdf
USAID OIG	E-267-07-002-P	1/22/2007	Audit of USAID/Iraq's Agriculture Reconstruction and Development Program	www.usaid.gov/oig/public/fy07rpts/e-267-07-002-p.pdf
USAID OIG	E-267-07-001-P	11/5/2006	Audit of USAID's/Iraq's Civil Society Activities	www.usaid.gov/oig/public/fy07rpts/e-267-07-001-p.pdf
USAID OIG	E-267-06-004-P	8/16/2006	Audit of USAID'S Transition Initiatives in Iraq	www.usaid.gov/oig/public/fy06rpts/e-267-06-004-p.pdf
USAID OIG	E-267-06-003-P	7/10/2006	Audit of USAID/Iraq's Local Governance Activities	www.usaid.gov/oig/public/fy06rpts/e-267-06-003-p.pdf
USAID OIG	E-267-06-002-P	2/16/2006	Audit of USAID/Iraq's Non-Expendable Property	www.usaid.gov/oig/public/fy06rpts/e-267-06-002-p.pdf
USAID OIG	E-267-06-001-P	12/20/2005	Audit of USAID/Iraq's Basic Education Activities	www.usaid.gov/oig/public/fy06rpts/e-267-06-001-p.pdf
USAID OIG	9-267-06-001-P	10/6/2005	Audit of the Accuracy of Biographical Datasheets Provided by International Resources Group to USAID for Contracts in Iraq	www.usaid.gov/oig/public/fy06rpts/9-267-06-001-p.pdf

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USAID OIG	E-267-05-005-P	9/27/2005	USAID/Iraq's Cash Control Procedures	www.usaid.gov/oig/public/fy05rpts/e-267-05-005-p.pdf
USAID OIG	E-267-05-004-P	6/30/2005	Audit of USAID/Iraq's Water and Sanitation Activities	www.usaid.gov/oig/public/fy05rpts/e-267-05-004-p.pdf
USAID OIG	E-267-05-003-P	6/29/2005	Audit of USAID/Iraq's Electrical Generation Activities	www.usaid.gov/oig/public/fy05rpts/e-267-05-003-p.pdf
USAID OIG	E-267-05-002-P	2/28/2005	Audit of USAID/Iraq's Health System Strengthening Contract Activities	www.usaid.gov/oig/public/fy05rpts/e-267-05-002-p.pdf
USAID OIG	E-267-05-001-P	1/31/2005	Audit of USAID/Iraq's Community Action Program	www.usaid.gov/oig/public/fy05rpts/e-267-05-001-p.pdf
USAID OIG	A-267-05-005-P	1/6/2005	Audit of USAID's Compliance with Federal Regulations in Awarding the Contract to Kroll Security Services Inc.	www.usaid.gov/oig/public/fy05rpts/a-267-05-005-p.pdf
USAID OIG	A-000-04-004-P	9/23/2004	Audit of USAID's Compliance with Federal Regulations in Awarding Iraq Basic Education Phase II Contract	www.usaid.gov/oig/public/fy04rpts/a-000-04-004-p.pdf
USAID OIG	E-266-04-004-P	9/20/2004	Audit of USAID/Iraq's Economic Reform Program	www.usaid.gov/oig/public/fy04rpts/e-266-04-004-p.pdf
USAID OIG	E-266-04-003-P	8/6/2004	Audit of USAID's Compliance with Federal Regulations in Awarding the Iraq Phase II Reconstruction and Rehabilitation, Program Advisors and Oversight Contract	www.usaid.gov/oig/public/fy04rpts/e-266-04-003-p.pdf
USAID OIG	E-266-04-001-F	6/9/2004	Audit of USAID/Iraq's Cash Control Procedures	Not available
USAID OIG	E-266-04-002-P	6/3/2004	Audit of USAID/Iraq's Infrastructure Reconstruction and Rehabilitation Program	www.usaid.gov/oig/public/fy04rpts/e-266-04-002-p.pdf
USAID OIG	A-000-04-003-P	5/19/2004	Capping Report on Audit of USAID's Compliance with Federal Regulations in Awarding the Iraq Phase I Contracts	www.usaid.gov/oig/public/fy04rpts/a-000-04-003-p.pdf
USAID OIG	AIG/A Memo 04-006	4/20/2004	USAID's Compliance with Federal Regulations in Awarding the Iraq Infrastructure Reconstruction Program Phase II Contract	www.usaid.gov/oig/iraq_doc/memo04_006.pdf
USAID OIG	AIG/A Memo 04-005	3/22/2004	USAID's Compliance with Federal Regulations in Awarding the Contract for Economic Recovery, Reform and Sustained Growth in Iraq	www.usaid.gov/oig/iraq_doc/memorandum_04_0051.pdf
USAID OIG	E-266-04-001-P	3/19/2004	Audit of USAID's Results Data for Its Education Activities in Iraq	www.usaid.gov/oig/public/fy04rpts/e-266-04-001-p.pdf
USAID OIG	AIG/A Memo 04-004	1/27/2004	USAID's Compliance with Federal Regulations in Awarding the Iraq Seaport Assessment and Operation Contract	www.usaid.gov/oig/iraq_doc/memorandum_04_004.pdf
USAID OIG	AIG/A Memo 04-003	1/27/2004	USAID's Compliance with Federal Regulations in Awarding the Iraq Airport Administration Contract	www.usaid.gov/oig/iraq_doc/memorandum_04_003.pdf
USAID OIG	AIG/A Memo 04-002	1/14/2004	USAID's Compliance with Federal Regulations in Awarding the Agriculture Reconstruction and Development Program for Iraq Contract	www.usaid.gov/oig/iraq_doc/memo_04_002.pdf
USAID OIG	AIG/A Memo 04-001	1/14/2004	USAID's Compliance with Federal Regulations in Awarding the Iraq Monitoring and Evaluation Program Performance Task Order	www.usaid.gov/oig/iraq_doc/memorandum_04_001_1_14_04.pdf
USAID OIG	AIG/A Memo 03-005	10/17/2003	USAID's Compliance with Federal Regulations in Awarding the Health System Strengthening in Post-Conflict Iraq Contract	www.usaid.gov/oig/iraq_doc/memorandum_03_005.pdf
USAID OIG	AIG/I Memo 03-004	9/9/2003	USAID's Compliance with Federal Regulations in Awarding the Iraq Sub-National Governance and Civic Institution Support Contract	www.usaid.gov/oig/iraq_doc/memo_03-004.pdf
USAID OIG	AIG/A Memo 03-003	7/23/2003	USAID's Compliance with Federal Regulations in Awarding the Iraq Infrastructure Reconstruction Contract	www.usaid.gov/oig/iraq_doc/memo_03-003.pdf
USAID OIG	AIG/A Memo 03-002	6/20/2003	USAID's Compliance with Federal Regulations in Awarding the Iraq Personnel Support Services Contract	www.usaid.gov/oig/iraq_doc/memorandum_03-002_06-20-03.pdf
USAID OIG	AIG/A Memo 03-001	6/6/2003	USAID's Compliance with Federal Regulations in Awarding the Iraq Education Sector Contract	www.usaid.gov/oig/iraq_doc/memorandum_03-001_6-06-03.pdf
USAID OIG	No report number	4/25/2003	Iraq Seaport Administration and Airports Administration Contracts	www.usaid.gov/oig/2028318_beans2.pdf
Total USAID OIG Reports = 50				