

# USAF ACADEMY, COLORADO

# ACADEMY SPIRIT

Vol. 48 No. 45

November 14, 2008

USAFA Goal:  
\$520,000



CFC Total \$556,789 - 107%

## Hail to the Chiefs

The following Air Force Academy senior master sergeants have been selected for promotion to chief master sergeant allowing each to soon join the top one percent of the total enlisted force. Congratulations to Senior Master Sgts.:

- Steven Foster,**  
10th Medical Group;
- Shawn Hughes,**  
Cadet Wing;
- James O'Neil,**  
10th Security Forces Squadron

Statistically, these three selectees from the 13 Academy eligible members represent a 23.07 percent selection rate versus a 21.53 percent selection rate Air Force wide.



## Falcons shear Rams

Falcons dominate during Mountain West Conference action, defeating the CSU Rams 38-17.

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# Jump teams score at USNPA nationals



Courtesy photo

Team members from the Academy's parachute team dive from the door of the Twin Otter on their way to victory at the U.S. National Parachute Association annual championships in Eloy, Ariz.

By Ann Patton  
Academy Spirit staff

Academy parachutists honed their skills and brought home honors Oct. 27 following the five-day U.S. National Parachute Association annual championships in Eloy, Ariz.

"They did an outstanding job," said Coach Bill Wenger. "It was the best cadet performance ever."

Two cadet four-way formation teams and one staff team competed. Coach Wenger also participated in the style and accuracy events, placing second in team accuracy, fourth in style and second overall in the classic events, while Dr. Keith Bergeron placed third in accuracy.

Air Force *Encore*, with team members Cadets 1st Class Addison Schenk, James Hickerson, Brandon McCutcheon and James Miltenberg, placed second in the intermediate division for the four-way formation and, in a great last round, won the silver medal.

Seventy teams competed in the four-way event.

Air Force *Vertigo*, with Cadets 1st Class Brooks Crane, John Harvey, Daniel Ecklebe and Charles Keaton, placed seventh. Air Force *Raptor*, with staff members Capt. Yancy Walker, Steve Archuleta, Chad Henderson and Shelly English finished 11th.

West Point placed 12th.

During the four-way formation, teams exit the aircraft at 10,500 feet and have 35 seconds to accomplish as many maneuvers as they can.

Tech. Sgt. Matt Burge entered the free-fly event. He served as cameraman along with Tech. Sgts. Kenny Kendrick and Tony Anderson and Master Sgt. Davis Fremin.

Coach Wenger said teamwork played

See **JUMP**, Page 5

# Fulbright award returns professor to Russia

By Butch Wehry  
Academy Spirit staff

Academy Professor of Computer Sciences Dr. Barry Fagin is off again for Russia in January under a second Fulbright Scholarship award.

The Russian-speaking professor spent August 2001 to January 2002 as a visiting professor of computer science at St. Petersburg Technical State University.

"I leave mid-January, return mid-July," said the professor who has served more than 14 years at the Academy.

"Unfortunately, I still don't have an exact date when I'll be allowed to enter the country, but that's the time period I've requested."

The Colorado Springs resident has taught introduction to computing, introduction to computing (honors), introduction to programming, introduction to programming for scientists and engineers, calculus, databases and information retrieval, computer architecture, and cryptography. He currently is teaching CS359: programming languages.

In Russia, he will teach discrete mathematics, cryptography, computer program-

ming, and compiler construction.

He won't be isolated.

"The Internet access is everywhere," said Doctor Fagin. "I had no problem getting a dial-up seven years ago, and my contacts in Russia now tell me I should be able to get DSL in my apartment without any problem. Hopefully, I'll be able to webcam home to my wife and to my kids at college. Plus we'll stay current with each other on Facebook."

The computer science professor is fascinated by everything Russian.

"I'm interested in the effect of the Internet on Russian society," he said. "Russia is trying to become a true first-world

See **FULBRIGHT**, Page 11



Dr. Barry Fagin



# Mentoring: A forgotten art

By Maj. Patrick Steen  
387th Expeditionary Security Forces  
Squadron commander

SOUTHWEST ASIA (AFNS) In today's age of technology and invention, we have a tendency of focusing more resources on bigger and better gadgets.

Specifically, I am referring to aircraft such as the F-22 Raptor and the C-17 Globemaster III, the latest in communications technology or the state of the art lasers of tomorrow. Our aircraft, for instance, are on the cutting edge of technology and one of the primary reasons our enemies fear and respect us as an airpower.

But in our tremendous drive to push toward the heavens with new machinery, we as a community push

aside our basic combatant training. In the last several years, we have begun the transition of getting back to our combatant roots with the establishment of combat skills training, robust enlisted Warrior Week training and various upgraded regional training centers.

This much needed and timely training is a step in the right direction, but we should continue to raise the bar and challenge today's Airmen.

The training I'm referring to can only be accomplished by the leader or supervisor serving next to us every day. Unlike combat skills and Warrior Week, the biggest benefit of this training is it doesn't cost a thing.

I'm talking about the art of mentoring. Mentor has a plethora of definitions: trainer, teacher, experienced

advisor or supporter, to name a few.

The Air Force will always be in search of more teachers, mentors or trainers, and each Airman should strive to become a great mentor to the Airmen around them. We all have friends in our work centers, but how many mentors are there? How many Airmen can you turn to for professional advice about your career or simply to inspire and challenge you to be a better Airman?

I propose a challenge. This challenge is very unique and simple, but we all unknowingly take it without exception across the course of our careers and lives. I challenge each and every one of you to be a good mentor.

At some point, we are all teachers or mentors in every sense of the word.

**Editor's Note:** The Oct. 31 edition of the *Academy Spirit* featured a story on retired Brig. Gen. Malham Wakin whose half century of service and leadership at the Academy has touched thousands. Below are just three responses the story prompted.

**Dr. (General) Wakin:**

You and I arrived at the Academy the very same year, and I remember you better than any other teacher. (Well Bill Pogue taught me flying in the Aero Club, and tried to teach me Diff Eq, gave up and became an Astronaut. I remember him well also.) Please accept my great respect and gratitude for your exemplary life — officer, teacher, father, spiritual exemplar, warrior, in a word: leader. As I age, I realize that I can only wish to have accomplished one tenth of your work. Thanks!

**Geoffrey McCarthy, MD MBA**

Colonel, U.S. Air Force (retired)  
Class of 10963

I checked back in my 1964 yearbook and saw that Brig. Gen. Mal Wakin was shown as a member of the English Department while I was a cadet. In all honesty, I can't remember the title of the course for which I had him as an instructor, but I do remember the man as a young captain and the positive and lasting influence he had on his students. As a firstie, I was privileged to serve as a member of the original Cadet Professional Ethics Committee, representing Cadet Squadron 19. Captain Wakin was one of our mentors and was respected for his profound knowledge of and deep appreciation for the concepts of Military Professional Ethics and Leadership. I thank him now, on the occasion of his 50th anniversary, for his

contributions to my career and my life and the deep and indelible imprint he has left on the Academy and its graduates for half a century. My sincere wish is that many more of our service's future leaders are able to benefit through association with this exceptional Air Force leader. Congratulations and a toast to the host.

**Jon Prenez**  
Class of 1964

Please pass on my congratulations to General Wakin. He had a definite impact on me during my time at the Academy. I doubt he would remember me as one of hundreds of thousands of students he has taught, but I did want to extend my sincere appreciation and best wishes.

**Luckey Dunn, MD**  
Class of 1976

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To responsibly inform and educate the Academy community and the public about the Air Force Academy

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The *Academy Spirit* is published by Colorado Springs Military Newspaper Group, a private firm in no way connected with the U.S. Air Force, under exclusive written contract with the U.S. Air Force Academy. This civilian enterprise Air Force newspaper is an authorized publication for members of the U.S. military services. Contents of the *Academy Spirit* are not necessarily the official views of, or endorsed by, the U.S. government, the Department of Defense or the Department of the Air Force.

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Editorial content is edited, prepared and provided by the U.S. Air Force Academy Directorate of Public Affairs. The editor reserves the right to edit articles to conform to Air Force policy and Associated Press style. All photos are U.S. Air Force photos unless otherwise indicated.

Send submissions to: HQ USAFA/PAI, 2304 Cadet Drive, Suite 3100, U.S. Air Force Academy, CO 80840-5016 or deliver to Suite 3100 in Harmon Hall.

### Submissions

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**Deadline for all stories is noon Friday, one week prior to the desired publication date.** Refer questions to the *Academy Spirit* editor at 333-8823.

The *Academy Spirit* also accepts story submissions by fax at 333-4094 or by e-mail: [pa.news.paper@usafa.af.mil](mailto:pa.news.paper@usafa.af.mil).

## Character Corner Punctuality = Respect

By Lt. Col. Brian Calkins  
Center for Character Development

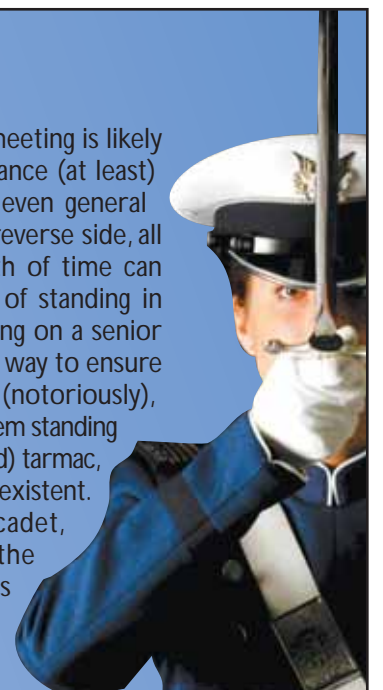
Saying that "Punctuality is a virtue" would seem to be stating the obvious to a largely military audience. Even the most junior airman or cadet fourth class understands that "delivering the goods" on time is not just important, it can be critical. Starting in replacement aircrew training, I was taught that being late for a Time-On-Target could mean mission failure and lives lost. This lesson was drilled home countless times during the next 20-plus years of operational flying. "Back in the day" — when Huey's and StratoTankers weren't (yet) antique aircraft — the generally acceptable margin of error was +/- two minutes. These days, with GPS in everything from cell

phones to C-17's, the acceptable error has shrunk significantly — usually to less than 30 seconds.

While timeliness is clearly vital in many military applications (including flying), it is also very significant in day-to-day operations. Beginning in Boot Camp (or BCT) we are instructed in different forms of respect — saluting, addressing each other by rank, coming to attention when a senior officer enters the room, etc. Sadly, an important sign of respect that is all too often disregarded is the simple act of showing up on time. Paragraph 1.3.9 of the Cadet Sight Picture (AFCW Manual 36-3501) states in part, "Tardiness reflects a lack of planning and professionalism."

Since respect goes both ways, this is true whether one is senior or subordinate. The airman or lieutenant

who arrives late for a briefing or meeting is likely to get a well-deserved stabbing glance (at least) from the senior NCO, major, or even general officer running the show. On the reverse side, all of us who have served any length of time can remember at least one occasion of standing in formation, seemingly forever, waiting on a senior officer or other DV to arrive. One way to ensure that your Airmen remember you (notoriously), and forget the message, is to keep them standing uncomfortably on a hard, hot (or cold) tarmac, especially if the alibi is weak or non-existent. Regardless of rank — airman, cadet, captain, commandant, or even the commander-in-chief — punctuality is truly a measure of respect.



*Character Matters* airs Wednesdays at 8 a.m. and 8 p.m. on KAFA radio, 97.7 FM.

## "What was your personal or professional 2008 highlight?"

"Being captain of the soccer team. The other guys on the team are like my family."



Cadet 1<sup>st</sup> Class  
Jason Dall  
Cadet Squadron 15

"I joined the Air Force and got married in Maine."



Airman 1<sup>st</sup> Class  
Robert Bearley  
10<sup>th</sup> Security  
Forces Squadron

"Celebrating the return home of my husband after his second deployment to Iraq. We have spent the last 11 months together as an entire family!"



Tracy Christensen  
Army spouse and  
Academy resident

"Enjoying grandchildren and great grandchildren and seeing the next generation's accomplishments and problems."



Leondro De Baca  
Air Force Master  
Sergeant (retired)





# New Commandant reflects on mission, fun

By Capt. Uriah Orland  
Academy Public Affairs

During the change of command ceremony Oct. 15, incoming Commandant of Cadets Brig. Gen. Samuel Cox concluded his comments with, "We're going to do this together as a team, we're going to accomplish the mission, and we're going to have fun." After about a month at the helm, General Cox has not changed that focus.

"You heard at the change of command — do the mission, have fun. Trying to strike that balance between achieving the objective of making sure cadets not only learn to lead and develop into officers of character, but they still enjoy their time here is probably my biggest goal," he said during an interview Nov. 5.

One thing that has impressed, and even surprised, the new commandant is the cadets' motivation.

"I didn't realize the energy level they have. They are going full speed all the time," he said. "You see it whether you're in Mitchell Hall or at a sporting event. It is pretty amazing what they are able to do. The level of accomplishment is much higher, at least it's higher than what I experienced when I was a cadet here."

"For example, the community service activities going on. The first weekend I was here there was a tornado that wiped out a horse ranch in Eastern Colorado, so we had a whole host of cadets voluntarily up there cleaning up for the ranch owners. That kind of stuff is pretty amazing."

Another huge change the commandant has noticed is the shift in making the Academy more like the operational Air Force.

"We're reshaping what we do here



Photo by Dave Ahlschwede

**Surrounded by cadets, Commandant of Cadets Brig. Gen. Samuel Cox (right) celebrates a Falcon score at a recent football game. General Cox assumed command of the Cadet Wing Oct. 15.**

into more of an operational focus than what existed back when I was a cadet, 25 years ago. Back then, I would say just being a good cadet was all it took to graduate — go to school, take your classes, take your tests, march well, etc.," General Cox reflected. "You didn't have to do all the other things. Today, with the Officer Development System, it isn't three classes pushing down on the four degrees, it is a gradual leadership development, and that didn't exist back then."

"The 19 USAFA Outcomes help us focus where we need to go and I think they are pretty clear," he continued. "Now it is a matter of making sure not only cadets understand what those outcomes are, but that the whole staff understands. Even if you are a baseball coach, you need to understand you are not just winning baseball games, rather developing officers of character and helping develop the Outcomes. So quite frankly,

I don't think there are a lot of things I'll need to change from when I was here because many changes have already taken place."

As the Cadet Wing prepares for Commandant's Challenge Nov. 23-24, he stressed having fun is not partying all the time, but is based on an individual's attitude.

"The day-to-day job of the Air Force is oftentimes hard. We expect a lot out of our Airmen and we expect a lot out of our cadets in what they are doing here," the general said. "It's not going to be fun 24 hours a day. Having fun can be competing on the intramural fields or courts. Having fun can even be building a tent together because you are building a team and camaraderie amongst yourselves in the process."

"We can still have fun doing our day-to-day jobs. It's having an attitude of coming to work with smiles on our faces

and plowing through things, as opposed to 'woe is me, this is terrible, and I'm not going to be able to do this.' It's all about the attitude and what we bring to the game," he explained.

As a former wing commander, General Cox is incorporating his experience with new lieutenants into how he leads the Cadet Wing.

"Twenty-five years ago when one graduated from here, or any second lieutenant coming into the Air Force, each had a little bit of time to play with. You didn't have to be up to a 'full-up round,' if you will, when you walked in the door," the general explained. "Today, when one comes into a unit as a second lieutenant he or she is expected to lead — now. Lieutenants can deploy and be on a convoy immediately, or some short period after arriving at the first duty location, and ultimately be right in the middle of the fight. So there is not time anymore for a grace period of a year or two — that doesn't exist anymore. And so, now it is really important to ensure cadets are ready to lead the day after graduation if need be."

General Cox concluded the interview with a message for the cadets and the base populace.

"For the cadets: we will continue to do the mission — execute what we are supposed to do — following the key areas in the Cadet Sight Picture and focusing on them and doing them right."

"To the base populace: we have the absolute best America has to offer at the Air Force Academy. These cadets are so much better, so much smarter, than those who have come before. They are amazing in what they do every single day. You name it; they are out there doing incredible things. They are exceptional Americans."

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# Survey responses sought as deadline nears

RANDOLPH AIR FORCE BASE, Texas (AFNS) – Air Force leaders opened the door for all Airmen to voice their concerns Oct. 1 with the launching of the 2008 Air Force Climate Survey.

Although that door is still open, it is slowly closing.

The survey, which runs through Nov. 26, is designed to assess the opinions and perceptions of the Air Force's active-duty, Reserve, Guard and civilian members. Topics include job characteristics, trust, support for deployment, resources, recognition, general satisfaction, unit performance and unit characteristics.

From Oct. 1-8, more than 566,700 e-mail invitations were sent out Air Force-wide and included a

survey link and easy-to-follow instructions. So far, about 24 percent have responded. The personalized link will remain active through Nov. 26.

"We want to thank those who have already taken the survey and encourage people who haven't to participate," said Dorothy Felberg, of the Air Force Survey Office located at the Air Force Manpower Agency. "Air Force leaders at all levels are seeking honest feedback, so they can implement positive change."

The 2008 survey is the sixth Air Force-wide survey conducted since 1997; however, this year's version has been streamlined and includes 50 percent fewer questions. The survey also is customized to accom-

modate major command-specific questions, and includes comment questions so people can express their opinions on issues they feel strongly about.

At designated intervals, reminder e-mails with personalized links are being sent out in case individuals have accidentally deleted or misplaced their e-mail invitations. If a new link is needed, e-mail the Air Force Survey Office at [af.surveys@randolph.af.mil](mailto:af.surveys@randolph.af.mil).

"We are looking forward to making this year's Air Force Climate Survey the best yet," said Ms. Felberg, "with increased participation, candid feedback and leadership involvement across the Air Force."

# AF creates HQ-level office for nuclear mission

## A10 takes on a new, deterrence role

WASHINGTON (AFNS) – Air Force leaders have created a new Air Staff directorate Nov. 1 that began operations to strengthen the focus on the nuclear enterprise.

The new office, aligned as A10 on the staff, is officially called the Strategic Deterrence and Nuclear Integration Office and will be led by Maj. Gen. C. Donald Alston. General Alston also directed the Air Force Nuclear Task Force.

"These organizational changes, together with other roadmap initiatives and strong leadership at all levels, will improve our support to our missile and

bomber forces in their vital role providing nuclear deterrence," General Alston said. "The concentration of nuclear expertise in A10 will improve the focus on nuclear issues across the air staff and the flow of information between the Air Force, the Department of Defense and other mission partners."

As the assistant chief of staff for strategic deterrence and nuclear integration, General Alston will be the focal point on the air staff for the Air Force nuclear enterprise.

"The new directorate provides policy oversight, increased institutional focus and staff integration for nuclear issues," said Air Force Chief of Staff Gen. Norton Schwartz. "The A10 will be instrumental in managing the overall nuclear enterprise and will be directly involved in implementing the Air Force

nuclear roadmap as well as preparing to stand up Air Force Global Strike Command."

The stand up of the A10 is the second significant organizational change Air Force officials have implemented to improve management of the nuclear enterprise. They already have taken steps to further consolidate nuclear sustainment responsibilities in Air Force Materiel Command, specifically at the Nuclear Weapons Center.

Air Force officials also recently unveiled the proposal for a nuclear-only major command, Air Force Global Strike Command, as its future field operating construct for the nuclear enterprise.

With plenty of more work to be done, the office plans to fully stand up in September 2009, General Alston said.

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# Jump



Courtesy photo

The four-way formation demands teamwork and precision and plenty of practice to get it right.

From Page 1

a large part in the Academy's performance at what he called "the big boy nationals."

"In the four-way, it has to happen," he said. "They have to think and work together. It is a 100-percent team event."

Coach added working as a team takes more discipline than individual events.

"It's a tough dynamic to conquer," he said.

The jitters didn't interfere with the Academy's performance.

"Competitors in any discipline get butterflies," Coach Wenger said. "That's

what I love about it. True competitors like that feeling."

Coach Wenger praised the teams for their dedication and sacrifice. He noted members give up Thanksgiving, Christmas and spring breaks for competitions. Some also pay out-of-pocket for private practice and training off the Academy.

The teams are ratcheting up for the collegiate parachuting championships after final exams, Dec. 28-Jan. 2 in Rosharon, Texas.

"That's our big focus now," Coach Wenger said.

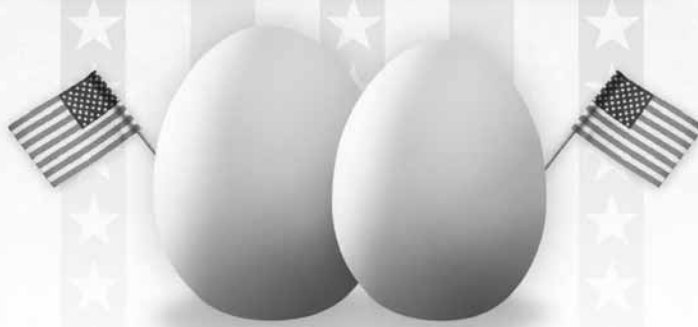


Photo by Ann Patton

## Living history

Retired Army Col. Russell Meacham explains the ever-present need to defend the skies to Zach McGill, 10. Colonel Meacham will celebrate his 90th birthday next June. He was among World War II veterans, members of "The Greatest Generation," who shared their experiences with one another and visitors alike during the inaugural Veterans Day information fair Tuesday at the Academy Golf Course. Plans are underway for the next two years to feature the Korean and Vietnam Wars at future fairs. Fair organizer, retired Air Force Chief Master Sgt. Jesse Boyd, said, "Everyone has a beautiful story."

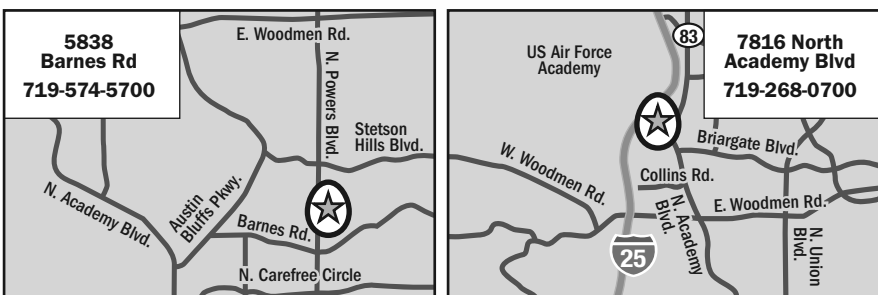
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# Academy hosts Retiree Appreciation Day

Courtesy 10th Medical Group

A Retiree Appreciation Day and information fair will be held Nov. 22, from 8 a.m. to 2 p.m., in Arnold Hall.

Military retirees and their spouses are invited to attend.

Parking will be available at the Cadet Field House, and shuttle service will run between the Field House and Arnold Hall.

Doors open at 8 a.m., with an information fair. Representatives from various veterans' organizations and base agencies will be available to provide information about their specialty areas and to answer questions. Morning refreshments will also be available.

After the opening ceremony at 9:15 a.m., and opening remarks by Col. Jimmy McMillan, 10th Air Base Wing commander, keynote speakers will address healthcare updates.

This year's keynote presenters will be commanders from the Academy's 10th Medical Group, Col. Alan Berg; Peterson Air Force Base's 21st Medical Group, Col. John Sell; and, Evans Army Community Hospital's, Army Col. Kelly Wolgast.

Lunch and drinks, provided by the Peterson AFB and Academy commissaries and AAFES facilities, will be available starting at 11 a.m., on a first-come, first-served basis.

The information fair closes at 2 p.m., and shuttle service ends at 3 p.m.



Photo by Mike Kaplan

Retired Chief Master Sgt. Jesse Boyd and Academy Prep School Commander Col. Todd Zachary render salutes during a Veteran's Day ceremony at the Prep School.

## Retiree Appreciation Day schedule of events Nov. 22, 2008

Hosted by 10th Air Base Wing Commander  
Col. Jimmy McMillan

- |  |   |
|--|---|
| <p><b>8 a.m.</b></p> <ul style="list-style-type: none"> <li>■ Shuttle service from Cadet Field House parking begins</li> <li>■ Doors open, morning refreshments served</li> <li>■ Information fair opens</li> </ul> <p><b>9:15 a.m.</b></p> <ul style="list-style-type: none"> <li>■ Opening ceremony (Arnold Hall Ballroom)</li> <li>■ Academy Honor Guard (posting of the colors)</li> </ul> <p><b>9:20 to 9:30 a.m.</b></p> <ul style="list-style-type: none"> <li>■ Colonelp McMillan (opening remarks)</li> </ul> <p><b>9:30 to 10 a.m.</b></p> <ul style="list-style-type: none"> <li>■ Healthcare updates/access — hospital/medical group commanders</li> </ul> | <p><b>10 to 10:30 a.m.</b></p> <ul style="list-style-type: none"> <li>■ Questions and answers with hospital/medical group commanders and leadership</li> </ul> <p><b>11a.m. to 12:30 p.m. – lunch (Arnold Hall Ballroom)</b></p> <ul style="list-style-type: none"> <li>■ Sandwiches, chips, drinks and dessert – served until food runs out</li> </ul> <p><b>2 p.m.</b></p> <ul style="list-style-type: none"> <li>■ Information fair closes in Arnold Hall Ballroom</li> </ul> <p><b>3 p.m.</b></p> <ul style="list-style-type: none"> <li>■ Shuttle service to Cadet Field House parking ends</li> </ul> |
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# Ethical Reasoning, Action A Responsibility Outcome



By Col. John Norton  
Ethical Reasoning and Action Outcome Team Lead

From a darkened control trailer at an Air Force base in Nevada, an Academy graduate flies an MQ-9 Reaper combat mission half a world away. The on-scene Joint Terminal Attack Controller passes target information on a reported Al Qaeda safe house to the Reaper pilot. With mounting excitement, the pilot sets up to drop a 500-pound Joint Direct Attack Munitions on the target. Just before the release point, however, the pilot makes out on the video display an outline of a red crescent on the side of the building and aborts the attack.

She recognized an unexpected moral element in the decision to drop — the symbol for a protected building, and aborted even though she was eager to take out the terrorists. This tough, though ethically-sound decision, turned out to be correct when further investigation revealed the targeted building was actually a host-nation clinic, and the safe house was a nearly identical structure across the street.

This scenario demonstrates one hallmark of a leader of character — making ethically-sound, values-based decisions like this one, and having the moral strength to carry through on these difficult decisions. This is vital in all professions, but in the profession of arms — with lethal force and extreme stakes often at play — making morally correct decisions and seeing them through could not be more critical.

As one of the Academy's five Responsibility Outcomes, Ethical Reasoning and Action involves the **head, heart and hands**.

**The head** is used to recognize the ethical aspects of a situation and weigh the moral implications of possible solutions. **The heart** is vital to considering the human dimensions of decisions, and the personal and organizational values that impact the moral merit of possible solutions. Finally, **hands** means having the moral courage to carry out one's decision, even when "doing the right thing" is the most difficult option or involves paying a high personal price.

From the beginning of their 47 months at the Academy, cadets are exposed to the Air Force Core Values of Integrity First, Service Before Self, and Excellence In All We Do. Learning to embody these Core Values is the beginning of ethical reasoning by laying the foundation for a sound moral reasoning process based on these organizational values and one's personal values.

Specific examples of cadet experiences that develop ethical reasoning and action include the core academic course Philosophy 310. Cadets are exposed to classical ethics, but take it one step further and explore how to apply ethical principles within the profession of arms.

Another example is the character seminar for first-class cadets, the Academy Character Enrichment Seminar or ACES. In this all-day event, cadets deal with multiple real-world ethical dilemmas. Seminar facilitators share actual ethical situations from their careers,

up to the point of decision. Then, cadets discuss and decide how the situation should have been dealt with — vivid learning occurs when cadets compare their answers to how the facilitator actually resolved the dilemma.

The ACES Director, retired Lt. Col. Ralph Hartman, is impressed with the maturity of the firsties' approach to dilemmas.

"Some cadets have trouble telling me what their process is for values-based decision making, but they generally come up with the right answers to some very tough scenarios," he said.

"Cadets are often surprised by how much 'grey area' there is in these decisions," Colonel Hartman said.

When asked what he got out of the program, a recent ACES firstie said, "I got what a good leader is, as opposed to what an effective leader is. As they say, when no one is looking, it's the really small things that you have to look out for, because those are often the hardest choices you're going to have to make!"

Ethical Reasoning and Action is a foundational Outcome for developing leaders of character. By the time cadets graduate, they must be ready to deal with the complexities of real-world ethical challenges and make morally sound, values-based decisions.

Just like the Reaper pilot who made the right targeting decision, the nation counts on all military leaders to have the character to make the right choices while executing the most serious national business — even when the "right thing" is the toughest choice.



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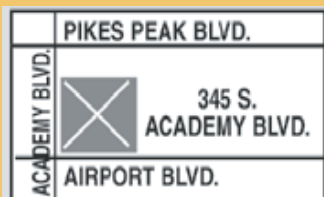


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# Snow, icy conditions dictate pro-active planning

*When winter strikes, don't be caught off guard. Personal safety is paramount and a little planning will help drivers go a long, long way.*

**By Butch Wehry**  
Academy Spirit staff

The number-one consideration when it comes to winter driving is planning, according to Academy Safety Director Lt. Col. Bryan Cessna.

"Think about what you would do before the first snowfall," advised the head of Academy safety. "Prepare a winter driving kit and get your vehicle ready well before that first heavy snowfall. Some early planning can save lives and or machinery later."

Academy roadways can become treacherous during heavy snow.

"Really, any of the Academy's major hills or sharp curves can become dangerous, however, most of those are closed during heavy snowfall," he said. "With that caveat, Pine Drive and the Tri-intersection bridge are dangerous as they should remain open at all times."

The colonel is unaware of any particular 2007 snow and ice incidents but said almost all base incidents are a result of excessive speed for the conditions and driving beyond one's capability. Both factors can be mitigated and the corresponding accidents avoided.

"There is no particular depth of snow I would consider too dangerous," Colonel Cessna said. "It has to do with the driving conditions and driver's ability. Low visibility, blowing wind and white-out conditions, and ice layers are more dangerous than deep dry snow. Probably the biggest factor would be the driver's experience and ability when it comes to driving in winter conditions."

The colonel has tips for Academy people who have



Preparation is key to maintaining winter driving safety.

Photos by Mike Kaplan and Dave Ahlschwede

never driven in snow.

No matter how safe your car is, winter driving requires extra attention. Brake gently, accelerate gently and steer gently.

Steer into a skid. If you get stuck in the snow, throw kitty litter, old newspapers or dirt in front of and behind the drive wheels. In snowy conditions, drive in lower gears. Avoid using overdrive.

Always keep your gas tank at least half full.

Clean off all vehicle windows, not just a peep-hole in the front windshield. Rear windshield, side windows, side view mirrors are equally important. Also prepare a winter driving kit to keep in your vehicle.

Winter necessities such as an ice scraper, tire chains,

extra washer fluid, boots, gloves, sand, kitty litter or old house shingles for traction are must haves.

Emergency supplies such as extra clothing and blankets, flashlight with spare batteries, energy bars or dried snacks, drinking water, a battery powered radio with spare batteries, a first aid kit, booster cables, safety flares, a small shovel, and a jug of water and funnel for radiator refills are advisable.

"Don't forget tools and 'fix-it' supplies such as a screwdriver, pliers, rubber hammer, wrench, a can of penetrating oil, an old scarf and belt for emergency hose repairs, and a small throw rug and old shower curtain for kneeling next to your car or getting under it," Colonel Cessna said.

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# Warrior Care Month highlights quality care

By April Rowden

Air Force Personnel Center Public Affairs

RANDOLPH AIR FORCE BASE, Texas – In a campaign to highlight the medical and personal care available to wounded servicemembers, the Department of Defense has designated November as Warrior Care Month.

“This is a great opportunity for the Air Force family to understand that our care for our wounded warriors and their families goes well beyond the medical and professional treatment they receive, and does not stop when their injuries heal. We have a commitment to these men and women to be there for them as they return to everyday life and we will honor that commitment,” said Arthur Myers, Directorate of Services director.

To that end, the Air Force Wounded Warrior program, or AFW2, takes a comprehensive approach to helping wounded Airmen.

The AFW2 program, which is one facet of the Air Force Warrior and Survivor Care program, provides personalized support to Air Force wounded Airmen and their families throughout the continuum of care.

Family liaison officers are assigned to hospitalized wounded members and provide a wide range of assistance to family members.

Airmen with a combat/hostile-related injury or illness requiring long-term care that will require a Medical Evaluation Board/Physical Evaluation Board to determine fitness for duty are automatically placed in the

AFW2 program where they receive counseling and assistance.

The consultants for the AFW2 program create the foundation of the support system for the Airmen by providing crucial assistance in areas such as financial and career guidance. They also serve as the Airmen's advocates, helping them navigate through various organizations, such as Veterans Affairs, Department of Labor and the Social Security Administration.

According to Yvonne Duker of the Airman, Family and Community Operations Branch Directorate at AFPC, the Air Force's goal is to retain wounded Airmen when possible. To accomplish this, program personnel continually stay engaged with their wounded warriors. As a result of this two-way communication, the Air Force is currently developing new personnel policies that will make it easier for wounded Airmen to stay on active-duty status if they choose.

For those Airmen whose injuries may be too severe to remain in the Air Force, or for those who elect to medically retire or separate, base Airman and Family Readiness Centers provide transition assistance.

“We place a strong emphasis on ensuring wounded Airmen receive professional, individualized guidance and support to help them successfully navigate their way through the complex process of transitioning out of the Air Force and returning to civilian life,” said Ms. Duker.

Clayton Griffin, a participant in the AFW2 program, was granted a medical retirement in May. His caseworker, Brian Churchill, worked closely with Mr. Griffin during

his transition from military to civilian life.

“I did not expect to have someone call me in the first place,” said Mr. Griffin, who was a technical sergeant at the time of his retirement.

“When he told me (Wounded Warrior) was a new program and he would be calling me every month, I had reservations. I figured it would start off well but would have some ‘kinks’ that would need to be worked out and the usefulness would probably wane before long.

“But to my surprise the AFW2 case workers really knew a lot about old, new and pending laws dealing with veterans and were able to point me in the right direction to help get me back on my feet. It is truly one of the programs I have been most impressed with in my 11 years of service.”

Thanks in part to the employment counseling of Mr. Churchill, Mr. Griffin now works as a physical security manager with the 37th Security Forces Squadron at Lackland Air Force Base, Texas.

Those who participate in the AFW2 program are not left to fend for themselves after returning to duty or the civilian work force. Ms. Duker said program members can expect to receive no less than five years of continued professional support and follow up.

About 350 Airmen are in the AFW2 program. Their injuries range from burns to blindness to amputations to post traumatic stress disorders.

For more information on the AFW2 program, go to [www.woundedwarrior.af.mil](http://www.woundedwarrior.af.mil), call (800) 581-9437, or send an e-mail to [afwounded.warrior@randolph.af.mil](mailto:afwounded.warrior@randolph.af.mil).

## New law allows salutes in civvies during anthem

WASHINGTON (AFNS) – Veterans and servicemembers not in uniform can now render the military-style hand salute during the playing of the national anthem, thanks to changes in federal law that took effect in last month.

“The military salute is a unique gesture of respect that marks those who have served in our nation's armed forces,” said Dr. James Peake, secretary of Veterans Affairs. “This provision allows the application of that honor in all events involving our nation's flag.”

The new provision improves upon a little known

change in federal law last year that authorized veterans to render the military-style hand salute during the raising, lowering or passing of the flag, but it did not address salutes during the national anthem. Last year's provision also applied to servicemembers while not in uniform.

Traditionally, members of the nation's veterans service organizations have rendered the hand-salute during the national anthem and at events involving the national flag while wearing their organization's official head-gear.

The most recent change, authorizing hand-salutes during the national anthem by veterans and out-of-uniform military personnel, was sponsored by Sen. Jim Inhofe of Oklahoma, an Army veteran. It was included in the Defense Authorization Act of 2009, which President George Bush signed Oct. 14.

The earlier provision authorizing hand-salutes for veterans and out-of-uniform servicemembers during the raising, lowering or passing of the flag was contained in the National Defense Authorization Act of 2008, which took effect Jan. 28.

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# Class of 1990 Korean grad returns as colonel

By Butch Wehry  
Academy Spirit staff

Seoul-born Korean Lt. Col. Hyoung Chung was fascinated by aircraft and rockets as a youngster. Later, the first space shuttle lift-off led him to graduate from the U.S. Air Force Academy as an aeronautical engineer in 1990 and he returned as an aeronautics instructor this year.

Now he is teaching two sections of Aero315, Fundamentals of Aeronautics, and one section of Astro310, Introduction to Astronautics.

Memories of recommendation of his South Korean air officer commanding at the Republic of Korea Air Force Academy at Cheongju, the one and a half-hour drive south from Seoul, and being selected for the U.S. Air Force Academy flood back to him now.

All kinds of memories move through him, like having two basic cadet training sessions and back-to-back freshmen years.

"It was the longest time of my life," the colonel said. "I also had troubles speaking and understanding English while upper-class cadets were yelling at me.

"I was having a problem distinguishing 'yes, sir' and 'yes, ma'am,' and was in the habit of saying, 'yes sir' without thinking," said Colonel Chung. "If a female cadet jumped in to me while a male cadet was training me, I used to call the female cadet 'sir,' and she became furious. Again, while I was being yelled at by the female cadet, the original male cadet said to me something and I responded with 'yes ma'am.' After that, it became a long training session and finally they brought a biology textbook and showed me the pictures of male and female bodies for my reference as a joke."

As a senior cadet, the Korean student won first



Photo by Dave Armer

Lt. Col. Hyoung Chung has returned to the Academy.

place in handball intramural competition, playing goalie and being selected as MVP for numerous games.

At the ROKAF Academy, also a four-year degree granting school, he was a permanent academic instructor with education as his specialty.

He met many good friends while traveling around America with the Protestant choir.

"I skied for the first time while I was here as a cadet," Colonel Chung said. "I was a speed maniac, only I did not know how to turn. The only thing my friend taught me was to skid and stop at the bottom of slopes. I had to come down straight on the steeper slopes until the slope became shallow and I was able to do the only maneuver I knew — stop. I loved Keystone, and I am buying a season ticket. I have two goals: learning how to turn and trying snowboarding before I get too old."

ence," Doctor Fagin said. "I got to know my students very well, and, of course, my colleagues on the faculty. I also hired a tutor who specialized in teaching Russian to foreigners. She was very well connected in the St. Petersburg artistic and intellectual community, so I got to know many of her friends as well. Most people everywhere are basically friendly, you just have to be kind, respectful, and willing to learn from them and their culture."

The thought of being culturally immersed does not bother him.

"I hope to never come up for air unless I absolutely have to," he said.

Might the chill in relations between Russia and the United States affect his stay there?

"No," said the professor. "As long as the United States and Russia have diplomatic relations, there will be Fulbright Scholars in Russia. And as long as there is a United States and a Russia, they will have diplomatic relations."

He believes Korean and American cadets are almost the same.

"Even though they can complain more about the hard academic environment compared to the cadets of five years ago, they are more capable and more skillful when they find what they like and the right motivation," the colonel said.

American cadets question him about the North and South Korea confrontation, Korean culture, words and music and the ROKAF Academy.

"At the beginning of the semester, the cadets had confused looks on their faces," Colonel Chung said. "I was not sure if it was my English or the class material. So instead of trying to perfect my English, I am teaching some Korean words and they become more engaging and interact with me better."

Now living in on base, in Douglass Valley with his family, the Korean colonel will serve here until July 2010.

In Korea, there were not many duties interfacing with U.S. Air Force people.

"I acted as a translator when U.S. Air Force high-ranking officials visit the ROKAF Academy," he said. "I escorted visiting U.S. Air Force Academy cadets to various places in Korea twice."

There is a memo of understanding on exchange officers between both Academies.

"I had two advantages in being selected," he said. "One was English skills just a little better than another candidate and the fact that the ROKAF is trying to build up the space components of the Korean Air Force. Right now, we are trying to create a new specialty for space warfare and operations. We needed to improve Astro related curriculum at the ROKAF. With being an instructor in the Aero department and having taught some Astro-related courses, I was considered and selected."

He has already given thought to what he hopes to bring back and share with Academy people, the Air Force and other Americans.

"A sense of what is important to ordinary Russians, increased opportunities for technological exchange, collaboration, an informed view of how Russians view the results of our elections, an informed view of how Russians view America and our military, and common uses of technology in the war on terror," Doctor Fagin said.

His wife of 23-years, anticipates seeing her husband abroad.

"My son, Max, is a junior at Dartmouth, and my daughter Erica, is a freshman at the University of Chicago," he said. "The current plan is for them all to come visit me at the summer solstice, during what Russians call the 'Beliye Nochi,' the White Nights. Going abroad is a remarkable experience. It broadens the mind like nothing else and it will deepen your sense of what it truly means to be an American."

## Fulbright

From Page 1

country with a modern economy, which, in-turn, requires private property and economic freedom. At the same time, while they are nominally a democracy, there has always been a strong authoritarian and collectivist streak in Russian history. Russia's historical experience of political and personal freedom is a short and fragile one. I am interested in understanding how the Internet will affect the tension between freedom and autocracy in modern Russia."

Of the 17 American Fulbrighters to Russia this year, he is among three who are two-time award winners.

While away from home, he expects no difficulty in establishing rapport.

"Certainly speaking the language makes a big differ-



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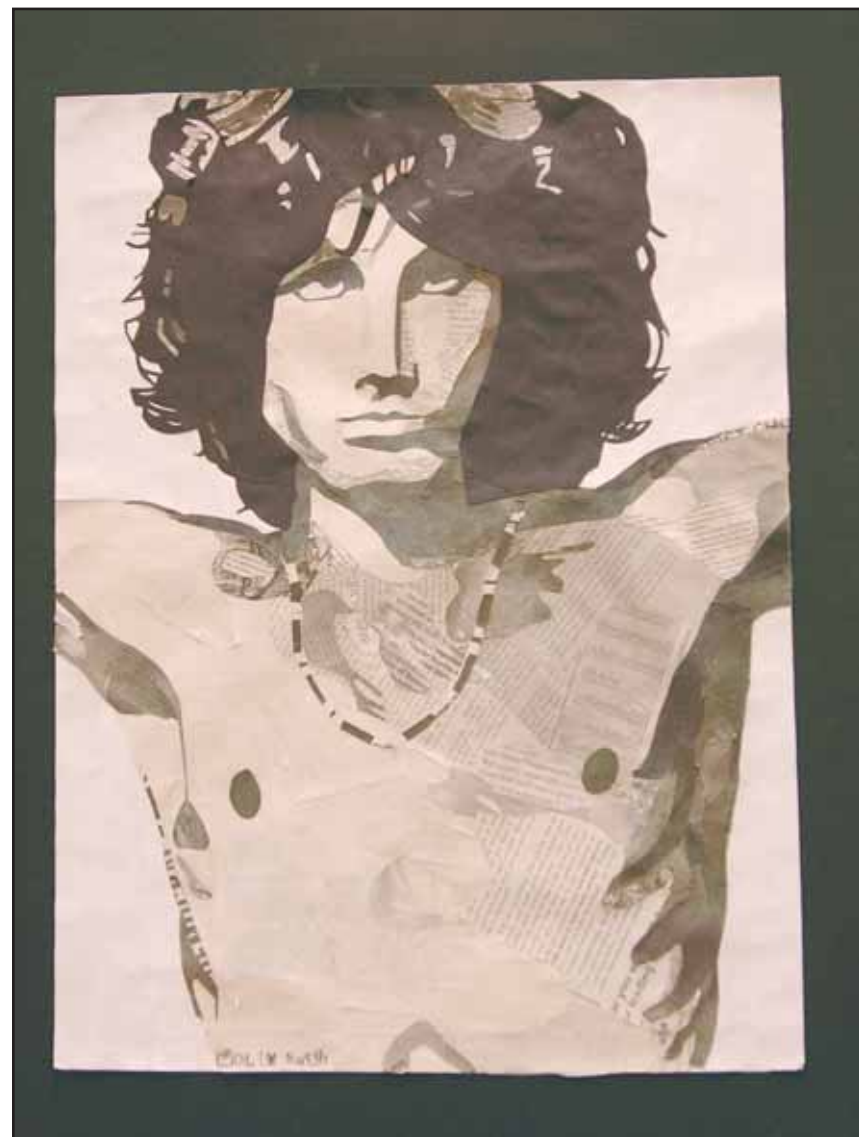
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# Artists receive confirmation of outstanding accomplishments



**By Ann Patton**  
Academy Spirit staff

The fall art competition at the Academy Arts & Crafts Center Nov. 1 brought out the best in 90 fine artists, sculptors, photographers, fabric craftsmen and jewelry designers.

"Everybody enjoyed it," said Paula Davidson, facility supervisor. "It was a happy, relaxed event; we had fun."

The event allowed artists to exhibit their work, some for the first time, and gave each the opportunity to share personal expression with other artists.

"It was great to view the creativity and art ability in our patrons," Ms. Davidson said.

Competitions were divided between artists of varying age groups and mediums.

Molly Bush, 17, was a grand-prize winner for her collage of Jim Morrison of The Doors fame which she created from torn newspaper strips and white glue.

"I was pretty happy. I've always liked art and always like to win," she said. The Lewis-Palmer High School

student is exploring other media as well, including pen and ink, watercolor and graphite.

"Art is a major part of my life," she said. "Everyone in my family likes art."

Her father Dan and sister Andrea are both Academy graduates.

Heidi Bergeron, another grand-prize winner for her stained glass work "Sunflowers," drew her inspiration from myriad sunflowers she saw while visiting the south of France with her husband Keith, who has family there.

"I loved doing it. It's nice when people appreciate the work you put into it," she said.

She began with stained glass in a class utilizing only 12 pieces of colored glass. "Sunflowers" took 110.

The work took six weeks, not including the time looking for organic-appearing glass.

It hangs in her dining room.

"It's one of my favorite pieces," Mrs. Bergeron said and added, "I have a very blessed life."

Susan Garment, a retired Navy chaplain, chose silk as the backdrop for her

painting "Papillion," or "butterfly," which also garnered a grand prize.

The themes of freedom, light and journey of the butterfly served as her inspiration. Silk fibers worked into the paint added texture.

The artist, who first experimented with art nine years ago, said she enjoys working meditatively and spiritually.

She has always loved art and exploring color as it moves over a surface. Ms. Garment began with a watercolor class at the center and has moved into developmental stages beyond her class work.

"My goal was to explore a new style in the art world and develop it," she said of "Papillion."

Retired from the Navy in 1995, she said art now plays a big part of her life.

"It's getting bigger fast," she said with a laugh. As her horizons have expanded, so have the spaces in her home to display art.

Winning honors at the art fair was a proud moment.

"It means so much," she said. "It confirms I'm on the right track."

A sampling of some of the works entered by 90 fine artists, sculptors, photographers, fabric craftsmen and jewelry designers for the fall art competition.



Photos by Rachel Boettcher



Top: Molly Bush fashioned "Morrison Torn" from newspaper strips and white glue. Right: "Papillion," paint and fibers on silk by Susan Garment, depicts the freedom, beauty and flight of the butterfly. Above: Heidi Bergeron drew her inspiration for "Sunflowers" for the myriad of sunflowers growing in the south of France.



# Second-half surge lifts Air Force

By Nick Arseniak  
Athletic Communications

The Air Force women's basketball team opened its 2008-2009 season with a 55-40 exhibition win over Adams State in Clune Arena Nov. 6.

The Falcons broke open a 21-21 halftime tie by outscoring the Grizzlies 34-19 in the second half. Air

Force center Kim Kreke notched a double-double with 13 points and 13 rebounds.

Raimee Beck and Kathleen Schjodt also reached double-figures in scoring for the Falcons, with Beck scoring 11 and Schjodt 10. Vera Jo Bustos was Adams State's leading scorer with eight points.

The Falcons never held a lead in the first half and trailed by as many as seven before scratching their way back to a halftime tie. Air Force struggled to hold onto the ball in the opening stanza, committing 11 turnovers and thus taking nine fewer shots than Adams State.

The Falcons took their first lead, 22-21, at the 19:23 mark in the second half on a Dana Loveless free-throw. After Air Force upped their lead to 24-21, Adams State came back with a 7-0 run to take a 28-24 lead with 13:57 left to go in the game.

That's around the time the Falcons took over the ballgame, rallying to outscore the Grizzlies 31-12 over the remainder of the game. The Falcons first went on a 10-2 run to go ahead 34-30 at the 11-minute mark. Air Force then had another surge, out-scoring Adams State 8-2 over the next three minutes to take a 42-34 lead with eight minutes left to play.

Beck and Schjodt led the second-half charge for the Falcons, as Beck scored all 11 of her points in the latter half and Schjodt added seven, including several clutch jumpers in the lane.

Kreke had a dominant night inside the paint for Air Force, getting to the line nine times and sinking seven of her free throws. She made it hard to Adams State to get any easy looks inside, blocking three shots.

The Falcons out-rebounded the Grizzlies, 42-30 with Beck adding eight Schjodt six boards.

For the Falcons, Loveless and Stevie Puentes started alongside Brooke Cultra, Kreke and Beck. Loveless



Forward Dana Loveless goes up for the 2-point jumper.

scored five points and added five rebounds in 19 minutes. Puentes scored eight points and was 5-of-6 from the free throw line to go with two assists in 25 minutes.

Anna Gault played 11 minutes as a reserve point guard for the Falcons. Gault tallied two points and two assists. Sophomore Liz Dunsworth also saw action for Air Force, scoring eight points and pulling down a rebound in 23 minutes.

Air Force shot 42.5 percent from the field and held Adams State to a 26.3 percent shooting night. The Falcons made 3-of-9 three-pointers for a 33 percent clip. The Grizzlies were 2-of-21 for a dismal 9.5 percent success rate.



Photos by Mike Kaplan

Guard Brooke Cultra drives around defensive pressure during an exhibition game win over the Adams State Grizzlies.

# Falcons close out regular season with two wins

By Melissa McKeown  
Athletic Communications

CLAREMONT, Calif. - In its last two regular-season games of the year, the Air Force water polo team went undefeated Sunday, winning a pair of road contests against La Verne and Claremont-Mudd-Scripps.

The Falcons defeated La Verne, 16-6, in the first game of the day, before picking up a 10-6 victory over Claremont. The Falcons wrap up the regular season with a 15-13 overall record and 10-5 mark in the

Western Water Polo Association.

Air Force dominated its morning contest against La Verne, grabbing a 4-1 lead after one period and a 7-2 advantage at the half. The Falcons continued their offensive assault after the break, shutting out the Leopards in the fourth period in the 12-goal victory.

Nine different Falcons scored against La Verne, led by Jason Fung with three goals. Joey Brewer, Bobby Geiger, Alex Churnside, Anson Harvey and Tyler Hewko all added two goals each, while Miles McMullan, Jack Hines and Kurt Wallin each scored one goal apiece.

Danny Harold saw action in goal for the Falcons, notching nine saves on the morning.

The second game of the day for Air Force started out much closer, with the Falcons holding on to a 3-2 lead after one period. However, Air Force kept its advantage for the rest of the game, leading 6-3 at the half before outscoring the Stags, 2-1, in each of the last two quarters.

Geiger was the leading scorer for the Falcons against Claremont, tallying four goals, while Wallin added three scores.

## Mid-season list

Falcon defensive end Jake Paulson was one of 33 players named to the Hendricks Award Mid-Season Watch List. The Hendricks Award goes to the top defensive lineman in the country. Paulson has 8.5 quarterback sacks to rank second in the conference and 15th nationally with a 0.85

per-game average. He ranks third in the conference and 20th nationally in tackles for loss with 14 for 67 yards, which is a 1.4 per-game average.

## Mens soccer

The Air Force Falcons (4-12, 2-6 MPSF) conclude their 2008 season this weekend with a pair of road games. The Falcons

will travel to Albuquerque, N.M., to face New Mexico today at 7 p.m., then battle UNLV in Las Vegas Sunday at 1 p.m. in the season finale.

## Football coverage

CBS College Sports Network, announced the Air Force vs. BYU football game Saturday will be available across the nation as part

of a special online pay-per-view event. The special presentation of this match-up will be available live and on-demand via Internet video streaming for one-time payment of \$14.95. The game will also be broadcast nationally on CBS College Sports, available via satellite on DirecTV channel 610 and Dish Network channel 152.

## Cross country

The Air Force cross country team will travel to Fort Collins, Colo., for the 2008 NCAA Mountain Region Championships at the Collindale Golf Course Saturday. The meet, which will feature the top teams in the region, is slated to begin at 11 a.m. (MST) with the women's race.



# Falcons sheer Rams

By Tech. Sgt. Christopher DeWitt  
Academy Public Affairs

Turnovers and a tough Air Force defense proved to be too much for Colorado State University as the Falcons soared to win over the Rams, advancing their record to 8-2.

Colorado struck first scoring on a 1-yard run by Gatrell Johnson, topping off an eight-play, 62-yard drive. Jason Smith scored the extra point leaving the Falcons down 7-0.

Quarterback Tim Jefferson passed to Ty Paffett for a 53-yard reception during an eight-play, 80-yard scoring drive. Kyle Lumpkin drove into the end-zone on a 4-yard run with 6:43 remaining in the first quarter. Ryan Harrison secured the extra point leveling the score at 7-7.

"We made a few big plays, and that helps," said Air Force Head Coach Troy Calhoun. "I think we had some gains that were larger than 10, we haven't had a whole lot of those recently."

Freshman tailback Asher Clark scored taking a fourth-and-short conversion attempt 41 yards for a Falcon touchdown after forcing the Rams to punt. Following the extra point by Harrison, the Falcons led at the end of the quarter 14-7.

The Falcons were forced to punt on the opening drive of the second quarter giving up some momentum to the Rams. Colorado then marched down the field rewarding themselves with a 4-yard pass from Billy Farris to wide receiver Dion Morton. Smith earned the extra point tying the score at 14.

Air Force's Jefferson wasted no time re-gaining the lead for the Falcons with a 74-yard pass, the longest by the Falcons this season, to Kyle Halderman on the return play. Halderman set a career high 99 yards in receiving with his two receptions. Harrison scored the



Photo by Tech. Sgt. Christopher DeWitt

**Air Force Falcon Asher Clark rushes for his first of two touchdowns against Colorado State University. The Falcons went on to beat the Rams advancing their record to 8-2, its best 10-game record since 1998 when the team opened 9-1.**

extra point putting the Falcons on top again 21-14.

The Rams showed their might marching down the field on a 16-play drive but were forced to attempt a field goal after a delay-of-game penalty on a fourth-down conversion attempt. Smith's 23-yard attempt left the Rams trailing 17-21 at the end of the first half.

Colorado, proving they were not ready to give up, went for a fourth-down conversion, following a penalty, securing a first-down on a 23-yard reception by Rams Rashaun Greer. Three plays later Falcon Reggie Rembert intercepted Farris to give Air Force the ball on their 20. Clark ended the series with a career-best run of 45 yards and recording a career-high 136 yards rushing total to give the Air Force some breathing room. Harrison's field goal gave the Falcons a 28-17 lead.

Quarterback Billy Farris was picked off by for a second time by Ken Lamendola, his first, in the

following series leaving the Air Force with the ball on the Rams 26-yard line. Two plays later, Jefferson found tight-end Travis Dekker in the end-zone for a 4-yard touchdown reception. Harrison's extra point would hold the lead at 35-17 through the end of the third quarter.

"We just kind of fell apart there a little bit in the third quarter," said Colorado State Head Coach Steve Fairchild. "We made some bad decisions, we missed a couple of things protection wise, and ended up turning the ball over a couple of times and that's all it took for this thing to get out of hand."

"I give Air Force credit, Troy did a nice job. They played very well and they deserve this victory," Fairchild added.

Air Force was shut down on Colorado's 10-yard line with 12:24 remaining after the opening drive of the fourth quarter. Harrison's 27-yard field goal attempt put the Falcons up and extended the streak of points scored in consecutive quarters to 18. Harrison also set a new Air Force single-season record with 20 field goals.

"You look over the last five weeks and you find different ways to win, and what we've been able to do is keep a glue," Coach Calhoun said, whose five game winning streak is the most since the 2003 team opened the season 5-0.

Colorado was unable to make anything happen and had to punt after just four plays. Air Force ground the clock down for 14 plays and 70 yards before time expired broadening the Falcon's Mountain West Conference winning streak to a school-record four games leaving them 5-1 in the conference.

Colorado State's record sinks to 4-6, 2-4 in the MWC.

The Falcons are at home again Saturday when they host the Brigham Young University Cougars. Kickoff is scheduled for 1:30 p.m.



Photo by David Armer

**Falcons quarterback Tim Jefferson cuts through the Colorado State Rams defense during the Falcons' home game Saturday.**



# Outdoor Adventure Program gets in gear

Shredding fresh powder is on the agenda for several upcoming trips from the Academy Outdoor Adventure Program.

Trips depart from and return to the Academy Outdoor Recreation Center in the Community Center. Sign up early – activities are offered first-come, first-served. Reservations are required and all prices are per person. To sign up or for more info, call 333-2940 or 333-4475.

## Moonlight snowshoe adventure

December 12, 5 p.m. Spend an evening on snowshoes. You can bring a light, but might not need it if the moon favors us. The activity fee is \$20 which includes transportation, guides, snowshoes, poles, snacks and refreshments.

## Dutch Oven cooking class

Dec. 18, 5:30 p.m. We will cook up a holiday dinner with all the fixin's and desert. The best part: we sit down and eat our work at the end of class. Cost is \$15.

## Half-day snowmobile trip

Dec. 13, 8:30 a.m. Enjoy a half day (about three full hours) of snowmobiling in the mountains around Buena Vista. Everyone should experience this at least once. The activity fee is \$145 each for ages 16 and older. Tandem riders share a sled and pay \$194 total. Ages 5-15 are welcomed. The activity fee includes transportation, guides, half day snowmobile trip, and helmet

(some warm clothing and boots "may" be available). Sign up early.

## Ski and snowboard trips

These trips leave at 5:45 a.m., but you can catch a few winks on the way to the resort before enjoying some of Colorado's finest skiing. Then, we'll load up at 4 p.m. and enjoy the scenery, read or take a nap on the ride home.

The activity fee is \$22.50, which includes transportation. Purchase discounted lift tickets at either Academy Outdoor Recreation Center prior to the trip. Some upcoming trips include: Nov. 25 to Keystone and Nov. 27 to Winter Park.

## Monarch Madness

December 6 or 20: Jump on one of the "Monarch Madness" trips and enjoy a great day on the slopes, save a fist-full of money and leave the driving to us. One price gets transportation and a lift ticket. Ages 13-68 pay \$49, ages 7-12 pay \$35. Season pass holders, ages 6 and younger and 69 and older pay for transportation only, \$22.50.

## Spring break in Moab

The next Academy Outdoor Adventure Program hiking/biking trip to Moab, Utah, will be during Spring Break 2009. Costs for lodging, transportation and national park entry fees usually run between \$199-\$285. Buy this trip for someone special for Christmas and we'll provide you with a nice gift card to put under the tree.



Photo by James Lovely

Colorado offers snowmobiling galore.

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## Career night

The Air Force Admissions Liaison Officers will host the annual Military Officers Career Night from 5:30 to 8 p.m. Dec. 2 in the Arnold Hall Ballroom. Admissions representatives from each military service academy – West Point, Annapolis, Coast Guard, Merchant Marine and Air Force Academy, as well as representatives from Army, Air Force and Navy ROTC will present information and be available to answer questions. Cadets from each of the academies and ROTC branches will offer insights and answers as well. RSVP by Nov. 30. Include phone number/email address/number attending to: [Kris\\_Belcher@msn.com](mailto:Kris_Belcher@msn.com) or call (719) 964-1143.

## Tax help

The Academy Legal Office seeks



### CADET CHAPEL

#### Catholic Masses:

##### Sunday

Confession - 9:15 a.m.  
Mass - 10 a.m.

##### Wednesday

Adoration of the Blessed Sacrament - 5:30 p.m.  
Confession - 5:30 p.m.  
Mass - 6:30 p.m.

##### Weekday

Mon., Tues. and Thurs. - 6:45 a.m.

#### Protestant Services:

##### Sunday

Traditional/Liturgical - 9:00 a.m.  
Contemporary - 11:00 a.m.

#### Jewish Services

##### Friday

Sabbath Service - 7 p.m.

#### Buddhist Worship

##### Wednesday

Traditional Mahayana Service - 6:30 p.m.

#### Muslim Prayer

##### Friday

Salaat ul-Jumman - 12:30 p.m.

All Other Faiths

Call 333-2636 for more information

### COMMUNITY CENTER CHAPEL

#### Catholic Masses:

##### Saturday

Reconciliation - 3:30 p.m.  
Mass - 4 p.m.

##### Sunday

Mass - 9:30 a.m.  
Religious Formation - 10:45 a.m.  
(September - May)

##### Tuesday-Friday

Mass - 11:30 a.m.

#### Protestant Services:

##### Wednesday

Wednesday Night Live - 6 p.m.  
Fellowship followed by Religious Education (September - May)

##### Saturday

Contemporary - 6 p.m.

##### Sunday

Traditional - 8 a.m.  
Gospel - 11:15 a.m.

#### Paganism/Earth-centered Spirituality:

Contact Tech. Sgt. Longcrier at 333-6178  
[Robert.Longcrier@usafa.edu](mailto:Robert.Longcrier@usafa.edu)

Volunteer Income Tax Assistance Representatives for the 2008 tax season. This program is a vital service to the military community. All officers, enlisted members, and civilians associated with the Academy may volunteer to support Air Force members, families and retirees. Comprehensive training the first week of December with the Internal Revenue will be supplemented with TaxWise computer training organized by the legal office. Contact your unit commander and Capt. Jacob Frank at 333-6222 or 333-3642, or e-mail: [jacob.frank@usafa.af.mil](mailto:jacob.frank@usafa.af.mil) or [jan.pardalis@usafa.edu](mailto:jan.pardalis@usafa.edu) before Nov. 21 to volunteer.

## On-line selling

The U.S. Postal Service will hold an eBay seminar from 9 to 11 a.m. (first session) and from 1 to 3:30 p.m. (second session) Tuesday in the Association of Graduates conference room, 3116 Academy Drive. The seminar will teach how to sell on-line, as well as how to create a greeting card. It will also include gift cards from a number of businesses. Call (719) 472-0537 to register.

## SnoFest headquarters

Lift tickets, party tickets and accommodations are now available for SnoFest 2009, the 19th annual military snow sports weekend, Jan. 30 - Feb. 1, 2009, at Keystone Resort. For more information, visit [www.usafaservices.com/SnoFest.html](http://www.usafaservices.com/SnoFest.html).

## Ecumenical Thanksgiving service

The Community Center Chapel will hold an Ecumenical Thanksgiving Service Nov. 25 at 6:30 p.m. The guest speaker is Paul "P.K." Robinson, a 1962 Academy graduate. While serving in Vietnam, he was shot down, incarcerated in various prisons in the Hanoi area and was released in March 1973. He will speak on the topic of "Thankfulness for Freedom." A pie social will follow in the fellowship hall. Attendees can bring a pie to share and another to be taken to 24-hour operations offices. For more information, call 333-3300.

## Water aerobics

The Academy Fitness & Sports Center offers a 10-punch card for water aerobics. The cost is \$30 and the card does not expire. Water aerobics classes are held every Tuesday, Wednesday and Thursday at 5:05 p.m. Improve muscular strength and endurance and increase overall aerobic conditioning with zero impact on the joints. For more information, call 333-4522.

## America recycles

To commemorate America Recycles Day Saturday, the 10th Civil Engineer Squadron will hold an electronic recycling event through January. Each Wednesday and Thursday electronic items can be taken to Bldg. 8125 from 8 a.m. to 3 p.m. for recycling. The event is free to all participants. Some recyclable items are personal computers and components, televisions, DVD or CD players, stereos, speakers and VHS players. Call Jeanie Duncan at 333-0812 for more information.

## Ski rental

Season ski rentals from the Academy Outdoor Recreation Center require an appointment for a fitting. Call 333-4753.

## Volunteer program

There are several on-base organizations in need of volunteers. Contact Jeannie Lopez at 333-3168/3444 for more information.

## Dance classes

The Academy Community Activities Center offers ballroom dance classes Wednesdays at 5:30 and 7 p.m. and salsa dance classes Tuesdays from 6 to 8 p.m. Call 333-2928 for more information.

## 5K turkey trot

The annual Turkey Trot is 3:30 p.m. today and is free and open to everyone age 18 and older. The race will be run on the Par Course Trail, which starts and finishes behind the Academy Fitness Center. For more information, call 333-4522.

## The Airman and Family Readiness Center

Contact the A&FRC at 333-3444 for any questions and/or registration.

### TAP Seminar

Tuesday through Nov. 21; 7:30 a.m. to 4:30 p.m.

Separating in a year or retiring in two years or less? Call now to reserve your spot in the next available Transition Assistance Program class.

### Group Pre-Separation Counseling

Held every Monday (except during TAP week); 2:30 to 4 p.m.

Separating or retiring from the Air Force in a year or less? This mandatory briefing assists you in identifying benefits and services associated with your transition and beyond.



## Elmo makes music

Mark your calendar for a musical event like no other – monsters making music! Elmo, Zoe, Big Bird and all their Sesame Street friends are taking to the state to share their love of music in Sesame Street Live "Elmo Makes Music" Dec. 17-18 at the Pikes Peak Center. Tickets may be purchased online at [www.ticketwest.com](http://www.ticketwest.com). For more information, call (719) 477-2121 or visit [www.sesamestreetlive.com](http://www.sesamestreetlive.com).

## Studio tour

The 6th Annual Pikes Peak Studio Tour is 10 a.m. to 6 p.m. Saturday and 10 a.m. to 5 p.m. Sunday at the Smokebrush Gallery, 218 W. Colorado Avenue, Suite 102. The tour presents unique fine art and crafts by professional artists of the Pikes Peak region. Smokebrush joins the studio tour as a venue for this repertoire of artists to exhibit oil and watercolor paintings, drawings, prints, jewelry, metal sculpture, ceramics, clay sculpture, weaving, mixed media and photography. For more information, visit: [www.pikespeakstudiotour.com](http://www.pikespeakstudiotour.com).



Photo by James Lovely

## High-Speed pass

SnoFest, the annual military snow sports weekend, will be held Jan. 30-Feb. 1, 2009, at Keystone Resort. The cardboard derby, Jan. 31, is arguably the weekend's showcase event. Families, squadrons, teams and individuals build snow racers from cardboard, tape, paint, paper and rope. Some build them at home and bring them to the mountain, while others build theirs on-site from materials provided. For more information about the derby, free ski racing or discounted lodging, lift or party tickets, call Information, Tickets and Tours at 333-4475.