

An environmental management system (EMS) is a formal framework for integrating the consideration of environmental issues into the overall management structure that, when properly implemented, identifies the environmental aspects of the mission; highlights and prioritizes areas of risk; promotes pollution prevention; and tracks progress toward environmental goals. It is a dynamic, proactive, and adaptable management system that provides a logical, step-by-step process for integrating environmental issues into the overall operating structure. The Department of Defense (DoD) implements EMSs to improve operational efficiency while reducing environmental risk and associated costs.

Executive Order (E.O.) 13148, issued April 20, 2000, entitled “Greening the Government through Leadership in Environmental Management,” directed each federal agency, including DoD, to integrate environmental accountability across all missions, activities, and functions into day-to-day decision making, long-term planning, and processes. At a minimum, E.O. 13148 required that each Component implement a documented EMS at all appropriate facilities by December 31, 2005.

In response to E.O. 13148, the Under Secretary of Defense (Acquisition, Technology, and Logistics) issued the DoD EMS policy memorandum in 2002, recognizing the different missions within DoD and providing support for each Component to implement an EMS that best fits its mission needs.

In Fiscal Year (FY) 2006, the Components made significant progress in implementing EMSs, while meeting the E.O. 13148 deadline through DoD’s six implementation metrics. EMSs are in place at all DoD appropriate facilities and operational improvements are already evident. The EMS at the Defense National Stockpile Center resulted in the development of an alternative use for excess manganese ore, avoiding over \$1 million in

disposal costs. Senior leaders are actively engaged in the implementation and continued operation of the EMS.

On September 22, 2006, DoD deployed new EMS metrics; “EMS Metrics for Fiscal Years 2006 through 2008,” for the appropriate facilities. The metrics are based on the federal EMS metrics and include both annual and semi-annual reporting requirements. The new DoD EMS metrics continue to drive implementation, and the Department has begun to use them to assess the progress, performance, and successes of EMSs already in place.

Compliance with Executive Order 13148

In FY2006, each Component maintained a list of appropriate facilities that are required to implement an EMS. A consolidated list of these facilities is located at the end of this appendix. The Department also continued to track facility-level progress using the following EMS implementation metrics:

- Policy—Facilities issue an EMS policy statement
- Self-Assessment—Components perform a gap analysis against an accepted EMS framework
- Plan—Components prepare an EMS implementation plan, including dates, resources, and responsibilities
- Aspects—DoD Components identify, document, and prioritize their environmental aspects
- Training—Facilities conduct awareness-level EMS training
- Review—Facilities perform at least one management review in accordance with the installation’s documented procedure for recurring EMS management reviews.

EMS Guidance

DoD provided EMS implementation guidance to the Components in the DoD EMS policy memorandum dated April 5, 2002. The policy requires Components to comply with E.O. 13148, as well as specific minimum elements. Under the guidance, Components:

- Shall adopt an EMS that best suits its needs and integrate the EMS into all core business areas
- May adopt International Organization for Standardization (ISO) 14001 Environmental Management Standards
- Should pursue third party registration only when it provides a clear and documented benefit
- Are encouraged to implement a complementary management system for safety and occupational health.

Providing additional EMS implementation guidance to installations and ranges is the responsibility of the Components, as indicated in the following statement from the DoD policy, "Recognizing the diversity of our missions, each DoD Component shall implement an environmental management system that best suits its mission needs." In FY2004, DoD also issued EMS implementation metrics to track the progress of EMS implementation across the Department.

On January 27, 2004, the Office of the Federal Environmental Executive (OFEE) formally issued the Environmental Management System Agency Self-Declaration Protocol for Appropriate Federal Facilities (EMS Protocol). The EMS Protocol, which was developed by the E.O. 13148 Interagency Environmental Management Workgroup, required federal agencies and bureaus to establish their own procedures for EMS self-declaration by December 31, 2004.

To meet this requirement, the Department issued the DoD EMS Self-Declaration Policy on July 16, 2004. Components developed and finalized their specific self-declaration procedures. Installation commanders must use the Component-specific self-declaration procedures to determine whether they have fully conformed to requirements for implementing an EMS and can credibly state that they have an EMS in place. DoD considers an EMS to be

in place if a facility fulfills the six DoD implementation metric requirements and has self-declared according to the Component-specific self-declaration protocol. A facility's EMS is regarded to be fully conforming when it meets all the requirements of the Component-specific EMS policy.

EMS Implementation Progress by DoD Component

The Components are developing and issuing EMS guidance to assist appropriate facilities in implementing EMSs that will efficiently meet their needs and mission requirements.

Army

The Army continues to progress towards meeting DoD EMS goals and requirements. In FY2006, the Army reduced its list of appropriate facilities for EMS implementation from 169 to 166 due to Base Realignment and Closure (BRAC). The 417th BSB Wuerzburg Kitzingen, Germany, which included both Giebelstadt and Wuerzburg, was removed from the appropriate facility list due to closure. The Charles E. Kelly Support Facility and Fort McPherson are also scheduled to close under BRAC 2005.

As of December 31, 2005, all appropriate facilities have met the requirement to have an EMS in place as defined by the six DoD metrics. Army policy states that all appropriate facilities will have a mission-focused, installation-wide EMS that conforms to ISO 14001, in place by September 30, 2009. All Army facilities are on track to meet this goal. Approximately 29 Army appropriate facilities report that they have already achieved this goal and two have been verified by external Army (second party) audits. Additionally, the Army has seven appropriate facilities that have received third party certification for their EMS.

The Army employs an incremental approach to EMS implementation, with internal milestones to meet the six DoD metrics, and have full conformance with the ISO 14001 by 2009. The interim milestones were established to set clear goals for installations and to track EMS implementation progress at appropriate facilities.

Army leadership is committed to ensuring that all appropriate facilities meet EMS requirements and encouraging continual improvement through the sharing of lessons learned. By coordinating frequent senior leadership in-process reviews, the Army provides targeted feedback to the Army Installations Management Command and Army Commands (formerly Major Commands). The Army also maintains a strong leadership focus on ensuring that installations build systems around the installation's core mission and on integrating EMS with Army's Sustainability Initiative. This leadership focus worked well in FY2005 and FY2006, contributing to improvements in Army's implementation status and continuing to lead appropriate facilities towards both mission enhancing and ISO 14001 conformant systems.

Navy

The Navy issued its EMS policy to ensure compliance with E.O. 13148 at Navy appropriate facilities on December 6, 2001. The Navy's EMS Implementation Policy and Self-Declaration Protocol, issued in FY2005, established an incremental approach to implementation that fully conformed to EMS requirements. The Navy is on track to fully conform with EMS by the end of FY2009. Currently, the Navy has 109 appropriate facilities, with five obtaining third party EMS certification. In addition, three of these Navy facilities also participate in the U.S. Environmental Protection Agency's (EPA's) Performance Track Program.

The Navy's EMS is based on the ISO 14001 model, which employs a cycle of policy, planning, implementation and operation, evaluation and corrective actions, and management review. Navy's EMS goal is to continually improve environmental performance. A fully implemented EMS will provide for continual improvement in environmental management and enhance the Navy's overall mission performance.

The Navy tasked the Commander, Navy Installations (CNI) to ensure that all appropriate installations implement EMSs in compliance with E.O. 13148. CNI is fully committed to ensuring these requirements are met and to ensure the best use of EMS as a business practice to improve uniformity, efficiency, and shore installation management. Regional Commanders and Installation Commanding Officers utilize EMSs to address activities critical to mission execution and to manage related environmental aspects to sustain operational readiness.

The Navy provides installations and regions with tools, templates, and training to assist with EMS implementation efforts. The Navy's EMS Web site, <http://141.156.28.142/ems/index.html>, is designed as a clearinghouse for EMS resources and provides the most comprehensive, current, and pertinent EMS information available to both Navy and other federal personnel, contributing to the successful implementation and maintenance of a facility's EMS.

Marine Corps

Headquarters Marine Corps (HQMC) issued policy on March 3, 2004, that defined the Marine Corps EMS and associated applicability, implementation criteria, and reporting requirements. HQMC subsequently published additional policy on Marine Corps EMS conformance and self-declaration on December 29, 2004. This policy requires all Marine Corps and Marine Forces Reserve appropriate facilities to fully conform to the Marine Corps EMS Policy requirements by December 31, 2007, and for all active and reserve tenant commands to fully support their host facility in attaining and maintaining conformance with their EMS. The Marine Corps policy also provides guidance in the form of an "EMS Conformance Guide" to be used for evaluating, certifying, self-declaring, and reporting conformance with the Marine Corps EMS.

The December 2004 policy also integrated audits to evaluate EMS conformance into the established Marine Corps Environmental Compliance Evaluation Program. This policy establishes September of each year as the annual reporting deadline for the results of each installation's annual EMS self-audit. In FY2005, HQMC developed EMS Lead Auditor training for personnel who would be performing the annual EMS self-audits. Courses were offered in 2005 and 2006, and HQMC will continue to provide the course annually.

In FY2006, the Marine Corps began development of the Marine Corps EMS Portal for day-to-day, installation-level EMS management. The first phase of this Portal is planned for initial operational capability in Spring 2007.

Air Force

In FY2005, the Air Force issued a self-declaration policy outlining 28 steps for appropriate facilities to have an EMS in place and 45 steps to have EMS

in conformance. Facilities would not be able to declare meeting E.O. 13148 requirements unless the local senior leader signed the self-declaration. To assist the Air Force with accomplishing training, the Deputy Chief of Staff, Installations and Logistics, issued a policy memo requiring all Air Force personnel to receive EMS Awareness Training by June 30, 2006. Additional training was made available through the Air Force Institute of Technology.

At the conclusion of FY2006, the Air Force had 174 appropriate facilities, with all 174 having implemented an EMS. All Air Force appropriate facilities have met the minimum Air Force policy criteria and have an EMS in place. Additionally, 87 facilities have declared full conformance with Air Force EMS policy, while 27 facilities have had their EMS audited by a second party. Two facilities have been accepted into EPA's National Performance Track Program, and four are participants in a state-level recognition program. The Air Force anticipates having all EMSs certified by an external party by the end of FY2009. In addition, the Air Force is moving towards combining the aspects of its EMS with a management system for safety and occupational health to create an integrated Environment, Safety, and Occupational Health Management System.

Defense Logistics Agency

The Defense Logistics Agency (DLA) continues to be a leader among federal agencies in EMS implementation. In FY2006, members of the DLA EMS Team received special recognition from the Office of the Secretary of Defense for exceeding the Department's EMS implementation goals one full year ahead of schedule. DLA's comprehensive training curriculum was specifically recognized. While comprised of tools and templates that were tailored to the DLA mission, the curriculum was structured in a manner that enabled other Defense and federal agency-wide components to use these materials. The DLA EMS Team validated their mission-focused EMSs at 100 percent of qualifying DLA activities by December 2005 through tabletop reviews, EMS implementation manuals, and documentation.

In early 2006, DLA began planning the execution of EMS on-site verification reviews. A core group of experts from DLA, its support contractors, and the U.S. Army Center for Health Promotion and Preventive Medicine was established. The team developed verification processes and conducted reviews at two DLA "pacesetter" sites—Defense Reutilization and Marketing Service Centralized Demil Center Anniston, Alabama, and Defense Supply Center

Columbus, Ohio. The review findings identified areas of strength, areas of non-conformance requiring corrective action, and procedures for follow-up actions. DLA plans to conduct on-site verification reviews at eight additional sites in FY2007, and anticipates conducting the remainder of the reviews by the end of FY2009.

DLA developed internal reviewer qualification requirements that emphasize consistency in review techniques to ensure sustainability of each EMS as a cost-effective way of doing business while meeting mission requirements. DLA also developed a program to train the personnel responsible for conducting organizational internal EMS reviews. To date, DLA has provided EMS Internal Verification Review Training to 56 DLA personnel at 3 locations.

Installations with an EMS in Place

All DoD U.S. appropriate facilities have an EMS in place as of October 1, 2006. Figures A-1 through A-6 list the appropriate facilities by Component, and the EMS in place indicator. For a facility to identify they have Self Declaration (S), the facility must complete the six DoD metrics and implementation criteria. A second party audit (2nd) is an EMS audit conducted by a trained EMS auditor, independent of the facility being audited. Third party registration (3rd) is an EMS audit conducted by the American National Standards Institute and the American Society for Quality National Accreditation Board accredited, independent registrar. EPA Performance Track (PT) is a partnership that recognizes exceptional environmental performance among participating U.S. facilities. Facilities are also recognized if they participate in a state EMS incentive program (ST).

DoD-State Partnerships

DoD recognizes the importance of sustaining solid partnerships with states to maintain public confidence in military environmental stewardship and streamline day-to-day operations. The Department considers EMS implementation to be a unique opportunity to establish and improve these partnerships. During FY2006, DoD continued its involvement in the OFEE-led federal-state initiative to advocate EMS as a tool to improve environmental performance. DoD is also leading the E.O. 13148 EMS Sub-Work Group Task Force on Collaboration with States and External Groups, which

coordinates with the Multi-State Working Group and the Environmental Council of the States to advance the use of EMSs.

EMS Funding

Each DoD Component identified resources for EMS implementation consistent with DoD EMS policy requirements. DoD's general approach to EMS implementation involves programming funding for training and EMS implementation for the current year and beyond. EMS training and implementation resources have been programmed as part of the Components' overall training and management budgets, and each Component has identified an EMS program manager. With this structure, the Department reached the goal of having EMSs in place at all appropriate facilities by December 31, 2005.

EMS Training

Leadership within DoD consistently and actively communicates and reinforces key elements of EMS policy and its impact on the mission. This active communication effectively spreads the message of the strong correlation between EMS, sound environmental stewardship, and mission performance. DoD teamed with EPA to provide EMS implementation courses for audiences including federal interagency groups, DoD groups, and the U.S. Department of Agriculture. DoD, through the Inter-Service Environmental Education Review Board, initiated a review of common EMS training requirements, available training courses, and materials. Each Component makes training materials available in various formats for the target audience, including senior leadership. Examples of training materials include fact sheets, Web-based training modules, and videos.

Figure A-1
FY2006 Environmental Management Systems Appropriate Facilities Summary

Component	Number of Appropriate Facilities			Number of Appropriate Facilities with EMS In Place			Percentage of Appropriate Facilities with EMS In Place		
	US	Overseas	Total	US	Overseas	Total	US	Overseas	Total
Army	143	23	166	143	23	166	100%	100%	100%
Navy	86	23	109	86	6	92	100%	26.1%	84.4%
Marine Corps	18	2	20	18	2	20	100%	100%	100%
Air Force	156	18	174	156	18	174	100%	100%	100%
DLA	110	31	141	110	31	141	100%	100%	100%
Total	513	97	610	513	80	593	100%	82.5%	97.2%

Figure A-2

Army FY2006 Environmental Management Systems Appropriate Facilities

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
AMC	Letterkenny Army Depot	Chambersburg	PA	3rd
AMC	Tobyhanna Army Depot	Monroe County	PA	3rd
AMC	Pine Bluff Arsenal	Jefferson County	AR	S
AMC	Radford AAP	Radford	VA	S
AMC	Scranton AAP	Scranton	PA	3rd
AMC	Iowa AAP	Des Moines	IA	S
AMC	Kansas AAP	Parsons	KS	S
AMC	Lake City AAP	Independence	MO	S
AMC	Tooele Army Depot	Tooele	UT	S
AMC	Blue Grass Army Depot	Richmond	KY	S
AMC	Holston AAP	Hawkins	TN	S
AMC	Milan AAP	Gibson	TN	S
AMC	Hawthorne Army Depot	Hawthorne	NV	S
AMC	Lone Star AAP	Bowie	TX	S
AMC	McAlester AAP	McAlester	OK	S
AMC	Riverbank AAP	Stanislaus	CA	3rd
AMC	Watervliet Arsenal	Watervliet	NY	S
AMC	Joint Systems Manufacturing Center—Lima	Lima	OH	3rd
AMC	Anniston Army Depot	Anniston	AL	3rd
AMC	Red River Army Depot	Bowie County	TX	S
AMC	Sierra Army Depot	Lassen County	CA	S
ARNG	Alabama ARNG	Montgomery	AL	S
ARNG	Arizona ARNG	Phoenix	AZ	S
ARNG	Arkansas ARNG	North Little Rock	AR	S
ARNG	California ARNG	Sacramento	CA	S
ARNG	Colorado ARNG	Englewood	CO	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
ARNG	Connecticut ARNG	Hartford	CT	S
ARNG	Delaware ARNG	Wilmington	DE	S
ARNG	District of Columbia ARNG	Washington	DC	S
ARNG	Florida ARNG	St. Augustine	FL	S
ARNG	Georgia ARNG	Atlanta	GA	S
ARNG	Idaho ARNG	Boise	ID	S
ARNG	Illinois ARNG	Springfield	IL	S
ARNG	Indiana ARNG	Indianapolis	IN	S
ARNG	Iowa ARNG	Johnston	IA	S
ARNG	Kansas ARNG	Topeka	KS	S
ARNG	Kentucky ARNG	Frankfort	KY	S
ARNG	Louisiana ARNG	New Orleans	LA	S
ARNG	Maine ARNG	Augusta	ME	S
ARNG	Maryland ARNG	Baltimore	MD	S
ARNG	Massachusetts ARNG	Milford	MA	S
ARNG	Massachusetts Military Reservation	Cape Cod	MA	S
ARNG	Michigan ARNG	Lansing	MI	S
ARNG	Minnesota ARNG	St. Paul	MN	S
ARNG	Mississippi ARNG	Jackson	MS	S
ARNG	Missouri ARNG	Jefferson City	MO	S
ARNG	Montana ARNG	Helena	MT	S
ARNG	Nebraska ARNG	Lincoln	NE	S
ARNG	Nevada ARNG	Carson City	NV	S
ARNG	New Hampshire ARNG	Concord	NH	S
ARNG	New Jersey ARNG (DMAVA)	Lawrenceville	NJ	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
ARNG	New Mexico ARNG	Santa Fe	NM	S
ARNG	New York ARNG	Latham	NY	S
ARNG	North Carolina ARNG	Raleigh	NC	S
ARNG	North Dakota ARNG	Bismarck	ND	S
ARNG	Ohio ARNG	Columbus	OH	S
ARNG	Oklahoma ARNG	Oklahoma City	OK	S
ARNG	Oregon ARNG	Salem	OR	S
ARNG	Pennsylvania ARNG	Annaville	PA	S
ARNG	Rhode Island ARNG	Cranston	RI	S
ARNG	South Carolina ARNG	Columbia	SC	S
ARNG	South Dakota ARNG	Rapid City	SD	S
ARNG	Tennessee ARNG	Nashville	TN	S
ARNG	Texas ARNG	Austin	TX	S
ARNG	Utah ARNG	Draper	UT	S
ARNG	Vermont ARNG	Colchester	VT	S
ARNG	Virginia ARNG	Blackstone	VA	S
ARNG	Washington ARNG	Tacoma	WA	S
ARNG	West Virginia ARNG	Charleston	WV	S
ARNG	Wisconsin ARNG	Madison	WI	S
ARNG	Wyoming ARNG	Cheyenne	WY	S
ARNG	Alaska ARNG	Fort Richardson	AK	S
ARNG	Hawaii ARNG	Honolulu	HI	S
ARNG	Virgin Islands ARNG	Christiansted	Virgin Islands	S
ARNG	Guam ARNG	Tamuning	Guam	S
ARNG	Puerto Rico ARNG	San Juan	Puerto Rico	S
IMA-NERO	Aberdeen Proving Ground	APG	MD	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
IMA-NERO	Adelphi Laboratory Center	Adelphi	MD	S
IMA-NERO	Carlisle Barracks	Carlisle	PA	S
IMA-NERO	Fort A.P. Hill	Fort A.P. Hill	VA	S
IMA-NERO	Fort Belvoir	Fort Belvoir	VA	S
IMA-NERO	Fort Drum	Fort Drum	NY	S
IMA-NERO	Fort Eustis/Fort Story	Newport News	VA	S
IMA-NERO	Fort Hamilton	Kings County	NY	S
IMA-NERO	Fort Lee	Petersburg	VA	S
IMA-NERO	Fort Meade	Odenton	MD	S
IMA-NERO	Fort Monmouth	Eatontown	NJ	S
IMA-NERO	Fort Monroe	Hampton	VA	S
IMA-NERO	Fort Myer/Fort McNair	Washington	DC	S
IMA-NERO	Picatinny Arsenal	Morris County	NJ	S
IMA-NERO	Soldier System Center	Middlesex County	MA	S
IMA-NERO	West Point Mil Reservation	West Point	NY	S
IMA-NWRO	Dugway Proving Ground	Dugway	UT	S
IMA-NWRO	Fort Carson	Colorado Springs	CO	S
IMA-NWRO	Fort Leavenworth	Leavenworth	KS	S
IMA-NWRO	Fort Leonard Wood	St. Robert	MO	S
IMA-NWRO	Fort Lewis/Yakima Training Center (DPW has 3rd party registration)	Fort Lewis	WA	3rd
IMA-NWRO	Fort Riley	Junction City	KS	S
IMA-NWRO	Rock Island Arsenal	Rock Island County	IL	S
IMA-NWRO	US Army Garrison Michigan*	Warren	MI	S
IMA-PARO	Fort Greely	Fort Greely	AK	S

* Includes Detroit Arsenal (Including Stratford Army Engine Plant) and US Army Garrison Selfridge

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
IMA-PARO	Fort Richardson	Fort Richardson	AK	S
IMA-PARO	Fort Wainwright	Fairbanks	AK	S
IMA-PARO	US Army Garrison Hawaii *	Oahu	HI	S
IMA-Reserve	Devens Reserve Forces Tng A	Devens	MA	S
IMA-Reserve	Fort Dix	Wrightstown	NJ	S
IMA-Reserve	9th RSC	Honolulu	HI	S
IMA-Reserve	63rd RSC	Los Alamitos	CA	S
IMA-Reserve	65th RSC	Fort Buchanan	Puerto Rico	S
IMA-Reserve	70th RSC	Seattle	WA	S
IMA-Reserve	77th RSC	New York	NY	S
IMA-Reserve	81st RSC	Birmingham	AL	S
IMA-Reserve	88th RSC	St. Paul	MN	S
IMA-Reserve	89th RSC	Wichita	KS	S
IMA-Reserve	90th RSC	North Little Rock	AR	S
IMA-Reserve	94th RSC	Devens RFTA	MA	S
IMA-Reserve	96th RSC	Salt Lake City	UT	S
IMA-Reserve	99th RSC	Oakdale	PA	S
IMA-Reserve	Fort McCoy	Sparta	WI	S
IMA-Reserve	Camp Parks/Fort Hunter Liggett	Dublin/Pleasanton	CA	S
IMA-SERO	Fort Benning	Fort Benning	GA	S
IMA-SERO	Fort Bragg	Fayetteville	NC	S
IMA-SERO	Fort Buchanan	Fort Buchanan	Puerto Rico	S
IMA-SERO	Fort Campbell	Fort Campbell	KY	S
IMA-SERO	Fort Gordon	Augusta	GA	S
IMA-SERO	Fort Jackson	Columbia	SC	S
IMA-SERO	Fort Knox	Radcliff	KY	S

* Reporting under Schofield Barracks includes Fort Shafter.

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—United States				
IMA-SERO	Fort Rucker	Fort Rucker	AL	S
IMA-SERO	Fort Stewart/Hunter Army Airfield	Hinesville	GA	S
IMA-SERO	Redstone Arsenal	Huntsville	AL	S
IMA-SWRO	Fort Bliss	El Paso	TX	S
IMA-SWRO	Fort Hood	Killeen	TX	ST
IMA-SWRO	Fort Huachuca	Sierra Vista	AZ	S
IMA-SWRO	Fort Polk	Leesville	LA	S
IMA-SWRO	OMS/DS/GS Fort Sam Houston	San Antonio	TX	S
IMA-SWRO	Fort Sill	Lawton	OK	S
IMA-SWRO	NTC and Fort Irwin CA	Barstow	CA	S
IMA-SWRO	Presidio of Monterey	Monterey	CA	S
IMA-SWRO	White Sands Missile Range	White Sands	NM	S
IMA-SWRO	Yuma Proving Ground	Yuma	AZ	S
MEDCOM	Fort Detrick	Frederick	MD	S
MEDCOM	Walter Reed AMC	Washington	DC	S
SDDC	Military Ocean Tml Sunny Point	Southport	NC	S
Total	US Appropriate Facilities	143	US with EMS In Place	143

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—Overseas				
IMA-EURO	Hohenfels	Hohenfels	Germany	S
IMA-EURO	Grafenwoehr/Vilseck	Grafenwoehr	Germany	S
IMA-EURO	Wiesbaden (Including Dexheim)	Wiesbaden	Germany	S
IMA-EURO	Baumholder	Baumholder	Germany	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—Overseas				
IMA-EURO	Hanau (Including Buedingen)	Hanau	Germany	S
IMA-EURO	Pisa/Livorno	Livorno	Italy	S
IMA-EURO	Vicenza	Vicenza	Italy	S
IMA-EURO	Darmstadt (Including Babenhausen)	Darmstadt	Germany	S
IMA-EURO	Mannheim	Mannheim	Germany	S
IMA-EURO	Heidelberg	Heidelberg	Germany	S
IMA-EURO	Kaiserslautern	Frankfurt	Germany	S
IMA-EURO	Garmisch/Stuttgart	Stuttgart	Germany	S
IMA-EURO	254th BSB Netherlands (Including Bremerhaven)	Schinnen	Netherlands	S
IMA-EURO	80th ASG NSSG (Including Brussels)	Chievres	Belgium	S
IMA-EURO	Ansbach (Including Illesheim)	Ansbach	Germany	S
IMA-EURO	Bamberg	Bamberg	Germany	S
IMA-EURO	Schweinfurt	Schweinfurt	Germany	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Army—Overseas				
IMA-KORO	Uijongbu Enclave	Camp Red Cloud	South Korea	S
IMA-KORO	Yongsan Garrison	Yongsan	Korea	S
IMA-KORO	Pyongtaek BSB	Camp Humphreys	South Korea	S
IMA-KORO	Camp Henry/Walker	Taegu City	South Korea	S
IMA-PARO	US Army Garison Japan*	Camp Zama	Japan	S
SMDC	Kwajalein Atoll	Kwajalein	Kwajalein	S
Total	Overseas Appropriate Facilities	23	Overseas with EMS In Place	23
Total Army Appropriate Facilities		166	Total with EMS In Place	166

* Includes Camp Zama, Akizuki, Okinawa, Tokyo.

Figure A-3

Navy FY2006 Environmental Management Systems Appropriate Facilities

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—United States				
Northeast Region	NAES Lakehurst	Lakehurst	NJ	S, PT, ST
Northeast Region	NAS Brunswick	Brunswick	ME	S
Northeast Region	NAVSUBASE New London	Groton	CT	S
Northeast Region	NAVSTA Newport	Newport	RI	S
Northeast Region	NWS Earle	Colts Neck	NJ	S
Northeast Region	NCTAMSLANTDET Cutler	Cutler	ME	S
Northeast Region	NAVSOCDETALFA Prospect Harbor	Prospect Harbor	ME	S
Northeast Region	NSU Saratoga Springs	Saratoga Springs	NY	S
NDW	NAVSUPACT Washington	Washington	DC	S
NDW	NAVSUPACT Annapolis	Annapolis	MD	S
NDW	NAVSUPACT South Potomac	Indian Head	MD	S
NDW	Naval Air Station Patuxent River	Lexington Park	MD	S
NDW	NAVSUPACT North Potomac	West Bethesda	MD	S
Mid-Atlantic Region	NSA Mechanicsburg	Mechanicsburg	PA	S
Mid-Atlantic Region	NAS JRB Willow Grove	Willow Grove	PA	S
Mid-Atlantic Region	NSGA Sugar Grove	Sugar Grove	WV	S
Mid-Atlantic Region	Commander Navy Region Mid-Atlantic (CNRMA)	Norfolk	VA	S
Mid-Atlantic Region	Naval Business Center Philadelphia	Philadelphia	PA	S
Mid-Atlantic Region	NAVSUPACT Philadelphia	Philadelphia	PA	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—United States				
Southeast Region	NAS Jacksonville	Jacksonville	FL	S
Southeast Region	NAS Key West	Key West	FL	S
Southeast Region	SUBASE Kings Bay	Kings Bay	GA	S
Southeast Region	NCBC Gulfport	Gulfport	MS	S
Southeast Region	Naval Station Mayport	Jacksonville	FL	S
Southeast Region	WPNSTA Charleston	Charleston	SC	S
Southeast Region	NAVSUPACT Mid-South	Millington	TN	S
Southeast Region	NAVSUPACT Panama City	Panama City	FL	S
Southeast Region	NAS Meridian	Meridian	MS	S
Southeast Region	NAS Atlanta	Marietta	GA	S
Gulf Coast Region	NAS Pensacola Complex	Pensacola	FL	S
Gulf Coast Region	NAS Whiting Field	Milton	FL	S
South Region	NAS Corpus Christi	Corpus Christi	TX	S
South Region	NAS Kingsville	Kingsville	TX	S
South Region	NAVSTA Ingleside	Ingleside	TX	S
South Region	NAS JRB Fort Worth	Fort Worth	TX	S
South Region	NAS JRB New Orleans	Belle Chasse	LA	S
South Region	NAVSUPACT New Orleans	New Orleans	LA	S
Midwest Region	Naval Station Great Lakes	Great Lakes	IL	S
Northwest Region	Commander Navy Region Northwest (CNRNW)	Silverdale	WA	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—United States				
Southwest Region	NAF El Centro	El Centro	CA	S
Southwest Region	CNRSW Metro Natural and Cultural Resources Program	San Diego	CA	S
Southwest Region	NAS Lemoore	Lemoore	CA	S
Southwest Region	NAVBASE Coronado Complex	Coronado	CA	S
Southwest Region	NAVBASE Ventura County	Point Mugu	CA	S
Southwest Region	NAVBASE San Diego Complex	San Diego	CA	S
Southwest Region	NAWS China Lake	China Lake	CA	S
Southwest Region	NAVBASE Point Loma Complex	San Diego	CA	S
Southwest Region	NAS Fallon	Fallon	NV	S
Southwest Region	NWS Seal Beach	Fallbrook	CA	S
Southwest Region	NAVPGSCOL Monterey	Monterey	CA	S
Hawaii Region	Navy Region Hawaii	Oahu	HI	S
Marianas Region	Commander, U.S. Naval Forces, Marianas	Guam	Marianas	S
ONR	Naval Research Laboratory	Washington	DC	S
NAVAIR	NAVAVNDEPOT Jacksonville	Jacksonville	FL	S
NAVAIR	NAVAVNDEPOT North Island	San Diego	CA	3rd, PT, S
NAVAIR	NAVAVNDEPOT Cherry Point	Cherry Point	NC	3rd, S
NAVSEA	Norfolk Naval Shipyard	Norfolk	VA	S
NAVSEA	Portsmouth Naval Shipyard	Seavey Island/Kittery	ME	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—United States				
NAVSEA	Puget Sound Naval Shipyard	Bremerton	WA	S
NAVSEA	Naval Shipyard & Intermediate Maintenance Facility, Pearl Harbor	Pearl Harbor	HI	S
NAVSEA	NUWC Newport	Newport	RI	3rd, PT, S
NAVSEA	NUWC Keyport	Keyport	WA	3rd, S
NAVSEA	NSWC Crane	Crane	IN	S
NAVSEA	NSWC Port Hueneme	Port Hueneme	CA	S
NAVSEA	NSWC Carderock	Bethesda	MD	S
NAVSEA	NSWC Indian Head	Indian Head	MD	S
NAVSEA	NSWC Dahlgren	Dahlgren	VA	S
NAVSEA	NSWC SSES Philadelphia	Philadelphia	PA	S
BUMED Hospitals	NMCL Pearl Harbor HI	Pearl Harbor	HI	S
BUMED Hospitals	NH Guam	Guam	Guam	S
BUMED Hospitals	National Naval Medical Center Bethesda MD	Bethesda	MD	S
BUMED Hospitals	NMC Portsmouth VA	Portsmouth	VA	S
BUMED Hospitals	NMC San Diego CA	San Diego	CA	S
BUMED Hospitals	NH Beaufort SC	Beaufort	SC	S
BUMED Hospitals	NH Bremerton WA	Bremerton	WA	S
BUMED Hospitals	NH Camp Lejeune NC	Camp Lejeune	NC	S
BUMED Hospitals	NH Camp Pendleton CA	Camp Pendleton	CA	S
BUMED Hospitals	NH Charleston SC	Charleston	SC	S
BUMED Hospitals	NH Cherry Point NC	Cherry Point	NC	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—United States				
BUMED Hospitals	NH Corpus Christi TX	Corpus Christi	TX	S
BUMED Hospitals	NH Great Lakes IL	Great Lakes	IL	S
BUMED Hospitals	NH Jacksonville FL	Jacksonville	FL	S
BUMED Hospitals	NH Pensacola FL	Pensacola	FL	S
BUMED Hospitals	NH Lemoore CA	Lemoore	CA	S
BUMED Hospitals	NH Twentynine Palms CA	Twentynine Palms	CA	S
BUMED Hospitals	NH Oak Harbor WA	Oak Harbor	WA	S
Total	US Appropriate Facilities	86	US with EMS In Place	86

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—Overseas				
SE Region	USNB Guantanamo Bay, Cuba	Guantanamo Bay	Cuba	
Europe Region	NAS Sigonella	Sicily	Italy	S
Europe Region	NSA Souda Bay	Souda Bay	Greece	
Europe Region	NSA La Maddalena	La Maddalena	Italy	S
Europe Region	Naval Station Rota	Rota	Spain	S
Europe Region	NAVSUPPACT Naples	Naples	Italy	S
Europe Region	NAVACTUK	London	England	S
Europe Region	JMF ST MAWGAN UK	Wadebridge, Cornwall	England	S
Southwest Asia Region	NSA Bahrain	Manama	Bahrain	

Command/ Region	Activity	City/County	State/ Country	Indicator
Navy—Overseas				
Japan Region	NAF Atsugi	Kamiseya	Japan	
Japan Region	NSF Diego Garcia	Diego Garcia	Indian Ocean	
Japan Region	CFA Yokosuka	Yokosuka	Japan	
Japan Region	CFA Sasebo	Sasebo	Japan	
Japan Region	CFA Okinawa	Okinawa	Japan	
Korea Region	COMFLEACT Chinhae	Chinhae	Korea	
Korea Region	CNFK DET Pohang	Pohang	Korea	
NAVSEA	Navy Regional Contracting Center, Singapore	Singapore	Singapore	
BUMED Hospitals	NH Guantanamo Bay	Guantanamo Bay	Cuba	
BUMED Hospitals	NH Naples	Naples	Italy	
BUMED Hospitals	NH Okinawa	Okinawa	Japan	
BUMED Hospitals	NH Rota	Rota	Spain	
BUMED Hospitals	NH Sigonella	Sigonella	Italy	
BUMED Hospitals	NH Yokosuka	Yokosuka	Japan	
Total	Overseas Appropriate Facilities	23	Overseas with EMS In Place	6

Total Navy Appropriate Facilities	109	Total with EMS In Place	92
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Figure A-4

US Marine Corps FY2006 Environmental Management Systems Appropriate Facilities

Command/ Region	Activity	City/County	State/ Country	Indicator
US Marine Corps—United States				
USMC	MARFORRES	New Orleans	LA	S
USMC	MCAS Camp Pendleton	Camp Pendleton	CA	S
USMC	MCAS Cherry Point	Havelock	NC	S
USMC	MCAS Miramar	San Diego	CA	S
USMC	MCB Camp Pendleton	Camp Pendleton	CA	S
USMC	MCB Camp Lejeune/ MCAS New River	Jacksonville	NC	S
USMC	MCAGCC Twentynine Palms	Twentynine Palms	CA	S
USMC	MCRD Parris Island	Parris Island	SC	S
USMC	MCRD San Diego	San Diego	CA	S
USMC	MCB Quantico	Quantico	VA	S
USMC	MCLB Barstow	Barstow	CA	S
USMC	MCLB Albany	Albany	GA	S
USMC	MCAS Beaufort	Beaufort	SC	S
USMC	MCAS Yuma	Yuma	AZ	S
USMC	MCMWTC Bridgeport	Bridgeport	CA	S
USMC	MCB Hawaii	Oahu	HI	S
USMC	Blount Island Command	Jacksonville	FL	S
USMC	HQBN Henderson Hall/ MARBKS Washington	Arlington	VA	S
Total	US Appropriate Facilities	18	US with EMS In Place	18

Command/ Region	Activity	City/County	State/ Country	Indicator
US Marine Corps—Overseas				
USMC	MCB Camp Butler	Okinawa	Japan	S
USMC	MCAS Iwakuni	Iwakuni	Japan	S
Total	Overseas Appropriate Facilities	2	Overseas with EMS In Place	2
Total USMC Appropriate Facilities		20	Total with EMS In Place	20

Figure A-5

Air Force FY2006 Environmental Management Systems Appropriate Facilities

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
ACC	Barksdale	Shreveport/ Bossier City	LA	S
ACC	Beale	Beale AFB	CA	S
ACC	Cannon	Clovis	NM	2nd
ACC	Davis Monthan	Tucson	AZ	S
ACC	Dyess	Abilene	TX	S
ACC	Ellsworth	Rapid City	SD	2nd, PT
ACC	Holloman	Alamogordo	NM	S
ACC	Langley	Hampton	VA	S
ACC	Minot	Minot	ND	2nd
ACC	Mountain Home	Boise	ID	S
ACC	Nellis	Las Vegas	NV	S
ACC	Offutt	Omaha	NE	2nd
ACC	Seymour Johnson	Goldsboro	NC	2nd
ACC	Shaw	Sumter	SC	S
ACC	Whiteman	Knob Noster	MO	S
AETC	Altus	Jackson County	OK	S
AETC	Columbus	Columbus	MS	2nd
AETC	Goodfellow	San Angelo	TX	2nd
AETC	Keesler	Biloxi	MS	S
AETC	Lackland	San Antonio	TX	S
AETC	Laughlin	Del Rio	TX	2nd
AETC	Little Rock	Jacksonville	AR	S
AETC	Luke	Phoenix	AZ	S
AETC	Maxwell	Montgomery	AL	S
AETC	Randolph	San Antonio	TX	2nd
AETC	Sheppard	Wichita Falls	TX	S, ST

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
AETC	Tyndall	Panama City	FL	S
AETC	Vance	Enid	OK	2nd
AFDW	Bolling	Washington	DC	S
AFMC	Arnold	Arnold AFB	TN	S
AFMC	Edwards	Rosamond	CA	S
AFMC	Eglin	Fort Walton Beach	FL	S
AFMC	Hanscom	Bedford	MA	S
AFMC	Hill	Ogden	UT	S
AFMC	Kirtland	Albuquerque	NM	S
AFMC	Robins	Macon	GA	S
AFMC	Tinker	Oklahoma City	OK	S
AFMC	Wright Patterson	Dayton	OH	S
AFRC	Dobbins	Marietta	GA	S
AFRC	Gen Mitchell	Milwaukee	WI	S
AFRC	Grissom	Grissom ARB	IN	S
AFRC	Homestead	Homestead JRB	FL	S
AFRC	March	Riverside	CA	S
AFRC	Minneapolis	Minneapolis	MN	S
AFRC	Niagra Falls	Niagra Falls	NY	S
AFRC	Pittsburgh	Pittsburgh	PA	S
AFRC	Westover	Chicopee	MA	S
AFRC	Willow Grove	Willow Grove	PA	S
AFRC	Youngstown	Youngstown	OH	S
AFSOC	Hurlburt	Hurlburt Field	FL	S
AFSOC	Moody	Valdosta	GA	S
AFSPC	Buckley	Aurora	CO	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
AFSPC	FE Warren	Cheyenne	WY	2nd
AFSPC	Los Angeles AB	El Segundo	CA	S
AFSPC	Malmstrom	Great Falls	MT	2nd
AFSPC	Patrick	Cocoa Beach	FL	2nd
AFSPC	Peterson	Colorado Springs	CO	S
AFSPC	Schriever	Colorado Springs	CO	S
AFSPC	Vandenberg	Santa Barbara	CA	2nd
AMC	Andrews	Washington	DC	2nd
AMC	Charleston	Charleston	SC	2nd, ST
AMC	Dover	Dover	DE	S
AMC	Fairchild	Spokane	WA	S
AMC	Grand Forks	Grand Forks	ND	2nd
AMC	MacDill	Tampa	FL	S
AMC	McChord	Tacoma	WA	2nd
AMC	McConnell	Wichita	KS	2nd
AMC	McGuire	Trenton	NJ	S
AMC	Pope	Fayetteville	NC	2nd
AMC	Scott	Belleville	IL	2nd
AMC	Travis	Fairfield	CA	2nd
ANG	Atlantic City	Atlantic City	NJ	S, ST
ANG	Baltimore	Baltimore	MD	S
ANG	Bangor	Bangor	ME	S
ANG	Barnes	Westfield	MA	S
ANG	Birmingham	Birmingham	AL	S
ANG	Boise	Boise	ID	S
ANG	Bradley	East Granby	CT	S
ANG	Burlington	Burlington	VT	S, ST
ANG	Camp Murray	Tacoma	WA	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
ANG	Camp Perry	Port Clinton	OH	S
ANG	Capital	Springfield	IL	S
ANG	Channel	Channel Islands	CA	S
ANG	Charlotte	Charlotte	NC	S
ANG	Cheyenne	Cheyenne	WY	S
ANG	Dannelly	Montgomery	AL	S
ANG	Des Moines	Des Moines	IA	S
ANG	Duluth	Duluth	MN	S
ANG	Ellington	Houston	TX	S
ANG	Fargo	Fargo	ND	S
ANG	Forbes	Topeka	KS	S
ANG	Fort Indiantown Gap	Annville	PA	S
ANG	Fresno	Fresno	CA	S
ANG	Fort Smith	Fort Smith	AK	S
ANG	Fort Wayne	Fort Wayne	IN	S
ANG	Gabreski	Westhampton Beach	NY	S
ANG	Gen Mitchell Field	Milwaukee	WI	S
ANG	Great Falls	Great Falls	MT	S
ANG	Gulfport	Gulfport	MS	S
ANG	Harrisburg	Harrisburg	PA	S
ANG	Jackson	Jackson	MS	S
ANG	Jacksonville	Jacksonville	FL	S
ANG	Joe Foss Airfield	Sioux Falls	SD	S
ANG	Kingston	North Kingston	RI	S
ANG	Klamath Falls	Klamath Falls	OR	S, PT, ST
ANG	Kulis	Anchorage	AK	S
ANG	Lambert	Bridgeton	MO	S
ANG	Lincoln	Lincoln	NE	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
ANG	Louisville	Louisville	KY	S
ANG	Mansfield	Mansfield	OH	S
ANG	Martinsburg	Martinsburg	WV	S
ANG	McEntire	Eastover	SC	S
ANG	McGhee	Alcoa	TN	S
ANG	Memphis	Memphis	TN	S
ANG	Meridian	Meridian	MS	S
ANG	Moffett Field	Moffett Field	CA	S
ANG	N Highlands	North Highlands	CA	S
ANG	Nashville	Nashville	TN	S
ANG	Otis	Falmouth	MA	S
ANG	Pease	Pease AFB	NH	S
ANG	Peoria	Peoria	IL	S
ANG	Phelps	Alpena	MI	S
ANG	Phoenix	Phoenix	AZ	S
ANG	Pittsburgh	Pittsburgh	PA	S
ANG	Portland	Portland	OR	S
ANG	Puerto Rico	Levittown	PR	S
ANG	Reno	Reno	NV	S
ANG	Richmond	Richmond	VA	S
ANG	Rickenbacker	Columbus	OH	S
ANG	Rosecrans	Rosecrans	MO	S
ANG	Salt Lake	Salt Lake City	UT	S
ANG	Savannah	Savannah	GA	S
ANG	Schenectdy	Schenectady	NY	S
ANG	Selfridge	Mt. Clemens	MI	S
ANG	Sioux City	Sioux City	IA	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—United States				
ANG	Smoky Hill	Salina	KS	S
ANG	Springfield	Springfield	OH	S
ANG	St Paul	St. Paul	MN	S
ANG	Stewart	Newburgh	NY	S
ANG	Syracuse	Syracuse	NY	S
ANG	Terre Haute	Terre Haute	IN	S
ANG	Toledo	Toledo	OH	S
ANG	Truax Field	Madison	WI	S
ANG	Tucson	Tucson	AZ	S
ANG	Tulsa	Tulsa	OK	S
ANG	Volkfield	Camp Douglas	WI	S
ANG	Will Rodgers	Oklahoma City	OK	S
ANG	Wilmington	Wilmington	DE	S
ANG	WK Kellogg	Battle Creek	MI	S
ANG	Yeager	Charleston	WV	S
PACAF	Andersen	Yigo	Guam	S
PACAF	Eielson	Fairbanks	AK	S
PACAF	Elmendorf	Anchorage	AK	S
PACAF	Hickam	Honolulu	HI	S
PACAF	Longrange		AK	S
USAFA	USAF Academy	Colorado Springs	CO	2nd
Total	US Appropriate Facilities	156	US with EMS In Place	156

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—Overseas				
PACAF	COBs S Korea	Shreveport/ Bossier City	South Korea	2nd
PACAF	Kadena	Okinawa	Japan	S
PACAF	Kunsan	Kunsan	South Korea	2nd
PACAF	Misawa	Tohoku	Japan	S
PACAF	Osan	Osan	South Korea	2nd
PACAF	Yokota	Tokyo	Japan	S
USAFE	Aviano	Pordenone	Italy	S
USAFE	Croughton	Croughton (Northamptonshire)	UK	S
USAFE	Fairford	Fairford (Gloucestershire)	UK	2nd
USAFE	Incirlik	Adana	Turkey	S
USAFE	Izmir	Izmir	Turkey	S

Command/ Region	Activity	City/County	State/ Country	Indicator
Air Force—Overseas				
USAFE	Lajes	Azores	Portugal	S
USAFE	Lakenheath	Suffolk	England	S
USAFE	Mildenhall	Mildenhall	England	S
USAFE	Molesworth	Huntingdon Cambs	England	S
USAFE	Moron	Moron	Spain	S
USAFE	Ramstein	Ramstein	Germany	S
USAFE	Spangdahlehm	Bitburg	Germany	S
Total	Overseas Appropriate Facilities	18	Overseas with EMS In Place	18
Total Air Force Appropriate Facilities		174	Total with EMS In Place	174

Figure A-6

Defense Logistics Agency FY2006 Environmental Management Systems Appropriate Facilities

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	McNamara Building (DLA HQ)	Ft. Belvoir	VA	S
N/A	Defense Supply Center	Columbus	OH	S
N/A	Defense Supply Center	Philadelphia	PA	S
N/A	Defense Supply Center	Richmond	VA	S
N/A	Defense Distribution Center	New Cumberland	PA	S
N/A	Defense Distribution Depot	Albany	GA	S
N/A	Defense Distribution Depot	Anniston	AL	S
N/A	Defense Distribution Depot	Barstow	CA	S
N/A	Defense Distribution Depot	Cherry Point	NC	S
N/A	Defense Distribution Depot	Corpus Christi	TX	S
N/A	Defense Distribution Depot	Hill	UT	S
N/A	Defense Distribution Depot	Jacksonville	FL	S
N/A	Defense Distribution Depot	Pearl Harbor	HI	S
N/A	Defense Distribution Depot	Norfolk	VA	S
N/A	Defense Distribution Depot	Oklahoma City	OK	S
N/A	Defense Distribution Depot	Puget Sound	WA	S
N/A	Defense Distribution Depot	Red River	TX	S
N/A	Defense Distribution Depot	San Diego	CA	S
N/A	Defense Distribution Depot	San Joaquin	CA	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	Defense Distribution Depot	Susquehanna	PA	S
N/A	Defense Distribution Depot	Tobyhanna	PA	S
N/A	Defense Distribution Depot	Warner Robbins	GA	S
N/A	Defense Fuel Support Point	San Perdo	CA	S
N/A	Defense Fuel Support Point	Charleston	SC	S
N/A	Defense Fuel Support Point	Grand Forks	ND	S
N/A	Defense Fuel Support Point	Tampa	FL	S
N/A	Defense Fuel Support Point	Verona	NY	S
N/A	Hart-Dole-Inouye Federal Center	Battle Creek	MI	S
N/A	Defense National Stockpile Depot	Binghamton	NY	S
N/A	Defense National Stockpile Depot	Hammond	IN	S
N/A	Defense National Stockpile Depot	New Haven	IN	S
N/A	Defense National Stockpile Depot	Point Pleasant	WV	S
N/A	Defense National Stockpile Depot	Scotia	NY	S
N/A	Defense National Stockpile Depot	Somerville	NJ	S
N/A	Defense National Stockpile Depot	Warren	OH	S
N/A	Receipt in Place Location	Aberdeen	MD	S
N/A	Defense Reutilization & Marketing Office	Anchorage	AK	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	Defense Reutilization & Marketing Office	Anniston	AL	S
N/A	Defense Reutilization & Marketing Office	Barstow	CA	S
N/A	Defense Reutilization & Marketing Office	Benning	GA	S
N/A	Receipt in Place Location	Bliss	TX	S
N/A	Receipt in Place Location	Blue Grass	KY	S
N/A	Defense Reutilization & Marketing Office	Bragg	NC	S
N/A	Defense Reutilization & Marketing Office	Campbell	KY	S
N/A	Defense Reutilization & Marketing Office	Cannon	NM	S
N/A	Defense Reutilization & Marketing Office	Cape Canaveral	CL	S
N/A	Receipt in Place Location	Cherry Point	NC	S
N/A	Receipt in Place Location	China Lake	CA	S
N/A	Defense Reutilization & Marketing Office	Colorado Springs	CO	S
N/A	Defense Reutilization & Marketing Office	Corpus Christi	TX	S
N/A	Defense Reutilization & Marketing Office	Crane	IN	S
N/A	Defense Reutilization & Marketing Office	Drum	NY	S
N/A	Defense Reutilization & Marketing Office	Duluth	MN	S
N/A	Receipt in Place Location	Dyess	TX	S
N/A	Receipt in Place Location	Edwards	CA	S
N/A	Defense Reutilization & Marketing Office	Eglin	FL	S
N/A	Defense Reutilization & Marketing Office	Ellsworth	SD	S
N/A	Defense Reutilization & Marketing Office	Fairbanks	AK	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	Defense Reutilization & Marketing Office	Fairchild	WA	S
N/A	Receipt in Place Location	Gordon	GA	S
N/A	Defense Reutilization & Marketing Office	Great Falls	MT	S
N/A	Defense Reutilization & Marketing Office	Great Lakes	IL	S
N/A	Defense Reutilization & Marketing Office	Groton	CT	S
N/A	Defense Reutilization & Marketing Office	Hill	UT	S
N/A	Defense Reutilization & Marketing Office	Holloman	NM	S
N/A	Defense Reutilization & Marketing Office	Homestead	FL	S
N/A	Defense Reutilization & Marketing Office	Hood	TX	S
N/A	Defense Reutilization & Marketing Office	Huntsville	AL	S
N/A	Defense Reutilization & Marketing Office	Jackson	SC	S
N/A	Defense Reutilization & Marketing Office	Jacksonville	FL	S
N/A	Defense Reutilization & Marketing Office	Kirtland	NM	S
N/A	Defense Reutilization & Marketing Office	Knox	KY	S
N/A	Defense Reutilization & Marketing Office	Lejeune	NC	S
N/A	Defense Reutilization & Marketing Office	Letterkenny	PA	S
N/A	Defense Reutilization & Marketing Office	Lewis	WA	S
N/A	Receipt in Place Location	Little Rock	AR	S
N/A	Receipt in Place Location	McAlester	OK	S
N/A	Defense Reutilization & Marketing Office	Meade	MD	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	Defense Reutilization & Marketing Office	Mechanicsburg	PA	S
N/A	Defense Reutilization & Marketing Office	Minot	ND	S
N/A	Defense Reutilization & Marketing Office	Mountain Home	ID	S
N/A	Defense Reutilization & Marketing Office	Nellis	NV	S
N/A	Defense Reutilization & Marketing Office	Norfolk	VA	S
N/A	Defense Reutilization & Marketing Office	Offutt	NE	S
N/A	Defense Reutilization & Marketing Office	Oklahoma City	OK	S
N/A	Receipt in Place Location	Pendleton	CA	S
N/A	Defense Reutilization & Marketing Office	Polk	LA	S
N/A	Defense Reutilization & Marketing Office	Port Hueneme	CA	S
N/A	Defense Reutilization & Marketing Office	Portsmouth	NH	S
N/A	Defense Reutilization & Marketing Office	Riley	KS	S
N/A	Defense Reutilization & Marketing Office	Rock Island	IL	S
N/A	Defense Reutilization & Marketing Office	San Antonio	TX	S
N/A	Defense Reutilization & Marketing Office	San Diego	CA	S
N/A	Defense Reutilization & Marketing Office	Scott	IL	S
N/A	Defense Reutilization & Marketing Office	Selfridge	MI	S
N/A	Receipt in Place Location	Shaw	SC	S
N/A	Defense Reutilization & Marketing Office	Sierra	CA	S
N/A	Receipt in Place Location	Sill	OK	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—United States				
N/A	Defense Reutilization & Marketing Office	Sparta	WI	S
N/A	Defense Reutilization & Marketing Office	St. Juliens Creek	VA	S
N/A	Defense Reutilization & Marketing Office	Stewart	GA	S
N/A	Defense Reutilization & Marketing Office	Texarkana	TX	S
N/A	Defense Reutilization & Marketing Office	Tobyhanna	PA	S
N/A	Receipt in Place Location	Travis	CA	S
N/A	Defense Reutilization & Marketing Office	Tucson	AZ	S
N/A	Defense Reutilization & Marketing Office	Vandenberg	CA	S
N/A	Defense Reutilization & Marketing Office	Warner Robins	GA	S
N/A	Defense Reutilization & Marketing Office	Wright-Patterson	OH	S
N/A	Receipt in Place Location	Yuma	CA	S
N/A	Receipt in Place Location	29 Palms	CA	S
Total	US Appropriate Facilities	110	US with EMS In Place	110

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—Overseas				
N/A	Document Automation & Production Service	Okinawa	Japan	S
N/A	Document Automation & Production Service	Yokosuka	Japan	S
N/A	Document Automation & Production Service	Guantanamo Bay	Cuba	S
N/A	Defense Distribution Depot	Germersheim	Germany	S
N/A	Defense Distribution Depot	Guam	Marianas	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—Overseas				
N/A	Defense Distribution Depot	Mina Abdulla Complex	Kuwait	S
N/A	Defense Distribution Depot	Sigonella	Italy	S
N/A	Defense Distribution Depot	Yokosuka	Japan	S
N/A	Defense Reutilization & Marketing Office	Bupyong	South Korea	S
N/A	Defense Reutilization & Marketing Office	Guam	Guam	S
N/A	Defense Reutilization & Marketing Office	Hawaii	HI	S
N/A	Defense Reutilization & Marketing Office	Iwakuni	Japan	S
N/A	Defense Reutilization & Marketing Office	Misawa	Japan	S
N/A	Defense Reutilization & Marketing Office	Okinawa	Japan	S
N/A	Defense Reutilization & Marketing Office	Pusan	South Korea	S
N/A	Defense Reutilization & Marketing Office	Sagami	Japan	S
N/A	Defense Reutilization & Marketing Office	Arifjan	Kuwait	S
N/A	Defense Reutilization & Marketing Office	Bitburg	Germany	S
N/A	Defense Reutilization & Marketing Office	Germersheim	Germany	S
N/A	Defense Reutilization & Marketing Office	Grafenwoehr	Germany	S

Command/ Region	Activity	City/County	State/ Country	Indicator
DLA—Overseas				
N/A	Defense Reutilization & Marketing Office	Incirlik	Turkey	S
N/A	Defense Reutilization & Marketing Office	Kaiserslautern	Germany	S
N/A	Defense Reutilization & Marketing Office	Kastel	Germany	S
N/A	Defense Reutilization & Marketing Office	Keflavik	Iceland	S
N/A	Defense Reutilization & Marketing Office	Lajes	Azores	S
N/A	Defense Reutilization & Marketing Office	Livorno	Italy	S
N/A	Defense Reutilization & Marketing Office	Molesworth	United Kingdom	S
N/A	Defense Reutilization & Marketing Office	Rota	Spain	S
N/A	Defense Reutilization & Marketing Office	Schweinfurt	Germany	S
N/A	Defense Reutilization & Marketing Office	Sigonella	Italy	S
N/A	Defense Reutilization & Marketing Office	Guantanamo Bay	Cuba	S
Total	Overseas Appropriate Facilities	31	Overseas with EMS In Place	31
Total DLA Appropriate Facilities		141	Total with EMS In Place	141