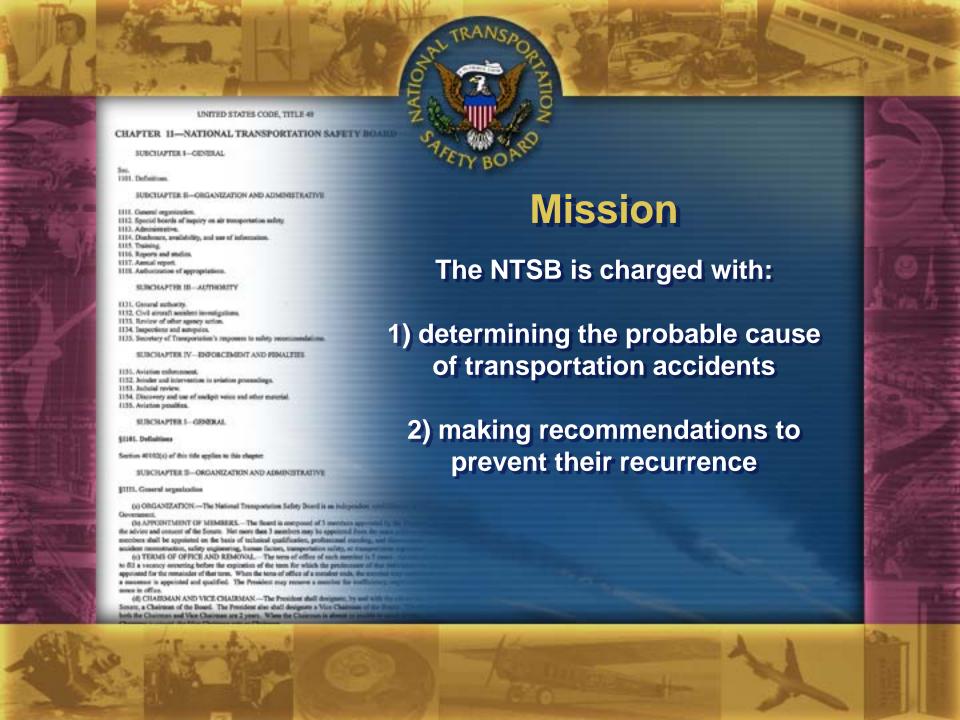
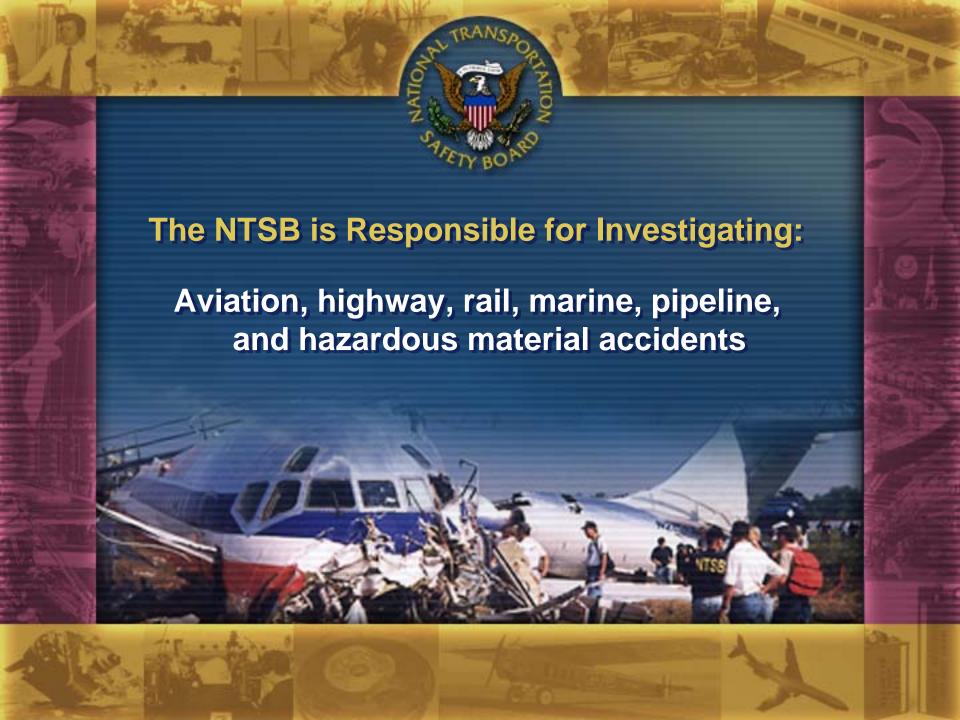


Managing Fatigue in 24/7 Ops: Lessons Learned from Transportation

Honorable Mark R. Rosekind, Ph.D. Board Member

FBI Crisis Management Coordinators Conference November 2, 2011

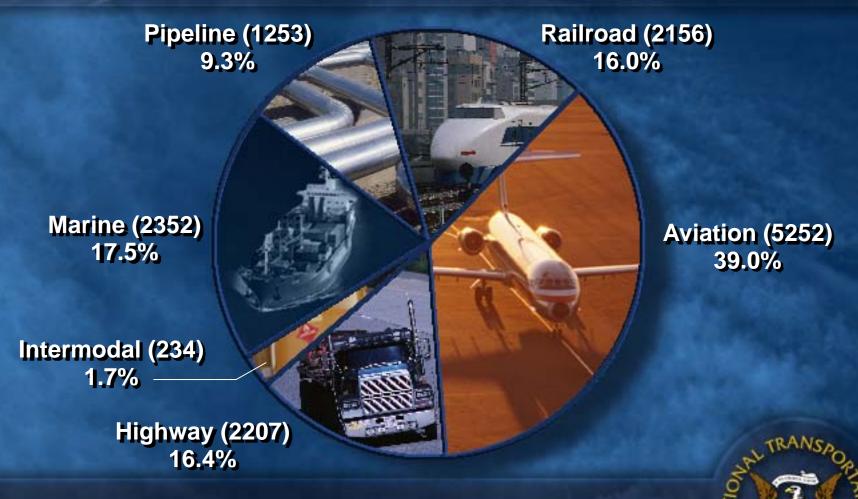








13,454 Safety Recommendations issued since 1967



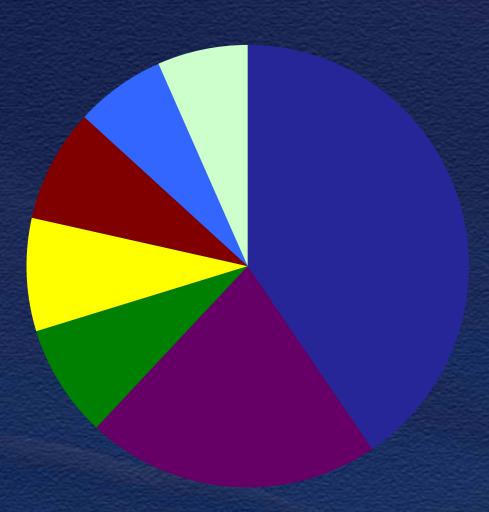
NTSB Fatigue Recommendations

MOST WANTED since 1990

~200 fatigue recommendations



Complex Issue: Requires Multiple Solutions



- Scheduling Policies and Practices
- Education
- Organizational Strategies
- Raising Awareness
- Healthy Sleep
- Vehicle and Environmental Strategies
- Research and Evaluation





Fatigue Risks

Fatigue can degrade every aspect of human capability.



Fatigue Risks

- reduced (20 50%+):
 - reaction time
 - memory
 - communication
 - situational awareness

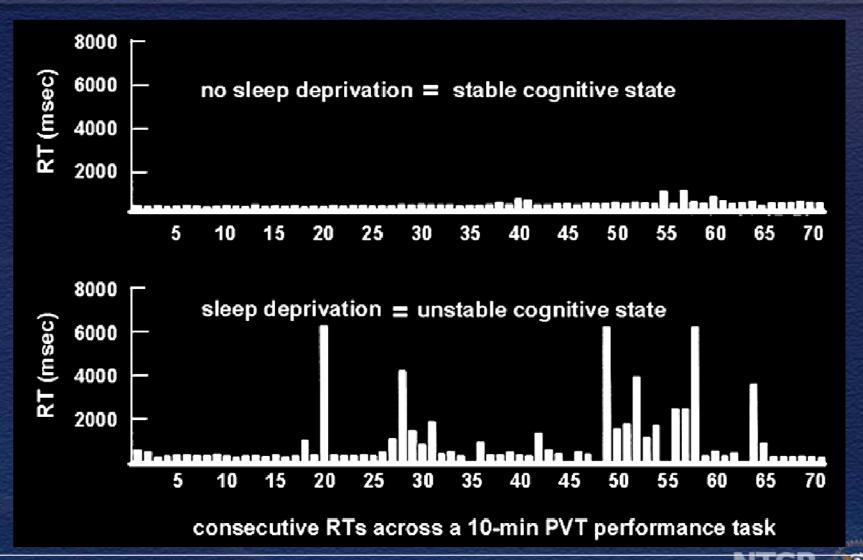
- judgment
- attention
- mood
- more . . .

- increased:
 - irritability
 - apathy

- attentional lapses
- microsleeps



Fatigue and Reaction Times



Doran SM, Van Dongen HP, Dinges DF. Sustained attention performance during sleep deprivation: evidence of state instability.

**Archives of Italian Biology: Neuroscience 2001;139:253-267.

Fatigue Factors

sleep

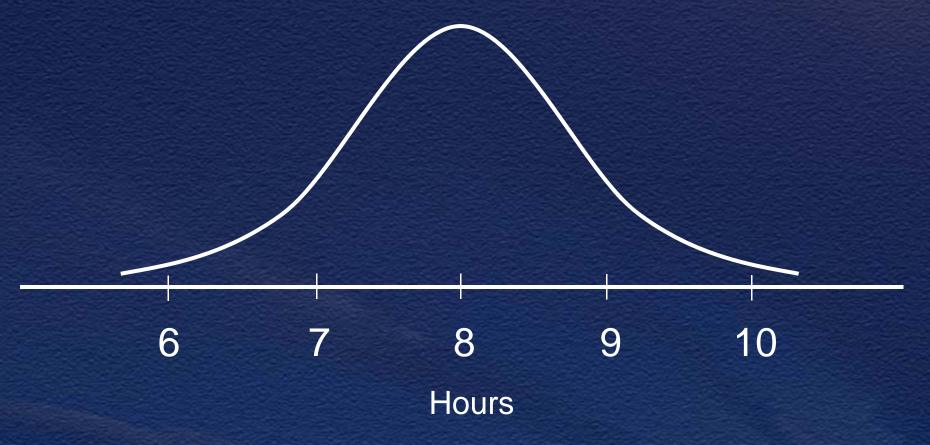
circadian clock

hours awake

sleep disorders



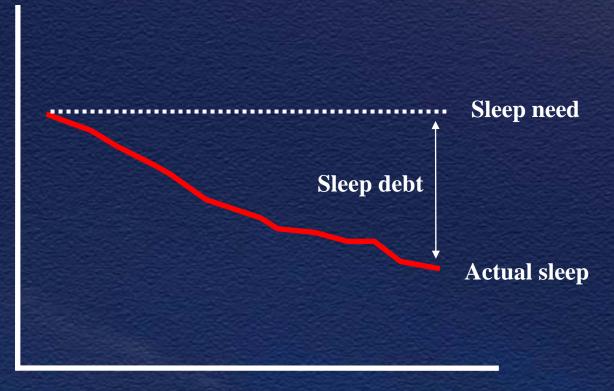
Sleep Requirement





Cumulative Sleep Debt

Hours of Sleep

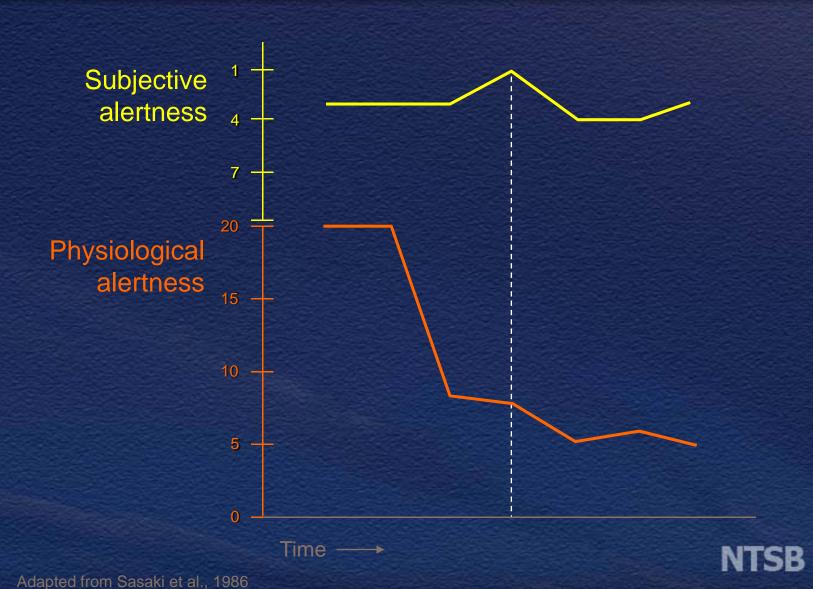


Time (days)

Sleep Need – Actual Sleep = Sleep Debt
Sleep debt grows cumulatively over time



Alertness Reports Often Inaccurate





NTSB