

# CENTERS FOR INNOVATION IN ADVANCED DEVELOPMENT AND MANUFACTURING (CIADM)

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*Contract Awardees:*

- Emergent Manufacturing Operations Baltimore LLC**
- Novartis Vaccines & Diagnostics, Inc.**
- The Texas A&M University System (TAMUS)**



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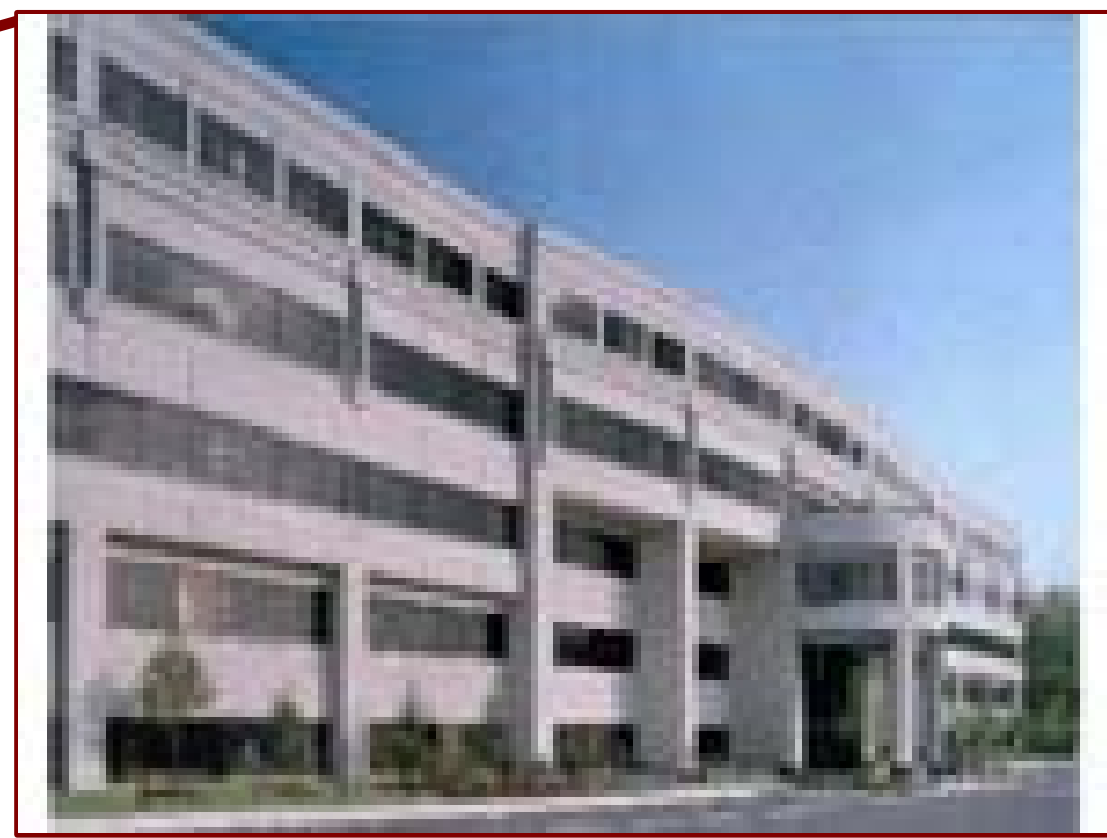
# The Texas A&M University System (TAMUS)

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**Contract Awardees:**

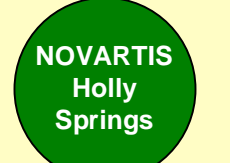
**Emergent Manufacturing Operations Baltimore LLC**  
**Novartis Vaccines & Diagnostics, Inc.**  
**The Texas A&M University System (TAMUS)**



**GSK Biologics**  
 Pandemic Influenza Vaccine Candidate  
 Philadelphia, PA



**GSK Biologics**  
 Adjuvant Manufacturing  
 Marietta, PA



**D.L. Houston Building**  
 [BSL-1 PD Laboratory]  
 \*RETROFIT\*



**Caliber Biotherapeutics**  
 Manufacturing Facility



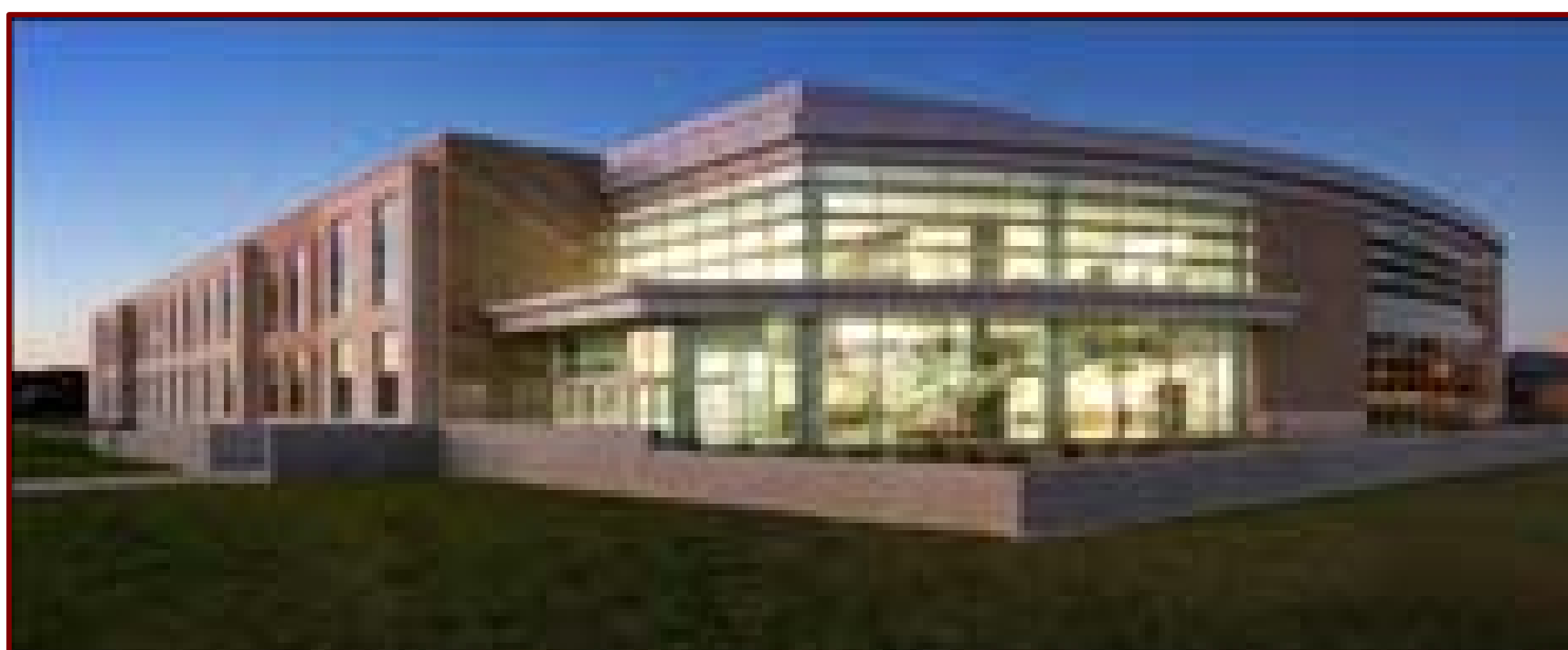
**Pandemic Influenza Facility (PIF)**  
 \*NEW CONSTRUCTION\*



**National Center for Therapeutics Manufacturing (NCTM)**  
 \*EXPANSION\*



**Lonza Houston, Inc.**  
 Filling & Finishing Manufacturing  
 Houston, TX



**TAMU Institute for Preclinical Studies**



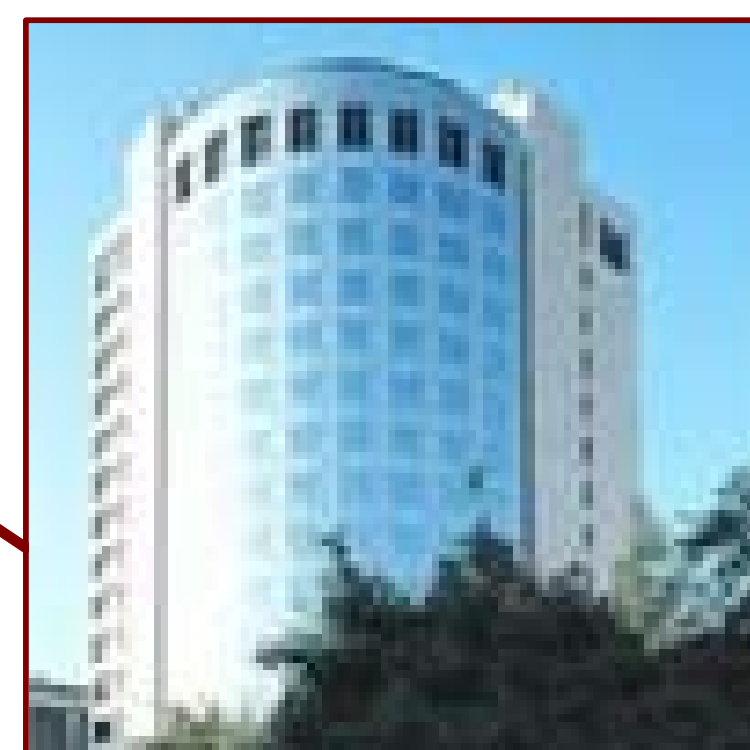
**LONZA Facility**  
 \*NEW CONSTRUCTION\*



The Texas A&M University System (TAMUS)



**Blinn College**  
 Workforce Development  
 Brenham, TX



**Baylor College of Medicine**  
 Workforce Development  
 Houston, TX

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# Novartis Vaccines & Diagnostics, Inc.

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**Novartis Institutes for BioMedical Research (NIBR)**  
Cambridge, MA



**Wake Technical Community College**  
Workforce Development  
Holly Springs, NC



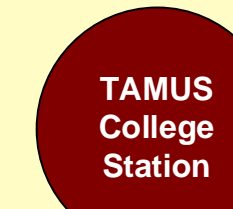
**NC State University Biotechnology Center**  
Workforce Development  
Holly Springs, NC



**Novartis Vaccine Division's U.S. Flu Cell Culture Facility [USFCC]**  
Core Services & Pandemic Influenza Vaccine Surge



**Duke University Human Vaccine Institute**  
Workforce Development  
Durham, NC



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# Emergent Manufacturing Operations Baltimore LLC

Emergent Biodefense Operations  
Lansing, LLC (EBOL)  
Assay Development & QC Testing



Kettering University  
Workforce Development



Michigan State University  
Workforce Development



VaxInnate, Inc.  
Corp HQ & Dev Labs  
Pandemic Influenza Vaccine Candidate  
Cranbury, NJ



Emergent Manufacturing Operations Baltimore, LLC (EMOB)  
Pan Flu Surge



University of Maryland  
Workforce Development



Emergent Product Development  
Gaithersburg Inc. (EPDG)  
Pilot Facility & HQ  
\*RETROFIT\*

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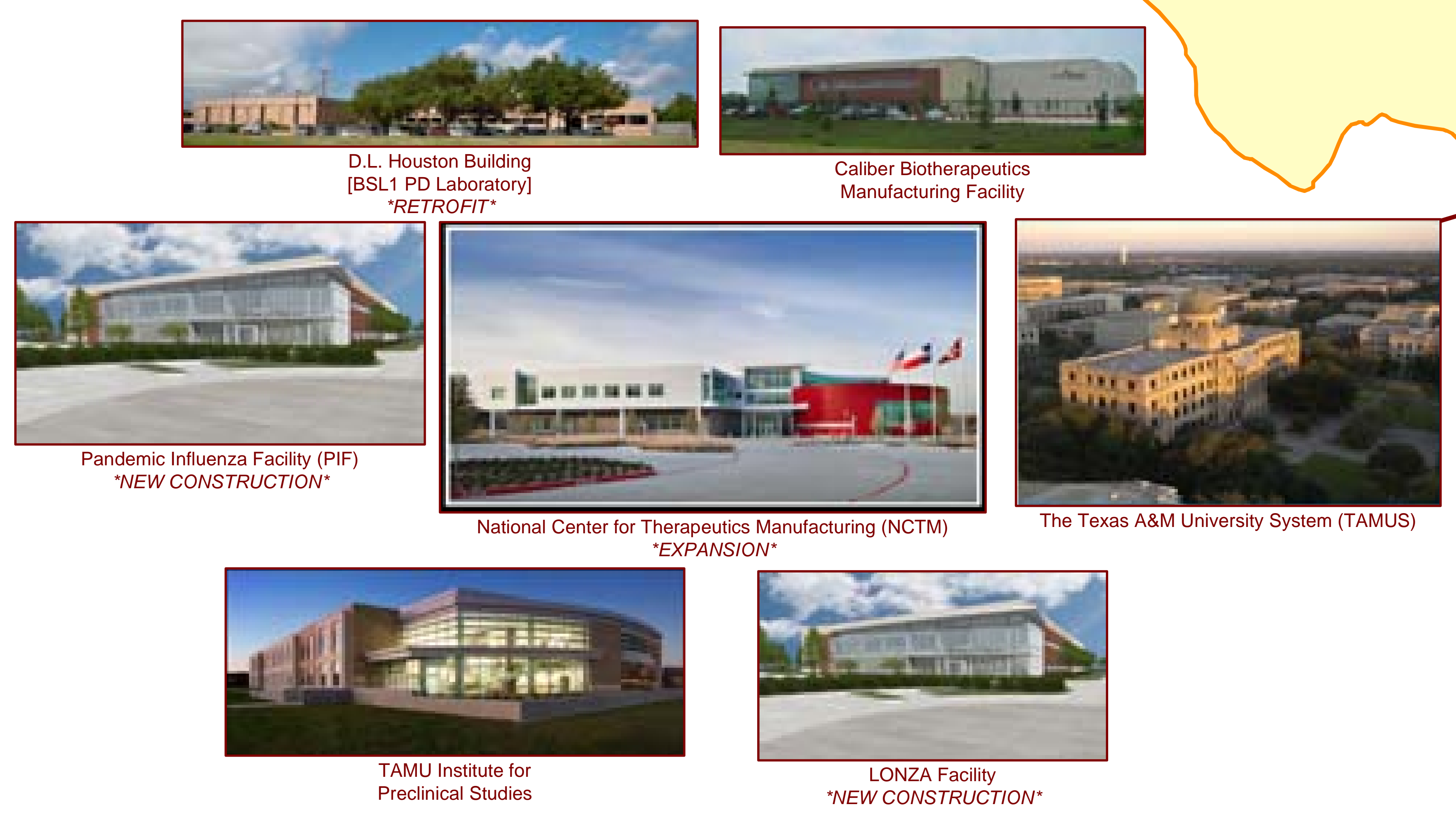
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