

**FIREFIGHTERS**

Academy firefighters compete in world championships. **Page 4**

**SNOW CALL**

Are you ready for winter weather? **Page 11**

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November is Native American Heritage Month. **Page 12**

# ACADEMY SPIRIT



## Wings of Blue wins gold



U.S. AIR FORCE PHOTO

Air Force Academy cadets with the Air Force Wings of Blue Parachute Competition Team perform at the U.S. Parachuting Association's national championships in Eloy, Ariz., Nov. 3. The "Air Force Intrepid" team took first place in the four-person intermediate free-flying event.

By Don Branum

Academy Spirit staff writer

Nov. 3 was a good day to jump out of a perfectly good airplane, as the Air Force Wings of Blue Parachute competition team can attest.

The squad's four-person "Air Force Inception" team won first place in the four-person intermediate free-flying competition at the U.S. Parachute Association's National Skydiving Championships in Eloy, Ariz., highlighting a string of good finishes by both Air Force Academy cadets and

U.S. Army skydivers.

The judges for the free-fly event unanimously agreed that the cadets' performance was "far and beyond" that of their competitors, said James Hayhurst, USPA's director of competition.

"I was the master of ceremony for the awards (presentation), and I got to talk to some of the judges beforehand," said Hayhurst, a 1974 Academy graduate who jumped with the Wings of Blue while he was a cadet. "They said 'Inception' was clearly superior from first round to last."

The seven-judge panel gave Air Force Inception a score of 55.2 out of a possible 70. Scores are given based on both performers' and videographers' technical and presentation expertise.

A second Wings of Blue team, "Air Force Intrepid", competed in the four-way intermediate formation skydive, tying for ninth place out of 25 teams with a score of 99.0 points, nine formations per jump. The Army's Golden Knights placed first of six teams in the 10-way formation skydiving event, and three Golden

Knights teams placed among the top 10 in the open formation skydiving four-way event.

The Wings of Blue are scheduled to compete next in the USPA National Collegiate Parachuting Championships in Eloy Dec. 28, 2011, to Jan. 2, 2012. USPA is a non-profit based in Fredericksburg, Va., that seeks to encourage partnership among those interested in skydiving, promote safety in skydiving activities and cooperate with government agencies like the Federal Aviation Administration that are connected with skydiving.

## Academy civilian receives valor award

By Don Branum

Academy Spirit staff writer

She can't leap tall buildings in a single bound, and she's not more powerful than a locomotive, but the administrative assistant for the Academy's Foreign Languages Department has the heart of a superhero.

Leslie Johnson received a Command Civilian Award for Valor from Air Force Academy Superintendent Lt. Gen. Mike Gould Nov. 16 for rescu-

ing and likely saving the life of a young woman in Colorado Springs in August.

Gould presented the award to Johnson during a meeting of the Academy's senior leaders.

"We talk a lot about integrity, service and excellence," he said. "Leslie demonstrated all three of the Air Force core values that day."

Johnson said she knew she was being recognized when her supervisors asked her to accompany them to the meeting, but "I had no idea it was for this," she said.

Johnson was stopped at the intersection of Constitution Avenue and Marksheffel Road in eastern Colorado Springs, on her way to work on Aug. 10. Her two children were seated in the back. A red sedan caught her eye as its door popped open while the vehicle took a fast turn.

A moment later, Johnson saw a young woman asking other drivers for help.

"The cars in front of me started locking their doors," Johnson said.

See Valor Page 3

# A mentor by any other name ...

By Chief Master Sgt. Steve McDonald  
Chief of Enlisted Force Development

WASHINGTON (AFNS) — A new assignment. A new project. An unexpected or planned change in your life. The need for a decision in a situation you haven't faced before. These are all times when it is great to have someone to give you advice and counsel. Naturally, you want someone who has been through the experience and dealt with it successfully.

When most people think of mentoring, they generally conjure up a picture of the elder statesman or the very successful person who is older and of a higher professional status. How else can they help you unless they have seen it all, experienced it all, and overcome it all?

The Air Force fosters a mentoring culture expecting Airmen to be both mentors and mentees. The Air Force mentoring program recognizes and supports both formal and informal mentoring relationships. A formal relationship is one established almost through an agreement. Will you be my mentor? Yes, I will be your mentor. Short of signing a contract, it's a relationship both parties enter knowingly and with expectations. The most basic formal mentoring relationship is between a supervisor and subordinate.

An informal relationship, on the other hand, is one often occurring out of the normal course of events; when two people realize they have something in common and one can help the other because of a shared experience. The interesting thing about the informal mentor is that you never know who that person is going to be. It can easily break the stereotypes of the older, wiser, seen-it-

“The important thing about being a mentor is a willingness to help. It's having a vested interest in someone else's success.”

all, and done-it-all model.

The important thing about being a mentor is a willingness to help. It's having a vested interest in someone else's success. This is easy to see from a supervisor-subordinate relationship. Of course, supervisors have a vested interest in the success of their subordinates. But it should also be easy to see how a person can also have a vested interest in the success of a co-worker or peer.

In both the informal or formal mentoring relationships, it doesn't have to be a co-worker or supervisor. It can be anyone who has experienced the situation and wants to help.

My previous tenure as the Command Chief Master Sergeant for the 86th Airlift Wing at Ramstein Air Base, Germany, is a good illustration of how different types of mentoring relationships exist. This was my first command chief position, so there were a lot of unknowns on my part and any advice I received was very welcome.

My commander was an officer I had known from a previous assignment. He was (and is still) a remarkable officer and provided very sage advice and insightful guidance. I learned a great deal from him. This was more of



Chief Master Sgt. Steve McDonald

a formal mentoring relationship, and is one I look back on with fond memories. To this day, I know I can still call him and receive guidance and advice at any time.

In addition to my commander, the other chiefs in the wing were crucial to the overall success of our mission and our Airmen. I counted on them for guidance and blatant honesty as we worked together. We didn't always agree, but the input I received was invaluable. This was more

“... there are people all around you who can provide mentoring, and you shouldn't dismiss the opportunity to learn from them.”

of an informal mentoring relationship, and I probably never told those chiefs how much I appreciated their advice or how much they helped me grow professionally.

The final mentoring relationship I would like to discuss, from my time at Ramstein, was with my executive assistant. He was a technical sergeant. We would have frequent discussions about the Air Force, the mission, and what was required to be successful.

From the outside, this would appear as a chief master sergeant mentoring a technical sergeant, and I hope there was some of that going on. What others did not see was the volume of sage advice I received as we talked. He had a perspective on the enlisted force I did not have. After all, it had been more than 10 years since I was at his level. I needed his viewpoint, and I trusted his input. I think I was mentored, in many ways, just as much as he was.

I understand there is a difference between mentoring and just giving advice. I also understand the importance of having formal and informal mentors in your life.

The point I would like to make is that there are people all around you who can provide mentoring, and you shouldn't dismiss the opportunity to learn from them. Effective mentoring relationships can come from many different sources.

I would not dare try to define an exact formula for a successful mentoring relationship; however, Air Force officials are in the process of publishing a mentoring manual to provide concrete examples of the different mentoring relationships, best practices to be instilled in a mentoring program, expectations of mentors and mentees, and training resources.

When it is released, I challenge each of you to read it and apply the techniques to your personal and professional development.

## ACADEMY SPIRIT

To responsibly inform and educate the Academy community and the public about the Air Force Academy

Lt. Gen. Mike Gould — Academy Superintendent  
Lt. Col. John Bryan — Director of Public Affairs  
Gino Mattorano — Editor  
Don Branum — Staff Writer  
David Edwards — Staff Writer  
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The Academy Spirit also accepts story submissions by fax at 333-4094 or by email: [pa.newspaper@usafa.af.mil](mailto:pa.newspaper@usafa.af.mil).

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## Valor

From Page 1

The young woman, 21-year-old Jacqueline Maes, reached Johnson's SUV.

"She said, 'My boyfriend's going to kill me,'" Johnson recalled. "She looked young and beat-up. I wasn't going to leave her standing there.

"I said, 'The police station is two blocks up, get in.' She didn't want to get in because she knew something I didn't know at the time," Johnson continued.

What Johnson didn't know is that the sedan's driver, 28-year-old Corey Handy, had a handgun. Maes told her just after getting into the vehicle.

"I put my kids on the floorboard," she said. "She (Maes) laid on top of my son."

When she saw his car turn around, she ran the light at Constitution and Marksheffel. Handy caught up to them, allegedly aiming for Maes while firing at Johnson's SUV, but the back driver's side door stopped all five shots. Handy then drove off, Johnson said.

Johnson's immediate supervisor, Russian instructor Capt. John Morash, was in Chicago en route to Russia when he received word of what had happened.

"I got a phone call saying Leslie had been shot at," Morash said. He got co-workers to visit Johnson at home and bring food so she wouldn't have to worry about fixing meals for the family.

He returned to the United States three weeks later, watched news reports of the event and got the rest of the story.

"She (Johnson) stepped up," Morash said. "She knew this girl needed help. I know for a fact she didn't think twice. It was reflex. In today's day and age,

when everyone's afraid to help people, it's good to see, especially in a high-stress situation."

Johnson said if she had known Handy was armed, she would have driven more aggressively.

"I would have driven faster and taken off a lot sooner than I did," Johnson said, "but that's the only thing I would have done differently. I didn't have time to ask a thousand questions about the situation -- I was compelled to help her."

Johnson's SUV was impounded as evidence, leaving her without a vehicle. However, her selfless spirit prompted local charities and individuals to respond in kind. Faculty and staff in the Foreign Languages Department and Soldiers in the 204th Brigade Support Battalion, where her husband, Army Staff Sgt. Jeremiah Johnson, is stationed, raised approximately \$1,300 to help her buy a new car, Morash said.

In addition, The Home Front Cares, the British Motorcycle Association of Colorado and the West Point Society of the Pikes Peak Region also raised about \$1,600 to help her family. Morash said the organizations wanted to make sure Johnson's family didn't suffer financial hardship because of her heroic deed.

Handy was arrested Aug. 30 in Corrales, N.M., on charges of kidnapping and attempted first-degree murder. Johnson said she keeps in touch with Maes on occasion and gets regular updates on Handy's case from the El Paso County District Attorney's Office. A judge set Handy's bond at more than \$250,000 on Oct. 20, pending his trial.



DON BRANUM

Leslie Johnson, right, receives a Command Civilian Award for Valor from Air Force Academy Superintendent Lt. Gen. Mike Gould during a senior staff meeting Tuesday. Johnson risked her own safety to help a 21-year-old Colorado Springs woman get away from an ex-boyfriend allegedly intent on killing her.

### ADVERTISEMENT

# What a van.. And what a buy!

## Buyers find bargain in 2010 Chrysler Town & Country fleet returns

by G. Clement Hill

COLORADO SPRINGS, CO - What a van, what a buy. When the buyers at the Suss Buick-GMC Corporate Fleet & Lease Return Center in Aurora had an opportunity to capture a fleet of nearly 400 of the 2010 Town & Country for over a thousand dollars less than the out-of-warranty 2008 models were currently bringing at auctions, they jumped on it like a tornado in a trailer park. Pricing them at a fire-sale price from just \$16,981, a fraction of their \$30,480 MSRP when new and thousands under Kelly Blue Book, business is brisk as buyers discover what is possibly the best used minivan buy on the market today.

And these are not your plain-vanilla vans. If there's an option they don't have, you probably don't need it. These lavishly furnished Touring models include remote, dual-power sliding doors and power liftgate. Three-zone climate control. Power one-touch windows, even in the sliding rear doors. Power third-row

vent windows. Power remote locks. Automatic headlamps. Quad bucket seats with nifty Stow&Go seating that tucks the seats neatly into the floor, instantly converting this family van into a cargo hauler. A latch-ready child seat anchor system. A roof rack. A satellite-ready AM/FM/CD/MP3 player with steering wheel controls. Cruise Control. A Universal garage door opener. Halogen Quad headlamps. A pair of glove boxes, center console and neat overhead consoles. Lots of cupholders. Fog lamps. Power heated mirrors. Cool overhead ambient surround lighting. Hip, 7-spoke alloy wheels.

And many other nice surprises. Like a 115-volt inverter power outlet in the second row that allows you to plug in a microwave or small refrigerator for the long hauls. Mom can iron clothes in the rear seat, or maybe even whip up some waffles.

You'll make fast friends with this sweet family limo as you climb inside and get comfy. A buttery-smooth, feels-good-on-the-fingers leather

wrapped tilt-steering wheel, 8-way power driver's seat and power adjustable pedals team together to offer the ultimate driving position to its captain. The hip shift control on the dash gives the van a fun, toyish feel. Driver controls are simple and well placed, without the confusing gimmickry that's becoming more common in so many vehicles today.

The 2010 Town & Country boasts great safety ratings with 4-wheel disc brakes with ABS, gobs of airbags, Electronic Stability Control that keeps the van on a straight track when roads are slippery, Traction Control and a tire pressure monitor. Front-wheel drive keeps power planted firmly to the pavement.

Unlike the base Town & Country that uses a bit-sluggish 3.3-liter V6 mated to an outdated 4-speed automatic, these 2010 Touring models are powered by a long-proven, high-endurance 3.8-liter V6 paired to a smooth-shifting 6-speed automatic that takes advantage of every pony. Eager to please, hit the gas, it jumps and runs. Although fuel economy is conservatively rated at 16city/23highway, in reading actual owner reviews, you'll find most report that they fare much better.

Owners also praise the smooth, quiet ride the Town & Country affords, where you can hold a conversation with rear passengers without having to raise your voice. If you think the foreign jobs have anything over the builder of America's best-selling minivans, it's well worth your time to go to automotive websites such as Edmunds.com and read what actual

owners have to say about their purchase. You'll quickly discover that the 2010 Town & Country scores owner satisfaction ratings on-par and higher over the Toyota Sienna and Honda Odyssey, and hear from owners who traded their overseas models for the Town & Country and never looked back. The quality of Chrysler vehicles has jumped leaps and bounds from the products they were producing back in the 80's and early 90's. "When our customers are trading older Chrysler and Dodge vans with 125,000-200,000 trouble-free miles and more on their odometers, the issue of quality never comes up," tells Maurice Terrill, a 25-year veteran on Suss's used car sales staff. "Our customers' previous vans do most the selling," he smiled.

And there's another BIG bonus that comes with these Town & Countrys. Until 2010, Chrysler's powertrain warranty only applied to the original owner. This was changed with their 2010 models, whereas buyers of used models enjoy the balance of a comprehensive, 5-year/100,000-mile powertrain warranty which carries NO deductible, and also provides for both roadside assistance and a rental car. To add the equivalent warranty to pre-2010 models can run around \$2000 - or more. Besting Honda and Toyota's 5yr/60,000-mile warranty, this is another plus that makes these vans a spectacular value.

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Fleet & Lease Return Center has been serving the Denver area for over 30 years, and was the top volume used car retailer in Colorado in 2010. And now, Suss has brought their bargains to Colorado Springs, opening the Suss Superstore in Motor City. Buyers can choose from a huge selection of these beautiful 2010 Town & Countrys Touring models priced from just \$16,981, with no added "dealer handling fees. And with over 60% of these vans carrying the low \$16,981 price tag, you won't need a search warrant to find the advertised vehicle. Suss also offers the Touring models with gorgeous leather and heated front seats at an additional cost of just \$1350. With a small, friendly sales staff, you'll find it refreshing to shop at a dealer who still does business in a small town, old-school way. Suss also represents most credit unions, and trades are always welcomed. Located freeway close to anywhere (Tejon Exit) at 945 Motor City Drive, sales may be reached at (719) 466-8300.

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# Academy firefighters begin world competition

By John Van Winkle  
Air Force Academy Public Affairs

MYRTLE BEACH, S.C., — Air Force Academy firefighters are competing on the world stage this week at the World Firefighter Combat Challenge X.

The competition, which began Monday and continues through Saturday, tests firefighters' skill, fitness, grit and teamwork against the clock.

A number of Air Force teams are competing, including teams from F.E. Warren Air Force Base Wyo.; Spangdahlem Air Base, Germany; Whiteman AFB, Mo.; and Seymour Johnson AFB, N.C.; as well as teams from Canadian Forces and a joint team from the Kaiserslautern military community in Germany. Also competing are several teams from the Air Force Academy, including a combined team from the Colorado Springs and Air Force Academy fire departments.

The Air Force Academy Fire Department has been a contender at these world games for the past six years, and holds several world records and world titles, including the 2010 women's team trophy.

But trophies aren't the real benefit of training for and com-

peting in the firefighter combat challenge, said Air Force Academy fire chief Ernst Piercy.

"The firefighter combat challenge brings me three things," Piercy said. "First and foremost, it provides an opportunity for our firefighters to get into superb physical condition. So that's a fantastic and superb benefit."

"Another benefit is every single stage of this event simulates a firefighting activity, whether it's hoisting a hose, or chopping a door open or dragging a hose or rescuing a victim. All of these things are things we'd expect them to do on a fire ground.

"The third thing is how tight-knit the group becomes and the phenomenal teamwork it brings. It's not just the firefighters who are competing, but also back at the fire stations. They're watching this live on the internet as its streaming and they're texting us back saying how great we're doing. The synergy that its really brought to our organization is fantastic."

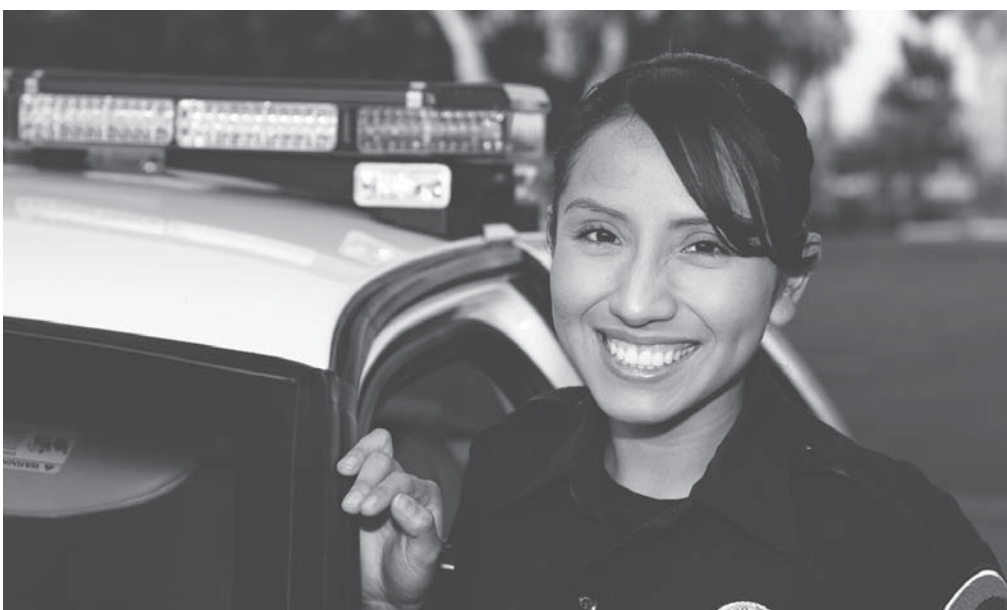
To follow the Academy, Air Force and Colorado Springs firefighters competing at the World Firefighter Combat Challenge XX, visit <http://lives-tream.com/firefightercombatchallenge>.



Senior Airman Jessica Morehouse, drags a loaded fire hose toward the saloon doors during the Firefighter Combat Challenge competition Wednesday. Once she crosses the saloon doors, then she can hit the target with a stream of water to knock down the target and complete the fourth of five events on the course. Airman Morehouse is a founding member of the Fire Fembots, a combined Academy-Colorado Springs team of women firefighters who own both the world record time in their category and are three-time defending world champions.

JOHN VAN WINKLE

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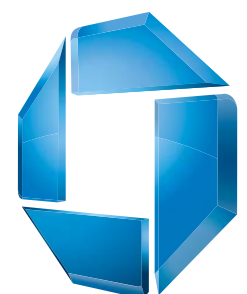
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# Aeronautics professor earns state honors

By Don Branum  
Academy Spirit staff writer

An Air Force Academy instructor was honored as the top professor in Colorado on Thursday, marking the second-straight year a member of the Academy's faculty has received the commendation.

Dr. Thomas Yechout, a professor in the Academy's Aeronautics Department, was recognized for writing an engaging flight mechanics textbook and for inspiring the Academy's cadets to become part of national-level aeronautics research projects.

Yechout consistently receives the highest ratings from cadets, averaging 5.8 on a six-point scale, Engineering Department Head Col. Douglas Barlow wrote in his letter of recommendation. Yechout also received the Heiser Award from the Academy's Class of 2005, recognizing him as the outstanding senior faculty educator for that year.

In another recommendation letter, fellow Aeronautics professor Dr. Aaron Byerley describes Yechout's classroom presence as "legendary."

"The word in the hallways here ... is that you are incredibly fortunate to wind up in one of Tom's flight mechanics classes," Byerley wrote. "He has the reputation for being the best in the department for (relating) com-



Dr. Thomas Yechout

plicated and difficult concepts" in an easy-to-understand fashion.

That does not mean, however, that Yechout is easy on his cadets. Just the opposite: One of Yechout's former students, Capt. Matthew Karmondy, wrote about Yechout's engaging classroom presence and demanding nature as an instructor.

"When my fourth semester researching under Yechout's supervision began, I offered to buy him a fresh package of red pens, knowing they would be put to good use," Karmondy wrote. "We joked (that) he bled all over the pages of the report drafts: the reports

were invariably returned covered with corrections, comments and every student's least favorite question, 'Did you consider ...?'

"Yechout insists his students completely understand each facet of their research, demonstrated through several (American Institute of Aeronautics and Astronautics) International Student Conference winners and many more AIAA Regional Conference winners," Karmondy's letter continued. Gerald LeBeau, NASA's chief of applied aeroscience and computational fluid dynamics, praised Yechout both for his involvement with NASA research and for involving cadets in the research process.

"From the onset of our collaboration, Yechout has insisted that his Academy students also participate in our activities," LeBeau wrote. "My job as a NASA manager is to produce results, and I guarantee you that these young women and men produce! Over the years, I've had numerous opportunities to review formal reports and witness briefings by his cadets relating to our collaborative projects, and I can say without hesitation that they are among the most professionally presented that I have ever seen. Yechout, along with a team of cadets, also contributed to NASA's Return to Flight program after the Space Shuttle Columbia was destroyed during re-entry

Feb. 1, 2003. Karnody, now an F-16 Fighting Falcon pilot assigned to the 149th Fighter Wing at Joint Base San Antonio-Lackland, Texas, was one of those cadets.

Yechout continued to seek out new research opportunities for his cadets, including NASA's Orion Multi-Purpose Crew Vehicle project, the Orbital Spaceplane and the Pad Abort Demonstrator vehicle, LeBeau wrote.

"Clearly over the years, Yechout has become less of a consultant and more of a valued team member on our most important work," LeBeau wrote. "His attention to detail, technical expertise and search for answers is not only exceptional, but his impact is magnified through his students' development, practical experience and future potential. Under his guidance, they have become lifelong learners and contributors."

That, Yechout said, is what matters most.

"Students will be inspired to learn if the educator is inspired," he said. "I feel so fortunate to have been a part of so many students' lives — it truly has kept my passion for all this alive."


Yechout's recognition comes a year after Dr. Fran Pilch, deputy department head of the Academy's Political Science Department, received Colorado Professor of the Year honors in November 2010.

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# The proof is in the professors

## Academy faculty provide world-class instruction

By David Edwards  
Academy Spirit staff writer

The Air Force Academy routinely ranks at or near the top of the lists compiled by publications such as Forbes and U.S. News and World Report. Faculty excellence and accessibility are among the Academy's major selling points.

This is all common knowledge. What is not well-known or covered in the banner headlines is why the Academy faculty as a whole is so highly touted.

Going beyond the rankings to determine the answer to the "why" question, one finds exhibits A and B, known officially as the Scholarship of Teaching and Learning Program and the Center for Educational Excellence.

The former, often shortened to SoTL, falls under the research umbrella at the Academy and is a recent arrival. Aside from the director's position, the program is sustained with money provided by Academy alum John Martinson.

Since its founding in the summer of 2009, SoTL has been helping to unlock the secrets of effective education. As its name implies, the program's research covers both sides of that two-way street. It is doing trailblazing things, most of them inspired and driven by Academy faculty.

Dr. Lauren Scharff, the program director, explained the hierarchy consisting of good teaching, scholarly teaching and SoTL. Good teaching

involves a haphazard approach to finding what works. Scholarly teaching results from instructors' application of studies and professional literature to enhance their efforts.

"Scholarship of teaching and learning takes it the next step," Scharff said. "And that's when, in addition to trying to be the best teacher you can based on everything we know and understand, you are actually contributing to the literature. So just like with other disciplines ... you try something new, you assess it to see what are your results, and then you evaluate it and disseminate it."

In other words, the educational process at the Academy is a research laboratory in and of itself.

Most of the time, the research is carried out within a specific class or department. But the Academy is also undertaking two major institution-wide projects that are linked across departments: assessments of critical thinking for four-degree cadets and a recurring e-reader initiative.

"We're going to be looking at both usability and feedback as well as the impact on learning behavior because ultimately that's what we're interested in," Scharff said. "It's not just like 'Oh, isn't this a fun piece of technology'; it's 'How does this impact the scholarship of teaching and learning?'"

A lot of the SoTL projects are embedded in the class, so although the primary objective is the transfer of knowledge, cadets and instructors double as guinea pigs helping



MIKE KAPLAN

Casey Fagley, an Aeronautics Department professor, provides instruction to Cadet 1st Class Timothy Dominice, who is assigned to Cadet Squadron 32.

to advance understanding of what works and why.

For example, the electronic tablets and e-readers have provided insights into cadets' behavior in the course of their work. Researchers last semester found that cadets are less likely to make annotations in a hard-copy textbook because they will get more money when they resell it if there are fewer markings.

"That's detrimental to learning," Scharff said.

Electronic texts eliminate such concerns, but not every course uses that technology. Instructors of classes with traditional textbooks can take advantage of those findings by considering alternative ways for cadets to access crucial material.

Much of the SoTL Program's work at the Academy is, in fact, based on faculty initiative. Scharff said that instructors often hear about the program and come to her with "really fuzzy ideas" about what they want to do. She helps refine the idea into a research effort or connect the person making the suggestion with other faculty members testing similar approaches.

Emphasis is always on sharing, based on the premise that teachers should not keep an effective tactic to themselves. Research results are disseminated both internally at the Academy and to the scholarly community at large.

"We're definitely making a name for

See Faculty Page 8

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# Faculty

From Page 7

ourselves external to the Academy,” Scharff said. “But the biggest thing is that we use it here to benefit the cadets. Mr. Martinson is concerned that the Academy impact is paramount.”

The program works hand in hand with the Center for Educational Excellence, and the two are practically neighbors in Fairchild Hall.

“Part of what they do is try to share best practices, and best practices are based on research, what works,” Scharff said. “So that scholarly teaching level is where we really dovetail. What my program does is to try to expand our understanding of best practices. We’re very complementary.”

A branch of the Dean of Faculty’s Directorate of Education, the CEE has a richer history than its junior partner. Its primary emphasis is the faculty, and that process starts with the mandatory orientation training for new faculty members.

“We’re really here to partner with faculty to help them and help all of us improve the academic mission of the Academy,” said Dr. Steve Jones, the CEE director. “And we do that in really two ways. One is a faculty-development way. ... And then we also have an academic-assessment portion of what we do.”

The center also furthers individual departments’ mentoring activities for teachers.

“We intentionally target efforts toward faculty members at all different levels, because the going-in assumption is that while certainly with experience comes an awful lot of wisdom about teaching, it’s something we can all get better at,” Jones said.

For the past four summers, course directors have gathered off-site for a course design retreat. Jones said that the retreat is meant to address this question: “How do you construct your course, even before the students get there, so that you’re likely to put the faculty members and the students in the best possible position to have a really important, meaningful learning experience while they’re there?”

Another well-received CEE activity involves synergy and books. The center has organized several book



MIKE KAPLAN

Stefan Siegel, a researcher at the Academy’s Aeronautics Department works with Cadet 1st Class Jose Gastiburu Herrera, who is assigned to Cadet Squadron 26, on a project designed to harness energy from waves.

groups in which faculty members read and discuss a book pertaining to some aspect of higher education. Approximately 30 faculty members are currently reading “Whistling Vivaldi.”

The book explores a concept called stereotype threat, which is a phenomenon created by a person’s feeling of being stereotyped, real or imagined. This creates such self-consciousness about the stereotype that the person’s performance can suffer as a result.

“That may, in part, explain some of the diversity challenges that we are wrestling with,” Jones said. “We’ve had really good conversations with faculty members about the concept in general but also about what implications (this has) in our classroom and how can we make the classroom as inclusive as it can be for people

of all different backgrounds.”

One intriguing possibility for the CEE agenda in the near future is an inventory of the Academy’s high-impact practices. The term refers to things that when done well produce a major and transformative impact on students.

Examples include undergraduate research, study abroad and capstone activities. Jones said he would put “jumping out of a perfectly good airplane” in that category.

By cataloguing its high-impact practices, the Academy could better ensure that faculty members are aware of them and also seek to offer as many cadets as possible a chance to experience one or more of the Academy’s high-impact practices.

Dean of the Faculty Brig. Gen. Dana Born has only good things to say about both entities. She’s also in

the group reading “Whistling Vivaldi” and can personally vouch for the work they are doing.

“Our faculty are dedicated to providing a world-class, learning-focused education to our cadets,” Born said. “Our success is defined by their success. We continually evaluate our course content and curriculum to ensure we are delivering the best products — leaders of character — to our customers, the Air Force and the nation.”

That rigorous evaluation will continue, using all sorts of metrics and methodologies. And thanks to a three-year renewal of SoTL funding by donor Martinson, the partnership between SoTL and CEE has been extended.

So, rankings wonks, the Academy will be looking forward to hearing from you all again soon.

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	T E E N	D A T A S	I C O N	6	5	3	2	8	1	7	4	9	
	R A N S O M E D	S C H W A											
		A R N O	E C U	E D P	4	8	7	1	2	6	5	9	3
	C A B	I N	N E S T S	5	1	6	3	7	9	4	8	2	
	S B A	A C C O S T S											
	C A B S	I A N	C A D S	2	3	9	4	5	8	1	7	6	
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	S A N A A	A C	S B E	7	2	5	8	6	3	9	1	4	
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# Air Academy HS band marches to 1st place

By David Edwards  
Academy Spirit staff writer

If you're going to recognize musical excellence, it's only fitting that the occasion include some Bach.

The well-tempered marching band of Air Academy High School was awarded another first last week to accompany its first-place showing at the state championship in October.

Colorado Springs Mayor Steve Bach and his wife visited the school Nov. 10 to make the band the first recipient of the new Spirit of the Springs Celebration Award.

"This beats being downtown any day," Bach told spectators and band members assembled in the school's auditorium. "You were the hit of the event. All of us in Colorado Springs, 428,000 strong, are very proud of you."

Among the people sharing in the honor was freshman Haley Addison. She is the daughter of Col. Mickey Addison, the commander of the 10th Mission Support Group.

"It's the ultimate delayed satisfaction," Haley said of her band experience. "In August it's just hard work, but in November it's amazing."

What was amazing about it? Well, for starters, Air Academy won its second consecutive Colorado Bandmasters Association state title in Fort Collins in late October.

That was followed by a trip to the super-regional competition at the



COURTESY PHOTO  
The Air Academy High School Marching Band performs at the state championships in October.

Alamodome in San Antonio. The Kadet marching band finished first in the Class AA section and 17th overall.

The band members relived their performance with a video shown in the auditorium before the presentation. Then several of them who had been sitting on stage next to Bach shared their memories and highlights.

The celebration concluded with the performance of a couple of musical numbers to put the finishing touches on a successful day and a successful season.

"I'm very proud of all the band members," Col. Addison said. "They worked very hard, and it showed in their results this marching season. I was particularly proud of how they represented both Air Academy High School and the Air Force Academy community. They are outstanding ambassadors for the Academy."

# Tricare officials respond to Sept. data breach

TRICARE takes steps to make sure affected patients are protected

WASHINGTON (AFP) — The Department of Defense announced today that the Tricare Management Activity has directed Science Applications International Corp. to provide one year of credit monitoring and restoration services to patients who express concern about their credit as a result of a data breach that occurred in Texas and was reported to TMA on Sept. 14.

Approximately 4.9 million patients treated at military hospitals and clinics during the last 20 years may have been affected by the breach. Potentially affected patients are being notified by letter.

"These additional proactive security measures exceed the industry standard to protect against the risk of identity theft," said Brig. Gen. W. Bryan Gamble, TMA deputy director. "We take very seriously our responsibility to offer patients peace of mind that their credit and quality of life will be unaffected by this breach."

Immediately upon learning of the recent SAIC data breach Tricare posted information about the data breach on their website at <https://www.tricare.mil> to inform their beneficiaries. There is no evidence any of the data has actually been accessed by a third party, and analysis shows the chance any data was actually compromised is low. Proactive measures are being taken to ensure potentially affected patients are kept informed and protected.

The data involved in the breach may contain names, Social Security numbers, addresses and phone numbers and some personal health data such as clinical notes, laboratory tests and prescriptions. No financial data, such as credit card or bank account information was taken.

Concerned individuals may contact the SAIC Incident Response Call Center, weekdays from 9 a.m.-6 p.m. Eastern time at 855-366-0140 (toll free) for U.S. callers and 952-556-8312 (collect) internationally.

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**Tech. Sgt. Raymond Hoy**  
Air Force Academy Public Affairs

"My roommate decided my DJ name is DJ Sparky."

That's not exactly the name most people think up for themselves when they dream of being a radio disc jockey, but for Cadet 3rd Class Cody Nelson, that's what he got.

"I honestly didn't want to christen myself; I wanted someone to give me my DJ name," DJ Sparky explained. "When I was a kid, I was a big superhero guy, so I thought I could be DJ Spider Man or DJ Batman. But instead, I'm DJ Sparky."

Sparky, who just recently started his DJ gig in August, is just one of 24 cadets and five permanent party volunteers currently DJing on 97.7 Kafa, the Academy's radio station.

The station got its start in the early 70s after years of petitioning from cadets who wanted the same opportunity DJ Sparky has now. It started as a small, 10-watt station that spent much of its time filled with the ever-dreaded "dead air," only capable of broadcasting when cadets found time to come into the studio.

The station has evolved greatly since those dark days of radio, and can now be considered a premier station in the local market from a technology standpoint.

"Kafa studios, for a single station, probably has the most technically advanced radio broadcast facility in the Colorado Springs market," boasted KafaAdvisor Dave West. "There are other stations with more studios than we have, but our technical abilities are extremely competitive."

And that has allowed cadets to focus more on the content of their shows rather than honing their skills as radio engineers.

"It's really an escape to just come into the studio and pick the music I want to play on the show," DJ Sparky said. "I love coming down to the studio Friday afternoons to just decompress from the week."

While Sparky has had the opportunity to share with people he's never met before, through today's technologies, he's also able to reconnect with friends and



TECH SGT. RAYMOND HOY

family back home in Memphis, Tenn., via Kafa's web stream provided by the Association of Graduates at [www.usafa.org/kafa](http://www.usafa.org/kafa) and the Academy's mobile app which was released in April.

"Facebook is also a huge way to get the message out about my show," he said. "A lot of people have let me know that they listen and really like it. Apparently, it's become their favorite thing to listen to while they do homework."

"At least that's what they tell me," he added with a laugh.

West's goal at Kafa has been to create a station that wasn't just an experiment for cadets in their spare time.

"For a long time I had the opinion that I should just let the cadets run everything and if they made mistakes, well that was just part of the learning process," he said. "Then I figured, 'Well, if we're gonna have a successful radio station, I'm the guy with 20 years of broadcasting experience and I'm the one who knows what to do.' So I took a more hands-on approach to running the station and I think it's benefited the cadets having a functional station that they can take part in rather than trying to run a station on their own."

The first step was bringing Kafa up to speed on its equipment. While Kafa was in its fledgling stages, cadets grew from the "dead air" phase to using its first form of automation, coming in and recording in real time on a reel-to-reel tape.

"During the day, people would cue up the reel-to-reel tapes and keep the show going," West explained. "But it was recorded in real time. If your show was three hours, you still needed to sit and record it for three hours."

But at least there wasn't as much dead air.

West made drastic improvements since his arrival seven years ago, including the installation of modern software and sound equipment and an increase in wattage to their max allowable limit.

The modern software brings a new era of automation to Kafa, allowing cadets to go about their days without having to worry about getting to the studio to do a live show.

However, having the best equipment doesn't always make for the best radio station. West's other big decision was a change in content. In 2007, Kafa went to a primarily modern rock format.

"Having all kinds of different music is fun, but you can't have a regular audience that way; there's no consistency," he explained.

West said the Cadet Wing began to listen once the consistency was established.

"I'll never forget walking by the bathrooms and hearing Kafa being played in there," West said. "That was a big day knowing the cadets preferred to listen to us while getting ready for their day."

While the cadets are an obvious target audience, the true measure of Kafa's success is the level of listenership in the local community.

"A huge portion of our listeners are just regular members of the community who have no affiliation with the Academy," West said. "It's bizarre ... and good. I mean, that's exactly what you want to hear."

"And why wouldn't they? We have commercial free, rockin' radio," he added with a smile.

Having those listeners and guiding cadets is what keeps West's passion for radio alive and keeps the cadet DJs coming back year after year.

"You can do radio with no one listening, but it's not as much fun," West said.



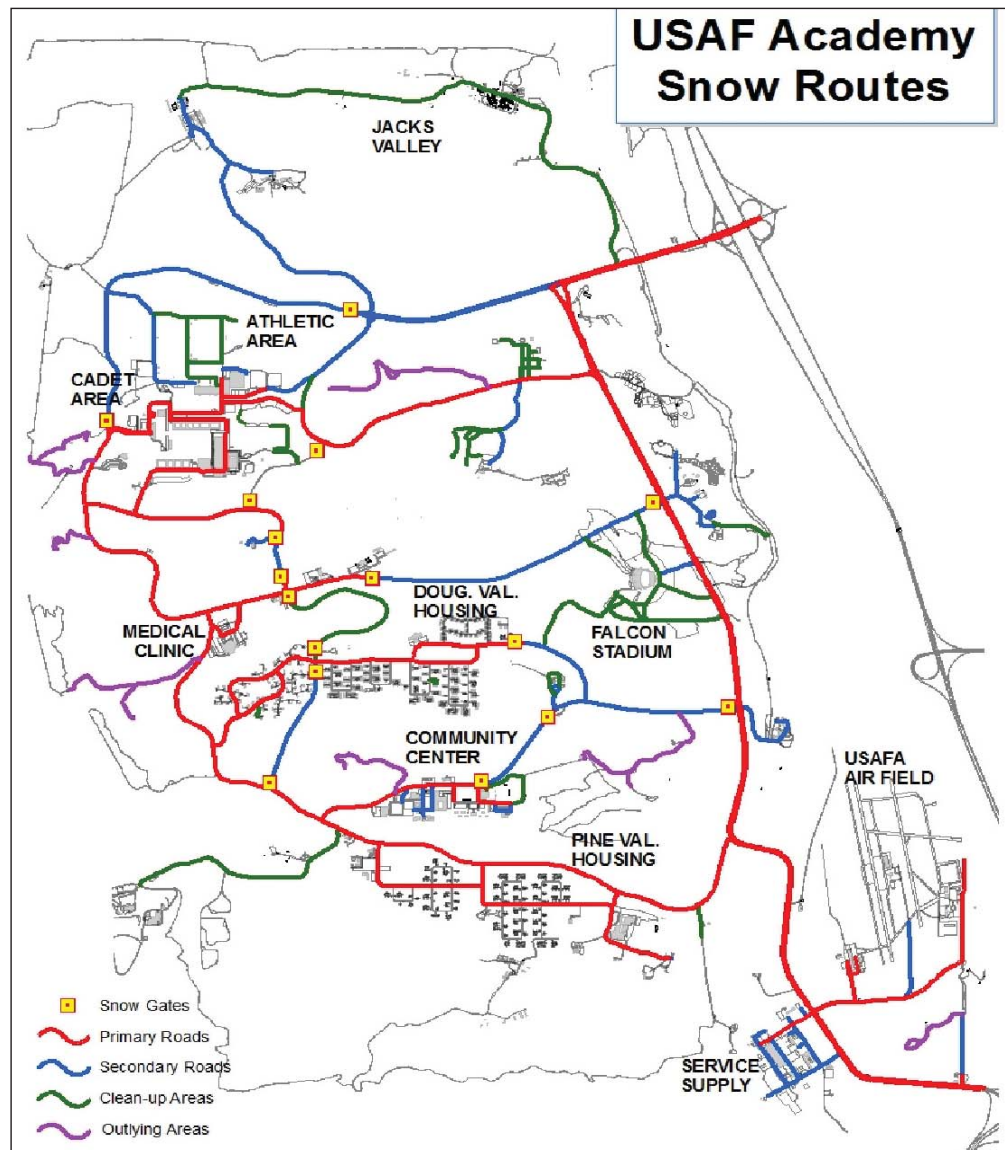
**TOP:** Cadet 3rd Class Cody Nelson, aka DJ Sparky, completes his Sunday night radio show in the Kafa studios.

**LEFT and ABOVE:** Kafa studios has evolved from a 10-watt, sometimes manned radio station, to a modern station competitive with its commercial counterparts.

# Let it snow, let it snow, let it snow, let it snow

The 10th Civil Engineer Squadron is geared up for snow season. Snow removal equipment has been through the summer service program, and operators are ready. The

snow gates and snow route signs are installed throughout the Academy. Below are some reminders on vehicle preparation and driving safety.



## Vehicle Safety

- Ensure you have properly inflated snow tires or the equivalent and
- Your antifreeze system should be flushed and refilled if not done in more than 2 years.
- Check battery for corroded terminals and proper liquid level.

## Winter Driving

The most important element of winter driving is adjusting your driving habits to match weather and road conditions.

- Reduce your speed by at least 10 mph when road conditions are other than normal. Speeding is the number one factor in winter driving accidents.
- Start braking early, and don't spin your tires when pulling off from a stop sign or traffic light.
- Don't be in a hurry, allow yourself adequate time getting to and from your destination
- Stay on the snow routes and use extreme caution when driving near snow removal equipment.



CAROL LAWRENCE

Master Sgt. Amy Wilson scrapes her windshield in the parking lot outside of Harmon Hall at the Air Force Academy, Oct. 26. Making sure your windshield is clear is a must during adverse weather.

## Delays, closures, early release

Delayed reporting or base closures at the Academy will be released to local radio and television stations by Public Affairs. Listen to your local radio or television stations prior to reporting to work. If we have had a significant snowfall, the local media will inform you of reporting times for Academy personnel. Late reporting and early release is designed to ensure everyone's safety.

Automated closure or delay information, along with road conditions, via a recorded message can also be obtained by calling the Snow Call

Line at 333-2800. Academy residents working at other local bases should follow the reporting times for those installations.

## Am I mission-essential?

Mission-essential workers are determined by each unit commander and report as directed. The base exchange, commissary and AAFES service station will open at the designated late reporting time. The Child Development Center will open at its normal time to accommodate mission-essential workers. Check with those facilities on their operating hours and other pertinent information.

## Snow routes

Roads coded red are Emergency Access or Primary Snow Routes and must be kept open 24-hours-a-day, seven days a week.

Major Roads, coded in blue, are secondary routes. Overnight, these roads do not receive the same attention as the Emergency Access Roads, so stay on snow routes during and

immediately after every snow event.

**Snow Gates:** A new snow gate has been installed just west of the scout huts on Community Center Drive. When the gate is closed, the steep portion of Community Center Drive is off limits. The location of the new gate provides Douglass Valley Housing residents an alternate exit through East Douglass Drive.

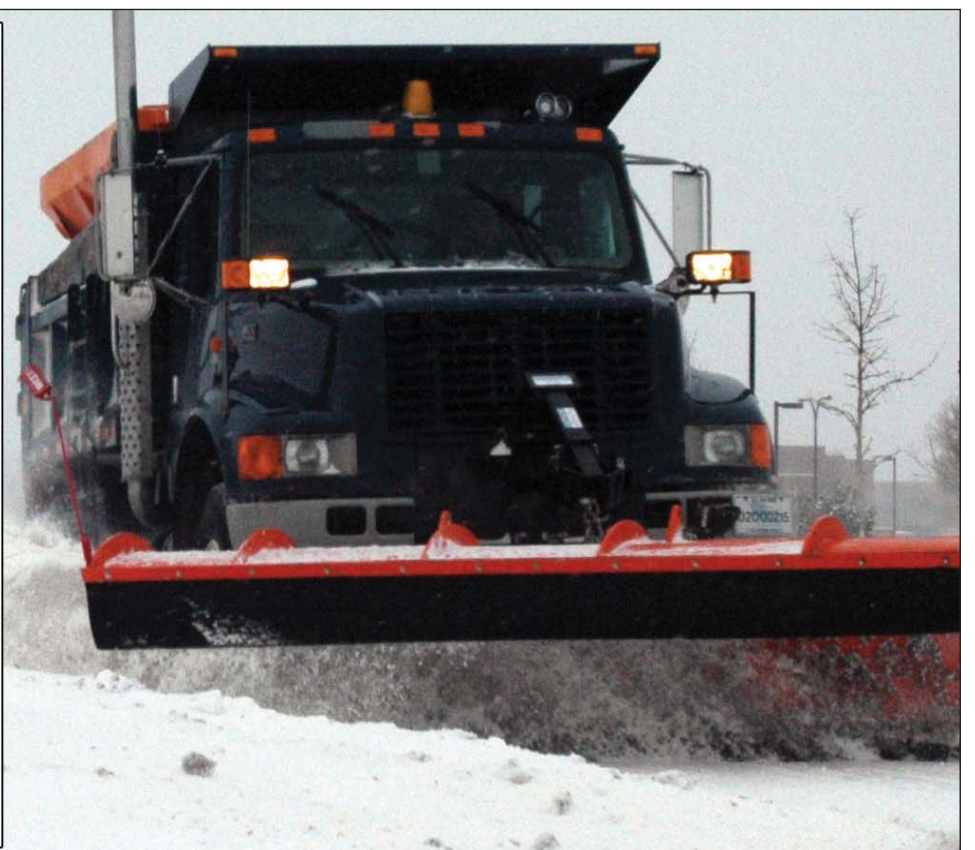
## Keeping streets safe

Prior to inclement winter weather, snow crews will prepare roads to ensure driving safety. Crews apply a liquid anti-icing chemical to prevent ice from adhering to the pavement. The liquid soaks into the pavement and dries, leaving a dark wet appearance which may produce a temporary slippery effect. Prior to morning rush hour, a granular-type chemical deicer is applied that resembles sand; mostly on hills, curves, stopping points and intersections.

More helpful winter survival tips can be found at: <http://www.e-publishing.af.mil/shared/media/epubs/USAFAVA32-1.pdf>

## Snow Removal Safety

- **Never** pass a snow plow or pull over to let one pass.
- Stay at least **100 feet** behind snow removal equipment.
- Do not jog or bicycle on roads during snowfall or snow removal operations.
- If your vehicle becomes inoperative, move it as soon as possible; don't leave it on the roadside where it may become buried in snow.



# November is National Native American Heritage Month

By Rex Jones Jr.

Peterson Air Force Base Equal Opportunity Office director

Native Americans have served honorably in all our nation's wars despite the fact that they were not granted citizenship until 1924. About 12,000 Native Americans served our country heroically in World War I; 44,000 (of a total population of 350,000 at the time) served in World War II; and 42,000 served in Vietnam — more than 90 percent of whom were volunteers.

Native Americans have the highest record of service per capita of all the ethnic groups in the United States. Perhaps the reason for these astonishing statistics is best explained by one of our own on Cheyenne Mountain.

"Many have asked why we fight in these wars. Our answer is that we are proud to be Americans and we are proud to be Native Americans," said Master Sgt. Leo Morales, who is assigned to the 721st Communications Squadron. "I am a third generation Native American service member, and we are willing to fight not just for our family and tribe, but for our nation, which we now consider our new tribe."

"Another reason goes back to time-honored traits held in esteem by most Native American societies," said Tech. Sgt. Theresea Cocozziolo, Mental Health flight chief at the U.S. Air Force Academy. "These are strength, honor, respect in the people, devotion, wisdom, and spiritual strength. These are the traits which made them feared opponents in battle and it is what makes them courageous warriors today."

One such famous person to serve this country is Clarence Tinker. He was the first Native American in U.S. Army history to attain the rank of major general.

Tinker was commissioned as a lieutenant in the U.S. Army infantry in March 1912. After infantry



**Upcoming event:** A Native American Beading Workshop is from 9:30 to 11 a.m. at the Youth Center. For more information, call 333-5177.

training, Tinker joined the 25th Infantry Division at Fort George Wright in Spokane, Wash. During World War I, Tinker served in the Southwestern United States and California, rising in rank to major. In 1919, Tinker began flying lessons and soon transferred to the Air Corps. Tinker's aviation career began when he was assigned to flight duty July 1, 1922. He climbed in rank, becoming a brigadier general Oct. 1, 1940.

Tinker was the first American general lost in World War II; his body was never recovered. He

received the Soldier's Medal in 1931 and the Distinguished Service Medal posthumously. Tinker Air Force Base in Oklahoma City, Okla., is named in his honor.

Another tidbit regarding a place the Air Force calls home is Cheyenne Mountain. If you ever see it from the north you might notice it loosely resembles a dragon.

One of the main features of the mountain has long been referred to as "The Horns," which seems to give rise to a local dragon legend of the Ute Indians.

According to the legend, the people of the Earth got tired of life here and decided they wanted to leave the land behind and go to heaven. The gods were angry that the people took for granted the great gift of life and the Earth, so they sent a great flood. A man and woman survived, swimming for days as the waters rose. Finally, they found an enormous corn stalk and fashioned it into a canoe that saved them as the water covered the mountain peaks. The gods were pleased with their efforts, and told them they would have dominion over the Earth and a mighty people would spring from them. To save them, the gods sent a dragon from heaven with a great thirst which gulped down the flood waters. Slowly, the waters receded down the face of the mountains, revealed the flatlands and were once again contained in the rivers. The dragon's body swelled and swelled, but still he drank. The gods worried the dragon might drain all the water from the earth, so they turned him to stone.

Today, his belly is Cheyenne Mountain — home of Air Force Space Command's 721st Mission Support Group, which provides technical support for North American Aerospace Defense Command, U.S. Strategic Command and U.S. Northern Command commanders and mission partners.

## ADVERTISEMENT

# Colorado Springs' great used car buy

At just \$14,981, these nicely furnished 2011 Chevy Impalas are a flat steal

by G. Clement Hill

COLORADO SPRINGS, CO - The Suss Superstore, a new Colorado Springs dealer specializing in corporate fleet returns has just flexed its buying power with a huge acquisition of used 2011 Impalas, and has priced them from just \$14,981, a far cry from their original \$26,195 sticker price when new. And it's the deal of all deals.

These lavishly furnished LT models are powered by a high-endurance 3.5-liter V6 providing

spirited performance and boasting a respectable 19city/29highway economy rating, with many owners reporting even better mileage. Amenities include front bucket seats with center console, dual-zone climate control, a six-way power driver's seat with lumbar, automatic headlamps, fog lamps, tachometer, AM/FM/CD player with an auxiliary jack for your MP3, tilt-steering wheel with audio and cruise controls, remote locks and trunk release and cool 5-spoke alloy wheels.

A nifty remote engine start will spoil you in the wintertime, where you can look out your window and start your car while you're still in your jammies and have it toasty-warm when you get in, or pre-cool the cabin on a sizzling summer day. No worries, because the car won't budge 'til it sees your key. Although this feature may seem a bit gimmicky at first, most who have enjoyed this in their last car demand it on their next.

Climb behind the wheel and get

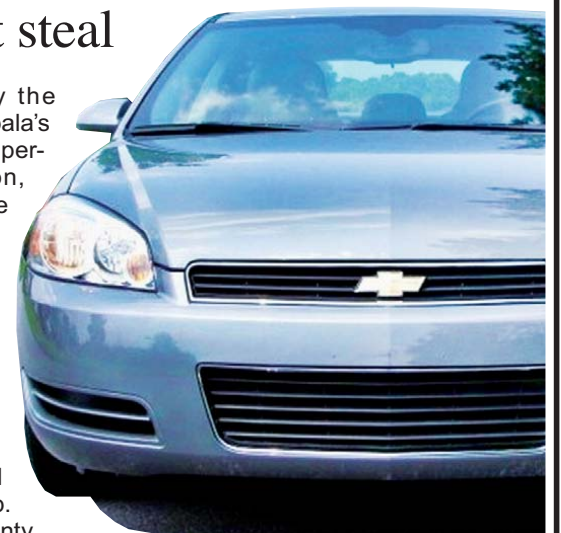
comfortable in the heavily-bolstered, 6-way power bucket seat, which will quickly become your favorite "easy chair." Wrap your fingers around the soft, leather-wrapped wheel and get ready to enjoy the buttery-smooth ride of a magic carpet. And you don't have to go very far to realize you're in one solid car. On the road, the Impala graciously accepts all orders, and you can't help being impressed by the peace and quiet inside its spacious cabin, which the boys at GM went to great lengths to keep road and outside noises secret from its occupants.

The Impala has long scored high safety marks, and the addition of StabiliTrak (electronic stability control) takes it up several notches. Hailed as the most important safety feature since the seat belt, this guardian angel-like technology helps keep your family safe by applying power and braking to individual wheels on icy or slippery roads - A feat no human can perform. This cutting-edge safety feature helps keep the vehicle on a straight path and helps prevent spinouts due to driver over-correction. Over 60% of all highway fatalities are single-car accidents, and the National Highway Administration estimates that over 10,000 lives would be saved annually if all cars were equipped with this technology.

The 2011 Impala also touts 4-wheel disc brakes with ABS and Traction Control, while its front-wheel drive keeps power planted firmly to the pavement.

Buyers also enjoy the remainder of the Impala's 3yr/36,000-mile bumper-to-bumper protection, plus the lion's share of GM's comprehensive, 5yr/100,000-mile power train warranty, which covers just about everything under the car that moves, nearly every seal and gasket, motor and transmission mounts and even the water pump. This spectacular warranty stays with the car regardless of the number of owners, and there's no deductible. To add the equivalent protection to the average used car would cost around \$2000. Wow.

Today, smaller economy cars are fetching a premium, yet the Impala sacrifices only a few miles per gallon over a Honda Accord or Toyota Camry equipped with a small 4-banger. If you drive 15,000 miles per year, you'll only save \$275-475 in fuel costs annually while sacrificing room, performance, safety, ride and passenger comfort - Not a good trade. Why not save this money up front in your purchase? Before you pay too much for an import job, or spend \$10,000-\$12,000 for a three or four year-old, out-of-warranty used car, it's well worth your time to check out these exceptionally clean, won't-let-you-down, get-your-money's-worth 2011 Impalas. You'll be dollars ahead.



**WHERE TO BUY.** The new Suss Superstore is a spin-off of the Suss Buick-GMC and Corporate Fleet Return Center in Aurora, serving the Denver area for over 30 years and the top volume used car retailer in Colorado in 2010. And now Suss has brought their bargains to Colorado Springs. The Suss Superstore offers a huge selection of 2011 Impala LT's priced from just \$14,981 with no added "dealer handling" fees. And just \$15,981 captures an Impala with gorgeous leather seating and heated front seats. With a small, friendly and knowledgeable sales staff, you'll find it refreshing to shop at a dealer who still does business in a small town, old-school way. Suss represents most credit unions, and trades are always welcomed. Located in Motor City at 945 Motor City Drive, sales may be reached at (719) 466-8300.

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# Air Force siblings earn wings together

By Navy Lt. Christopher Dixon  
Training Squadron 31

**NAVAL AIR STATION CORPUS CHRISTI, Texas** — Two student pilots with the same last name received their flying wings in the Training Air Wing 4 winging ceremony Nov. 10.

Siblings Mary and Peter Guzowski, natives of Tiffin, Ohio, are a year apart in age, but for the past several months, the two Air Force second lieutenants have been flight training students in Training Squadron 31.

Their decisions to join the Air Force and become pilots were in keeping with a long family tradition. Their father, Bruce Guzowski, flew C-141 Starlifters, their uncle Paul flew F-4 Phantoms, and their grandfather flew B-52 Stratofortresses. Additionally,

their mother and other family members served in the military.

Both siblings were accepted to the Air Force Academy, entering a year apart. Peter walked onto the golf team his freshman year, and Mary walked on to the Academy's fencing team her sophomore year.

Mary graduated in 2009 with a degree in Engineering Mechanics, and Peter in 2010 with a degree in Systems Engineering Management.

After graduation, Mary completed primary flight training at Naval Air Station Whiting Field, Fla. Peter went through primary training with the Air Force at Columbus Air Force Base, Miss. They both



Retired Maj. Bruce Guzowski pins pilot wings on his son, 2nd Lt. Peter Guzowski, while 1st Lt. Mary Guzowski, who had just received her wings, looks on with brother, Tommy, and mother, Jeanette.

HUGH LIECK

selected to train in T-44 Pegasus aircraft and arrived at Corpus Christi only a few weeks apart.

Peter is completed his training in the T-44C, while Mary is in the T-44A.

The siblings said they plan on flying C-130 Hercules aircraft and will proceed to C-130 training now that they have earned their wings.

## Showtime!

The Air Force Academy Show Choir performs at the Sunridge Retirement Residence in Colorado Springs Nov. 11. The show choir is the only musical group at the Academy that combines song and dance in their performances. Composed of six couples and a pianist, the group was originally initiated by interested cadets in 1993.



MIKE KAPLAN

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### CLUES ACROSS

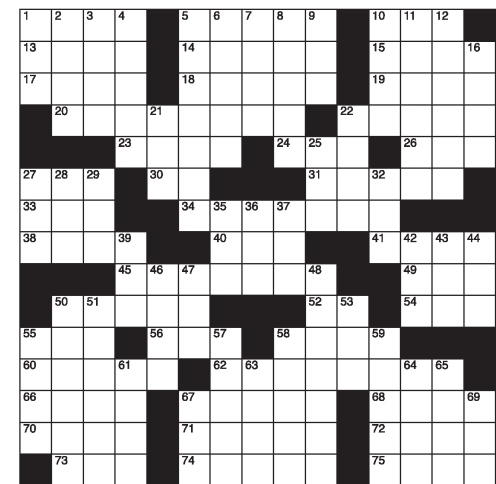
1. Currently fashionable
5. Free from gloss
10. Licenses TV stations
13. Pop
14. Wakes a sleeper
15. Not light
17. 13-19
18. Sets of statistics
19. Ultimate image
20. Rescued by payment of money
22. Vowel sound

### CLUES DOWN

1. Time in the central U.S.
2. Garden digger
3. The content of cognition
4. Indian shot lily
5. Pop star Ciccone
6. "1836 siege" of U.S.
7. Murdered by Manson
8. An equal exchange
9. M M M
10. Insures bank's depositors
11. Indication of superior status
12. Large groups
16. Chip stone with sharp blows
21. \_\_\_\_\_ Lanka
22. Fat for birds
25. The brain and spinal cord
27. Reciprocal of a sine

### CLUES ACROSS

23. River in Florence
24. European money
26. Electronic data processing
27. Carriage for hire
30. Not out
31. Bird homes
33. Helps little firms
34. Challengingly approaches
38. Taxis

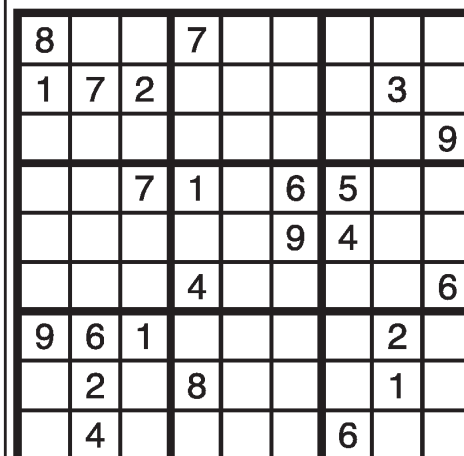


40. 007's creator
41. Scoundrels
45. Landed properties
49. Dash
50. Yemen capital
52. Atomic #89
54. One point E of due S
55. Kilocalorie (abbr.)
56. Ed Murrow's home
58. A braid
60. Czech writer Karel

62. Examines in detail
66. W. Rumania city on the Muresel
67. A citizen of Oman
68. Cain's brother
70. Add alcohol beverages
71. N. Swedish lake & river
72. Fury
73. Prohibition
74. Birthday sweet
75. Frozen rain

- job
47. The bill in a restaurant
48. Rushes out to attack
50. Divine Egyptian beetle
51. Llama with long silky fleece
53. A coral reef off of S. Florida
55. 1000 calories
57. A S. Pacific island group
58. A special finish for velvet
59. Former Russian rulers
61. Home of Adam & Eve
63. Informer (British)
64. Israeli politician Abba
65. Lily flower of Utah
67. Securities market
69. Soul singer Rawls

## SUDOKU



Solution on page 8

Level: Advanced

### Fun By The Numbers

Like puzzles?  
Then you'll love sudoku. This mind-bending puzzle will have you hooked from the moment you square off, so sharpen your pencil and put your sudoku savvy to the test!

### Here's How It Works:

Sudoku puzzles are formatted as a 9x9 grid, broken down into nine 3x3 boxes. To solve a sudoku, the numbers 1 through 9 must fill each row, column and box. Each number can appear only once in each row, column and box. You can figure out the order in which the numbers will appear by using the numeric clues already provided in the boxes. The more numbers you name, the easier it gets to solve the puzzle!

# Cowboys lasso Falcons

By David Edwards  
Academy Spirit staff writer

Propelled by fourth-quarter heroics, the visiting Wyoming Cowboys spoiled the celebration of former Falcon coach Fisher DeBerry's upcoming induction into the College Football Hall of Fame and beat Air Force, 25-17, Nov. 12.

The Falcons were done in by turnovers as they tried to overcome a one-point deficit late in the game.

Head Coach Troy Calhoun commented on the fatal miscues afterward.

"We had more than you can have, especially against a good team," Calhoun said. "I thought the first three drives of the second half we had chances to score more points than we did, and I think early in the game, too. Those are the things that are magnified, especially at the end of the game."

Falcons' senior starting quarterback Tim Jefferson did not return after the first series and was replaced by Connor Dietz. Their counterpart for Wyoming, true freshman Brett Smith, accounted for all three touchdowns the Cowboy offense scored, including the crucial go-ahead one with 7:40 left in the fourth quarter.

On its opening drive, Wyoming methodically marched down the field.



MIKE KAPLAN

Smith capped the 14-play, 80-yard drive with a quarterback draw around left end that resulted in a 1-yard touchdown run.

But the extra point was pushed wide right by the strong wind, which blew all game at more than 30 mph and wreaked havoc with both teams' kicking games.

The Falcons were set up to respond when Wes Cobb burst up the middle for 44 yards. But Jefferson was stuffed on fourth-and-goal from the Wyoming 1-yardline.

The Air Force defense held, however, and forced Wyoming to punt from its own end zone. Starting their next drive in Cowboy territory, the Falcons took advantage quickly. Fullback Mike DeWitt tied the game with a run from 9 yards out, and Parker Herrington's extra point gave Air Force a 7-6 lead.

The Falcons inched closer on the opening drive of the second half, but had to settle for Parker Herrington's 35-yard field goal, which pulled them to within two at 12-10.

**LEFT:** Falcon fullback Mike DeWitt ran for two touchdowns for Air Force in the 25-17 loss at Falcon Stadium Saturday.

Air Force recovered a Cowboys fumble and wasted no time in converting. Asher Clark rumbled 21 yards down to the 4-yardline. DeWitt punched it in from a yard out and put the Falcons back ahead, 17-12.

Then Smith came up big once more for the Cowboys. On fourth-and-10 from the Falcon 30, he threw a strike to Mazi Obgonna on a crossing route, giving Wyoming 16 yards and a first down. Three plays later, he scampered into the end zone. The extra point gave Wyoming an 18-17 lead with 7:40 remaining.

Air Force seemed poised to regain the lead thanks to a drive that consumed nearly 6 minutes. But DeWitt coughed up the ball at the Wyoming 24 with just 1:47 remaining.

"We felt like we definitely had to be inside the 25 (for a field goal)," Calhoun said. "He's got a pretty good leg, but there was some breeze. We wanted to get it down to the 22 or 20, but our preference would be to score a touchdown."

The Falcons still had a chance to win after forcing a punt by Wyoming. They got the ball back at their own 41 with 1:21 on the clock. They got as far as the Wyoming 34 before Dietz was flagged for intentional grounding.

Facing a fourth-and-22, the Falcons tried to pull off a hook-and-lateral, but the second lateral was fumbled and recovered by Wyoming's Marqueston Huff, who went to the house and all but sealed the win for the Cowboys.

Air Force hosts UNLV at home next week at 4 p.m. and finishes the season with a road game at Colorado State.

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# Air Force Downs VMI, 75-65, to Win All-Military Classic

With two teams determined to play vastly different games, it was Air Force's will that won out against Virginia Military Institute.

Michael Lyons had 20 points and Taylor Broekhuis 18 points and a career-high 12 rebounds to lead Air Force to a 75-65 win over VMI in the championship game of the inaugural All-Military Classic Saturday night.

The Falcons (2-0) used pressure defense and intense rebounding to stifle the Keydets (1-1), the NCAA's top-scoring team each of the past five seasons. Air Force imposed its methodical half-court offense against VMI, scoring several baskets as time ran out on the shot clock.

"We wanted this tournament to be like our Commander-in-Chief's trophy," said Lyons, who was named the tournament's MVP. "We wanted to prove that we're the best military team and that we're better than last year. We know they like to run and gun, so we wanted to stop them defensively and then take our time on offense."

Air Force won the rebounding battle 41-29 and held VMI to 39.3 percent shooting from the field.

"It was big for us to come out with a lot of energy, because we knew they were going to come out with a lot of energy," Broekhuis said. "One of the key points in the locker room was to play our pace and not let them speed us up and run us over. Our biggest emphases this year are defense and rebounding, and that's been one of our biggest things in practice."

"We were able to put our practice into a game tonight."

VMI cut Air Force's lead to eight, 62-54, with 5:44 remaining, but the Falcons answered every basket down the stretch. The Keydets hit just 10 of 30 shots from 3-point range.

The Falcons had the edge in intangibles,

## All-Military Classic

Air Force (2-0)  
VMI (1-1)  
Citadel (1-1)  
Army (0-2)

drawing offensive fouls and grabbing more loose balls than VMI.

"It's a great early season win for us against a very good opponent," Air Force coach Jeff Reynolds said. "Our goal was to be very good with our decision-making, and I thought our guys did that tonight. I thought we did a very good job defensively, and it was a great team effort."

Ron Burks scored 15, and Keith Gabriel added 14 to pace VMI. Michael Sparks also chipped in 13, and Rodney Glasgow had 10 for the Keydets.

"It comes down to a battle of wills, and their will prevailed today," VMI coach Duggar Baucom said. "They do a really good job guarding, and they made us rely on the 3-point shot and we didn't make any. Jeff (Reynolds) had those guys ready to play, and they have a nice team."

Todd Fletcher tied his career-high for assists set the night before with seven against VMI and had just one turnover.

The fast-paced first 20 minutes was a half of runs. Air Force opened a 16-8 lead, but VMI charged back with a 13-0 run for a five-point advantage.

The Falcons responded with a 17-0 run and led 33-21 with 4:38 remaining in the half. Lyons had 13 first-half points, and Air Force led 38-28 at the break.



MIKE KAPLAN

Junior Michael Lyons goes up for a layup in the game against VMI Saturday. Lyons was named most valuable player in the All-Military Classic.

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# Falcons fall to San Diego State in home finale

Despite recording their second-highest hitting percentage of the Mountain West Conference season, the Air Force volleyball team closed out the home portion of its schedule with a 3-0 loss to San Diego State Saturday.

The Falcons lost 25-19 and 25-10 in the first two sets, before falling by a narrow 25-22 decision in the final set.

Air Force hit .188 for the match, accounting for 33 kills (17 errors) on 85 attempts. That is the second-highest average of the conference season, coming in only behind the .197 (43k-20e-117a) that Air Force hit against Wyoming.

Freshman Victoria Foster led the Falcons with nine points, while sophomore Cami Richan added eight and freshman Kristen Holt tallied seven kills on 14 swings (with no errors) for a team-best .500. Freshman Hillary Keltner recorded 16 assists, while sophomore Josalynn Wise added 14. Wise tied with junior Maiya Perich for the team lead with eight digs, while Perich accounted for the team's lone service ace.

The Falcons and Aztecs traded points at the beginning of the match, with Foster, Richan, freshman Lizzy Carpenter and Holt helping keep the score tied at seven. San Diego State pulled away from the Falcons and despite kills from Holt (two), Foster (two), Hein and Richan, the Aztecs won the first set 25-19.

Long scoring droughts doomed the Falcons in the second set, as Air Force quickly found itself down 15-5. Richan and Foster (two) collected kills while a score by Hein put the Falcons at the 10-point plateau, before the Falcons fell by a 25-10 margin.

The Falcons opened the third set in a 3-0 hole, before Holt put down back-to-back kills to bring the Falcons within one (3-2). San Diego State used a 7-1 run to go up 10-3 and continued to maintain a lead, including another seven-point lead at the 16-9 mark. A kill from Foster sparked the Falcons, who slowly started to cut into the Aztecs' lead. Perich's ace pulled the Falcons within four (17-13), a kill from Carpenter brought it within three (20-17) and a kill from Richan cut the deficit to just one (21-20). Richan and Holt added kills, but SDSU completed the sweep with a 25-22 win.

"We had some flashes of brilliance once again," head coach Matt McShane said. "I'm disappointed, but not discouraged. We hit .367 and out-hit them in the last set. Victoria hit .353, Ayesha hit .231 and Kristen went seven-for-14. We keep getting better. At times, we do some great things." Air Force travels to Albuquerque, N.M., next weekend for the 2011 Mountain West Volleyball Tournament. The Falcons, the eighth seeded team in the tournament, will face top-seed Colorado State in quarterfinal action today at 6 p.m.



RAYMOND MCCOY

Kristen Holt, right, hits around the block of San Diego State's Emily Harris during the two teams' matchup Saturday. The Academy freshman tallied seven kills.





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## Cadet Chapel

### BUDDHIST

Sundays, 10 a.m.

### PROTESTANT WORSHIP

**Combined Worship Service:**  
Sundays, 9 a.m.

### CATHOLIC WORSHIP

**Mass:** Sundays, 10 a.m.

### JEWISH WORSHIP

**Normal schedule**  
Fridays: 7 p.m.

## Community Center Chapel

### CATHOLIC WORSHIP

**Mass:** Saturdays, 4 p.m.; Sundays, 9 a.m.; Tuesdays-Fridays, 11:30 a.m.  
**Reconciliation:** Saturdays, 3:30 p.m.  
**Formation Classes:** For students in grades K-8. Sundays, 10:15-11:30 a.m.

### PROTESTANT WORSHIP

**Evangelical:** Sunday, 10:15 a.m.  
**Gospel:** Sunday, 11:30 a.m.  
**Wednesday Night Live:** For ages 3 to adult. Begins with a meal. Wednesdays, 6-7:30 p.m.

### ECUMENICAL THANKSGIVING SERVICE

Nov. 22 at 6 p.m. A pie social will be held following the service in the Fellowship Hall. If you would like to donate a pie, please drop it off at the chapel on Tuesday morning. If you have questions, call 333-3300.

### ANGEL TREE

Gifts from the annual Angel Tree help the Academy's first sergeants provide toys for families in their squadrons that need a few extra gifts around Christmas. Any remaining gifts will be given to Christmas Unlimited in Colorado Springs for distribution to local children. Come by the chapel, take a tag from the tree and return the gift unwrapped by Dec. 4.

### CATHOLIC COMMUNITY DINNER AND SEMINAR

Information session on defending the Catholic faith led by the Rev. Joe Dygert. Program will begin on Thursday at 6 p.m. with an Italian dinner in the Fellowship Hall at the Community Center Chapel, followed by Dygert's presentation. A children's religious education program will be available. Call Keri Edwards at 781-439-4435 for information or to reserve a spot.

### ANNUAL CHRISTMAS TREE LIGHTING CEREMONY

Dec. 1 beginning at 4 p.m. Hay rides, children's story time and crafts with the Library Elf. Tree lighting ceremony at 5 p.m., followed by the arrival of Santa Claus. Afterward, children can visit with Santa, and families can enjoy hot chocolate, cider and cookies in the Fellowship Hall. If you would like to donate cookies, please drop them off at the chapel Nov. 30 or the morning of Dec. 1.



## Great American Smokeout

The Air Force Academy Health and Wellness Center will support the American Cancer Society's Great American Smokeout by encouraging its military personnel, family members, retirees, and everyone to quit tobacco for 24 hours on Nov. 17.

The American Cancer Society's nationally recognized day to quit smoking rallies thousands of smokers to become smoke-free for a day, with the ultimate goal of being smoke-free forever.

The HAWC will be at the Academy's south gate greeting everyone entering with incentive items and handouts at various times during the morning commute.

As a further incentive "smokes for sandwiches" (donated by Chik-fil-A) will be offered at the HAWC from 7 a.m. to 3:30 p.m.

For more information or to inquire about opportunities to attend Tobacco cessation classes offered please contact the HAWC at 333-3733.

## Clinic offers shingles vaccine

Shingles vaccinations are available at the Academy Allergy and Immunization Clinic. The vaccine is recommended for people age 60 and older. Anyone 50 to 59 years old must have a prescription.

The clinic's hours of operations are: Mondays, Wednesdays, Thursdays and Fridays, 8 a.m. to noon and 1 to 4 p.m.; Tuesdays, 9 a.m. to noon and 1 to 4 p.m.

On the first Thursday of the month, the clinic closes at 11:30 a.m. for training. Patients are advised to call ahead because mission requirements can cause closures on short notice. The number is 333-5080.

## Dispose of your recyclables

To commemorate America Recycles Day, the 10th Civil Engineer Squadron is holding its annual electronics recycling event from November through January.

Each Wednesday and Thursday, electronic items can be taken to Civil Engineers' Complex (Building 8125) from 8 a.m. to 3 p.m. for recycling. Recycling is free.

Recyclable items include personal computers and components, televisions, DVD or CD players, stereos, speakers and VHS players. For more information, call Derek Damien at 333-3224.

## Community center activities

**Annual holiday bazaar** - Saturday at 9 a.m., in the Milazzo Center. Bazaar features local crafters with holiday decorations, jewelry, wood crafts, knitted clothing, floral arrangements, nature pictures and more. Vendors will offer home decor, cosmetics, books, handbags and assorted other holiday gifts.

**Free double-feature movie night** - Community Center Auditorium, Nov. 25. The first movie, "Dolphin Tale," rated PG, starts at 6 p.m., and

the second movie, "30 Minutes or Less," rated R, starts at 8 p.m. Sodas and popcorn will be for sale.

**Lunchtime table tennis** - Monday through Friday starting at 11 a.m. in the Milazzo Center. Sponsored by the 10th Medical Group. Call beforehand to sign up, 333-2928.

**Dance classes** - Line dance classes are taught in six-week increments. Ballroom dancing consists of four lesson blocks, one hour per block. Classes for both take place Mondays in the Milazzo Center ballroom. Line dance classes start at 5 p.m., ballroom dance classes at 6:15 p.m.

## Toastmasters meeting details

The Toastmasters Academy Orators club meets Wednesdays 12:05-1 p.m. in the contracting department conference room, 8110 Industrial Drive. For more information, call Irene Noble at 333-5133.

## Entry decal discontinued

In accordance with recent guidance from the Department of the Army, Fort Carson has eliminated the use of the Department of Defense vehicle decals (DD Form 2220) for access to the installation.

Personnel requiring access to Fort Carson will be required to present their DOD-issued ID card (Common Access Card, retiree ID or family member ID) or have an extended pass and a state-issued photo ID.

The Air Force eliminated vehicle decal requirements in 2006. However, the 10th Security Forces Squadron continued to issue them as a convenience for personnel who routinely visited Fort Carson.

Because Fort Carson no longer requires vehicle decals, the 10th SFS

has eliminated this process as well.

Effective immediately, the vehicle decal, is no longer available at the Pass and Registration Center. The PRC will now issue Cadet Area stickers weekdays, 7:30 a.m.-4:30 p.m.

The PRC will also continue to issue colonel to general stickers upon request. Any questions can be referred to Brad Wilson at 333-8420.

## Health plan signup happening

Open enrollment in the federal employees' health insurance plan will run from Nov. 14 through Dec. 12. For more information, call 333-4363.

## Register to stay at SnoFest

SnoFest 2012 lodging is now on sale. Call 800-258-0437 to book. Provide Group Code GC8PRB and base affiliation.

## Assortment of skiing options

The Outdoor Recreation Office has ski passes available for purchase. The list of options is as follows: Monarch, Loveland, Patriot Pass (unlimited Copper Mountain and Winter Park), Patriot Pass Plus (unlimited Copper Mountain and Winter Park and six days at Steamboat), and Liberty Pass for Keystone and A-Basin. Call 333-4475 for more info.

## Save the date: Sijan AF Ball

The Lance P. Sijan Chapter of the Air Force Association will hold its annual Air Force Ball on Jan. 20 at The Broadmoor. Tickets and more information will be available soon. For the latest information, please check the Lance P. Sijan chapter website at [www.afasijan.com](http://www.afasijan.com)

# Thanksgiving Fire Safety

from USAFA Fire & Emergency Services

There are a few basic rules for safely frying a turkey and yet every year there are fires that destroy buildings and houses. Take the time to read the instructions for the fryer before using it. A turkey fryer contains several gallons of oil, and at temperatures over 300 degrees, oil becomes almost as flammable as gasoline.

The majority of reported incidents occurred while the oil was being heated, prior to adding the turkey. For this reason, it is very important to monitor the temperature of the oil closely.

If you choose to fry turkeys, please follow the following safety guidelines:

- Keep fryer in FULL VIEW while burner is on.
- Place fryer in an open area AWAY from all walls, fences, or other structures.
- Never use IN, ON, or UNDER a garage, breezeway, carport, porch, or any structure that can catch fire.
- The oil should be a high temperature oil such as peanut oil, which are more stable at cooking temperature.
- Follow the manufacturer's instructions to determine the proper amount of oil to add.
- Place the liquid propane gas tank and fryer so that any wind blows the heat of the fryer away from the gas tank.
- Center the pot over the burner on the cooker.
- Completely thaw (USDA says 24 hours for every 4 to 5 pounds) and dry turkey before cooking. Partially frozen and/or wet turkeys can produce excessive hot oil splatter when added to the oil.
- Raise and lower food SLOWLY to reduce splatter and avoid burns.
- COVER bare skin when adding or removing food.
- Check the oil temperature frequently; it should never be over 400 degrees.
- If oil begins to smoke, immediately turn gas supply OFF, because the oil is overheated.
- Ensure you have a dry chemical fire extinguisher available.
- If a fire occurs, immediately call 911. DO NOT attempt to extinguish fire with water.



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**MEMORIAL Gardens Cemetery Plot**  
9B space 3, Heritage Garden, includes two opens/close, Two concrete vaults and perpetual care. Current selling price \$6800, asking \$6200 neg. 719-482-8302.

**CHRISTMAS IN BRECKENRIDGE** in December 24-27. Studio at the new Grand Lodge at Peak 7. Sleeps 4. Ski in - ski out, covered parking. Rack rate/\$465/night (\$1000/all 3 nights). 719-282-8610

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**ESCAPE XLT 2008** - 33,300 miles, ex cond \$17,900. (719)930-5258

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**BIG R STORE IN COLORADO SPRINGS IS SEEKING AN ASSISTANT MANAGER**  
FULL TIME - APPROX 45 HRS PER WEEK  
A associates degree or higher is preferred but not required. Must have 2 years of Retail Experience. Must be Self Motivated & Detail Oriented.  
Good people skills  
Farm & Ranch or Ag Background Very Helpful  
Basic Computer Skills, Microsoft Word, Excel  
Merchandising, Salesmanship, & Leadership Skills a Must  
Must work well with Others & Public  
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If you are this person we offer:  
Above average wages  
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Please return your Application to Big R in Colorado Springs

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**MANUFACTURING**

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**1st Engineer**  
Oversees wastewater treatment facilities. Insures uninterrupted electricity, water, and compressed air to the entire plant. Operates wastewater, sewage treatment and oil recovery plants in a safe manner. Must possess and maintain Colorado Rural Water Association (CRWA) industrial wastewater operator class B certification. Must have a valid Colorado Drivers License. Starts and stops pumps, air compressors, blowers, and clarifiers. Changes charts and records firm power and natural gas readings. Checks substations, battery levels, yard switches, clarifier drives, and underground electrical pits. Reads electrical and water drawings. Opens and closes hi-voltage breakers and water valves. Run tests for sludge settlements, dissolved oxygen and Ph. Report on substation equipment. Operate pit ventilation equipment. Pumps water from electrical pits. Unplugs up-take pipes. Adds and drains water. Removes and replaces manhole covers. Charges chemicals into water slurries & baths. Drives forklift and pickup. Assists various craft employees. Cleans area of wastewater plants. Checks proper lubrication and heating/cooling of air compressors, blowers, and gear drives.

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212 West 3rd, Pueblo, CO 81003  
Phone: 719-562-3745  
Fax: 719-543-1007

E-mail: [puebloworkforce@state.co.us](mailto:puebloworkforce@state.co.us)

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Two great Billiard Rooms. Best equipment, pricing and pro shop. Over 68 playing pool tables including regulation, snooker billiards and diamond bar tables, 50 cents.

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**Rasta Pasta**  
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USAFA Grad Owned. Creative Caribbean Pasta, Fresh & Funky Salads, Ridiculously Good Desserts. Open seven days a week for affordable lunch and dinner. Voted Best New Restaurant by Gazette readers. Happy Hour Daily 4-6. Live Reggae Music the First Friday of every month.

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Hours: **Lunch:** Tuesday-Friday 11:30a.m.-2:00p.m. **Dinner:** Tuesday-Saturday 5:30p.m.-8:30p.m. **Brunch on Sunday:** 10:30a.m.-2:00p.m. Serving award winning, contemporary, seasonal cuisine with a casual attitude for 37 years. Upstairs: fine dining (accompanied by our harpsichord on Saturday evenings). In the downstairs lounge: local music (from jazz to bluegrass) Wed-Fri. Enjoy appetizers to full course meals! Always affordable dining with a special occasion feel. Join us for lunch, dinner and Sunday brunch. Relax and take in the Colorado scenery on the patios soon! Perfect for private parties, rehearsal dinners, weddings and other events.

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**For advertising information call Sara at 719-636-0130**

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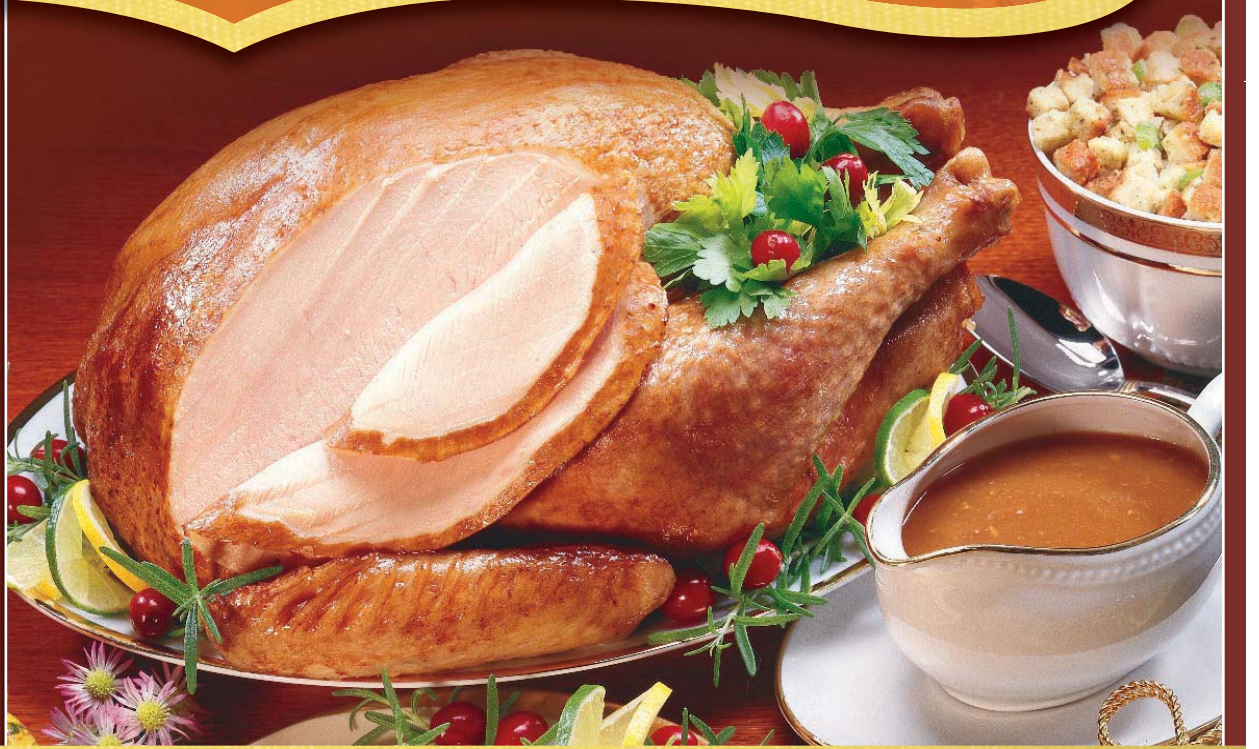
happy thanksgiving



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Hormel Foods

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