

# MISSION COMMAND

## Center of Excellence



Enabling Commanders and Leaders



"Mission Command is not a mechanical process that the commander follows blindly. Instead, it is a continual cognitive effort to understand, to adapt, and to direct effectively the achievement of intent. Balancing the art of command with the science of control, the commander positions himself as needed to best accomplish the mission. Mission Command challenges commanders to cultivate a bias for action in their subordinates, develop mutual trust and understanding, and exercise moral nerve and restraint."

GEN Martin Dempsey, Chairman, Joint Chiefs of Staff  
Mission Command White Paper, 3 Apr 12

Mission Command is defined as the ability for agile, adaptive leaders and organizations to execute disciplined initiative within the commander's intent as part of unified action in a complex and ambiguous environment.

GEN Robert Cone, Commanding General, TRADOC  
*Fires* magazine, 1 Jul 11

The MC CoE needs your engagement and help to be successful - you are invited to participate

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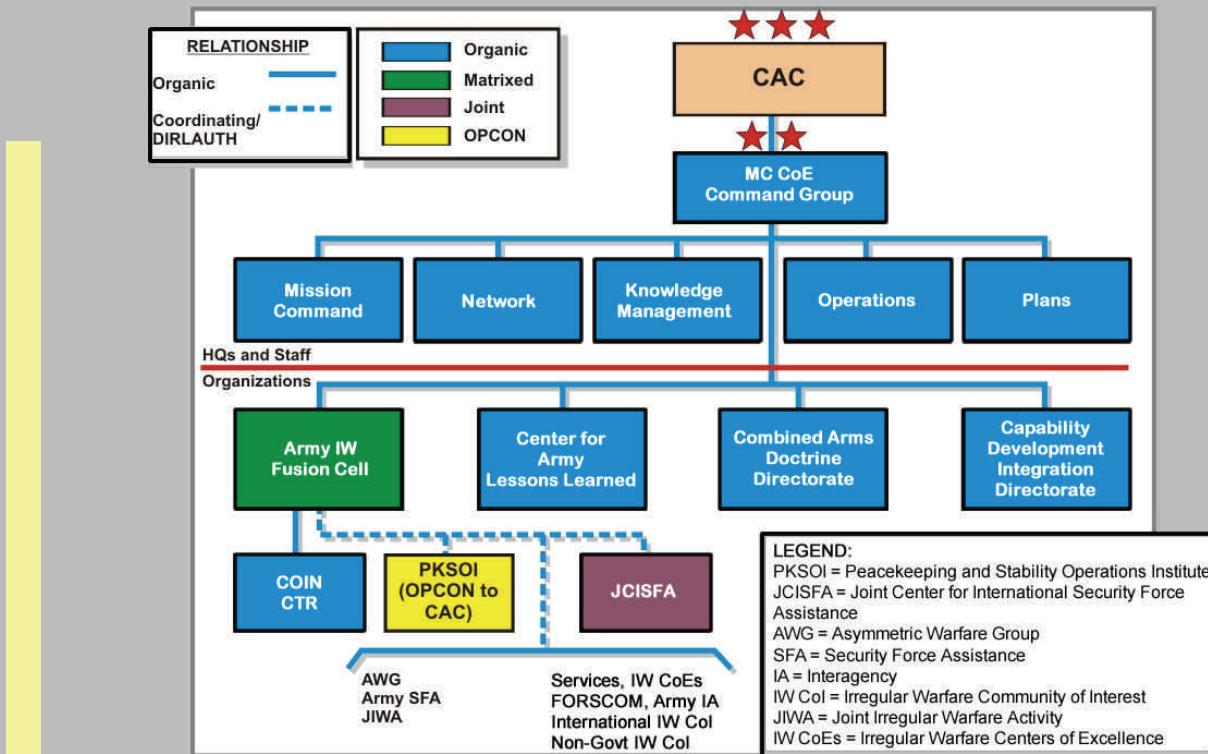
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# Mission:

The MC CoE develops and integrates Mission Command DOTMLPF requirements and solutions across the six warfighting functions in order to prepare commanders and leaders to successfully conduct ULO.

On December, 16, 2010, Department of the Army and the Training and Doctrine Command established the Mission Command Center of Excellence (MC CoE) to integrate mission command DOTMLPF solutions at all levels of command, from Army Service Component Commands to platoons.

The MC CoE, similar to how the commander applies combat power through the warfighting functions during operations, integrates and synchronizes mission command and network capability development efforts across the Centers of Excellence (CoEs)/warfighting functions. The MC CoE is essentially the operating force commanders' representative and overarching tie to the generating force.



MC CoE provides a balanced, comprehensive approach to developing capabilities that advance the art and science of mission command. MC CoE operates from a command post using mission command systems and employs a battle rhythm that uses human networks and a virtual collaborative environment to increase effectiveness.

- *Mission Command Branch* assists the director in leading mission command DOTMLPF capabilities development among stakeholders in order to support and prepare Army leaders for success in Unified Land Operations.
- *Network Integration Branch* plans, coordinates, synchronizes, and manages all activities pertaining to the 'science' aspects of mission command, ensuring holistic, integrated, and synchronized capability development from inception through employment.
- *Knowledge Management, Operations and Plans Branches* provide leading-edge support and capabilities in these functional areas.
- *Combined Arms Doctrine Directorate (CADD)* develops relevant and responsive doctrine and operational information.
- *Center for Army Lessons Learned (CALL)* collects, analyzes, disseminates and facilitates integration of Army and JIIM lessons learned for the operating forces, the generating force and all aspects of capability development.
- *Capability Development Integration Directorate (CDID)* develops resource-informed, integration-focused, outcome based solutions that enhance current forces, supplement future force and leverage existing joint capabilities across the Army.
- *Army Irregular Warfare Fusion Cell* assesses, integrates, coordinates, and synchronizes irregular warfare activities, initiatives, and capabilities across the US Army.