



NTSB National Transportation Safety Board

Managing Fatigue in Aviation: NTSB Investigations and Recommendations

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Board Member

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UNITED STATES CODE, TITLE 49

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SUBCHAPTER 5—GENERAL

§1181. Definitions

Section 40102(a) of this title applies to this chapter.

SUBCHAPTER 6—ORGANIZATION AND ADMINISTRATIVE

§1113. General organization

(a) ORGANIZATION.—The National Transportation Safety Board is an independent establishment of the Executive Branch of the Government.

(b) APPOINTMENT OF MEMBERS.—The Board is composed of 5 members appointed by the President, with the advice and consent of the Senate. Not more than 3 members may be appointed from the same political party. The members shall be appointed on the basis of technical qualification, professional standing, and demonstrated knowledge of accident reconstruction, safety engineering, human factors, transportation safety, or transportation regulation.

(c) TERMS OF OFFICE AND REMOVAL.—The term of office of each member is 7 years. An individual may be reappointed to fill a vacancy occurring before the expiration of the term for which the predecessor of that individual was appointed for the remainder of that term. When the term of office of a member ends, the successor may not be appointed until a successor is appointed and qualified. The President may remove a member for inefficiency, neglect of duty, or other cause.

(d) CHAIRMAN AND VICE CHAIRMAN.—The President shall designate, by and with the advice and consent of the Senate, a Chairman of the Board. The President also shall designate a Vice Chairman of the Board. The terms of both the Chairman and Vice Chairman are 2 years. When the Chairman is absent or unable to perform the duties of the office, the Vice Chairman shall perform the duties of the office.

Mission

The NTSB is charged with:

- 1) determining the probable cause of transportation accidents
- 2) making recommendations to prevent their recurrence



The NTSB is Responsible for Investigating:

**Aviation, highway, rail, marine, pipeline,
and hazardous material accidents**



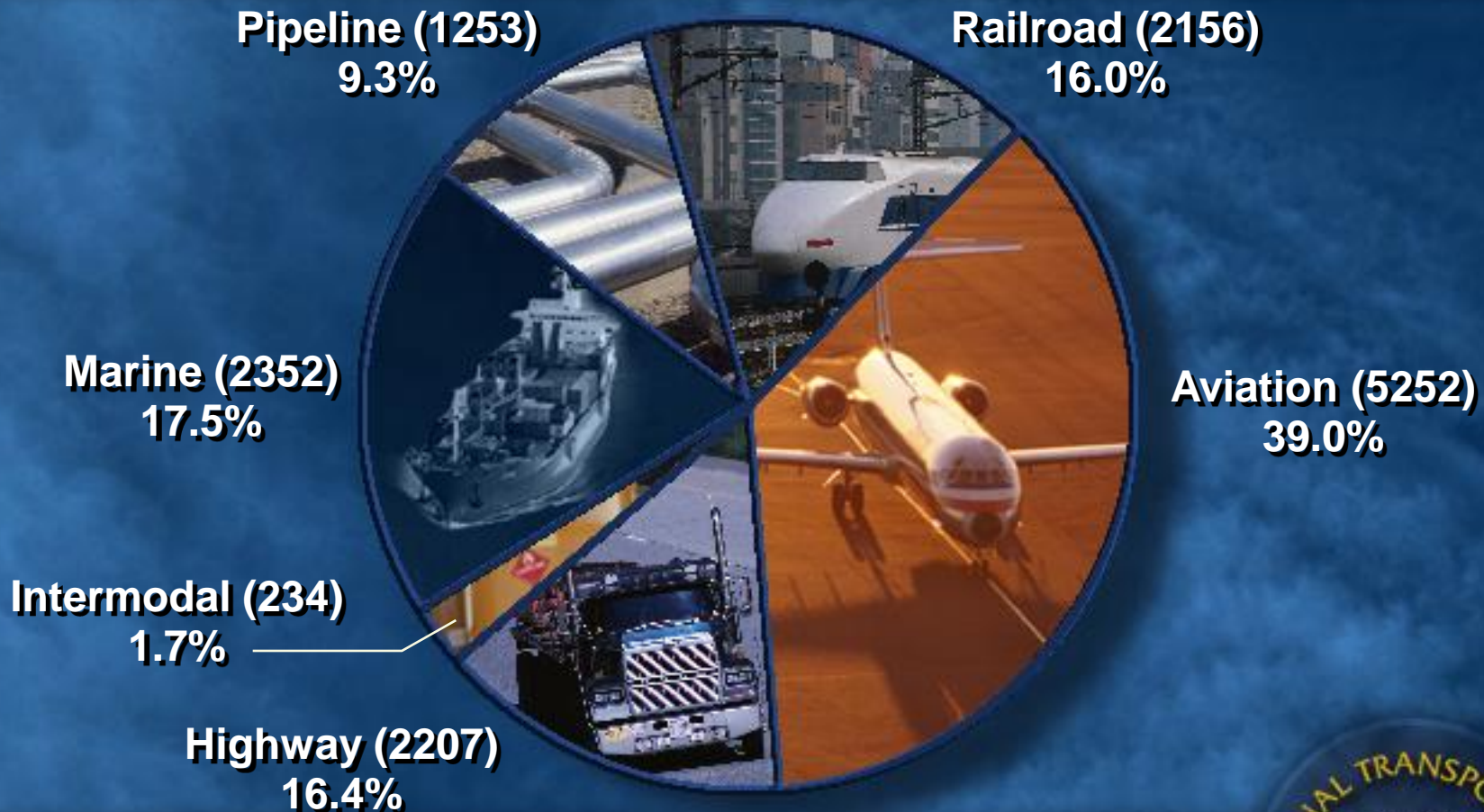
PG&E/San Bruno Gas Pipeline Explosion





- 130,000+ accident investigations
- ~13,500 safety recommendations
 - 82% acceptance rate

13,454 Safety Recommendations issued since 1967

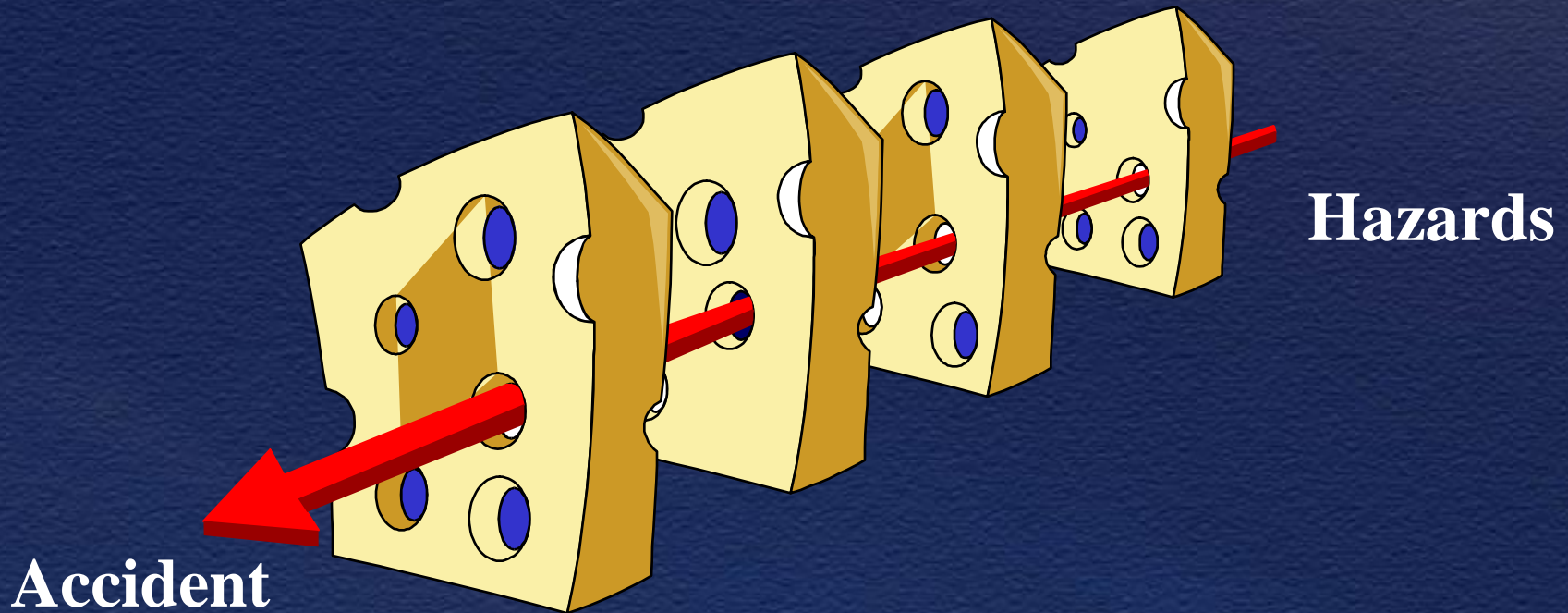




Major product: safety recommendations

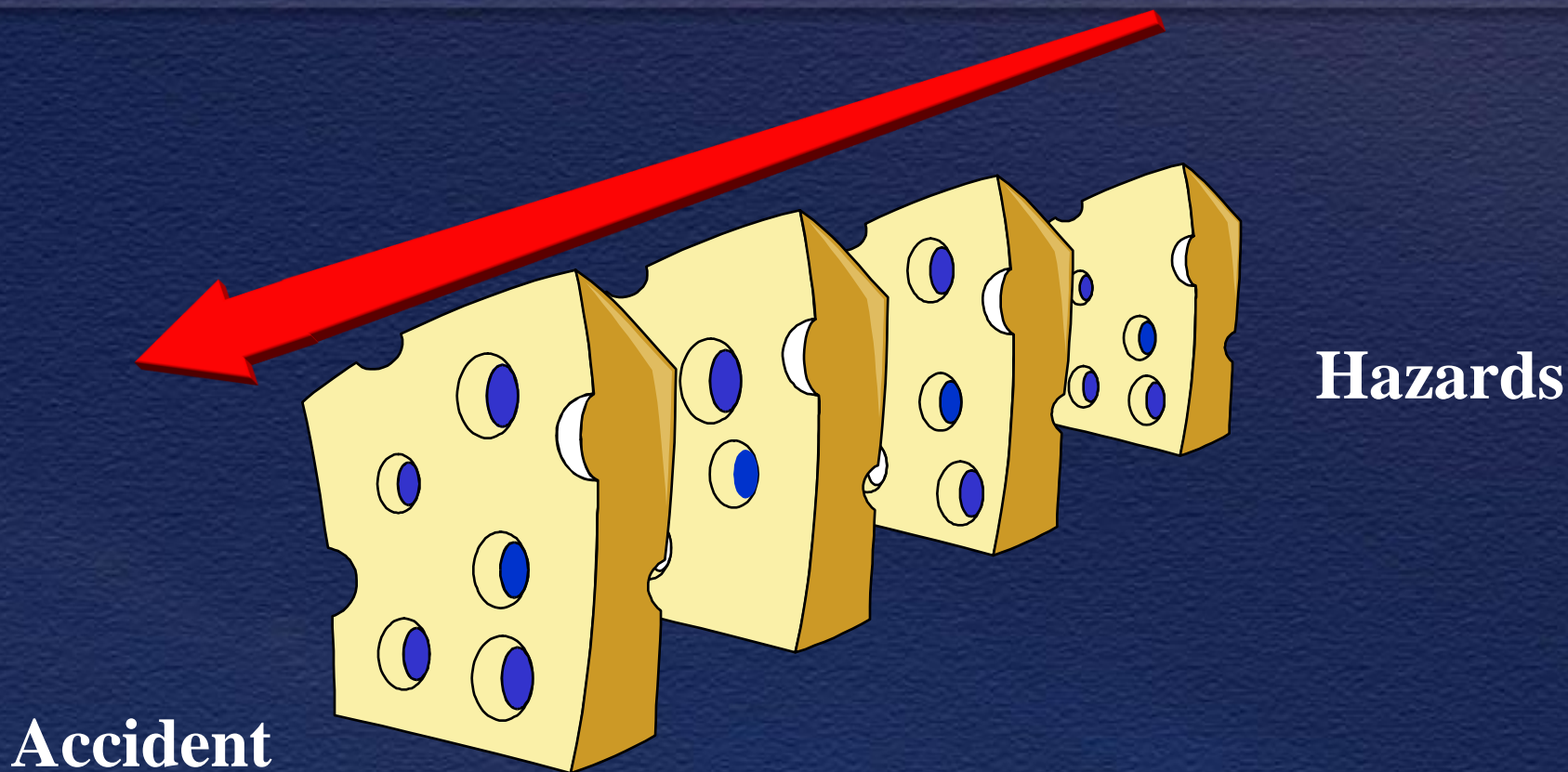
Moral compass and industry conscience

“Swiss Cheese” Model (Reason)



Successive layers of defenses, barriers, and safeguards

The Challenge (Haueter)



Successive layers of defenses, barriers, and safeguards

Honorable John K. Lauber:

No Accident \neq
Safe Operation

Go! Flight 1002



- early starts, multiple segment days, sleep apnea

NTSB



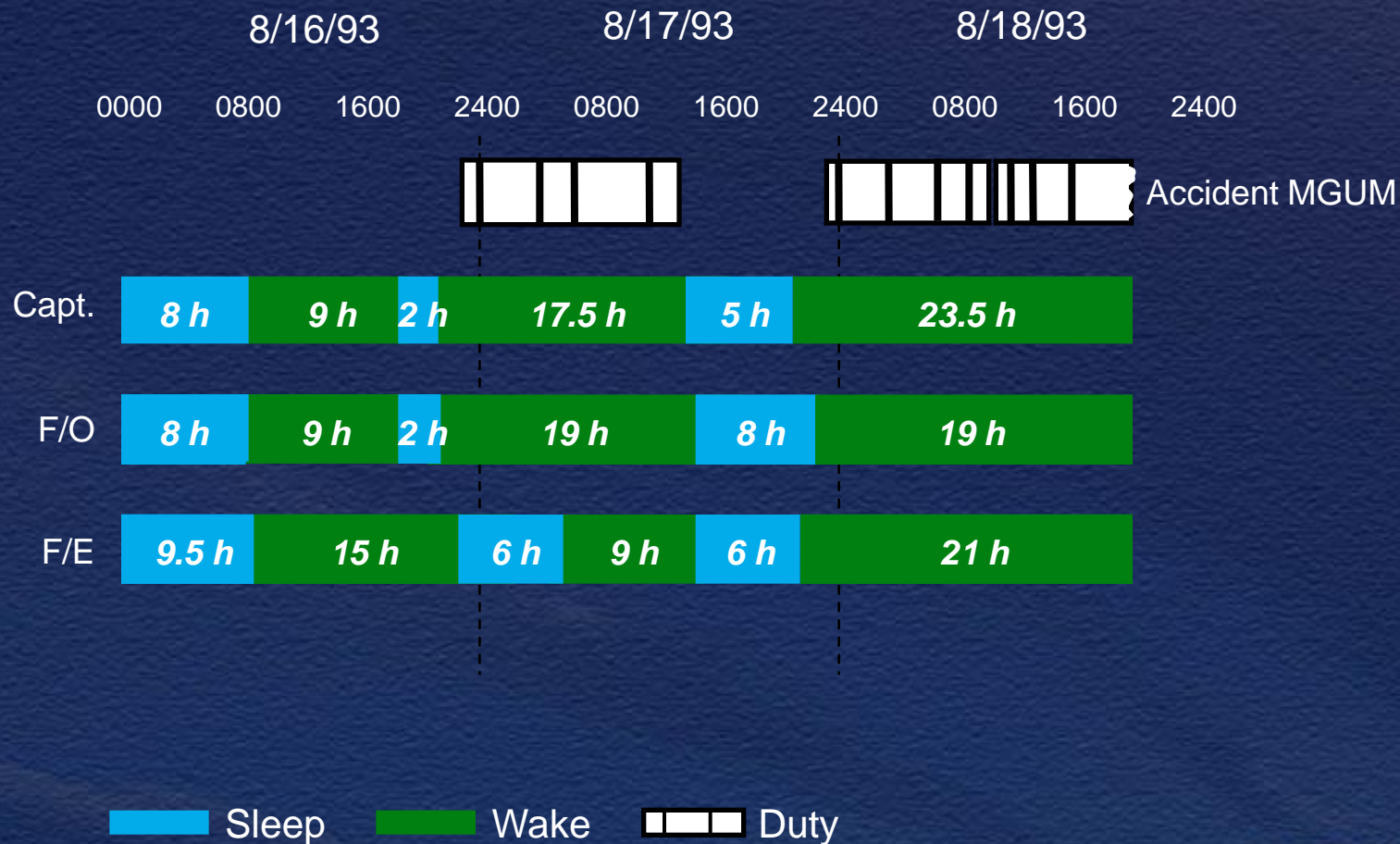
Guantanamo Bay Cuba

First NTSB aviation accident to cite fatigue as probable cause



- acute sleep loss, sleep debt, circadian disruption

Crew Sleep History



Observed Performance Effects

- Degraded decision-making
- Visual/cognitive fixation
- Poor communication/coordination
- Slowed reaction time

**Uncontrolled In-Flight Collision with Terrain
AIA Flight 808, Douglas DC-8-61, N814CK
U.S. NAS, Guantanamo Bay, Cuba, August 18, 1993**

“The National Transportation Safety Board determines that the probable causes of this accident were the impaired judgment, decision making, and flying abilities of the captain and flight crew due to the effects of fatigue...”

Owatonna, MN (July 31, 2008)



8 fatalities

NTSB



Owatonna Crew Fatigue Factors

- acute sleep loss (Capt/FO)
- cumulative sleep debt (FO)
- early start time (Capt/FO)
- excessive sleep need (Capt)
- insomnia (FO)
- self-medicate/prescription sleep med (FO)

Probable Cause/Contributing Factors

“Contributing to the accident were . . .
(2) fatigue, which likely impaired both
pilots’ performance; . . .”

Lubbock, TX (January 27, 2009)



2 injuries

NTSB



Probable Cause/Contributing Factors

“Contributing to the accident were . . .

4) fatigue due to the time of day in which the accident occurred and a cumulative sleep debt, which likely impaired the captain’s performance.”

Challenges of a 24/7 Society



NTSB



Fatigue Risks

Fatigue can degrade
every aspect of
human capability.

Fatigue Risks



Performance Reduced 20-50+%

Reaction time

Memory

Communication

Judgment

Mood

Attention

Impaired mood

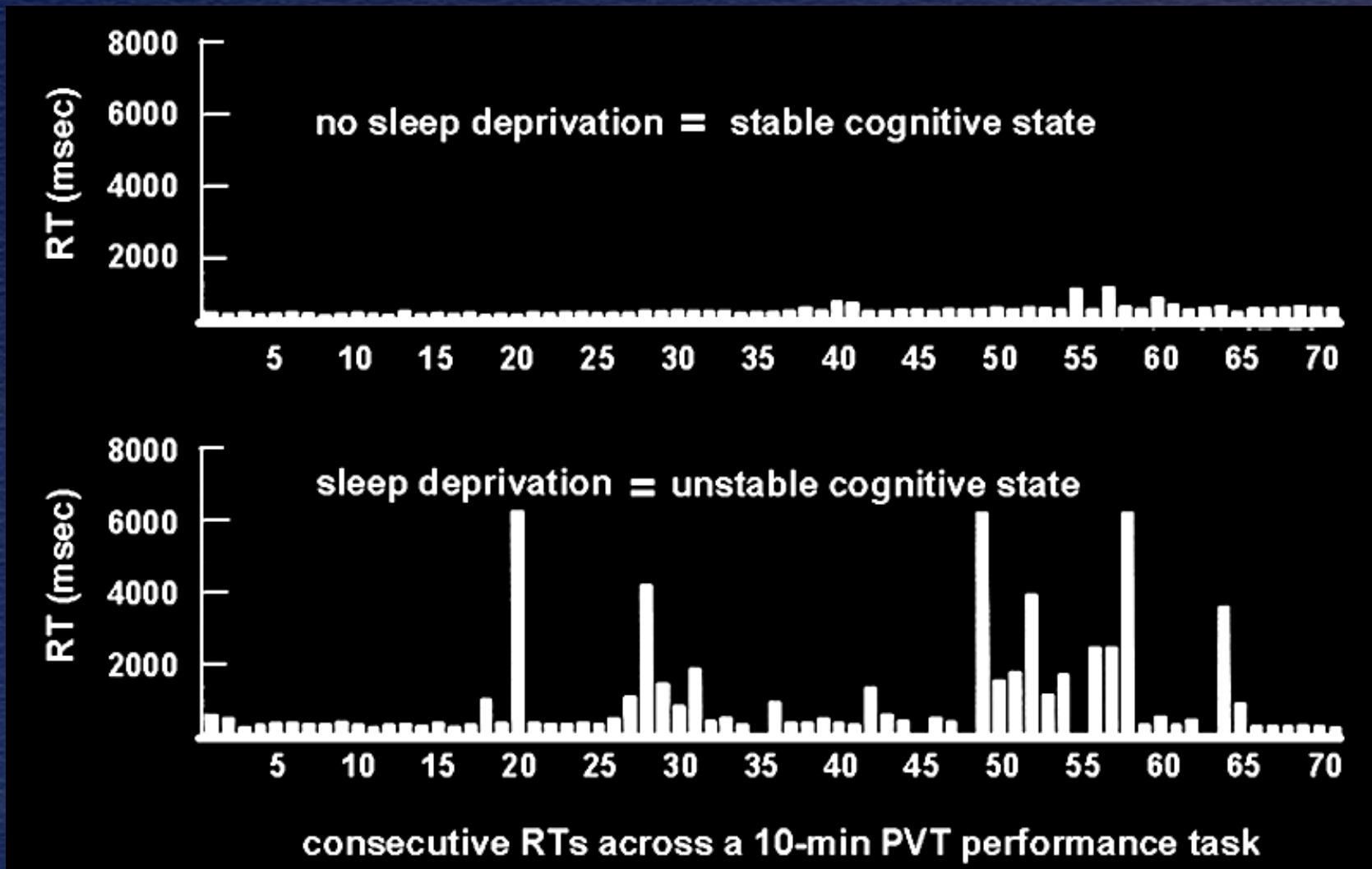
Situational awareness

Concentration

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Fatigue and Reaction Times



Doran SM, Van Dongen HP, Dinges DF. Sustained attention performance during sleep deprivation: evidence of state instability. *Archives of Italian Biology: Neuroscience* 2001;139:253-267.



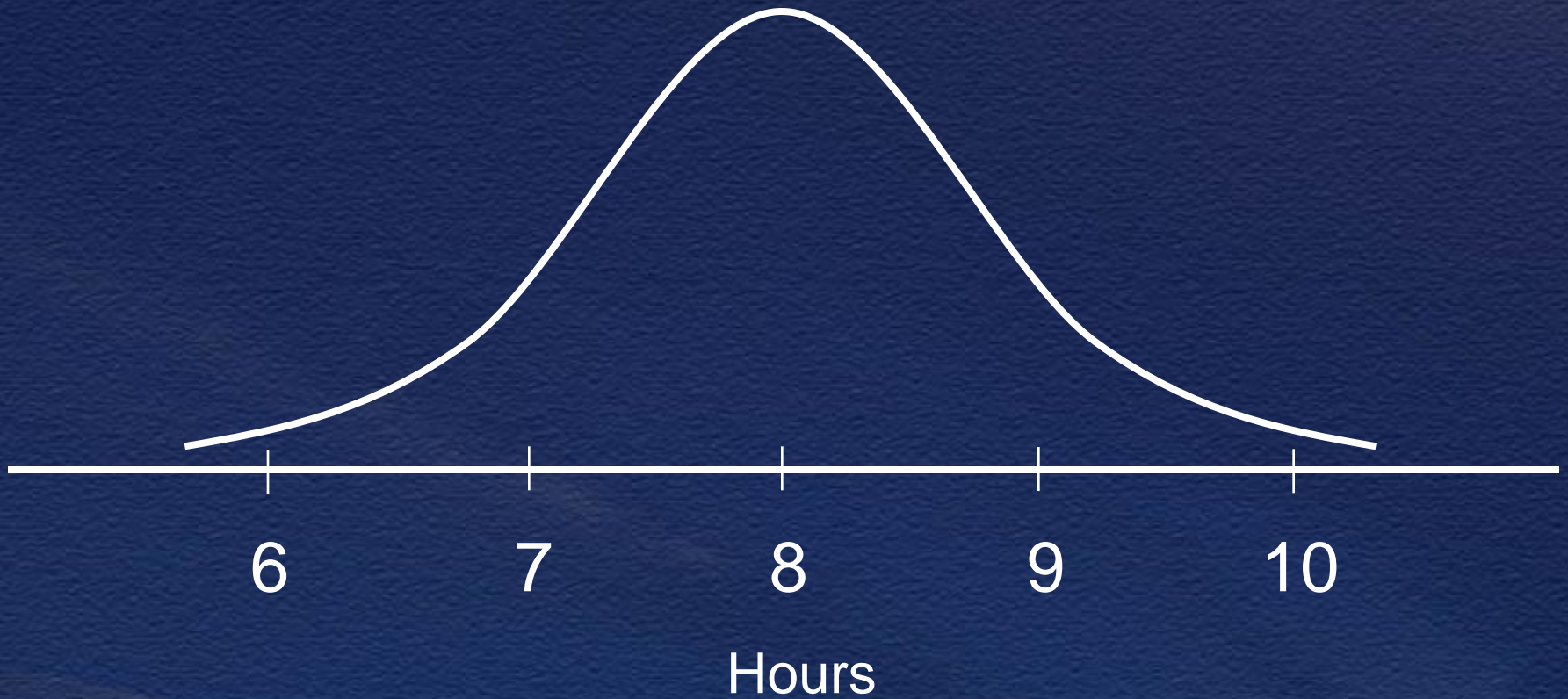
Fatigue Factors

- sleep
- circadian clock
- hours awake
- sleep disorders

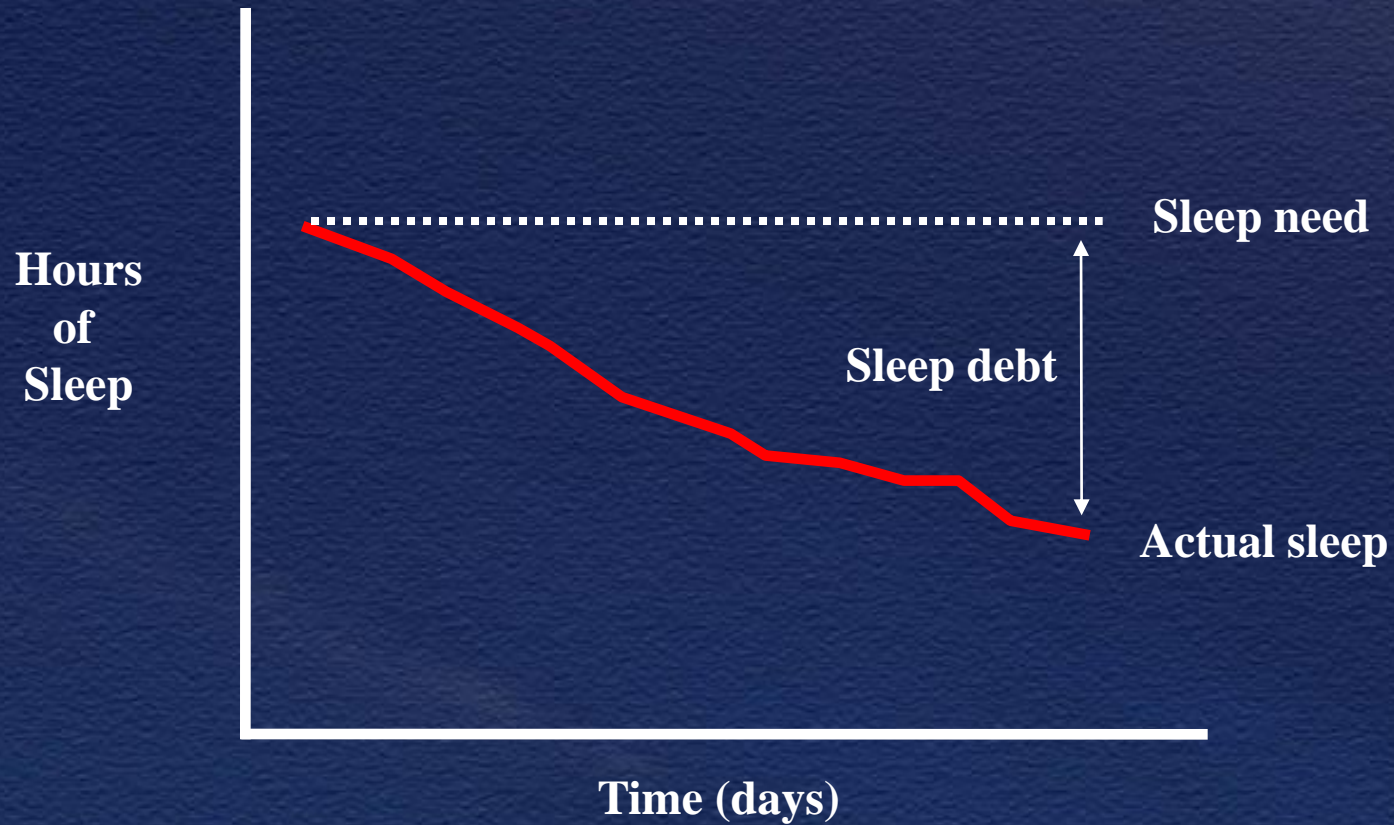
Fatigue Factors

- sleep
 - acute sleep loss
 - cumulative sleep debt
- circadian clock
- hours awake
- sleep disorders

Sleep Requirement



Cumulative Sleep Debt



Sleep Need – Actual Sleep = Sleep Debt

Sleep debt grows cumulatively over time

Fatigue Factors

- sleep
- circadian clock
 - 'sleepy' windows
 - 'alert' windows
 - irregular schedule
 - time zones
- hours awake
- sleep disorders

NASA Long-Haul Study

Circadian Results

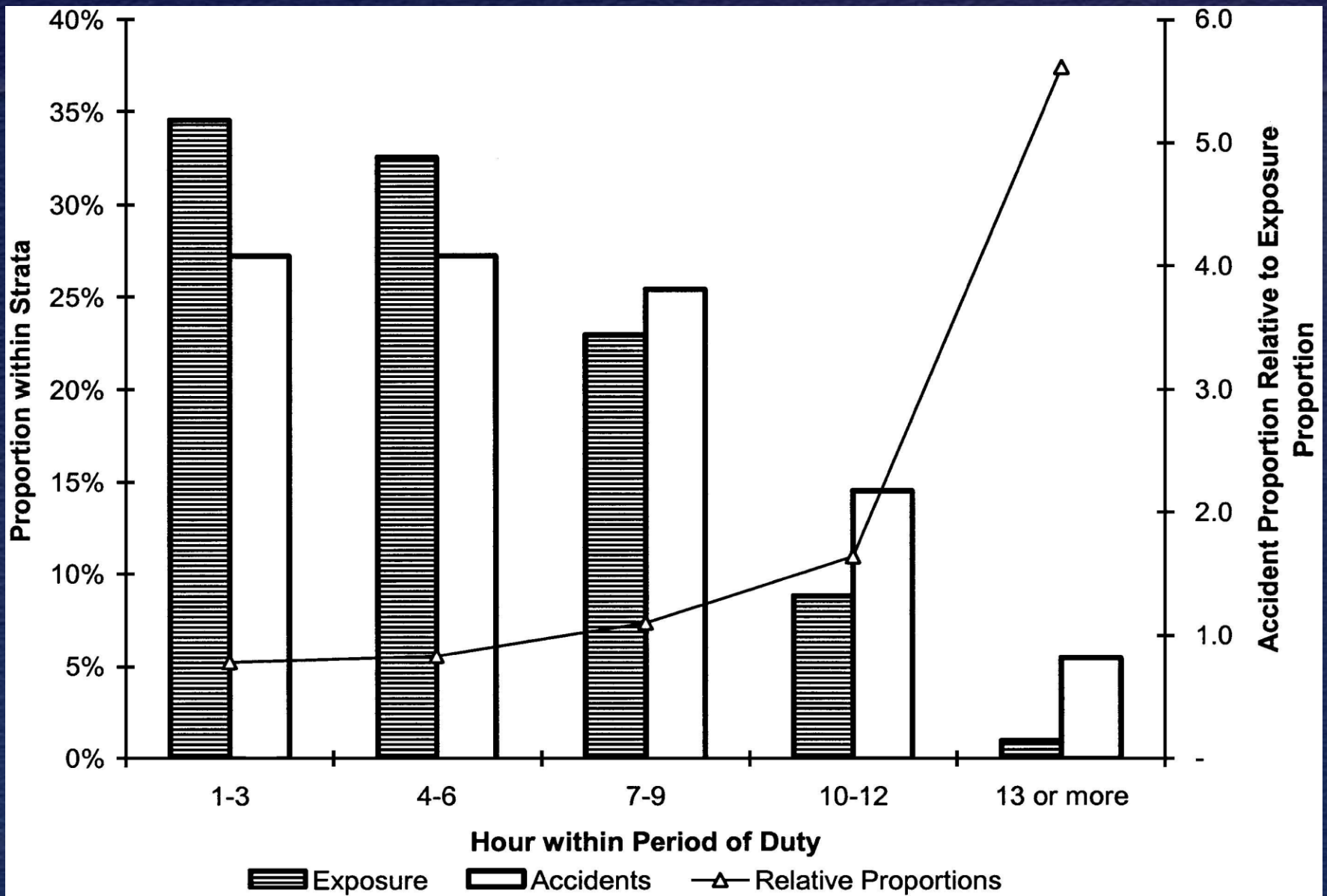
- 80% of crewmembers showed circadian variation in temperature (ave period = 25.7 hr)
- 20% had no detectable circadian rhythm

“Adapting” to Shift Work

- In most instances, complete circadian adaptation to night shift work never occurs
 - early morning light prevents adaptation
 - reversion to day-active schedule on days off

Fatigue Factors

- sleep
- circadian clock
- hours awake
 - > 12 hrs
 - > 16 hrs
 - 24 hrs
- sleep disorders



Fatigue Factors

- sleep
- circadian clock
- hours awake
- sleep disorders
 - ~ 90 sleep disorders
 - sleep apnea

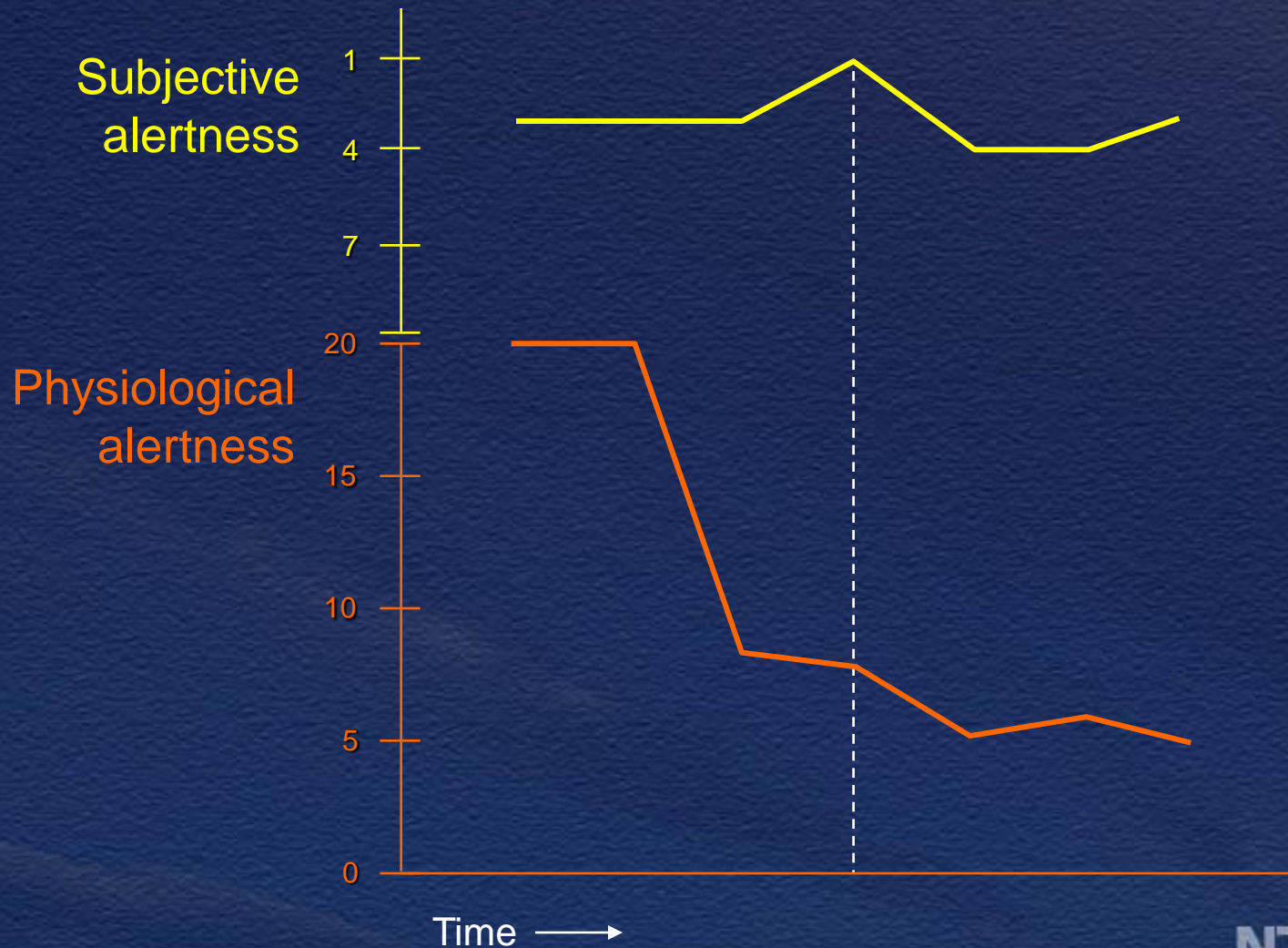
Sleep Apnea is a Safety Risk

- > 6 times increased risk for crash
- SA performance = .06 - .08 BAC

Fatigue Factors

- sleep
- circadian clock
- hours awake
- sleep disorders

Alertness Reports Often Inaccurate



Adapted from Sasaki et al., 1986

NTSB Most Wanted List

Critical changes needed to reduce transportation accidents and save lives.



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MOST WANTED LIST

A program to increase the public's awareness of, and support for, action to adopt safety steps that can help prevent accidents and save lives. The following are ten of the current issues.



Addressing Human Fatigue



General Aviation Safety



Safety Management Systems



Runway Safety



Bus Occupant Safety



Pilot & Air Traffic Controller Professionalism



Recorders



Teen Driver Safety



Addressing Alcohol-Impaired Driving



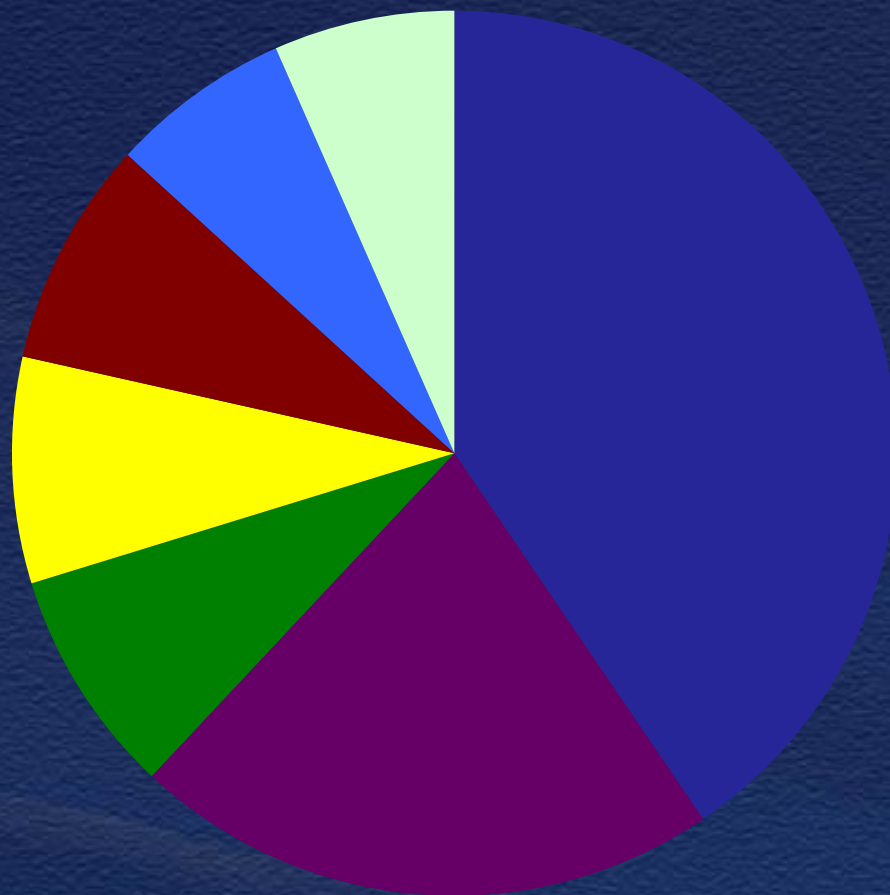
Motorcycle Safety



NTSB Recommendations

- MOST WANTED since 1990
- ~200 fatigue recommendations

Complex Issue: Requires Multiple Solutions



- Scheduling Policies and Practices
- Education
- Organizational Strategies
- Raising Awareness
- Healthy Sleep
- Vehicle and Environmental Strategies
- Research and Evaluation

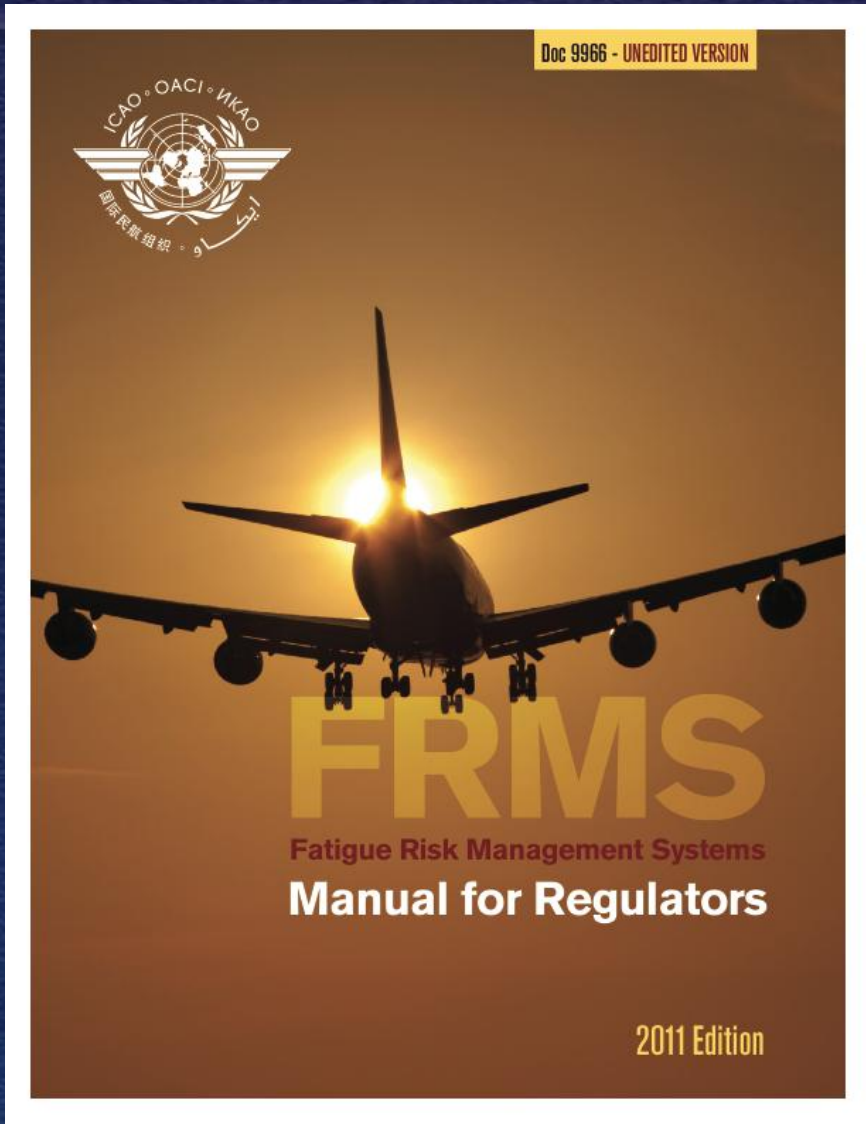
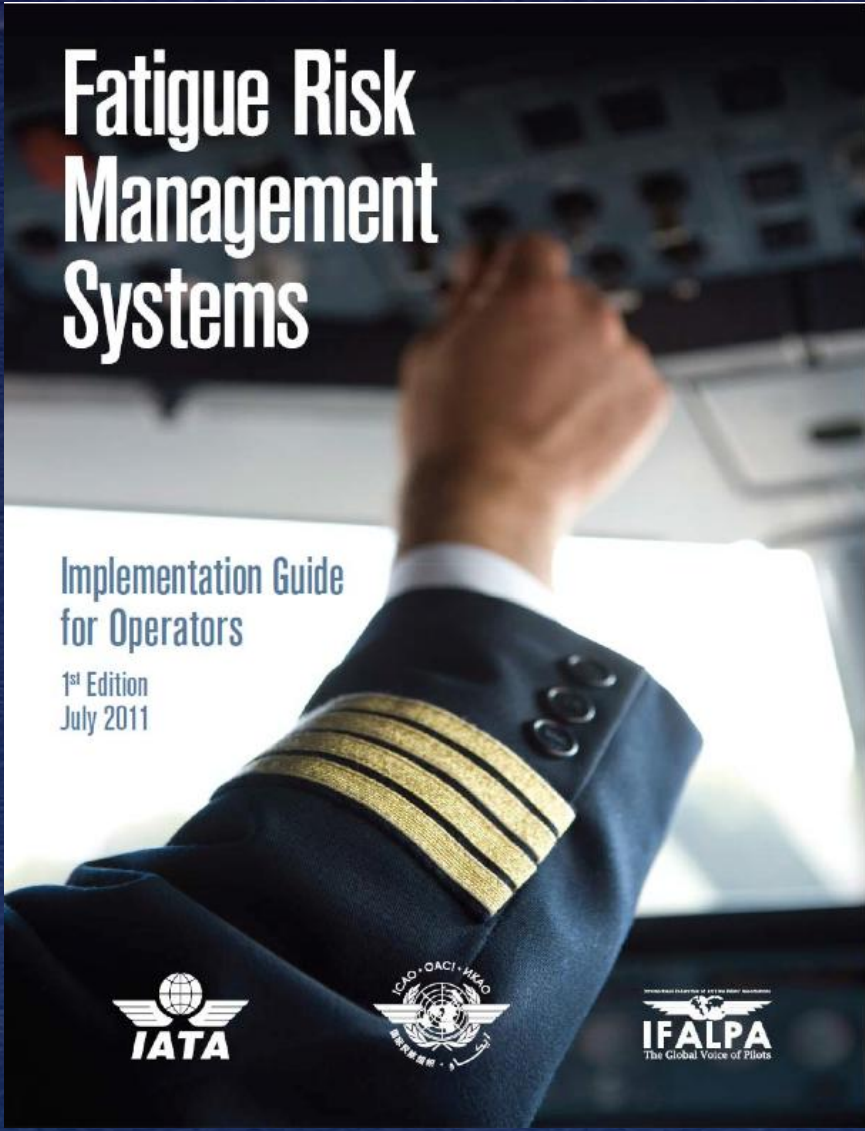
NTSB Recommendations: Hours of Service / Scheduling

- Science-based hours of service
- Allow for at least 8 hours of uninterrupted sleep
- Reduce schedule irregularity and unpredictability

NTSB Recommendations: Fatigue Management Systems

- Develop guidance based on empirical and scientific evidence for operators to establish fatigue management systems
- Develop and use a methodology that will continually assess the effectiveness of fatigue management systems

Example



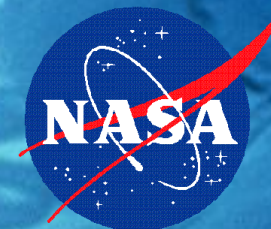
NTSB Recommendations: Education/Strategies

- Develop a fatigue education and countermeasures training program
- Educate operators and schedulers
- Include information on use of strategies: naps, caffeine, etc.
- Review and update materials

NTSB Recommendations: Education/Strategies

- Include information on use of strategies: naps, caffeine, etc.
- No recommendations on specific personal strategies

Example: NASA Planned Rest Study



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Changing Safety Culture

Safety goal . . .

→ 0



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