

UNITED STATES
INTERNATIONAL TRADE COMMISSION

In the Matter of:)
COATED FREE SHEET PAPER) Investigation Nos.:
FROM CHINA, INDONESIA AND) 701-TA-444-446 and
KOREA) 731-TA-1107-1109 (Final)

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THE UNITED STATES INTERNATIONAL TRADE COMMISSION

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 KOREA)

Thursday,
 October 18, 2007

Room No. 101
 U.S. International
 Trade Commission
 500 E Street, S.W.
 Washington, D.C.

The hearing commenced, pursuant to notice, at
 9:31 a.m., before the Commissioners of the United States
 International Trade Commission, the Honorable DANIEL R.
 PEARSON, Chairman, presiding.

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1 as business confidential your request should comply
2 with Commission Rule 201.6.

3 Madam Secretary, are there any preliminary
4 matters?

5 MS. ABBOTT: No, Mr. Chairman.

6 CHAIRMAN PEARSON: Very well. Please
7 announce our first congressional witness.

8 MS. ABBOTT: Our first witness is the
9 Honorable Susan M. Collins, United States Senator,
10 United States Senate, State of Maine.

11 CHAIRMAN PEARSON: Welcome, Senator Collins.
12 Pleasure to have you here.

13 MS. COLLINS: Mr. Chairman, members of the
14 Commission, I very much appreciate the opportunity to
15 testify before you today as you consider for the first
16 time ever whether Chinese subsidies are causing injury
17 to an American industry. Our nation's manufacturers
18 and their employees can compete against the best in
19 the world, but they cannot compete against nations
20 that provide huge subsidies and other unfair
21 advantages to their producers.

22 Time and time again I hear from Maine
23 manufacturers whose efforts to compete successfully in
24 the global economy simply cannot overcome the
25 practices of the illegal pricing and the subsidies of

1 nations such as China. The results of these unfair
2 practices are lost jobs, shattered factories and
3 decimated communities.

4 Over the past decade China has undergone a
5 significant economic transformation, and today,
6 China's economy is no longer completely owned and
7 controlled by the government. The problem is not
8 China's economic liberalization and modernization
9 however. The problem is that while China is becoming
10 a key international economic player it has repeatedly
11 refused to comply with standard international trading
12 rules and practices.

13 These violations include the use of
14 subsidies and other economic incentives that are
15 designed to give its producers an unfair competitive
16 advantage. I have long been a proponent of applying
17 our nation's countervailing duty laws to China.

18 For the past four years I've introduced a
19 bipartisan, bicameral bill called the Stopping
20 Overseas Subsidies Act to ensure that the Department
21 of Commerce treats countervailing duty petitions filed
22 against China the same way as the Department does in
23 cases filed against our other trading partners.

24 I've been concerned for many years by this
25 unequal treatment. I was, therefore, very pleased

1 when on November 22 of last year the Department of
2 Commerce finally accepted the first countervailing
3 duty petition against the nonmarket economy since the
4 1986 Court decision.

5 This is the case that you're considering
6 today filed by NewPage Corporation, a coated free
7 sheet paper company with operations in Maine, Ohio,
8 Michigan, Kentucky and Maryland.

9 Despite its efficient state of the arts
10 mills, the skilled and dedicated employees' strong
11 relationships with customers, strategically located
12 mills and distribution facilities and a growing market
13 for its products NewPage has been forced to curb its
14 production lines as the result of unfair foreign
15 competition.

16 U.S. paper mills including several mills in
17 my state enjoy a significant competitive advantage
18 over producers in other parts of the world. In Maine
19 we have an abundant supply of the primary renewable
20 resource timber which produces a very high quality
21 pulp for paper production. We have ample hydro
22 electric power to run our mills and we have the best
23 trained, most efficient and most dedicated paper
24 workers.

25 With this winning combination American

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1 producers should be able to easily succeed in the
2 market, but instead we have witnessed large market
3 share increases from countries like China that don't
4 even produce their own pulp. There is a reason for
5 that. To put it bluntly, China cheats. The
6 government of China has targeted its domestic coated
7 paper industry with subsidies that have directly hurt
8 American producers like NewPage.

9 Let me give you some examples. The Chinese
10 government provides low cost policy loans through
11 government owned banks. It also provides grants for
12 the development of new paper capacity and tax breaks
13 based on export performance and domestic equipment
14 purchases.

15 In the NewPage case the Department of
16 Commerce found in its recent investigation that China
17 has used a number of subsidies considered illegal
18 under WTO rules to give its paper industry an
19 advantage including policy loans to the paper
20 industry, income tax reductions for foreign invested
21 companies, exemptions and reductions of local income
22 taxes for foreign invested companies, value added tax
23 rebates on purchases of domestically produced
24 equipment, tariff exemptions on imported equipment and
25 grants to state owned enterprises.

1 The result is that in the United States
2 Chinese coated free sheet imports have increased by an
3 astonishing average 75 percent annually over the past
4 four years despite the Chinese having to ship their
5 products thousands of miles to reach the U.S. market.
6 Ironically, and in contrast to U.S. paper producers,
7 China has no natural advantage in the production of
8 paper.

9 It does not have an abundant supply of the
10 requisite inputs and must import much of its pulp that
11 it uses to make paper. It is only because of illegal
12 subsidization that China can compete in the paper
13 products market in the United States and Europe.
14 Unfortunately, this behavior is no surprise.

15 In its 2006 report to Congress the
16 U.S./China Economic and Security Review Commission
17 noted, "China has a centralized industrial policy that
18 employs a wide variety of tools to promote favored
19 industry. In particular, China has used a range of
20 subsidies to encourage the manufacture of goods meant
21 for export over the manufacture of goods meant for
22 domestic consumption and to secure foreign investment
23 in the manufacturing sector."

24 Similar conclusions are contained in the
25 United States Trade Representatives' 2006 report to

1 Congress. It concludes, China continues to pursue
2 problematic industrial policies that rely on trade
3 distorting measures such as local content
4 requirements, import and export restrictions,
5 discriminatory regulations and prohibited subsidies,
6 all of which raise serious WTO concerns.

7 Members of the Commission, these practices
8 run counter to China's obligations under its 2001
9 World Trade Organization accession agreement. In its
10 accession protocol, China explicitly agreed that it
11 would be subject to the subsidy disciplines of other
12 market countries.

13 In fact, it agreed to specific provisions in
14 Article 15 of the protocol which permit WTO countries
15 to use alternate benchmarks for measuring subsidies in
16 China. Unfair trade practices in China and other
17 countries have had a tremendously negative impact on
18 many industries in Maine.

19 The pulp and paper industry in Maine has
20 often been referred to as the backbone of my state's
21 economy and for good reason. The industry contributes
22 nearly \$1.5 billion to the state's GDP every year. In
23 total, the pulp and paper industry accounts for 22
24 percent of all manufacturing wages in my state. In
25 some communities the mill can represent between 60 and

1 80 percent of total tax revenues.

2 It is often the only major employer in small
3 towns. When machines or mills are shut down the
4 impact quite simply is devastating. Maine has lost
5 nearly 600 jobs in the coated free sheet, uncoated
6 free sheet and uncoated groundwood sectors due to
7 machine and mill closures over just the past five
8 years alone.

9 This means the loss not only of those jobs
10 directly at the mill, the jobs of the paper workers
11 themselves, but also of jobs that are dependent on
12 these primary jobs. The economists tell us that for
13 every job directly lost at one of our paper mills
14 another two to three jobs are indirectly affected
15 including those in the transportation and service
16 related industries.

17 Three producers in Maine make coated free
18 sheet paper. NewPage has a mill in western Maine, in
19 Rumford. Verso Paper has two mills, one in Bucksport
20 and one in Jay. Sappi Fine Paper North America has
21 two mills, one in Westbrook and the other in
22 Skowhegan. All together, some 4,000 workers in Maine
23 derive their employment from the production of coated
24 free sheet paper.

25 I'm very proud of these producers and these

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1 dedicated workers. The mills are efficient and up to
2 date, they employ sustainable forestry practices that
3 ensure a viable long-term supply of timber while
4 protecting our environment, but I am, I must tell you,
5 deeply worried.

6 Already, Sappi has shut down one of its
7 coated free sheet machines in Westbrook, Maine.
8 NewPage had a temporary shut down of one of its
9 machines in Rumford during the first quarter of this
10 year. These mills need to have a healthy rate of
11 return that will allow them not only to stay in
12 business, but also to be able to invest in upgrades
13 and the latest production technologies.

14 In a capital intensive industry like this
15 one capital investment is critical to survival. I'm
16 also concerned that without offsetting duties to
17 counteract the unfair trade we will see a continued
18 tidal wave of imports from China. The industry has
19 provided you with data that shows that between now and
20 the end of 2009 the Chinese industry will add some
21 three million tons of new coated free sheet capacity.

22 This is the equivalent of one half of all
23 American production in 2006. Given these
24 circumstances, given the stakes, given our commitment
25 to the principles of free and fair trade, I urge you

1 to consider the record carefully as I know that you
2 will do.

3 I believe that the evidence will show that
4 if violations of international trading rules and
5 practices are not properly and promptly addressed
6 Maine's proud tradition of the pulp and paper industry
7 could ultimately be lost to unfairly advantaged
8 foreign competition. Again, thank you so much for
9 undertaking this important hearing, and thank you so
10 much for the opportunity to appear before you today.
11 Thank you.

12 CHAIRMAN PEARSON: Thank you, Senator.

13 Does any Commissioner have a question for
14 Senator Collins?

15 (No response.)

16 CHAIRMAN PEARSON: Okay. Well, thank you,
17 once again. We'll let you get on with your schedule
18 today.

19 MS. COLLINS: Thank you very much.

20 MS. ABBOTT: Our next congressional witness
21 is the Honorable Bart Stupak, United States
22 Congressman, United States House of Representatives,
23 First District, State of Michigan.

24 CHAIRMAN PEARSON: Welcome, Congressman
25 Stupak.

1 MR. STUPAK: Good morning.

2 CHAIRMAN PEARSON: Please proceed.

3 MR. STUPAK: Good morning, and thank you to
4 the members of the ITC for allowing me the opportunity
5 to testify in the case involving coated free sheet
6 paper imported from China, Indonesia and Korea. My
7 home state of Michigan, and especially in the Upper
8 Peninsula of Michigan, we've seen firsthand the
9 detrimental effects of unfair trade practices can have
10 on the U.S. economy.

11 This uneven playing field has significantly
12 impacted our manufacturing sector, the iron ore and
13 steel industry and now our paper industry. Imports of
14 coated free sheet paper from China, Indonesia and
15 Korea have significantly increased over the past four
16 years, and as a result have driven several American
17 paper companies out of business.

18 In July, Sappi Fine Paper shut down a
19 production line and pulp mill in Muskegon, Michigan,
20 which resulted in the loss of 350 jobs. Senator
21 Collins mentioned Sappi Fine Paper Mill in Maine was
22 also shut down. NewPage Corporation Paper Company,
23 which operates a pulp and paper mill in Escanaba,
24 Michigan, understands the increased burdens these
25 artificially low priced imports placed on our

1 companies.

2 In early 2007, NewPage permanently shut down
3 an entire line in its Luke, Maryland, facility
4 resulting in the loss of 130 jobs. While NewPage
5 continues to be one of the largest employers in my
6 district, the number of employees that work in
7 Escanaba has decreased over the years. We must do
8 everything possible to ensure that companies like
9 NewPage and Sappi Fine Paper are not hurt by unfair
10 trade practices which jeopardize the jobs of working
11 Americans.

12 This means we must enforce our trade laws.
13 In this case it is evident that China, Indonesia and
14 Korea have used government subsidies to expand their
15 capacity to produce coated free sheet paper. The rate
16 of growth in coated paper in these countries is
17 exceeding their own demand. As a result, surplus
18 paper is being dumped here to undersell U.S.
19 producers.

20 As we saw with the steel industry, the
21 practice of dumping is not new, and the ITC has acted
22 to stop dumping in the past. The March 30, 2007,
23 decision is the first time the Department of Commerce
24 applied countervailing duties on imports from a
25 nonmarket economy such as China.

1 In the mid-1980s, the Department of Commerce
2 found it could not apply countervailing duties to
3 Czechoslovakia, then Czechoslovakia I should say, and
4 Poland because these countries were both nonmarket
5 countries. For 23 years the United States has not
6 applied antisubsidy laws to China because it was
7 considered a nonmarket economy.

8 However, the Chinese economy of today is not
9 the Chinese economy of 23 years ago. China's world
10 trade surplus in 2003 was \$45.8 billion. This year it
11 is expected that the China trade surplus will be more
12 than \$300 billion. In fact, an estimate due out next
13 week by the International Monetary Fund indicates that
14 this year for the first time China will contribute
15 more to the global economy growth than any other
16 country.

17 Considering China's continued economic boom
18 it is imperative that the International Trade
19 Commission follow the Department of Commerce's lead
20 and must impose countervailing duties on nonmarket
21 economies that illegally dump goods here in America.
22 I support the Department of Commerce's preliminary
23 ruling to impose duties on imports of coated free
24 sheet paper from China, Indonesia and Korea.

25 Such action is necessary in order to

1 establish a level playing field between the United
2 States and its trading partners. Unfortunately, the
3 need to impose tariffs on coated paper has become even
4 more apparent since the initial preliminary duties
5 were assessed on China, Indonesia and Korea.

6 Since the Department implemented these
7 duties, China and Indonesia have worked to circumvent
8 the duties. Chinese and Indonesia producers are now
9 mislabeling and mischaracterizing the coated paper
10 being imported into the United States. According to
11 NewPage, Chinese and Indonesia producers are importing
12 coated free paper under the term coated groundwood, a
13 game of semantics to circumvent our trade laws and
14 tariffs.

15 China and Indonesia are still dumping coated
16 free paper into the United States, but they're simply
17 calling it by a different name, coated groundwood.
18 Take a look at this. The last thing I added on your
19 testimony was this chart. This is just since 2007.
20 The green represents coated paper, the red represents
21 so-called groundwood paper.

22 This is January 2007. Look at March 2007,
23 decision was made. Look how much dramatically the
24 red, the groundwood paper, has increased. All they've
25 done is change the name and continued to dump here in

1 the United States.

2 So I urge the Commission to uphold the
3 Department of Commerce's findings and clarify that
4 coated paper includes coated groundwood and any other
5 semantics a country tries to use to circumvent the
6 Department of Commerce's findings so that the Chinese,
7 Indonesia and Korean producers understand that all
8 coated free sheet paper, regardless of what it is
9 called, is covered under this ruling.

10 The U.S. should use all the tools at its
11 disposal including tariffs, targeted antidumping
12 provisions, to stop dumping of coated sheet paper in
13 the United States. Doing so will uphold our trade
14 laws, ensure American businesses, and American jobs
15 and the American economy are protected from the unfair
16 trade practices. Thank you again for the opportunity
17 to testify today. If you have any questions I'll try
18 to answer them.

19 CHAIRMAN PEARSON: Thank you, Congressman.

20 Does any Commissioner have a question for
21 Representative Stupak?

22 (No response.)

23 CHAIRMAN PEARSON: No? Okay. Thank you
24 very much.

25 MR. STUPAK: Thank you.

1 MS. ABBOTT: Opening remarks on behalf of
2 Petitioners will be by Gilbert B. Kaplan of King and
3 Spalding.

4 CHAIRMAN PEARSON: Good morning, Mr. Kaplan.
5 Welcome to the Commission.

6 MR. KAPLAN: Thank you very much. Good
7 morning to all of you, and thank you for your time
8 here today. The United States coated free sheet
9 industry is a critical part of our manufacturing
10 industrial base.

11 CHAIRMAN PEARSON: You might just pull the
12 microphone a little bit.

13 MR. KAPLAN: Okay. Sorry. I'll start
14 again. You may have missed my first sentence.

15 CHAIRMAN PEARSON: Madam Secretary, please
16 restart the clock.

17 MR. KAPLAN: Thank you. Thank you very
18 much. The United States coated free sheet industry is
19 a critical part of our manufacturing industrial base.
20 In towns across this country a coated free sheet mill
21 has been the main employer creating hundreds or
22 thousands of jobs, and for every one job at the mill
23 two or three more people are dependent upon it.

24 Until the beginning of the unfair trade
25 practices here it was an industrial base that was

1 constantly being updated and improved. At Luke,
2 Maryland, one such mill, NewPage and its predecessors
3 put in \$375 million to modernize the mill. Now, we
4 face the pervasive unfair trade in this sector.

5 Countervailing duty margins from China of
6 over 20 percent at the preliminary and antidumping
7 margins from China of close to 100 percent, dumping
8 margins from Korea of over 30 percent, dumping and
9 subsidy margins from Indonesia of over 10 and 20
10 percent, respectively.

11 This is the first case on Chinese subsidies
12 to come before the Commission. The subsidies which
13 the Department of Commerce found at their prelim
14 included low interest loans, which allowed the build
15 up of major CFS production facilities in China,
16 significant tax write offs, significant grants and VAT
17 rebates.

18 Chinese CFS capacity in 2006 reached 3.8
19 million tons, a year to year growth rate of 27
20 percent, and exports reached 930,000 tons, a year to
21 year growth rate of 48 percent. Between now and 2009
22 almost three million more tons of capacity will be
23 brought on in China, the equivalent of one half of
24 U.S. production as noted at pages 94 and 95 of our
25 brief.

1 And while China and the other countries have
2 built up their market share fostered by unfair trade
3 the United States has been forced to disinvest.
4 First, employment in the U.S. industry has dropped by
5 20 percent. One out of five U.S. workers in this
6 industry have been laid off. Wages have declined by
7 27 percent, and wages per hour have declined by 14
8 percent.

9 You will hear the representatives of China,
10 Korea and Indonesia say, that's a good thing, that's
11 just rationalization. I don't think the paper mill
12 workers in this room and across this country would see
13 rationalization in the face of unfair trade as a good
14 thing. During the POI, capital expenditures in this
15 industry fell 33 percent from 2004 through 2005, and
16 then fell another 21 percent from 2005 to 2006, an
17 overall decline of 54 percent.

18 Capital expenditures fell again by 25
19 percent in part year 2007. We know that paper making
20 is a highly capital intensive industry as has been
21 found by the Commission in prior cases. Without
22 continual investment this industry cannot survive. To
23 like effect, we see that over the POI the industry had
24 net income losses of about \$1.1 billion.

25 Why did this occur? Quite simply, the

1 underselling by the subject imports was pervasive and
2 overwhelming, and it was by all three countries in
3 enormous amounts. The Chinese undersold in 85 percent
4 of the comparisons, Indonesia undersold in 95 percent
5 of the comparisons and Korea undersold in 61 percent
6 of the comparisons.

7 At the same time, market share of the
8 subject imports increased and volume increased. It
9 increased for both web and sheet form CFS. There is
10 no way this industry can continue going on in the face
11 of this situation. Again, this is the first case
12 before this Commission on Chinese subsidies.

13 What the Commission needs to determine is
14 whether it will allow these subsidy practices to
15 undercut U.S. manufacturing, cause the loss of
16 thousands of U.S. jobs, destroy mill towns across this
17 country and erode U.S. investment. Will it take
18 action to prevent that? Thank you.

19 CHAIRMAN PEARSON: Thank you, Mr. Kaplan.

20 MS. ABBOTT: Opening remarks on behalf of
21 Respondents will be by Donald B. Cameron of Troutman,
22 Sanders.

23 CHAIRMAN PEARSON: Welcome, Mr. Cameron.

24 MR. CAMERON: Nice to see you, Mr. Chairman.
25 I'm sure the microphone is fine. Good morning. For

1 the record, my name is Don Cameron appearing on behalf
2 of Korean Respondents and all Respondents for purposes
3 of this opening. At the outset, it's important to
4 note that the record before the Commission today is
5 far different from the record that was before the
6 Commission at the preliminary conference.

7 First and foremost, subject Korean imports
8 are less than half what they were at the preliminary
9 conference because the Commerce Department
10 preliminarily determined that three of the five
11 investigated Korean producers were not dumping and
12 that the entire Korean industry was not subsidized.

13 At the preliminary conference Petitioners
14 denied that competition was at all attenuated between
15 CFS sheets and web rolls. In fact, at one point they
16 suggested that sheet and web were, "synonymous."
17 That's interesting. While they subsequently clarified
18 this, the Commission noted in its preliminary
19 determination that it would investigate the issue of
20 attenuation at the final stage.

21 Well, the record confirms exactly what we
22 said then. Competition between subject imports and
23 U.S. producers is highly attenuated. The attenuated
24 competition between subject imports and domestic
25 producers explains in large part why there is no

1 causal linkage between subject imports and the
2 condition of the domestic industry.

3 In fact, given the condition of the industry
4 as a whole it's difficult to see how a case of present
5 material injury can even be made. Domestic industry
6 market share over the period has been stable, profits
7 have increased, prices have increased. What injury?
8 And rationalization of a 100 year old mill is not
9 injury due to imports.

10 Unlike many cases that this Commission sees
11 this is not a case of falling industry profitability.
12 To the contrary, U.S. industry profits have increased
13 significantly throughout the period, and NewPage just
14 announced a \$1.5 billion investment to further
15 consolidate its position in the industry. NewPage
16 also just announced significant price increases.

17 In fact, even before the latest announcement
18 domestic prices had increased over the period. So how
19 is it that increased domestic prices and rising
20 profitability during a period of needed industry
21 restructuring correspond to the theory that imports
22 are injuring the industry? It doesn't.

23 This is also not a case of excess domestic
24 capacity dragging down profitability. This is not a
25 steel case. To the contrary, the United States

1 industry has been operating at full practical capacity
2 throughout the POI. There is no excess capacity here
3 to supply the import segment of the market.

4 So it's peculiar that U.S. producers claim
5 that they are being injured by subject imports at the
6 same time that capacity utilization and profitability
7 have increased. That's a very strange injury case.
8 Is the U.S. industry losing market share? I don't
9 think so. Industry market share has been stable over
10 the period.

11 The reason that subject imports' volumes and
12 prices have not translated into deteriorating domestic
13 industry performance is: 1) the condition of the
14 domestic industry is not deteriorating, it's getting
15 stronger; and 2) competition between subject imports
16 in the industry is highly attenuated so that the
17 actual points of competition are limited.

18 As we noted at the preliminary conference,
19 approximately 80 percent of U.S. shipments are in the
20 web roll segment of the market. The record is clear
21 that web and sheet are not interchangeable to any
22 meaningful degree. Our witnesses will address the
23 distinction in their testimony.

24 The significance of the difference between
25 web and sheet is obvious since there's virtually no

1 import competition in the web market. We noted at the
2 preliminary conference that there is geographic
3 attenuation since U.S. producers located in the east
4 and midwest have limited market presence in the west
5 coast. Our witnesses will discuss the reasons.

6 Please note, nobody said that U.S. producers
7 don't ship to the west coast or that subject imports
8 are exclusive to the west coast. What we said is that
9 to the extent that subject imports are shipped to the
10 west coast competition with U.S. producers is further
11 attenuated.

12 NewPage has not made a case of present
13 injury. What they appear to be saying is that they
14 are threatened by subject imports as competition has
15 become less attenuated, but that case hasn't been made
16 either. The record doesn't support the argument that
17 competition will be less attenuated. Capacity of
18 Korean subject producers has been reduced, and that
19 capacity has been closed and is permanent.

20 When you see Exhibit 2 of their brief of
21 their charts later and you see that Korean chart --
22 I'm almost finished -- that's not subject Korean
23 producers. I really do thank you for your time.
24 Thank you.

25 CHAIRMAN PEARSON: I'm sure we'll hear more

1 later.

2 MS. ABBOTT: The first panel in support of
3 the imposition of antidumping and countervailing
4 duties should please come forward and take your
5 places.

6 Mr. Chairman, all witnesses have been sworn.

7 CHAIRMAN PEARSON: Okay. Mr. Kaplan, are
8 you ready to begin?

9 MR. KAPLAN: Thank you, and good morning,
10 again. This case is about increasing imports,
11 underselling, subsidies and the disruption of global
12 supply conditions. Korea and Indonesia have for many
13 years been net exporters of coated free sheet paper
14 with China traditionally a major export market.

15 How did China go from a significant importer
16 of coated free sheet paper to a substantial net
17 exporter of coated free sheet paper? The range and
18 magnitude of government support provided to Chinese
19 paper producers is breathtaking, and the build up of
20 Chinese capacity is impressive as shown on Exhibit 1.

21 This parallels capacity increases in all the
22 subject countries as shown on Exhibit 2. Another
23 factor which you should consider as a condition of
24 competition is that Chinese currency is undervalued by
25 at least 30 percent. This is discussed in detail in

1 our brief. The success of the China subsidies regime
2 fundamentally changed global supply and trade flows
3 for CFS paper.

4 Countries like Korea and Indonesia lost not
5 only market share in China but elsewhere in Asia as
6 well and moved into the U.S. The record from the
7 preliminary investigation documents subject import
8 increases and significant underselling already back in
9 2003.

10 By 2004, which is the first year of the
11 period examined in the final investigation, the
12 subject imports already held a significant share of
13 the U.S. market, and both subject import volume and
14 market share also increased significantly over 2004 to
15 2006. Subject import presence is particularly large
16 and increasing in the highest value added products,
17 sheets. It's not difficult to understand why subject
18 import volume and market share have increased.

19 The subject imports from all three countries
20 have consistently undersold the domestic product.
21 Please see Exhibit 3. Margins of underselling are
22 high in sheets again in the high value added product
23 area, but price aggression at the top of the market
24 has had profound implications across all product
25 segments.

1 Domestic producers have been injured
2 throughout the period by significant import volume and
3 ongoing underselling, and injury is continuing.
4 Hundreds of thousands of tons of capacity have been
5 idled. Some 1,400 lost jobs are documented in the
6 prehearing report, and those data are incomplete.
7 Please see Exhibit 4.

8 In addition to production workers dropping
9 almost 20 percent, hourly wages, the rates of wages
10 dropped by 14 percent, an unusual and draconian
11 affect. Capacity utilization is depressed in this
12 very high fixed cost industry where machines are
13 supposed to run 24/7 with down time only for
14 maintenance.

15 When you consider the operations for which
16 the Commission does not have data, U.S. capacity
17 production and shipments have been flat. The domestic
18 industry had net losses in every period.
19 Restructuring contributed to large operating losses
20 during 2004, then after stripping many millions in
21 costs out of the production process the domestic
22 industry reported only a 3.8 percent operating profit
23 in 2006 and only 3.4 percent during January through
24 June 2007.

25 Rates of return on investment in 2006 were

1 only 3.1 percent, which even if you are a big fan of *T*
2 bills is a miserable return. As seen on Exhibit 5,
3 factory overhead has been cut, labor costs have been
4 cut, but there is only so much we can do about raw
5 materials, and our profits are capped by the
6 underselling.

7 The condition of the industry is nowhere
8 more apparent than in the collapse in capital
9 investment that is evident in the prehearing report
10 and as seen in Exhibit 6. Mr. Suwyn will discuss
11 this. Respondents would have the Commission believe
12 there are separate markets for sheet and web roll.
13 They ignore the following facts documented on the
14 record.

15 Much of the U.S. printing industry has both
16 sheet and web printing capability, and both printers
17 and converters can and do convert CFS roll to sheet
18 form. Thus, there is flexibility within the purchaser
19 base to use either web or sheet, and this flexibility
20 is increasing. You will hear testimony about that
21 from Mr. Reindl who is a printer here from Merrill,
22 Wisconsin.

23 Our witnesses will expand further on these
24 issues. We have three CEOs here of U.S. coated free
25 sheet producers. Every one of these gentleman have

1 laid off employees and closed down lines because of
2 unfair trade. Thank you. With that, I'll turn it
3 over to the CEO of NewPage, Mr. Mark Suwyn.

4 MR. SUWYN: Thank you. Good morning. My
5 name is Mark Suwyn, and I appreciate the opportunity
6 to be here today to present our case and to answer
7 your questions. You know, these should be the best of
8 times for NewPage. Demand for our product is growing,
9 and our manufacturing operations, and sales and
10 customer service teams are second to none.

11 Our facilities are ranked by independent
12 experts as among the most cost efficient in the world.
13 In just two years since we formed the company we've
14 increased productivity and markedly reduced cost. We
15 currently have adequate capacity to meet demands 20
16 percent or more above our current shipping rates as
17 poor pricing has forced us to shut down capacity.

18 Given a level playing field we can
19 successfully compete with anyone. The problem is that
20 the playing field is not level. Dumped and subsidized
21 imports of coated free sheets from China, Indonesia
22 and Korea have severely harmed our business, and we're
23 very concerned about our ability to stay in business
24 long-term if something is not done about this unfair
25 trade.

1 For products consumed in the U.S. we are the
2 most cost competitive in the world. We are not
3 benefitting from that position, however. The subject
4 imports have had a dramatic impact on our market.
5 They started out by attacking the sheet product
6 category, which is the highest value form of coated
7 free sheet.

8 Because coated free sheet in sheet form made
9 in China, Indonesia and Korea is essentially identical
10 to domestically made sheets they've made tremendous in
11 roads into this market by underselling domestic
12 producers. Obviously, the dumping and subsidies have
13 enabled producers in these countries to sell at
14 unfairly low prices.

15 Domestic producers can't compete with that,
16 and we've lost significant business to the subject
17 imports. Although the most direct impact has been in
18 our sheet business, the imported products predatory
19 pricing is also hurting our web business given the
20 increasing interchangeability of sheet and web and the
21 increased competition for web sales with product that
22 had been diverted from the sheet category as they were
23 unable to sell it there.

24 Based on our studies of world paper
25 production none of the subject producers has a cost

1 advantage over U.S. producers. Timber, for example,
2 is far more plentiful and available in North America
3 than it is in China. This is the critical input for
4 pulp, and ultimately, paper, and there is very little
5 of it in China or Korea.

6 In addition, because paper is very expensive
7 to ship and most of the major U.S. markets are close
8 to the U.S. paper mills we have a very significant
9 freight cost advantage, particularly at \$88 a barrel
10 of oil. As noted, NewPage is cost competitive on a
11 global basis.

12 The United States overall should have a
13 comparative advantage over the subject countries to
14 manufacture and sell coated free sheet. There is no
15 rational economic reason for us to be losing sales and
16 market share to imports from these countries. The
17 only reason we're losing sales in markets is unfair
18 trade.

19 Now, the increase in low price imports has
20 led to painful restructuring in our industry as
21 domestic producers have struggled to compete. With
22 these shut downs thousands of people have lost their
23 jobs, and NewPage is certainly not immune to the
24 damaging affects of unfair imports.

25 Lost sales of coated free sheet forced us to

1 close our No. 7 paper machine at Luke, Maryland, at
2 the end of 2006, and about 130 people lost their jobs
3 and multiply that by two or three times for the impact
4 in the local community. Although this was an older
5 machine it was ran very well, and it would still be
6 running today if not for dumped and subsidized
7 imports.

8 We also closed down one of our machines in
9 Rumford, Maine, for a period of time earlier this year
10 for the same reason. Now, many of the paper producing
11 assets in the industry have been sold in recent years,
12 and the formation of NewPage is the result of this
13 phenomenon.

14 In addition, we recently announced plans to
15 acquire the assets of Stora Enso North America. We
16 see opportunity in bringing together our two companies
17 which have similar cultures and pretty complimentary
18 product lines. The merger will result in lower costs
19 that increase our competitiveness.

20 As we stated in the press release announcing
21 the deal we are excited about the acquisition as it is
22 clearly part of our strategic vision to lower our
23 overall cost and accelerate our ability to achieve
24 financial returns above our cost of capital. This is
25 also important in order to help us compete with

1 illegally dumped and subsidized foreign imports.

2 Now, in order to acquire these assets to
3 improve our costs we're going to incur additional
4 substantial debt. For the reasons I've talked about
5 including our national comparative advantage we think
6 it's good business to borrow and invest the money in
7 this industry, but of course, money is not free.

8 We incur significant interest expenses on
9 our debt, and that's a real cost to us. Because of
10 unfair import, competition has prevented us from
11 achieving the necessary returns to service our debt.
12 However, we're incurring net losses. That situation
13 cannot continue indefinitely. One final point. The
14 production of paper is highly capital intensive.

15 Producers in an industry like ours need to
16 continually invest in their assets in order to stay
17 competitive, particularly when the market is good.
18 Capital expenditures for this industry as noted,
19 however, have declined from about \$275 million in 2004
20 to about \$145 million in 2006, or by 47 percent.

21 Capital expenditures declined even further
22 in the interim period from \$65 million in the first
23 half of 2006 to just \$49 million during the first half
24 of 2007 by an additional 25 percent. This is not a
25 healthy situation. It shows an industry that is

1 actually divesting as it gets smaller.

2 It is particularly troubling that this has
3 occurred during a time of economic growth and pretty
4 high demand. What's going to happen when the market
5 softens? The industry cannot survive a down period if
6 it does not reinvest in its assets when the economy is
7 actually relatively healthy.

8 In conclusion, on behalf of NewPage and its
9 4,300 employees, I would like to thank the Commission
10 and its staff for its hard work on this investigation.
11 This is in many ways a life and death issue for us and
12 our employees. The Commission has really worked hard
13 to learn about the industry including visiting our
14 mill in Luke, and we appreciate your efforts.

15 We trust that what you've learned will lead
16 you to conclude that the coated free sheet paper
17 industry has been injured and needs relief from dumped
18 and subsidized imports. Thank you.

19 MR. GALLAGHER: Good morning, ladies and
20 gentlemen. My name is Colin Gallagher, and I'm
21 President of Sales and Marketing for West Linn Paper
22 Company. I have 27 years experience in the paper
23 industry. I joined West Linn in 2003. West Linn is
24 located at the foot of the Willamette Falls near
25 Portland, Oregon.

1 Given our proximity to timber, water and
2 major population centers there's no better place in
3 the world to make high grade coated paper. The West
4 Linn mill site has been producing paper since the late
5 1800s. Belgrade Investments Group purchased the mill
6 in 1997 and established West Linn Paper Company. Our
7 owners have made significant investment in plant and
8 equipment.

9 In fact, we've rebuilt two of our three
10 paper machines in the last two years. We produce only
11 web coated free sheet paper at West Linn. Among our
12 brands are nature web product is specifically produced
13 with high postconsumer waste or recycled content which
14 appeals to customers with a focus on sustainability.

15 Nature web is also Forest Stewardship
16 Council certified, which means that the pulp for this
17 product comes from the timberland managed according to
18 FSC standards. We supply the west coast market and
19 encounter competition from eastern and midwest mills
20 throughout the area. In fact, several of the U.S.
21 coated free sheet producers have stocking locations on
22 the west coast.

23 The claim that the domestic industry does
24 not serve the west coast market is simply a fallacy.
25 Transportation costs are significant, but not

1 insurmountable. We at West Linn ship our coated free
2 sheet nationwide and in particular sell significant
3 volumes into the midwest.

4 Let me address another fallacy perpetrated
5 by the Respondents in the preliminary investigation.
6 Belgrade Investments Stern Partners also used to own
7 Pasadena Paper Company near Houston, Texas. I was
8 also President of Sales and Marketing for Pasadena
9 Paper Company. Subject imports absolutely did play a
10 part in the shut down of that facility.

11 Pasadena's production capacity was
12 approximately 190,000 tons. We produce web in C2-S
13 and C1-S, both in web and sheets, but the majority was
14 C2-S sheets. By mid-2005, the subject imports had
15 caused price declines of more than \$100 per ton on
16 Pasadena's C2-S sheets. Management met in July 2005
17 to assess the viability of continued operations given
18 this price decline.

19 In late September 2005, we shut down the
20 plant due to mandatory evacuations for Hurricane Rita.
21 The plant was not damaged by the storm. Our analysis
22 over the next few weeks showed that Pasadena Paper had
23 suffered too much financial damage from imports to
24 ride out the increased energy cost that followed the
25 storm.

1 While the timing of the closure was force
2 for the hurricane the underlying weakness of the
3 company's performance was driven by import
4 competition. It's not easy being part of a decision
5 process that ultimately terminated 350 workers.
6 Thankfully, our workers were certified for trade
7 adjustment assistance which is only possible if import
8 competition is a factor in losing their job.

9 So how is West Linn, which produces only web
10 rolls, affected by the imports? I can tell you that
11 when we learned of this petition last fall there was
12 no hesitancy on our part to support the petition.
13 Yes, our customers operate web presses, and web roll
14 volume from the subject countries is fairly small at
15 this time, but high levels of sheet imports at very
16 aggressive price levels affects the entire U.S. coated
17 free sheet market.

18 Many of our customers also operate sheet
19 presses. They can use sheet over web for many print
20 jobs. In fact, we have recently been approached by
21 accounts that currently by sheet from the subject
22 countries to see if we can supply them web if an order
23 is imposed. Over the period of investigation our web
24 prices have been constrained by depressed coated free
25 sheet.

1 Sheet should be the highest price coated
2 free sheet, but when the imports target the very top
3 of the market we are all affected. We had three
4 printer accounts acquire the subject imported web
5 rolls resulting in both lost sales volume and price
6 pressure to retain remaining volume. In addition, two
7 merchants came to us in 2005 reporting the subject
8 suppliers were promising to gain U.S. market share in
9 web rolls.

10 Those merchants wanted to know specifically
11 how West Linn was prepared to address this competition
12 and their price levels. The west coast is not a large
13 web market. West Linn risks losing a great deal of
14 west coast sales within a very short period of time if
15 duties are not imposed on unfair imports.

16 Please do not let another U.S. coated free
17 sheet mill go under because it has been systematically
18 undermined by low priced imports that are benefitting
19 from foreign government subsidies and dumped into the
20 U.S. market. Thank you for the opportunity to address
21 this critical issue for our company.

22 MR. KAPLAN: Thank you, Mr. Gallagher.
23 Thank you. Sorry. I'd now like to ask Mr. Tim
24 Needham from Smart Papers to address the Commission.

25 MR. NEEDHAM: Good morning, Mr. Chairman and

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1 members of the Commission. I'm happy to be here this
2 morning and glad to have the opportunity to provide
3 you with my perspective on how unfair dumped and
4 subsidized imports have damaged our company and our
5 employees.

6 My name is Tim Needham, and I am Chairman of
7 Smart Papers. Our mill is located in Hamilton, Ohio,
8 and is the founding mill site of the former Champion
9 Paper International. Smart Papers came into existence
10 in 2001 when a private equity group acquired the
11 facility from International Paper and created Smart
12 Papers.

13 Smart is an independent specialty
14 manufacturer of unique, premium, cast coated, recycled
15 map coated and uncoated papers. We currently have
16 three paper machines, 23 cast coating converting
17 lines, and employ 530 workers and produce 100,000 tons
18 of paper per year. We produce a wide variety of
19 coated free sheet papers in web or rolls, sheet or
20 rolls and in sheets and we sell throughout North
21 America.

22 Champion Paper invented the cast coating
23 process in our mill 70 years ago, a process that takes
24 a coated free sheet paper in webs, adds substantially
25 more coating and casts it against a very hot, smooth,

1 highly polished drum. This results in a mirrored
2 gloss, ultra smooth, highly introspective coated
3 surface for high definition printing, labels and
4 digital imaging.

5 Even today limited mills worldwide have this
6 technology. Smart Papers is the largest producer of
7 cast coated papers in the world under the Chrome Coat
8 brand name. Smart Papers has struggled over the past
9 several years. This is due in part to foreign
10 imports. In 2004, we had to shut down our No. 10
11 paper machine, 150 inch machine which produces coated,
12 one side presheet label paper.

13 This machine had the capacity of producing
14 65,000 tons per year of web and sheet of coated free
15 sheet paper. Low priced imports from Asia on this
16 coated free sheet label paper drove the pricing levels
17 down by \$300 per ton, a 25 percent price reduction, to
18 the point where we could no longer make this type of
19 product profitably.

20 We tried to raise prices to cover our cost,
21 but imports prevented us from making these increases.
22 We had to shut the machine down, quit manufacturing,
23 sold the well-known brand label, and after 50 years of
24 manufacturing and selling this product successfully
25 throughout North America we closed it down and 200

1 employees lost their jobs.

2 Now, I'm concerned about our cast coated
3 product line which has clearly and specifically been
4 targeted by the Asian paper producers. Smart Papers
5 has a solid advantage with respect to cast coated
6 papers. We have the highest quality, the state of the
7 art coating formulas, a wide selection of product and
8 a significant shipping advantage.

9 Nevertheless, the Indonesian producers tried
10 early on this case to get the Commerce Department to
11 remove cast coated papers out of the scope of the
12 case. Fortunately for us this attempt failed.
13 Commerce reviewed the data and determined that cast
14 coated papers is clearly within the scope of the case.

15 I remain concerned, however, that the
16 Indonesian and Chinese producers will do whatever it
17 takes in pricing to get market share. This is what
18 happened to us in the coated free sheet label paper,
19 and if the same thing happens in the cast coated world
20 it would put our employees and shareholders at risk.
21 Our cast coating operation remains burdened by the
22 price undercutting by Asian producers.

23 We are aggressive about keeping our cost
24 down, and we are an efficient manufacturing operation.
25 Nevertheless, our total sales have fallen over the

1 course of the last four years, and we have suffered an
2 operating loss in 2005 and 2006. We need to be able
3 to continue to invest in our facility, but we have not
4 made any major capital expenditures in 2004, 2005,
5 2006 and 2007.

6 Our industry has tremendous and numerous
7 real natural advantages, we have technological
8 advantages, and we need to enforce the trade laws so
9 we can utilize those advantages. We are asking for
10 fair trade versus free trade. Thank you very much.

11 MR. KAPLAN: Thank you, Mr. Needham. I'd
12 now like to turn it over to Mr. Jim Tyrone, also from
13 NewPage Corporation.

14 MR. TYRONE: Good morning. My name is Jim
15 Tyrone, I'm Senior Vice President of Sales and
16 Marketing for NewPage Corporation. The Respondents in
17 this investigation have argued that it was necessary
18 for U.S. merchants to turn to subject imports to
19 supply their needs because they could not get
20 sufficient quantities of paper from domestic
21 producers.

22 They cited evidence that domestic producers
23 have put their customers on allocation and would not
24 sell merchandise to them. This issue is a red herring
25 that should not distract this investigation. First,

1 to the extent there have been brief periods in which
2 the supply of coated free sheet paper was tight it was
3 primarily the result of capacity shut downs caused by
4 dumped and subsidized imports.

5 Second, domestic producers have sufficient
6 capacity to supply additional quantity of sheet.
7 We've been forced to close or divert some of coated
8 free sheets sheet capacity because we have lost sales
9 of sheets, capacity that could be reinstated. There
10 is a significant amount of similar ramp up capacity
11 available throughout the industry.

12 If orders are imposed and the volume of
13 imports is reduced the domestic industry is well-
14 positioned to regain lost market share in the sheet
15 segment of the market. Third, since 2004 we have put
16 our customers on allocation for coated free sheet only
17 once for a brief period of time early that year. The
18 allocation was used as a way to maintain service
19 levels and balance machine capacity to effectively
20 meet and protect our customer commitment based on
21 their forecasts with us.

22 I am unaware of any customer who was unable
23 to purchase sufficient quantities of coated free sheet
24 from us during that time. In 2006, after the Pasadena
25 Paper Company shut down their capacity because of the

1 dumped and subsidized imports we set up an allocation
2 process. However, we never had to implement it. In
3 short, Respondent's lack of domestic supply argument
4 simply doesn't hold water.

5 In fact, as we speak we are currently
6 underutilizing our coated free sheet sheets capacity
7 using it for other paper production because of lack of
8 demand for sheets. That demand is being filled by the
9 illegally supplied subject imports. Moreover, earlier
10 this year we proposed a significant increase in supply
11 of coated free sheet sheets for Unisource in the
12 western U.S., precisely the area where they argue they
13 cannot source domestic product.

14 They declined our proposal. The Respondents
15 have also argued that they are unable to supply the
16 U.S. market with coated free sheet web rolls for
17 various reasons, among them, that web rolls are more
18 difficult to ship than sheets. This argument is
19 factually incorrect. In fact, it is easier and less
20 costly to ship web rolls than sheets.

21 In NewPage's experience rolls are
22 structurally more solid so they need less blocking and
23 bracing to protect them during shipment. Moreover,
24 rolls are easier to load into containers because they
25 are the same size, whereas sheets are shipped in

1 different size configurations called skids and are
2 more difficult to load.

3 I would also note that both sheet rolls and
4 web rolls are imported to the United States, so
5 transportation is not a barrier to imports of roll
6 product. Thank you.

7 MR. KAPLAN: Thank you, Mr. Tyrone. I'd now
8 like to introduce Mr. Richard LaCosse from the United
9 Steel Workers.

10 MR. LACOSSE: Thank you very much for the
11 opportunity to be here today. My name is Richard
12 LaCosse, I am International Vice President of the
13 United Steel Workers or USW. USW is the single
14 largest industrial union in the United States, and we
15 are the dominant union representing 130,000 workers in
16 the paper and forestry industries.

17 Our figures show that over 95 percent of
18 coated free sheet paper making capacity in the U.S. is
19 unionized, and USW is the predominant union in 90
20 percent of those mills.

21 USW represents workers in the following
22 mills producing coated free sheet paper: Appleton
23 Coated in Combined Locks, Wisconsin; Fraser Papers in
24 Madawaska, Maine; Gladfelter in Spring Grove,
25 Pennsylvania; International Paper in Cortland,

1 Alabama; DuPage in Wickless, Kentucky, Rumford, Maine,
2 Gwynn Oak, Maryland and Escanaba, Michigan; Mohawk
3 Paper Mills in Cohoes, New York; Sappi in Skowhegan,
4 Maine, Muskegon, Michigan, and Cloquet, Minnesota;
5 Smart Papers in Hamilton, Ohio; and Stora Enso in
6 Kimberly, Wisconsin, and Stevens Point, Wisconsin.

7 I am here today to convey the USW's strong
8 support for these cases. Our workers understand
9 firsthand the impact that unfair trade has had on
10 American companies and American manufacturing jobs.
11 All too many times I have had the horrible job of
12 telling workers that a mill was closing or shutting
13 down.

14 Unless you experience it you cannot
15 appreciate the look of utter dejection and panic on
16 these peoples' faces when hit with the prospect of
17 losing their employment. It's particularly hard to do
18 when we know it's because of unfair trade and unfair
19 subsidy. We play by the rules. All too often our
20 trading partners don't.

21 I have worked in the paper industry my
22 entire life. I began my career in 1969 at what is now
23 a NewPage paper mill facility in Escanaba, Michigan,
24 and have served in various positions in our union over
25 the last 35 years. I have gone from a shop steward

1 and local union officer through the ranks of our union
2 to my current position of USW International Vice
3 President with responsibility for our paper sector.

4 USW keeps close tabs on what's going on with
5 our foreign competition. The import data from China,
6 Indonesia and Korea shows that imports of coated free
7 sheet paper have increased over the past several
8 years. These imports are coming in at prices that
9 undercut American producers who then have to either
10 lose business or have to follow with price cuts of
11 their own to keep their customer.

12 Poor profitability has taken its toll on
13 U.S. producers and U.S. workers and has contributed to
14 the closure of capacity and significant layoffs.
15 These include: An 85,000 ton production line at
16 Sappi's Westbrook, Maine, facility in 2003; a 105,000
17 ton production line and a 110,000 bulk mill owned by
18 Sappi in Muskegon, Michigan, in July of 2005; a 60,000
19 ton paper machine at Smart Papers' Hamilton, Ohio,
20 facility in March of 2004; a 100,000 ton paper machine
21 at NewPage's Luke, Maryland, mill which occurred at
22 the beginning of this year.

23 I have with me today two representatives
24 from that mill, Barry Stafford, 3rd Vice President of
25 Local 676, and Greg Harvey, 1st Vice President of

1 Local 676. Gentlemen, I'd ask that you stand so we
2 can recognize you. In addition to these line shut
3 downs, Pasadena Paper in Houston, Texas, closed its
4 mill and exited the coated free sheet business
5 entirely in October of 2005.

6 We have also seen a number of jobs at Fraser
7 Paper's Madawaska mill decrease by 220 over the past
8 three years representing 26 percent of the workforce
9 there. All told, this has resulted in the reduction
10 of coated free sheet paper capacity in this country of
11 about 500,000 tons and has cost the industry thousands
12 of jobs.

13 The injury suffered as a result of dumped
14 and subsidized paper goes well beyond these job loss
15 figures. In my capacity of leading the USW's paper
16 sector in the U.S. I am well aware of the sacrifices
17 the coated free sheet producers have asked of their
18 workforce for the past several years.

19 When the U.S. industry is prevented from
20 earning a significant rate of return they lack the
21 financial resources to improve pay and benefits for
22 their workers. In fact, over the past three years the
23 average wage rate in the coated free sheet industry
24 has actually declined. Hours worked has declined by
25 15 percent and total wages have declined by 27

1 percent.

2 Management has also made demands to reduce
3 pension and increase the shares that workers are
4 required to pay for their healthcare costs. I want to
5 emphasize that once a worker is laid off from coated
6 free sheet mill, it's extremely difficult to find new
7 employment. Generally speaking, jobs in the paper
8 industry have been in a steady decline, so there are
9 very few openings in the industry, to begin with.

10 Moreover, paper mills are quite often
11 located in remote regions to be close to raw materials
12 and energy sources and are generally far away from
13 cities. Frequently, a mill will be the largest
14 employer in the region. If one of these mills closes,
15 or a pulp or paper machine is shut down, it has a
16 devastating impact on the entire town and the town's
17 economy.

18 Finally, a majority of workers in the mill
19 sector of the industry are over 50 years of age. The
20 difficulties that such workers have in obtaining
21 reemployment are already known.

22 It is not just the direct jobs that are
23 lost. The Commerce Department estimates that for
24 every direct job in the paper industry, it supports
25 2.2 additional jobs.

1 All of this is hard to accept when it's the
2 result of foreign government subsidies and other
3 unfair trade practices.

4 I urge you to take a strong stand against
5 unfair trade and to vote to impose duties that will
6 help level the playing field for U.S. workers.

7 I appreciate your time today, and I look
8 forward to answering any questions you may have.
9 Thank you.

10 MR. GALLAGHER: Thank you, Mr. LaCosse.

11 I would now like to introduce Rick Reindl
12 from Merrill, Wisconsin.

13 MR. REINDL: Good morning. My name is Rick
14 Reindl. I am a co-owner with my wife, Lynn, of Reindl
15 Printing in Merrill, Wisconsin. My wife and I founded
16 Reindl Printing in 1979. Prior to that, my wife and I
17 were both teachers in the Merrill area. I taught
18 printing at Merrill Senior High School for nine years
19 prior to opening our business.

20 I have a bachelor of science degree in
21 industrial education, specifically, graphic arts, from
22 the University of Wisconsin - Stout.

23 We are a general commercial printer and
24 employ about 120 people. We operate both sheet-fed
25 presses and web-offset presses and work with clients

1 throughout the United States. I feel very strongly
2 that something must be done to stop unfair trade
3 practices in the coated free sheet paper market.

4 The distributors I work with always quote
5 much lower prices for subject imports than for
6 domestically produced products. This is despite the
7 fact that I am in the middle of a major producing
8 region in the Midwest. Appleton Coated, Stora Enso,
9 Rusal, and NewPage mills are all within 100 miles.
10 The lower prices for these imports have made it
11 necessary for us to put pressure on domestic suppliers
12 to be more price competitive.

13 Given the price difference, it is difficult
14 to justify buying domestic paper. Subject imports are
15 essentially identical to domestic paper, and while we
16 want to support domestic manufacturing, there is
17 really very little difference other than price.

18 As a general commercial printer, we print
19 just about everything, including packaging,
20 advertising, and annual reports. It used to be that
21 there was a bright line between print jobs that would
22 be done on a sheet-fed printing press and jobs that
23 would be done on a web-offset press, but the
24 differentiation between web roll and sheet is
25 increasingly blurring. In fact, sheets and web rolls

1 are interchangeable for most projects; it just depends
2 on how the project is designed.

3 Web-offset press technology is continuously
4 improving and can now do many things that sheet-fed
5 presses do. In addition, printers who operate only a
6 sheet-fed press operation are now able to use web
7 rolls by installing a roll sheeter. This enables them
8 to use web rolls for sheet-fed applications.

9 I frequently see competition between web
10 roll and sheets. In fact, I recently lost a bid for a
11 large project against a competitor whose bid was based
12 on imported sheets, even though my bid was based on a
13 domestic web roll. Although sheets should be more
14 expensive than web roll, my competitor was able to
15 underbid me using imported sheets because the price of
16 imported sheet was lower than the price of domestic
17 web roll.

18 As a final point, I understand the Printing
19 Industry Association, or PIA, is opposing this case
20 and telling people that printing will go offshore if
21 duties are imposed on the coated free sheet paper. I
22 am dismayed by the PIA's position.

23 First, if imports are being sold unfairly,
24 that must be stopped.

25 Second, I disagree with PIA's view that

1 printers will go offshore if duties are imposed. I
2 just don't think that's true. Printing is a very
3 time-sensitive and service-oriented business. The
4 amount of second, third, and fourth day delivery we do
5 is growing significantly. Many of our jobs are large
6 volume and are delivered by truck. I don't think that
7 most printers could move offshore and stay in
8 business.

9 Because I disagree so strongly with PIA's
10 position on this case, we recently discontinued
11 membership in PIA.

12 In conclusion, I am very concerned about the
13 future of domestic paper manufacturing. We need a
14 steady, reliable supply of paper in this country, and
15 U.S. producers are closing more and more capacity
16 because they cannot compete with imports.

17 When is this going to stop? When there is
18 no more domestic production left?

19 What is going on in the market right now is
20 simply not fair, and something needs to be done to
21 stop it. Thank you.

22 MR. GALLAGHER: Thank you, Mr. Reindl.

23 I would now like to introduce Dr. Kenneth
24 Button, are economic witness.

25 MR. BUTTON: Good morning. I'm Kenneth

1 Button, senior vice president of Economic Consultant
2 Services, LLC. I'm appearing on behalf of the
3 domestic industry to present testimony regarding the
4 prices of the subject imports and their impact on the
5 financial performance of the domestic industry.

6 The pricing data on the record of this
7 investigation reveal substantial and pervasive
8 underselling by subject imports from all three
9 countries. The prehearing report states that the
10 subject imports undersold the domestic industry in 78
11 percent of all comparisons.

12 The Chinese Respondents themselves admit
13 that there is underselling with respect to both sheet
14 products and web products. Imports from China
15 undersold the domestic industry in 85 percent of all
16 comparisons, with an average margin of 20 percent.

17 Imports from Indonesia undersold the
18 domestic industry in 95 percent of all comparisons,
19 with an average margin of 22 percent.

20 The subject imports from Korea undersold the
21 domestic industry in 61 percent of all comparisons,
22 with an average margin of 22 percent.

23 The subject imports' underselling causes
24 injury to the domestic industry in four separate
25 significant ways.

1 First, subject imports undersell the U.S.
2 producers such that customers switch from U.S. product
3 to the subject product, causing lost sales volume and
4 market share for the products involved.

5 Second, subject imports' underselling causes
6 customers to put pressure on their domestic suppliers
7 either to reduce the U.S. price to a level closer to
8 the subject imports or, commonly in this case, to
9 refrain from instituting price increases as a
10 condition for retaining the customer's business.

11 Third, the subject imports undersell
12 nonsubject suppliers, which then either lose volume to
13 the subject imports or which reduce their own prices
14 to keep the customer. Either way, the U.S. customer
15 is now acquiring product at a lower price, a fact that
16 is communicated across the market and which puts
17 downward pressure on the overall market price level
18 and the prices that the U.S. producers are able to
19 receive.

20 Fourth, we note the example for Mr. Reindl
21 that of a U.S. printer who bid a job, assuming the use
22 of domestic web roll but lost to a competing U.S.
23 printer who bid the same job more cheaply but based on
24 its using subject import sheet. Thus, the U.S. web
25 producer lost volume to subject import sheet.

1 In all four of these circumstances, the
2 domestic producers are negatively affected by subject
3 imports' low prices and underselling.

4 What has been the impact of the subject
5 import underselling on the U.S. industry prices? U.S.
6 industry prices were significantly suppressed and, in
7 some cases, depressed by the severe impact on the
8 industry's financial performance.

9 First, let's examine the trend in the U.S.
10 industry prices over the POI. Respondents claim that
11 their pervasive underselling has not had price effects
12 because the U.S. industry prices, on average, showed
13 increases over the POI. In fact, the actual price
14 increase achieved was meager, at best.

15 From 2004 to 2005, the average unit value of
16 U.S. producers' commercial shipments increased by only
17 5.3 percent.

18 From 2005 to 2006, the U.S. AUV increased by
19 merely 1.9 percent, and, in part-year 2007, the
20 increase was just 0.6 percent.

21 In a period of increasing apparent
22 consumption, and with inflation running over three
23 percent, real price increases should have been
24 expected. Clearly, the prices have been suppressed.

25 What has been the impact on the financial

1 performance of the U.S. industry? Fundamentally,
2 underselling by subject imports has prevented the
3 domestic industry from increasing its prices to levels
4 that cover its rising input costs and permitting
5 profitability adequate to cover the industry's cost of
6 capital.

7 The U.S. industry has worked very hard to
8 reduce its cost structure and has engaged in a wide-
9 ranging and painful restructuring in order to do so.
10 Some costs, such as raw material costs, are largely
11 beyond the control of the U.S. producers. Over the
12 POI, raw material costs per ton of product increased
13 by 13 percent. However, U.S. producers have been
14 effective in improving labor productivity by 23
15 percent and in cutting labor costs per ton by 15
16 percent.

17 Similarly, factory overhead per ton was
18 reduced by 13 percent, both through cost-cutting
19 measures and because of the restructuring-related
20 asset valuations that cut fixed asset costs and,
21 hence, depreciation. Depreciation fell from \$88 per
22 ton in 2004 to \$64 per ton in part-year 2007.

23 Moreover, the U.S. industry cut its SG&A
24 expenses per ton by 11 percent over the POI.
25 Nonetheless, despite all of the industry's best

1 efforts, total COGs and SG&A per ton declined by less
2 than one percent.

3 Nonetheless, it seems that the U.S. industry
4 has done a pretty good job in becoming more efficient
5 and cost competitive. However, in assessing these
6 results, the Commission should keep in mind two very
7 important facts.

8 First, the industry began the POI in a
9 financial hole. In other words, at the start of the
10 POI, the industry was operating at a severe loss on
11 the operating income level due to the impacts on the
12 U.S. demand arising from the dot-com bust and the 9/11
13 attacks.

14 The U.S. CFS industry has to get out of that
15 financial hole and then begin to make a reasonable
16 return on its investments. Its operating margin rose
17 from a negative 6.3 percent in 2004 to merely 3.8
18 percent in 2006, and it fell to 3.4 percent in part-
19 year 2007.

20 This average industry level of operating
21 return is simply unsustainable, especially for the
22 four of the 10 U.S. producers who still suffer
23 operating losses. The industry's return on
24 investment, its ROI, in 2006, as calculated in the
25 prehearing report, was only 3.1 percent, and that was

1 the best result of the POI. How many of us here today
2 would be willing to accept a 3.1 percent long-term
3 return on our investments? Inflation alone last year
4 was three percent, and Treasury bonds were offering
5 nearly five percent.

6 Worse still, that return is before paying
7 interest to lenders, who provided the debt financing
8 for the restructuring that permitted the industry to
9 reduce its costs, which, in turn, permitted the
10 achievement of even this level of profitability.

11 In order for these U.S. producers to remain
12 in business, they must be able to achieve a financial
13 return sufficient to service their debt.

14 Unfortunately, in every segment of the POI, the
15 industry suffered a loss at the net income level.

16 In 2006, the industry had a net income
17 margin of a negative 1.3 percent, which was virtually
18 unchanged, a negative 1.1 percent in part-year 2007.

19 Korean Respondents emphasize the success of
20 the U.S. industry's restructuring, as it brought
21 improved efficiency and lower-cost structure. But
22 these were achieved by the use of debt financing,
23 which is a real cost that must be paid back. It's
24 hard to say that the restructuring was successful if
25 the industry is denied the opportunity to repay the

1 debt used to finance it.

2 Because of the wide-ranging and central
3 nature of the restructuring to the U.S. industry's
4 economic circumstance, the use of debt financing is a
5 significant condition of competition for this
6 industry. The Commission, therefore, should include
7 the industry's financial performance at the net income
8 level as a relevant indicia of injury in this
9 investigation. Thank you.

10 MR. KAPLAN: Thank you, Mr. Button.

11 Could I ask the timekeeper how much time we
12 have?

13 MR. BISHOP: You have 13 minutes remaining.

14 MR. KAPLAN: Thank you. I'll make a brief
15 statement regarding threat.

16 Subject imports meet the requirements for
17 cumulation, inasmuch as they are fungible, sold in the
18 same channels of distribution, and are sold in the
19 same geographical markets as the domestic like
20 product. In addition, subject imports from each
21 subject country increased in 2006 and, over the period
22 of investigation, undersold the domestic like product
23 in a large majority of price comparisons.

24 Cumulated imports pose a clear and imminent
25 threat of further material injury to the U.S. CFS

1 industry. According to RISI, there is unused
2 production capacity in each of the three subject
3 countries. Production capacity in the three
4 countries, on a combined basis, also has increased
5 since 2004.

6 For confidentiality reasons, I cannot
7 characterize the precise magnitude of this increase,
8 but I invite the Commission to pay particular
9 attention to the increase in CFS production capacity
10 in the subject countries in relation to U.S.
11 consumption.

12 Note also that RISI projects that production
13 capacity in each of the three subject countries will
14 increase further in 2008, 2009, and 2010.

15 In China alone, as discussed at pages 94
16 through 95 of our prehearing brief, between 2006 and
17 2009, nearly three million tons in new CFS production
18 capacity will come onstream, and this does not include
19 additional capacity at any of the 10 Chinese producers
20 identified in the petition as being producers of CFS
21 but who have not responded to the Commission's foreign
22 producer questionnaire.

23 Shandong Shaming, a significant Chinese CFS
24 producer that participated in the Commission's
25 preliminary investigation but declined to answer the

1 Commission's questionnaire in the final investigation,
2 is on record as planning to increase its exports of
3 CFS, and, as pointed out in our brief, the president
4 of the Sinar Mass Group, the Indonesia-based owner of
5 Asia Pulp and Paper, has stated that the company "will
6 continue endeavoring to expand exports of CFS."

7 An APP entity recently announced a new
8 production line in China of approximately 1.5 million
9 tons, which is an enormous CFS plant. This is
10 described in our brief.

11 In 2003, the Chinese government imposed an
12 antidumping duty on coated free sheet paper from
13 Korea. This has caused much of the Korean production
14 that would have been intended for the Chinese market
15 to be diverted to the United States.

16 Korea's exports to the United States have
17 grown from 23.5 percent of Korea's total exports in
18 2003 to 27.7 percent in 2006, making the United States
19 the single largest market, by far, for Korean CFS
20 exports.

21 As for whether subject imports are entering
22 at prices that are likely to increase demand for
23 further imports, all three countries had high
24 underselling margins and a large majority of sales
25 being undersold.

1 In addition, purchaser questionnaire
2 responses indicate that price is a critical factor in
3 purchasing decisions and that any printer who orders
4 standard-sized sheets and is looking for the best
5 price will purchase from the subject countries.

6 As for subsidies found by the Department of
7 Commerce, the Indonesian producers received a net
8 subsidy margin of 21.24 percent to offset the
9 government's provision of raw materials, timber, at
10 less than adequate remuneration.

11 In the case of China, Commerce found that 13
12 different types of subsidies are being conferred on
13 Chinese CFS producers. Given the magnitude of the net
14 subsidy margins involved -- 20.35 percent for Gold
15 East, 10.9 percent for Shandong Shungmin, and 18.16
16 percent for other Chinese producers -- it is clear
17 that this array of subsidies has enabled China
18 producers to expand significantly their CFS production
19 and export capabilities.

20 Finally, the Commission's data show that
21 each of the subject countries is heavily export
22 oriented, particularly as regards exports to the
23 United States.

24 The data you have collected show that
25 exports account for a very significant share of each

1 subject country's total shipments and the World Trade
2 Atlas export data we provided in Exhibit 39 to our
3 prehearing brief show that the United States is, by
4 far, the largest CFR export for both China and Korea
5 and is the third-largest and a growing export market
6 for Indonesia.

7 Korea has the highest percent of its sales
8 of any country coming to the United States.

9 In conclusion, the trends in subject import
10 volumes and pricing, substantial increases in
11 production capacity, the United States' role as a key
12 export market for each subject country, and the
13 announced intention of CFS suppliers to further
14 increase exports of CFS all pose an imminent threat of
15 material injury to the U.S. coated free sheet paper
16 industry.

17 Thank you, and, with that, I'll conclude our
18 opening affirmative presentation, and we would be
19 happy to respond to any questions, and I would like to
20 save the rest for rebuttal.

21 CHAIRMAN PEARSON: Let me start by welcoming
22 this panel to today's proceedings. Some of you have
23 traveled long distances. We certainly appreciate the
24 efforts that you've made to be here today and to get
25 prepared for this session.

1 By luck of rotation, I get to ask the first
2 questions.

3 So, Mr. Suwyn, let me begin with you. I'm
4 going to quote a couple of sentences from King &
5 Spaulding's prehearing brief from October 9, pages 76
6 and 77, where it reads: "There is need for additional
7 capital to be raised by the industry. However, there
8 is little commercial rationale for investing
9 additional capital in an industry that will continue
10 to lose money as a result of low prices caused by
11 unfairly traded imports."

12 I read that, and then I read that NewPage
13 has made a decision to invest a considerable amount of
14 money by buying Stora Enso. So I'm having a hard time
15 putting those two together. Could you comment,
16 please?

17 MR. SUWYN: Yes. Let me help you put it
18 together. It's an intelligent investment, we believe,
19 in two fronts. First of all, the most impactful way
20 to lower your costs are to take facilities that are
21 compatible, multiple facilities, they have eight
22 mills; we have four, so we will now have twelve mills,
23 and rationalize the product between those mills.

24 When you do that, you can take your costs
25 down significantly. When Mead and Westvaco merged

1 together, they took \$95-a-ton out of their costs by
2 running the right product on the product machine, and
3 being able to rationalize the product line.

4 Now, if you're in an environment where
5 you're not going to be able to ship any more, and
6 imports are going to continue to unfairly take but
7 market share, then the way you do that is: You take
8 the costs and you shut machines down.

9 So one of the possible outcomes of this
10 acquisition that we're making is that in order to get
11 our costs down, we will have to shut down machines;
12 and, therefore, we'll have to let a lot of people go.

13 The better way to do it is to have a fair-
14 trading situation where you not only put them together
15 and run the right product on the right machine, also
16 to take your costs down, but you can actually sell the
17 product. Now you have lower costs and greater volume,
18 and that's going to lead to a significant improvement
19 in the bottom line.

20 I'll give you just a key example. I have my
21 product up in Rumford, Maine that I take over to
22 Chicago, and they make a product in Wisconsin that
23 they ship over to New York. When you rationalize
24 this, the products that are going to be used in New
25 York and New Jersey are made in Rumford, and they'll

1 supply the Chicago and Minneapolis and Milwaukee area
2 from their mills in Wisconsin. And particularly when
3 you're in the \$85- and \$88-a-barrel oil, those
4 shipping costs can become very significant factors.

5 The reason that we're doing this is: If we
6 don't do this, and we're kind of stuck at the level
7 that we're at right now, we're going to run out of
8 cost-reduction things to do. And if the illegal
9 imports keep driving prices down on a relative basis,
10 then we simply look at what's the next one of our own
11 lines to shut down.

12 This way we're going to have a much bigger
13 foot print, and much more flexibility to try to drive
14 our costs down to accommodate that; or, in a much
15 better world and a fair-level playing field, to be
16 able to grow and then improve our bottom line to get
17 capital reinvestment.

18 You'll notice that we're not putting money
19 into new machines. All we're doing is buying someone
20 else's facility at, quite frankly, a fairly attractive
21 price, and then trying to rationalize things together
22 to get our costs lower, so that we can stay in this
23 business longer while we have this kind of a poor
24 market price.

25 CHAIRMAN PEARSON: You mentioned a fairly

1 attractive price, and I have not checked to see what
2 information is in the public domain, and I don't know
3 exactly what we have on the record. But Mr. Hammon
4 earlier mentioned a billion-and-a-half dollars of
5 investment. I'm not sure if that was related directly
6 to NewPage's decision to buy Stora Enso.

7 Are you able to say anything about that on
8 the record, or would you prefer to address it in the
9 post-hearing?

10 MR. SUWYN: I can put some details on the
11 confidential record. But I would simply say that
12 these facilities were purchased for a dramatically
13 higher price by Stora Enso six or seven years ago.

14 The market situation that we've been
15 describing this morning has led those facilities to
16 be, if you will, devalued such that we're purchasing
17 them at a much, much lower price, and not because the
18 facilities aren't great. They are as good as they
19 ever were or better because they've put they put a lot
20 of money into them to keep them up.

21 But you've got a horrible market situation
22 where you can't earn your cost of capital; and,
23 therefore, this is an attractive way for us to lower
24 our costs to try to survive longer if we don't get a
25 level playing field, or to get to our cost of capital

1 if we do.

2 CHAIRMAN PEARSON: Okay. But, what I've
3 heard this morning from this panel, really sounds very
4 much like a doom- and gloom situation for the
5 industry. In that context, it is a little bit
6 surprising to see the owners of NewPage looking at the
7 industry and thinking: We're going to put a bunch of
8 additional capital in here because --

9 MR. SUWYN: Obviously --

10 CHAIRMAN PEARSON: -- we see doom and gloom,
11 or because we see opportunity? Help me understand
12 that.

13 MR. SUWYN: Well, think of the scenario of
14 the last man standing. We believe that standing alone
15 today, we have the most favorable costs in the
16 industry.

17 We're not making our costs of capital today,
18 but we have better costs than other people. When we
19 take these two organizations and put them together,
20 we're going to have even lower costs. We'll take
21 another probably \$50-a-ton out of our average costs,
22 which means, in this kind of competitive unfair
23 environment, we at least can make more money than
24 we're making today if we can drop our costs by another
25 \$50-a-ton.

1 When you do that, and look at the price
2 we're paying, that's a reasonable thing to do. It's
3 not a great thing to do.

4 The second thing is: We're obviously making
5 some assumption that we will eventually be able to
6 achieve a fair trade in our country. If we can, then,
7 this, in fact, is going to be our ability to grow
8 towards our cost of capital.

9 What we're not doing, as I would re-
10 emphasize is: We're not putting in a new machine
11 because we know that we can't make money on a new
12 machine. But with someone else's existing machines,
13 and then rationalize those machines, we believe we
14 would have the possibility, even in this market, to
15 make an okay return, not a great return.

16 CHAIRMAN PEARSON: I appreciate the point
17 you made earlier about the synergies of combining two
18 firms. I understand completely how that can work.

19 MR. SUWYN: We've been on the record, as we
20 believe, that we can take about \$265 million of costs
21 out of the combined companies by merging them
22 together, and that obviously is going to lower our
23 costs per ton rather considerably.

24 CHAIRMAN PEARSON: And that type of
25 rationalization is something that, of course, we see

1 across many industries.

2 MR. SUWYN: Correct.

3 CHAIRMAN PEARSON: It's by no means the
4 first time that we've had that sort of situation in
5 front of us.

6 You've talked a lot about paper machines
7 that have been closed. But, yet, as we look at the
8 confidential portion of the record, we see that
9 production capacity in the United States has expanded
10 during this period of review, and actual production,
11 by the U. S. industry also has expanded.

12 Can you tell me anything about the
13 investments that have led to that expansion and
14 capacity and output?

15 MR. SUWYN: I can because, as you know,
16 costs have been going up that we can't control at a
17 very rapid rate, going from five years ago, we were
18 all dealing with \$20- or \$30-a-barrel oil, and now
19 we're dealing with \$88.

20 People were buying pulp for \$300 or \$400 a
21 ton, and they're paying \$700 or \$800 a ton today, and
22 all the other associated costs that keep going up.

23 So, faced with that, and not having the
24 ability to recover that in the marketplace in pricing,
25 you have to find some way to just drive your costs

1 down at a continuing basis.

2 Today, for example, we have a number of
3 productivity programs that are all aimed at getting
4 more product out of that machine, higher quality,
5 better yields, running a little bit faster, et cetera.

6 Now, today what I have to do, which I did in
7 January of this year, when I realized that those --
8 running faster, making more products, et cetera, I
9 then have to identify my high-cost machine and shut it
10 down. Because in a commodity market like this, where
11 you have this kind of predatory pricing, I can't go
12 out and sell those extra tons that I make.

13 So, as I learn how to run my machines better
14 and faster, and make more, I have to shut another mill
15 down. I have to put more people out of work because I
16 can't sell any more in this kind of a market with this
17 kind of pricing.

18 So what we did, for example, we shut down
19 Loop 7. That was a hundred and some thousand tons;
20 and I had to learn how to make those on my other
21 existing machines by investing more money and more
22 capital to drive more. But when I do that, I can make
23 a product maybe \$5- to \$10-a-ton lower cost on a
24 different machine.

25 Well, that's been going on throughout the

1 whole industry. And the industry, I think, has to be
2 congratulated for those kinds of survival techniques.
3 But one of the things --

4 CHAIRMAN PEARSON: I would agree that the
5 industry deserves some congratulations for that. But
6 if I understand you correctly, you are linking
7 expanded productivity in the United States with the
8 need to shut down some machines.

9 So are we seeing the machine shutdowns in
10 the United States largely in response to that domestic
11 productivity growth because that's a separate issue
12 from foreign competition?

13 MR. SUWYN: Here's my sense the difference,
14 and that is: If I work hard, and my people work hard,
15 and they make productivity improvements, and let's say
16 that I now have 50,000 more tons on an annualized
17 basis that can be produced, in a fair-trade market, I
18 could sell those 50,000 tons because I wouldn't be
19 competing against dumped, and illegally dumped.

20 I can't do that. So what I do is I keep
21 making all these productivity improvements, and
22 investing my money to do that, and I can't get any
23 more. So I have to, in fact, keep shutting things
24 down and getting smaller and smaller.

25 It doesn't take a rocket scientist to

1 project that out and see what happens. At some point
2 in time, you're down to the point where you've got no
3 more to go, and then you just shut down and go home.

4 CHAIRMAN PEARSON: Okay. Thank you.

5 My time has expired. Madame Vice Chairman?

6 VICE CHAIRMAN ARANOFF: Thank you, Mr.
7 Chairman. I join the Chairman in welcoming this
8 morning's panel here today, and thank you to all of
9 the industry witnesses who have taken time out of your
10 real jobs to answer our questions.

11 Let me start with a question for Mr.
12 Gallagher. Mr. Gallagher, can you tell us when
13 Pasadena Paper closed down what happened to its
14 machines? Are they just sitting there idle, or have
15 they been sold?

16 MR. GALLAGHER: They've been disassembled
17 and sold primarily for parts. At this point, the land
18 has been sold to some refineries that were in that
19 area, and everything within the facility has been sold
20 either in parts or incomplete at auction.

21 VICE CHAIRMAN ARANOFF: So, as far as you're
22 aware, that capacity hasn't been taken over by anyone
23 else in the domestic industry, that's just gone?

24 MR. GALLAGHER: That's correct. And without
25 putting in a new paper machine, it could not be

1 started.

2 VICE CHAIRMAN ARANOFF: Okay. Thank you.

3 Let me ask all of the representatives of the
4 domestic producers who are here today: On page 8 of
5 the Korean Respondent's brief, they have a quote from
6 the Chairman of Sappi, who says: He believes that 95
7 percent capacity utilization is practically full
8 capacity for this industry.

9 Would you all agree or disagree with that
10 statement, and can you explain why?

11 MR. SUWYN: I'll offer my explanation. I
12 won't pretend to interpret for Mr. Vonas (ph) what he
13 meant when he said that, so let give my own
14 interpretation.

15 When you have a large complex operation like
16 that, the issue you have is: What do you consider the
17 capacity? Do you consider the capacity running a 100
18 percent of the time with no down time, and no
19 interruptions, or do you consider it, on average, what
20 you tend to run over the year?

21 In our particular case, for example, we have
22 a machine at Woodcliff, Kentucky that we're taking a
23 30-day outage in order to be able to repair and put in
24 some new equipment to try to reduce our costs even
25 further. So, this particular year, our, if you will,

1 effective capacity is going to be about 3 percent or 4
2 percent less because we've taken some machines down.

3 So our "stated capacity" I don't know that
4 we've ever run as much as the named plate capacity is
5 because you have these down times and mechanical
6 interruptions, et cetera, that impact that over time.

7 So my sense is what he is saying is that if
8 you can run at 95 percent year after year, you're
9 essentially utilizing everything you have. And I
10 don't know if it's 95 percent or 97 percent, but
11 that's probably a reasonable estimate. And all you're
12 doing here is estimating how much down time will you
13 take during the year.

14 VICE CHAIRMAN ARANOFF: Okay. I don't know
15 if any of the others wanted to comment on that,
16 otherwise I'll just move on.

17 In NewPage's brief, you've argued that the
18 domestic industry could increase its output by
19 bringing back on line machines that have been taken
20 off the line, but you also argued that once a machine
21 has been shut down for several months, it's very
22 difficult and expensive to put it back into
23 production.

24 Mr. Suwyn, can you reconcile those comments
25 for me and tell me whether even if subject imports

1 were not a factor in the market, it would ever make
2 economic sense to bring back on line machinery that
3 you found to be your oldest and most inefficient?

4 MR. SUWYN: It would. We have three steps
5 we would take, if in fact we began to get some relief
6 from these actions.

7 Number one is that a machine in a pulp mill,
8 and a paper machine, generally you'd have to run flat
9 out in that they don't dial back very well because
10 everything is all kind of interactive.

11 So if I've got a machine that's designed to
12 make 200,000 tons, I can't run it very well at 150,000
13 tons. What I have to do is: I have to either make
14 pulp and sell that on the outside. That's not what my
15 business is, but I have to do that to keep it running,
16 or I'll make uncoated free sheet copier-type paper and
17 sell that.

18 Now that's not the business I'm in. But in
19 order to keep that machine running, if I don't have a
20 home for coated product, I'll simply lift the coaters
21 and I'll make uncoated and try to sell that. I don't
22 make very much money at it, if at all. In some years,
23 I lose money on it, but it's better than shutting down
24 the machine.

25 The first thing I would do is: I would quit

1 making pulp. I would turn all that pulp into coated
2 paper. The second thing I would do is: I would quit
3 making uncoated. So I'd now be able to considerably
4 raise the output of my machines by making all coated
5 instead of making uncoated and selling it into
6 different markets.

7 Then, the third thing I would do is: I would
8 take capital investment -- actually, there's four.

9 The third thing I'd do is make some capital
10 investments that I know I can do to speed
11 some machines up to make even more. And then,
12 finally, in my case, I could still start Loop 7 back
13 up, if I had the demand, because I've kept it oiled
14 and I haven't dismantled it.

15 And I also have two other machines at Loop
16 that I shut down prior to this that I couldn't start
17 up any more. It would be way too costly to start
18 those. But in the case of Loop 7, I have the ability
19 to go back and do that.

20 Well, all those actions that I highlighted
21 almost all the older domestic producers have the
22 capability of doing that as well: Quit making pulp,
23 quit making uncoated, ramp up the machines that
24 they've already got that they haven't done because
25 there's no home for it; and then, finally, there are

1 some machines I'm sure out there that, with some
2 capital, could start up again.

3 VICE CHAIRMAN ARANOFF: Okay. So we should
4 make a distinction in terms of machines that are
5 closed down between those that have been kept in
6 working order, which has a cost --

7 MR. SUWYN: Yes.

8 VICE CHAIRMAN ARANOFF: -- and those that
9 have been completely turned off. If you just
10 completely turn off and don't maintain a machine, how
11 long before you can't start it back up again?

12 MR. SUWYN: I'm not an expert to be able to
13 quote on that. But I think, in our case for example,
14 in Loop 7, what we do is: Once a week, or once every
15 two weeks, we'll kind of turn things over just to keep
16 things lubricated, so that things don't kind of rust,
17 et cetera.

18 I suspect if you shut it down and just shut
19 the door and walked away, I doubt if a year later you
20 could start it up without some significant costs.
21 You'd have to probably replace some bearings and do
22 some other things. But if you just have somebody turn
23 the machine on, and turn it over once every two weeks
24 or so, then the start-up cost is not going to be
25 overwhelming. You wouldn't have to buy a lot of new

1 equipment in order to start it up.

2 VICE CHAIRMAN ARANOFF: How long can you
3 keep doing that, turn it on once every week or two,
4 and don't stand by?

5 MR. SUWYN: When you lose faith. You lose
6 faith and say, you know what, this market is going to
7 continue to deteriorate and imports are going to
8 continue to flood in. So, at some point, you just
9 stop and say --

10 VICE CHAIRMAN ARANOFF: But, from a
11 mechanical standpoint, is there a limit to how long
12 that's going to work? Like if you run your dishwasher
13 once a month, even after a while, that's not going to
14 keep it operating.

15 MR. SUWYN: You're talking years. I know of
16 a coated paper machine that has been shut down for
17 quite a while, probably three or four years, not ours,
18 but a competitor's, and they're still turning it over
19 once a month with the hope that some day maybe it
20 could start again.

21 So I know it can go on for years, but I
22 can't give you an exact date.

23 VICE CHAIRMAN ARANOFF: Okay, thank you for
24 that.

25 MR. NEEDHAM: Can I respond to that please?

1 VICE CHAIRMAN ARANOFF: Sure.

2 MR. NEEDHAM: There is a mill in upstate New
3 York that's been shut for three years. It is
4 restarting currently, and they're been going through a
5 process.

6 Our No. 10 machine -- look, we've been in
7 the active process of restarting the machine.
8 Champion and Smart (ph) have removed nine machines
9 over the years, but we have not removed our No. 10
10 machine. So that is something that we are actively
11 looking at. It would take us anywhere from six to
12 nine months to do a complete restart of the machine.

13 VICE CHAIRMAN ARANOFF: Okay. Let me just
14 continue with Mr. Suwyn for a moment, and then I
15 actually want to pursue that Mr. Needham.

16 The claim Respondents argue in their brief
17 that the closure of the Loop 7 machine was announced
18 at least as early as 2002, as part of the Mead-
19 Westvaco integration strategy, and that this is
20 evidence that it really had nothing to do with
21 competition from subject imports. Can you comment on
22 that?

23 MR. SUWYN: I can't. Perhaps Mr. Tyrone can
24 because he was there. We had nothing to do with the
25 mill or the company at that point in time, so I can't

1 comment.

2 All I know is that we kept working on
3 expanding and lowering costs, and getting better
4 productivity. Then we started being able to make more
5 but we couldn't sell it at a rational price. So I had
6 to find my highest cost machine and shut it down.
7 Unfortunately, Loop 7 was my highest-cost machine, so
8 it was then shut down.

9 The decision to shut it down was made in
10 about October or November of last year, and it was
11 implemented at the end of December, but that's when
12 the decision was made.

13 VICE CHAIRMAN ARANOFF: Okay. Mr. Tyrone,
14 can you recall anything from back in 2002?

15 MR. TYRONE: On my good days, yes. What I
16 would say is that we absolutely shut down some
17 machines when we bought Mead and Westvaco together.
18 We, in fact, shut down the No. 6 machine in Loop, but
19 we had no plans to shut down No. 7, in the context of
20 what we were doing.

21 I'll also add that many, if not all, of
22 those machines would likely be running today if it
23 weren't for the competition that had already begun at
24 that point in time and continues to this day.

25 VICE CHAIRMAN ARANOFF: Thank you very much.

1 I appreciate those answers.

2 CHAIRMAN PEARSON: Commissioner Okun?

3 COMMISSIONER OKUN: Thank you, Mr. Chairman.

4 I also join my colleagues in welcoming all of you here
5 today, and I much appreciate you taking the time to be
6 with us.

7 If I could just follow-up on the Vice
8 Chairman's question for you, Mr. Suwyn, which is:
9 Because the plant shut downs have been such a large
10 part of the argument about the impact on the industry
11 of subject imports, could you provide to the
12 Commission any contemporaneous documentation for when
13 the decision was made to close Loop 7 that would go to
14 the thinking of the company as it relates to the
15 prices, what was happening in the market? Obviously,
16 that will be treated confidentially.

17 MR. SUWYN: I'll be happy to just relate the
18 situation. When we purchased the company in May 2005,
19 we really renewed and accelerated the whole
20 productivity efforts because we recognized that we're
21 in a situation where costs are going up and prices are
22 way below where they were say five years before, and
23 that costs are going up.

24 So when you do that, you learn how to make
25 more and more product on a single machine to drive the

1 costs down of making that product. As we did that, we
2 began to bump into the fact that we were beginning to
3 make more and more, and not have a home for it because
4 we couldn't get down to the prices that a lot of the
5 imports were at.

6 So we began to bump into those situations
7 and we then began to look around and say: How do we
8 adjust?

9 As I indicated earlier. we started selling
10 more pulp. We started selling more uncoated, but we
11 soon ran out of that ability as well, so we had to
12 find which mill to shut down. We had our
13 manufacturing people do a thorough analysis of all of
14 our operations and identify which machine was the
15 highest cost, and therefore had to be taken down.

16 The challenge we had was severalfold. First
17 of all, there's a great work force there. They were
18 just working like mad to continue to take their costs
19 down as well. And we had at least one or two products
20 that were made on that machine that some of our
21 customers particularly loved, and we had to learn how
22 to make those products on one of our other machines
23 because we cut them off in terms of not being able to
24 make that product.

25 So that's the analysis that went on there.

1 As I recall, it was about October of last year when we
2 had it all laid out in front of us, and had to make
3 the decision that there's just no relief in sight from
4 pricing- and volume standpoints. Therefore, we've got
5 to make that tough decision and go.

6 So we then --

7 MR. KAPLAN: I'll just mention that if we --

8 COMMISSIONER OKUN: Mr. Kaplan, you need to
9 put your microphone on.

10 MR. KAPLAN: I thought it was on.

11 COMMISSIONER OKUN: There you go.

12 MR. KAPLAN: In response to putting on the
13 record anything we have on this, we will be happy to
14 do so.

15 COMMISSIONER OKUN: Okay. The Respondents
16 have also raised similar points with respect to the
17 other closures during that time, with I think the
18 point being that everyone can blame imports after the
19 fact if you have to make a tough decision to close a
20 line down, and for purposes of our analysis, whatever
21 information you can supply as a company to indicate
22 what the thinking of the company was; and I would add
23 that, in response, I think the Chairman had asked you
24 about the investment.

25 If there was anything with regard to the new

1 investments, to help us understand the company's
2 thinking at the time, as opposed to statements made
3 after the fact, I'd find that particularly helpful.

4 MR. KAPLAN: Can I mention one thing?

5 COMMISSIONER OKUN: Yes.

6 MR. KAPLAN: This came up with respect to
7 Pasadena very substantially at the Staff Conference at
8 the time of the pre-loan, and that's one reason we
9 asked Mr. Gallagher to join us here today to
10 straighten out that record.

11 Also, in the post-conference brief, at the
12 time of the preliminary, we put in a newspaper article
13 with one of the executives, I don't believe that it
14 was Mr. Gallagher, that specifically said to the
15 press, at the time, that imports were a big reason
16 they were closing that plant.

17 You know that was a very large plant closure
18 which the Respondents were all over, or it was for
19 some other reason, and I think we have addressed that.

20 COMMISSIONER OKUN: Okay. Well, I would say
21 to the extent, in the post-hearing, you can again
22 provide as much documentation that you can of
23 information that would have been available to the
24 companies prior to making this decision, as opposed to
25 statements made after the fact, I would appreciate

1 that very much.

2 Then I wanted to ask all the producers here
3 to talk a little more about the impact of pricing, and
4 what was going on with pricing, and your volumes,
5 during the period of investigation?

6 The one thing I'm trying to understand is
7 what type of decisions you made? Because if I just
8 look at the record as a whole, and obviously, you
9 don't see all of the information from everybody else,
10 but if I look at the information as a whole, prices
11 went up, and we can argue how much they went up, and
12 whether it was enough?

13 And I know that you've asked us to focus on
14 the raw material costs going up, but overall costs did
15 not, and shipments went up even when imports
16 increased. So I'm trying to understand where you felt
17 the pressure and how you responded?

18 Because it's often the case when a company -
19 - and in other cases that I've seen here, the company
20 decides it's going to keep its prices, but it will
21 lose volume to do that. It is going to stand on that,
22 and I would see those changes in market share.

23 In other cases, they decide to keep their
24 volume, but lower prices to meet the subject import
25 prices. I'm having a hard time, in this record,

1 seeing what happened on that.

2 Mr. Suwyn, I'll start with you, but I'd like
3 to hear from everybody on that.

4 MR. SUWYN: I'd be glad to, but let me just
5 give you some numbers. These are numbers that we in
6 fact have published, so they're not confidential.

7 The challenge you have to understand is
8 this, I think, to make sure that we understand how
9 commodity markets work. In commodity markets, when
10 costs go like that, particularly when you have very
11 modest or small margins to begin with, then you've got
12 to find a way to get prices to go up at the same rate.
13 If you can't, you die because your margins are almost
14 non-existent to start with.

15 So if costs are going like that and you
16 can't control that, then you've got to get prices up
17 or otherwise on a relative basis, they're going down,
18 if you will, in terms of margins getting squeezed
19 further.

20 COMMISSIONER OKUN: Can I ask you to clarify
21 one thing on that because I just want to make sure
22 that I understand it, which is: When you're looking at
23 costs, and I think you started to address this
24 earlier, which is the Commission would often try to
25 look -- I mean we look at all the bottom lines, but we

1 also look at the costs of goods sold as an indicator.

2 What you, I think, are talking about is:

3 You're focused on raw material costs.

4 MR. SUWYN: No, I'm talking about the impact
5 on total costs.

6 COMMISSIONER OKUN: Okay.

7 MR. SUWYN: During that time period and I'll
8 try to give you some relative numbers.

9 In 2005, inflation for us was \$127 million.
10 That was the impact on our costs of all inflation.
11 That wasn't just raw materials. It was labor costs
12 and everything else, \$125 million.

13 That's up from a normal level in prior years
14 in the \$30- to \$35-million-per-year range. So we
15 scrambled like mad, and were able to get \$90 million
16 of cost reduction. But that meant we were \$35 million
17 short of the impact of inflation.

18 So we had to cover that hopefully with
19 pricing, and prices went up a little bit during that
20 time period, but they didn't go up to cover the change
21 in inflation.

22 What you hope happens in this kind of an
23 environment is that prices go where inflation goes,
24 and your productivity goes to your bottom line, and
25 you improve your profitability. Not the case.

1 In 2006, inflation was up about \$98 million.
2 We worked very, very hard and we got our productivity
3 and cost reductions to about 90, so, once again, we're
4 somewhat short.

5 The fact that prices rose during that time
6 period, my belief is a function of survival to survive
7 inflation, while oil and pulp and chemicals and
8 everything else were going at an exorbitant rate. If
9 we hadn't gotten any kind of that price -- but
10 relative to the margins of the business, okay, we're
11 woefully short of having anywhere near the point where
12 we ought to reinvest.

13 What we're doing is scrambling like mad to
14 survive. How you do that is just the things we talked
15 about earlier, which is: You run like mad, try to get
16 some productivity, shut down another machine, send
17 some people home, run like mad, et cetera.

18 In a normal, I'll call fair environment
19 where people had the ability to dump and be
20 subsidized, prices would have gone up significantly
21 higher to reflect that rapid rate of inflation.

22 COMMISSIONER OKUN: How much do you think
23 prices should have gone up?

24 MR. SUWYN: I'll just give you an example,
25 kind of a grade mark of the product, a 60-pound No. 3

1 web, the average price for that product in the United
2 States for ten years prior to I think 2004 or 2003,
3 was about \$1,050 per ton. That's when we had pulp
4 about \$400 a ton, and \$30 and \$25 barrel oil, et
5 cetera.

6 Now, we have \$88 a barrel oil. We have pulp
7 about \$700 or \$800 a ton. We have all the other
8 chemicals and other things that come out of those
9 higher raw materials, and prices are below \$900. That
10 is not a normal marketplace. That's a marketplace
11 where in fact you have dumping and you have subsidizes
12 going on because otherwise you can't survive those
13 kinds of increases in inflation.

14 So costs are way up and the average price is
15 down to over \$150 a ton.

16 COMMISSIONER OKUN: Okay. My red light has
17 come on, Mr. Chairman, so I do want to hear from the
18 other producers and Mr. Button, but I'll do that on my
19 next round. Thank you.

20 CHAIRMAN PEARSON: Commissioner Lane?

21 COMMISSIONER LANE: Good morning. I, too,
22 welcome all of you to this hearing today.

23 I want to start with a basic issue: As I
24 understand the Respondent's argument that we are
25 facing attenuated competition that the domestic

1 industry basically produces web-rolls and some sheets,
2 and that the subject imports are basically sheets.

3 What I want to understand in the industry
4 is: The people who are using this product, and I'm
5 assuming that's folks like Mr. Reindl back there, do
6 most printing presses have the ability to use both
7 web-rolls and sheeter-rolls, or sheets, or just how
8 big an issue is this attenuated competition argument?

9 MR. KAPLAN: I will ask Mr. Reindl to answer
10 that.

11 But I would like just to say, consistent
12 with what I can say with the APO issues, but they are
13 BPI issues. We put a lot of information on the record
14 about the fact that many, many printers now have both
15 kinds of presses: web presses and sheet presses.

16 The effect of that is if you get an order,
17 you can decide whether you're going to use web or
18 sheet, based on the prices going on in terms of the
19 feed stock essentially. That's been a factor we
20 highlighted in our analysis.

21 But I think Mr. Reindl --

22 MR. REINDL: The ability for sheet-fed
23 printers to purchase web-rolls exists every day. They
24 can have that sheeted internally. If they have
25 sheeting equipment, there is a big movement in the

1 industry of sheet-fed printers to install roll
2 sheeters right on their sheet-fed presses.

3 In turn, with that, they can purchase web
4 rolls and have them sheeted in the process of sheet-
5 fed printing.

6 COMMISSIONER LANE: Do people like you, who
7 have printing presses and printing companies, mostly
8 have machines, either separate machines or the same
9 machine, that will use both products: the sheeter-
10 rolls or the sheets, and the web-rolls?

11 MR. REINDL: I don't have a statistic saying
12 the number, but it is becoming much more common for
13 printers to have the ability to do both.

14 We, in our environment, have web presses
15 that use web-rolls and we also have sheet-fed presses.
16 Those sheet-fed presses, we also purchase paper that
17 has been sheeted from rolls in the market after it's
18 bought through the distributor network.

19 COMMISSIONER LANE: Okay. Who converts that
20 from sheeter-rolls to the sheets before you buy it?

21 MR. REINDL: Before we buy it, it is sent to
22 a converter and the converter will sheet it.

23 COMMISSIONER LANE: Do converters do both
24 sheeter-rolls, cut those into sheets, and the web-
25 rolls?

1 MR. REINDL: Yes, they do.

2 COMMISSIONER LANE: Okay. Let's take a
3 catalog year. Is this done by sheets, or is it done
4 by web-rolls?

5 MR. REINDL: I would have no idea.

6 COMMISSIONER LANE: What could it be done
7 by?

8 MR. REINDL: Either one.

9 COMMISSIONER LANE: So it really doesn't
10 make any difference to the end product whether it
11 starts off as a web-roll or a sheet-roll?

12 MR. REINDL: That's correct.

13 COMMISSIONER LANE: So, basically, the
14 person who wants this material printed, it really
15 depends upon how much they're willing to pay, and what
16 kind of paper they can purchase to meet those
17 objectives?

18 MR. REINDL: That's correct.

19 COMMISSIONER LANE: Okay. I think I have a
20 good understanding now of that issue.

21 Now let's go a little bit to the employment
22 in the industry. There has been a significant decline
23 in domestic workers over the period of investigation.
24 Can you explain if this decline is related to the
25 competition from subject imports? And if it is,

1 should the Commission take that into consideration, as
2 evidence of injury to the employees' side of the
3 domestic industry, Mr. Kaplan?

4 MR. KAPLAN: Yes, I would definitely say
5 that the employment declines are related to the unfair
6 trade practices.

7 I think we've, from the public record,
8 talked broadly here today about two instances of that.
9 One with respect to Pasadena, and one with respect to
10 the Loop 7 Mill.

11 And there are other instances in the record
12 that show a clear inter-relationship between the
13 unfair trade and the employment declines.

14 MR. TYRONE: If I might add to that, we have
15 a listing in our brief of the certifications for
16 trade-adjustment assistance for workers in this
17 industry, which is a clear indication that imports
18 have been a cause of the separation of these workers
19 from their employment.

20 COMMISSIONER LANE: Okay. I want to get a
21 better understanding of the drop in the average hourly
22 wages. It doesn't appear that this could be related
23 to reduced overtime because the average hours worked
24 for employees are almost the same in 2006 and 2004.

25 So can you explain why average hourly wages

1 have declined so much?

2 MR. KAPLAN: My general sense, without going
3 into confidential data, is that there has been a
4 tremendous amount of pressure unfortunately for the
5 unions, and the workers, in terms of getting wages,
6 benefits and everything else down as much as possible,
7 and that has had a real effect on this industry.

8 COMMISSIONER LANE: So have there been --
9 I'm sorry, I forgot your name and can't say it.

10 MR. LaCOSSE: LaCosse.

11 COMMISSIONER LANE: Mr. LaCosse, have the
12 workers actually taken a reduction in the hourly wage
13 that they are receiving, or are these numbers an
14 average, and that's why it looks lower?

15 MR. LaCOSSE: In some cases, people have
16 been asked to take a reduction in wages because we're
17 being told at the facilities when we're in the
18 collective-bargaining process that the employers are
19 saying: We just can no longer compete and pay these
20 wages if we're going to continue to run these
21 facilities.

22 So we're really faced with two choices: We
23 either reduce their labor costs through the
24 collective-bargaining process, or we see our
25 membership declining even further because they're

1 going to shut the machinery down. They just can't run
2 it at the costs that they're faced with.

3 COMMISSIONER LANE: Okay, thank you.

4 Mr. Suwyn, I have a question, I think I
5 remember from the conference, that the Respondents
6 made the argument: Because NewPage was bought by
7 Serbius, that Serbius was going to buy NewPage and
8 then sell it.

9 Could you provide for me, probably post-
10 hearing, what the experience has been of Serbius's
11 investments when they bought companies as to whether
12 or not they hold them, or whether or not they sell
13 them?

14 MR. SUWYN: We can give you some factual
15 data post-hearing. I would simply say that their
16 tendency is not to buy and run, as to buy and sell.
17 They don't tend to flip companies. But we can give
18 you some factual data.

19 COMMISSIONER LANE: Okay, thank you.

20 Mr. Chairman, I'll ask it on my next round.

21 CHAIRMAN PEARSON: Commissioner Williamson?

22 COMMISSIONER WILLIAMSON: Thank you, Mr.
23 Chairman. I, too, want to express my appreciation to
24 the witnesses for coming today and presenting their
25 testimony.

1 Mr. LaCosse, you stated that there has been
2 a loss of capacity of \$500,000, I think, at times in
3 recent years in the industry's capacity. Our data
4 does not show such declines in capacity like this. So
5 I wanted to know what might explain this discrepancy?

6 MR. LaCOSSE: All I can tell you is that
7 this is the information we received from our research
8 department from within our union.

9 I do know that we have, through a combined
10 number of reasons, seen our rolls drop by 60,000
11 members in the past few years. We can certainly
12 answer that in a brief, as to how we came about
13 getting that information.

14 COMMISSIONER WILLIAMSON: Thank you. We've
15 talked about the decline in employment as a sign of
16 injury. I was also wondering how much the decline in
17 employment may be related to the retirement of older,
18 less efficient equipment that required more labor to
19 operate it? You are a industry witness, Mr. Suwyn?

20 MR. SUWYN: I think, from my understanding,
21 the pressure to bring down the employment in this
22 industry is directly related, over the period of
23 investigation, to the intensive import pressure.

24 That's what we've heard over and over again
25 in talking to industry witnesses. And from touring

1 these facilities, we've seen that any ability to keep
2 going on and doing business with a full work force has
3 really been cut back by the fact that every ounce of
4 savings has to be achieved in order to stay in this
5 business.

6 So I'm not sure those two instances are
7 really that different from one another. What you have
8 is a situation where you've got to cut costs; and
9 you've got to cut employees in order to try to remain
10 competitive and stay in this game.

11 MR. TYRONE: It is inarguably true that when
12 we shut down a facility, we shut down our least
13 efficient, or lease productive piece of equipment. So
14 that would probably also mean that we would have more
15 labor on that piece of equipment.

16 It's also undeniably true that were it not
17 for the level of imports, with the subsidized and
18 dumping product coming in, all seven, No. 7 in the
19 Loop, albeit the least-productive pieces of equipment
20 that we had would be running today.

21 COMMISSIONER WILLIAMSON: Okay. The reason
22 I had asked the question was because I know there has
23 been an increase in labor productivity over the last
24 couple of years, so I wanted to know how that related
25 to the process?

1 MR. SUWYN: I might just add that a lot of
2 it ends up being the choice you have to make.

3 If you're in a situation where you don't
4 have the ability to take prices up at the rate that
5 inflation is going up, and you have to cover that,
6 then everything you do has to be to drive costs down
7 in order to be able to survive.

8 If you're in a situation where other people
9 are having to react to the same inflation pressures
10 that you are, then you have the ability, in some
11 cases, as you speed that machine up, to make more, and
12 being able to sell more, and then you keep the people.

13 But if all your effort has to be is to drive
14 that cost down no matter what, then you tend to put
15 your investments in things that drive costs down, as
16 opposed to getting costs down by being able to sell
17 more. And that option, quite frankly, hasn't been
18 around for quite a few years because the imports are
19 growing at a rate, and a price, that doesn't allow you
20 to do that.

21 COMMISSIONER WILLIAMSON: Thank you.

22 MR. BUTTON: Commissioner, it would be
23 ironic, in this particular industry, to have a
24 situation where the industry's success, so to speak,
25 in reducing factory overhead per ton, and reducing

1 labor per ton, were held against it as we do with the
2 price-suppression situation.

3 Whereas, in a situation, which I described
4 in my testimony, is held relatively flat, but it
5 wasn't that way without a lot of effort by the
6 domestic industry, and a lot of sacrifice on behalf of
7 the workers.

8 So, as to the raw materials, if I might
9 refer you to Exhibit 5 that you have with you I
10 believe, you'll see that raw-material costs have been
11 going out, and direct labor down, and factory overhead
12 down.

13 Now, the traditional cases in which I have
14 been participating here at the Commission, is that you
15 don't typically see that. You see all the costs going
16 up. So when you ask the question: How much should
17 prices go up? the industry is reduced, through its
18 cost-containment efforts, how much it has to go up?
19 But it still needs to go up to a point where they can
20 get a financial return to stay in business.

21 So, even though they have a positive-
22 operating margin, as we see here of just over 3
23 percent, four of the companies of the ten are still
24 having operating losses. I know you take the industry
25 as you find it, but remember that's part of the

1 background.

2 The amount of price increase that would be
3 required is the amount that lets them cover those
4 costs, and also cover the cost of financing the
5 permitted reductions in labor and overhead costs
6 they're restructuring that have had some of the
7 beneficial costs that we've seen.

8 COMMISSIONER WILLIAMSON: Thank you for that
9 explanation. Let me turn to you, Mr. Button. On page
10 27 of the industry brief, there's a claim that the
11 debt financing was required to keep numerous paper
12 mills in operation, and therefore the Commission
13 should attach particular relevance to the net income
14 measure of the U.S. industry's financial performance.
15 And I was wondering if you could identify prior cases
16 where the Commission has focused especially on net
17 income, and whether those circumstances were similar
18 to the present case.

19 MR. BUTTON: I'll be happy to do that in the
20 post-brief if I might. I don't have the research
21 available with me here.

22 COMMISSIONER WILLIAMSON: Thank you. This
23 is also one, what is the typical business cycle for
24 this industry? Is there a different cycle for the
25 demand for paper and, say, for a capital investment,

1 and where are we in the cycle?

2 MR. BUTTON: Well, I'll just describe it
3 quite generally and then let the industry members here
4 speak perhaps more authoritatively. The overall
5 belief here is that the demand for the products
6 generally follows that of the economy as whole, for
7 advertising, magazines, a variety of things. Such as
8 that is, you've seen historically the dot-com bust,
9 the 9/11 attacks and all of that, had effects on the
10 demand levels.

11 At this time, the demand is in a recovery
12 stage, so it is cycling up. From the industry's
13 perspective, then this would be a period in which it
14 certainly would hope that it would be having healthy
15 financial returns as it gets ready for the inevitable
16 future, rainy day if the cycle trends down. But the
17 industry members more specifically deal with their
18 products.

19 MR. TYRONE: I think that's a very accurate
20 description of the cycles that we see. They're not
21 phases of the moon. They are absolutely tied to the
22 economy. And to dramatize the kinds of changes that
23 we can see, back before the dot-com bubble burst,
24 there were magazines that were effectively the size of
25 telephone books. Some of those are effectively the

1 size of Cliff Notes today, and we see those kinds of
2 cycles largely tied to the economy.

3 COMMISSIONER WILLIAMSON: What about in
4 terms of --

5 MR. BUTTON: I'm sorry. Just to make a
6 quick thing and ask the industry to comment, there has
7 been some suggestion by some that the rise of the
8 internet did itself cause a reduction in the amount of
9 demand for the product, so I think the industry,
10 however, has some comments as to why that's not really
11 the case.

12 MR. SUWYN: Just to comment that in this
13 particular industry segment, obviously not the case
14 right now in newspapers, but in our particular part of
15 the industry, the internet is proving to be our
16 friend. It is very synergistic with the markets that
17 we serve, and the reason is that as people get more
18 and more sophisticated, the retailers do, in terms of
19 what you like, what color of sweaters you tend to buy,
20 et cetera, they now need to get to you to tell you
21 hey, I've got one of those, and the problem is there's
22 no way to get your attention.

23 They can't get you on TV anymore because you
24 keep flipping channels on two or three hundred. They
25 can't call your home anymore. We are all so busy, we

1 don't stop and look, wander through stores very much,
2 near as much as we used to. The best way to get your
3 attention is your mailbox, and that's why you've seen
4 in the last several years the mailbox, in terms of
5 catalogs and direct mail and other things, going up.

6 Now you've got the challenge, you're the
7 retailer, you're trying to get your attention, you're
8 walking back from the mailbox, and you're already
9 either literally or mentally deciding what to throw
10 away without looking at it. And if it's kind of a low
11 quality printing, if it's on copier paper, et cetera,
12 that's going in the trash without you even looking at
13 it, because you've got to much in your hands.

14 But if it's a beautiful, shiny, very high
15 quality picture that captures your eye that's got that
16 sweater in the color that you want, there's a chance
17 you're going to look at that, and what the catalogers
18 tell us is that most of the decisions to -- that are
19 made upon the catalog and then ordered on the
20 internet.

21 COMMISSIONER WILLIAMSON: I think I've got
22 your point. I'm sorry --

23 MR. SUWYN: And so as a result, our direct
24 mail catalogs and other things are growing very well.

25 COMMISSIONER WILLIAMSON: Thank you. I'll

1 come back to you about the question about the cycle
2 for investment. Thank you.

3 CHAIRMAN PEARSON: Commissioner Pinkert?

4 COMMISSIONER PINKERT: I'd like to join my
5 colleagues in thanking the panel for appearing today
6 and for providing testimony, and I'd like to start
7 with Mr. Suwyn, and ask you a question that I believe
8 was not asked in the context of the discussion of web
9 rolls versus sheet, but it relates to that discussion,
10 and that is, how difficult is it from a producer's
11 point of view to shift from sheet production to web
12 roll production?

13 MR. SUWYN: Very modest. Generally what
14 you're doing is you're trying to make the sheeter roll
15 that's going to be made into sheets with a little bit
16 different texture, because it now has to go through
17 the printing press in a different way than the web
18 does, but that change is very simple, very easily
19 done, and so I can go from one to the other very
20 simply on my production machine.

21 In addition, as I think was indicated, the
22 quality of all rolls has gotten to be so high that
23 there are customers who take our web rolls and sheet
24 them, and they can do that. The difference is that if
25 it's a web roll and it was sold as such, and they run

1 into a problem in their sheet press that it doesn't
2 run too well, that's not my problem. If they buy a
3 sheeter roll and sheet it and run it through there,
4 they are on the phone to me right away saying, hey,
5 what are you selling me?

6 So, but people, quite frankly, do that all
7 the time, and the reason is, the differences between
8 the two are modest. It's mainly the surface that you
9 put on the paper, but the basic paper and the basic
10 ingredients and everything else are the same.

11 COMMISSIONER PINKERT: Now, turning to the
12 brief that was filed by NewPage, it is stated there
13 that the domestic industry's restructuring has been
14 accomplished to a significant degree through debt
15 financing, and I believe we've heard that today as
16 well. Are all of the domestic producers of this
17 merchandise carrying a heavy debt load, or is that
18 limited to certain producers, to your knowledge?

19 MR. SUWYN: Well, I don't, quite frankly,
20 have up to speed in terms of everyone. I can tell you
21 that Verso, recently purchased by Apollo, carries a
22 very significant debt load. We have reduced our debt
23 load rather dramatically since we purchased it,
24 although we will significantly take on additional debt
25 to purchase the Stora facilities. I don't, quite

1 frankly, I don't have a good visibility in terms of
2 Sappi or everybody else's capitalization, but
3 certainly the case of Verso and ourselves, we're
4 fairly highly leveraged.

5 COMMISSIONER PINKERT: Mr. Button?

6 MR. BUTTON: Thank you. Based on the
7 confidential record, we'd be happy to put together a
8 response to that question for the brief.

9 COMMISSIONER PINKERT: Let's stay with Mr.
10 Button for a second here. In your judgment, how does
11 the debt load, the debt burden, affect the operations
12 of the domestic industry and the market for this
13 product in the United States?

14 MR. BUTTON: Debt is a form of finance. You
15 can choose equity or debt. In the situation of an
16 industry that is under a lot of pressure, for example,
17 price pressure from subject imports, you maybe having
18 real trouble finding equity investors who want to walk
19 into a situation of that kind of high risk. For those
20 who credit, those who can provide debt, it's a more
21 likely source that you're going to find it.

22 This market, it needed to restructure and it
23 needed capital to do it. Therefore, it didn't have a
24 lot of places it could go. So it did go to the debt
25 market to provide capital that can be used for the

1 restructuring. So it became a critical part of the
2 industry, and it's what I've described as kind of a
3 survival plan, or just the way it actually did occur.
4 Therefore, there is then a cost of finance that they
5 have to pay, and it is part of their cost of capital,
6 and it has to be paid through adequate prices.

7 So it affects the market in a couple of
8 ways. One, the provision of the debt permits the
9 domestic producers to continue to expand, improve
10 their pricing, and restructure their capacities.
11 That's a very good important part, but also it is
12 indeed a cost that has to be paid back, and it's a
13 real cost that can't be ignored.

14 MR. KAPLAN: If I could just add, a lot of
15 the standard names in the paper industry are not in
16 this industry anymore because the competition to
17 manufacture this product in the face of the increasing
18 imports has been so large, you look at the possibility
19 of a reasonable rate of return on their equity
20 investments, and a lot of the standard names in paper
21 that are known in this country for a long time are out
22 of this industry because it's just unattractive.

23 It's just, who wants to make paper when you
24 see millions of tons coming on board in China,
25 Indonesia and Korea. Why bother? Do something else.

1 Distribute boxes of pencils or something. Whatever
2 you're going to do, but let's not try to make
3 something. These guys went out into the debt market
4 as best they could, borrowed money, tried to stay in
5 this industry, and I think they should be rewarded for
6 it.

7 COMMISSIONER PINKERT: Now, Mr. Suwyn, we
8 heard from Mr. Button a minute ago about the direct
9 impact of the debt on the costs of the company. Are
10 there any indirect impacts? In other words, are costs
11 increased indirectly because of the highly leveraged
12 position of the company?

13 MR. SUWYN: Obviously, I have an interest
14 bill to pay, and so that's why we've worked very hard
15 in the two and a half years to take our debt from
16 about 1.85 down to, we'll be way below 1.4 by the end
17 of the year. So we've taken that debt down, and the
18 reason we do that is because it reduces our interest
19 expense. It's a regular cost of doing business.

20 At the time that we took our debt, debt
21 tends to be less expensive from a capitalization
22 standpoint than equity, and so it allowed us to be
23 able to buy that without putting up all kinds of
24 equity that expects an extraordinarily high return.
25 So it was financially the right way to approach that.

1 Recognize that MeadWestvaco didn't sell these
2 facilities because they were thrilled with them.

3 Stora is not selling their North American
4 facilities because it's a star. To Gil's point, it's
5 a very difficult market. The challenge is how fast
6 can you work, how much change can you make, how fast
7 can you take cost down, et cetera, and rationalize
8 capacity, and we're doing all of that stuff to in fact
9 make this as successful as we can be, but we are
10 fighting an uphill battle because of the fact that the
11 illegal imports are becoming such a major factor in
12 setting the price of the product across the country,
13 regardless of what's happening to the inflation rate.

14 So, it's a factor. I don't see it as an
15 onerous fact. Obviously, no bank's -- certainly not
16 today, maybe a couple years ago, but no bank's going
17 to go out and loan us money if they don't think we
18 have the ability to pay it back, so it's not as if
19 we're stretching ourselves beyond what is reasonable.

20 COMMISSIONER PINKERT: Does the debt
21 financing have an impact on the target capacity
22 utilization for your company?

23 MR. SUWYN: No, the tradeoff you have to
24 run, and we do this almost monthly, or certainly
25 quarterly, is that you make the judgment, should I

1 invest \$10 million in another piece of equipment or an
2 upgraded piece of equipment to get more productivity,
3 or should I pay down \$10 million worth of debt. So
4 those are real live changes and discussions we have to
5 make, and we've been doing that.

6 The facts are, though, that we have actually
7 made more capital investments per year since we took
8 over the company than MeadWestvaco was making in it
9 because we have to invest money to keep driving the
10 cost down, and the tradeoff is, if I can make an
11 investment here that has a 25 percent return, then
12 I'll be able to pay more debt down next year and the
13 year after after that because of the return I am
14 getting on it.

15 But those are choices we make every day in
16 terms of how fast can you invest money to take costs
17 down versus how fast can you pay debt off, and that's
18 just a normal part of doing business, but we've
19 actually increased the amount of capital investment in
20 order to drive cost down, rather than stopped all
21 capital investment in order to pay debt down. We
22 don't feel, at this level, for example, my debt in my
23 view is not onerous.

24 I don't stay up at night wondering what I'm
25 going to do with that, because it's coming down at a

1 very study pace. On the other hand, to make it very
2 clear, my owners are not thrilled with the return
3 because the returns are still very puny, but at least
4 I am reducing that debt.

5 COMMISSIONER PINKERT: Thank you.

6 Thank you, Mr. Chairman.

7 CHAIRMAN PINKERT: Sappi has closed a couple
8 paper machines, one in 2004 and the other 2005, so
9 more or less contemporaneous with some of the other
10 closures that we've discussed here today. In their
11 comments, when they made those closures, and I confess
12 here I'm quoting from the Respondents' brief rather
13 than having gone back to the source documents, but in
14 conjunction with the Westbrook PM number 14 closure,
15 which was in 2004, Sappi reported that this mill was
16 built in 1920, that it was outdated and it was the
17 highest cost mill that the firm had, and it
18 transferred the production of that mill to the mill in
19 Muskegon.

20 And then, in regard to the 2005 closure of
21 the Muskegon paper machine number 4, Sappi reported
22 that that plant had been built in 1924 and 'is simply
23 not able to compete with more modern, cost-efficient
24 machines in the U.S. and other countries.' So in
25 these statements, Sappi is not emphasizing competition

1 from imports. It makes a reference to cost-efficient
2 machines from other countries, but only in the context
3 where they give first mention to more cost-efficient
4 machines from the United States.

5 So as I read these comments, Sappi doesn't
6 seem to be looking at the subject imports and finding
7 them to be a problem that is worthy of mentioning as
8 they have had to close plants. Can you comment on
9 that, please? Why would Sappi see the world
10 differently than the firms in front of us apparently
11 do?

12 MR. KAPLAN: One thing I'd like to do which
13 I can't do in the public session is refer to some
14 other statements from Sappi that are in other places
15 in the record. I think that's not the entire picture
16 of what Sappi said, but I'm going to have to do that
17 in the post-conference brief because some of that
18 comes from confidential sources, which are in our
19 brief.

20 CHAIRMAN PEARSON: Okay, that's fine.
21 Please do that in the post-hearing. Does anyone --
22 for the record, Mr. --

23 MR. SUWYN: I would just simply, because
24 I'll let him provide the official, real quotes, but
25 Mr. van As, who is the chairman and CEO of Sappi until

1 very recently is quite in the public press about the
2 fact that prices are horrible, do not respond to
3 inflation, that they need to go up dramatically, and I
4 have heard him talk about the role of imports in North
5 America here that results in that.

6 So he is as knowledgeable and understanding
7 of this dynamic as anyone. Now, what he commented in
8 terms of why he shut his machines down, I can't
9 comment. That's obviously something that's within his
10 own decision-making, so I don't know. My comments in
11 terms of -- that I stated of the marketplace here are
12 very clear.

13 MR. GALLAGHER: Commissioner Pearson, if I
14 might?

15 CHAIRMAN PEARSON: Yes, please.

16 MR. GALLAGHER: The age of the machines or
17 the age of a facility is not the determining factor on
18 whether or not it can be cost-competitive. The
19 investment or reinvestment in the facility and what
20 you are able to do in it -- our facility probably is
21 the oldest one that any of the mills here represent.
22 Maybe Mr. Needham's might be a little older, but we
23 were originally built in the 1800s.

24 The fact is that in the last 10 years, we
25 had new owner ship who elected to put some money into

1 the facility. We've worked hard on the cost side of
2 the equation that Mr. Suwyn talked about, and that's
3 enabled us to make that facility be cost-competitive
4 on the web side of the business. But we had to make
5 enough money, and being that we are privately owned,
6 we have to make enough money to get a return to
7 justify being able to make those investments.

8 Without that, then we can't reinvest, and
9 ultimately become uncompetitive and go out of
10 business.

11 MR. JONES: Chairman Pearson, may I just add
12 for the record that --

13 CHAIRMAN PEARSON: Mr. Jones, yes?

14 MR. JONES: -- on page 73 of our prehearing
15 brief in table 14, we list the mills that have been
16 certified, the workers and the mills and the
17 companies, certified for trade adjustment assistance,
18 and two of the Sappi mills have been certified for
19 trade adjustment assistance, thereby attributing the
20 closure of the mill to import competition.

21 CHAIRMAN PEARSON: Yes, but I can certainly
22 understand pressures on a firm if they are going to
23 close a mill to try to get trade adjustment assistance
24 if possible, because they want to do everything they
25 can for the workers, and so I appreciate what you are

1 saying, but still, they were not leading with that as
2 an issue for why they were closing the mills in their
3 public statement.

4 MR. NEEDHAM: We probably are the oldest
5 mill here. We were one of the inventors of coated
6 free paper. By Champion, I mean Champion
7 International was. They invested in this mill year
8 after year because it was the founding site. We
9 bought the mill. It was in very good shape. We do
10 have several major projects in the planning on looking
11 ahead in energy and other areas, and it really is your
12 business plan, and our business plan is specialty
13 papers. We constantly look at where we can be unique
14 and special in this market.

15 So I would suggest, and I don't know Sappi's
16 business plan, but I think it's their business plan,
17 what particular segment of the market they are looking
18 at that causes them to make those comments.

19 CHAIRMAN PEARSON: Okay, and going back to
20 what you were saying, Mr. Gallagher, it is correct to
21 understand that these machines are amenable to major
22 rebuilds, correct, such that if you are willing to go
23 in and spend quite a few million dollars on them, you
24 can bring them up to current standards basically, and
25 then they have an effective lifetime measured in

1 decades?

2 MR. GALLAGHER: That's correct, yes.

3 CHAIRMAN PEARSON: [****]

4 MR. SUWYN: Let me just, without going into
5 he said/she said, et cetera, I personally solicited
6 support from every producer, and the predominant
7 rationale for not supporting was that they had
8 significant operations or growing operations in China,
9 and therefore were concerned that they would be
10 retaliated against if they signed on and were
11 supportive of this action, and that was basically the
12 direct feedback I had from the CEOs of the companies
13 that I talked to, in each case, for a little different
14 facility they have over there.

15 And so that was by far the primary reason
16 that I was given when I personally solicited them.

17 MR. KAPLAN: And I've talked to a lot of
18 people about this kind of question, and I have heard
19 on a regular basis concern about financial retaliation
20 in China. And I say that in all sincerity, that
21 companies, you know, China's a big market and
22 companies have different kinds of business
23 opportunities there, some of them directly in paper,
24 some of them by investors in other areas, and they are
25 very, very concerned about retaliation.

1 CHAIRMAN PEARSON: Okay. Thank you for
2 those comments. That was the issue I wanted to get to
3 and I apologize for getting to it so clumsily. My
4 light is changing.

5 Vice Chairman Aranoff?

6 VICE CHAIRMAN ARANOFF: Mr. Needham, I want
7 to follow up with you on a comment that you made
8 during my first round of questioning that I didn't
9 have a chance to get back to. You mentioned that
10 there was a mill in New York that had restarted after
11 three years of a paper machine or machines being out
12 of operation, and I've checked with our staff and they
13 tell me that they are not aware of who this producer
14 might be or whether this event is covered in our
15 questionnaire data.

16 Is there any information that you can
17 provide?

18 MR. NEEDHAM: The name of the company is
19 Newton Falls. I'm not sure of the last name, but it's
20 in Newton Falls, New York, near Watertown, and it is
21 up and running, and I know from customers that it is
22 selling product today. It was owned at one time by
23 Appleton Coated and I believe by Sappi.

24 MR. KAPLAN: And if I might add,
25 Commissioner Aranoff, they have said in their

1 statements as to why they are able to come back on
2 line that the preliminary determinations in this case
3 have been a big factor in their decision to do that.

4 VICE CHAIRMAN ARANOFF: Okay, well, I think
5 it would be helpful to us, obviously, to have as much
6 information about this company as we can, contact
7 information for our staff so they can pursue it. It
8 would be good to know what the capacity of these
9 machines are and precisely when they came back on
10 line. And are you aware, is this a company that
11 produces principally this product, coated free sheet,
12 or have they been producing something else?

13 MR. NEEDHAM: I'm not sure, Commissioner.
14 We can try to find that out.

15 VICE CHAIRMAN ARANOFF: Okay. All right, I
16 appreciate that. Anything that you can do to follow
17 up would be helpful. I want to ask a number of
18 questions that go to some of the attenuated
19 competition arguments that have been raised in this
20 case, and first let me ask, one of the allegations I
21 read in some of the Respondents' brief is that NewPage
22 has refused to supply particular distributors with
23 coated free sheet.

24 Is that true, and are you aware of any other
25 domestic producers who may have chosen not to supply

1 particular distributors despite having supply
2 available?

3 MR. TYRONE: Well, we make choices. We
4 sell, roughly 50 percent of what we sell we sell
5 through paper merchants, and we make choices of how
6 many merchants do we need within a geography to
7 adequately represent our product. You can have too
8 few and you can have too many, because if you have too
9 many then the paper merchants don't believe that they
10 get the adequate representation from your sales force,
11 adequate representation from your technical field
12 service organization. They don't believe that they
13 have something special to sell.

14 So we make all sorts of decisions about
15 which merchants does it make sense for us to go to
16 market with within different geographies. So at any
17 one point in time, we may very well be making a
18 decision not to do business with a certain merchant.
19 It has not been because we have not had paper
20 available, and as I mentioned in my testimony, we are
21 currently underutilizing our coated free sheet sheets
22 capacity, and have made offers to merchants to extend
23 and expand our coated free sheet relationship with
24 them.

25 VICE CHAIRMAN ARANOFF: So if I understand

1 you then, a distributor or merchant in a particular
2 geographic area might come to you and say, you know,
3 do you want to bid on my business and you might say,
4 you know, no, because we already have three
5 distributors in your area and we think it's in our
6 long-term interest in terms of pricing and service,
7 even though we could sell more now and we have product
8 to sell, that we're not going to do it?

9 MR. TYRONE: Yes, that's exactly the case.

10 VICE CHAIRMAN ARANOFF: Okay, and do you
11 also restrict the geographic region in which these
12 distributors with whom you do do business can resell
13 the product?

14 MR. TYRONE: We don't have firm agreements
15 in that regard. We do try to provide areas of
16 understanding where we will provide technical field
17 service and so forth in terms of where someone can
18 sell it, but we are not in a position to limit someone
19 being able to resell the product.

20 VICE CHAIRMAN ARANOFF: Okay. Are you aware
21 whether your practices in terms of how you decide what
22 distributors you are going to have in a particular
23 area, is that common in the industry or unique to your
24 company?

25 MR. TYRONE: My understanding from talking

1 to our customers is that our approach is similar to
2 how other mills go about making their decisions. They
3 may reach different decisions. They may decide that
4 they want more merchants to represent them or fewer
5 merchants to represent them, but they make a
6 determination such as that.

7 MR. GALLAGHER: And if I can add to that,
8 that's exactly how we do. We make those decisions the
9 same way.

10 VICE CHAIRMAN ARANOFF: So even at a point
11 where you're looking at financial returns that you
12 might not view as adequate, you would prefer to stick
13 to that policy than to sell extra volume that might be
14 available to you right at that moment?

15 MR. GALLAGHER: There's always a question of
16 whether or not it's real extra volume. If you
17 transfer business from A to B, it doesn't bring any
18 value. Sometimes the only thing you can do is
19 actually destroy the value of your product in the
20 marketplace because you have too many dealerships, not
21 unlike what you see with any other, like auto
22 dealerships and things like that.

23 So it's a value judgment of whether or not
24 you can really gain incremental business or if you're
25 just moving it from one pocket to another.

1 VICE CHAIRMAN ARANOFF: Okay. Turning to a
2 slightly different subject, there have been a number
3 of allegations in this case regarding people being
4 placed on allocation, and there are some references to
5 hard versus soft allocation, and I know in your direct
6 testimony, I think it was Mr. Suwyn, you testified
7 that although you had proposed putting people on
8 allocation, you hadn't actually done it.

9 Can you just explain to me what is a hard
10 allocation, what is a soft allocation, when, if ever,
11 have these things happened during the period that we
12 are looking at?

13 MR. SUWYN: Actually, that was Mr. Tyrone
14 and I will yield to him since he is the one that
15 implements those sorts of things.

16 MR. TYRONE: The distinction between a hard
17 allocation and a soft allocation, first let me just
18 make clear what an allocation is. An allocation is a
19 way to ensure that we maintain service levels and
20 balance our machine capacity so that we can satisfy
21 customer needs. Sometimes the paper industry goes
22 through periods, typically very brief periods, where
23 demand is quite high relative to capacity, and you
24 just want to make sure you are avoiding a run on the
25 back, if you will, in terms of certain customers being

1 able to get amounts exceeding forecasts and other
2 customers being held well short. So you are just
3 trying to balance that ability to service the
4 accounts.

5 Hard allocation, in our terminology, would
6 be where we get very clear about what those forecasts
7 are that we have with customers, and get clear with
8 customers on what level of product we are going to be
9 able to sell during this time period. Soft allocation
10 is more a situation where we are anticipating perhaps
11 we might need to go to a hard allocation, and we are
12 just setting up the processes in case we do need to.

13 So we are clarifying the forecast. During
14 the period of investigation, well, since 2004, we have
15 had one what would be called a so-called hard
16 allocation and it was relatively brief, during 2004
17 itself. It did not cover all of our coated free
18 sheet, but it covered some of it. And again, that was
19 done so that we could maintain service and balance our
20 machine capacity and machine production.

21 In 2006, the early part of 2006, primarily
22 because of the shutdown of the Pasadena Paper Company
23 facility as a result of the dumped and illegally
24 subsidized product, we put in place a soft allocation,
25 never actually implemented the allocation itself.

1 MR. SUWYN: My comment, it's just basically
2 dealing with human behavior, and that is that if
3 things look like they might be getting a little tight,
4 there can be a tendency to order two or three just to
5 make sure I have the one I need, if they think that
6 you are doing this on a first come, first serve basis.
7 The value of putting out an allocation plan, even if
8 you don't implement it, is then your key customers,
9 the people that buy from you on a routine basis, have
10 comfort that they will get what they need when they
11 show up in May or June or July or whenever that tight
12 period is.

13 And so that tends to reduce the anxiety and
14 therefore you don't get this double or triple ordering
15 that you can get sometimes.

16 VICE CHAIRMAN ARANOFF: All right. I guess
17 I will have to come back to this in my next round.
18 Thank you, Mr. Chairman.

19 CHAIRMAN PEARSON: Commissioner Okun?

20 COMMISSIONER OKUN: Thank you, Mr. Chairman.
21 Mr. Reindl, I wanted to start with you on just some
22 further questions with regard to the market and the
23 competition between the web rolls and sheets and
24 sheeter rolls. You, when I was listening to your
25 testimony, talked about the line, I think, becoming

1 blurred, and then you talked about some specific
2 instances where you saw direct competition in your
3 business between a web roll and sheets, which
4 demonstrate to you that there was direct competition
5 between those two.

6 My first question, and I'm keeping in mind
7 the other information that's on the record as well, is
8 do you think, I mean, it sounds to me that you were
9 saying, it didn't used to be that way, that there was
10 a much more distinct market. Am I wrong in that?

11 MR. REINDL: I believe that the market was
12 much more distinct years ago, and it goes much further
13 than just the distinction of sheets versus roll. It
14 appears in the years that we are speaking of now. It
15 probably goes back to 2000 or just a shade after that.
16 We used to have a determination in the industry where
17 we had a grade structure being a number one sheet,
18 two, three, et cetera.

19 It appears that with the papers that were
20 being brought in from the subject countries that the
21 grade structure was muddied to the point where what
22 they claimed to be one grade, our producers in this
23 country claimed it to be not that grade, and it's by
24 the standards that the United States paper industry
25 had set up for this grade structure, being it

1 brightness, opacity, et cetera, for the building of
2 the sheet.

3 All of a sudden, the merchants that handle
4 this paper were creating sheets or indicating that
5 their sheets were a grade that wasn't necessarily what
6 we would, in the industry, have called that grade,
7 because of the structure of the build. And I think
8 that was part of the blurring, and that started way
9 back, and that's continued into the ability of taking
10 web roll and making it sheets and not differentiating
11 or calling out what it really is.

12 COMMISSIONER OKUN: Okay, and again, I just
13 want to make sure, and I know you respond to the
14 question it's about the competition, but it was my
15 understanding when we did our tour of NewPage that if
16 you are going to have a web roll versus a sheeter
17 roll, there are differences in the composition, in
18 other words, how much of a particular type of wood
19 runs in there, but that some of those distinctions
20 relate to heat treatment and moisture content.

21 I guess so my question is, would a customer
22 still care about that, I mean, if they are doing --
23 and I, by the way, am a very good customer for
24 whatever your marketing is, because I get every
25 catalog, okay?

1 MR. REINDL: Thank you.

2 COMMISSIONER OKUN: I still get the large
3 ones, okay, and this one with this very cool thing on
4 the front and then these, okay? Is there anything
5 about these that previously or now would relate to the
6 sheet versus web roll? I mean, can you do the really
7 high end, very thick, heavy catalogs on web rolls,
8 same content, same everything, or not?

9 MR. REINDL: The printing technology, both
10 in the web world as well as sheet world has improved
11 immensely. We can print a job on a sheet-fed and
12 match that job on a web press. Yes, they may have a
13 different composition, but the composition mainly,
14 from our standpoint in the sheet world, is the
15 moisture content of the sheet, and the mill does have
16 restrictions on what they will stand behind, which we
17 are well aware of, before we would ever use a web roll
18 in the sheet process.

19 From the caliber of the paper and the print
20 quality, there are some limitations on web, but those
21 are all things, if you are running enough of it, you
22 can design your machine to run much heavier papers,
23 and that is being done.

24 COMMISSIONER OKUN: Okay, and Mr. Needham, I
25 don't know if you would have any comments on that. As

1 I understand, you have kind of a special process, and
2 I'm not sure if that relates at all to something that
3 might be able to be -- the web roll could now be a
4 sheet or not.

5 MR. NEEDHAM: I will tell you, 30 percent of
6 our products are web, 70 percent are sheets. If you
7 called us today and you asked for a web or a sheet, it
8 would make zero difference to us. We'd be happy to
9 make either one for you, and we do it all day long.

10 COMMISSIONER OKUN: But how about from the
11 other side, from the customer's perspective? In other
12 words, if they're printing, and I'm not sure that
13 these are good examples, but if you're printing this
14 versus this, would you call and say, I want a sheet
15 roll because I want X moisture content? Because of
16 what I'm going to do, I'm going to stick some cool
17 thing on the front of it or -- this whole thing,
18 right, is this, right --

19 MR. NEEDHAM: We would know from the -- we
20 would ask the customer specifically what the
21 application was and then we would recommend -- we
22 would tell them we will make some special adjustments
23 to the paper, but it is not material to how we would
24 make them paper. It is really, we're indifferent to
25 the two processes, because we have our specialty, and

1 so that's our niche in the world.

2 COMMISSIONER OKUN: Okay, and obviously
3 we'll have the Respondents' panel this afternoon to
4 ask them, but I guess it's just curious to me then why
5 we see imports the way we do why they focused on
6 sheets and not on web rolls and trying to understand
7 the transportation cost, because I know you all have
8 said, I think, that it's more efficient to ship the
9 rolls.

10 You know, they are shipping by containers
11 from overseas. Is it better to ship the sheets then,
12 and then once they get here it's not as efficient,
13 because I find it odd if it's the same, why the
14 industry would have evolved that way. So maybe
15 someone can help me just on that.

16 MR. NEEDHAM: I'll turn this over to Mr.
17 Tyrone, but I would say that in the label world, it
18 is, for our world of labels, it was predominantly web,
19 but I can't address the shipping.

20 COMMISSIONER OKUN: Okay. Mr. Tyrone?

21 MR. TYRONE: It comes as a surprise to us
22 that coated free sheet sheets would be the first place
23 that subject countries and companies would go to,
24 because it's a higher value-add product, and it's a
25 higher price product. It's also a higher margin

1 product for the domestic mills, so their entry is into
2 the portion of the market which provides a
3 disproportionately high level of profitability for us,
4 and also gives them an opportunity to price it
5 significantly lower than the domestic mills do.

6 So they are trying to offer that price
7 bargain as a way of doing that. So that's, first and
8 foremost, that's where we would see that that would be
9 the reason that they would go for sheets first. Now,
10 when you look at 3 million tons of additional capacity
11 coming on line in China, that's not going to come over
12 here and come in sheet form because it's going to take
13 all of the sheets.

14 It will necessarily and naturally move into
15 the web from that point forward.

16 COMMISSIONER OKUN: Mr. Button?

17 MR. BUTTON: Earlier there were references
18 to the attenuation argument that the Respondents will
19 be making. One of the reasons that their entrance
20 into the sheet sector perhaps is not at all
21 attenuated, perhaps having a sharper impact, is
22 because the injury to the domestic industry from
23 losing a ton of sheet sales is greater than the injury
24 coming from losing a ton of web sales, because the
25 sheet is at a higher price and a higher margin

1 product.

2 So that if they lose sales there or their
3 prices are cut there, the domestic industry is injured
4 disproportionately more.

5 COMMISSIONER OKUN: Right. Again, and I'm
6 just trying to understand that in terms of what that
7 means in the market where the companies, without
8 getting into any confidential information, primarily
9 the domestic market looking at web rolls. And so yes,
10 I can understand you have a higher end as it saying,
11 there are only so many customers who really want this
12 higher end sheet, and so, in your view, the subject
13 imports came in to attack your higher end customers,
14 versus the other part of the argument to me which is,
15 you seem to be saying, no, it's really just all the
16 same stuff and it's all the same -- that's what I'm
17 trying to understand.

18 Was it really a higher margin because sheets
19 are specialized, which I would understand why they
20 would have a higher margin or a higher price.

21 MR. BUTTON: One of the economic matters
22 that has evolved over time has to do with the -- it is
23 very important for the domestic industry to retain its
24 sheet sales because its high margin contributes that,
25 but there also is an importance of being able to

1 compete with and continue to provide web as well. If
2 you have suppression of sheet and you find the prices
3 close, you're going to have web being more
4 competitive.

5 And for the domestic industry, they have now
6 to compete not only against the currently arriving
7 sheet, but they do anticipate -- the sheet is the
8 past, the prologue is the web coming on line. That's
9 where they would go next. The technology for printers
10 has permitted the printers to be increasingly directed
11 in what they purchase by the economics. To the degree
12 they have increasing flexibility, then that makes the
13 imported web all that much more attractive.

14 COMMISSIONER OKUN: Imported web or imported
15 sheet?

16 MR. BUTTON: Towards the imported web. That
17 makes the web then able to come in and enter that
18 market as well. And it also --

19 COMMISSIONER OKUN: Okay. Well, I wanted to
20 turn to the non-subjects and how they play in here,
21 but I see my yellow light is on, so I will do that in
22 another round. Thank you, Mr. Chairman.

23 CHAIRMAN PEARSON: Commissioner Lane?

24 COMMISSIONER LANE: I don't get as many
25 catalogs as Commissioner Okun. I'm a little concerned

1 here. I go straight to the internet and buy, but
2 okay. Let's go to, I think it must have been Mr.
3 Kaplan. In your prepared testimony, you put up a
4 chart showing capital expenditures lagging far behind
5 depreciation. You also make the point in the
6 prehearing brief that capital expenditures have fallen
7 steeply from 2004 to 2006.

8 Is the relationship that you show between
9 capital expenditures and depreciation unusual for this
10 industry? In other words, when an industry is highly
11 capital intensive and has invested in large machines
12 that are very expensive, wouldn't we expect to see
13 high levels of spending in some years and then
14 significantly lower spending for an extended period of
15 time as the newer machinery is being depreciated in
16 the early years of its life?

17 MR. SUWYN: I'll take that for Mr. Kaplan.
18 Historically, you have a certain level of capital
19 expenditure that you ought to be monitoring and
20 targeting on an ongoing basis in order to keep your
21 facilities modern, repaired, and not let them
22 deteriorate on you, and for several decades, the paper
23 industry in general, and I won't comment on
24 specifically coated paper -- I don't have that data --
25 but we're putting in capital at or above the rate of

1 depreciation.

2 And the reason is that most of these
3 machines are kind of destructive, so as you run and
4 you've got caustic going through it, et cetera, you
5 are eroding tubes, you are doing things, you have to
6 put new pumps in and stuff like that, and so your
7 capital expenditures stay up at a certain level. In
8 addition, if you've got a 200-year-old mill and you
9 want it to be modern, you have to keep putting in new
10 pieces of equipment and new shoe press and different
11 things to keep it modernized and improve its cost
12 position.

13 And so when you get to the point, though,
14 when you are now no longer putting in significant
15 capital, then you either have to believe that you are
16 going to have some wonderful economics somewhere down
17 the road that allow you to have the money to put a big
18 chunk in at some point in time, or you are just quite
19 frankly decapitalizing your operation and you are
20 going to be just shutting things down on an ongoing
21 basis.

22 My observations are, the way that this plays
23 out in reality is you begin to select the machines
24 that are your best machines. You keep investing in
25 them to keep driving down cost, and then you get to

1 the point where we were in Luke 7 and shut it down.
2 And so the net result of that is you are slowly going
3 out of business when you do that.

4 COMMISSIONER LANE: Can you discuss whether
5 we are seeing the effect of depreciation on new
6 equipment that has been recently added rather than an
7 industry that is cannibalizing its asset base, as you
8 represented in your chart?

9 MR. SUWYN: By belief is it's cannibalizing
10 its asset base, and the reason is that when you do
11 this, you tend to put in maybe 2, 3 percent of your
12 equipment at any given point in time. Now, if you
13 ever get to the point where you put a new machine in
14 and there haven't been any new machines for a long
15 time, yes, then all of a sudden you've got a 5 or \$600
16 million bump.

17 There haven't been any of those bumps for a
18 long time. Generally speaking, at our mills, we are
19 putting in somewhere in the order of 20 to \$30 million
20 per mill, and that, versus the total capitalization,
21 doesn't materially change the depreciation. So it's
22 not like the depreciation goes up and down
23 significantly year over year, because you are not
24 adding enough new capital on a percent basis to
25 materially change that.

1 So if you are just slowly going down way
2 below depreciation, then you are underinvesting and
3 you are basically slowly going out of business.

4 COMMISSIONER LANE: Dr. Button, do you want
5 to add to that, because I have a question for you too.

6 MR. BUTTON: Yes, ma'am, to a certain
7 degree, the depreciation fact is under-stated. To the
8 extent that some of the assets have been re-valued
9 over time, the book values have declined; or the base
10 against which the depreciation is charged has been
11 reduced. Had those not occurred, you might have a bit
12 higher depreciation than we see here.

13 COMMISSIONER LANE: Okay, Dr. Button, you
14 referenced a slide showing net income losses through
15 the period of investigation. I think you were making
16 the point that interest costs are reflected in net
17 income, not in net operating income.

18 However, the net income you showed on your
19 chart also include other non-operating costs,
20 including non-recurrent costs related to write down of
21 goodwill and restructuring costs.

22 I think it would be a more meaningful
23 exercise to determine the extent to which the industry
24 is able to cover its interest expense. To focus on
25 your interest coverage rather than net income, could

1 you provide an exhibit showing the net operating
2 income, less interest expense each year, the resulting
3 ratio to net revenue, and the resulting interest
4 coverage percentage?

5 MR. BUTTON: I'd be happy to do so. I note
6 that earlier there was a question with respect to the
7 debt levels by company. Perhaps we can combine those
8 into one comprehensive answer.

9 COMMISSIONER LANE: Okay, on the subject of
10 interest coverage, debt indentures normally require
11 some minimum level of interest coverage. Do any of
12 the debt agreements that your companies have contain
13 any minimum interest coverage targets, and if so, what
14 happens if you go into technical default by not
15 meeting coverage requirements?

16 MR. BUTTON: We have a number of covenants
17 that actually evolve over the years of the debt that
18 have minimum interest coverage, evaduct (ph) coverage.
19 They have restrictions in terms of what you can do
20 with cash, et cetera. So those exist.

21 If you go into technical default, generally
22 speaking, we have never done that, so I'm not speaking
23 from experience. But generally speaking, if you do
24 that, you'll have to go back to your lenders and
25 negotiate a change in that covenant. That's usually

1 going to cost you some additional money. But that's
2 the usual procedure. But fortunately, we have not
3 experienced that, so I can't speak from personal
4 experience.

5 COMMISSIONER LANE: Okay, I want to go back
6 to a question that Vice Chairman Aranoff talked about.
7 That is restricting the number of distributors for
8 your product in certain regions. So what is your
9 strategy for increasing your market share of your
10 product, if you start limiting the number of
11 distributors for your products?

12 MR. GALLAGHER: From our perspective, we
13 work with the existing distribution, and our sales
14 people and their people, in understanding the market,
15 knowing the landscape, developing target accounts and
16 calling on those accounts to determine what they
17 value, and determine if we have something of value
18 that we can bring to them.

19 For the most part, there's not hidden
20 geographies out there where we desire to have
21 coverage, in our case, that we don't have coverage.
22 So it's not like you can go pick up a new geography.
23 It's basically deeper penetration with existing
24 markets.

25 COMMISSIONER LANE: Okay, well, I'm having a

1 hard time understanding this concept. Let's say
2 you've got three distributors in a certain area, and
3 they're taking "x" amount of product. Then you've got
4 this fourth distributor that you don't sell to, who
5 wants your product, and you say, no, I've already got
6 too many.

7 So in order to increase your sales in that
8 area, you've got to convince your three distributors
9 that you already do business with to go out and take
10 away the business that this fourth distributor might
11 have?

12 MR. GALLAGHER: Remember, it's an indirect
13 channel. So what they're doing is, they're re-selling
14 the product to printers. So yes, what we've got to do
15 is work with them to gain business they don't have;
16 because all of them have different type shares of the
17 market. So, in essence, you're going out trying to
18 gain business that neither one of you have.

19 COMMISSIONER LANE: Okay, now I have one
20 more real quick question. This issue about some of
21 the product not being shipped to the West Coast -- is
22 that a really big issue, or is it something that has
23 just been thrown up to confuse us?

24 MR. GALLAGHER: Being that we're located in
25 the west, we wish it were a true statement.

1 Unfortunately, from what we have to compete with, with
2 those mills every day, now there's plenty of paper in
3 the West Coast.

4 COMMISSIONER LANE: Okay, Mr. Tyrone?

5 MR. TYRONE: Yes, we sell product on the
6 West Coast, day in and day out. We would be happy to
7 sell more product on the West Coast. It's a
8 misstatement of history to say that the subject
9 imports replaced the domestic producers as they
10 vacated the West Coast. What actually happened is,
11 with the use of the illegal trade practices, they
12 shoved us off the West Coast.

13 COMMISSIONER LANE: Okay, thank you; thank
14 you, Mr. Chairman.

15 THE COURT: Commissioner Williamson?

16 COMMISSIONER WILLIAMSON: Thank you, Mr.
17 Chairman.

18 Mr. Kaplan, for post-hearing, the trends in
19 the price of three sold directly to end users appears
20 anomalous. I wonder what explains this trend?

21 MR. KAPLAN: I'd be happy to look into that,
22 Commissioner.

23 COMMISSIONER WILLIAMSON: Okay, thank you;
24 if Commerce affirms its preliminary determination, the
25 majority of imports from Korea over the period of

1 investigation would be non-subject products. How
2 should the Commission distinguish between the volume
3 price effects and the impact of imports of subject
4 versus non-subject coated free sheet paper?

5 MR. KAPLAN: Well, I think that, too,
6 probably we ought to look at the confidential record.
7 Because there's information there which I think is
8 very important to elucidate that, in terms of the
9 effect of the subject and non-subject and how to look
10 at that. But I think it's difficult to talk about
11 that publicly. So I'd like to address that in the
12 post-conference brief.

13 COMMISSIONER WILLIAMSON: Okay, thank you;
14 the non-subject imports of CFS play a large role in
15 the U.S. market, as the staff report indicates on page
16 415. Please discuss the decline in these imports
17 during the 2004/2006 period, concurrent with the
18 increase in subject imports. So what's the
19 relationship there?

20 MR. KAPLAN: Well, I think we've seen a
21 major decline, for example, in Canada and from other
22 sources, as the subject imports have been at such low
23 prices. It's been very, very difficult for other
24 suppliers to stay in this market. In a general sense,
25 that's what has happened.

1 Canada used to be a very large supplier in
2 this market, and has really been harmed equally by the
3 subject imports and the effect they've had on prices.
4 Maybe Mr. Tyrone would like to comment.

5 MR. BUTTON: This is Ken Button. If I might
6 note, there's been the suggestion by the Respondents
7 that sales lost by the non-subject imports to the
8 subject imports have no negative effect on the
9 domestic industry. I believe that's not the case.

10 The way that the subject imports take sales
11 away from the non-subject imports has been that they
12 undersell them, and that has a price impressive or
13 suppressive effect throughout the market, which does
14 directly then affect the domestic producers, as well.

15 MR. TYRONE: I might also add, I think,
16 without looking at the specific data that says exactly
17 where that loss of non-subject imports is coming from,
18 it's also been a current effect, which is what gives
19 us the confidence that if the order is imposed and the
20 imports reduced, that it will, in fact, be the
21 domestic producer that benefits from that reduction of
22 imports.

23 COMMISSIONER WILLIAMSON: Thank you; I was
24 wondering if you could discuss the increase in subject
25 imports during the 2004/2006 period, as indicated in

1 the staff report, concurrent with the increase in
2 selling prices for U.S. producers that we also see in
3 the staff report; Mr. Button?

4 MR. BUTTON: I've commented in a couple of
5 junctures with respect to what you see in the rising
6 prices of the domestic industry. The context in which
7 I framed my comments in the past is, we're dealing
8 here with price suppression of the increases that you
9 have seen, for example, in 2005 to 2006 and 2006 to
10 2007, that have been meager, at best. Although those
11 are, in fact, increases, and the industry certainly
12 welcomes that, they are insufficient to permit the
13 industry to have an adequate profitability.

14 I would also emphasize that the Commission,
15 had it not been for the industry's success in
16 improving labor productivity and reducing other factor
17 costs, would be looking at data which would show a
18 traditional cost price squeeze; a tradition that you
19 might perhaps be more comfortable with, in the sense
20 of seeing it very frequently. Then here, you would
21 have the cogs going up substantially more than the
22 case of the prices.

23 The situation for this industry is somewhat
24 usual, in that you're starting with an industry in a
25 financial hole. The prices need to come up not only

1 to deal with the increases in various costs but also
2 to permit them now to have a turn on capital that,
3 among other things, is to pay their debt as well as
4 their equity holders sufficiently to keep these assets
5 in the business.

6 COMMISSIONER WILLIAMSON: Okay, thank you;
7 in talking about costs, in the industry's pre-hearing
8 brief, you note that the domestic industry's raw
9 material costs, which is principally wood pulp, have
10 increased 14 percent over the period of investigation.
11 What is the short and long-term outlook for these
12 costs; and what, if anything, is the industry doing to
13 contain these costs?

14 MR. BUTTON: Perhaps that is something the
15 industry members can talk about, in terms of their
16 cost containment efforts in raw materials.

17 COMMISSIONER WILLIAMSON: Do you have any
18 indication of what is the long-term outlook for the
19 changes in costs?

20 MR. BUTTON: Let me make sure I understood
21 the question. The long-term outlook for fundamental
22 costs of our raw materials, quite frankly, is
23 whoever's oil and natural gas outlook that you look
24 at. Some of us were wishful thinking, I guess, hoping
25 that we'd get up to about \$80 and go back down towards

1 \$60 for awhile. But now we're close to \$90.

2 If that continues to rise to \$100 or \$120,
3 then we're going to see our costs go up
4 proportionately. That hits us in terms of fuel, to
5 deliver our product to get the wood to our mills. It
6 hits us in terms of basic chemicals that are used from
7 petroleum base to make our coating materials and stuff
8 like that.

9 In the case of pulp, those prices also
10 probably then would continue to rise for two reasons.
11 One is that a lot of the pulp that's being produced in
12 the world is produced somewhere else in the world and
13 then shipped. So you have that rising transportation
14 cost.

15 So the bottom line is, our assumption is
16 that for the next several years, we're going to
17 continue to face a pretty steep inflation curve that
18 we'll have to try to overcome. The impact of that is
19 that if we can't get some of that back in price
20 relief, then we'll continue to have to shut our
21 facilities and hunker down to a smaller and smaller
22 footprint.

23 COMMISSIONER WILLIAMSON: Thank you; does
24 anyone else have anything else?

25 MR. GALLAGHER: I could provide some

1 information off line.

2 COMMISSIONER WILLIAMSON: Thank you; please
3 discuss the improvement in the industry's financial
4 health over the 2004/2006 period, and discuss that in
5 relationship with the increase in subject imports.

6 MR. BUTTON: There is an improvement in the
7 industry's financial health since 2004. But the
8 metaphor to be used might be in terms of how far they
9 were under water. Now they're closer to the surface,
10 but they're still not in a position where they can
11 financially breathe.

12 The prices have been suppressed, and that's
13 been the major problem. Prices need to rise further
14 in order for them to be able to achieve the necessary
15 required financial returns.

16 The simplistic kind of analysis that's been
17 suggested by the Respondents is a straight correlation
18 analysis. Well, gosh, if the industry's national
19 performance has improved at the same time as the
20 subject imports, then how can there be causation?

21 Well, there's causation because there's not
22 been sufficient improvement in the form of higher
23 domestic prices for the domestic industry.

24 MR. KAPLAN: The other thing I would say,
25 following up on that, as you look at the under-selling

1 data -- and you have three sources of under-selling
2 competing among themselves actually in part, but also
3 competing with us -- and you look at particular
4 accounts, as has been discussed by Mr. Gallagher and
5 Mr. Reindl, and you look at other situations where we
6 have to go out and compete for those sales, it's very,
7 very difficult to get a reasonable return on our
8 sales. That's really what we've been experiencing as
9 a result of these very low imports.

10 But I'd raise one other point. I don't have
11 the slide in front of me, but we've made very, very
12 significant efforts to keep our costs down. We've cut
13 under duress a lot of employees. We've cut back on
14 production facilities. So we're really closing down
15 mills that are not the most efficient; and we've done
16 everything else to get a little bit of relief.

17 It's almost as if, if we hadn't done that,
18 we'd be better off right now here because it would
19 look a little bit worse. But I think you've got to
20 keep in mind that our return on equity and our basic -
21 - well, our net income is totally negative. You can't
22 have an industry running on totally negative net
23 income; whatever slight changes might have occurred
24 over a period of time.

25 COMMISSIONER WILLIAMSON: Okay, thank you

1 very much, and my time is up.

2 THE COURT: Commissioner Pinkert?

3 COMMISSIONER PINKERT: I'd like to talk
4 about threat for a few minutes. Mr. Suwyn and Mr.
5 Gallagher and Mr. Needham, do you see any differences
6 in the imports from the various subject countries, in
7 terms of your concerns about their threat to the
8 domestic industry?

9 MR. SUWYN: Well, they're all threats in
10 that today, they're holding prices to the point where
11 we do not have reinvestment economics. So long term,
12 if there's no change from where we're at today, and we
13 stay at very low return on invested capital, it means
14 we have to die over time. It's just a question of
15 what's the slope of that curve.

16 If I look in terms of what announced
17 capacities are and, therefore, how much increasing
18 damage could be done if we didn't have our trade laws
19 enforced, then I have to be most concerned about
20 China. Because they have committed to put in a
21 tremendous amount of additional capacity. Quite
22 frankly, if they're allowed to continue to do their
23 current pricing approach, they could take over this
24 market.

25 So the change between my concern about where

1 it is today and where it might go in the future is
2 simply, it's going to be a much faster rate of
3 decline.

4 COMMISSIONER PINKERT: Mr. Gallagher?

5 MR. GALLAGHER: The only differences I would
6 see between them is basically the degree of
7 penetration. So, in other words, it's the number of
8 places that you encounter that situation. Because
9 between the subject countries, there's a varying
10 degree. Obviously, the Koreans had a significantly
11 large position, and it continued to grow; while the
12 Chinese has been in more of a growth pattern over the
13 last several years.

14 So there's no real degree in how they
15 compete for what I consider to be sales aggressiveness
16 or sales positioning, just to the extent of where they
17 are; how much they are actually in the marketplace
18 today.

19 COMMISSIONER PINKERT: Mr. Needham?

20 MR. NEEDHAM: In the cast coated market,
21 it's principally Indonesia.

22 COMMISSIONER PINKERT: Mr. Button, did you
23 have a comment?

24 MR. BUTTON: My comment had to follow-up on
25 something Mr. Gallagher mentioned about the

1 competition among the subject producers themselves.

2 What we do notice on the underselling data
3 is that the underselling margins are relatively large,
4 on an average of 20 percent. Why do you find that in
5 a commodity product? Well, the reason is that indeed
6 there's competition between the subject products and
7 the domestic products, but perhaps the more virulent
8 competition is among the subject producers themselves.
9 You have a large number of Chinese producers as well
10 as then the Korean and Indonesian producers competing
11 among themselves for places in the U.S. market, and
12 that has a very negative effect on U.S. prices.

13 MR. JONES: Commissioner Pinkert, if I might
14 add very briefly, if you look at the public under-
15 selling table on page V-36 of the public staff report,
16 the average margins of under-selling from the three
17 countries are very similar.

18 In addition, we think the import volume
19 trends are very similar, although China and Indonesia
20 are showing a steeper trend, but still similar trends.

21 Finally, for purposes of threat, there is
22 unused production capacity, we think, in all three
23 subject countries. So we're concerned about threat
24 from all three countries. We may have more and more
25 startling evidence regarding China. But certainly for

1 purposes of threat, we think the countries are
2 similar.

3 COMMISSIONER PINKERT: Staying with that,
4 Mr. Jones, do you have any thoughts about what
5 standard we should apply, if we do a threat analysis,
6 in exercising discretion to cumulate or not to
7 cumulate between the three countries?

8 MR. JONES: Well, just continuing my further
9 thought I mean, based on those similarities and
10 trends, we think you should exercise your discretion
11 to cumulate; and clearly, the Commission does have
12 discretion in a threat determination to cumulate or
13 not.

14 But we think the evidence here supports
15 cumulation for threat, including the imports from all
16 three countries. Certainly, for Indonesia, we intend
17 to address the legal issues that were raised in the
18 Indonesia's brief in further detail in our post-
19 hearing brief.

20 But we think that there are particular
21 reasons to cumulate Indonesia. The joint ownership of
22 the Indonesian and Chinese company by Asia Pulp and
23 Paper, APP, is certainly a significant factor that
24 weighs in favor of cumulation.

25 Similarly, as Mr. Needham has spoken about,

1 the desire of the Indonesian industry to ship more
2 cast-coated product here and their requests that the
3 Commerce Department exclude cast-coated paper from
4 the scope, we think, is very telling evidence of their
5 desire to ship more of that product here.

6 I might note that our understanding is that
7 what the Indonesian producers would sell by way of
8 cast-coated product is a web roll product. So we
9 think there's very strong evidence of threat from
10 Indonesia and all three countries, and they should be
11 cumulated for purposes of threat.

12 COMMISSIONER PINKERT: What is your reaction
13 to the Korean Respondent's argument that subject
14 imports from China differ from those from Indonesia
15 and Korea due to differences in product mix?

16 MR. KAPLAN: I guess I would have to answer
17 that in a post-conference brief, because there's so
18 much about product mix that is bracketed. I would
19 certainly disagree with it fervently, but in terms of
20 the details, I think we'd better answer that on the
21 confidential record.

22 MR. BUTTON: I would concur, but I would
23 only say that to the extent that there is a difference
24 in product mix, let us say the one country is
25 presaging what the product mix will be of the other

1 two.

2 COMMISSIONER PINKERT: Would you repeat that
3 again, please?

4 MR. BUTTON: That one country's product mix
5 is perhaps giving you a good example of what the
6 product mix to the others will be in the future.

7 COMMISSIONER PINKERT: Is product mix
8 relevant in the context of exercising our discretion
9 to cumulate or not cumulate in a threat context?

10 MR. KAPLAN: Well, as a general matter,
11 maybe if there were some stark differences, if one
12 person were shipping widgets and the other person were
13 shipping some other kind of product and it somehow was
14 still all the same like product. But I would think in
15 this case, no. I don't see any basis to say that
16 there is a product mix question which should have
17 impact your decision on cumulation.

18 COMMISSIONER PINKERT: Okay. Turning back
19 to Mr. Suwyn, in the Korean Respondent's brief, they
20 quoted you as saying that the impact of the
21 preliminary relief in this case has so far not been
22 overwhelming because some of the large Korean
23 producers were not assigned any preliminary duties.
24 What has the effect of the preliminary relief been?

25 MR. SUWYN: It's been very modest at best,

1 and the reason, my interpretation of the reason is,
2 number one, as you indicated, some of the larger
3 Korean producers were not affected, so they continued
4 their pricing phenomena.

5 Secondly, as has been indicated in prior
6 testimony, the circumvention by the Chinese to ship
7 product in in a different label, same product but
8 different label, means that that product has also not
9 been subject to duties to date, and so, therefore, the
10 pricing dynamics haven't changed.

11 Some modest amount of customers are
12 beginning to query and ask if this thing becomes real
13 and permanent, can I get some product; how do we line
14 up, et cetera? So I'd have to say there's some
15 limited impact there where we've had some customers
16 beginning to inquire, but in terms of pricing and
17 volume, very little.

18 COMMISSIONER PINKERT: Just a quick follow-
19 up on that. You raised the point about the alleged
20 circumvention. What relief are you seeking with
21 respect to the alleged circumvention?

22 MR. JONES: If I might address that,
23 Commissioner Pinkert. We have requested that the
24 Commerce Department clarify the scope of the
25 investigations to make sure that the specific type of

1 paper that is being asserted to be outside the scope
2 is covered by the scope of the orders.

3 We learned about the scheme to avoid the
4 orders and really figured out what was going on toward
5 the middle of the summer of 2007, this year. After
6 looking at the import statistics, we put the import
7 statistics in our briefs, showing the stark shift in
8 the classification of imports, the shift from
9 classifying a product as coated free sheet paper to
10 coated groundwood paper.

11 And as a result of that and as a result of
12 feedback from the market, an example of which we put
13 in our brief at Exhibit 8, we asked the Commerce
14 Department to clarify the scope. In our opinion, the
15 scope should have been clear, and in fact, it was
16 clear to the Korean Respondents in the case, who put
17 in a public submission to the Commerce Department
18 saying that they understood the scope very well.

19 It was only misunderstood by certain
20 Respondents, who have therefore not in our view
21 reported accurately their imports and that therefore,
22 the import numbers that the Commission has for
23 purposes of this determination are understated.

24 COMMISSIONER PINKERT: Thank you.

25 Thank you, Mr. Chairman.

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1 CHAIRMAN PEARSON: I have a couple
2 clarifications from your exhibits, this one for the
3 posthearing. Exhibit 2, you have projections for
4 capacity increases in Korea. Is that including
5 nonsubject producers? I think it may be.

6 MR. BUTTON: The data is RISI data, so yes,
7 it is.

8 CHAIRMAN PEARSON: Okay. Could you please
9 in the posthearing resubmit that just for the subject
10 producers? That would be the two right-hand charts,
11 the one for Korea and then the one for all subject
12 countries.

13 And then in Exhibit 5, you might comment on
14 this now, but perhaps this also is best for the
15 posthearing, what explains the decline in factory
16 overhead costs that's on the chart in Exhibit 5?

17 MR. BUTTON: We'll be happy to address that.

18 CHAIRMAN PEARSON: Okay. And, Mr. Button,
19 another one for you. In responding to Commissioner
20 Williamson's question, I think that you indicated that
21 subject imports tend to undersell nonsubject imports.
22 Although this data is BPI, I've reviewed Table 5-15 of
23 the staff report, and that does not seem to provide
24 strong support for your argument.

25 This is a Bratsk issue for us, of course,

1 the price competition between subject and nonsubject
2 imports. So could you look at Table 5-15 and explain
3 to me in the posthearing how we should view price
4 competition between subject and nonsubjects for the
5 purposes of Bratsk?

6 MR. BUTTON: Yes, we would, and I would just
7 note that not all nonsubject producers should be
8 necessarily viewed as the same.

9 CHAIRMAN PEARSON: Okay. Then what I think
10 is my last question, what I'd like to do is summarize
11 what I think may be the points raised by the
12 Respondents this afternoon and get your comment on
13 them. So indulge me just for a minute here and let me
14 go through a list.

15 They might tell us that apparent consumption
16 in the United States is up. Now much of this is from
17 the confidential version, so I'll just talk trends.
18 But the domestic consumption is up. Domestic
19 capacity, production capacity, and production are both
20 up. U.S. capacity utilization is high and has risen
21 over the POI. U.S. imports from all sources are down.
22 The market share of subject imports has risen modestly
23 by taking market share away from nonsubject imports.

24 Domestic producers also have gained market
25 share at the expense of nonsubject imports. The

1 domestic industry and subject imports appear to be
2 winning in the marketplace. Nonsubject imports are
3 losing, but the statutes don't contemplate that we
4 should provide relief to them.

5 Labor productivity has risen 23 percent
6 while the workforce has declined only by 16 percent.
7 Cost of goods sold divided by sales, the COGS ratio,
8 has been declining, suggesting an absence of price
9 suppression. Operating income to sales, the operating
10 ratio is not high, but it's been rising progressively
11 over the POI even as subject imports were rising, thus
12 raising questions about causation.

13 Now how do we look at that fact pattern and
14 find substantial evidence on the record of material
15 injury? Dr. Button?

16 MR. BUTTON: I'll take the first shot at
17 that. I think there's a straightforward answer to
18 your question, and it has to do with the financial
19 performance of the domestic industry. We talked a bit
20 about earlier the COG to sales ratio and its
21 trajectory over time.

22 And one of the reasons that that has not
23 increased more is because of the extra efforts of the
24 domestic industry, both to improve productivity, which
25 is done at the sacrifice both of the industry and the

1 workers, and to reduce overhead costs, and it
2 partially reflects the restructuring efforts by the
3 domestic industry, and all these are intended
4 ultimately to improve the bottom line, the financial
5 return.

6 Well, it did improve it. As you noted, the
7 operating income to sales ratio, as you say, is not
8 high but higher. Now this again draws us to the
9 analogy of being underwater. They're no longer 10
10 feet. Maybe they're now one foot underwater, but you
11 still can't survive long-term that way. You need to
12 have additional price increases.

13 Well, there is price suppression. That is a
14 big causation matter that they can't avoid. Price
15 suppression among all of the subject producers has an
16 effect of keeping down the U.S. prices, and to me,
17 that is a major source of the inability of the
18 industry to earn an adequate national return on its
19 cycle.

20 CHAIRMAN PEARSON: Are you alleging that
21 there was price depression from subject imports prior
22 to the period of investigation that kind of got us
23 into this situation? Because, I mean, it looks to me
24 like prices must have been relatively low compared to
25 costs at the time the POI started. And then we've

1 seen some subject imports increase during that time,
2 and yet the prices have strengthened.

3 MR. BUTTON: Chairman Pearson, I would let
4 members of the industry respond to some of that. But
5 at the beginning of the POI, the industry was what was
6 suffering the negative effects as well of demand
7 declines associated, you mentioned with the dot-com
8 bust, and the 9/11 tragedy had an effect overall on
9 the market. And as to the other factors that may have
10 preceded the POI, I'd have to defer to the historical
11 memory of the industry members.

12 CHAIRMAN PEARSON: Mr. Suwyn?

13 MR. SUWYN: Just to give at least my short
14 summary, to be viable, I believe economically for the
15 long-term, to be able to grow with the market, et
16 cetera, to be able to continue to modernize, et
17 cetera, the industry has to begin to earn at least its
18 cost of capital. And that means some years are a
19 little better, some years are a little bit low, but it
20 ought to average somewhere near its cost of capital.
21 It is far from that.

22 In addition, the behavior that's gone on in
23 the last several years is the following. In our
24 particular case, Mead and Westvaco merge. They
25 rationalize their product lines such that they can

1 make about 15 to 20 percent more product if they ran
2 all the machines. But the pricing is so horrible,
3 they can't do that.

4 So they have to in order to try to get
5 better economics, they shut down six machines. A lot
6 of people lost their job. The net result is they
7 produced about the same or a little bit less than they
8 were producing, the sum of the two, but on a lot fewer
9 machines. Good for them because they were able to
10 lower their costs rather significantly in doing that.

11 We then buy the company. We put a full
12 court press on getting more and more productivity, the
13 ability to probably make another 10 or 15 percent more
14 product if we could sell it into the marketplace, and
15 we shut down machines because we can't sell it in the
16 marketplace at the prices that are prevailing.

17 Third, this all occurred during a time when
18 inflation is going rapidly like this not just for us
19 but around the world. Everybody's oil price is up.
20 Pulp is up for everybody. And yet the imported
21 products kind of get to behave as if there is no such
22 thing as inflation, and so the prices don't respond at
23 all. So we're here doing everything we can to drive
24 better and better costs in many cases to the detriment
25 of our people because we have to shut lines down and

1 reduce our volumes even though we've made the machines
2 run dramatically better.

3 Inflation's going up. We're barely covering
4 that, and we can't get any kind of price relief. That
5 is only possible if the people who are holding the
6 prices down don't face the same kind of economic
7 environment. I guarantee their oil is up. I
8 guarantee their pulp prices are up. I guarantee all
9 those other things and materials, raw materials, are
10 up.

11 But if I'm being subsidized and I don't care
12 what price I sell just so I get rid of it and I have a
13 country like here that allows me to do that, fine.
14 Then I see no significant price relief. And that's
15 why you get this combination of great improved
16 productivity, much improved operations, and lousy,
17 horrible economics.

18 CHAIRMAN PEARSON: I should clarify, I
19 recognize fully that things have not been very rosy
20 for the industry. Times have been tough. What I'm
21 having some difficulty with is seeing that subject
22 imports are the reason for the difficulties. Did you
23 have a quick comment, Mr. Gallagher?

24 MR. GALLAGHER: Yes, sir, I did. The
25 pricing was depressed. We were talking about it from

1 the period of investigative time. Pricing had been
2 depressed, as Mr. Button mentioned, because of dot-com
3 fallout and the 9/11 effect and the economic downturn.

4 But imports were on the rise before that
5 investigative time. Basically, it was more Korean
6 than anything at that point in time, and it just
7 started a groundswell of the Chinese. While our
8 pricing was depressed, that pricing was still probably
9 averaging the 20 percent you see on this list below us
10 of underselling. And it sustained itself even though
11 there have been obviously cost increases over that
12 period of time. Some prices have went up, and I'm
13 sure their prices have went up a little too, but it
14 still maintained that gap.

15 CHAIRMAN PEARSON: Okay. Thank you very
16 much. Madame Vice Chairman?

17 VICE CHAIRMAN ARANOFF: Thank you, Mr.
18 Chairman. I don't think anyone has hit on this yet.
19 The Chinese Respondents argue in their brief that
20 NewPage actually draws imports into the U.S. market by
21 refusing to produce private label brands that might
22 compete with its own brand at a lower price. Could
23 you respond to that?

24 MR. TYRONE: That's not true. We do provide
25 private label brands.

1 VICE CHAIRMAN ARANOFF: Okay. If you could
2 provide us confidentially in your posthearing with
3 some information about the volume of product that you
4 provide in private labels, that would be helpful.

5 MR. TYRONE: We'd be happy to do that.

6 VICE CHAIRMAN ARANOFF: Thank you. Can you
7 comment more generally on the role of branding in the
8 market and how important it is or isn't to the
9 customers of various producers?

10 MR. TYRONE: Our sense of the role of
11 branding is that it tends to say more about the
12 company necessarily than the product itself. The
13 company stands for the brand. The brand stands for
14 the company. It has a lot to do with service as well
15 as the product itself.

16 That said, and I think you need look no
17 further than the direct testimony of Mr. Reindl, it's
18 very clear that subject imports compete day in, day
19 out with the branded products of the domestic
20 producers.

21 VICE CHAIRMAN ARANOFF: Okay. Do any of the
22 other producers want to comment on brands?

23 MR. GALLAGHER: The higher the grade level,
24 the more important the brand. When you operate at the
25 number three, whether it's sheets or web, it's less

1 important. What's important is comparator quality.

2 VICE CHAIRMAN ARANOFF: Okay. Thank you.
3 One question, and I guess I'll start with Dr. Button
4 on price suppression, and this follows a little bit
5 with what the Chairman was just asking.

6 When the Commission looks at price
7 suppression, the statute tells us we have to look at
8 whether prices would otherwise have been higher. And
9 normally we look at that, and if we see that the COGS
10 ratio is going up, we say, well, a-ha, prices aren't
11 keeping pace with costs and, therefore, absent the
12 subject imports, prices otherwise would have been
13 higher.

14 In this case, we don't see the COGS ratio
15 going up the way that we do in some of these sort of
16 textbook price suppression cases. So what is the
17 reason? We usually look for something external, not
18 just, well, if the imports weren't there, prices would
19 be higher, but there's a reason in the market why
20 prices would be higher. Demand-based, raw material
21 costs, those are the two typical ones. Here we do
22 have somewhat growing demand, but we have the domestic
23 industry also telling us there's no shortages in the
24 market. So what is the theory of why prices otherwise
25 would have been higher that would permit us to make a

1 finding of price suppression?

2 MR. BUTTON: Vice Chairman Aranoff, perhaps
3 we can also look in this causation analysis to market
4 share data, which are themselves confidential, but I
5 believe we can refer according to the ground rules to
6 trends.

7 And if you look, for example, within a
8 sheet, what has happened to the market share there of
9 the subject producers, and how did they gain that
10 market share and where did it all come from?

11 I think this is going to be a direct link to
12 help you in the causation as to why lower prices by
13 imported subject sheet then take sales away from the
14 domestic producers of sheet and prevent them from
15 raising their prices when they otherwise would. I
16 think that's a very clean causation link.

17 The other link that I referred to a few
18 times earlier is simply that stopping the cut price
19 suppression analysis and cost price squeeze analysis
20 just at COGS may not in fact be appropriate in all
21 cases that you deal with. There are some where the
22 conditions of competition for that particular industry
23 really argue that there is an additional indices that
24 should be looked at, and perhaps that is looking at
25 the impact of interest and the role of debt in

1 industry restructurings. So I would offer those two
2 suggestions.

3 VICE CHAIRMAN ARANOFF: Mr. Suwyn?

4 MR. SUWYN: If I might just respond simply,
5 I think that in a reasonably healthy market, and what
6 I mean by that, a market where people are investing
7 and they're responding to their customers, et cetera,
8 and it's a commodity market, I would expect over some
9 period of time that you would have pricing that
10 approaches cost of capital for the average of the
11 producers.

12 And the problem is that this is a commodity
13 business, just like oil. And if somebody's out there
14 selling today oil at \$70 a barrel, I don't know why
15 they'd do it, but if they were, prices wouldn't stay
16 at 88 very long.

17 Well, that's what we face, and that is the
18 cost of capital prices today would be something
19 approaching \$1,000 or more dollars a ton, and we have
20 people selling in here very, very aggressively at
21 \$850. Well, prices don't go to those levels when
22 you've got a significant part of your volume being
23 held in front of you every day competitively to say,
24 I'll only pay \$850. So that's the --

25 VICE CHAIRMAN ARANOFF: Okay. I certainly

1 invite both sides in posthearing briefs, anything you
2 can do to help me think through this. I don't think
3 this is a textbook price suppression case, but that
4 doesn't mean it isn't a price suppression case. So
5 anything you can do to help me think that through
6 would be helpful.

7 Let me turn to a different issue, which has
8 to do with how we look at interim data in this case,
9 the data for the first half of 2007. We've heard a
10 couple of things about the interim period, and I'm
11 trying to reconcile them. We've heard number one that
12 there's some seasonality in this industry, with things
13 picking up the second half of the year. Well, our
14 interim data are for the first half of the year, so
15 I'm not sure in that sense how much weight we should
16 put on them.

17 Second, we've heard that because of the
18 scope issues that you've raised that we maybe should
19 disregard the interim trends in subject import volume.
20 I guess how we deal with that depends on how the scope
21 issue comes out at Commerce.

22 And third, we have our usual concern that
23 partial-year data, that interim data can be affected
24 by the pendency of the investigation and that that may
25 affect the weight that we should give to it.

1 Putting all these things together, I'm a
2 little bit confused about whether I should be relying
3 on interim 2000 data or disregarding it.

4 MR. KAPLAN: Well, I think there have been
5 two effects in terms of the import data at least
6 rather than for a minute looking at any of the
7 industry data or the effects on the industry.

8 Import data I think has been affected in two
9 ways because of the circumvention problem and because
10 I do think there has been an effect of the case on
11 imports in 2007 as a result of the imposition of the
12 duties. I think both of those things have occurred,
13 and disaggregating them may be something we can try to
14 do in the posthearing brief. But I think some of the
15 supposed downward trend in imports have been caused by
16 both those factors.

17 At the same time, there has not been I think
18 I can say in a general level any kind of real
19 improvement for the domestic industry. So I think
20 that that does indicate a continuing injury going on
21 with respect to the first part of 2007.

22 VICE CHAIRMAN ARANOFF: Okay. Let me just
23 ask, and this can either be now or perhaps for the
24 posthearing, I wanted to get a little bit of history
25 about the three different subject countries and when

1 they entered the U.S. market, because when we look at
2 the period of investigation, we're looking at a period
3 where they're already here. But my understanding is
4 that some of them have been in the market considerably
5 longer than others, particularly perhaps the Korean
6 industry.

7 So I don't know if anyone can provide me
8 with any background about when you first saw these
9 subject producers in the market and whether there's
10 anything about what's been going on during the period
11 of investigation that's different from what their
12 pattern in the U.S. market was in earlier periods.

13 MR. KAPLAN: One thing I would say is it's
14 kind of remarkable, but China filed a dumping case
15 against Korea on this product. That was a couple
16 years ago. I don't know the exact date off the top of
17 my head. No, I'm just asking if someone knew the
18 exact date.

19 But that had the effect of driving and
20 increasing the amount of the Korean product into the
21 United States market; and provided a sort of impact on
22 Korean decisions as to where to sell, because China
23 used to be an import market. China used to be
24 supplied, in large part, by Korean and Indonesia.

25 But after China filed this trade case, which

1 had the effect of pushing more Korean product into the
2 United States, and built up its own industry with the
3 subsidization, this changed the fundamental pattern of
4 the trade pretty significantly. Yes, certainly, we
5 can provide additional data about that.

6 VICE CHAIRMAN ARANOFF: Okay, I would
7 appreciate that; thank you. Seeing as my time is
8 almost up, and not knowing whether we're all going to
9 be in the mood for a fourth round of questioning, if
10 my colleagues don't get to it, I do have some
11 questions about the application of the Bratsk
12 decision, which I will submit to you in writing.
13 Thank you, Mr. Chairman.

14 MR. KAPLAN: Thank you.

15 CHAIRMAN PEARSON: Commissioner Okun?

16 COMMISSIONER OKUN: Thank you, Mr. Chairman.

17 Well, let's see, I'll follow-up, I think,
18 both on the Bratsk and on the price suppression case.
19 Mr. Button, I assume it has to be done for post-
20 hearing briefs.

21 But that is, if you could also, in
22 responding to why we would have expected to see higher
23 prices, or that the industry would have able to get
24 higher prices, look at non-subject pricing, both in
25 the pricing data and generally, and tell us how we

1 should evaluate that, in terms of what prices would
2 have been in the market.

3 MR. BUTTON: Commissioner Okun, I'll be
4 happy to do so.

5 COMMISSIONER OKUN: Okay, and then not just
6 for pricing, but also for the questions regarding
7 Bratsk, I assume the Vice Chairman will cover those in
8 her post-hearing questions, as well. But I do note
9 that I would particularly like to see a discussion of
10 the role, both on the market shares side and the
11 pricing side, how one would evaluate non-subjects in
12 the context of the Bratsk question.

13 Mr. Button, this is a question for you,
14 although Mr. Kaplan may also want to talk about this,
15 as well. As I'm listening to the arguments that
16 you're making -- and again, I believe you were making
17 non-traditional arguments in many ways. I just want
18 to point out a few of them and say, just for post-
19 hearing, that anything you can do to give me comfort
20 that the Commission has done this before, or there's
21 reason to do it.

22 First, you asked us to focus on net income.
23 Second, you asked us to focus on the increasing raw
24 material price, as opposed to the cogs ratio, which we
25 have traditionally done. Third, with regard to market

1 share, you look at particular changes in market share.
2 I would ask you again how important it is to look at
3 that, versus marketshare generally, and the change in
4 marketshare between subject imports and non-subject
5 imports over the period, and how to evaluate those.

6 MR. BUTTON: I'd be happy to do so. But let
7 me make note at this time, with respect to your last
8 point, as to changes in marketshare and the particular
9 marketshare. My reference to that is not as a
10 reflection of injury matter, necessarily. But it's a
11 causation matter, in terms of what's going to happen
12 first and what happens next.

13 The reason I directed you to look at the
14 market share on sheet products is because I believe
15 that tells the direction of what the market share will
16 be more broadly, including then later, on web
17 products. That was the rationale.

18 COMMISSIONER OKUN: Okay, I appreciate that.
19 Then I believe, Mr. Suwyn, you probably responded this
20 in response to the question about where we are in the
21 business cycle. Looking forward for a demand forecast
22 for all the producers, where do you see demand in the
23 next year, looking forward? Where do you think it
24 would be?

25 MR. SUWYN: Our planning for 2008 assumes

1 about a half of a percent to one percent in total
2 consumption. At this point, once we see how this all
3 turns out, we would probably assume that our volume
4 would have to be flat to down a little bit to
5 accommodate the growth of the imported products, if
6 they're going to continue pricing that way.

7 So our assumption is the total demand is up
8 about a percent or two, and maybe a little more,
9 because it's an election year, and a lot of printing
10 goes on. But it's in that kind of a ballpark.

11 Then from our own volume standpoint, we're
12 assuming we'll be flat or down a little bit, because
13 we can't go down to those kind of prices to grab
14 share.

15 COMMISSIONER OKUN: Do other producers have
16 anything else to add on demand for 2008?

17 MR. GALLAGHER: We've looked at it, two to
18 three percent, given the election year; and also given
19 the expected general economic improvement. In sales,
20 given our size, we never forecast for something that's
21 flat or down. We're always looking for a little bit
22 of growth.

23 COMMISSIONER OKUN: Okay, Mr. Needham?

24 MR. NEEDHAM: I would say that's in line
25 with what our projections are.

1 COMMISSIONER OKUN: Okay, and then to the
2 extent, both Mr. Gallagher and Mr. Suwyn, you
3 referenced the election year, that increase is not
4 reflected in this year, yet. In other words, we're
5 not so early. Things haven't speeded up so fast in
6 the election year; that you've seen this already or we
7 should see this in the data. Is it really for next
8 year?

9 MR. SUWYN: Well, this is a strange year,
10 because we seem to be doing the primaries in 2007,
11 instead of in 2008. So it's a little hard to predict.
12 But it's a modest bump anyway during that time period.
13 But I'm not sure there's any significant indication so
14 far. Usually that will happen in the middle to the
15 end of next year.

16 COMMISSIONER OKUN: Okay.

17 MR. GALLAGHER: We haven't seen any
18 indication of a bump. But being an optimistic sort,
19 and with the number of candidates and the amount of
20 money that's in the coffers, we would expect
21 significant spending.

22 History has shown, over the last year or
23 two, more of a push of that spending to be in the
24 direct mail; what Mr. Suwyn talked about earlier,
25 about getting the message into the mail box. So

1 anticipation is for that to have some effect in as
2 early as the end of December.

3 COMMISSIONER OKUN: Okay, I appreciate those
4 comments. Then I think my final question, just going
5 back one more question on non-subjects, which is, Mr.
6 Button, when you were talking about the increased
7 market share in sheeter rolls would be a harbinger of
8 things to come in the rest of the market, if I
9 understood how you were looking at that -- I don't
10 know if you can do it in the public session.

11 But can you talk about that with respect to
12 non-subject imports? In other words, as I heard you
13 say, subject imports, you're not surprised that
14 subject imports came in and focused on the sheeter
15 market first, because that's the high value, high
16 margin.

17 With the other non-subjects in the market,
18 do they do something differently? Do they go for a
19 different type of product, or is there any distinction
20 there between subjects and non-subjects? The industry
21 folks obviously could comment on this, as well, after
22 Mr. Button.

23 MR. BUTTON: I'd like to respond, if I may.
24 But I think it is going to require confidential record
25 material to do so.

1 COMMISSIONER OKUN: Okay.

2 MR. BUTTON: I'll do it in the post-hearing.

3 COMMISSIONER OKUN: Okay, then how about
4 just from -- and Mr. Reindl, you might also be able to
5 comment on this -- The distinctions between non-
6 subject product and subject product, in terms of
7 either on the sheet or on the Web; on the pricing, is
8 there anything that you could add on what you've seen?

9 MR. REINDL: I'm sorry, I have no knowledge
10 of that.

11 COMMISSIONER OKUN: Okay, so you feel
12 competition with the subjects, but not the non-
13 subjects?

14 MR. REINDL: We don't know how to
15 differentiate, based on our suppliers.

16 COMMISSIONER OKUN: Oh, so you don't know
17 whether you're dealing with non-subjects or subjects?

18 MR. REINDL: Correct.

19 COMMISSIONER OKUN: Okay, Mr. Gallagher?

20 MR. GALLAGHER: There have been non-subject
21 imports into the U.S. market for some period of time,
22 without the disruption that we've seen in the last few
23 years, because of the subsidies and what they caused
24 with pricing.

25 For those non-subjects, basically pricing

1 was in and around what was the market price dictated
2 by demand supply at the time. So, yes, we saw a
3 difference in the two.

4 COMMISSIONER OKUN: And when you say that,
5 Mr. Gallagher, are you saying that you believe the
6 non-subjects were price comparable to your product?

7 MR. GALLAGHER: I think they were priced
8 comparable to where the market was priced at that
9 time, for any of the suppliers. I mean, there's a
10 relative range for a product or what it's sold in,
11 based off the service and all the other things for
12 that particular account; and yes, they were in that
13 range.

14 COMMISSIONER OKUN: Okay, are there any
15 other comments on that?

16 (No response.)

17 COMMISSIONER OKUN: Okay, with that, I very
18 much appreciate all the answers you've given. I'll
19 look forward to the post-hearing submissions; thank
20 you, Mr. Chairman.

21 CHAIRMAN PEARSON: Commissioner Lane?

22 COMMISSIONER LANE: Thank you, I have a few
23 questions. Cost of capital has been mentioned in the
24 pre-hearing briefs, as well as today in the testimony.
25 It says the capital structure of the industry appears

1 to be leaning more and more to debt financing.

2 There have been some studies that say that
3 debt leverage is inconsequential, as far as cost of
4 capital is concerned. The idea is that as the
5 percentage of debt in your capital structure goes up,
6 so does the risk to equity holders. So the lower debt
7 capital is offset by a higher expectation by the
8 equity holder.

9 Could you please comment as to whether debt
10 leveraging is changing your cost of capital, one way
11 or another; and what do you believe is a reasonable
12 cost of capital or return on investment for this
13 industry?

14 MR. BUTTON: First, I agree with the basic
15 theory that's underlying what you've said. I cannot
16 answer, I think, on the public record what the
17 individual companies believe their weighted average
18 cost of capital be overriding issues above all of that
19 is that whatever their average cost of capital is.
20 Whether they get the capital from debt or equity,
21 they've got to be able to meet that; or their
22 creditors will stop lending to them, or the equity
23 holders will sell off the assets and invest their
24 money somewhere else.

25 At this point, we've seen from the record,

1 even though we've just looked at the data so far, that
2 the industry is providing a return on capital that is
3 lower than what you get by investing in Treasuries.
4 So that's not going to attract anybody to risky
5 business.

6 COMMISSIONER LANE: Can you tell me now, or
7 do you want to put it in your post hearing, what you
8 think a reasonable return on the investment should be?

9 MR. BUTTON: That will depend on each of the
10 individual companies, and I'll be happy to talk to
11 those who are here.

12 COMMISSIONER LANE: Okay, Mr. Suwyn?

13 MR. SUWYN: Yes, our cost of capital, and
14 we've been very public about it, is basically 13
15 percent -- 12 or 13 percent -- and 13 percent is kind
16 of the number we use for our people in terms of where
17 we have to get to, to be able to make our cost of
18 capital returns. That's a combination of both our
19 debt and equity.

20 I also agree that I don't think it would
21 change dramatically with a change in the amount of
22 debt. In fact, we've lowered our debt, and our cost
23 of capital rounds out to be about 13 percent. So
24 that's kind of the target.

25 COMMISSIONER LANE: Okay, you might not be

1 able to answer this questions publicly. But did you
2 get your financing for your new purchase of Stora from
3 Serbius, also; and could you provide, in your post-
4 hearing, more details about that arrangement?

5 MR. SUWYN: We will do it confidentially.
6 But I would just make the point that, at this point,
7 we have an agreement to purchase. We have not closed.
8 So, therefore, the exact form of the financing is
9 still to be determined.

10 COMMISSIONER LANE: Okay, thank you; I want
11 to go back to some basic issues about the difference
12 between web rolls and, I think, sheeter rolls. Is
13 there a difference in moisture content between the two
14 types of product; and does that make a difference in
15 the ultimate use of that product?

16 MR. GALLAGHER: If you intentionally make
17 sheeter rolls, yes, there's a different moisture
18 content; and does it make a difference in the ultimate
19 use, that's something that I can't answer. There's a
20 lot of differing opinions on that.

21 I would tell you that we make rolls for web
22 only. We don't guarantee the product to be put into
23 sheets, but we have a significant portion that we know
24 is put into sheets, for which the last 19 months,
25 we've not experienced any issues in that happening.

1 MR. REINDL: I'd like to comment.

2 COMMISSIONER LANE: Yes, please.

3 MR. REINDL: We purposely use web rolls on
4 our web printing press, because we were led to believe
5 not only the fact that it has a different moisture
6 content; but the surface itself is supposed to be able
7 to withstand the heat from the heat-set web.

8 In the case of web rolls being used in
9 sheet-fed, with the new technology in sheet-fed, and
10 the idea of being able to take a roll of paper, a web
11 roll, you can take that roll and cut it into sheets
12 and print on it, all in one printing pass; as well as
13 the ability of still taking that same roll and take it
14 to an off-line sheeter and then bring it into a
15 printing press.

16 MR. KAPLAN: The other thing I would add is
17 web roll and sheet roll are made on the same machines.
18 There's very, very little difference in terms of the
19 chemical content, and they're made on exactly the same
20 paper mill machines.

21 COMMISSIONER LANE: Okay, then let's get
22 really basic. What's the difference then between a
23 web roll and a sheeter roll?

24 MR. KAPLAN: There's a very small
25 difference. I'm not a technician. But we actually

1 don't have a traditional product person here on the
2 panel. So I'm going to give it a go, and hope I don't
3 put my foot in my mouth.

4 But there's a very limited difference in
5 terms of the moisture content, which just has to do
6 with putting a slightly different composition at some
7 stage of the production process. It's a very limited
8 difference and very limited effect on the ultimate
9 product.

10 COMMISSIONER LANE: Okay, then why would
11 someone want a sheeter roll, rather than a web roll?

12 MR. NEEDHAM: Could I respond?

13 COMMISSIONER LANE: Yes.

14 MR. NEEDHAM: We do about 20,000 tons of
15 sheeting for other companies. They send us sheeter
16 rolls, which they give a limited guarantee, and we
17 sheet it for them or other customers.

18 It's a very small difference, but there is a
19 difference. It could be moisture. It could be
20 weight. It could be a half a dozen things. But it is
21 a very similar product. I mean, it's like a whitewall
22 tire versus a blackwall tire. You know, our people
23 use state-of-the-art sheeting equipment. They
24 understand what the difference is, and they just
25 adhere to what they need to do. Whether they need to

1 de-curl it a little bit, or they need to handle it
2 slightly different, it is not a big difference.

3 COMMISSIONER LANE: Okay, let me stick with
4 you. My last question, not counting the sheet cutting
5 step, are there noticeable and quantifiable
6 differences in process and cost, when you make product
7 that is going to eventually be cut into sheets, as
8 compared to making web rolls; and if so, is it more
9 expensive to make web rolls or sheeter rolls?

10 MR. NEEDHAM: I'll address the converting.
11 There is a cost of trim, depending on if it's large
12 roll, your sheeting is smaller and then you have side
13 trim. So that has to be taken into consideration.

14 There is an issue on quality in the middle
15 of a sheeting run. Then you would have that cost.
16 Then there's just the general cost of putting skids
17 involved with sheets, making sure that the sheeting
18 process is done correctly, and the time and effort
19 needed.

20 So the difference is, you just have to
21 identify what kind of roll you're dealing with and
22 what the process is you're converting it to.

23 COMMISSIONER LANE: Okay, thank you; Mr.
24 Kaplan, did you have something you wanted to add?

25 MR. KAPLAN: I just wasn't sure he was

1 answering your question; because I thought you were
2 talking about the difference in the cost of making a
3 web roll versus a sheet roll.

4 COMMISSIONER LANE: I was asking both.

5 MR. KAPLAN: Okay.

6 COMMISSIONER LANE: So that was the part
7 that he hadn't answered, and that I was going to get
8 to. Which is more expensive to make, a web roll or a
9 sheeter roll?

10 MR. GALLAGHER: We don't see any difference.
11 If it is, it's less than \$10 a ton.

12 COMMISSIONER LANE: Okay, thank you; Mr.
13 Chairman, that's all I have.

14 CHAIRMAN PEARSON: Commissioner Williamson?

15 COMMISSIONER WILLIAMSON: Thank you, Mr.
16 Chairman, I have just one quick question. In Exhibits
17 1 and 2 this morning of the capacity of the subject
18 countries, is it your position that these years, 2009
19 and 2010, because you take the numbers out to those
20 years -- is it your position that these years are
21 relevant for a threat analysis?

22 MR. KAPLAN: Yes, I would think they would
23 be. That imminent. It's already in process, and it's
24 already affecting the plans of the United States
25 industry, looking at that enormous build-up.

1 COMMISSIONER WILLIAMSON: Okay, that's what
2 I wanted to know.

3 MR. KAPLAN: Yes, yes, I would say it is.

4 COMMISSIONER WILLIAMSON: Okay, thank you
5 very much; I have no further questions, Mr. Chairman.

6 CHAIRMAN PEARSON: Thank you.

7 COMMISSIONER WILLIAMSON: Thank you.

8 CHAIRMAN PEARSON: Commissioner Pinkert?

9 COMMISSIONER PINKERT: I just have one
10 further question, although it may stimulate another
11 question.

12 (Laughter.)

13 COMMISSIONER PINKERT: I believe, Mr. Suwyn,
14 you testified earlier that there's a limit to how much
15 you can cut costs. I'm wondering whether you
16 anticipate that your restructuring costs will be going
17 down in the near future, because you've reached a
18 limit as to how much you can do in that area.

19 MR. SUWYN: Here's the limit that we face.
20 That is that I can continue to invest \$10 million, \$20
21 million, \$30 million to speed this machine up, put a
22 little different controller. I'm putting new head
23 boxes in most of my mills, so I get a smoother sheet,
24 so I get higher quality and better yields.

25 At some point in time though, I run out of

1 things that I can do. So the only option left to me
2 then is to take my highest cost machine and shut it
3 down; get out of my high cost or low margin
4 businesses; and now run at that level.

5 If there's no relief, and we continue to get
6 inflation going like that and prices kind of flat,
7 then it's just a matter of time, how long can I go and
8 how many machines and mills do I shut down.

9 You have the complicating factor, and we
10 have this at Luke right now of, of course, when I shut
11 down line seven, I just reduce the amount of volume
12 that the overhead -- you know, to run the generators
13 and the rest of the power plant, et cetera -- is
14 spread over. So while I net out lowering my costs, I
15 still have that other overhead to cover.

16 So all I'm saying is that I begin to
17 approach some sort of an astigmatic level, in terms of
18 how much more I can take out. So, I'm then left with,
19 if I still have this imbalance between inflation and
20 pricing, then at some point in time, I haven't got a
21 lot left to shut down. So that's all I'm saying.

22 MR. KAPLAN: Yes, the way I thought about
23 it, and I sort of thought about this question, I'd
24 just say, with import relief and resulting higher
25 prices, all current capacity is economic. If relief

1 is not granted, and prices remain depressed, I think
2 this industry will be forced to shut down ever more
3 capacity than it has.

4 MR. SUWYN: Absolutely, there's no question.

5 COMMISSIONER PINKERT: But there's specific
6 costs associated with the restructuring that you
7 testified about. I assume that those are amortized
8 over some fixed period of time?

9 MR. SUWYN: No, you take the hit when you
10 spend it.

11 COMMISSIONER PINKERT: Okay.

12 MR. SUWYN: If you let people go, for
13 example, you have to take your severance costs that
14 quarter. So most of those costs are instantaneous.

15 COMMISSIONER PINKERT: Do you anticipate
16 that the restructuring costs themselves will decline
17 as you reach the limit of the restructuring?

18 MR. SUWYN: Yes, because I'll have nobody
19 left to lay off. So, I mean, at some point, that's
20 true. But that's your last gasp as you're dying; that
21 you have nothing left to run, because you
22 systematically shut everything down.

23 I'll have some major restructuring costs if
24 we close the purchase of Stora, because the way we're
25 going to be able to drive costs down is to rationalize

1 the machines, et cetera, and if I can't sell any more,
2 because prices are severely depressed, then I'll
3 additional restructuring to take there.

4 So it's not as if all of a sudden there's
5 nothing more to do. You always can do something else,
6 which is, shut down that machine. So each time you do
7 that, have costs occurring with that.

8 COMMISSIONER PINKERT: Thank you; thank you,
9 Mr. Chairman.

10 CHAIRMAN PEARSON: Are there any further
11 questions from the dias?

12 (No response.)

13 CHAIRMAN PEARSON: Okay, do members of the
14 staff have questions for the domestic industry panel?

15 MS. MAZUR: Mr. Chairman staff have no
16 questions.

17 CHAIRMAN PEARSON: Does counsel for the
18 Respondents have questions for the domestic industry
19 panel?

20 MR. CAMERON: No.

21 CHAIRMAN PEARSON: That was Mr. Cameron
22 indicated no. Gosh, then we get to take a lunch
23 break. I should remind you that the room is not
24 secure. So please take anything with you that should
25 be left sitting around.

1 We may go kind of late this afternoon. So
2 why don't we take close to an hour? Come back at
3 quarter to 3:00. Get a nutritious lunch, and we'll do
4 it again here in about an hour. This hearing stands
5 in recess.

6 (Whereupon, at 1:47 p.m., the hearing in the
7 above-entitled matter was recessed, to reconvene at
8 2:45 p.m. this same day, Thursday, October 16, 2007.)

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1 continuous increases in production and capacity
2 utilization.

3 Slide 2 shows continuous increases in the
4 volume and value of U.S. producers' shipments.

5 Slide 3 shows continuous increases in U.S.
6 producers' gross and operating profit margins.

7 Slide 4 shows POI trends and U.S. producers'
8 average selling prices and unit cost of goods sold.

9 The data speaks for itself but I want to
10 make one point relating to Slide 4. In its brief
11 Petitioner repeatedly states that U.S. producers'
12 prices are depressed and suppressed, yet prices have
13 increased so are not depressed.

14 Slide 5 shows that cost of goods sold to the
15 sales ratio has declined. There is no price
16 suppression either.

17 In light of these facts what arguments does
18 NewPage present to support its position of material ad
19 versus volume and price effects attributable to
20 subject imports?

21 Among their arguments are first, they focus
22 on the 20 percent of U.S. producers' production that
23 is comprised of sheets and attempt to amplify any
24 effects that might be present in this segment of the
25 market as being material to the industry overall.

1 Second, they redefine price suppression from
2 how it's normally interpreted by the Commission.

3 Third, they ask the Commission to assume
4 that the existence of underselling necessarily must
5 result in the finding of price depression and
6 suppression.

7 Fourth, they urge the Commission to depart
8 from its normal practice of evaluating industry
9 financial condition at the growth and operating profit
10 levels.

11 Fifth, they contend that industry profits
12 should have been higher because of demand increases
13 during the POI.

14 And sixth, they attempt to link the
15 industry's restructuring including the closing down of
16 older, less efficient plants as being caused by
17 subject import competition.

18 An associated argument is that any
19 improvement in the industry's financial condition as a
20 result of these actions, i.e. lower unit fixed and
21 labor costs are somehow symptomatic "of injury and not
22 health". I will address each of these arguments in
23 turn.

24 Web rolls account for almost 80 percent of
25 the U.S. producers' sales volume yet a

1 disproportionate amount of NewPage's pre-hearing brief
2 focuses on assertions that the U.S. industry was
3 injured in the 20 percent of its sales in sheets,
4 which also accounts for virtually all subject import
5 volume. Even assuming that the U.S. industry did
6 experience some adverse volume and price effects for
7 sheet sales, these adverse effects must be
8 commercially material for the U.S. industry as a
9 whole. The slides I showed earlier for all U.S.-
10 produced subject coated free sheet demonstrates that
11 this has not been the case.

12 On volume effects NewPage does a sheet-only
13 market share analysis. However, even if you accept
14 their premise and calculations, the volume decreases
15 due to market shifts for sheets are small as compared
16 to the total industry's coated free sheet volume. And
17 as showed in Slides 1 and 2, U.S. producers
18 experienced increases during the POI in both
19 production and sales volume for web rolls and sheets
20 combined.

21 NewPage's allegation of price suppression
22 is that subject import competition kept prices from
23 increasing as much as they should have. Any such
24 effect is a difficult thing to measure empirically as
25 other supply/demand factors also would have been

1 affecting the market at the same time. For this
2 reason the Commission should not depart from its
3 normal definition of price suppression, that is
4 compare average price trends and average unit
5 production costs as reflected in the quantifiable cost
6 of goods sold to sales ratio. This measure is
7 reasonable with respect to materiality because it
8 recognizes that an industry can be injured even if
9 nominal prices are increasing but unit costs are
10 increasing at a faster rate.

11 Based on this measure for the industry,
12 prices have not been suppressed.

13 Dr. Button said this is simplistic analysis,
14 but he's asking you to accept on faith that the
15 returns are lower during the entire POI and that these
16 lower returns are due to subject imports. However at
17 some point you have to have a causal link.

18 At page 61 of its pre-hearing brief NewPage
19 asserts that subject imports depressed and suppressed
20 U.S. producers' prices to a significant degree because
21 large margins of underselling were present in the
22 majority of quarters where comparisons were present.

23 NewPage also argues that the adverse effects
24 of underselling were most severe for sheet pricing.
25 However a rigorous analysis of the quarterly price

1 data for the sheet specifications does not show the
2 kinds of linkages and patterns to support a finding
3 that U.S. producers' sheet prices were adversely
4 affected. This analysis is contained in our pre-
5 hearing brief.

6 Because NewPage cannot demonstrate adverse
7 financial effects at the gross or operating profit
8 levels it wants the Commission to depart from its
9 normal practice and look at the industry's net income.
10 That is, after interest expenses, non-recurring
11 expenses, and other non-operating expenses and income.
12 Its main rationale for this position is that the
13 industry financed its restructuring through debt
14 because of negative cash flow attributable to subject
15 import competition and that this has resulted in
16 higher interest expenses.

17 I can only make a few points publicly on
18 this issue. First, at the operating level the U.S.
19 industry had positive cash flow throughout the POI.
20 Second, based on NewPage's public SEC filings we know
21 that it incurred significant other expenses related to
22 its hedge operation that also would have adversely
23 affected its net income. We will address these issues
24 in more detail in our post-hearing brief.

25 Because industry-wide profitability trends

1 do not support an affirmative determination, NewPage
2 argues that the Commission should find the industry
3 profitability should have been higher over the entire
4 POI because demand is cyclical and the industry needs
5 to earn higher profits during the good times of the
6 cyclical upturn.

7 While this theory might be conceptually
8 appropriate in certain circumstances, the facts in
9 this investigation do not support NewPage's position.
10 NewPage has provided the Commission with no data or
11 information to show that it or the industry is doing
12 any worse now than in prior periods. Even if such
13 adverse effects were present for the entire POI, to be
14 attributable to subject imports surely one would
15 expect to observe some relationship between changes in
16 the U.S. industry's condition and the level of subject
17 import competition during the POI which is the normal
18 way the Commission evaluates causal links yet no such
19 connection is present.

20 U.S. industry experienced continuously
21 improving production, shipments, prices and
22 profitability over the POI even as subject import
23 volume increased.

24 A related argument by NewPage is that the
25 improved financial condition of the U.S. industry

1 should be discounted because it reflects restructuring
2 efforts that have resulted in lower production costs.
3 Factually, NewPage is wrong.

4 The Commission's own variance analysis shows
5 that from 2004 to 2006 ninety percent of the over \$400
6 million improvement in the industry's operating
7 profits was related to increasing prices. The
8 improvement in operating income attributable to cost
9 decreases was inconsequential. Also as publicly
10 traded companies it is just odd to me how
11 restructuring efforts to reduce costs and improve
12 profitability can be characterized as being
13 symptomatic of injury rather than health. This
14 revisionist characterization is at odds with how these
15 restructuring efforts have been characterized by three
16 of the largest coated free sheet producers in their
17 SEC filings, excerpts of which are shown in Slide 6.

18 I'm not making light of the effects of these
19 restructurings on employment and jobs, but I am
20 calling into question that these are the results of
21 subject imports when SEC filings characterize these
22 restructurings as long term plans that were
23 implemented during the POI.

24 Thank you.

25 MR. DRAGONE: Good afternoon, Mr. Chairman

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1 and ladies and gentlemen of the committee. I am Allan
2 Dragone, CEO of Unisource Worldwide. I have been CEO
3 since 2004. Prior to that I was CEO of Graphic
4 Communications and prior to that I spent 20 years in
5 paper manufacturing holding a number of positions
6 within Champion International including General
7 Manager of the U.S. Paper Business, Vice President of
8 International and Newsprint, and Director of Coated
9 Sales. In that last position I had responsibility for
10 both Mr. Needham's mill and also for Mr. Gallagher's
11 mill in Houston, the Pasadena mill.

12 Unisource is the largest independent
13 distribution company in North America for paper,
14 packaging and facility supplies -- facility supplies
15 being towel and tissue and janitorial chemicals.

16 In 2006 we sold 3,200,000 tons of paper and
17 paper board approximately. Of that, 170,000 tons was
18 from the countries involved in today's current
19 investigation.

20 Unisource is one of the largest sellers of
21 coated sheets and coated web papers in North America.
22 In addition to selling many North American coated
23 products we also find ourselves in the interesting
24 position of being one of NewPage's largest customers
25 and also probably one of the largest customers of the

1 West Linn Paper Company as well. In fact they are
2 excellent suppliers and we have fantastic
3 relationships with both companies.

4 Unisource purchases sheet fed coated from
5 around the world -- Japan, Germany, Italy, as well as
6 Korea and China. Currently we sell no coated web from
7 Asia. It has been our experience that very little
8 coated web from Asia is sold for commercial web press
9 application, and none by Unisource because of the
10 economics of the industry.

11 The past couple of years have seen a robust
12 coated sheet fed market as evidenced by the five
13 increases since 2004. And in fact another increase
14 was announced Friday by a North American mill for
15 another increase in coated sheet fed product. This as
16 the consumption of product has increased in the time
17 period of 2004 to 2006.

18 There had been prior to the last couple of
19 years an over-supply situation in North America.
20 Within the last 24 months close to a million tons of
21 capacity has been rationalized or shut down. It was
22 old and in some cases was dedicated in Teddy
23 Roosevelt's era, and not efficient or competitive. In
24 fact if you look at the uncoated free sheet market and
25 the ground wood coated market the very same thing took

1 place prior to what is taking place in the coated free
2 sheet market. So the same sort of rationalization has
3 happened throughout the U.S. paper market and they are
4 not competing with the subject countries, and it came
5 because of the age and inefficiency of the equipment.

6 This was not limited, as I said, to coated
7 free sheet. The rationalization of equipment and
8 consolidation started way before the uncoated paper
9 and products from Asia came into play in North
10 America.

11 If I can, I would like to give you a brief
12 overview of the North American market for coated free
13 sheet. Eighty percent of the sales of these products
14 are going into the web market or commercial web
15 printing market which we'll refer to as rolls. Twenty
16 percent is sheet fed. Web is necessary for long print
17 runs for publication or catalogs. The web market is
18 growing and has been dominated by the North American
19 mills. I believe it will continue to be a market
20 dominated by them as the Asian suppliers are not
21 competitive on price, service and even quality.

22 Sorry, Terry.

23 Supply chain issues, opacity, runnability
24 issues have prevented the products from being used in
25 any great extent.

1 There are a small amount of rolls being
2 sheeted in the U.S. strictly for sheet-fed
3 application. We ourselves bring product into the
4 United States for special sheet sizes. We bring it in
5 a roll format and convert it in our Camden converting
6 operation.

7 Sheets and rolls may be used by the same
8 printer if he has both types of equipment, but in my
9 experience the applications are very different. In
10 fact we see very little of the type of roll to sheet
11 application that was referred to this morning.

12 In our own business at lunchtime we tried to
13 determine just how many manufacturers have the
14 capability of doing that. In the Chicago market,
15 which is the largest market for coated printing in the
16 United States, there are three printers that are
17 capable of doing what was indicated this morning, of
18 running a roll to sheet operation.

19 I divide the coated sheet products in North
20 America into a number of different categories, and in
21 fact after the announced purchase of Stora Enso, there
22 will in effect be a duopoly for coated sheets in North
23 America of large integrated manufacturers. With the
24 Stora Enso assets being purchased by NewPage, we'll
25 have NewPage and Sappi manufacturing coated sheet fed

1 product. Appleton Coated has a non-integrated
2 facility which means it is less efficient and they are
3 also making sheet fed products.

4 All distribution in North America needs
5 multiple coated lines to represent to their customers,
6 and in fact you need a high end product, you need a
7 commodity product, you need digital product, et
8 cetera, in order to be an effective distribution
9 company.

10 One issue for many distributors and
11 specifically Unisource was the fact that NewPage and
12 others, including Stora Enso, would not offer
13 Unisource the ability to sell their products outside a
14 very small number of trading locations within the
15 United States. This in spite of the fact that we do
16 exceptionally well with NewPage in the markets that we
17 do represent them. As you heard this morning from Mr.
18 Tyrone, they have their reasons for doing so.

19 The problem for Unisource is that our
20 largest competitor in North America has all of the
21 lines in all of the locations and it puts us at a
22 distinct disadvantage in marketing our products and
23 being effective in the marketplace if we only have a
24 hodgepodge of products.

25 In fact in 2004 we asked NewPage if we could

1 have the ability to sell their products in all of our
2 locations because we felt we were at a distinct
3 disadvantage in the marketplace. Upon getting an
4 answer that in fact that was not possible we went out
5 and developed a number of the private brand programs
6 that you've heard about today and are marketing both
7 Korean product and Chinese product.

8 From our standpoint, if we did not have
9 access to those products today we would not be
10 competitive and we might not be a viable company long
11 term.

12 It is extremely important from our
13 standpoint that we not be put in a protectionist
14 environment where we do not have the ability to source
15 our customers from anything other than the North
16 American assets.

17 I think that from our vantage point the most
18 important point that we can put forward to the
19 committee is that the loss of the import coated
20 products would be of such magnitude that I have strong
21 concerns as to whether or not the North American
22 manufacturers, in spite of what was said today, could
23 supply the marketplace. In fact as you heard earlier
24 today, whether it is a hard allocation or a soft
25 allocation, there have been at least two examples

1 since 2004 when in fact the manufacturers have looked
2 at their ability to supply their customers.

3 Thank you very much for your time today.

4 MR. HUNLEY: Good afternoon, Mr. Chairman,
5 and members of the Commission. My name is Terry
6 Hunley and I'm an external advisor to Global Paper
7 Solutions.

8 I have been in the paper business now for
9 ten years. First I was a partner with Exentrist
10 Management Consulting Group that focused on the paper
11 and forest products industry. I conducted a number of
12 studies for specific issues facing domestic and
13 foreign paper companies and for the industry overall.

14 Next I served as Chief Operating Officer of
15 Asia Pulp and Paper. After spending much of my time
16 overseas for several years I came back to the U.S.
17 and now serve as an external advisor to GPS.

18 GPS is a U.S. mill agent for Gold East Paper
19 and Gold Huasheng Paper and acts as importer of record
20 for almost all the coated paper imported into the U.S.
21 from those two mills. GPS receives a commission on
22 the U.S. sales but does not hold inventory or title of
23 the goods.

24 My task at GPS was to help them build and
25 maintain a steady market position in the U.S.. Since

1 Gold East and Gold Huasheng only provide product for
2 the sheet fed market segment and the fact that the
3 sheet fed market segment is dominated by U.S.
4 producers and merchant distributors, building our
5 market position was about adding distribution.

6 Distributors, or merchants as they are
7 known, need to offer choices in product lines to
8 customers. The more choices, the greater chance a
9 merchant salesman has of making a sale.

10 Most U.S. merchants will carry one or more
11 product lines each from domestic mills, European
12 mills, and Asian mills. Their sales people will
13 promote this variety of paper to printers and end
14 users who make the final decision on what paper to
15 purchase for the specific printing application.

16 To my knowledge, GPS has never directly
17 taken a position with a merchant away from a U.S.
18 paper producer. We compete for that Asian slot within
19 our distribution merchants. In the case of Unisource,
20 our largest customer, they took a chance in using our
21 papers after NewPage refused to sell them.

22 Another of our major distributors joined us
23 after no other U.S. producer would supply them. For
24 other merchants we took positions away from Korean and
25 Thailand mills. In another case we were added as that

1 merchant's first Asian line.

2 We have submitted declarations on this point
3 with our confidential pre-hearing brief.

4 A second result of how we needed to enter
5 the market by adding distributors is that as we add
6 distributors you will see a jump in volume. For
7 example, we take a piece of business away from a
8 Thailand mill in one move and that distributor has to
9 place what are called stocking orders in order to
10 build up the inventory since we do not carry inventory
11 in the United States.

12 However, there's a limit to our ability to
13 add distributors and volume. We can only allow one or
14 two distributors to carry our paper in a geographic
15 region. If we try to add additional distributors our
16 current distributors will drop our products since they
17 do not want to compete with others carrying the exact
18 same sheet.

19 For example, I've had several tense
20 conversations with Mr. Dragone when he heard a rumor
21 that we were talking with another merchant. The
22 bottom line is that once a distributor network is
23 complete the only way we can grow is through the
24 distributor and with the overall market.

25 We had just added our last distributor which

1 we had taken from another Asian mill, by the way,
2 around the time that NewPage filed the petition. I do
3 not expect that there would be large increases in GPS'
4 imports if the trade case did not result in orders.

5 The fact is, this is a market that has
6 always been and always will be dominated by the U.S.
7 industry.

8 I've heard a lot this morning about how
9 China's going to take over the world in this industry
10 and about the three million tons of additional
11 capacity that's coming down the line in the next few
12 years. The bottom line is the information is wrong.
13 Part of that capacity is a machine that was referred
14 to, I believe, as 1.6 million tons that APP was going
15 to add. That machine as of last notice was going to
16 be uncoated paper, not coated paper. In addition,
17 there is an 800,000 ton machine that Ogi is putting in
18 in China. If you subtract those two out, there's
19 about 600,000 tons of additional capacity coming on-
20 line.

21 You've got to remember that the Chinese
22 market grows at approximately 500,000 tons of
23 additional coated free sheet demand every year. So by
24 the time the Ogi machine comes on-line, the market
25 will have essentially consumed all of the additional

1 demand or all the additional supply.

2 There was also a lot of discussion this
3 morning about how the Chinese producers are poised to
4 take over the U.S. web roll market. Granted, all of
5 our customers have continually asked us to support
6 them with web rolls since they cannot compete with the
7 monopolistic position of the U.S. producers in that
8 segment. However, web rolls are not economically
9 viable for the Asian mills. Freight costs for the
10 rolls are significantly more expensive than sheets,
11 sheets command a higher price in the U.S. market, the
12 production costs for the mills we represent are higher
13 for web rolls because of the physical characteristics
14 of the sheet, and because the additional machine time
15 required to produce the web rolls due to their
16 typically lower basis weights. The next effect is
17 that the mills lose money on web rolls.

18 In addition, this is not just a problem or
19 an issue for the mills we represent or just the U.S.
20 market. You do not see any significant web roll
21 volume from any of the Asian mills entering the U.S.
22 even though some have been in the market for many
23 years. And you do not see our mills exporting web
24 rolls to other markets outside of China.

25 Not only do U.S. producers dominate in terms

1 of market share, but there are significant differences
2 between the U.S. industry and the imports that limit
3 competition.

4 First, printers will not usually purchase
5 directly from an Asian source, nor do we have the
6 capability of supporting printers directly. This
7 limits our reach in the market. U.S. producers can
8 and do sell directly to printers.

9 Second, GPS nor the mills we service carry
10 inventory in the United States. This creates a very
11 significant cost disadvantage to the papers we
12 represent. Our lead time for delivery to a merchant
13 averages 12 weeks and regularly exceeds that level due
14 to production and delivery problems. This creates a
15 heavy burden for our distributors. They must carry
16 three to four months of our paper in stock at any
17 point in time and they still have significant stock-
18 out problems on specific sizes if they have not
19 guessed correctly.

20 I had a recent conversation with one
21 customer who had three months of inventory on the
22 floor but still had 20 of his top items out of stock.

23 Now compare this situation to doing business
24 with a U.S. producer who can make deliveries in the
25 matter of a few days to two weeks. I estimate the

1 additional cost of holding the inventory and lost
2 business for the merchants at approximately \$75 to
3 \$125 per ton on its purchases of imports.

4 Another important consideration for a
5 merchant is who incurs the cost of promoting the
6 product. In the case of most U.S. producers, they
7 advertise in trade magazines, conduct direct
8 presentations to end users and at trade shows and
9 provide significant amounts of professional sales
10 materials. A merchant incurs mostly cost to promote
11 imports, most of which are sold under the merchant's
12 private labels.

13 Finally, U.S. producers have much stronger
14 and better trained technical and customer support
15 groups. U.S. mills can send technical support into
16 printer who is having difficulties running their
17 paper, even if the printer purchased the paper from a
18 merchant.

19 U.S. mills resolve quality claims much
20 faster and can get replacement paper to the printer
21 much faster and more reliably than we can. The
22 advantages that U.S. producers have over us are not
23 going to change and reflect the U.S. producers'
24 ability to command a premium price and a growing
25 position in the U.S. market.

1 Thank you.

2 MS. MENDOZA: Good afternoon. My name is
3 Julie Mendoza and I'm with the law firm of Troutman
4 Sanders. I'll be giving a brief introduction today to
5 the Korean presentation and then I'll turn it over to
6 Mr. Davis of the Printing Industries of America who is
7 going to present testimony, and he will be followed
8 then by Mr. Aronica from Graphic Paper, Mr. Choi of EN
9 Paper, and Mr. Lee of Kyesung, both of whom will be
10 explaining the substantial capacity reductions that
11 both of their companies have undertaken this year in
12 the Korean market.

13 NewPage in its fervor to urge the Commission
14 to "act aggressively on Chinese subsidies" brushes
15 aside the overwhelming evidence that the statutory
16 requirements of material injury or threat by reason of
17 subject imports has not been met. In fact I was
18 struck this morning when I listened to their testimony
19 because their case is completely contradicted by the
20 record evidence before the Commission.

21 I don't think I'm the only one that noticed that they
22 don't even deal with most of the record evidence in
23 their testimony this morning.

24 So let's look a moment at the statutory
25 standard and the actual record evidence that the

1 Commission's collected in this investigation.

2 First, there aren't any significant volume
3 effects. No party in this proceeding disagrees that
4 there is one like product including both web and
5 sheet. The record shows no decline in domestic
6 shipments over the period, no decline in industry
7 market share, and at the same time U.S. producers are
8 operating at full effective capacity, inventories are
9 low, and domestic producers can't satisfy the market
10 demand for CFS in the United States.

11 Frankly, that's the whole story on volume
12 effects. There aren't any.

13 NewPage doesn't dispute this. NewPage tries
14 to rely instead on the volume effects exclusively in
15 the sheet segment of the market, but the data only
16 proves our point, that the sheet segment of the market
17 is a small portion of the total shipments.

18 Look at the absolute volumes that they're
19 discussing. Those shipments that they allege were
20 lost in the sheet segment of the market is a drop in
21 the budget compared to their total shipments, and this
22 is the sum total of the significant volume effects,
23 that NewPage could come up with.

24 There aren't any significant price effects
25 either. We know from the public staff report that

1 prices for products that are being investigated are
2 rising and that overall AUVs are also rising.
3 Petitioners, try as they might, cannot make the data
4 say something different so instead they argue, one,
5 that there is some significance to the fact that web
6 and sheet prices increases did not move in tandem; and
7 two, that prices did not increase adequately.

8 We can't comment on the relative nature of
9 the price increases between sheet and web in the
10 public hearing but the legally relevant point is that
11 the prices of CFS increased over the period so there
12 was no price depression.

13 NewPage's only answer to this unconvertible
14 record evidence is to assert that prices did not rise
15 "adequately" but relative to what?

16 NewPage states in another section of its
17 brief that U.S. prices are high relative to other
18 markets in the world. So what does high enough mean?

19 Let's look at the market conditions and see
20 whether that theory is even supported by basic
21 economic theory.

22 Contrary to Mr. Button's testimony this
23 morning, demand in the U.S. increased very modestly
24 over the POI. This wasn't a period of booming demand.
25 The record evidence shows overall costs were also

1 stable yet the industry was able to institute several
2 price increases during 2006 and 2007 and increase its
3 margin of the prices over its cost. It's hard to
4 argue from these facts that the market should have
5 supported bigger or more frequent price increases, and
6 NewPage just asserts that they would like to have
7 higher prices but they don't explain how the market
8 would have supported such prices.

9 Finally, it's true that there's price
10 underselling in this record. The Commission knows
11 that it's a rare case before the Commission in which
12 imports are not priced lower than the domestic
13 product. Commission precedent also recognizes that
14 lower price subject imports standing alone does not
15 prove price effects. Frankly, we don't even have a
16 coincidence of trends in this investigation. The data
17 supports the conclusion that domestic producers can
18 charge a price premium and this can be tested by
19 looking at fairly traded non-subject imports which
20 hold a very large share of the U.S. market. Look at
21 the pricing of those non-subject imports

22 Or compare the trends in pricing categories
23 with no competing subject imports during the POI.
24 when the trends in domestic prices for those products
25 are compared to the trends for products in which there

1 was significant head to head competition with imports,
2 there is simply no evidence that subject imports had
3 any significant effect on domestic prices.

4 What the price data does confirm is that
5 competition is in fact highly attenuated between
6 domestic producers and imports. That explains the
7 data and it explains why subject imports have not
8 caused any price suppression or depression.

9 NewPage this morning said that they would
10 not have restructured if it hadn't been for subject
11 imports. That may be true for them, but we doubt that
12 the U.S. industry decided to restructure solely
13 because of subject imports.

14 Finally, Korean producers should never have
15 been included in this case to begin with. Commerce
16 just a few hours ago released the final results of its
17 investigation and it concluded that in fact only one
18 Korean company had any countervailing duty margin and
19 that margin was only 1.4 percent. All the other
20 Korean producers were found not to be subsidized.

21 The Commerce Department has also confirmed
22 that the majority of the industry is not dumping
23 either.

24 You will hear testimony today from both
25 Kyesung and EN Paper, the only two producers who were

1 found to have dumping margins, that they had plans to
2 shut down the inefficient capacity that produced those
3 margins even before this case was filed and that
4 capacity was shuttered in 2007.

5 Clearly there is no future threat from these
6 Korean imports and NewPage hasn't cited any basis to
7 conclude otherwise.

8 Thank you.

9 MR. DAVIS: Good afternoon, Mr. Chairman and
10 members of the Commission. My name is Ron David and I
11 am the Vice President and Chief Economist for Printing
12 Industries of America Graphic Arts Technical
13 Foundation which is a business association
14 representing approximately 8,000 printing firms and
15 around 2,000 industry suppliers in North America.

16 I've been with PIA since 1988. My job
17 responsibilities include economic and market research,
18 economic forecasting, and industry and public policy
19 analysis.

20 The U.S. printing industry ranks high on the
21 list of U.S. manufacturing industries by total
22 shipments and total employment. The dollar value of
23 printing shipments produced by U.S. printing plants
24 was 171.5 billion in 2006, an increase of
25 approximately 3.3 percent or 5.3 billion over 2005

1 levels.

2 Coated free sheet paper is used extensively
3 to produce magazines, brochures, annual reports, et
4 cetera. The domestic coated paper producers do not
5 have the capacity to supply the entire market so
6 imports are essential to the market. In fact even
7 with imports being present some of our members have
8 complained from time to time about being put on
9 allocation by domestic suppliers.

10 According to our members on the West Coast,
11 the problem of supply is particularly or especially
12 acute there. The majority of U.S. CFS production is
13 centered in the East and Midwest. Imports, on the
14 other hand, have long had a strong and important
15 presence on the West Coast, both because of relatively
16 low transportation costs and because they fill a
17 market need.

18 There's been a lot of discussion today about
19 the distinctions between sheet fed printing and web
20 offset printing. As someone who has particular
21 expertise in the printing industry I can say that the
22 U.S. market for coated free sheet paper is segmented
23 between coated free sheet paper in web form and sheet.

24 The type of paper that a printer will
25 purchase depends on the type of press that it runs.

1 If a printer runs a sheet-fed press the nit will use
2 sheets. If a printer runs web offset presses, then it
3 will buy web rolls.

4 Generally, sheets and web rolls are not
5 interchangeable because they are designed for use in
6 distinct and different printing process. CFS web
7 rolls must have higher heat resistance and lower
8 moisture content in order to withstand the web offset
9 printing process. Specifically because web offset
10 printing uses heat to set the ink rather than air
11 drying as in sheet fed printing, CFS web rolls require
12 a lower moisture content than sheets as well as the
13 use of slightly different types of latex included in
14 the coatings in order to withstand the heat without
15 blistering. Web printing is also generally used in
16 high volume jobs.

17 Printers normally run either web offset
18 presses or sheet fed presses. A relatively small
19 share of printers own both types of presses. Even
20 printers with both types of presses, however, still
21 require the correct paper type for each press.
22 Printers who have dual capability typically base their
23 decisions on which type of press to use for a
24 particular printing job, depending on the length of
25 run and the nature of the job. Traditionally sheet

1 fed presses were preferred for shorter runs and for
2 very high quality runs where web presses were used for
3 longer runs. However, in recent years web printing
4 technology has improved and printers are now able to
5 get nearly the same quality from a web press as from a
6 sheet fed press.

7 Some printers have the capability to
8 purchase CFS in roll forms and then cut it into sheets
9 themselves or hire a converter to do it for them and
10 then use the resulting sheets in a sheet fed printing
11 press. In these instances they purchase a special CFS
12 roll called sheeter rolls that are designed and
13 marketed for that purpose. It is, of course,
14 theoretically possible to cut a web roll into sheets
15 for use in a sheet fed press but in my experience this
16 is rarely done. There is simply no reason to do so
17 since U.S. producers offer sheeter rolls which are
18 expressly designed to make sheets for sheet fed
19 presses.

20 CFS sheets cannot be used in web offset
21 printing at all. A web press requires a rolled paper
22 input, not individual sheets. Sheet rolls, while they
23 are in roll form, also would not be used on web
24 presses. Sheeter rolls are formulated for sheet fed
25 printing and are not designed to withstand the web

1 offset printing process.

2 Sheet rolls typically have a higher moisture
3 content than web rolls and could blister if used in
4 web printing. Manufacturers of sheet rolls typically
5 will not guarantee these products for use in web
6 printing and we heard that this morning.

7 Both U.S. government data on the producer
8 price index and PIA/GATF surveys indicate that paper
9 prices have increased over the past few years.
10 Printers indicated that their average paper price rose
11 5.4 percent from June 2006 to June 2007. Recently our
12 members have informed us that U.S. producers have
13 again raised prices. We also recently learned that
14 the U.S. industry would become further concentrated as
15 NewPage has announced the acquisition of Stora Enso
16 North America. The result will be greater
17 concentration of the U.S. CFS market which will now
18 have only two major domestic suppliers, NewPage and
19 Sappi.

20 Our members are concerned that at the same
21 time NewPage is also trying to resist competition from
22 sheet imports from Korea and the other subject
23 countries. U.S. printers are dependent on paper and
24 competitive paper supplies from both domestic and
25 import sources. The imposition of duties on subject

1 imports would directly impact the printing industry by
2 reducing our access to imported paper. While this
3 result would harm the printing industry it would not
4 benefit domestic producers. Printers already face
5 increasing competition from off-shore printers located
6 in Asia and elsewhere. You can be sure that those
7 off-shore printers are not buying their paper from
8 NewPage or other U.S. producers. Forcing more print
9 business off-shore will just reduce domestic demand
10 for CFS.

11 Thank you, and I'll be happy to address any
12 questions the Commission or staff may have.

13 MR. ARONICA: Good afternoon Mr. Chairman
14 and members of the Commission. My name is Leonard
15 Aronica and I am the CEO of Graphic Paper,
16 Incorporated, a family-owned paper distributor and
17 converter located in central New York. I began
18 working in the paper industry in 1986. My father owns
19 a paper brokerage company. We have one subsidiary
20 located in Mansfield, Mass. Our combined companies
21 have 105 employees in the United States.

22 Graphic Paper has distribution facilities in
23 New York, New Jersey, and Massachusetts, allowing us
24 to distribute paper throughout the Northeast.

25 This investigation is important to Graphic

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1 Paper and its employees because we rely on imported
2 coated free sheet from Korea to run our business. In
3 fact all our coated free sheet we sell is imported
4 from either Europe or Asia. We have no domestic
5 suppliers.

6 We have tried since the mid 1990s to become
7 a distributor for domestic manufacturers, however the
8 domestic manufactures limit their distribution in each
9 region. Feeling frustrated with our inability to grow
10 our business with domestic manufacturing we took on
11 suppliers from Europe and Asia to satisfy our growing
12 customer base. Italy is our current source for
13 European coated free sheet.

14 We continue to seek domestic suppliers, most
15 recently from NewPage, but we have not been
16 successful. We have been told that since we don't
17 have any large web printing accounts which is the
18 primary business of domestic manufacturers, they
19 cannot risk upsetting their national distribution to
20 aid a regional merchant.

21 Imports play a vital role in the U.S. market
22 for coated free sheet. The shortfall in domestic
23 production is supplied by Asian and European imports
24 which are an important component of the U.S. coated
25 paper market. The Korean and European prices for

1 sheets are generally competitive with each other.

2 Printers depend on runability and
3 reliability of paper. Consistency of quality is the
4 most important factor in our customers' purchasing
5 decision. This is not to say that prices are not
6 important, but quality issues trump price in terms of
7 what most of our customers demand from us.

8 Inconsistency in quality lead to delays and production
9 problems.

10 We have found that of all the Asian
11 suppliers, Korean paper is of the highest quality.
12 The Korean manufacturers have been a long term
13 steadfast supplier to the U.S. market. It has been my
14 experience that they have always taken a cautious
15 commercial approach to the U.S. market. The Korean
16 manufacturers have not been the price leader. Their
17 prices have always been consistent with the market
18 conditions.

19 Korean manufacturers, for that matter all
20 our manufacturers of coated free sheet face a number
21 of competitive disadvantages in the U.S. market. U.S.
22 manufacturers are closer to their customer base and
23 provide market support, technical and logistic support
24 and an extensive sales and distribution network.

25 Additionally, U.S. manufacturers can ship

1 merchandise out almost immediately while imports from
2 Asia take anywhere from 10 to 12 weeks to reach the
3 United States.

4 As already discussed, U.S. manufacturers
5 offer a full line of products including both web and
6 sheet products in a wide variety of sizes and
7 specifications. U.S. manufacturers have the
8 flexibility to offer custom sheet sizes, for example,
9 while Korean manufactures supply only pre-cut sizes of
10 coated free sheet to the U.S. market.

11 To accurately compare the cost of domestic
12 coated free sheet to imported coated free sheet you
13 must account for the impact of these competitive
14 disadvantages facing the imports.

15 Since the lead time for most Asian suppliers
16 is 10 to 12 weeks, the distributors of imported coated
17 free sheet must keep anywhere from 10 to 12 weeks of
18 inventory on the floor. We estimate the cost of
19 capital and warehousing associated with these
20 inventories and lead time requirements to be as much
21 as \$50 to \$60 per short ton. These costs must be
22 added to the purchase price to compare the real cost
23 to a distributor for coated free sheet.

24 Additionally, most of our customers cannot
25 unload overseas containers directly shipped to them.

1 As imported coated free sheet comes in large bulk
2 shipments that need to be unloaded from overseas
3 containers, this means paper needs to be unloaded into
4 a warehouse, then reloaded in delivery trucks for
5 delivery to our customers.

6 The domestic mills ship product directly to
7 the printers so the merchants avoid these costs. We
8 estimate the cost of these logistics to be as much as
9 \$30 to \$40 per ton.

10 Finally, most imported coated free sheet is
11 sold without market support from the manufacturer.
12 These additional market costs are also borne by the
13 distributor.

14 In short, it is more expensive to be a
15 distributor of coated free sheet from Asia than it is
16 to be a distributor of domestically produced paper and
17 this is reflected in the price at which paper is
18 imported from Korea or Asia.

19 There has been discussion today about the
20 distinctions between web rolls and sheets. Based on
21 my experience the web rolls and sheet markets are
22 separate segments of the coated free sheet markets.
23 Due to differences in coating, moisture and heat
24 resistance between web rolls and sheets, domestic
25 manufacturers will not guarantee their paper if you

1 use web rolls for sheet fed presses or sheet rolls for
2 web presses.

3 To my knowledge the Korean manufacturers do
4 not ship any web rolls to the U.S. market and only a
5 limited amount of sheeter rolls. Of the total tonnage
6 we import from Korea, only a small percentage is
7 sheeter rolls. This is because coated free sheet in
8 roll form is very costly to ship.

9 Thank you.

10 MR. CHOI: Good afternoon, Mr. Chairman and
11 members of the Commission. My name is Woo-Sik Choi
12 and I am the President of EN Paper. EN Paper has been
13 in business since 1971 and employs about 900 employees
14 in Korea.

15 EN Paper imports coated free sheet paper to
16 the U.S. market through U.S. importer Shinho USA
17 located in California. EN Paper began exporting to
18 the U.S. in the late 1980s.

19 EN Paper produces a number of paper
20 products. In the coated paper industry it is
21 important to make sure that operating capacity is
22 efficient. EN Paper has therefore shut down some of
23 its own capability to alleviate products and costs.
24 Generally over the last year EN Paper made the
25 decision to shut down various paper mills including

1 its Jinju factory. Jinju shut down in June of this
2 year. This factory had a capacity of 90,000 short
3 tons per year of CFS. It was shut down because it had
4 high products and costs. Other mills that produce
5 non-subject merchandise were also shut down this year
6 as part of the same corporate strategy.

7 EN Paper mostly produces coated paper in
8 sheet form. Approximately 88 percent of our
9 production is to CFS in sheet form. only nine percent
10 of our production is web rolls with the remaining
11 three percent of sheet rolls. Web offset printing is
12 less common in Korea and most of Asia than in the
13 United States and Europe.

14 EN Paper does not export web rolls to the
15 U.S. and EN Paper has no plans to do so in the future.

16 As discussed in our brief, demand for CFS
17 paper in Korea has been strong in 2007. The upcoming
18 presidential election has pushed the demand for CFS
19 paper. Demands in other Asia markets is also forecast
20 to be strong going forward. With strong demand in our
21 natural market combined with our shutdown of capacity
22 our exports to the U.S. market have decreased and we
23 expect them to decrease further in 2008.

24 I appreciate the opportunity to address the
25 Commission. Thank you.

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1 MR. LEE: Good afternoon, Mr. Chairman and
2 members of this Commission. My name is S.B. Lee. I
3 am the Director of the Overseas Department of Kyesung
4 Paper Company. Kyesung is affiliated with Namham
5 Paper Company, another Korean producer of coated free
6 sheet paper. I act as the Director of Overseas Sales
7 for both companies. Kyesung and Namham are the oldest
8 Korean exporters of coated free sheet paper.

9 Until this year Kyesung produced coated free
10 sheet paper in its only facility located in Osan,
11 Korea. Namham has three other facilities. In 2005
12 Kyesung/Namham reduced their exports to the United
13 States as part of our overall restructuring. In early
14 2006 Kyesung made its decision to close its Osan
15 facility completely and consolidated all coated free
16 sheet production into Namham's more efficient mill.
17 This decision was due to the fact that the Osan plant
18 was a high cost and inefficient facility.

19 As a result of this closure Kyesung
20 eliminated approximately 78,000 tons of paper making
21 capacity from the Korean market and consolidated its
22 production in the more efficient Namham plant.

23 I would be happy to answer any questions.
24 Thank you.

25 MR. LINCICOME: Can I get a check on time?

1 MR. BISHOP: You have 11 minutes remaining.

2 MR. LINCICOME: Thank you.

3 Good afternoon. My name is Scott Lincicome
4 and I'll make just a few comments today regarding
5 negligibility for Indonesia.

6 Contrary to Petitioners' statements in the
7 pre-hearing brief the negligibility issue is not
8 closed with respect to Indonesia. As demonstrated in
9 our briefs, imports from Indonesia are negligible and
10 are likely to remain as such in the imminent future.
11 The Commission, therefore, must terminate the CBD
12 investigation with respect to Indonesia.

13 In determining negligibility the Commission
14 has recognized that the statute compels it to use the
15 best reasonable estimate of actual imports entering
16 the United States during the negligibility period.

17 In an attempt to cure flaws in the official
18 import data the pre-hearing staff report chose to use
19 unadjusted expert data for Indonesia and Korea from
20 foreign producer questionnaire responses and a hybrid
21 of unadjusted export data and some proprietary import
22 data for China. Yet for all other non-subject
23 countries the report used unadjusted Commerce
24 statistics -- the same data source that was found too
25 inaccurate to use for the subject countries.

1 We believe that this current negligibility
2 calculation is not the best reasonable estimate of
3 actual imports.

4 First, from all available data the staff
5 report shows the highest possible numerator and the
6 lowest possible denominator, thus producing the most
7 inflated version of Indonesia's import share which
8 still is just 4.1 percent.

9 In contrast, a more reasonable apples to
10 apples comparison using the same data source likely
11 would lower that share to a negligible level.

12 Second, if the Commission continues to use
13 the aforementioned mixed data set it should adjust the
14 data to reflect the best reasonable estimate of actual
15 imports.

16 We've listed many adjustments in our pre-
17 hearing brief, almost any of which would put us below
18 four percent. But most importantly, Indonesia's
19 import volumes should be adjusted to eliminate all
20 known non-subject merchandise.

21 In our pre-hearing brief we'll provide
22 confidential information concerning additional
23 merchandise, the removal of which alone would put
24 Indonesia well below four percent.

25 Also other non-subject imports should be

1 adjusted to reflect the systematic understatement of
2 official import statistics. In this regard we're
3 presented evidence to the Commission on
4 misclassification in other non-subject countries, on
5 the uniform inaccuracy of Commerce stats, and on how
6 such an adjustment could be made. This adjustment is
7 absolutely necessary to ensure that export volumes
8 used to avoid classification problems closely match
9 Commerce data that suffer from the exact same
10 problems. Again, trying to approximately an apples to
11 apples comparison.

12 Even with the current unadjusted
13 negligibility data, only one-tenth of one percentage
14 point keeps Indonesia in at the very least the present
15 injury aspect of the CBD investigation. Thus the
16 accuracy of the Commission's negligibility calculation
17 is critical and we respectfully request that the
18 Commission examine all options.

19 One of these options might be using value
20 data as a check on the Commission's quantity based
21 negligibility calculation. The Commission has looked
22 to value when divergent product mix issues render
23 quantity data unreliable and it is noted in other
24 paper cases that there are inherent quantity
25 distortions for paper products.

1 Similar distortions exist in this case and
2 we will elaborate on this in our post-hearing brief.

3 We do not mean to suggest the Commission
4 measure imports by value for the entire investigation,
5 however in the case of negligibility with quantity
6 data flaws that single-handedly might keep Indonesia
7 in the CBD investigation, we believe that value should
8 be examined. The issue is critical for Indonesia.

9 Thank you, and I welcome your questions.

10 MR. MORGAN: Good afternoon again, Mr.
11 Chairman, Madame Vice Chairman, and members of the
12 Commission. I just wanted to hit on a few points that
13 were raised this morning, and I know our witnesses are
14 eager to address in response to your questions.

15 The first concerns the distinction between
16 web rolls and sheets. I believe you heard testimony
17 today that when the U.S. producers sell a web roll as
18 a sheet product, they do not guarantee that product
19 for use by the printer running the sheet fed press, so
20 it seems clear to me at least that the U.S. producers
21 are not trying to sell web rolls into the sheet
22 market.

23 The panel this morning in that regard
24 appeared to be making the exception to the rule.

25 The real question, though, for the

1 Commission is whether sheets can run on web fed
2 presses, and I'm fairly certain there was no
3 testimony to that effect this morning. The importance
4 of this issue, of course, is because subject imports
5 are now and always will be predominantly sheets.

6 Another point from this morning that you
7 heard was that you can increase the efficiency of old
8 machines by doing constant rebuilds. I know some of
9 our witnesses are very eager to address that because
10 the reality is, to truly increase the efficiency of a
11 machine you have to expand the trim width and a
12 rebuild does not allow you to do that. The only way
13 you can expand the efficiency of a machine in that
14 respect is to actually build a new paper machine. I
15 believe you also heard testimony today that the
16 domestic industry has made a conscious choice not to
17 pursue that route, but to invest its money in existing
18 equipment and machinery.

19 That concludes my portion of the sort of
20 teasers for questions that we're ready for when you're
21 ready to ask them.

22 MR. CAMERON: We're finished. Thank you.

23 CHAIRMAN PEARSON: Thank you.

24 Let me welcome all of you to our afternoon
25 session. We especially appreciate the fact that some

1 of you have come really long distances to be with us
2 today. It's a hard thing to make the flight from Asia
3 and we appreciate it.

4 We will begin the questioning this afternoon
5 with Vice Chairman Aranoff.

6 VICE CHAIRMAN ARANOFF: Thank you, Mr.
7 Chairman. I join the Chairman in extending a welcome
8 to this afternoon's panel. Thank you for traveling to
9 be with us and for sticking with us through the
10 morning session.

11 Let me start with a question for counsel.
12 You have all argued that there are significant
13 differences in the physical characteristics and uses
14 of sheet versus web roll forms of coated free sheet
15 and that there are a number of other competitive
16 differences in the way that they're marketed.

17 If that's true, why shouldn't we find that
18 there are two separate like products here?

19 MR. CAMERON: Commissioner, if it's all
20 right I'll start, and I'm sure other people will join
21 in. For the record, Don Cameron.

22 First of all the Petitioner brought this
23 case against web and sheet and specifically said it
24 was one like product. None of the parties before you
25 have disputed that.

1 Thirdly, you're correct that we are saying
2 that the overlap of competition is limited. But it is
3 also true that there has been testimony and there is
4 confidential record evidence that there is some
5 overlap.

6 Our point with respect to the competition is
7 that it is highly attenuated. Yes, there is some
8 competition, but for the most part you do sheet and
9 you do web and you're doing them based upon the
10 machinery that you have.

11 So is there limited competition? Yes. But
12 we're suggesting to you that it's very limited and as
13 a result, we don't think that the like products would
14 work.

15 If you want a statutory analysis in the
16 post-hearing brief, which I suspect is your follow-up
17 question, we would be happy to do so. But it is also
18 accurate that you make sheet and web on the same
19 machinery and I think that we can answer that in post-
20 hearing briefs if you would like.

21 VICE CHAIRMAN ARANOFF: I would like to see
22 that in a post-hearing brief, as you correctly
23 guessed.

24 MR. CAMERON: I knew you would.

25 VICE CHAIRMAN ARANOFF: What I'm mulling of

1 course in the big picture here is you're telling me
2 that if I look at the data for the domestic industry
3 as a whole I don't find any of our normal indicia of
4 injury met, but maybe if I were looking only at sheet
5 the story might look different.

6 MR. CAMERON: Actually I don't think that
7 the story is different, but I think that it is
8 absolutely accurate to suggest that yes, when you look
9 at the industry as a whole you don't see any impact
10 and that is exactly the point. The reason for that is
11 because the points of competition between imports and
12 the domestic industry are limited. So what did they
13 say this morning? They said well, they have the
14 sheets in here and if you don't find affirmative
15 they're going to have the web rolls next. And, by the
16 way, they suggested that the prices of sheet are
17 impacting the prices of web.

18 So they're suggesting that there is this
19 impact that imports of sheet are having.

20 The problem that they have is number one,
21 there's not a shred of data in the record that
22 supports those assertions. But aside from that,
23 that's really what their problem is.

24 Producers do produce both. They do produce
25 both on both machines. The reality is that in the

1 case of Korea we don't import web. That's
2 uncontroverted. There are some imports of web,
3 they're minuscule. That's one reason that there isn't
4 very much of an impact on this industry because 80
5 percent of their shipments are in web.

6 MR. MORGAN: Vice Chairman Aranoff, I would
7 also point you to Diamond Sawblades. I'm sure we can
8 come up with other examples of instances in the past
9 where differences in product size or product form have
10 served as a basis for a finding of attenuated
11 competition but did not necessarily mean that they
12 were separate like products.

13 VICE CHAIRMAN ARANOFF: I knew you guys
14 liked Diamond Sawblades. I dissented in Diamond
15 Sawblades, but --

16 MR. MORGAN: I probably cited this for the
17 wrong person.

18 VICE CHAIRMAN ARANOFF: As a matter of fact
19 I was going to mention in my next question that to me
20 this case looks more like Artists' Canvas than it does
21 like Diamond Sawblades, and in Artists' Canvas the
22 Commission found that the subject imports had entered
23 at the high end, the value added end of the market and
24 squeezed the domestic industry into the lower value
25 canvas rolls. Focusing I think somewhat more on what

1 was happening in that one portion of the market did
2 make an affirmative determination.

3 MR. MORGAN: If I can take that as a
4 question about Artists' Canvas I think we can respond
5 actually with industry witnesses about this notion
6 that subject imports targeted the high end value
7 segment of the market.

8 The reality here is that the sheet market
9 has always been one where the imports have been
10 present. In fact if you look at web rolls, the only
11 significant volumes of web rolls that have ever come
12 into the U.S. market are coming in from Europe. They
13 haven't come in from Asia, they're coming in from
14 Europe. And I know that Jeff has some reasons why
15 that's occurring.

16 In any event, the sheets are the predominant
17 focus of these producers in Asia. It's not as though
18 they're making lots and lots of web roll and selling
19 that on their home market or exporting it anywhere
20 else. Their focus is on sheet. So of course that's
21 the product they're going to export to the United
22 States. Maybe some of the industry people here can
23 comment on that.

24 MS. MENDOZA: I'd just like to say before we
25 do that, that in terms of the other part of -- Julie

1 Mendoza for the record, Commissioner Aranoff. You
2 suggested that in that case they were producing U.S.
3 producers out of the higher valued into the lower
4 valued product, and I think you've got to look at, of
5 course a lot of this record's confidential, but I
6 think you've got to look at that part of the theory
7 and see whether that's really going on based on the
8 data. You actually do have that data to do it, so I
9 don't think I can comment very much, but that is a
10 relevant issue.

11 VICE CHAIRMAN ARANOFF: I understand where
12 you're going with that.

13 Let me ask Mr. Lee and Mr. Choi, since we
14 have you here and I understand that one of you needs
15 to leave relatively early. Do your companies produce
16 web rolls?

17 MR. LEE: No. We don't produce any web
18 rolls.

19 MR. CAMERON: In the case of Kyesung, the
20 mill that shut down, this was in the data but we're
21 more than happy to tell yo, if you look at the
22 questionnaire response you'll see that they had a very
23 small amount of web roll that was produced in the mill
24 that has been shut down by them. The only three mills
25 they have left do not produce web rolls.

1 MR. CHOI: My company does produce the web
2 rolls, nine percent for Korean market, only the Korean
3 market.

4 VICE CHAIRMAN ARANOFF: Is there anything
5 physically different about a web roll that's produced
6 for and sold in the Korean market and one that would
7 be used in the U.S. market?

8 MR. CHOI: I'm sorry that I cannot speak
9 English well, so Mr. Don speak. Do you mind?

10 MR. CAMERON: Actually, Don Kim, why don't
11 you answer that question.

12 She's asking is there any difference between
13 the web roll that is produced in Korea and the web
14 roll that's in the U.S..

15 MR. KIM: We export November to Hawaii 2003,
16 but we don't export other market.

17 MS. MENDOZA: I think he's trying to say
18 that they haven't exported anything to the U.S.
19 market. They did one trial shipment in 2003 to
20 Hawaii.

21 I think in terms of your specific question
22 on comparing the web that's sold in Korea and whether
23 it is the same as the U.S. producers' web, we'd be
24 happy to answer that in detail in our brief.

25 VICE CHAIRMAN ARANOFF: Okay. I'm still

1 trying to explore, since I know that this product is
2 produced in Korea and is sold in the Korean home
3 market, and I believe it may even be exported to
4 markets other than the United States.

5 MS. MENDOZA: There is some to Japan.

6 VICE CHAIRMAN ARANOFF: Okay. I wasn't sure
7 if that was public.

8 MS. MENDOZA: It is now.

9 (Laughter).

10 MR. CAMERON: Excuse me, if I could add to
11 that question --

12 VICE CHAIRMAN ARANOFF: I'm still trying to
13 figure out if that's true, why doesn't it come here?
14 It takes us back to this whole conversation about
15 whether or not you can fit it in a shipping container,
16 which I want to get to that stuff too, but first I
17 want to make sure that the product itself wasn't any
18 different. It doesn't sound like it is, but I'll --

19 MR. CAMERON: We don't believe it is.

20 MS. MENDOZA: We don't believe it is, no.

21 MR. CAMERON: But we'll make sure to get the
22 details. Web rolls are web rolls. We've never
23 suggested that there is a difference in physical
24 characteristics between web rolls in some market that
25 prevents you from shipping to the United States.

1 These are commodity products. That's not the issue.

2 VICE CHAIRMAN ARANOFF: Okay.

3 Mr. Hunley?

4 MR. HUNLEY: Yes, if I could add. We
5 produce a limited amount of web rolls for consumption
6 primarily in China, but it's a very small amount of
7 our production. And overall there's really no
8 difference between the web rolls we produce in China
9 and the ones that we would ship anywhere else.

10 MR. CAMERON: Commissioner, if I can add one
11 thing. I think the record also suggests that actually
12 in Europe they do export web rolls from Europe to the
13 United States. One of the reasons that there's a
14 difference is that actually they use a lot of web
15 rolls in the European market. Therefore this is
16 something they normally produce.

17 In Korea it's not a big web roll market.
18 The web rolls are generally used for very long
19 production runs. It's not a common product.
20 Therefore, they have limited production of it because
21 there's no domestic market for it, whereas in the case
22 of Europe they have a huge domestic market. They're
23 able to also produce for export because it's the same
24 runs.

25 VICE CHAIRMAN ARANOFF: I'll have to leave

1 off there and come back to the shipping containers in
2 my next round.

3 Thank you.

4 CHAIRMAN PEARSON: Commissioner Okun?

5 COMMISSIONER OKUN: Thank you, Mr. Chairman.

6 I join my colleagues in welcoming this panel here this
7 afternoon. We very much appreciate you being here and
8 traveling and answering our questions.

9 My first question I'm going to put to
10 counsel. That is if you could respond to Mr. Kaplan's
11 discussion or characterization of, when we were asking
12 questions about should the Commission be looking at
13 their increasing raw material costs alone as a way to
14 judge suppression versus the more normal way that we
15 usually have looked at price suppression with the
16 ratio that Mr. Klett discussed earlier.

17 One of the things I heard Mr. Kaplan say in
18 response is in effect to not do that in this
19 particular case, again adding in the statutory
20 language that the Commission is supposed to be looking
21 at the industry and the particulars of this particular
22 industry. But you're in fact punishing an industry
23 for doing the right thing. That had this industry not
24 restructured, taken down lines that made labor costs
25 lower, that they would have actually had a, we would

1 have a classic case of price suppression because that
2 entire cogs line would have been much higher relative
3 to their sales. Can you respond to that?

4 MS. MENDOZA: To me, I can start, Julie
5 Mendoza. To me that's kind of circular. The
6 restructuring occurred during this period of time
7 which suggests that the industry was actually able to
8 borrow the money, make the investment, and do the
9 adjustments during this actual period of time during
10 which subject imports were in the market. In fact we
11 heard testimony that in fact going into this period
12 the industry was actually in bad shape, not due to
13 imports, but due to some other economic conditions,
14 the dot-com and 9/11 and all of that. So actually
15 they came into this period and made a lot of
16 restructuring during this period. I think that's a
17 very positive thing.

18 You heard NewPage saying they were even able
19 to pay off their debt and the debt wasn't an overly
20 large burden them and they were doing pretty well with
21 that.

22 So it seems to me that if during a period of
23 time you can actually do that kind of investment while
24 imports are also in the market, strongly suggests that
25 you aren't being injured.

1 I think it's kind of hard to say we're going
2 to put aside all the positive things that you were
3 able to do while imports were in the market and we're
4 just going to see if there was any negative thing
5 going on, and if there was then we're going to
6 attribute that to imports.

7 MR. CAMERON: And Commissioner, where
8 exactly would the punishment be? The suggestion was
9 that they only restructured because of subject
10 imports? Subject imports are not a large part of this
11 market. The reality is they were rewarded for their
12 efforts of restructuring. How? They're more
13 productive. They have much higher productivity.
14 They're competitive. competitive with who?
15 Competitive number one with other domestic producers;
16 number two, they're competitive with non-subject
17 imports which are a substantial part of this market;
18 and number three, they're making more money as a
19 result of this.

20 So the suggestion that somehow they're being
21 punished for having done the restructuring I think is
22 a bit of hyperbole if I may say so myself,
23 Commissioner

24 MR. KLETT: Commissioner Okun, this is Dan
25 Klett. Just one other point.

1 Premised on their theory I think also is
2 that the imports forced them into restructuring. I
3 think there was a question you asked about
4 contemporaneous documents about when restructuring
5 happened and why. The contemporaneous documents I
6 have are their SEC filings with respect to what they
7 said, and as far back as the early 2000's they stated
8 an intent to restructure, lower costs, trim their
9 employee base to reduce costs to be competitive long
10 term.

11 COMMISSIONER OKUN: Just one follow-up on
12 that point, did you disagree? I think Mr. Suwyn's
13 response to that was some of the data at least for
14 NewPage that's being cited that went back to Mead
15 Westvaco is dated information because they
16 independently did a look at it after that time. I
17 don't know if you have anything else in response to
18 that.

19 MR. CAMERON: I think you can look at things
20 on a mill specific basis. There was some question
21 about for Luke Number Seven, when that decision was
22 made, whether it was made pre-POI or mid next year
23 which I think is what Mr. Suwyn made. But I think you
24 also have to look at the overall business strategy of
25 NewPage and Mead Westvaco and what they said in terms

1 of their strategy for becoming more productive over
2 time.

3 I think you need to put it in that context.

4 COMMISSIONER OKUN: Mr. Morgan, did you want
5 to add anything on the argument?

6 MR. MORGAN: I think we'll take an
7 invitation to address it in the post-hearing brief. I
8 think the fact that we're arguing about something as
9 unique as what Mr. Kaplan's argument suggests that's
10 so far afield from past Commission precedent warrants
11 us giving this some consideration and putting it into
12 writing if that's acceptable.

13 COMMISSIONER OKUN: I look forward to seeing
14 that.

15 I wondered if the different representatives
16 from industry here could comment on whether you saw
17 any changes in the market after the petition was
18 filed. There was some discussion this morning of what
19 weight we should give to the post-petition trends.
20 And while a lot of the information is confidential, I
21 don't know if there's anything you can talk about just
22 in terms of your own business, what you saw after the
23 petition was filed.

24 MR. HUNLEY: From our perspective, you've
25 got to understand the timing for our current position

1 in the market.

2 I think I mentioned in the opening statement
3 that the way that we entered the market is by adding
4 pieces of distribution. Essentially, I think you've
5 heard several people say that there is a lot of
6 conflict between distribution channels. You can only
7 have so much distribution before distributors start
8 complaining. So we had literally just kind of
9 finished our distribution channels across the United
10 States when the petition came out. So I think what
11 you saw from our side was that our volumes essentially
12 had stopped or decreased slightly, because we actually
13 lost a customer due in part to this particular action.
14 So we lost one of our major distribution chunks.

15 So from the APP side I think what you would
16 have seen is that our volumes would have flattened out
17 and declined slightly.

18 COMMISSIONER OKUN: Do others want to
19 comment on that?

20 MR. HEDERICK: I think I would add since the
21 Petitioners' action at the end of last year, our
22 business from China has actually stayed flat and has
23 only been down about two percent; whereas our business
24 out of Europe has been down almost 18 percent. I
25 attribute that difference more to the fact that the

1 industry in total has been off about 10.5 percent for
2 the year, and don't ascribe any real change in the
3 marketplace or from Unisource's perspective to the
4 petition in this action in question.

5 COMMISSIONER OKUN: Mr. Aronica, did you
6 want to add something?

7 MR. ARONICA: Yes, I do.

8 There's been no change from our point.
9 We've seen no effect in the marketplace since the
10 ruling came down.

11 COMMISSIONER OKUN: Mr. Aronica, do you deal
12 with non-subject Italian?

13 MR. ARONICA: Yes.

14 COMMISSIONER OKUN: Can you tell me with
15 respect to the non-subject that you're familiar with
16 and the subject imports, distinctions in pricing?

17 MR. ARONICA: The Europeans and the Koreans
18 have always been pretty competitive with each other.
19 So the prices are relatively close together.

20 COMMISSIONER OKUN: Can you speak at all to
21 this issue of, again a little bit back on the sheets
22 and rolls, which is you indicated I think that the
23 Italians do ship web rolls?

24 MR. ARONICA: Yes, the Italians do ship
25 sheeter rolls, not web rolls.

1 COMMISSIONER OKUN: Sheeter rolls, okay.

2 In terms of transportation costs, I'm still
3 trying to understand why one would want to ship sheets
4 versus sheeter rolls or web rolls. I assume those
5 would be similar in terms of shipping from overseas
6 markets.

7 MR. ARONICA: I think what we should try to
8 differentiate here is if you can, there's heat set web
9 in the market, heat set rolls; and there's sheeter
10 rolls, which are the two kinds of rolls that come here
11 into this country. The Italian mill that we do
12 business with doesn't really, for the same reason the
13 Koreans don't like shipping rolls here, the same
14 reason the Italians don't like shipping rolls here.
15 They ship them in rectangular containers which doesn't
16 lend itself to, you have a lot of air space in there
17 and you can't get a lot of weight in the containers.
18 So they don't particularly like it as much. They do
19 it as a service point of selling sheets here because
20 if we should run out of a certain sheet size we can
21 take these sheeter rolls and put them into a sheet
22 size that we have. This way we're not out of stock
23 for any lengthy period. So we use it as a service
24 oriented. It's not meant to bring in rolls to sheet
25 and sell into the market. It's really meant as an

1 emergency situation. And that's both of our Koreans
2 and our Italian supplier. We do it both ways.

3 COMMISSIONER OKUN: Once a product gets
4 here, I understand the air space in a container. Once
5 it gets to the United States and is shipped, does it
6 change the transportation cost for a roll versus a
7 sheet? In other words, why wouldn't the U.S. industry
8 want to -- my red light's come on. Why wouldn't the
9 U.S. industry also want to ship sheets?

10 MR. ARONICA: The domestic, obviously you
11 can understand, putting it in a container halfway
12 around the world and shipping it here is different
13 than putting it in a truck and shipping it from
14 Maryland to New York City. It's a little different.

15 Is it costly to ship rolls? A round thing
16 in a square box? Yeah. You're obviously shipping a
17 little more air than you would. In both cases that's
18 similar. But it's a little different than shipping it
19 400 miles than shipping it thousands of miles.

20 COMMISSIONER OKUN: I appreciate that.

21 There may have been other comments. My
22 light's on, I'll come back to it.

23 Thank you, Mr. Chairman.

24 CHAIRMAN PEARSON: Commissioner Lane?

25 COMMISSIONER LANE: Good afternoon.

1 I'd like to start with perhaps a legal
2 analysis. Mr. Cameron, Ms. Mendoza, Mr. Morgan maybe.
3 All of this discussion about attenuated competition.
4 Is that an argument that is consistent or inconsistent
5 with a Bratsk analysis?

6 MS. MENDOZA: Commissioner, I would say that
7 it's a different argument. We're arguing that there's
8 attenuated competition between domestic sales of web
9 and sales of sheet, and subject imports are in the
10 sheet segment of the market. So I think what we're
11 saying is in terms of our imports in the sheet segment
12 of the market, that certainly non-subject Korean and
13 subject Korean certainly compete. That was really our
14 Bratsk argument in our brief.

15 In terms of the attenuated competition
16 point, our argument is simply that because domestic
17 producers are primarily, 80 percent I believe there
18 was testimony, in the web section of the market that
19 the competition, because imports don't compete in that
20 part of the market, competition between imports and
21 the domestic product is attenuated.

22 MR. MORGAN: Commissioner Lane, the
23 Commission has found in past cases that you can have
24 attenuated --

25 COMMISSIONER LANE: I'm sorry. Can you get

1 a little bit closer to your microphone?

2 MR. MORGAN: Certainly.

3 The Commission has found in past cases, the
4 one that springs to mind is Blast Furnace Coke that
5 you can have attenuated competition between commodity
6 products. NewPage hasn't even disputed the fact that
7 these are commodity products. So it's evident that
8 all parties agree that the first Bratsk factor is
9 triggered in this investigation. Then the question
10 becomes how do they compete in the marketplace, but
11 not whether they're commodities in the first place.

12 COMMISSIONER LANE: So you're agreeing even
13 if you argue attenuated competition that the products
14 themselves are a commodity product?

15 MR. MORGAN: We agree that they are
16 commodity products.

17 MR. KLETT: Commissioner Lane, this is Dan
18 Klett.

19 I think, though, there needs to be a
20 distinction when you talk about commodity products
21 between a product like cement where a ton of cement is
22 a ton of cement is a ton of cement, and a product like
23 coated free sheet where within web rolls a particular
24 web roll spec from one supplier to another are
25 commodity products, versus a web roll, versus a sheet

1 which don't compete. I think that distinction needs
2 to be made.

3 COMMISSIONER LANE: Thank you.

4 On page seven of the KPMA pre-hearing brief,
5 recent price increases were referenced. The brief
6 specifically references a number three 60 pound roll
7 product going for \$894 per ton.

8 We heard earlier today that similar prices
9 in prior years were well above that level. Perhaps in
10 the thousand dollar per ton range.

11 Do you agree with the testimony that we
12 heard earlier today that the domestic prices in the
13 United States market are lower during our period of
14 investigation than they had been several years before?

15 MR. KLETT: This is Dan Klett, Commissioner
16 Lane.

17 The only long term price data I have
18 available to me I think is published by RISI. It's a
19 trade publication. And when I reviewed that
20 information the average price for coated free sheet
21 during the POI I believe was higher than it had been
22 for the three or four years prior to the POI. I think
23 they were a little bit unclear what time periods they
24 were specifically talking about.

25 COMMISSIONER LANE: Thank you.

1 We have heard that even with price increases
2 and an improving financial position this industry is
3 achieving a less than stellar net operating income.
4 Even if the domestic prices are increasing, do you
5 agree with the domestic industry that they are still
6 in trouble if they are unable to achieve a reasonable
7 profit level?

8 MR. DRAGONE: If I can, let me take a stab
9 at that. Having spent 20 years in the paper business
10 prior to going into the distribution business, the
11 paper industry as a whole has done a horrendous job of
12 returning the cost of capital. Whether you choose
13 that to be 10 percent, 12 percent or 13 percent, if
14 you look historically I think the only two businesses
15 that have returned the cost of capital consistently
16 are the board business and the tissue business.

17 If you were to look specifically at coated
18 free sheet, over the last 20 year period I doubt that
19 you could find more than four years, and I would be
20 glad to dig up the information, but I doubt you could
21 find four years where the industry has returned the
22 cost of capital. Long before the issues that we're
23 talking about today involving China, Indonesia and
24 Korea, the industry has had a very very hard time
25 making money.

1 COMMISSIONER LANE: Did anyone else want to
2 comment on that?

3 MR. KLETT: Commissioner Lane, this is Dan
4 Klett.

5 I think there's also a causation issue here.
6 That is even if you accept they're not earning the
7 rate of return on assets that they like to earn as
8 compared to their cost of capital, I mean ultimately
9 you still need to draw some linkage between that
10 condition and subject imports.

11 COMMISSIONER LANE: Let me just ask you
12 then, what would you say is the reason that this
13 industry isn't profitable if it is not related to
14 subject imports?

15 Mr. Dragone, you've been in the business a
16 long time. What are your observations?

17 MR. DRAGONE: I'd hate to say that we're not
18 as smart as we need to be since I came out of that
19 industry, but the fact of the matter is that we had
20 over-capacity in that industry, very very many
21 suppliers. We haven't built a new coated free sheet
22 machine in the industry and I started the last one in
23 1990 in Quinesec, Michigan. There hasn't been a world
24 class coated free sheet machine, integrated coated
25 free sheet machine, started since then.

1 So on top of the fact that we didn't invest
2 in the industry in new capacity, the other problem was
3 there were too many players in the industry and there
4 was a lot of capacity added in the '80s that was a
5 huge overhang over the industry and impacted the
6 overall profitability. But it had nothing to do with
7 anything other than the fact that there needed to be a
8 rationalization of suppliers which you're now seeing
9 in all of the segments of the paper business in North
10 America. You're seeing it not only in coated free
11 sheet, but you're also seeing it in the uncoated free
12 sheet, and you're also starting to see returns. While
13 they may not be what you would expect in a business
14 where you need to put in a tremendous amount of
15 investment, you're now seeing returns on the coated
16 side of the business and the uncoated side of the
17 business that historically are trending up in the
18 right direction for the first time in a very very long
19 time because of the consolidation in the industry and
20 the rationalization of older, inefficient equipment.

21 MR. CAMERON: Commissioner?

22 COMMISSIONER LANE: Yes, Mr. Cameron.

23 MR. CAMERON: I think it's fair also to add
24 a couple of things. First of all, we heard repeated
25 testimony this morning that were it not for subject

1 imports this industry would continue, not I don't
2 actually believe this to be true because I can't
3 believe that they really run their business the way
4 they stated that they did this morning, and Mr.
5 Dragone I'm sure can expand on this.

6 But they suggested that without subject
7 imports they would actually reactivate the Luke Number
8 Seven mill, that they would continue to keep
9 inefficient capacity, capacity they have already
10 acknowledged and stated as a fact is inefficient, in
11 operation.

12 Now they suggested to you, and this is
13 mathematically impossible, by the way, but they
14 suggested to you that of course the productivity gains
15 that you've already seen in the data, that those would
16 necessarily continue despite the fact that they would
17 be adding inefficient capacity which, by the way, has
18 lower productivity.

19 In other words, if you're only producing
20 half of the tonnage out of a machine then guess what?
21 It's going to have a higher cost and the output is
22 going to have a higher per ton cost which goes to all
23 of your paper.

24 These guys were suggesting this morning that
25 the only reason that they're not operating the

1 inefficient machines on which they were losing money
2 is that imports made them do it.

3 Now I would --

4 COMMISSIONER LANE: Wait a minute. I
5 thought they were saying that if it weren't for the
6 imports they would be able to raise their prices.

7 MR. CAMERON: I believe what they said was
8 they would raise their prices and they would bring on
9 the inefficient machines, right? And their
10 productivity by definition goes down because their
11 costs go up per ton produced.

12 The other reason for the problem is that
13 it's very convenient and comfortable if 80 percent of
14 your market is, you're not competing with anybody
15 else. In other words, they've got the web roll market
16 here and they've been very comfortable. That may
17 explain why a machine can operate for the last 100
18 years and they keep it in operation because they
19 consider that to be making marginal money. I don't
20 know. I don't know what their stuff is.

21 COMMISSIONER LANE: Okay, thank you, Mr.
22 Cameron.

23 It was his fault, not mine that I ran over.

24 CHAIRMAN PEARSON: Noted. Yes. We had an
25 earlier run-in with Mr. Cameron, too.

1 Commissioner Williamson?

2 COMMISSIONER WILLIAMSON: Thank you, Mr.
3 Chairman. I too want to express my appreciation for
4 the witnesses who have come here to testify today.

5 With your permission I would like to, I'm
6 sorry I didn't get a chance to raise this with you
7 earlier, but just to acknowledge the presence of a
8 study tour here that's the Ghana Tariff Advisory
9 Board. They're in the back, and they've been with us
10 since the beginning of this morning, and they're
11 looking at eventually the possibility of establishing
12 an ITC in Ghana. So I did want to let everyone know
13 that they were here and that they've been following
14 very closely the proceedings today.

15 CHAIRMAN PEARSON: Thank you, Commissioner,
16 and let me also extend my welcome to the group. We
17 met on Monday and I'm glad that you're able to be with
18 us today. No doubt this will dissuade you from ever
19 accepting a case having to do with coated free sheet
20 paper.

21 (Laughter).

22 Commissioner, back to you.

23 COMMISSIONER WILLIAMSON: Thank you.

24 Mr. Dragone, I want to go back to your
25 statement about the paper industry and I guess the

1 fact that it's never really had, it's been very
2 difficult to get an adequate return on capital. And I
3 think you indicated some of the problems, that maybe
4 some of those things were being addressed.

5 But given the nature of that, does that mean
6 that this industry is particularly vulnerable at this
7 stage?

8 MR. DRAGONE: I don't see it as vulnerable,
9 sir. At this point in time I think it's certainly at
10 a cross roads. It's got very few domestic mills that
11 are left, and this, as I said earlier, has been
12 happening for a long period of time. It's been
13 happening in other segments of the industry.

14 For instance, when I started in the industry
15 there were 14 different suppliers that made uncoated
16 free sheet. Today there's really four, of which two
17 are the major players. Certainly the profitability of
18 the industry has never been stronger than it is right
19 now if you look at it from a historical perspective.

20 So I don't look at this particular industry
21 as vulnerable at this point in time. I do look at it
22 as an industry that needs to invest in its capacity if
23 it wants to be competitive on a global basis.

24 Counsel has just whispered in my ear, but I
25 mentioned earlier that really now we only have two

1 suppliers for sheet fed coated paper in the North
2 American market and if you're not lucky enough to be a
3 distributor that has those lines, you really are not
4 in business effectively unless you have access to
5 either European product or some form of imported
6 product.

7 COMMISSIONER WILLIAMSON: I take it if
8 you're looking at the industry over a period of time
9 that if it's moving towards better times it's not
10 there yet in terms of, is that correct?

11 MR. DRAGONE: In light of the current
12 economic climate, what you're seeing, and this
13 business has always been a supply and demand driven
14 business, the paper side of the business. It
15 disconnected from GDP about 12 years ago. It used to
16 be there was a very close correlation between paper
17 consumption and GDP. It disconnected about 12 years
18 ago and you can get that information. It's in Rissi,
19 it's in any of the necessary industry information.
20 But it disconnected at that point in time.

21 Up to 12 years ago or so when GDP went up
22 paper consumption went up. What you're seeing right
23 now is a business that is really much stronger than it
24 has been in spite of that disconnect with GDP. It's a
25 business that is growing. There are fewer suppliers

1 in the marketplace, but overall the returns are, if
2 you look at it on a historical basis over the last
3 couple of years, they're much better than they have
4 been.

5 COMMISSIONER WILLIAMSON: Why the disconnect
6 from GDP?

7 MR. DRAGONE: Great question. Certainly
8 what you started to see was, and I think the gentleman
9 representing the PIA might be able to speak to that
10 better even than I could, but you've seen it. It
11 could have had a number of causes. But rather than me
12 guess I'll ask an expert.

13 MR. DAVIS: As the paper industry's largest
14 customer certainly we have experienced the impact
15 first of all of the internet. So I would say more
16 than anything else the disconnect came from the
17 internet. And while it is true that in some cases the
18 internet has increased demand for some specific print
19 products, overall it's been a net decrease in print
20 demand. That's probably the main reason for the
21 disconnect and we've seen a similar pattern in terms
22 of print also.

23 COMMISSIONER WILLIAMSON: What about in
24 terms of coated free sheet paper? Has that benefitted
25 from the internet or is that one of those sectors that

1 has lost --

2 MR. DAVIS: Again, it depends on the sector.
3 Certainly some targeted advertising mail, direct mail
4 using coated free sheet has benefitted as targeters
5 have combined internet marketing with direct mail.
6 But in many other cases such as book publishing and
7 financial publishing and so forth, that's taken away
8 some of that demand.

9 MR. DRAGONE: If I can, if you look at the
10 historical data, the coated free sheet side of the
11 business has been one of the few areas where it has
12 consistently been growing, but demand for better
13 reproductive characteristics has been very beneficial
14 to the coated free sheet industry.

15 On the other hand, the offset and
16 reprographic paper side of the business has declined as
17 the internet has taken more of that business away from
18 those manufacturers. But the coated free sheet side
19 of the business specifically has shown better than
20 average growth because of the growing demand for those
21 nice catalogs that show up in your mail box every day.

22 COMMISSIONER WILLIAMSON: I appreciate those
23 answers.

24 For post-hearing, I think at Tables 5 and 6
25 of the Petitioners' brief there's data on transshipment

1 and market share for CF sheet product. Can you
2 comment on these tables? This is in post-hearing.

3 MR. CAMERON: We'll be glad to.

4 COMMISSIONER WILLIAMSON: Also at page 11 of
5 their brief the Chinese Respondents cite testimony
6 from the preliminary staff conference indicating that
7 major distributors must carry a line of CF in sheets,
8 typically a U.S. line, a European line and an Asian
9 line. Why would there be a need for this multiple
10 sourcing?

11 MR. DRAGONE: I'll start and then I'll also
12 refer to my colleague as well.

13 I don't know if you have to have
14 representative all three of those products, though to
15 a great extent they're different types of products.
16 The European products have a higher surface smoothness
17 and in some cases a higher brightness level. The
18 Asian products have stiffness that's very similar to
19 the U.S. products. But as I said earlier, it's very
20 common for a distribution company to have a high end
21 product, to have a digital product, to have a
22 commodity product, and in many cases it's necessary to
23 have multiple lines at the high end, multiple lines at
24 the commodity so that if you are stocked out of one
25 line you can at least give your customer an

1 alterative.

2 MR. HEDERICK: I think for whatever reason,
3 the marketplace has found a value in both premium
4 priced products, mid-tier priced products, as well as
5 commodity priced products. So in essence the demand
6 has self-selected itself into multiple different price
7 bands and suppliers, regardless of geography, have
8 developed products that fit into those value bands
9 that printers value and that customers who are the end
10 users value as well.

11 There is a huge spread in that total amount
12 of pricing, so simply manufacturers have produced
13 product that has filled individual price band needs.

14 COMMISSIONER WILLIAMSON: I wonder if you
15 can make a comment on a product from Europe, there was
16 very little mention of that this morning, so I was
17 just curious what role to the European suppliers play
18 in the U.S. market? Are they at the top end?

19 MR. HEDERICK: The Europeans play a
20 reasonably significant role. I recently worked for a
21 European manufacturer, UPM, which is based out of
22 Helsinki, Finland. Their product, their sheet fed
23 product as well as their coated web product comes to
24 the U.S. either from Finland or from Germany. They
25 have a growing business in the U.S.. It is generally

1 from a value perspective in what I would call the mid
2 pricing band, and the reason for that is primarily
3 just the surface characteristics of the sheet is very
4 high end. Based on their relative cost position and
5 their delivery position, and we've talked a little bit
6 around that, that's the place in the marketplace where
7 they think they've been able to provide the most value
8 for both distribution and the distribution customers,
9 the printer.

10 MR. DRAGONE: If you go back far enough onto
11 the West Coast specifically, that was a European
12 import market for a long, long time. If you go back
13 say 15 or 20 years ago, and there are some individuals
14 in this room that sold a tremendous amount of European
15 product on to the West Coast long before any Asian
16 product was arriving on the West Coast, it was an
17 import market, but it was utilizing the European
18 products. I don't have the history. That may or may
19 not, be because supply was restricted on the West
20 Coast or it was more expensive to get it there. But I
21 do know that long before the Asian products were in
22 California and Seattle and Portland, the European
23 products were very very strong there.

24 COMMISSIONER WILLIAMSON: Are Europeans more
25 likely to ship web rolled products to the U.S. than

1 the Asian suppliers?

2 MR. DRAGONE: I think Jeff has been dying to
3 answer this question.

4 MR. HEDERICK: The total amount of imported
5 paper from Europe, actually whether it be coated free
6 sheet or coated brown wood, is predominantly web.
7 There's one large reason for that, and that is their
8 total cost in the supply chain to get paper to the
9 U.S. is very much lower in web than it is for sheets
10 for a primary reason. That is that the Europeans,
11 whether it's UPM, whether it's Stora Enso Europe,
12 whether it's M-Reel, Milikovski, they are shipping
13 those web rolls into the U.S. in purpose-built break
14 bulk shipping vessels. These are large boats that the
15 European manufacturers in some cases helped
16 underwriting the financing in building these boats,
17 with long-term leases and agreements to use the boats.
18 They have huge elevators on the side of these vessels
19 which allow them to load a vessel very very rapidly.
20 Up to 20,000 tons of paper can be loaded on a vessel
21 within I believe 24 to 48 hours. The boats then come
22 over fully loaded with paper. They discharge their
23 loads. They are then usually reloaded with some U.S.
24 commodity, in many cases clay which goes back to
25 Europe and then is used in industry in Europe.

1 I know for a fact that just the on-sea and
2 the handling of paper by using this freight
3 methodology is about 28 percent lower than shipping
4 containerized product.

5 so when we talk about why the Asians don't
6 ship a lot of web over here and why the Europeans are
7 able to do it, the fact of the matter is they have a
8 significantly better supply chain and a lower cost
9 supply chain model which allows them to do that.

10 COMMISSIONER WILLIAMSON: So an Asian
11 supplier who might want to invest in one of these
12 boats might become a competitor in the web roll in the
13 U.S.?

14 MR. HEDERICK: I can answer it by saying UPM
15 who owns a large mill in China so far has been
16 reticent to ship any web to the United States until
17 they can figure out how to break bulk rolls into the
18 U.S. market because they do not have vessels right
19 now playing the Pacific.

20 COMMISSIONER WILLIAMSON: Thank you. My
21 time is up.

22 CHAIRMAN PEARSON: Commissioner Pinkert?

23 COMMISSIONER PINKERT: I too would like to
24 thank this panel for providing testimony to us today.

25 I'd like to begin with a question for all of

1 the panelists, or perhaps you can decide who the best
2 person to answer this one is. But NewPage asks the
3 Commission to consider debt interests payments by the
4 domestic industry as a significant condition of
5 competition. Should we consider it in that manner?
6 If so, how would we consider it as a condition of
7 competition?

8 MR. KLETT: I'll start.

9 I think if you read NewPage's brief and you
10 follow the logic that led to that conclusion, they
11 start with the assertion that because of import
12 competition that U.S. industry has negative or not
13 sufficient cash flow to finance restructuring out of
14 internal cash flow. Therefore they were forced to
15 finance through debt.

16 Dr. Button then finds that because the debt
17 financing was caused by imports you need to include
18 the interest charges on that debt and therefore look
19 at profits at the net income level.

20 The problem that I have with that is that
21 number one, factually, on an operating level the
22 industry had positive cash flow. That's number one.

23 Number two, in terms of the motivation to
24 finance some of the restructuring through debt, I
25 think you have to also look at, at least with respect

1 to NewPage, the fact that the acquisition of Mead
2 Westvaco assets was financed by Severus Capital
3 through leverage, through debt. And I think if you
4 look at the business model of Severus Capital, there
5 are probably certain reasons why debt financing
6 through that kind of an institution made sense. I can
7 get into that more in the post-hearing brief.

8 But I think the linkage that the debt
9 financing was caused by subject import competition,
10 that's where I think there's a problem in their logic.

11 COMMISSIONER PINKERT: Let me follow up on
12 that with you, Mr. Klett. I'm wondering whether you
13 see the decision to acquire debt as a decision that
14 occurs more at the level of the owner rather than at
15 the level of the company? If there's a distinction to
16 be made there.

17 MR. KLETT: That's a good question. That
18 may be, but I'd have to think about that. I don't
19 have an answer off-hand right now.

20 COMMISSIONER PINKERT: Then asking the
21 question a little bit differently, just based on what
22 you've just testified to, do you view it largely as a
23 choice by the company rather than as something that
24 was forced upon the company?

25 MR. KLETT: It is a choice, but the issue is

1 why was that choice made? But it is a choice by the
2 company as to how to finance restructuring, whether it
3 be internal cash flow or debt or equity. And I don't
4 necessarily think you can, because it was debt
5 financing rather than cash, that that necessarily is a
6 bad thing that was caused by imports.

7 MR. CAMERON: Commissioner, if I may?

8 It's a bit strange to hear that the cause of
9 the injury is the debt. I'm buying another company
10 for \$1.5 billion. I don't have any money. Right?
11 But I'm buying another company for \$1.5 billion and
12 that acquisition in and of itself is an indication of
13 how I'm being injured.

14 I mean you can't get any more circular than
15 this. These guys actually have the capability, the
16 wherewithal and the resources to do what? To get
17 bigger, fatter, and stronger in this market. There's
18 no question about it. that's fine. That's fine.
19 They can do that. But that's hardly an indication of
20 injury and that gets back to exactly what Dan was
21 talking about which is exactly where is the causal
22 nexus between subject imports, especially the point of
23 competition of subject imports, and their ability to
24 raise capital to buy additional equipment or to merge
25 and to acquire another company. That really is the

1 problem and that's why we get back to the traditional
2 data. What is your profitability?

3 Yes, you're right. They started out with a
4 loss. They didn't even attribute that loss to subject
5 imports. They said in 2003 it was attributable to the
6 9/11 tragedy and the dot-com, and whatever happened as
7 a result of the spillover from dot-coms.

8 What's happened since then? Since then they
9 have gained an incredible amount of profitability each
10 year, and it's a significant amount. they started out
11 at below water level and now they're actually doing
12 quite well relative to their industry.

13 So yeah, I have a problem in suggesting that
14 all of a sudden imports are supposed to bear their
15 interest costs.

16 MR. MORGAN: Commissioner, just to add one
17 thing. The fact is well know, hedge funds use debt
18 financing so that they can leverage their purchases.
19 The fact that they did so in this case is consistent
20 with everything reported in the public domain about
21 how hedge funds go about financing acquisitions.

22 Some of the mills have told you today they
23 were financed, or the assets were acquired by hedge
24 funds. So the fact that the particular financing of
25 these acquisitions occurred through a debt financing

1 rather than a cash purchase to me doesn't suggest a
2 condition of competition any different than you would
3 have in any case where you're looking at how an
4 industry has financed its investments. It's not
5 unique to this and it's clearly not been, the decision
6 to do the debt route has not been affected by the
7 presence of the subject imports one bit.

8 COMMISSIONER PINKERT: You may recall that
9 this morning I asked about not just the direct impact
10 of the debt load but the indirect impact in terms of
11 any other costs that may go up as a result of the debt
12 load carried by the company. Does anybody on this
13 panel have any experience with that issue and perhaps
14 can shed some light on it?

15 (Pause).

16 MR. MORGAN: I think that's a no.

17 COMMISSIONER PINKERT: If there's anything
18 additional that you have on that issue and you can
19 include it in your post-hearing submission, I would
20 appreciate it.

21 Turning to the arguments particularly I
22 think Mr. Cameron's arguments on cumulation for threat
23 purposes, why should we look at Korean or Chinese or
24 Indonesian subject imports any differently for
25 purposes of our cumulation analysis in the threat

1 context? In other words, are they appropriate for
2 cumulation? Are they separate? Is there a group of
3 two, a group of one? How should we look at that?

4 MR. CAMERON: Commissioner let me start out
5 and others may have a different point of view.

6 But I assume your question is not why are we
7 looking at cumulation differently in the threat
8 context as opposed to present injury.

9 COMMISSIONER PINKERT: I've got the statute
10 down. I'm just trying to --

11 MR. CAMERON: I know you do. You have the
12 statute better than I do. But for threat context, the
13 reason that we're suggesting that if you decide this
14 issue is one of threat rather than one of present
15 injury, and I think at best this is a threat case, and
16 frankly 2010 isn't an imminent timeframe so it is not
17 a threat case either, but let's assume hypothetically
18 that we're dealing with threat. Then yes, the subject
19 imports are drastically different.

20 Number one, imports from Korea, you have a
21 substantial, more than half of the Korean imports are
22 actually non-subject. Sixty percent of the Korean
23 imports are non-subject.

24 We have a situation in which Korea not only
25 does not import, has not web roll imports whatsoever,

1 they are only competing in the sheet market. And that
2 is actually a very significant difference in terms of
3 points of competition, in terms of the things you look
4 at as to whether or not cumulation is justified or not
5 justified.

6 MS. MENDOZA: I also think, Commissioner,
7 that if you look at what's going on with the capacity
8 in Korea of the subject producers, I think part of our
9 testimony today was to explain the substantial
10 restructuring that's occurring, and actually there's a
11 downsizing and a reduction of capacity occurring in
12 the case of Korea.

13 MR. CAMERON: And that reduction of capacity
14 is a reduction of subject merchandise. This is of the
15 producers that are actually covered by the order, and
16 this is capacity that is not going to, I don't believe
17 the U.S. industry is bringing Luke Number Seven on
18 stream at any time regardless of what you do, but the
19 capacity that they have shut down is gone.

20 Mr. Lee has already sold the land. He's
21 sold his machinery in the Jinju Number Two factory.
22 There's no pretense that all of a sudden we're going
23 to let that go and then we'll restart it. They closed
24 the facilities because they're inefficient and they
25 lose money on them and that's the reason that they

1 closed them. They're not going to reopen them.

2 COMMISSIONER PINKERT: Thank you.

3 Thank you, Mr. Chairman.

4 CHAIRMAN PEARSON: Mr. Lee, you indicated
5 that there's been a shift of production from the
6 Kyesung facility that was closed down to Namham's more
7 efficient facilities. My question is, will this
8 change result overall in an increase or decrease of
9 coated free sheet production for the two companies?

10 MR. LEE: Actually total capacity of our
11 company is reduced, coated free sheet, yes, reduction
12 in subject merchandise.

13 CHAIRMAN PEARSON: Okay. So the fact that
14 more efficient machinery will be producing the CFS
15 does not overcome the loss of capacity from the
16 closure of the one facility?

17 MR. CAMERON: Well, I think what he's saying
18 is that the efficient machinery was already in
19 operation, so they didn't just start one up after they
20 closed this down. The three were already in
21 operation. That capacity was already on deck, fully
22 loaded. And the only difference is that they took
23 capacity out so that it's just a net subtraction.
24 There's nothing else, though.

25 CHAIRMAN PEARSON: Okay. I just wanted to

1 make sure that there was no --

2 MR. CAMERON: No. Thank you for the
3 question.

4 CHAIRMAN PEARSON: Then, Mr. Choi, you have
5 indicated that your company, EN Paper, has closed its
6 Jinju CFS plant, and that closure is leading to
7 reduced shipments to the United States. Do you have
8 information regarding the export intentions of other
9 Korean subject producers, not including those I guess
10 represented by Mr. Lee, because he's already presented
11 his statement, but are there other things going on in
12 the Korean market for Korean subject producers that
13 you could comment on?

14 MR. CAMERON: If it's okay, I think Mr.
15 Aronica is a better person to answer that question
16 because he actually buys from Korea. Mr. Lee only
17 runs his mill. He doesn't run the other Korean mills.

18 CHAIRMAN PEARSON: That would be fine.

19 MR. CAMERON: I mean Mr. Choi. I apologize.

20 CHAIRMAN PEARSON: I know that Mr. Choi has
21 to leave soon, and I just wanted to give him a chance
22 to comment if he wished, but Mr. Aronica?

23 MR. CAMERON: Appreciate it.

24 MR. ARONICA: I'm glad to answer that
25 question. I've already been approached by the other

1 manufacturers.

2 CHAIRMAN PEARSON: The nonsubject?

3 MR. ARONICA: Nonsubject manufacturers of
4 the Korean mills.

5 CHAIRMAN PEARSON: Okay.

6 MR. ARONICA: Obviously we're a substantial
7 buyer for Korean paper. There's no secret of who buys
8 what from Korea, and I've already been contacted. So,
9 to answer your question, I believe that if one Korean
10 mill is taken out of the market, another Korean mill
11 is going to take its place.

12 CHAIRMAN PEARSON: But there may be a shift
13 from subject production to nonsubject production?

14 MR. ARONICA: Exactly. Yes, sir. That will
15 definitely take place.

16 CHAIRMAN PEARSON: Okay. And so your
17 assessment is that the overall production of subject
18 CFS in Korea will be reduced?

19 MR. ARONICA: No. What I think is going to
20 happen is just have redistributed paper around the
21 world.

22 CHAIRMAN PEARSON: Meaning?

23 MR. CAMERON: In other words, we're going to
24 have more, in other words, nonsubject to the extent
25 that they replace subject Korean producers in the U.S.

1 market. That production would go into the domestic
2 Korean market, so, I mean, it's just a reshuffling of
3 the market share.

4 CHAIRMAN PEARSON: I understand. Right.

5 MR. ARONICA: That's what I was trying to
6 get is that they'll just sell more paper domestically,
7 and then there will be more paper available for export
8 from the nonsubject Korean mills.

9 CHAIRMAN PEARSON: Right. But for the
10 purposes of our investigation, Mr. Cameron, perhaps
11 for the posthearing if you could, if there are
12 specific numbers -- maybe we have it already, I just
13 haven't found it on the record -- but if there are
14 specific numbers relating to reductions in output of
15 the subject Korean producers, it would be good to have
16 that, because we have two producers, two subject
17 producers here testifying that their capacity is being
18 reduced.

19 MR. CAMERON: You're correct, Commissioner.
20 We do have that data. I think it is on the record,
21 and we will respond in our posthearing brief. We
22 appreciate the question. There is a reduction in
23 shipments, and there is a reduction in production of
24 subject merchandise by subject producers. It is
25 related not to the order, however. It's related to

1 the elimination of capacity.

2 CHAIRMAN PEARSON: Okay. And I appreciate
3 the clarification. If we hadn't done a GSP hearing on
4 Tuesday, I might have gotten to that part of the
5 record.

6 (Laughter.)

7 CHAIRMAN PEARSON: Mr. Aronica, if I could
8 go back to you, you had an interest in answering Mr.
9 Williamson's, Commissioner Williamson's, question
10 regarding ocean transportation, and I would like to
11 give you an opportunity to comment on that now if
12 you'd like.

13 MR. ARONICA: Well, I would just like to say
14 that there's a lot of paper around the world and a lot
15 of manufacturers around the world. I mean, we're here
16 talking about China and Korea and Indonesia. There's
17 a lot of paper machines around the world besides them.
18 There's machines in Italy. There's machines all
19 around the world.

20 You know what? What I would say is, and
21 there's paper priced around the world at different
22 categories. There's paper priced low from Europe.
23 There's paper priced in the middle from Europe.
24 There's paper priced high from Europe just like there
25 is in the U.S. I think it's similar to that. That's

1 the only thing I was trying to add to that.

2 CHAIRMAN PEARSON: Okay. Thank you. I'd
3 like to shift gears just a bit. Generally after we're
4 seven hours into a hearing, I think I have a fairly
5 good sense of what's going on in the marketplace.
6 With this product, I'm a little less certain than I
7 would like to be, and the reason is on the one hand,
8 you've got so many domestic producers that the
9 marketing is perhaps not terribly disciplined, they
10 engage in somewhat cannibalistic competition such that
11 they keep their operating margins low, okay?

12 On the other hand, we have an industry that
13 is disciplined enough in its marketing so that some
14 distributors are unable to obtain a supply of domestic
15 paper to provide to their customers. What's going on
16 here? The two parts aren't really coming together.

17 MR. ARONICA: Can I answer that first?

18 CHAIRMAN PEARSON: Mr. Aronica?

19 MR. ARONICA: In my case, obviously I opened
20 my testimony, I said that I don't have any domestic
21 supply, okay? I am unable to get domestic supply.
22 They will not sell to me. Now it's not due to my
23 credit because I have excellent credit. I pay my
24 bills very well. There's really no reason other than
25 they don't want to upset their current distribution by

1 adding me.

2 Now I import roughly, this is public
3 knowledge I think, but anyway, about 30,000 tons a
4 year of Korean paper. Could I have given that to a
5 domestic mill? Almost certainly. So if they wanted
6 to pick up more business, they could add 30,000 tons
7 tomorrow, but they won't give me supply. So in that
8 aspect, if I want to grow my business and support my
9 105 employees, I have to go offshore to get paper.

10 CHAIRMAN PEARSON: And just to clarify, the
11 reason that you're unable to get supply is that those
12 companies that have mills that are geographically
13 close enough to be convenient for you, they have
14 arrangements with other distributors already to
15 distribute in your region?

16 MR. ARONICA: Exactly. Yes.

17 CHAIRMAN PEARSON: Okay. And so you'd have
18 to go to Oregon and obtain some from West Linn or
19 something.

20 MR. ARONICA: Yes. Well, yes. I mean, I
21 heard testimony earlier today that I think one of the
22 gentlemen, I don't remember who, said, well, we don't
23 take business, we don't want to have too many people
24 in our market, and we don't go after another domestic
25 supplier's business, we go after an imported supplier

1 business or this person's business. They actually go
2 after each other's business all the time. I mean,
3 it's the most cannibalistic business that you would
4 ever, you know?

5 So I find that a little bit of false
6 testimony there, as when we go after their business.
7 I mean, it's a commodity business. Let's not forget
8 that. I mean, everyone's price is pretty close to
9 being the same. All you try to do is outservice the
10 other person, and if you can do it better, you get the
11 business.

12 CHAIRMAN PEARSON: Okay. Mr. Dragone, Mr.
13 Hederick, did you have comments on this issue?

14 MR. DRAGONE: Well, Unisource is also owned
15 by a private equity company. Main Capital is the
16 majority owner. And they have a very hard time
17 understanding the same question that you just put to
18 us. We're a five and a half billion dollar company,
19 and they find it very, very hard to believe that we
20 can be a very successful distributor for NewPage in a
21 number of markets where we're growing on a regular
22 basis and yet don't have the ability to get the line
23 in a number of other markets. That is something that
24 I've quit trying to explain to them, but I will
25 attempt to explain it to the Commission.

1 There is a huge amount of concentration in
2 the distribution business. For instance, our largest
3 competitor is NewPage's largest customer. And there
4 are a number of regional players in the distribution
5 business that have huge concentration with domestic
6 mills, and because of that concentration, it becomes
7 very, very difficult for gentlemen in the back to get
8 access to the line because of the, for lack of a
9 better term, clout that some of the other distribution
10 players have.

11 In our case, it is very hard to understand
12 why we at five and a half billion dollars have the
13 same issues as a much smaller company, but the fact of
14 the matter is I've always wondered if they opened the
15 lines up to every player in the marketplace whether or
16 not in fact there would be very little product coming
17 in from offshore and that our current industry would
18 be running at full capacity.

19 The reason I say that is the supply chain
20 costs that my colleague was referencing earlier, those
21 are very real costs, and as I've said to Mr. Tyrone
22 and other senior players at NewPage, we don't take
23 those costs lightly. It is putting us behind the
24 eight ball, so to speak, to try to compete with the
25 domestic market with the type of costs that are

1 involved in warehousing and transporting product from
2 around the world.

3 So it is a very difficult equation to
4 understand that the domestic industry is not
5 particularly profitable or hasn't been profitable in
6 the past, and yet the distribution network is one that
7 does not appear to be open to discussion. But with
8 the consolidation that we see now with suppliers, it
9 is going to become a very, very important issue when
10 you only have two major domestic suppliers for sheet-
11 fit product.

12 CHAIRMAN PEARSON: Okay. Thank you very
13 much.

14 Madame Vice Chairman?

15 VICE CHAIRMAN ARANOFF: Thanks, Mr.
16 Chairman.

17 Mr. Morgan, a question for you and I guess
18 Mr. Hunley. The producers, the Chinese producers that
19 you represent, can you tell us whether they are
20 typical of other Chinese producers who have not
21 appeared in this proceeding in terms of just sort of
22 generally their business, the size of the companies,
23 the age of their machinery, the quality and range of
24 the products that they offer? Are you typical of the
25 Chinese industry, or do you stand out?

1 MR. HUNLEY: We like to think that we stand
2 out. We're the largest producer in China of a number
3 of paper grades, not just coated papers. And we have
4 the most up-to-date and technically sophisticated
5 production equipment actually pretty much anywhere in
6 the world at this point in time. So the other
7 manufacturers, there are two in particular, Chenming
8 and what we call Sun Paper. They are smaller. Their
9 equipment is not as up-to-date. And their product
10 lines tend to be a bit more restrained than ours.

11 MR. MORGAN: And, Vice Chairman Aranoff, you
12 do have information from both of those producers from
13 the preliminary phase, recognizing of course that you
14 do not have those in the final phase, and we are
15 working to get questionnaire responses. But at the
16 time of the preliminary determination, in terms of the
17 exports to the U.S., that accounted for all of the
18 exports from China to the United States, so I think
19 the three players, APP and those two other Chinese
20 producers, were the only exporters during the POI.

21 VICE CHAIRMAN ARANOFF: Okay. Because
22 obviously if we get past present injury and start
23 looking at threat, we need to look at -- it's my
24 understanding there are quite a few other producers in
25 China. They may not have exported to the United

1 States yet in any quantities that we've been able to
2 track, but they're there and it would be good to know
3 something about them in terms of their size and
4 capabilities.

5 MR. MORGAN: No, we definitely understand
6 that need for the Commission to have that data. We're
7 working to try to get that. In terms of the Chinese
8 producers who did not export, I mean, as you heard
9 earlier, some of the U.S. producers have operations in
10 China, so you might be able to get some of that
11 information from them.

12 As far as the ability to penetrate the U.S.
13 market is a concern, I had discussions with both Mr.
14 Hunley, Mr. Dragone, Mr. Hederick, about the way the
15 distribution system works. Not to use the cliché of
16 the distributors as gatekeepers, but they do serve
17 that role. An exporter, a foreign producer who wants
18 to just sell tonnage to the United States can't just
19 do that. They have to go through the distribution
20 system, and maybe Mr. Hunley or Mr. Dragone can
21 elaborate on that, the nature of the distribution
22 system.

23 MR. HUNLEY: For any Asian manufacturer,
24 which is what I'm most familiar with, entry into the
25 U.S. market almost always has to come through a U.S.

1 distributor. They have the access to the customers,
2 and because the mills are so far away and the service
3 requirements in the United States are so high, it's
4 literally impossible for us to sell direct to a
5 printer or to an end user. So we need the
6 distributors in order to support our business. We
7 have no other way of actually selling paper in the
8 U.S. market.

9 VICE CHAIRMAN ARANOFF: Right. But the
10 distributors, as distributors, Mr. Hederick, Mr.
11 Dragone, you guys are independent. You can go to
12 China and go looking for other suppliers if you want
13 to.

14 MR. HEDERICK: Well, we can, and I would say
15 that we're constantly talking to suppliers, potential
16 suppliers, on a global basis, whether they're
17 Taiwanese, Thai, Indian, other European, South
18 American, you name it. So we're constantly looking
19 for products that are out there that we think provide
20 value.

21 VICE CHAIRMAN ARANOFF: Have you been
22 approached by or approached yourself Chinese producers
23 other than the four who or three who we know are
24 exporting to the U.S. currently?

25 MR. HEDERICK: In my one-year tenure, and my

1 colleague might answer differently, I'm only familiar
2 with the three subject companies.

3 MR. DRAGONE: Those are the only three that
4 have approached us.

5 VICE CHAIRMAN ARANOFF: Okay. Let's see.
6 Mr. Lincicome, is web roll made in Indonesia?

7 MR. LINCICOME: It is, yes. There is some
8 web roll.

9 VICE CHAIRMAN ARANOFF: Can you tell me
10 anything about where it's sold?

11 MR. LINCICOME: It's all domestic.

12 VICE CHAIRMAN ARANOFF: Okay.

13 MR. LINCICOME: Any more than that, I mean,
14 is proprietary. We can elaborate in the posthearing.

15 VICE CHAIRMAN ARANOFF: Yes. I would
16 appreciate if you did that.

17 MR. LINCICOME: Sure.

18 VICE CHAIRMAN ARANOFF: I'd be interested in
19 how much, how much of the Indonesian market that
20 represents.

21 MR. LINCICOME: Well, yes. Actually the
22 formal British questionnaire response has it, but we
23 can definitely elaborate in the posthearing.

24 VICE CHAIRMAN ARANOFF: Okay. I think what
25 this is all leading up to for me when I look at threat

1 issues is to get from the producers in each of the
2 three subject countries the best argument for why web
3 roll isn't going to come to the U.S. or isn't going to
4 come in any greater quantities than it already has.

5 And I've heard a series of different
6 arguments put forward. It doesn't fit in a container.
7 It's a small domestic product, so we're not bothering
8 to market it very much internationally. I've heard
9 talk about how lead times dissuade exports of web
10 rolls, and there's some holes in each of these
11 theories.

12 Certainly on lead times, I don't see how the
13 lead time for a web roll is any different than the
14 lead time for sheet, which seems to be doing just fine
15 in this market. The container argument I see we have
16 a real he said, she said here, and I'd hate to have to
17 just make a credibility determination. I hope you
18 guys will be able to put some more facts on the record
19 about what exactly the problem is with putting the
20 stuff in a container. You can put almost anything
21 that's not a 747 in a container.

22 MS. MENDOZA: Commissioner, if I could just
23 make one comment?

24 VICE CHAIRMAN ARANOFF: Sure.

25 MS. MENDOZA: I think our argument in terms

1 of Korea is that we haven't done it and that the
2 statute says that you can't speculate with respect to
3 these issues. And I think that we've testified and
4 our questionnaires confirm that in fact there was one
5 test shipment in 2003 for EN Paper, and there's never
6 ever been another web roll exported to the United
7 States. So I think to conclude that there will be in
8 the future based on the fact that they never have
9 would be pure speculation.

10 MR. CAMERON: Commissioner?

11 VICE CHAIRMAN ARANOFF: Then that's fair
12 enough. Right now I think that is your best argument,
13 so I think I'm just trying to encourage you.

14 MR. CAMERON: Well, we're still moving.
15 We're still moving. I mean, we'll be glad to put some
16 numbers on the transportation issue. Nobody is saying
17 that you can't put rolls into the containers, because,
18 frankly, we do put sheet of rolls into the containers.
19 The reason that he was saying, that Mr. Aronica was
20 saying they don't like to do that is that you can fit,
21 what did we say last night, it was 14 -- go ahead.

22 MR. ARONICA: I mean, in a regular container
23 where you're shipping sheets, you get about 18 to 19
24 tons. When you ship rolls, you get about 14 to 13
25 tons. And so it doesn't make it cost-effective to

1 ship rolls in a container, because you ship a lot of
2 air. As you can imagine, a rectangle fits in a
3 rectangle. A round does not fit into round, and so
4 you just can't fit -- because most rolls sold in the
5 U.S. are sold in 40-inch diameters, and a container is
6 90 inches. So if you take 80-inches, put them
7 together, you can see that there's a lot of empty
8 space there.

9 MR. CAMERON: Well, and we'll price that out
10 and put that on the record.

11 VICE CHAIRMAN ARANOFF: Okay. I appreciate
12 that. I guess my sort of long lecture is just to say
13 to each of you please find your strongest case for why
14 web isn't going to come here and spell it out as much
15 as you can posthearing. Thank you, Mr. Chairman.

16 CHAIRMAN PEARSON: Commissioner Okun.

17 COMMISSIONER OKUN: Thank you, Mr. Chairman.

18 Okay. I guess there's the question that you
19 just covered with the Vice Chairman on the information
20 on whether web rolls would ever increase or whether
21 there's an incentive to do that.

22 The other point that I'm interested in is
23 just again this competition between sheets and web
24 rolls, because, let's see. Looking on my back row
25 here, is it Mr. Davis? In your written testimony or

1 the testimony that you gave today, part of it was, "In
2 recent years, web printing technologies improved and
3 printers are now able to get nearly the same quality
4 from a web press as from a sheet-fed press."

5 I heard testimony this morning that the
6 customer here, Reindl, had said that for him, he now
7 sees or has seen the line blurring and more direct
8 competition between a sale that otherwise would have
9 been a web roll customer I assume would now be a sheet
10 roll customer would now take that business because of
11 some of the same things I think you were saying here.

12 So I'm trying to understand even if I'm to
13 say, okay, I don't think it's as efficient to ship
14 these web rolls over through these containers that the
15 sheet will start taking a bigger part of the market.
16 What am I missing in that part of the analysis?

17 MR. DAVIS: Well, I think you have to start
18 with the printed product or the print job, and
19 typically when you waved up the brochures and
20 magazines this morning, what a typical printer would
21 then ask, he would ask very specific questions about
22 your run length and other specifics on that job and
23 from that make a determination, well, this is a web
24 job or this is a sheet job, and that would also lead
25 to what printer's going to run it, since again, the

1 vast majority of printers are either sheet-fed or web.
2 Some have combination capabilities. But I think the
3 key point is that the specific job can't necessarily
4 be run on either a web or a sheet-fed press because it
5 depends so much on the specifications that come with
6 that job.

7 COMMISSIONER OKUN: Okay.

8 MR. MORGAN: Commissioner Okun?

9 COMMISSIONER OKUN: Yes. Mr. Morgan?

10 MR. MORGAN: I know Mr. Dragone is dying to
11 address this issue.

12 COMMISSIONER OKUN: Yes. Okay. Uh-huh.

13 MR. DRAGONE: I don't know about dying. To
14 answer the Vice Chairman's question at the same time
15 I'm answering yours, one of the things that we talk
16 about, and we are approached, we have been approached
17 as a distribution company to sell rolls from Southeast
18 Asia into the U.S. marketplace, and there are quite a
19 few reasons why we have chosen not to do so.

20 I'll go down the list of reasons, but the
21 first is that they're not competitive in North
22 America. From a price standpoint, they're not
23 competitive. They're actually higher than the North
24 American mills are pricing their product, and I'm sure
25 there are a number of people here that can confirm

1 that.

2 Two, there are a number of U.S. mills that
3 can make the web product. There are at least seven
4 mills domestically that can make a product on the web
5 side, and they are much, much less restrictive in
6 where you sell the product. So, in our case, we were
7 approached by a Japanese mill that is putting out a
8 tremendous amount of additional capacity, and they
9 asked us if we would represent them for rolls. And
10 our answer was we have more than adequate supply in
11 North America, your product isn't better, it isn't
12 priced better, there are no advantages for us in the
13 marketplace.

14 And because the U.S. mills are less
15 restrictive about where they ship the roll product
16 because it's usually shipped on a direct basis to an
17 end user or to a printing plant, you really don't have
18 the same issues that I referenced earlier about not
19 being able to get product in a marketplace. You can
20 almost always get the web product shipped into a
21 marketplace. If you represent that mill in any other
22 market, it's very easy to move that product into any
23 other marketplace on the web side, not necessarily so
24 and not usually so on the sheet-fed side.

25 The other part is that in fact, while you

1 may not think it's important, the amount of support
2 for the web side of the business in having technical
3 people here and being able to get people to address a
4 problem on press, because usually in web complaints,
5 they're very large complaints, it's high-volume
6 business, and not having the technical support, not
7 being able to get somebody in there from Seoul, Korea,
8 or from Shanghai or from Tokyo overnight is a very,
9 very big concern. Your customers are looking for
10 people to solve the problems while they're on press
11 with these large orders.

12 So there are a lot of reasons why from a web
13 standpoint we don't see the value. And we are the
14 conduit to the marketplace. If we don't see a value,
15 then our customers don't see a value. So, from our
16 standpoint, there isn't really any sort of value
17 proposition for the web side of the business that
18 would lead us to believe that that's something that
19 would be of interest to our customers.

20 Well, and I heard earlier from a printer
21 that in fact there may be some concerns in that
22 there's a roll-to-sheet composite of the marketplace
23 that would make the Asians more competitive. Really,
24 I just don't see how that's possible. It may be
25 possible in their case because they're in Appleton,

1 Wisconsin, and they're as far away from either coast
2 as you can possibly get, but from our standpoint, we
3 don't see that as a potential area where we have a
4 value proposition that we can possibly sell or any of
5 the Asian mills could sell.

6 COMMISSIONER OKUN: Okay. And then this
7 also may be a question Mr. Hederick could comment on
8 as well as you, Mr. Dragone, but, Mr. Hederick, I
9 think you referred maybe to price bands in the market,
10 and I guess I'm still trying to understand which
11 products are in which price bands, and maybe if you
12 could help me understand whether you think that Asian
13 product is in a particular price band or is it all
14 imported product is in a particular price band and
15 that's only related to sheets or is it to webs.

16 I mean, there's not really much on the
17 record to me indicating that there are these price
18 bands. I mean, I understand that some have said it's
19 higher value to be sheet versus roll, and I'm having a
20 hard time sorting that out even from the data we have.

21 MR. HEDERICK: I can understand your
22 confusion. It confuses our sales team a lot as well.
23 But I would answer it by saying that whether it's
24 domestic manufacturer or import manufacturer, Asia,
25 Europe, you name it, there are products that are being

1 made and selling in each of those price bands.

2 So my point there is we procure product from
3 Japan that we sell in the upper price band and it
4 competes, and it competes up there. We buy product
5 from Europe that competes more in the midtier price
6 band. We buy product from China that we sell and we
7 buy it from Mr. Hunley that is more on the commodities
8 side of the price band that we sell into.

9 Having said that, there are domestic
10 manufacturers that make products in each of those
11 price bands as well. In areas of the country where we
12 have access to that domestic product, we sell that
13 gamut of products that they make available, whether
14 they are, you probably heard a reference to premium
15 grades or No. 1 grades or No. 2 grades or No. 3
16 grades. So manufacturers are producing and selling
17 product, whether domestic or foreign, into each of
18 those loose grade classifications and price band
19 classifications.

20 COMMISSIONER OKUN: Okay. And then when
21 you're talking with that, I mean, you referenced the
22 grades and some of the other qualities that may make
23 one be considered a high value and one be a commodity.
24 Would that be the same whether it was a web roll being
25 used or if it's a sheet or a sheeter roll? I mean,

1 would there still be a price band that the end user,
2 the purchaser, would be looking at?

3 MR. HEDERICK: Within those price bands,
4 there are web roll and sheets in each price band, so
5 the domestics make a high-end free sheet web the same
6 as they make a midtier free sheet web, the same as
7 they make a commodity free sheet web. So just because
8 it's web or sheet doesn't mean that you're either in
9 or out of one of those price bands.

10 COMMISSIONER OKUN: Okay.

11 MR. HEDERICK: So there's web availability.
12 To put it another way, there's web availability in
13 each price band as well.

14 COMMISSIONER OKUN: Okay. Anyone else have
15 any comments on that, just helping me better
16 understand these prices or who's selling? No? Okay.
17 My yellow light's on, but just perhaps maybe for
18 posthearing, but on the capacity in China, I don't
19 know if you've had a chance to respond to that in
20 terms of the Petitioners have argued as part of the
21 threat argument that if you look at how much capacity
22 that they would cite as coming online in China and
23 it's on this particular chart and they referenced it
24 in other places as well, do you have any comments on
25 that that aren't already in your brief in terms of

1 whether that capacity is capacity that we would expect
2 to have an incentive to come here?

3 MR. MORGAN: I think you heard Mr. Hunley's
4 testimony about that, and I think if you extend out
5 the POI for the imminent timeframe to 2010, then you
6 get a different picture of the capacity. But as Mr.
7 Hunley said, if you're looking at 2008, you have
8 600,000 tons coming on, and there were some
9 inaccuracies in the reporting of that which was
10 subject.

11 COMMISSIONER OKUN: I do remember that you
12 said that. Okay. I will make sure I understand how
13 those numbers sort out. Thank you for that.

14 CHAIRMAN PEARSON: Commissioner Lane.

15 COMMISSIONER LANE: As I understand the
16 market today, most U.S. shipments are in the form of
17 web rolls and some sheet rolls, but the imports coming
18 in are mostly sheets. Now do you see any increased
19 U.S. imports of sheeter rolls from China, Indonesia or
20 Korea in the future?

21 MR. HUNLEY: I can speak for China. Sheeter
22 rolls occupy a very special niche. We don't send
23 sheeter rolls just to send sheeter rolls. They are
24 essentially a backup or an emergency source for the
25 distributors in case they run out of stock of a

1 particular size sheet. And as I mentioned earlier,
2 we're 12 weeks away, so they can't wait for us to ship
3 them additional product and we keep no inventory in
4 the United States, so they can take that sheeter roll
5 in an emergency situation, send it out to a converter,
6 have it cut up into the size sheets that they need for
7 that particular situation.

8 MR. ARONICA: Can I just comment on that
9 too?

10 MR. HUNLEY: Sure.

11 COMMISSIONER LANE: Yes.

12 MR. ARONICA: In my testimony, I said it's a
13 very small amount of sheeter rolls that we get. It
14 hasn't changed for seven or eight years I've been
15 doing business with the Koreans, because they're not
16 interested in selling sheeter rolls here. They're not
17 interested in selling rolls in general here. Again,
18 we do it as an emergency situation to cover our sheet
19 sizes.

20 If I can give you a for instance, if we have
21 51-inch rolls and we need 25x38 sheets and we get two
22 25x38 sheets out of that, then we can sheet it down to
23 that. If we have 51-inch rolls and we should run out
24 of 23x35, we can sheet it down to 23x35. When you
25 have paper in sheets already, you can't really do

1 that, and that's why we keep the sheeter rolls on
2 hand. And again, it's a very small, small part of our
3 business.

4 MR. CAMERON: Commissioner, one other thing
5 just to make sure you understand. Sheeter rolls are
6 the same as sheets. Sheeter rolls and web rolls are
7 not interchangeable. Sheeter rolls and sheets are
8 interchangeable.

9 MR. DRAGONE: The only reason that we would
10 have sheeter rolls on the floor or rolls for sheeting
11 specifically is to handle the stockouts that Mr.
12 Aronica was just talking about. The issue, though, is
13 you don't know what you're going to stockout of, and
14 it's a hugely wasteful process. If you had a domestic
15 mill, you'd be ordering it from a domestic mill,
16 because if you have 51-inch rolls on the floor and you
17 get an order that's 23x35, you're going to be taking
18 46 inches out of a 51-inch roll.

19 You're going to take a huge loss on it. You
20 might do it to maintain the business that you have
21 while you wait for your inventory to come in from
22 overseas, but if you were in the domestic situation,
23 what you would do is you'd call up the mill and say I
24 need a making order of 23x35, and they would supply
25 you with it. So the sheeter rolls per se are used

1 strictly as a stopgap.

2 MR. MORGAN: Commissioner Lane, just one
3 point. I mean, the other side has sort of
4 characterized the fact that, oh, well, we do sheeter
5 rolls, so clearly they can do web rolls. And if you
6 actually look, though, at the quantities and the
7 percentages relative to total shipments of the
8 imports, that's not the case at all. In fact, the
9 sheeter rolls are a very small quantity.

10 So it is the same argument that importing a
11 sheeter roll, it's question of importing a roll,
12 period, and it's not as though we're importing huge
13 quantities of sheeter roll and then saying importing a
14 web roll is somehow different. The fact is the
15 product form being in a roll is what makes that
16 distinction relevant.

17 MR. HUNLEY: If I could just add that if we
18 could get away from manufacturing and shipping sheeter
19 rolls, we would. However, Al won't let me do that.
20 So it's just something that we do just to support the
21 customer in those emergency situations.

22 COMMISSIONER LANE: Well, out of curiosity,
23 do you have the same issue on transportation costs for
24 the sheeter rolls as you have on the web rolls?

25 MR. HUNLEY: Yes. The transportation cost

1 issue is because of the shape and size of the roll,
2 yes. It could be a roll of cardboard and you would
3 still have the same issues with the transportation
4 inefficiencies.

5 MR. ARONICA: If I could add to that, the
6 sheeter rolls are actually worse than shipping web
7 rolls for the reason being is most sheeter rolls are
8 made 46, 51 inches. You can get too high in a
9 container a lot of times, or 75 inches. You can get
10 too high. So not only do you waste the side of the
11 container, you waste the height of the container in
12 sheeter rolls, so it's actually worse than shipping
13 web rolls.

14 COMMISSIONER LANE: Okay. Thank you.

15 Mr. Hunley, as I understand it, you
16 manufacture sheets in China and ship them to the
17 United States.

18 MR. HUNLEY: That's correct.

19 COMMISSIONER LANE: Are you experiencing the
20 same high cost of raw materials and energy costs in
21 China that the domestic industry talked about today?

22 MR. HUNLEY: Yes, that is correct.

23 COMMISSIONER LANE: And does that cause any
24 problem for you in manufacturing your product and
25 still shipping it to the United States at the prices

1 that you are shipping it for?

2 MR. HUNLEY: You know, I've heard this issue
3 about pricing bantered around all day today. There is
4 not a person in this room who is either a manufacturer
5 or a distributor, the only ones who I would leave out
6 are the printers, who would not want higher prices.
7 It is a constant battle in the industry to try to get
8 the prices up. And I think Mr. Pearson had referred
9 to earlier the strange nature of the industry and the
10 competition in the industry, but whenever and wherever
11 we can raise prices, we do. And this year actually we
12 tried to lead a price increase in the market. I think
13 we were the first Asian producer to try to do so.

14 COMMISSIONER LANE: Were you successful?

15 (Laughter.)

16 COMMISSIONER LANE: You're not going to
17 leave me hanging here.

18 MR. HUNLEY: Partly. Partly.

19 COMMISSIONER LANE: Okay. Thank you.

20 And, Mr. Lincicome?

21 MR. LINCICOME: Lincicome.

22 COMMISSIONER LANE: Lincicome. You may have
23 answered this in your testimony and forgive me if you
24 did. In your prehearing brief at page 7, you state
25 that using the volumes of exports from Indonesia to

1 the United States to calculate negligibility distorts
2 the calculation since the export figures include
3 nonsubject product. My understanding is, however,
4 that export figures are those reported by the
5 Indonesian producers in their questionnaire response.
6 You further argue that staff should adjust those
7 export figures using yet another data source, although
8 you earlier criticized the use of multiple data
9 sources.

10 MR. LINCICOME: Right.

11 COMMISSIONER LANE: If it is indeed your
12 assertion that nonsubject exports are included in your
13 data, it is clearly preferable that your client submit
14 a revised questionnaire response that would include
15 data by month for September 2005 to 2006 correcting
16 their original response. I'm requesting that you do
17 so.

18 MR. LINCICOME: I can get to that, or,
19 Frank, if you'd like to, either way.

20 MR. MORGAN: Yes. Well, the Indonesian side
21 will definitely address that in their posthearing
22 brief, but I think there's very little we can say in
23 public about it, because it's not an export issue.
24 It's on the import side. It's a question of the use,
25 the end use of the product. So we will deal with it

1 in the Indonesian posthearing brief.

2 COMMISSIONER LANE: Okay. Thank you.

3 Petitioner indicates what its cost of
4 capital is on page 81 of its prehearing brief and
5 states that it is a reasonable proxy for the domestic
6 industry. While the number is confidential and cannot
7 be discussed in public, can counsel or industry
8 representatives point to any time period when the
9 domestic CFS paper industry's profit levels were equal
10 to or greater than NewPage's cost of capital?

11 MR. DRAGON: If you looked at the timeframe
12 of '94 to '95 and the timeframe of '99 to 2000, you
13 would probably find the times that they would be very
14 close, but they might have reached the threshold for
15 the NewPage cost of capital. But those are the only
16 times in the last 20 years that I believe that you
17 would find, so if you checked the industry data, I
18 think '94-'95, '99-2000.

19 COMMISSIONER LANE: Okay. Thank you. Mr.
20 Chairman, that's all that I have.

21 CHAIRMAN PEARSON: Commissioner Williamson.

22 COMMISSIONER WILLIAMSON: Thank you, Mr.
23 Chairman.

24 This morning Mr. Kaplan stated that 2009 and
25 2010 were within the imminent timeframe when assessing

1 threat, and I was wondering if the counsel for
2 Respondents, do you agree with that?

3 MR. MORGAN: No. And rather than taking
4 everyone's time now, I think it would make for much
5 interesting reading than maybe elaboration, but I
6 think that the imminent timeframe has been defined
7 based on the conditions in the marketplace. In
8 salmon, it was a three-year growth cycle, so it was
9 extended out. But if you look at products where
10 you've got a 12-week lead time, that tends to be more
11 definitive of what the imminent future. But we'll be
12 happy to address that for you, Commissioner
13 Williamson, in our posthearing brief.

14 COMMISSIONER WILLIAMSON: Good. Thank you.
15 Does anyone else want to add anything at this point?

16 MR. CAMERON: We concur with counsel. It
17 also is a matter of I think that the data that the
18 Commission has collected so that you can actually have
19 full data rather than relying on speculation would not
20 permit a 2009, 2010 definition of imminent, but we
21 will be glad to address it. Thank you.

22 COMMISSIONER WILLIAMSON: Okay. Thank you.
23 One thing, people were talking about the use of
24 sheeter roll, that a domestic I guess distributor or
25 user didn't want to run out of paper, and what I was

1 curious about since we're talking about commodity
2 product, rather than having the sheeter roll, why not
3 turn to a domestic supplier?

4 MR. ARONICA: I'd like to add to that, I
5 mean answer that I should say. I don't have any is my
6 answer. I don't have a domestic supplier, so I have
7 to go use sheeter rolls. We have five sheeters in our
8 place, and if we run out of sheets, we have to convert
9 a sheeter roll down or wait or be out of stock and
10 lose orders in the meantime. I mean, we tried for
11 many years to get domestic support.

12 As I've said to you in the past, I do 30,000
13 tons a year, over 30,000 tons a year with the Koreans.
14 I've tried many a time to offer that business to the
15 U.S. producers but have been told not in my area, so I
16 find that ironic that they said this morning they're
17 looking for more business. It's right here. They
18 still haven't asked me for it. And I've asked them
19 for it. So, again, sheeter rolls are just to
20 supplement our sheeting outflow.

21 COMMISSIONER WILLIAMSON: No, I understand
22 that point. I'm just trying to figure out why there
23 isn't a spot market for sheet.

24 MR. ARONICA: The short answer is I'd like
25 to. Can you arrange for me to buy from one of them?

1 COMMISSIONER WILLIAMSON: Okay. And this
2 raises another question, and, Mr. Dragone, you might
3 want to address this. Who has the market power when
4 it comes to basically sheet in the United States? I
5 get the impression from the answers that the domestic
6 suppliers limit who they sell to because of their
7 relationship with the distributors, and so that makes
8 me wonder when it comes to sheet, is it the
9 distributors who really have the market power?

10 MALE VOICE: Can I answer that?

11 (Laughter.)

12 MR. DRAGONE: You know, that's a good
13 question. I think that, as I tried to portray
14 earlier, certainly the largest distribution company in
15 North America is a company called Expedex, which is
16 owned by International Paper. They have a tremendous
17 amount of market clout, probably more so than any
18 individual mill in their ability to not necessarily
19 dictate terms to a mill but at least influence a mill
20 dramatically. I don't think there's any question that
21 that takes place every day. And they are not looking
22 for additional competitors in any marketplace, at
23 least none that I'm aware of.

24 As far as Unisource is concerned, we're the
25 second largest distribution company by a good ways,

1 and yet we don't have the ability to influence the
2 mills as Expedex does.

3 And from there, the regional clout for
4 different mills and different distributors is very
5 interesting. In the east coast, Lindemeyer has a
6 tremendous amount of clout in the marketplace. They
7 also represent all of the domestic mills. In the
8 south, MAC Papers has a tremendous amount of regional
9 clout. We're a national distribution company across
10 all of the states. I think we're in 44 of the 50
11 states, and yet we still probably would say that the
12 two major regional distribution companies and the
13 larger domestic-controlled, Expedex, are able to
14 dictate terms as far as who gets what lines and what
15 marketplaces.

16 MR. ARONICA: I'd like to just add to that,
17 you know, I am one merchant in New York selling in the
18 Northeast. There are literal probably hundreds of
19 little, small merchants, like I am, around the country
20 that cannot get supply from the domestic suppliers.
21 So if you look at just the tonnage I do, and multiply
22 that out, between the merchants around the country
23 that cannot get domestic supply, it's a lot of tons
24 that you might be cutting off.

25 COMMISSIONER WILLIAMSON: I thought you

1 could get anything in New York City.

2 MR. ARONICA: I thought you could, too, but
3 it didn't really work out that well.

4 MR. WILLIAMSON: Okay. I'll stop that line
5 of questioning.

6 Petitioners assert that their producers in
7 China, and also Indonesia, are starting to reclassify
8 their exports to the United States in 2007 as coated
9 ground wood paper and not CFS. In support, they
10 present Department of Commerce data on coated paper
11 from China and Indonesia. How should we interpret
12 these trends?

13 MR. MORGAN: Well, Commissioner Williamson,
14 we were very pleased to learn that this is not going
15 to be an issue for the Commission. The Petitioners'
16 request to the Department of Commerce to expand the
17 scope was rejected today. So, as we had stated in our
18 prehearing brief, the issue of this nonsubject
19 merchandise only would arise if Commerce had expanded
20 the scope.

21 So, as far as the Commission's record is
22 concerned, the product is nonsubject merchandise. In
23 terms of trends, it should be treated as nonsubject
24 merchandise, and as we've represented to the
25 Department of Commerce, it's a different product. So

1 that is our position on how the Commission should be
2 treating it.

3 MR. WILLIAMSON: Thank you for that
4 clarification.

5 Mr. Hunley, you mentioned that you're
6 producing quite a bit of paper in China. Are they
7 relatively new factories? Where does the machinery
8 come from for these?

9 MR. HUNLEY: We have a mixture, but the
10 majority of our paper manufactured in China is coming
11 out of fairly new and technically sophisticated
12 factories. The equipment tends to come from Europe.
13 The production staff tends to come from Taiwan. Some
14 of the handling equipment comes from the United
15 States.

16 So it's assembled from all over the world,
17 but, actually, I would say the majority of the paper
18 machine is actually bought from countries outside of
19 China because of the technical sophistication of the
20 equipment.

21 MR. WILLIAMSON: Okay. Thank you. I think
22 you've already indicated that, in terms of capacity
23 increases in the near term, was it 600,000 or
24 something?

25 MR. HUNLEY: We actually just got some

1 information before we came in this afternoon. The
2 Petitioners had said that they were looking at about a
3 three-million-ton increase in capacity. Of that three
4 million tons, they had identified 1.6 million metric
5 tons, which was going to be added at ATP, the Hynon
6 pulp mill.

7 That 1.6 million tons is an error. The
8 information that we got right before we came in here
9 says that it's actually 1.4 million metric tons, and
10 it's going to be uncoated paper. So it will be
11 producing photocopy papers, electronic forms, filler
12 paper, so on and so forth.

13 Of the rest of the three million tons, there
14 is about an 800,000-ton mill that's being built in
15 China by Oji Paper, which is a Japanese company. That
16 mill will come on line in 2010. So if you subtract
17 those two out of the three million tons, there's about
18 600,000 metric tons of new capacity that will be
19 coming on line in China sometime in 2009.

20 As I was saying, the Chinese market itself
21 is growing at enormous rates. It's growing literally
22 at 500,000 tons a year or more, in some cases, and,
23 actually, next year it may be more because of the
24 Olympics placing some additional demands, and I think
25 there is the World Fair in China the year after.

1 MR. WILLIAMSON: Are you talking about
2 coated free sheet?

3 MR. HUNLEY: That's coated free sheet or
4 coated paper.

5 MR. WILLIAMSON: Okay. So in the near term,
6 in the next year or so, what are we talking about in
7 terms of capacity?

8 MR. HUNLEY: In the near term, let's say, by
9 2009, it looks like there's about 600,000 metric tons
10 of coated paper coming on line. But as I said, by
11 2009, the Chinese market will have grown another
12 500,000 to a million tons, so the Chinese market would
13 probably absorb most of that capacity anyway.

14 MR. WILLIAMSON: Thank you. My time is up.

15 CHAIRMAN PEARSON: Commissioner Pinkert?

16 COMMISSIONER PINKERT: Staying with you, Mr.
17 Hunley, in terms of this issue of the web rolls versus
18 the sheets, what is the demand for in the Chinese
19 market?

20 MR. HUNLEY: The demand in the Chinese
21 market is primarily sheets. As a matter of fact, most
22 of the world is sheets. It's only primarily in the
23 United States, somewhat in Japan, and somewhat in
24 Europe that you really have any kind of roll volume.
25 The United States is, I would say, by far, the most

1 roll-intensive market in the world.

2 COMMISSIONER PINKERT: What would give
3 Chinese producers and exporters occasion to ship web
4 rolls to the United States?

5 MR. HUNLEY: Are you asking under what
6 conditions we would ship web rolls?

7 COMMISSIONER PINKERT: Yes.

8 MR. HUNLEY: Essentially, the markets would
9 have to be turned up on their heads. If you look at
10 the conditions in China, typically, are web roll
11 pricing in China is actually higher than our sheet
12 pricing. So I would assume that the same thing would
13 have to happen in the overseas markets, but that's
14 pretty much an illogical event to see happen in the
15 United States.

16 COMMISSIONER PINKERT: Now, you also talked
17 a little bit about having tried to lead a price
18 increase, and I know that there was some testimony
19 about market power in the United States market in
20 terms of allocation of supply, but what I'm wondering
21 is whether producers have pricing power in the U.S.
22 market, and, if so, under what conditions?

23 MR. HUNLEY: You ask any producer, and he'll
24 also kind of pause at that question. Okay. If New
25 Page had pricing power, would they be sitting in front

1 of you saying that they needed price relief?

2 It's a very hard question to answer because
3 the market dynamics are very complicated. So, as a
4 producer and as a supplier of coated paper into the
5 U.S. market, I supply a very small, limited amount of
6 paper relative to the overall size of the market.
7 We're minuscule, to be quite honest about it.

8 So, for me to try to lead a price increase,
9 essentially, I would call Al, Mr. Dragone, and say,
10 "Al, I'm going to increase your prices by \$50 to \$100
11 a ton," and the usual response is, he laughs at me.
12 Okay?

13 But what you'll see happen is, if somebody
14 tries to get a price increase, a few days later,
15 another producer will try to get a price increase, and
16 so on and so forth, until there is enough pressure in
17 the market to try to push that price increase through.

18 Now, on the sheet-fed side, we push it
19 through the distributors, and that essentially leaves
20 a problem for Mr. Dragone because then he has to go to
21 his customers and try to push that price increase
22 through.

23 So, to actually get a price increase through
24 the United States on the sheet side is a fairly
25 complicated process. The web side is a lot easier

1 because the domestic producers have a much more direct
2 link between their mills and the customers themselves,
3 the printers.

4 COMMISSIONER PINKERT: Perhaps Mr. Dragone
5 would like to comment on this, but I take it that your
6 testimony is that, on the web roll side, the producers
7 in the United States do have pricing power.

8 MR. HUNLEY: No. Actually, I would say that
9 if you look at the web roll market, and I'm giving you
10 my opinion on this -- I don't have the facts to
11 necessarily back this up -- in the web roll segment
12 there tend to be a lot larger customers, so you would
13 have big printers like Donnelly and Quebacor and Quad
14 Graphics. Those printers also have a lot of pricing
15 power.

16 So you may have a mill or a producer that
17 theoretically has a much more direct link with those
18 customers, but those customers also have a lot more
19 pricing power.

20 So it's a constant battle between producers,
21 distributors, and printers on trying to get a price
22 increase through, and I'm sorry there is no clean
23 answer to this, but it is a fairly complicated process
24 and messy.

25 COMMISSIONER PINKERT: First Mr. Dragone and

1 then Mr. Cameron.

2 MR. DRAGONE: My experience, both on the
3 distribution side and on the manufacturing mill side,
4 is that our industry is very much supply driven. We
5 have never been able to get price increases based upon
6 costs, never.

7 That's a very hard concept to believe, but,
8 in spite of the fact that costs may have gone up five
9 percent, unless we're in a situation where we have a
10 supply that is balanced by demand, it is extremely
11 hard to get any sort of price increase for any
12 protracted period of time. You may announce one, and
13 you may get something for a month, but if the supply
14 and demand are not aligned, you won't be able to push
15 through the price increase.

16 What's interesting, from the standpoint of
17 the last couple of years, is that supply and demand
18 have been very closely balanced in the coated free
19 sheet market, and what you've seen is that there has
20 been success in raising prices, that, in fact, prices
21 have gone up. While they may not have gone up as much
22 as costs, in many cases, they did go up, and they only
23 went up because supply and demand were reasonably
24 balanced. Historically, that's always been the case.

25 A good example of a failed situation is

1 that, in newsprint, for instance, there has been a
2 tremendous amount of rationalization of equipment, and
3 yet the pricing has been very hard to maintain because
4 the consumption among major publishers has been going
5 down as they change the trim size, as they lost a lot
6 of advertising, the consumption went down at the same
7 time that there has been a huge amount of
8 rationalization within the supplier base for
9 newsprint.

10 If you looked at it strictly on a cost
11 basis, especially since a lot of these mills are
12 Canadian, and the parity with the U.S. dollar has
13 raised their costs tremendously, if you looked at it
14 from a cost standpoint, you would say they have to be
15 able to raise costs, but the fact of the matter is, as
16 much as they would like to and need to raise prices,
17 the demand is dropping, and because the demand is
18 dropping, they continuously rationalize their older
19 equipment in order to try to balance the supply-demand
20 equation.

21 At least, in the coated free sheet arena,
22 what's working in our favor, and, rest assured, the
23 comment was made earlier, "No one wants to see prices
24 go up more than me." The commission that we get, or
25 the commission we're paid, from a mill, if it's off of

1 \$100, and then we have the opportunity to get it off
2 of \$110, we like that \$110 much better than \$100.

3 What's been happening in coated free sheet
4 is, at least, there is an increase in demand. The
5 consumption has been going on, and so you have been
6 able to justify and implement a number of these price
7 increases.

8 Again, speaking as someone who has been on
9 the manufacturing side of the business, maybe not as
10 much as the costs are going up, but you have been able
11 to see that happen, and that is something that you
12 would not see in our industry unless supply and demand
13 were reasonably balanced.

14 COMMISSIONER PINKERT: Okay. Mr. Cameron
15 needs to say something, I think.

16 MS. MENDOZA: I was just going to say that I
17 think, you know, we're talking about the record in
18 this investigation, and you look at what demand
19 patterns have been, and the costs have really been
20 stable, on an overall basis, and the fact that the
21 U.S. industry has been able to push through price
22 increases, both in 2006 and 2007, I think that
23 evidence, you know, speaks for itself because if
24 you're able to push through price increases even when
25 the market is stable, and costs are stable, I would

1 say that's a pretty good sign.

2 MR. CAMERON: The only thing I would add to
3 that, if it's permissible, Commissioner, is --

4 COMMISSIONER PINKERT: I want to give you
5 the last word on this.

6 MR. CAMERON: You know something? I
7 sincerely appreciate this.

8 If you would like to refer to Slides 4 and 5
9 of Mr. Klett's testimony earlier this afternoon, with
10 respect to number one, the relationship between the
11 net sales AUV and unit cost of goods sold to the
12 domestic industry, and then, secondly, the fact that
13 the ratio of costs to sales has been declining.

14 Again, it goes to the same point.
15 Obviously, there is some market power. That's the way
16 they have gotten the price increases, and these price
17 increases started in 2004.

18 COMMISSIONER PINKERT: Okay. For the post-
19 hearing, I would appreciate it if you would give us an
20 estimate of the number of producers in China, their
21 production capacity, and your estimate of production
22 capacity in the near future, 2007-2008. Thank you.

23 CHAIRMAN PEARSON: Mr. Aronica, back to you.
24 I have some exposure to commodity transportation
25 issues. I wanted to make sure that understood what

1 you were saying when you made reference to shipment of
2 web rolls, or whatever kind of rolls, from Europe in a
3 break bulk vessel. Is this a vessel that is dedicated
4 specifically to that trade, or is it a break bulk
5 vessel that can handle a number of products?

6 MR. ARONICA: I think the gentleman in front
7 of us was talking about the break bulk vessel.

8 CHAIRMAN PEARSON: Excuse me.

9 MR. ARONICA: I mean, I sort of know about
10 it also.

11 CHAIRMAN PEARSON: He has got more hair than
12 you. I should have noticed the difference. I'm
13 sorry.

14 MR. ARONICA: All right. Well, I'll just be
15 quiet now. I've never heard that before.

16 CHAIRMAN PEARSON: Well, it's one of these
17 marginal differences we look for.

18 Please tell me what you can about this bulk
19 transportation in break bulk, if you could.

20 MR. HEDRICK: Is there a specific area you
21 would like?

22 CHAIRMAN PEARSON: What I'm particularly
23 interested in is, are these vessels that are built
24 specially from the keel up to do this trade, or can
25 you take any old break bulk vessel, make modest

1 modifications, and then use it for this purpose?

2 MR. HEDRICK: I can only speak to the
3 vessels that I know about, and these are purpose-built
4 vessels to move web rolls of paper. So these boats
5 were commissioned initially by Finnish paper
6 manufacturers. By "Finnish," I mean the country of
7 Finland as opposed to "finished." They were purpose
8 built to move web rolls.

9 They have large elevators on the side, as I
10 indicated. You take forklift that can take rolls that
11 are very high, up to 80 inches in length, stack two of
12 them together. You put a whole bunch of these rolls
13 on the elevator. The elevator goes down, and all of
14 this is happening simultaneously. They also have huge
15 gang doors on the side that open up.

16 So the short answer is absolutely purpose
17 built for moving paper.

18 MR. ARONICA: Could I just add to that?

19 CHAIRMAN PEARSON: Please.

20 MR. ARONICA: These ships were built
21 specifically for the Finnish, and like he just said,
22 most of the Scandinavian, actually, mills do it that
23 way. The reason why they built these ships is because
24 they dock these ships right at the mill.

25 It's an important point to make because, as

1 these mills are around the world, not all of the
2 mills, obviously, are built right on the sea. So the
3 shipping break bulk works for some people but does not
4 work for everyone. So some people have to ship in
5 containers. I just wanted to point that out.

6 CHAIRMAN PEARSON: So --

7 MR. HEDRICK: I think there is one point I
8 would like to add, Mr. Pearson, if you don't mind.
9 While the boats are purpose built, and they are out
10 there plying the water on a regular basis, it's not as
11 if any distributor or manufacturer could, all of a
12 sudden, say, "I want to be in the break bulk business.
13 Build me a boat," and it would happen in three or four
14 months.

15 Shipbuilding is a time-intensive business,
16 and my understanding would be this would be an 18-
17 month or two-year sort of investment in order to get a
18 boat up and ready, if somebody wanted to do that.

19 CHAIRMAN PEARSON: Right. Probably not
20 within a reasonably foreseeable timeframe.

21 Do you know, once these vessels have
22 discharged their cargo at a destination, do they then
23 return empty, or do they have the capability for
24 taking some sort of cargo on the back haul?

25 MR. HEDRICK: The vessels that I'm aware of

1 take a back haul. In many cases, it's clay, which
2 becomes latex in the coating formulation. So the
3 boats are then going straight back to the mill sites.
4 In the case of UPM, the mill is at the port, the boat
5 pulls up, discharges its load, they clean it out, put
6 paper back on it, and it turns right around and makes
7 its run back to the U.S.

8 CHAIRMAN PEARSON: Since the United States
9 is a reasonably efficient producer of web rolls, at
10 least from what I can gather, does the United States
11 ever export any web rolls on those vessels? Is there
12 any specialized type of product that would be going
13 back to Europe, for instance?

14 MR. HEDRICK: I'm honestly not in a position
15 to answer what vehicle the U.S. manufacturers are
16 using to get their exported coated web to Europe.

17 CHAIRMAN PEARSON: Mr. Aronica?

18 MR. ARONICA: These boats are apparently
19 owned by the Scandinavian mills. If you were a
20 Scandinavian mill, I don't think you would want U.S.
21 product being shipped back to Scandinavia on your boat
22 to compete with your products.

23 CHAIRMAN PEARSON: No, but I could envision
24 dropping it off in Rotterdam and then going back to --

25 MR. ARONICA: Well, maybe. I'm not sure

1 that they would let that happen.

2 CHAIRMAN PEARSON: Point well taken. So, in
3 the event, the hypothetical situation, in which an
4 Asian producer of web rolls wished to get into this
5 business and had the port logistics arranged to do it,
6 that firm would have to build a vessel, and this might
7 be a question more for Mr. Klett. What I'm interested
8 in is the economics of using that type of dedicated
9 vessel on a longer-haul route across the Pacific as
10 compared to across the Atlantic.

11 I'm wondering, you know, you tie up that
12 capital, and the number of rolls you can move in a
13 year is going to be less than if you're doing it from
14 Europe to the United States, I assume. I don't have a
15 sense of whether there is enough of a disadvantage
16 there to make it unlikely that any of the Asian
17 producers would ever go down that road or down that
18 shipping lane, whatever.

19 I'm not being terribly clear with my
20 question.

21 MR. KLETT: I think, generally, I understand
22 it. What you're basically saying is that if the cost
23 of going down that kind of investment would ultimately
24 pay off, based on the volume that you can move over
25 time. I think Mr. Aronica said that the cost of going

1 down that route, in part, depends on whether you're
2 even situated to make that worthwhile, base on the
3 location of the mill.

4 So I think that, theoretically, maybe that's
5 a possibility, but, practically, I don't see that
6 happening, and actually the gentlemen here, with
7 respect to whether it's practical or not, probably are
8 in a better position to speak to that than I am.

9 MR. ARONICA: What I would just like to add
10 is that obviously shipping a boat like that a week, or
11 less than two weeks, across the Atlantic. Most of
12 them come into -- I think it's PA, actually, most of
13 them come into where they unload them. I don't think
14 it comes into Maryland or New York.

15 Being on the ocean is sometimes rough, so
16 sitting on a boat for 30 days is different than
17 sitting on a boat for seven -- I don't know the exact
18 sailing time on those boats. I would be curious to
19 find out. I'm sure the lawyers here will find that
20 out.

21 But there has been many a time where that
22 paper comes in all jumbled up because it's hit rough
23 seas, so spending a long period of time and the cost
24 of insurance and the cost of everything, there is a
25 big difference between shipping paper from Europe,

1 cost-wise, than shipping paper from Asia.

2 Again, I stress, it's a week on the water as
3 opposed to 30 days, so it's a big difference.

4 MR. HEDRICK: The shipping time across the
5 North Atlantic from the European ports on these
6 purpose built boats, which were also built to be
7 faster, not only purpose built, is about 14 days, and
8 that shipping time was reduced from 21 days with the
9 old vessels that the Scandinavians used to use. So
10 the boats are not only purpose built; they are fast as
11 well.

12 I'm aware of boats being caught in the North
13 Atlantic during hurricane season and that paper
14 showing up in perfectly good shape as well because
15 it's been packed properly, et cetera, and so on, in a
16 boat that was designed to deliver it that way.

17 CHAIRMAN PEARSON: Okay. Mr. Klett, for
18 purposes of the post-hearing, if you can provide any
19 information regarding these economics, perhaps even
20 the cost of construction of such a vessel, because, I
21 assume, that's not insignificant -- I don't have an
22 idea of what type of number we're talking about --
23 perhaps that would be of help to us.

24 MR. KLETT: We'll look into that. Thank
25 you.

1 CHAIRMAN PEARSON: The only other comment I
2 would make on transportation is, since these are web
3 rolls we're talking about, do they ever try moving
4 them on a roll-on, roll-off vessel, one of the row-
5 rows?

6 MR. HUNLEY: I can give you some experience
7 from Indonesia. We've tried, not row-row boats, but
8 we've tried regular break bulk back in the nineties,
9 and the effects were pretty awful. We had a boat
10 sink. We had huge amounts of cargo damage. We
11 actually had paper arrive into the United States where
12 it was green from mold that had accumulated on the
13 paper because of the dampness as it came across the
14 Pacific.

15 CHAIRMAN PEARSON: Okay. Good. It was a
16 poor attempt at humor, moving rolls on a roll on, roll
17 off, but never mind.

18 Vice Chairman Aranoff?

19 VICE CHAIRMAN ARANOFF: Thanks, Mr.
20 Chairman. A few more questions.

21 For the Chinese-Indonesian panel, one of the
22 arguments that the Petitioner makes with respect to
23 cumulation in the threat context is that because of
24 some cross-ownership, the Commission should not
25 consider decumulating China and Indonesia. Do you

1 want an opportunity to respond to that argument?

2 MR. MORGAN: Yes. I would be happy to
3 respond to that in the post-hearing brief, but Mr.
4 Hunley can actually speak to that directly in terms of
5 having had experience with both. You're talking about
6 Indonesia having essentially one customer substituting
7 for China or vice versa.

8 MR. HUNLEY: The fact is that the Indonesian
9 operations focus primarily on the Indonesian home
10 market and that Southeast Asia region, including
11 Australia. Those are the markets that they typically
12 serve. They do ship some product here to the United
13 States, but there is literally just one customer that
14 they ship to.

15 If Indonesia tried to support all of the
16 China mill customers in the United States, they would
17 not have the capacity to do so. Also, the product
18 coming in from Indonesia is a little bit different.
19 The quality levels are a little different. It's not
20 as reliable a product coming out of Indonesia.

21 VICE CHAIRMAN ARANOFF: I don't believe we
22 have anything on our record that would support that
23 last statement that you made, that there are quality
24 differences with the Indonesian product. So if there
25 is anything that you would like to submit on that

1 point, I invite you to do so.

2 MR. HUNLEY: I could probably show you some
3 claims that would demonstrate that fact, yes.

4 VICE CHAIRMAN ARANOFF: Okay. Thank you.
5 One last question. In my last round, I had a
6 conversation, mostly with the Korean producers' panel,
7 about why we might not expect web roll products from
8 Korea to come into the U.S. in the future. I've heard
9 their argument on that, but I think the factual
10 situation with respect to Chinese producers is
11 different because they are shipping web roll into the
12 U.S. market.

13 So I wanted to offer you the opportunity to
14 make the argument, given that we see an increasing
15 trend, albeit from a small base, of what is likely to
16 happen in the immediate future.

17 MR. MORGAN: We would be happy to address
18 that, Vice Chairman Aranoff.

19 A couple of points on that. When you say
20 "an increasing trend," even if you look at the end of
21 the period, if you doubled that every year or two or
22 three and compared that to what it would account for
23 in percentage relative to U.S. consumption, you would
24 still be at an insignificant figure. That's the kind
25 of small number we're talking about. We're talking

1 about a number that, even after an increase, is so
2 small.

3 The other point there is that, I think
4 you've heard Mr. Hunley say that there is a demand in
5 the market. He has been asked to supply this product,
6 and, after three years, all you see is a very small
7 number.

8 I think you can speak to some of the
9 conditions under which that actually entered and the
10 facts that make it unlikely that there is going to be
11 additional web roll from China.

12 MR. HEDRICK: I think we've beaten the
13 supply chain costs or the container costs to death,
14 and there is going to be some more information
15 supplied.

16 The other issues are, it costs us more to
17 produce the web roll. We use a different coating
18 formulation, which is more expensive. We have to buy
19 special pulps to support it. We have to dry more
20 moisture out of the sheet, which costs us more energy,
21 and probably the biggest additional cost is, because
22 we run very larger, modern machines, the lighter basis
23 weights on the web rolls really add to the fixed-costs
24 component that we have to add in and cover on the web.

25 In terms of the numbers that you saw, what

1 we did in the summer of 2006, for about two months, we
2 actually tested our ability to service the web roll
3 market in the United States.

4 So, if I remember correctly, I want to say,
5 like, June, July, August in 2006, we actually did ship
6 a small amount of web rolls into the United States to
7 see whether or not we could make this a commercially
8 viable product, and we failed. So we've essentially
9 stopped selling web rolls altogether.

10 VICE CHAIRMAN ARANOFF: Okay. I appreciate
11 those answers. Let me turn to one last question that
12 I have.

13 I was having a conversation with the
14 Petitioners earlier today about what is their theory
15 of price suppression, and I think Commissioner Okun
16 had raised the issue that you could see a price
17 effect, or you could see in the volume machines if a
18 domestic producer were choosing to maintain their
19 prices but thereby losing some sales. The general
20 answer was, if you look at the data, they don't show
21 that.

22 I did want to give you a chance to respond
23 to Table 4 on page 44 of Petitioner's prehearing
24 brief. The actual data in that table are
25 confidential, but I think that it says something about

1 the issue of, you know, market effects being seen in
2 terms of market share when you're looking specifically
3 at the sheet product. There is probably not anything
4 you can say publicly. Maybe there is, but I would
5 like to ask you specifically to respond to that table
6 because it presents an interesting story.

7 MR. MORGAN: We'll address that.

8 MS. MENDOZA: I think the only thing we can
9 say is that we would suggest looking at the absolute
10 volumes there, and we will be presenting, in our post-
11 hearing brief, a similar calculation, including sheets
12 and sheet rolls, both the numerator and the
13 denominator.

14 VICE CHAIRMAN ARANOFF: Okay. All right.
15 With that, I think that is all my questions, so I want
16 to thank the afternoon panel. Thanks, Mr. Chairman.

17 CHAIRMAN PEARSON: Commissioner Okun?

18 COMMISSIONER OKUN: I think, just one
19 question that hasn't been covered, and I know, in your
20 briefs, you've talked a little bit about the Brask-
21 related questions, but I did want to have an
22 opportunity -- maybe I'll start back with Mr. Cameron
23 or Ms. Mendoza. I know you've argued the presence of
24 a larger number of nonsubject Koreans than subject
25 Koreans and that we should take that into account when

1 evaluating it.

2 For purposes of the Brask analysis, would
3 you advocate that we were then looking separately at
4 these nonsubject Koreans and saying that they are more
5 price competitive, or is there evidence of there being
6 price-competitive nonsubjects in the market and,
7 therefore, likely to replace the subject imports, or
8 how should we look at that versus the other
9 nonsubjects in the market?

10 Then I would ask, after you respond, Mr.
11 Morgan, to just talk about that in terms of what else
12 you would call attention to with regard to the
13 competitiveness of nonsubject imports.

14 MS. MENDOZA: I guess I would say that,
15 basically, our analysis was of nonsubject Korean
16 imports compared to Korean imports, but I think that
17 if you look at the overall U.S. import data, as
18 opposed to the responses to the Commission's
19 questionnaires.

20 One of the problems, obviously, is always in
21 these cases, and I know the Commission is well aware
22 of this problem in Brask analysis that you don't get a
23 particularly good response rate to the questionnaires
24 that you send out.

25 To some extent, in our brief, we use the

1 import data and average unit values for the import
2 data, and I think that our position is that, even on a
3 cumulated basis, nonsubject imports from other
4 sources, given the diversity and the product price
5 ranges of those AUVs, that they could clearly replace
6 any subject imports in the market, even on a cumulated
7 basis, and certainly, in terms of price levels, they
8 are very comparable, at least for a sufficient
9 quantity.

10 This case is kind of unusual, as we pointed
11 out in our brief, because we really don't have a very
12 large amount of imports here. I mean, the total
13 number is confidential, but it really isn't very
14 large, particularly now that more than half of the
15 Korean imports have been eliminated, so you don't
16 really have a situation where it's not credible to say
17 that nonsubject imports can easily replace them in
18 terms of the volumes. Nonsubject imports are very
19 large and a significant share.

20 So I think our position would be that
21 whether you look at it, Korea, subject versus
22 nonsubject, or you look all subject versus nonsubject,
23 I think, under either analysis, you've got nonsubject
24 substituting both in terms of volume and being very
25 price competitive with subject imports.

1 MR. CAMERON: I would just add one thing,
2 and that is that, in addition to the normal Brask
3 argument with respect to substitution, we also have a
4 lot of testimony from the distributors today, and you
5 had it as well at the preliminary conference, but it's
6 important.

7 It's very clear that Mr. Aronica, if he
8 can't get enough paper from EN, which is the subject
9 Korean producer, he is not going to be replacing that
10 missing supply with the domestic industry, and it's
11 not even because he doesn't want to get the domestic
12 industry. It's because they won't sell to him.

13 This case doesn't change that basic fact of
14 the way that this industry works, which means that the
15 Brask analysis in this case actually is more poignant
16 and relevant to the Commission than it normally is
17 because it isn't as if he has a choice. They haven't
18 allowed him the choice, and I think that Mr. Aronica
19 is clearly not alone here. So that element of Brask
20 actually is greater rather than academic.

21 COMMISSIONER OKUN: Just one follow-up on
22 that. You've talked about that, and we have his
23 testimony, and the information that we have on the
24 record, but if there is anything more that could be
25 said on how big a portion that is of the market. In

1 other words, sometimes when we get witnesses here,
2 they are speaking to their particular situation. That
3 is his situation, and I believe it. It's just trying
4 to understand whether he is representative of a large
5 volume or not of --

6 MR. ARONICA: I would say, because I'm
7 solely imported supplied, you have a supplier over
8 here that's \$5 billion. Am I right? Five and a half
9 billion dollars. I am not that big, by the way. I'll
10 just let you know. I would like to be, but I'm not
11 that big.

12 There's a lot of people that would love to
13 step forward and make comments about this issue, but
14 for fear, since I, quite honestly, after today won't
15 get any domestic supply, had not much hope of it
16 anyway -- that's why I'm here. There's a lot of
17 people that have not come forward and answered your
18 questionnaires and stuff like that because of a fear
19 of repercussions from New Page.

20 So I'm just one person, but you can multiply
21 it out a lot. We could spend all day on that subject.

22 MS. MENDOZA: I just want to make a final
23 comment very quickly, and that is that I think this is
24 a very unusual case also for Brask because nonsubject
25 imports are so large and so diverse, and from so many

1 different sources, and you have subject imports being
2 so small. That's not your normal case. So I think
3 that for all of the reasons Don said, plus the fact
4 that the volumes are so large and so significant, and
5 they have been in the market for such a long time --

6 COMMISSIONER OKUN: You may want to look at
7 it because I don't know if it's true or not, but I did
8 think, in looking at the figures, that it may be the
9 largest amount of nonsubjects in a post-Brask case
10 that we've had. So it would be interesting to
11 actually see if that's true. Mr. Morgan?

12 MR. MORGAN: I just wanted to point out,
13 I've been in a lot of hearings where respondents have
14 asserted that they could not obtain supply from
15 domestic manufacturers, but I can't recall a case
16 where the domestic producers actually acknowledged that
17 they had supply available to sell, but because of the
18 conditions of competition in the marketplace, that
19 they structured their business in such a way they
20 wouldn't sell to someone who wanted to buy.

21 I don't know if Al can comment publicly, or
22 if we can do it in the post-hearing, but to give a
23 sense, at least, Al, of the volume value that you were
24 talking to New Page about that they willing to supply.

25 If you want to do it in confidence, that's

1 fine, but if you could give an estimation that you
2 would feel comfortable being public.

3 MR. DRAGONE: I think that, in our
4 particular case, and we were looking for a national
5 distribution program with New Page, in not getting
6 that and, by the way, not getting it. I don't want to
7 paint New Page. As I said earlier, New Page is a
8 tremendous supplier of Unisource. They are a high-
9 integrity company, a fantastic group of individuals.
10 They have their reasons, I'm sure, for their marketing
11 program, but, in effect, it damages my company
12 significantly in our national platform.

13 Having said that, we asked them if they
14 would participate in a national program, indicated
15 what we thought we could do, and not getting it, not
16 only from New Page but not from Sappi and not from
17 Stora Enzo or any other domestic mill, we went out and
18 created a program that's about 125,000 tons.

19 We have that much strength in the
20 marketplace with our sales organization that we are
21 able to start from scratch and create a 125,000-ton
22 program on a brand-new product.

23 So, certainly, was that available to a
24 domestic mill, from our standpoint? Absolutely. We
25 went there first, and, in not getting it, we developed

1 a program with APP, and we also developed a program
2 with UPM Kimminee along the same lines because of the
3 same issues. It was a higher-quality product and
4 going to that better-best type of best-better type of
5 grade lineup. In fact, we have 2,000 tons that could
6 have easily been with domestic mills if we had been
7 able to have the opportunity to sell them on a
8 nationwide basis.

9 COMMISSIONER OKUN: Okay. I appreciate all
10 of those answers and all of the answers you've given
11 this afternoon. Thank you, Mr. Chairman.

12 CHAIRMAN PEARSON: Commissioner Lane?

13 COMMISSIONER LANE: I have no question and
14 thank the afternoon panel for all of your answers.

15 CHAIRMAN PEARSON: Commissioner Williamson?

16 COMMISSIONER WILLIAMSON: Thank you, Mr.
17 Chairman. I just have one final question.

18 Taking into account that the scope will not
19 be clarified or expanded regarding the this ground
20 wood paper, what has happened with regard to China and
21 Indonesia in 2007, and why the increase in ground wood
22 paper inputs?

23 MR. MORGAN: I think the answer to that, in
24 part, may involve confidential information because we
25 can't speak for all of the Chinese producers.

1 With respect to Indonesia, I believe that
2 that would also be confidential, so I would prefer if
3 we could treat that in our post-hearing brief.

4 COMMISSIONER WILLIAMSON: That's the only
5 way I can get it, I guess. Yes, you can.

6 MR. MORGAN: Thank you, Commissioner.

7 COMMISSIONER WILLIAMSON: Thank you.

8 I have no further questions, Mr. Chairman.

9 CHAIRMAN PEARSON: Commissioner Pinkert?

10 COMMISSIONER PINKERT: I would just like to
11 thank this panel for the testimony, and I look forward
12 to the post-hearing submission.

13 CHAIRMAN PEARSON: Gosh. At the risk of
14 earning the award of least-popular commissioner, I do
15 have a couple of questions.

16 Mr. Hunley, since demand for coated free
17 sheet is rising rapidly in China, is there some
18 probability that domestic printers would put in web
19 offset machines to handle this higher volume of
20 business and that we might then see a structural
21 change in the Chinese market over the coming years?

22 MR. HUNLEY: I don't have any facts to
23 really address that. I would say that it's a
24 possibility, but the timeframe, in order for the
25 market to become a significant web user, is probably

1 pretty long.

2 CHAIRMAN PEARSON: Do you have a sense of
3 whether the current printing shops in China are
4 smaller or larger than we might see in other
5 countries, for instance, what we might see in Korea?

6 MR. HUNLEY: I would say that the printing
7 shops in China are -- there's essentially two printing
8 communities in China. There are what are called the
9 "export printers," and then there's the domestic
10 printers inside China. The export printers are the
11 ones with, I would say, the largest percentage of
12 equipment that is of a later generation, and there are
13 a few web presses in there, but the majority of those
14 so far are still sheet fed.

15 CHAIRMAN PEARSON: Okay. Is there a labor
16 cost reason for them to maybe stay with sheets? Are
17 those machines more labor intensive than the web?

18 MR. HUNLEY: Again, this is my opinion, so
19 no facts to back this up. I would say it's primarily
20 because of the flexibility.

21 CHAIRMAN PEARSON: Okay. This relates to a
22 point that the Petitioners have made, so I'm just
23 seeking clarification.

24 On the issue of attenuated competition,
25 Petitioners asserted that a significant number of

1 printers operate both web and sheet-fed printers. Do
2 you agree with that? I know that Mr. Dragone
3 addressed it in regard to Chicago earlier.

4 MR. DRAGONE: Can I just answer that to
5 clarify what I said earlier?

6 CHAIRMAN PEARSON: Certainly.

7 MR. DRAGONE: There are a number of printers
8 that have both web and sheet-fed equipment. There are
9 relatively few, very few, printers that have the
10 sophisticated roll-to-sheet type of in-line
11 capabilities that I was talking about, that would take
12 a web product and sheet it in line, specifically, as
13 an in-line printing and sheeting operation. That's
14 what I meant to say. A lot of printers do have both
15 sheet and web equipment in their shops.

16 CHAIRMAN PEARSON: Okay. Thank you for that
17 clarification. I imagine that's what you did say; I
18 just didn't understand it that way. Mr. Davis?

19 MR. DAVIS: Yes. I would like to comment on
20 that. Of the approximately 39,000 printing plants in
21 the U.S., certainly a very small percentage have both.
22 The printing plants in the U.S. are predominantly
23 sheet fed or web.

24 There are some that run both equipment, but
25 then, again, the key decision point for a printer, in

1 terms of whether to run something on a web press or a
2 sheet-fed press, even if they have both, even for the
3 small share that have both, would not be the price of
4 the paper but would be the specifications of the job,
5 particularly the run length of that job.

6 MR. CAMERON: Ron, I think he is also asking
7 a question about how common is it for someone to buy
8 web and sheet, which is what they testified to this
9 morning, and suggested that that was common.

10 MR. DAVIS: In that case, that is, I would
11 say, very rare. In my experience, I have not really
12 heard much of that going on, so I think that's very
13 rare.

14 CHAIRMAN PEARSON: Okay. There is enough
15 overlap among printers that would have both web and
16 sheet capabilities so that, for some significant
17 percentage of printing jobs, they could go one way or
18 the other, depending on the customer specifications,
19 basically.

20 MR. DAVIS: Well, I would say, certainly,
21 less than 15 to 20 percent of the printers, and
22 probably significantly less than that, have both web
23 and sheet-fed presses, but then there would be a very
24 small majority of the jobs that they would come in
25 contact with where they could run on either piece of

1 equipment, so a very, very small percentage.

2 CHAIRMAN PEARSON: Mr. --

3 MR. ARONICA: -- Aronica. I just wanted to
4 comment on the web and sheet because I think it's a
5 little misleading here.

6 Most imported coater sheet fed paper is sold
7 in relatively small quantities, meaning that we ship
8 out one, two, three skids of paper. Most web jobs are
9 much more than that, and that's what makes the
10 difference between a web job, and it's the efficiency
11 of the press and how fast they can print and how many
12 catalogs you want to produce.

13 Insofar as the way the coated free sheet
14 goes, in effect, our business, imported coated paper,
15 is sold primarily to the commercial printer, small
16 mom-and-pop shop, that runs one, two, three skids a
17 day, not a day but on jobs. There is no overlap there
18 between web jobs and sheet fed.

19 I'm sure there is, on a very small, small
20 scale, but it's totally insignificant.

21 CHAIRMAN PEARSON: Okay. So a printer would
22 need to be of some minimum size in order to have both
23 web and sheet equipment.

24 MR. ARONICA: Yes. They are usually large
25 printers, which is not the majority of the printers in

1 the United States. It may be the majority of tons of
2 the web tons in the United States, but it's certainly
3 not the majority of the sheet-fed printing business.

4 CHAIRMAN PEARSON: Thank you for that.

5 My last comment is just to you, Mr.
6 Lincicome. I know you responded earlier to
7 Commissioner Lane's detailed question. I would just
8 say, from my discussions with staff on this issue, if
9 you've got something to put on the record, we would
10 need it because, right now, I don't think we have
11 what's required to do what you're asking us to do.

12 MR. LINCICOME: You're regarding the
13 modification of the export volume. Is that what --

14 CHAIRMAN PEARSON: Right, right. I'm sure
15 our staff would be willing to explain more about that.
16 We can't get to where you're asking us to go based on
17 what we've got now. I'm darned sure of that.

18 MR. LINCICOME: We'll definitely. As Frank
19 mentioned, based on the proprietary nature of the
20 information we have, we'll put it in our post-hearing.

21 CHAIRMAN PEARSON: Okay. Thank you.

22 Are there any further questions from the
23 dais?

24 (No response.)

25 CHAIRMAN PEARSON: Do members of the staff

1 have questions for the Respondents' panel?

2 MS. MAZUR: Mr. Chairman, the staff has no
3 questions.

4 CHAIRMAN PEARSON: Does counsel for the
5 domestic industry have questions for the Respondents?

6 MR. KAPLAN: No, Mr. Chairman.

7 CHAIRMAN PEARSON: Okay. Well, in that
8 case, I would like to thank the afternoon panel very
9 much for your patience and your perseverance and your
10 help to us.

11 As a time check, the Petitioners have seven
12 minutes left from direct questioning, with five for
13 closing, for a total of 12, and the Respondents have
14 six left from direct, five for closing, for a total of
15 11. That's practically a tie. That's much closer
16 than we normally end up.

17 Mr. Kaplan, how do you wish to proceed? Do
18 you want to take your 12 minutes straight, or do you
19 want to split it up and do a rebuttal and then
20 closing?

21 MR. KAPLAN: Why don't I take it straight?
22 I think that might be more efficient for the whole
23 process here.

24 CHAIRMAN PEARSON: Okay. Very well. Let's
25 take a couple of minutes. You may be excused, and

1 we'll bring the domestic industry counsel forward.

2 Thank you.

3 (Off the record at 6:14 p.m.)

4 CHAIRMAN PEARSON: Mr. Kaplan, are you ready
5 to proceed?

6 MR. KAPLAN: Yes, I am, Mr. Chairman. Thank
7 you very much for all your time today, and I would
8 like to thank all of the commissioners.

9 I'm going to try to be very brief because,
10 needless to say, the hour is late, and I'm a Boston
11 Red Sox fan.

12 On pricing, I like what Mr. Aronica said.
13 He said, This is a commodity business. If you lower
14 your price, you get the business. That's what this is
15 about.

16 We will put argument in, in response to the
17 questions, that shows that the Commission has data
18 that show that, absent the subject imports, a major
19 suppressive force on the prices will be removed.

20 Mr. Hunley said APP is the most technically
21 sophisticated producer in the world. They are also
22 probably the largest producer in the world. We now
23 know that, from their China plants, they have combined
24 dumping and subsidy margins of almost 30 percent.
25 From their Indonesia plants, it's slightly above 30

1 percent.

2 So what are we supposed to do, just compete
3 with that, as they build up their capacity with no
4 relief? That's just simply untenable. And where are
5 we in terms of building up a capacity?

6 Mr. Hunley said, oh, no, no, there is no
7 more capacity coming on. I would like to quote from a
8 joint APP-Voight press release, which came out on
9 August 2, 2007. This is on their new machine in
10 Hynong. It says: "The online coating machine
11 especially offers a great deal of flexibility for a
12 very broad range of grades."

13 I would like to draw your attention to
14 Exhibit 32 to our preconference brief. Hynong Jenhai
15 Pulp and Paper Industry Company, Ltd., one of the APP
16 subsidiaries, plans to build a new CFS production line
17 with an annual capacity of 1.6 million tons by 2008.

18 You heard from Mr. Dragone that he can't get
19 product, but you heard from Mr. Tyrone that we agreed
20 to sell to Unisource on the West Coast, and they
21 turned us down.

22 There have been a lot of misconceptions
23 about web. Mr. Dragone, at the preliminary staff
24 conference, said, "There is no web that I am aware of
25 coming into this country from Asia right now." We

1 know that's not a true statement.

2 Mr. Cameron said, "They have approximately
3 70 percent of the market is insulated because the web
4 product is not imported from subject producers." We
5 know that's not true. They produce no printer to talk
6 to you about what's going on in the printing industry.
7 We did, and he told you what was going on in terms of
8 web.

9 EN admitted that they have nine percent we
10 roll, in terms of their capacity. We'll put this in
11 our post-conference brief, but just to make clear,
12 it's not new information. If you look at our brief of
13 November 28, 2006, we cite the web sites of Kesong,
14 Hangoon, and other Korean producers. They very
15 specifically say, including Kesong, that they make web
16 paper. Hangoon, which is now covered by this case,
17 after the decisions of Commerce this morning -- they
18 are covered by the countervailing duty decision --
19 offers to export web paper on their web site.

20 They talk about how you could never sell web
21 in the United States, but UPM sells web in the United
22 States. UPM is also a major Chinese producer.

23 I don't think it's going to be that hard for
24 the Chinese to figure out how to move the boat from
25 Finland to China and ship in the web, if they want to.

1 I appreciate your questions on the economics
2 of it, but UPM is a major Chinese producer.

3 Many of the Chinese producers did not even
4 respond to your questionnaires. What kind of a
5 position does that put us in, in terms of what's going
6 to go on in the future? They are required to respond.
7 I think you've got to make assumptions about that.

8 Some of the merchants here said, well, they
9 can't get a full line of supply. I would just say
10 about that that it's sort of like if you have a
11 Safeway market on one side of the street, and somebody
12 wants to build one on the other, it's not exactly
13 irrational to say, "Well, we're not going to let you
14 build another market when you're supplying the exact
15 same customers."

16 These distributors came in and said, oh,
17 they are being held up from selling U.S. product. The
18 point is, they are all going to the same customers.
19 We have a full distribution network in the United
20 States. We don't need necessarily to supply to every
21 single distributor to get to the people who are really
22 using the paper, who are the printers.

23 Mr. Dragone says that "if imports are
24 eliminated, we will not be able to survive." That's
25 what he said to you this morning. If that's the case,

1 why are imports such an insignificant part of this
2 market?

3 Let me turn now to my conclusion. I thought
4 a lot about your question, Mr. Chairman, about how we
5 look at causation. I tried to address that and will
6 certainly answer your question more in the post-
7 conference brief. But I would look, in response to
8 your question, at employment effects, investment, the
9 share of sheet product, the pricing and how that
10 relates to the cost of capital, the closures of
11 capacity, the fact that it's uncontested that volume
12 is increasing, the underselling.

13 If you listen to what some of the people up
14 here, a few minutes ago, said, it sounds like the U.S.
15 business is full of fools. We're just here to lose
16 money. Demand is up. CFS demand is up. Everyone
17 agrees with that. The reason there is suppression is
18 because of the underselling.

19 We have heard a great deal today, but I
20 would urge you to keep the following points at the
21 center of your deliberations.

22 Condition of the industry. Every one of the
23 companies who was here today in the U.S. side and a
24 great majority of the production in the U.S. industry
25 is the product of a very recent restructuring with

1 more to come. None of the traditional paper
2 manufacturers, the household names, remain in this
3 segment of the industry. They have all fled it.

4 The people here with me today have been
5 willing to try to keep these manufacturing assets in
6 the United States open and operating. To do so takes
7 debt financing, and, as such, you have to look at the
8 costs of the restructuring and net income in
9 considering whether there is injury to this industry.

10 With respect to employment, even with the
11 courageous efforts of these companies, the effect on
12 employment has been huge. Just looking at the public
13 data, about 8,500 jobs existed at the beginning of
14 this period. About one in five of those is gone.
15 Wages per hour declined by 14 percent. Wages overall
16 declined by 27 percent. This is not a sustainable
17 employment base, and for the workers at issue in this
18 industry, it is injury, hard, fast, and simple.

19 Chinese subsidies. Much of this follows
20 from subsidies in China, which have undercut the U.S.
21 producers, as well as undercut the market
22 opportunities for Korean and Indonesian producers in
23 Asia.

24 As we said, the Chinese filed a dumping case
25 on coated free sheet against Korea, and there is an

1 order on the books in China. The Chinese subsidies
2 are large and expanding. You heard about that from
3 many people today.

4 It's one thing to lose jobs to China in free
5 competition; it's quite another to do it as a result
6 of unfair trade. That should not be allowed to stand.

7 Underselling. What is the mechanism that is
8 accomplishing this result of increased imports for the
9 Chinese, Korean, and Indonesian exporters? Quite
10 simply, the overwhelming amount of underselling.

11 In some ways, I find it difficult as to why
12 the U.S. producers have any revenues at all. Think
13 about it. There are three major supply bases in the
14 three subject countries, all with increasing capacity
15 and all underselling U.S. producers by an average of
16 over 20 percent in a commodity product.

17 When you think of all three of them together
18 doing that, and that is what cumulation is about, it
19 sends a real shock to the U.S. industry.

20 Web and sheet. We have heard from Mr.
21 Reindl about how the low price of imported sheet is
22 beginning to compete directly against web; this,
23 despite a substantial premium for sheet and the
24 additional cost of sheeting.

25 We have heard from Mr. Gallagher about the

1 presence of web offers and sales on the West Coast.
2 Our brief highlights the interchangeability of web and
3 sheet at the printer level and lists all of the web
4 producers in the subject countries.

5 As I said, Respondent representatives at the
6 preliminary staff conference, including Mr. Dragone
7 and Mr. Cameron, said that web from subject countries
8 was not sold in the United States. We know those
9 statements are not true.

10 I wasn't had a chance to talk about this,
11 but I would ask you seriously to look at the currency-
12 manipulation issues in this case as a condition of
13 competition. The Department of Commerce has not
14 decided that practice is a subsidy, but given the
15 large underselling by the Chinese in this industry, I
16 think you have to consider it to be a condition of
17 competition.

18 The bottom line is subject imports are
19 increasing, both in terms of value and volume;
20 underselling is extensive and focused on the highest-
21 value segment; the underselling is becoming so large
22 in that area, imported sheet is competing with web;
23 U.S. producers have no profits, diminishing investment
24 capital, which is declining at an alarming rate; and
25 employment, as well as wage rates, dropping by double

1 digits.

2 Capacity in China, Korea, and Indonesia is
3 growing at a very fast rate, fueled by government
4 subsidies and unfair trade practices. Every one of
5 the CEOs who has come here today has closed down lines
6 and laid off workers because of unfair trade. Each of
7 them has had negative returns.

8 The union representatives you saw here have
9 seen their members' pay, benefits, and, ultimately,
10 jobs lost. The Commission must act to prevent further
11 injury. Thank you very much.

12 CHAIRMAN PEARSON: Thank you, Mr. Kaplan.

13 Mr. Morgan, you have 11 minutes. Are you
14 using it all yourself, or are you going to share some
15 of it with that other gentleman? Excellent. So we
16 should set the clock for six minutes for Mr. Cameron.
17 Are you sure you want to take it yourself and not give
18 it to Ms. Mendoza.

19 MR. CAMERON: She gave me permission. Come
20 on.

21 CHAIRMAN PEARSON: Okay.

22 MR. CAMERON: I did want to start out by
23 saying, you know, I didn't really think that there was
24 anything that Gil and I agreed on, but that's not
25 true. He is right about tonight. It is an important

1 night, but that is the limit of my agreement with him
2 because I'm a Cleveland fan, and he has got a problem.

3 Now, with that in mind and knowing that the
4 hour is getting increasingly late for other important
5 issues, look, the first issue, and I know that Frank
6 is going to get into this in his closing, we agree
7 that there are some credibility issues in this case.
8 Those credibility issues are not on our side, and we
9 will address all of those in our post-hearing brief.

10 Secondly, Mr. Kaplan again stated, for the
11 umpteenth time today, that "Korean capacity is
12 increasing." Korean capacity, subject to this order,
13 is not increasing. It is declining. Again, we'll
14 discuss that in our post-hearing brief again.

15 Thirdly, I believe that Mr. Kaplan just
16 stated that Mr. Aronica said that competition is all
17 on the basis of price. If that's not what Mr. Kaplan
18 said, then I apologize. But if that is what he said,
19 that's not correct. That is not at all what Mr.
20 Aronica said. What he said is, number one, prices are
21 basically the same; and, number two, competition is
22 based upon service, not price, service, to the
23 customer. That's the way he gets business.

24 Finally, Commissioner Lane asked earlier in
25 the day when the West Coast is a "real issue" or just

1 an issue that was raised to confuse us. The answer
2 from West Linn, who produces on the West Coast, is
3 "basically yes. It was just raised to confuse you.
4 It's not an issue of attenuation, and 'there is plenty
5 of paper on the West Coast.'"

6 There's a couple of things that I think are
7 useful to say with respect to this.

8 Number one, you also had U.S. producer
9 witnesses on the first panel, who said that
10 transportation costs to the West Coast from the East
11 and Midwest mills are, indeed, significant. They are
12 not prohibitive; they are significant. We agree with
13 that. Nobody said that they are not on the West
14 Coast.

15 Number two, I hope it didn't escape the
16 Commission's notice that West Linn, as they testified,
17 only produces web. They don't produce sheet. They
18 are not selling sheet on the West Coast. And, of
19 course, when he said that I sell some web to people
20 who use sheets, what he said was, I don't guarantee
21 it, but I sell it to them. I don't guarantee the use.

22 Let me ask you a question. I realize that
23 automobiles has been, in past investigations, a
24 somewhat delicate topic among the panelists, so I
25 really don't want to get into a real in-depth

1 discussion of automobiles and the types of automobiles
2 that various commissioners drive, but let me ask you a
3 question.

4 When you buy an automobile, if the dealer
5 says, "This is a great car, and I'm going to give it
6 to you at this price, and, by the way, I'm not giving
7 you any of those guarantees. There's no warranties
8 that go with it." Is that significant to you? Is
9 that competing with the dealer next door, who says,
10 "Oh, yeah. It's got a 50,000-mile warranty, you know,
11 bumper to bumper"?

12 No. I think that that says exactly what it
13 says.

14 Finally, I would suggest, Commissioner Lane
15 and the rest of the Commission, look at the data
16 that's on the record. The data on the record suggest
17 that, no, we did not raise that issue just to confuse
18 the Commission.

19 We raised that issue because it's a very
20 real issue with respect to points of competition and
21 the degree to which imports of sheet on the West Coast
22 impact the overall domestic industry, and we stand on
23 our position, and we'll expand on it in our post-
24 hearing briefs.

25 We have absolutely nothing to apologize for

1 with respect to that position. It is a further degree
2 of attenuation, and it is significant. Thank you.

3 MR. MORGAN: Gosh. How to follow up on
4 that. One of the things I noticed today is that, from
5 what I heard, at least, this was the first CVD case
6 that's been brought against China. But that's at the
7 Department of Commerce.

8 New Page has a lousy injury case. And my
9 apologies if much of this testimony was encapsulated
10 by one of Chairman Pearson's questions to the domestic
11 panel earlier, foreseeing what we might argue, given
12 the fact that respondents often shy away from indicia
13 of injury. In this case, we're talking about the
14 indicia of injury, and there are none.

15 Today, you heard, as you often do, two
16 theories of the case. Our explanation shows why,
17 despite an increase in subject imports, U.S. producers
18 have moved from an operating loss at the beginning of
19 the POI to an operating profit at the end of the POI
20 and in interim 2007. Not only does our theory explain
21 why operating profits improved, but it accounts for
22 how the U.S. industry's market share could increase,
23 and its U.S. shipment values increase, while the cost
24 of goods sold remained almost flat, even though
25 subject imports increased.

1 Our theory of the case explains why, despite
2 underselling, U.S. producers have been able to achieve
3 price increases. We can also explain why there has
4 been no adverse impact on the U.S. industry and why no
5 future adverse impact is likely.

6 If constancy is a measure of accuracy, our
7 theory has not changed one bit since the preliminary
8 phase, even in the face of changing data.

9 What of New Page's theory of the case?
10 Well, for starters, New Page never even identified
11 that there might be an issue with web rolls or sheet
12 rolls or sheets. That was entirely absent at the
13 preliminary phase, and it wasn't until the Respondents
14 brought it to the Commission's attention that it
15 deserved further investigation that staff took us up
16 on that.

17 First, New Page told the Commission that a
18 printer decided whether to run a web roll or a sheet
19 roll based on the printing press they had, and you can
20 find that in the transcript at 68. That was Mr.
21 Tyrone's conference testimony.

22 Then New Page told the Commission that those
23 distinctions did not matter. It didn't matter what
24 kind of press you had. Now, it's unclear, actually,
25 what New Page's position is. I think they are saying

1 that they compete across. It doesn't matter if you
2 have sheets or webs, if you have a web-sheet printing
3 press, it's all kind of the same. They are hiding
4 from the fact, clearly, that the U.S. industry
5 maintains a dominant share of the market for web
6 rolls.

7 In the preliminary phase, New Page argued
8 that the U.S. industry has not been able to obtain
9 long overdue price increases. You'll find that at
10 their post-conference brief at two. Now the record
11 shows there have been price increases, but New Page
12 claims they are not as high as they should have been.

13 In the preliminary phase, New Page argued
14 that the domestic industry was in a cost-price
15 squeeze, and now the record shows that costs remain
16 flat while average sales values increase markedly.
17 New Page insists, without support, based on a very
18 novel theory of price suppression, that their prices
19 have been suppressed.

20 It would not be at all surprising if New
21 Page changed its theory once again, given recent
22 revisions to the data. For instance, does New Page
23 really want to stand by its assertion that they have
24 not obtained any effective relief, given what the
25 revised data show?

1 Our theory, however, holds. It's even
2 strengthened by the recent changes.

3 What, then, supports our theory that
4 competition between the subject imports and the U.S.
5 industry is attenuated? Start with a market where
6 demand for CFS is predominantly for web rolls, and
7 subject imports are almost all sheets. Add in the
8 fact that U.S. paper merchants are the gate keeper of
9 the U.S. market and that they must carry a full line
10 of products, including a U.S. line, a European line,
11 and an Asian line. Add to this the fact that U.S.
12 producers can sell direct to end users, and imports
13 cannot.

14 All of this is topped off by the fact that
15 the West Coast market, which Don has just been talking
16 about, has long been served by imports, going back
17 years to European imports, but it is one in which the
18 U.S. producers historically have not had much of a
19 presence because of high freight costs, which they
20 acknowledge today, at least the high-freight-costs
21 part of it.

22 Can there be any doubt that competition is
23 attenuated, and can there be any doubt that this
24 accounts for what the record shows has occurred
25 throughout the POI?

1 And, last, leaving aside allocations, can
2 there be any doubt that purchasers sought out imports
3 and need those imports because the U.S. industry
4 restricts sales by purchasers, product, and region?

5 None of the fundamentals I just described
6 are set to change in the future. New Page has
7 recently affirmed this point by making a \$1.5 billion
8 cash acquisition of Stora Enzo's U.S. assets. Notice
9 that I did not refer to this as a bet because I doubt
10 very much that New Page gambled billions on a market
11 whose prospects it views as threatened. If anything,
12 New Page's acquisition of Stora will further
13 strengthen the domestic industry's position in the
14 sheet market.

15 From our perspective, this case always has
16 been, and always will be in the future, about a market
17 that is attenuated in terms of the competition between
18 subject imports, and just because this is the first
19 CVD case brought against China at the Department of
20 Commerce does not mean that this Commission should
21 reach an affirmative decision. There will be other
22 cases, and the Commission should decide them as the
23 facts warrant. Thank you very much.

24 CHAIRMAN PEARSON: Thank you, Mr. Morgan and
25 Mr. Cameron. I'm about to say for the first time for

1 you today, but not quite.

2 In accordance with Title VII of the Tariff
3 Act of 1930, post-hearing briefs, statements
4 responsive to questions and requests of the
5 Commission, and corrections to the transcript must be
6 filed by October 25, 2007. Closing of the record and
7 final release of data to parties is November 13, 2007,
8 and final comments on November 15, 2007.

9 Thanks very much to all of you. This
10 hearing is adjourned.

11 (Whereupon, at 6:37 p.m., the hearing in the
12 above-entitled matter was concluded.)

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CERTIFICATION OF TRANSCRIPTION

TITLE: Coated Free Sheet Paper from China
INVESTIGATION NOs: 701-TA-444-446 and 731-TA-1107-1109 (Final)
HEARING DATE: October 18, 2007
LOCATION: Washington, D.C.
NATURE OF HEARING: Hearing

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: October 18, 2007

SIGNED: LaShonne Robinson
Signature of the Contractor or the
Authorized Contractor's Representative
1220 L Street, N.W. - Suite 600
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Carlos E. Gamez
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: John Delpino
Signature of Court Reporter