

HSG-SF - 663400 - Single Family Integration-P233

INITIATIVE DEFINITION BY08

Initiative Definition BY08

Template Name	IT Investment BY2008
Investment Name	HSG-SF - 663400 - Single Family Integration-P233
Investment Revision Number	9
Is this investment a consolidated business case?	No
Point of Contact	Lasley, Kris
Revision Comment	
Class	IT

I.A: OVERVIEW BY08

Descriptive Information BY08

Date of Submission	
Agency	Department of Housing and Urban Development
Bureau	Working Capital Fund
Name of this Capital Asset	HSG-SF - 663400 - Single Family Integration-P233
Full UPI Code	025-00-01-04-01-1220-00
Four Digit UPI Code	1220
Two Digit UPI Code	00
Exhibit 53 Part	IT Investments by Mission Area
OMB Investment Type	01 - Major Investment
OMB Exhibit 53 Major Mission Area	04 - Single Family Housing
PY Full UPI Code	025-00-01-04-01-1010-00-101-001
What kind of investment will this be in this Budget Year?	Mixed Life Cycle
If this investment supports homeland security, Indicate by corresponding number which homeland security mission area(s) this investment supports?	
OMB Short Description	This initiative integrates the legacy systems supporting the SF mortgage insurance process, resulting in decreased system costs, and improved integration, and monitoring and evaluation of the SF insurance process.
Investment C&A Status	25 - Some or all of the systems within this investment have been through a C&A Process, some systems have been granted Full Authority to Operate

Screening Questions BY08

What was the first budget year this investment was submitted to OMB?	FY2006
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Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap:
 The SFI project was initiated to replace outdated legacy and cuff systems within FHA's Office of Single Family Housing and to help the office transform from a large number of individual systems developed for unique purposes to an integrated systems architecture that serves present and future needs. Currently, over forty national systems, and many local (cuff) systems support the five key business functions: Loan Origination, Loan Insurance Management, Asset Management, Business Partner Approval & Monitoring, and Business Intelligence/Reporting. This project will consolidate 35 legacy systems and 50 cuff systems for processing FHA SF mortgage insurance. The project was undertaken, in part, to address the recommendations made in the General Accounting Office's report "Single Family Housing: Current Information Systems Do Not Fully Support the Business Processes at HUD's Homeownership Centers." The project addresses the persistent need to replace systems that are past their design life or that do not provide needed functionality; consolidate the large number of separate systems into a more manageable group of related systems that aligns with the Target Architecture; improve system capability by using a common software platform; reduce data errors and redundancy by using a single, common database; and utilize COTS software where possible. The investment supports the SFI LoB defined by HUD's EA and Business and IT Modernization Roadmap (Vision 2010).

The SFI project is in the process of obtaining contract services that will perform the migration of the legacy systems to the new platform. In FY07, it is expected that the first systems will be moved into the

new environment, while additional systems will be moved in FY2008.

As a result of this investment, HUD will realize the following impacts: (1) a significant reduction in operational and maintenance costs; (2) simplified system administration; (3) reduced total costs of ownership; (4) enhanced system flexibility and adaptability; (5) improved systems security; (6) additional support for field operations; (7) an enhanced ability to respond to emerging business requirements; and (8) improved program support and oversight.

Specific results will include : Automating the lender case binder tracking process; reducing the Department's dependency on batch processing between legacy systems; allowing Home Ownership Centers (HOCs) the ability to better monitor lenders; and improving data quality.

Did the Agency's Executive/Investment Committee approve this request?	Yes
If "yes," what was the date of this approval?	8/15/2006
Did the Project Manager review this Exhibit?	Yes
Contact information of Project Manager?	

Project Manager Name	
Reed Sr., Peter J	
Project Manager Phone Number	202-708-0614 x6391
Project Manager E-mail	peter_j._reed@hud.gov
Has the agency developed and/or promoted cost effective, energy efficient and environmentally sustainable techniques or practices for this project.	Yes
Will this investment include electronic assets (including computers)?	Yes
Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)	No
If "yes," is an ESPC or UESC being used to help fund this investment?	
If "yes," will this investment meet sustainable design principles?	
If "yes," is it designed to be 30% more energy efficient than relevant code?	
Does this investment directly support one of the PMA initiatives?	Yes
If "yes," check all of the PMA initiatives that apply:	Expanded E-Government, Financial Performance, Housing and Urban Development Management and Performance, Real Property Asset Management
Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? (For more information about the PART, visit www.whitehouse.gov/omb/part .)	No
Does this investment address a weakness found during the PART Review?	No
If "yes," what is the name of the PARTed program?	
If "yes," what PART rating did it receive?	
Is this investment for information technology?	Yes
Briefly describe how this asset directly supports the identified initiative(s)?	The initiative will incorporate e-Gov and e-business to the maximum extent possible; will work with other agencies (e.g. SSA, Treasury), state/local governments, and the mortgage industry to improve the Mortgage Insurance process. Financial Performance and Asset Management will be improved by better staff ability to analyze partner performance, and automated monitoring. HUD Management & Performance are addressed by improved capabilities for risk management and strengthened program controls.

IT Screening Questions BY08

If the answer to Question: "Is this investment for information technology?" was "Yes," complete this sub-section. If the answer is "No," do not answer this sub-section.

What is the level of the IT Project? (per CIO Council PM Level 2 Guidance)

What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance): (1) Project manager has been validated as qualified for this investment

Is this investment identified as "high risk" on the Q4 - FY 2006 agency high risk report (per OMB's 'high risk' memo)? No

Is this a financial management system? No

If "yes", does this investment address a FFMIA compliance area? No

If "yes," which FFMIA compliance area?

If "no," what does it address?

If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52

Provide the Percentage Financial Management for the budget year 12.602000

What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%) 100.000000

For budget year, what percentage of the total investment is for hardware? 15.000000

For budget year, what percentage of the total investment is for software? 10.000000

For budget year, what percentage of the total investment is for services? 75.000000

For budget year, what percentage of the total investment is for other services?

If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities? Yes

Contact information of individual responsible for privacy related questions:

Privacy Officer Name
Jeanette Smith

Privacy Officer Phone Number 202-708-2374 X8062

Privacy Officer Title Privacy Act Officer

Privacy Officer E-mail Jeanette_Smith@HUD.GOV

Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval? Yes

I.B: SUMMARY OF SPENDING BY08

Summary of Spending BY08

Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The "TOTAL" estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

SUMMARY OF SPENDING FOR PROJECT STAGES

* Costs in thousands

	PY - 1 and Earlier	PY 2006	CY 2007	BY 2008	BY + 1 2009	BY + 2 2010	BY + 3 2011	BY + 4 and Beyond	Total
Planning									
Budgetary Resources	26907.805	248.668	946.847	722.378					
Outlays	131.361	0	0	0					
A. Project Initiation/Planning									

	PY - 1 and Earlier	PY 2006	CY 2007	BY 2008	BY + 1 2009	BY + 2 2010	BY + 3 2011	BY + 4 and Beyond	Total
Budgetary Resources	26907.805	57.711	95.48	72.845					
Outlays	131.361	0	0	0					
B. Requirements Definition									
Budgetary Resources	0	73.448	39.784	30.352					
Outlays	0	0	0	0					
C. System Design									
Budgetary Resources	0	117.509	811.583	619.181					
Outlays	0	0	0	0					
Acquisition									
Budgetary Resources	0	1250.332	7010.553	5348.022					
Outlays	0	0	0	0					
D. Software Acquisition									
Budgetary Resources	0	216.911	95.48	72.845					
Outlays	0	0	0	0					
E. Hardware/Infrastructure Acquisition									
Budgetary Resources	0	291.024	779.757	594.899					
Outlays	0	0	0	0					
F. New Development/Perfective Maintenance									
Budgetary Resources	0	111.546	2958.727	2561.709					
Outlays	0	0	0	0					
G. Systems Integration & Testing									
Budgetary Resources	0	430.851	2954.101	1948.598					
Outlays	0	0	0	0					
H. Installation & Deployment									
Budgetary Resources	0	200	222.488	169.971					
Outlays	0	0	0	0					
Subtotal Planning & Acquisition									
Budgetary Resources	26907.805	1499	7957.4	6070.4					
Outlays	131.361	0	0	0					
Operations & Maintenance									
Budgetary Resources	45702.572	14331.908	10731.949	10411.286					
Outlays	3188.199	0	0	0					
I. Systems Operation									
Budgetary Resources	41794.324	5693.646	4425.179	4164.515					
Outlays	3188.199	0	0	0					
J. Corrective & Adaptive Maintenance									
Budgetary Resources	3908.248	8638.262	6306.77	6246.771					
Outlays	0	0	0	0					
TOTAL									

	PY - 1 and Earlier	PY 2006	CY 2007	BY 2008	BY + 1 2009	BY + 2 2010	BY + 3 2011	BY + 4 and Beyond	Total
Budgetary Resources	72610.377	15830.908	18689.349	16481.686					
Outlays	3319.560	0	0	0					
Government FTE Costs									
Budgetary Resources	5804.455	1093.126	2928.051	1865.697					
Planning									
Budgetary Resources	0	0	0	0					
Acquisition									
Budgetary Resources	0	0	0	0					
Maintenance									
Budgetary Resources	5804.455	1093.126	2928.051	1865.697					

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

Full Time Equivalentents BY08

Use the following table to provide the number of Government Full Time Equivalentents (FTE) represented by the Government FTE Costs in the Summary of Spending Table. Numbers should be entered in decimal format for each of the categories listed.

FTE Table

	PY - 6 2000	PY - 5 2001	PY - 4 2002	PY - 3 2003	PY - 2 2004	PY - 1 2005	PY 2006	CY 2007	BY 2008	BY + 1 2009	BY + 2 2010	BY + 3 2011	BY + 4 2012	BY + 5 2013	BY + 6 2014	BY + 7 2015	BY + 8 2016	Total
Financial Management	0	0	0	0	0	0	0	0	0									
Security	0	0	0	0	0	0	0	0	0									
Program Management	0	0	0	0	0	0	0	0	0									
IT	0	0	0	0	0	0	0	0	0									
Other	0	0	0	0	0	0	9.220	9.22	9.220									
Total*	0	0	0	0	0	0	9.220	9.22	9.220									

*This row represents the 'Number of FTE represented by cost' from Summary of Spending table and will be sent to OMB.

Funding Questions BY08

Will this project require the agency to hire additional FTE's? No

How many and in what year?

If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes.

The 2008 summary of spending has changed for this initiative for several reasons. First, the initiative did not receive the budget requested for 2006, so the original amount needed for 2006 was rolled over to 2007, and 2007 rolled over to 2008, etc. Next, four additional children initiatives were added to the consolidated business case, causing an increase in the maintenance dollars being reported. Finally, legislation was introduced this past year by the program area that will require legacy system changes prior to the new system being implemented, causing additional development dollars to be added to the original budget requests.

Provide the Percent Budget Formulation (BF) for the budget year

Provide the Percent Budget Execution (BE) for the

budget year

Funding Sources BY08

Funding Sources

* Costs in thousands

FS Name: MAX Code	Row Type	PY - 6 2000	PY - 5 2001	PY - 4 2002	PY - 3 2003	PY - 2 2004	PY - 1 2005	PY 2006	CY 2007	BY 2008	BY + 1 2009	BY + 2 2010	BY + 3 2011	BY + 4 2012	BY + 5 2013	BY + 6 2014	BY + 7 2015	BY + 8 2016	Total
Working Capital Fund: 025-35-4586-0 On Ex.53: Yes	DME	0	0	0	0	0	0	1498.85	7957.4	6070.400									
	SS	0	0	0	0	0	0	15425.406	13660	12276.983									
	Total	0	0	0	0	0	0	16924.256	21617.4	18347.383									
Total Yearly Budgets	DME	0	0	0	0	0	0	1498.85	7957.4	6070.4									
	SS	0	0	0	0	0	0	15425.406	13660	12276.983									
	Total	0	0	0	0	0	0	16924.256	21617.4	18347.383									

I.C: ACQUISITION/CONTRACT STRATEGY BY08

Contract/Task Order Table BY08

Complete the table for all (including all non-Federal) contracts and/or task orders currently in place or planned for this investment. Total Value should include all option years for each contract. Contracts and/or task orders completed do not need to be included.

Contract/Task Orders Table

Row Number	Contract or Task Order Number	Type of Contract/ Task Order	Has the contract been awarded?	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/ Task Order	End date of Contract/ Task Order	Total Value of Contract/ Task Order	Is this an Interagency Acquisition?	Is it performance based?	Competitively awarded?	What, if any, alternative financing option is being used?	Is EVM in the contract?	Does the contract include the required security and privacy clauses?	Name of CO	CO Contact Information (phone/email)	Contracting Officer Certification Level	If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?
1	TBD	FFP	No	9/1/2006	1/1/1900	1/1/1900	3000	No	Yes	No	NA	Yes	Yes	Lasley, Kris D	kris_d._lasley@hud.gov	N/A	Yes
2	TBD	À TBD	No	3/1/2007	1/1/1900	1/1/1900	20000	No	Yes	Yes	NA	Yes	Yes	Lasley, Kris D	kris_d._lasley@hud.gov	N/A	Yes
3	C-ATL-01831	FFP	Yes	7/27/2005	7/27/2005	7/22/2006	1750	No	Yes	Yes	NA	No	Yes	Cannon, Norma	norma_s._cannon@hud.gov	Level 3	
4	C-DEN-01959	Firm Fixed Price	Yes	9/27/2004	9/27/2004	1/31/2007	2990	No	Yes	No	NA	No	Yes	Surber, Keith W	303-672-5281 / keith_w._surber@hud.gov	Level 3	
5	C-DEN-02045	Firm	Yes	9/30/2005	10/1/2005	9/30/2006	2920	No	Yes	No	NA	Yes	Yes	Surber,	303-672-5281 /	Level 3	

Row Number	Contract or Task Order Number	Type of Contract/ Task Order	Has the contract been awarded?	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/ Task Order	End date of Contract/ Task Order	Total Value of Contract/ Task Order	Is this an Interagency Acquisition?	Is it performance based?	Competitively awarded?	What, if any, alternative financing option is being used?	Is EWM in the contract?	Does the contract include the required security and privacy clauses?	Name of CO	CO Contact information (phone/email)	Contracting Officer Certification Level	If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?
		Fixed Price												Keith W	keith_w._surber@hud.gov		
6	C-OPC-22595	FFP	Yes	12/1/2003	1/1/1900	1/1/1900	1700	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
7	C-OPC-22595, TO1	FFP	Yes	9/30/2004	9/30/2004	9/30/2008	453	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
8	C-OPC-22595, TO3	FFP	Yes	9/30/2004	9/30/2004	11/30/2006	802	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
9	C-OPC-22595, TO2	FFP	Yes	9/30/2004	9/30/2004	9/30/2006	1300	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
10	C-OPC-22595, TO4	FFP	Yes	1/1/2005	1/1/2005	4/30/2007	732	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
11	C-OPC-22595, TO6	FFP	Yes	4/30/2005	4/30/2005	12/31/2006	2200	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
12	C-OPC-22595, TO7	FFP	Yes	12/30/2005	1/2/2006	9/30/2006	2821	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
13	C-OPC-22571	FFP	Yes	9/28/2004	9/28/2004	9/29/2009	8700	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
14	C-OPC-22571, TO2	FFP	Yes	12/1/2005	12/1/2005	10/31/2006	1238	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
15	C-OPC-22310	FFP	Yes	9/28/2002	9/28/2002	9/29/2007	1100	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
16	C-OPC-22310, TO17	FFP	Yes	9/30/2005	9/30/2005	9/29/2006	371	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
17	C-OPC-22310, TO18	FFP	Yes	2/24/2006	2/24/2006	11/23/2006	89	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
18	C-OPC-22583	FFP	Yes	12/2/2003	12/2/2003	11/27/2008	945	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
19	C-OPC-22583, TO2	FFP	Yes	9/30/2004	9/30/2004	6/30/2006	124	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
20	C-OPC-22583, TO3	FFP	Yes	9/30/2004	9/30/2004	9/30/2006	392	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
21	C-OPC-22583, TO4	FFP	Yes	10/1/2005	10/1/2005	8/31/2006	304	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
22	C-OPC-22583, TO5	FFP	Yes	12/8/2005	12/8/2005	11/27/2006	2100	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
23	C-OPC-22583, TO7	FFP	Yes	11/28/2005	11/28/2005	10/27/2006	2217	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
24	C-OPC-22219	FFP	Yes	11/30/2005	12/1/2005	11/30/2006	3627	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
25	C-OPC-22753	FFP	Yes	9/20/2004	9/20/2004	9/19/2009	6800	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
26	C-OPC-22753, TO3	FFP	Yes	12/1/2005	12/1/2005	11/30/2006	318	No	Yes	No	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
27	C-OPC-22163	FFP	Yes	6/3/2002	6/3/2002	5/30/2007	3400	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
28	C-OPC-22163, TO12	FFP	Yes	3/24/2006	3/24/2006	11/25/2006	573	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
29	C-OPC-22310, TO16	FFP	Yes	7/15/2005	7/15/2005	7/14/2006	301	No	Yes	Yes	NA	No	Yes	Glymph, Kelvin	202-708-7133 / Kelvin_X._Glymph@hud.gov	N/A	Yes
30	C-OPC-22421	FFP	Yes	5/25/2006	6/28/2006	6/27/2007	371	No	Yes	No	NA	No	Yes	Glymph,	202-708-7133 /	N/A	Yes

Row Number	Contract or Task Order Number	Type of Contract/ Task Order	Has the contract been awarded?	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/ Task Order	End date of Contract/ Task Order	Total Value of Contract/ Task Order	Is this an Interagency Acquisition?	Is it performance based?	Competitively awarded?	What, if any, alternative financing option is being used?	Is EVM in the contract?	Does the contract include the required security and privacy clauses?	Name of CO	CO Contact information (phone/email)	Contracting Officer Certification Level	If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?
														Kelvin	Kelvin_X._Glymph@hud.gov		
31	C-DEN-01874	FFP	Yes	6/20/2006	6/20/2006	6/21/2007	1238	No	Yes	No	NA	No	Yes	Surber, Keith W	303-672-5281 / keith_w._surber@hud.gov	Level 3	
32	C-DEN-02057	FFP	Yes	3/16/2006	3/16/2006	11/5/2011	332	No	Yes	No	NA	No	Yes	Royce, Nancy	Nancy_J._Royce@hud.gov	Level 2	

Contract/Task Order Questions BY08

If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

Contracts with "NO" EVM indicated in the contract are maintenance contracts which practice "Operational Analysis".

Do the contracts ensure Section 508 compliance? Yes

Explain why (508 Compliance)?

The contracts are written to require Section 508 compliance where applicable. The following is an excerpt of the language contained in the contracts, including a statement that "the Contractor shall ensure compliance with the requirements in this section."

"The standards cited in the "Section 508 Standard Citation" column in the table (below) are derived from 36 CFR (Code of Federal Regulations) PART 1194 - Electronic and Information Technology Accessibility Standards."

Is there an acquisition plan which has been approved in accordance with agency requirements? Yes

What is the date of your acquisition plan? 11/1/2006

If "no," will an acquisition plan be developed?

If "no," briefly explain why:

I.D: PERFORMANCE INFORMATION BY08

Performance Goals & Measures BY08

Agencies must use the Performance Goals and Measures Table below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

Performance Goals and Measures

Fiscal Year	Strategic Goal(s) Supported	Performance Measure	Actual/baseline (from Previous Year)	Planned Performance Metric (Target)	Performance Metric Results (Actual)
2004			See PRM Table 2		

FEA Performance Reference Model (PRM) BY08

FEA PRM

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
2006	Goal E: Embrace High Standards of Ethics, Management and Accountability	Customer Results	Customer Benefit	Customer Impact or Burden	Enable electronic submission of mortgage case binders in support of Strategic Objective EM.3: Improve accountability, service delivery, and customer service of HUD and its partners	0	40%	.5%
2006	Goal E: Embrace High Standards of Ethics, Management and Accountability	Mission and Business Results	Controls and Oversight	Program Monitoring	Decrease the number of FHA mortgage insurance claims in support of PMA Objective: Housing and Urban Development Management and Performance	248,995	25%	6%
2006	Goal E: Embrace High Standards of Ethics, Management and Accountability	Processes and Activities	Financial (Processes and Activities)	Savings and Cost Avoidance	Reduce Mailing and Storage Costs By Increasing the number of system interfaces with public sector partners in support of Strategic Objective EM.3: Improve accountability, service delivery, and customer service of HUD and its partners	0	50%	60%
2006	Goal E: Embrace High Standards of Ethics, Management and Accountability	Technology	Financial (Technology)	Overall Costs	Decrease the maintenance costs for legacy systems in support of PMA Objective: Housing and Urban Development Management and Performance	\$12 Million	25%	8%
2007	Goal A:	Customer	Customer	Customer	Increase the	0%	25%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
	Increase Homeownership Opportunities	Results	Benefit	Impact or Burden	share of Single Family mortgages endorsed for insurance by FHA through electronic endorsement in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners			
2007	Goal A: Increase Homeownership Opportunities	Customer Results	Service Accessibility	Automation	Increase the percentage of Business Partner submissions that can be received electronically in support of increased electronic capability for Lenders, Brokers and Non-profit participants to submit applications	20%	10%	
2007	Goal A: Increase Homeownership Opportunities	Customer Results	Service Accessibility	Automation	Increase the percentage of annual mortgage case binders submitted electronically in support of increased electronic capability for Lenders, Brokers and Non-profit participants to submit data	0%	10%	
2007	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.1.11. Maintain the share of insurable REO properties sold to owner/occupants at no less than 66% in support of PMA Objective: Real Property Asset Management	54%	12%	
2007	Goal A: Increase Homeownership	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.6.1. Ensure that at least 45% of total	35%	10%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
	Opportunities				claims on FHA-insured Single Family mortgages are loss-mitigation claims in support of PMA Objective: Housing and Urban Development Management and Performance			
2007	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.6.2 Ensure that at least 62% of mortgagors receiving default counseling will successfully avoid foreclosure in support of PMA Objective: Housing and Urban Development Management and Performance	45%	17%	
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	Mission and Business Results	Controls and Oversight	Program Monitoring	Reduce the percentage of mortgage insurance claims in support of PMA Objective: Housing and Urban Development Management and Performance	42%	5%	
2007	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Internal Risk Management and Mitigation	Continuity Of Operations	Reduce the percentage of loss mitigation claim cases that re-default in support of PMA Objective: Financial Performance	15.57	2%	
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	Processes and Activities	Management and Innovation	Innovation and Improvement	Increase the share of audited financial statements submitted electronically by FHA-approved lenders in support of Strategic Objective EM.3: Improve	0%	20%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
					accountability, service delivery, and customer service of HUD and its partners			
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	Processes and Activities	Productivity and Efficiency	Efficiency	Increase the average quarterly performance score for all M&M contracts by 3% over the score for the initial period in support of Strat Obj EM.3 Improve accountability, service delivery, and customer service of HUD and its business partners	82.8	3%	
2007	Goal A: Increase Homeownership Opportunities	Processes and Activities	Quality	Errors	Reduce the share of mortgage insurance applications rejected during e-verification of SSN to .5% of all applications submitted to FHA in support of Strat Obj EM.3 Improve accountability, service delivery, and customer service of HUD and its partners	.7%	.2%	
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	Technology	Effectiveness	IT Contribution to Process, Customer, or Mission	Reduce the number of different platforms required to perform Single Family business, thereby reducing maintenance costs and employing current technology in support of PMA Objective: Housing and Urban Development Management and Performance	5	1	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	Technology	Financial (Technology)	Overall Costs	Reduce the # of legacy mainframe systems for SF business processes, reducing maintenance costs and improving data quality in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners	32	6	
2007	Goal A: Increase Homeownership Opportunities	Technology	Information and Data	Data Reliability and Quality	Increase the percentage of mortgage insurance applications that pass all automated edits for electronically submitted data in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners	83%	5%	
2008	Goal A: Increase Homeownership Opportunities	Customer Results	Customer Benefit	Customer Impact or Burden	Increase the share of Single Family mortgages endorsed for insurance by FHA through electronic endorsement in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners	0%	25%	
2008	Goal A: Increase Homeownership Opportunities	Customer Results	Service Accessibility	Automation	Increase the percentage of Business Partner submissions that can be received	20%	10%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
					electronically in support of increased electronic capability for Lenders, Brokers and Non-profit participants to submit applications			
2008	Goal A: Increase Homeownership Opportunities	Customer Results	Service Accessibility	Automation	Increase the percentage of annual mortgage case binders submitted electronically in support of increased electronic capability for Lenders, Brokers and Non-profit participants to submit data	0%	10%	
2008	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.1.11. Maintain the share of insurable REO properties sold to owner/occupants at no less than 66% in support of PMA Objective: Real Property Asset Management	54%	12%	
2008	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.6.1. Ensure that at least 45% of total claims on FHA-insured Single Family mortgages are loss-mitigation claims in support of PMA Objective: Housing and Urban Development Management and Performance	35%	10%	
2008	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Community and Social Services	Homeownership Promotion	H.6.2 Ensure that at least 62% of mortgagors receiving default counseling will successfully avoid foreclosure in	45%	17%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
					support of PMA Objective: Housing and Urban Development Management and Performance			
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	Mission and Business Results	Controls and Oversight	Program Monitoring	Reduce the percentage of mortgage insurance claims in support of PMA Objective: Housing and Urban Development Management and Performance	42%	5%	
2008	Goal A: Increase Homeownership Opportunities	Mission and Business Results	Internal Risk Management and Mitigation	Continuity Of Operations	Reduce the percentage of loss mitigation claim cases that re-default in support of PMA Objective: Financial Performance	15.57	2%	
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	Processes and Activities	Management and Innovation	Innovation and Improvement	Increase the share of audited financial statements submitted electronically by FHA-approved lenders in support of Strategic Objective EM.3: Improve accountability, service delivery, and customer service of HUD and its partners	0%	20%	
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	Processes and Activities	Productivity and Efficiency	Efficiency	Increase the average quarterly performance score for all M&M contracts by 3% over the score for the initial period in support of Strat Obj EM.3 Improve accountability, service delivery, and customer service of HUD and its business	82.8	3%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
					partners			
2008	Goal A: Increase Homeownership Opportunities	Processes and Activities	Quality	Errors	Reduce the share of mortgage insurance applications rejected during e-verification of SSN to .5% of all applications submitted to FHA in support of Strat Obj EM.3 Improve accountability, service delivery, and customer service of HUD and its partners	.7%	.2%	
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	Technology	Effectiveness	IT Contribution to Process, Customer, or Mission	Reduce the number of different platforms required to perform Single Family business, thereby reducing maintenance costs and employing current technology in support of PMA Objective: Housing and Urban Development Management and Performance	5	1	
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	Technology	Financial (Technology)	Overall Costs	Reduce the # of legacy mainframe systems for SF business processes, reducing maintenance costs and improving data quality in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners	32	6	
2008	Goal A:	Technology	Information	Data Reliability	Increase the	83%	5%	

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Category	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
	Increase Homeownership Opportunities		and Data	and Quality	percentage of mortgage insurance applications that pass all automated edits for electronically submitted data in support of Strategic Objective EM.3: Improve accountability, service delivery and customer service of HUD and its partners			

All new IT investments initiated for FY 2005 and beyond must use Table 2 and are required to use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Please use Table 2 and the PRM to identify the performance information pertaining to this major IT investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov.

I.E: SECURITY AND PRIVACY BY08

Costs & Risks BY08

In order to successfully address this area of the business case, each question below must be answered at the system/application level, not at a program or agency level. Systems supporting this investment on the planning and operational systems security tables should match the systems on the privacy table below. Systems on the Operational Security Table must be included on your agency FISMA system inventory and should be easily referenced in the inventory (i.e., should use the same name or identifier).

All systems supporting and/or part of this investment should be included in the tables below, inclusive of both agency owned systems and contractor systems. For IT investments under development, security and privacy planning must proceed in parallel with the development of the system/s to ensure IT security and privacy requirements and costs are identified and incorporated into the overall lifecycle of the system/s.

Please respond to the questions below and verify the system owner took the following actions:

Have the IT security costs for the system(s) been identified and integrated into the overall costs of the investment? Yes

Provide the Percentage IT Security for the budget year 8.313000

Is identifying and assessing security and privacy risks a part of the overall risk management effort for each system supporting or part of this investment. Yes

Security: Planning Systems BY08

Systems in Planning - Security

Name of System	Agency/ or Contractor Operated System?	Planned Operational Date	Planned or Actual C&A Completion Date
SFIntegration (P233)	Contractor and Government	1/25/2007	2/28/2007

Security: Operational Systems BY08

Operational Systems - Security

Name of System	Agency/ or Contractor Operated System?	NIST FIPS 199 Risk Impact level	Has C&A been Completed, using NIST 800-37?	Date C&A Complete	What standards were used for the Security Controls tests?	Date Complete(d): Security Control Testing	Date the contingency plan tested
Approval and Recertification Tracking System (F51A)	Contractor and Government	High	Yes	6/23/2005	FIPS 200 / NIST 800-53	9/15/2006	3/17/2006
Computerized Home Underwriting Management System (F17)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/15/2006	9/9/2006
Consolidated Single Family Statistical System (F42)	Contractor and Government	Moderate	Yes	6/24/2005	FIPS 200 / NIST 800-53	9/5/2006	3/17/2006
Credit Alert Voice Response (F57)	Contractor and Government	High	Yes	6/16/2005	FIPS 200 / NIST 800-53	9/6/2006	3/26/2006
Disposition Program Compliance System (P177)	Contractor and Government	Moderate	Yes	6/29/2005	FIPS 200 / NIST 800-53	9/6/2006	4/27/2006
FHA Connection (F17C)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/7/2006	9/9/2006
Home Equity Conversion Mortgage (F12)	Contractor Only	Moderate	Yes	6/20/2005	FIPS 200 / NIST 800-53	9/15/2006	3/20/2006
Housing Counselling System (F11)	Contractor and Government	Moderate	Yes	6/23/2005	FIPS 200 / NIST 800-53	9/19/2006	2/22/2006
Institutional Master File (F51)	Contractor and Government	Moderate	Yes	6/23/2005	FIPS 200 / NIST 800-53	9/19/2006	5/19/2006
Lender Assessment Subsystem (P096)	Contractor and Government	Low	Yes	7/1/2005	FIPS 200 / NIST 800-53	9/15/2006	3/1/2006
Single Family Acquired Asset Management System (SAMS)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/15/2006	3/20/2006
Single Family Default Monitoring Subsystem (F42D)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/5/2006	3/17/2006
Single Family Housing Enterprise Data Warehouse (D64A)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/12/2006	9/9/2006
Single Family Neighborhood Watch (A80W)	Contractor and Government	High	Yes	6/17/2005	FIPS 200 / NIST 800-53	9/8/2006	2/9/2006

Security: Weaknesses & Contractor Procedures BY08

Have any weaknesses, not yet remediated, related to any of the systems part of or supporting this investment been identified by the agency or IG? Yes

If "yes," have those weaknesses been incorporated into the agency's plan of action and milestone process? Yes

Indicate whether an increase in IT security funding is requested to remediate IT security weaknesses? Yes

If "yes," specify the amount, provide a general description of the weakness, and explain how the funding request will remediate the weakness.

For the SFIntegration System Project, the project has allocated \$700,000 toward the development and maintenance of the System Security Plan, Contingency Plan, System Security Plan, Technical Architecture Document, Minimum Security Baseline Assessment, Risk Assessment, and Contingency Plan. In addition, these funds will be used to support the Certification and Accreditation Statement process which includes the Security Test and Evaluation, Plan of Action and Milestones and address any deficiencies identified through the Security Test and Evaluation. The C&A process is estimated to take approximately 90 days and estimated costs are \$30,000-\$50,000 depending on the complexity of the system. The C&A process is executed each time major functionality (e.g., a legacy system is sunset) is added to the SFIntegration System.

For the Legacy Systems, the project has allocated \$150,000 to address the deficiencies identified in the System Test and Evaluation which is tracked through the Plan of Action and Milestone document. These deficiencies range from updating the System Security Plan to addressing data integrity, validation and audit trail issues.

How are contractor security procedures monitored, verified, and validated by the agency for the contractor systems above?

Contractors who require access to the system must complete an SF 85P background investigation form, must be fingerprinted and must undergo a background investigation. Only after this process has been completed may contractor personnel obtain access, and the access will be limited according to the role the contractor plays on the project. Different levels of contractors will have access to only the functions necessary to perform their job. Contractors that leave the project are immediately removed from the application, and from the HUD network. IT Data Centers are required to follow FISMA, A-130, A-11, and other major federal requirements. Contractor procedures are monitored during weekly status meetings where security incidents and events, results of automated scans, and audit trails may be reviewed. Periodic reporting and validation is also done to ensure that all user IDs that are active belong to staff that are still working on the project for both users and contractors, and to check that access levels are still appropriate. Management, operational, and technical security controls will be tested as part of NIST SP 800-37-compliant certification review activities as each module of the system is deployed. Weaknesses found will be documented and addressed in the plan of action and milestones for the system. Contracts for the SFI Project contain security clauses from HUD Acquisition Regulations (HUDAR 2452.239-70) that require contractors and subcontractors to: be U.S. citizens (or owe allegiance to the U.S.); notify HUD of any security breach or suspected breach or unauthorized disclosure of information contained in the specific investment; not release or divulge information developed or obtained during the contract; establish security procedures that meet the relevant requirements of HUD Handbooks 2400.24, "Information Security Program", and 732.2, "Personnel Security/ Suitability"; and comply with the contract security clause or face termination of the contract for default. This is in addition to the background investigation requirement, also required under the HUD Acquisition Regulations.

Privacy: Planning & Operational Systems BY08

Planning & Operational Systems - Privacy

Name of System	Is this a new system?	Is there a Privacy Impact Assessment (PIA) that covers this system?	Is the PIA available to the public?	Is a System of Records Notice (SORN) required for this system?	Was a new or amended SORN published in FY 06?
Approval and Recertification Tracking System (F51A)	No	Yes.	No, because the PIA has not been prepared.	Yes	No, because the system is operational, but the SORN has not yet been published.
Computerized Homes Underwriting Management	No	Yes.	Yes.	Yes	No, because the existing Privacy Act system of records was not substantially

Name of System	Is this a new system?	Is there a Privacy Impact Assessment (PIA) that covers this system?	Is the PIA available to the public?	Is a System of Records Notice (SORN) required for this system?	Was a new or amended SORN published in FY 06?
System (F17)					revised in FY 06.
Consolidated Single Family Statistical System (F42)	No	No.	No, because a PIA is not yet required to be completed at this time.	No	No, because the system is not a Privacy Act system of records.
Credit Alert Interactive Voice Response System (F57)	No	Yes.	Yes.	Yes	No, because the system is operational, but the SORN has not yet been published.
Disposition Program Compliance System (P177)	No	Yes.	Yes.	Yes	No, because the system is operational, but the SORN has not yet been published.
FHA Connection (F17C)	No	Yes.	Yes.	No	No, because the system is not a Privacy Act system of records.
Home Equity Conversion Mortgage (F12)	No	Yes.	Yes.	Yes	No, because the existing Privacy Act system of records was not substantially revised in FY 06.
Housing Counseling System (F11)	No	No.	No, because the PIA has not been prepared.	Yes	Yes, because this is a newly established Privacy Act system of records.
Institution Master File (F51)	No	Yes.	No, because the PIA has not been prepared.	Yes	No, because the system is operational, but the SORN has not yet been published.
Lender Assessment Subsystem (P096)	No	No.	No, because a PIA is not yet required to be completed at this time.	No	No, because the system is not a Privacy Act system of records.
Single Family Acquired Asset Management System (A80S)	No	Yes.	Yes.	Yes	Yes, because the existing Privacy Act system of records was substantially revised in FY 06.
Single Family Default Monitoring Subsystem (F42D)	No	Yes.	Yes.	No	No, because the system is not a Privacy Act system of records.
Single Family Housing Enterprise Data Warehouse (D64A)	No	Yes.	Yes.	Yes	No, because the existing Privacy Act system of records was not substantially revised in FY 06.
Single Family Integration (P233)	Yes	No.	No, because a PIA is not yet required to be completed at this time.	Yes	No, because the system is operational, but the SORN has not yet been published.
Single Family Neighborhood	No	Yes.	Yes.	Yes	No, because the existing Privacy Act

Name of System	Is this a new system?	Is there a Privacy Impact Assessment (PIA) that covers this system?	Is the PIA available to the public?	Is a System of Records Notice (SORN) required for this system?	Was a new or amended SORN published in FY 06?
Watch (A80W)					system of records was not substantially revised in FY 06.

I.F: ENTERPRISE ARCHITECTURE (EA) BY08

General EA Questions BY08

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

Is this investment included in your agency's target enterprise architecture? Yes

If "no," please explain why this investment is not included in your agency's target enterprise architecture?

Is this investment included in the agency's EA Transition Strategy? Yes

If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. Single Family Integration

If "no," please explain why this investment is not included in the agency's EA Transition Strategy?

FEA SRM BY08

Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

Service Component Reference Model (SRM) Table

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
Assets/Materials Management - Asset Transfer, Allocation, and Maintenance	Assets / Materials Management defines the set of capabilities that support the acquisition, oversight and tracking of an organization's assets. Asset Transfer, Allocation, and Maintenance defines the set of capabilities that support the movement, assignment, and replacement of assets.	Back Office Services	Asset / Materials Management	Asset Transfer, Allocation, and Maintenance	Asset Transfer, Allocation, and Maintenance	025-00-01-02-01-1010-00-101-002	Internal	2
Assets/Materials Management - Property/Asset Management	Assets / Materials Management defines the set of capabilities that support the acquisition, oversight and tracking of an organization's assets. Property / Asset Management defines the set of capabilities that support the identification, planning and allocation of an organization's physical capital and resources.	Back Office Services	Asset / Materials Management	Property / Asset Management	Property / Asset Management	025-00-01-02-01-1010-00-101-002	Internal	2
Data Management - Data Classification	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Data Classification defines the set of capabilities that allow the classification of data.	Back Office Services	Data Management	Data Classification	Data Classification		No Reuse	2

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
Data Management - Data Cleansing	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Data Cleansing defines the set of capabilities that support the removal of incorrect or unnecessary characters and data from a data source.	Back Office Services	Data Management	Data Cleansing	Data Cleansing		No Reuse	2
Data Management - Data Exchange	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Data Exchange defines the set of capabilities that support the interchange of information between multiple systems or applications.	Back Office Services	Data Management	Data Exchange	Data Exchange		No Reuse	2
Data Management - Data Mart	Data Exchange defines the set of capabilities that support the interchange of information between multiple systems or applications. Data Mart defines the set of capabilities that support a subset of a data warehouse for a single department or function within an organization.	Back Office Services	Data Management	Data Mart	Data Mart	025-00-01-02-03-0000-00-404-142	Internal	2
Data Management - Data Warehouse	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Data Warehouse defines the set of capabilities that support the archiving and storage of large volumes of data.	Back Office Services	Data Management	Data Warehouse	Data Warehouse	025-00-01-02-03-0000-00-404-142	Internal	2
Data Management - Extraction and Transformation	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Extraction and Transformation defines the set of capabilities that support the manipulation and change of data.	Back Office Services	Data Management	Extraction and Transformation	Extraction and Transformation		No Reuse	2
Data Management - Loading and Archiving	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Loading and Archiving defines the set of capabilities that support the population of a data source with external data.	Back Office Services	Data Management	Loading and Archiving	Loading and Archiving		No Reuse	2
Data Management - Meta Data Management	Data Management defines the set of capabilities that support the usage, processing and general administration of unstructured information. Meta Data Management defines the set of capabilities that support the maintenance and administration of data that describes data.	Back Office Services	Data Management	Meta Data Management	Meta Data Management		No Reuse	2
Development and Integration - Data Integration	Development and Integration defines the set of capabilities that support the communication between hardware/software applications and the activities associated with deployment of software applications. Data Integration defines the set of capabilities that support the organization of data from separate data sources into a single source using middleware or application integration as well as the modification of system data models to capture new information within a single	Back Office Services	Development and Integration	Data Integration	Data Integration		No Reuse	2

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	system.							
Development and Integration - Enterprise Application Integration	Development and Integration defines the set of capabilities that support the communication between hardware/software applications and the activities associated with deployment of software applications. Enterprise Application Integration "æ" defines the set of capabilities that support the redesigning of disparate information systems into one system that uses a common set of data structures and rules.	Back Office Services	Development and Integration	Enterprise Application Integration	Enterprise Application Integration		No Reuse	2
Development and Integration - Instrumentation and Testing	Development and Integration defines the set of capabilities that support the communication between hardware/software applications and the activities associated with deployment of software applications. Instrumentation and Testing defines the set of capabilities that support the validation of application or system capabilities and requirements.	Back Office Services	Development and Integration	Instrumentation and Testing	Instrumentation and Testing		No Reuse	2
Development and Integration - Software Development	Development and Integration defines the set of capabilities that support the communication between hardware/software applications and the activities associated with deployment of software applications. Software Development defines the set of capabilities that support the creation of both graphical and process application and system software.	Back Office Services	Development and Integration	Software Development	Software Development		No Reuse	2
Financial Management - Billing and Accounting	Financial Management defines the set of capabilities that support the accounting practices and procedures that allow for the handling of revenues, funding and expenditures. Billing and Accounting defines the set of capabilities that support the charging, collection and reporting of an organization's accounts.	Back Office Services	Financial Management	Billing and Accounting	Billing and Accounting	025-00-01-01-01-1020-00-402-124	Internal	2
Financial Management - Debt Collection	Financial Management defines the set of capabilities that support the accounting practices and procedures that allow for the handling of revenues, funding and expenditures. Debt Collection defines the set of capabilities that support the process of accounts receivable.	Back Office Services	Financial Management	Debt Collection	Debt Collection	025-00-01-01-01-1020-00-402-124	Internal	2
Financial Management - Expense Management	Financial Management defines the set of capabilities that support the accounting practices and procedures that allow for the handling of revenues, funding and expenditures. Expense Management defines the set of capabilities that support the management and reimbursement of costs paid by employees or an organization.	Back Office Services	Financial Management	Expense Management	Expense Management	025-00-01-01-01-1020-00-402-124	Internal	2
Financial Management - Internal Controls	Financial Management defines the set of capabilities that support the accounting practices and procedures that allow for the handling of revenues, funding and expenditures. Internal Controls defines the set of capabilities that support the methods and procedures used by the	Back Office Services	Financial Management	Internal Controls	Internal Controls		No Reuse	2

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	organization to safeguard its assets, produce accurate accounting data and reports, contribute to efficient operations, and encourage staff to adhere to management policies.							
Financial Management - Payment/Settlement	Financial Management defines the set of capabilities that support the accounting practices and procedures that allow for the handling of revenues, funding and expenditures. Payment / Settlement defines the set of capabilities that support the process of accounts payable.	Back Office Services	Financial Management	Payment / Settlement	Payment / Settlement	025-00-01-01-01-1020-00-402-124	Internal	2
Human Capital/Workforce Management - Resource Planning and Allocation	Human Capital / Workforce Management defines the set of capabilities that support the planning and supervision of an organization's personnel. Resource Planning and Allocation defines the set of capabilities that support the means for assignment of employees and assets to sustain or increase an organization's business.	Back Office Services	Human Capital / Workforce Management	Resource Planning and Allocation	Resource Planning and Allocation	025-00-01-02-01-1010-00-101-002	Internal	2
Human Capital / Workforce Management - Skills Management	Human Capital / Workforce Management defines the set of capabilities that support the planning and supervision of an organization's personnel. Skills Management defines the set of capabilities that support the proficiency of employees in the delivery of an organization's products or services.	Back Office Services	Human Capital / Workforce Management	Skills Management	Skills Management	025-00-01-02-01-1010-00-101-002	Internal	2
Analysis and Statistics - Predictive	Analysis and Statistics defines the set of capabilities that support the examination of business issues, problems and their solutions. Predictive defines the set of capabilities that support the foretelling of something in advance by the use of data.	Business Analytical Services	Analysis and Statistics	Forensics	Forensics		No Reuse	1
Assets/Materials Management - Asset Cataloging/Identification	Assets / Materials Management defines the set of capabilities that support the acquisition, oversight and tracking of an organization's assets. Asset Cataloging / Identification defines the set of capabilities that support the listing and specification of available assets.	Business Analytical Services	Analysis and Statistics	Forensics	Asset Cataloging / Identification	025-00-01-02-01-1010-00-101-002	Internal	1
Analysis and Statistics - Mathematical	Analysis and Statistics defines the set of capabilities that support the examination of business issues, problems and their solutions. Mathematical defines the set of capabilities that support the use of mathematical functions and algorithms for the analysis of data.	Business Analytical Services	Analysis and Statistics	Mathematical	Mathematical		No Reuse	1
Business Intelligence - Balanced Scorecard	Business Intelligence defines the set of capabilities that support information that pertains to the history, current status or future projections of an organization. Balanced Scorecard defines the set of capabilities that support the listing and analyzing of both positive and negative impacts associated with a decision.	Business Analytical Services	Business Intelligence	Balanced Scorecard	Balanced Scorecard	025-00-01-02-01-1010-00-101-002	Internal	1
Business Intelligence - Decision Support and Planning	Business Intelligence defines the set of capabilities that support information that pertains to the history, current status or future	Business Analytical Services	Business Intelligence	Decision Support and Planning	Decision Support and Planning	025-00-01-02-03-0000-00-404-	Internal	1

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	projections of an organization. Decision Support and Planning defines the set of capabilities that support the analysis of information and predict the impact of decisions before they are made.					142		
Knowledge Discovery - Data Mining	Knowledge Discovery defines the set of capabilities that facilitate the identification of useful information from data. Data Mining defines the set of capabilities that provide for the efficient discovery of non-obvious, valuable patterns and relationships within a large collection of data.	Business Analytical Services	Knowledge Discovery	Data Mining	Data Mining	025-00-01-02-03-0000-00-404-142	Internal	1
Knowledge Discovery - Modeling	Knowledge Discovery defines the set of capabilities that facilitate the identification of useful information from data. Modeling defines the set of capabilities that Develop descriptions to adequately explain relevant data for the purpose of prediction, pattern detection, exploration or general organization of data.	Business Analytical Services	Knowledge Discovery	Modeling	Modeling		No Reuse	1
Reporting - Ad Hoc	Reporting defines the set of capabilities that support the organization of data into useful information. Ad Hoc defines the set of capabilities that support the use of dynamic reports on an as needed basis.	Business Analytical Services	Reporting	Ad Hoc	Ad Hoc	025-00-01-02-03-0000-00-404-142	Internal	1
Reporting - OLAP	Reporting defines the set of capabilities that support the organization of data into useful information. OLAP defines the set of capabilities that support the analysis of information that has been summarized into multidimensional views and hierarchies.	Business Analytical Services	Reporting	OLAP	OLAP	025-00-01-02-03-0000-00-404-142	Internal	1
Reporting - Standardized/Canned	Reporting defines the set of capabilities that support the organization of data into useful information. Standardized / Canned defines the set of capabilities that support the use of pre-conceived or pre-written reports.	Business Analytical Services	Reporting	Standardized / Canned	Standardized / Canned		No Reuse	1
Vizualization - Graphing/Charting	Visualization defines the set of capabilities that support the conversion of data into graphical or picture form. Graphing / Charting defines the set of capabilities that support the presentation of information in the form of diagrams or tables.	Business Analytical Services	Visualization	Graphing / Charting	Graphing / Charting		No Reuse	1
Vizualization - Mapping/Geospatial/Elevation/GPS	Visualization defines the set of capabilities that support the conversion of data into graphical or picture form. Mapping / Geospatial / Elevation / GPS provides for the representation of position information through the use of attributes such as elevation, latitude, and longitude coordinates.	Business Analytical Services	Visualization	Mapping / Geospatial / Elevation / GPS	Mapping / Geospatial / Elevation / GPS		Internal	1
Vizualization - Multimedia	Visualization defines the set of capabilities that support the conversion of data into graphical or picture form. Multimedia defines the set of capabilities that support the representation of information in more than one form to include text, audio, graphics,	Business Analytical Services	Visualization	Multimedia	Multimedia		No Reuse	1

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	animated graphics and full motion video.							
Management of Process - Change Management	Management of process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Change Management defines the set of capabilities that control the process for updates or modifications to the existing documents, software or business processes of an organization.	Business Management Services	Management of Processes	Change Management	Change Management		No Reuse	1
Management of Process - Configuration Management	Management of process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Configuration Management defines the set of capabilities that control the hardware and software environments, as well as documents of an organization.	Business Management Services	Management of Processes	Configuration Management	Configuration Management		No Reuse	1
Management of Process - Governance/Policy Management	Management of Process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Governance / Policy Management defines the set of capabilities intended to influence and determine decisions, actions, business rules and other matters within an organization.	Business Management Services	Management of Processes	Governance / Policy Management	Governance / Policy Management		No Reuse	1
Management of Process - Program/Project Management	Management of Process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Program / Project Management defines the set of capabilities for the management and control of a particular effort of an organization.	Business Management Services	Management of Processes	Program / Project Management	Program / Project Management		No Reuse	1
Management of Process - Quality Management	Management of Process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Quality Management defines the set of capabilities intended to help determine the level of assurance that a product or service will satisfy certain requirements.	Business Management Services	Management of Processes	Quality Management	Quality Management		No Reuse	1
Management of Process - Risk Management	Management of Process defines the set of capabilities that regulate the activities surrounding the business cycle of an organization. Risk Management defines the set of capabilities that support the identification and probabilities or chances of hazards as they relate to a task, decision or long-term goal.	Business Management Services	Management of Processes	Risk Management	Risk Management		No Reuse	1
Customer Initiated Assistance - Onlinehelp	Customer Initiated Assistance defines the set of capabilities that allow customers to proactively seek assistance and service from an organization. Online Help æ* defines the set of capabilities that provide an electronic interface to customer assistance.	Customer Services	Customer Initiated Assistance	Online Help	Online Help		No Reuse	1
Customer Relationship Management - Contact and Profile Management	Customer Relationship Management defines the set of capabilities that are used to plan, schedule and control the activities between the customer and the enterprise both before and after a product or service is offered. Contact and profile Management defines the set of capabilities that	Customer Services	Customer Relationship Management	Contact and Profile Management	Contact and Profile Management	025-00-01-02-01-1010-00-101-002	Internal	1

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	provide a comprehensive view of all customer interactions, including calls, email, correspondence and meetings; also provide for the maintenance of a customer's account, business and personal information.							
Customer Initiated Assistance - Customer/Account Management	Customer Initiated Assistance defines the set of capabilities that allow customers to proactively seek assistance and service from an organization. Customer / Account Management defines the set of capabilities that support the retention and delivery of a service or product to an organization's clients.	Customer Services	Customer Relationship Management	Customer / Account Management	Customer / Account Management	025-00-01-02-01-1010-00-101-002	Internal	1
Customer Relationship Management - Customer Analytics	Customer Relationship Management defines the set of capabilities that are used to plan, schedule and control the activities between the customer and the enterprise both before and after a product or service is offered. Customer Analytics defines the set of capabilities that allow for the analysis of an organization's customers as well as the scoring of third party information as it relates to an organization's customers.	Customer Services	Customer Relationship Management	Customer Analytics	Customer Analytics	025-00-01-02-01-1010-00-101-002	Internal	1
Customer Relationship Management - Partner Relationship Management	Customer Relationship Management defines the set of capabilities that are used to plan, schedule and control the activities between the customer and the enterprise both before and after a product or service is offered. Partner Relationship Management defines the set of capabilities that provide a framework to promote the effective collaboration between an organization and its business partners, particularly distribution chain and other third parties that support operations and service de	Customer Services	Customer Relationship Management	Partner Relationship Management	Partner Relationship Management	025-00-01-02-01-1010-00-101-002	Internal	1
Document Management - Document Imaging and OCR	Document Management defines the set of capabilities that control the capture and maintenance of an organization's documents and files. Document Imaging and OCR defines the set of capabilities that support the scanning of physical documents for use electronically.	Digital Asset Services	Document Management	Document Imaging and OCR	Document Imaging and OCR		No Reuse	1
Document Management - Library and Storage	Document Management defines the set of capabilities that control the capture and maintenance of an organization's documents and files. Library and Storage defines the set of capabilities that support document and data warehousing and archiving.	Digital Asset Services	Document Management	Library / Storage	Library / Storage		No Reuse	1
Knowledge Management - Information Mapping/Taxonomy	Knowledge Management defines the set of capabilities that support the identification, gathering and transformation of documents, reports and other sources into meaningful information. Information Mapping / Taxonomy defines the set of capabilities that support the creation and maintenance of relationships between data entities, naming standards and categorization.	Digital Asset Services	Knowledge Management	Information Mapping / Taxonomy	Information Mapping / Taxonomy		No Reuse	1
Knowledge Management - Information Retrieval	Knowledge Management defines the set of capabilities that support	Digital Asset Services	Knowledge Management	Information Retrieval	Information Retrieval		No Reuse	1

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	the identification, gathering and transformation of documents, reports and other sources into meaningful information. Information Retrieval defines the set of capabilities that allow access to data and information for use by an organization and its stakeholders.							
Knowledge Management - Information Sharing	Knowledge Management defines the set of capabilities that support the identification, gathering and transformation of documents, reports and other sources into meaningful information. Information Sharing defines the set of capabilities that support the use of documents and data in a multi-user environment for use by an organization and its stakeholders.	Digital Asset Services	Knowledge Management	Information Sharing	Information Sharing		No Reuse	2
Knowledge Management - Knowledge Capture	Knowledge Management defines the set of capabilities that support the identification, gathering and transformation of documents, reports and other sources into meaningful information. Knowledge Capture defines the set of capabilities that facilitate collection of data and information.	Digital Asset Services	Knowledge Management	Knowledge Capture	Knowledge Capture		No Reuse	2
Knowledge Management - Knowledge Distribution and Delivery	Knowledge Management defines the set of capabilities that support the identification, gathering and transformation of documents, reports and other sources into meaningful information. Knowledge Distribution and Delivery defines the set of capabilities that support the transfer of knowledge to the end customer.	Digital Asset Services	Knowledge Management	Knowledge Distribution and Delivery	Knowledge Distribution and Delivery		No Reuse	1
Records Management - Document Classification	Records Management defines the set of capabilities to support the storage, protection, archiving, classification and retirement of documents and information. Document Classification defines the set of capabilities that support the categorization of documents and artifacts, both electronic and physical.	Digital Asset Services	Records Management	Document Classification	Document Classification		No Reuse	1
Routing and Scheduling - Inbound Correspondence Management	Routing and Scheduling defines the set of capabilities for the automatic directing, assignment, or allocation of time for a particular action or event. Inbound Correspondence Management defines the set of capabilities for the management of externally initiated communication between an organization and its stakeholders.	Process Automation Services	Routing and Scheduling	Inbound Correspondence Management	Inbound Correspondence Management		No Reuse	1
Routing and Scheduling - Outbound Correspondence Management	Routing and Scheduling defines the set of capabilities for the automatic directing, assignment, or allocation of time for a particular action or event. Outbound Correspondence Management defines the set of capabilities for the management of internally initiated communication between an organization and its stakeholders.	Process Automation Services	Routing and Scheduling	Outbound Correspondence Management	Outbound Correspondence Management		No Reuse	1
Tracking and Workflow - Case Issue Management	Tracking and Workflow defines the set of capabilities for automatic monitoring and routing of documents to the users	Process Automation Services	Tracking and Workflow	Case Management	Case Management	025-00-01-02-01-1010-00-101-	Internal	1

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	responsible for working on them to support each step of the business cycle. Case Issue Management defines the set of capabilities for managing the life cycle of a particular claim or investigation within an organization to include creating, routing, tracing, assignment and closing of a case as well as collaboration among case handlers.					002		
Tracking and Workflow - Process Tracking	Tracking and Workflow defines the set of capabilities for automatic monitoring and routing of documents to the users responsible for working on them to support each step of the business cycle. Process Tracking defines the set of capabilities to allow the monitoring of activities within the business cycle.	Process Automation Services	Tracking and Workflow	Process Tracking	Process Tracking		No Reuse	1
Forms Management - Forms Creation	Forms Management defines the set of capabilities that support the creation, modification and usage of physical or electronic documents used to capture information within the business cycle. Forms Creation defines the set of capabilities that support the design and generation of electronic or physical forms and templates for use within the business cycle by an organization and its stakeholders.	Support Services	Forms Management	Forms Creation	Forms Creation		No Reuse	2
Forms Management - Forms Modification	Forms Management defines the set of capabilities that support the creation, modification and usage of physical or electronic documents used to capture information within the business cycle. Forms Modification defines the set of capabilities that support the maintenance of electronic or physical forms, templates and their respective elements and fields.	Support Services	Forms Management	Forms Modification	Forms Modification		No Reuse	1
Search - Classification	Search defines the set of capabilities that support the probing and lookup of specific data from a data source. Classification defines the set of capabilities that support selection and retrieval of records organized by shared characteristics in content or context.	Support Services	Search	Classification	Classification	025-00-01-02-03-0000-00-404-142	Internal	1
Search - Precision / Recall Ranking	Search defines the set of capabilities that support the probing and lookup of specific data from a data source. Precision / Recall Ranking defines the set of capabilities that support selection and retrieval of records ranked to optimize precision against recall.	Support Services	Search	Precision / Recall Ranking	Precision / Recall Ranking	025-00-01-02-03-0000-00-404-142	Internal	1
Search - Query	Search defines the set of capabilities that support the probing and lookup of specific data from a data source. Query defines the set of capabilities that support retrieval of records that satisfy specific query selection criteria.	Support Services	Search	Query	Query	025-00-01-02-03-0000-00-404-142	Internal	1
Security Management - Access Control	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Access Control defines the	Support Services	Security Management	Access Control	Access Control		No Reuse	2

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	set of capabilities that support the management of permissions for logging onto a computer or network.							
Security Management - Role / Privilege Management	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Role / Privilege Management defines the set of capabilities that support the granting of abilities to users or groups of users of a computer, application or network.	Support Services	Security Management	Access Control	Access Control		No Reuse	1
Security Management - User Management	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. User Management defines the set of capabilities that support the administration of computer, application and network accounts within an organization.	Support Services	Security Management	Access Control	Access Control		No Reuse	1
Security Management - Verification	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Verification defines the set of capabilities that support the confirmation of authority to enter a computer system, application or network.	Support Services	Security Management	Access Control	Identification and Authentication		No Reuse	1
Security Management - Audit Trail Capture and Analysis	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Audit Trail Capture and Analysis defines the set of capabilities that support the identification and monitoring of activities within an application or system.	Support Services	Security Management	Audit Trail Capture and Analysis	Audit Trail Capture and Analysis		No Reuse	1
Security Management - Encryption	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Encryption defines the set of capabilities that support the encoding of data for security purposes.	Support Services	Security Management	Cryptography	Cryptography		No Reuse	2
Security Management - Digital Signature	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Digital Signature defines the set of capabilities that guarantee the unaltered state of a file.	Support Services	Security Management	Digital Signature Management	Digital Signature Management		No Reuse	2
Security Management - Identification and Authentication	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Identification and Authentication defines the set of capabilities that support obtaining information about those parties attempting to log on to a system or application for security purposes and the validation of those users.	Support Services	Security Management	Identification and Authentication	Identification and Authentication		No Reuse	2
Security Management - Intrusion Detection	Security Management defines the set of capabilities that support the protection of an organization's hardware/software and related assets. Intrusion Detection defines the set of capabilities that support	Support Services	Security Management	Intrusion Detection	Intrusion Detection		No Reuse	2

Agency Component Name	Agency Component Description	Service Domain	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused Name	FEA Service Component Reused UPI	Internal or External Reuse?	BY Funding Percentage
	the detection of illegal entrance into a computer system.							

Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM.

A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

FEA TRM BY08

To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

Technical Reference Model (TRM) Table

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Billing and Accounting	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for System F17
Mapping / Geospatial / Elevation / GPS	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for System F17
Skills Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for System F17
Expense Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for System F17
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17
Customer Analytics	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D
Software Development	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Internal Controls	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Information Sharing	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Data Cleansing	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Audit Trail	Component	Business Logic	Platform	ASCII COBOL (ACOB 7R3A) for Systems F17,

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Capture and Analysis	Framework		Dependent	F42, F42D, F57
Information Retrieval	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Query	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Data Exchange	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Extraction and Transformation	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42, F42D, F57
Case Management	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42D
Process Tracking	Component Framework	Business Logic	Platform Dependent	ASCII COBOL (ACOB 7R3A) for Systems F17, F42D
Expense Management	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System A80S
Balanced Scorecard	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System D64A
Data Classification	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System D64A
Data Warehouse	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System D64A
Data Mart	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System D64A
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for System F12, F51
Process Tracking	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12
Software Development	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Customer Analytics	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Internal Controls	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Information Sharing	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Data Cleansing	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Information Retrieval	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Data Exchange	Component	Business Logic	Platform	COBOL for OS/390 2.01.0 for Systems A80S,

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
	Framework		Dependent	D64A, F12, F51
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Query	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Extraction and Transformation	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, D64A, F12, F51
Billing and Accounting	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, F12
Debt Collection	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, F12
Case Management	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems A80S, F12
Mapping / Geospatial / Elevation / GPS	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems D64A
OLAP	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems D64A
Mathematical	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems F12
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	COBOL for OS/390 2.01.0 for Systems F51
Data Classification	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for System D64A
Data Warehouse	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for System D64A
Skills Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for System F11
Balanced Scorecard	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Internal Controls	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Information Sharing	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Data Cleansing	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Information Retrieval	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Query	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, P096, P177
Software Development	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F42D, F57, P096, P177
Customer Analytics	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F42D, P096, P177
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F42D, P096, P177
Data Mart	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems D64A
Process Tracking	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems D64A, F42D
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems F17C, P096, P177
Case Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems F42D, P177
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Customer Analytics	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Software Development	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Internal Controls	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Information Sharing	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Data Cleansing	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Information Retrieval	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Query	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	Cold Fusion Enterprise older than 5.0 for System F51
Customer Analytics	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Internal Controls	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Information Sharing	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Data Cleansing	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Information Retrieval	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Query	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Data Exchange	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Extraction and Transformation	Component Framework	Business Logic	Platform Dependent	COOL: Gen 6.5 for System F51
Process Tracking	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D
Software Development	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, 51A, P096
Customer Analytics	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Contact and Profile	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Management				
Internal Controls	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Information Sharing	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Data Cleansing	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Data Cleansing	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Information Retrieval	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Query	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System F42D, F51A, P096
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	SQL 2000 for System P096
Billing and Accounting	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Debt Collection	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Case Management	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Customer Analytics	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Contact and Profile Management	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Process Tracking	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System A80S
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for System F17C
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Internal Controls	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Information Sharing	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Data Cleansing	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Information Retrieval	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Query	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	SQL Older than 2000 for Systems A80S, F17C
Software Development	Component Framework	Business Logic	Platform Dependent	UNIX Scripts - D64A
Balanced Scorecard	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Internal Controls	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Data Cleansing	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Data Classification	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Data Mart	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Data Warehouse	Component Framework	Business Logic	Platform Dependent	UNIX Scripts for System D64A
Billing and Accounting	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for System F17
Partner Relationship Management	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for System F17
Skills Management	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for System F17
Expense Management	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for System F17
Payment / Settlement	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems F17
Internal Controls	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems F17, F42, F42D, F57
Process Tracking	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems F17, F42D
Mapping / Geospatial / Elevation / GPS	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17
Customer Analytics	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D
Customer / Account Management	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D
Contact and	Component	Business Logic	Platform	USC COBOL (UCOB 9R1) for Systems

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Profile Management	Framework		Dependent	Systems F17, F42, F42D
Software Development	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Information Sharing	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Data Cleansing	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Information Retrieval	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Knowledge Capture	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Loading and Archiving	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Precision / Recall Ranking	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Query	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Standardized / Canned	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42, F42D, F57
Case Management	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F17, F42D
Mathematical	Component Framework	Business Logic	Platform Dependent	USC COBOL (UCOB 9R1) for Systems Systems F42
Contact and Profile Management	Component Framework	Business Logic	Platform Independent	C++ for System F17
Partner Relationship Management	Component Framework	Business Logic	Platform Independent	C++ for System F17
Internal Controls	Component Framework	Business Logic	Platform Independent	C++ for System F17
Information Sharing	Component Framework	Business Logic	Platform Independent	C++ for System F17
Data Cleansing	Component Framework	Business Logic	Platform Independent	C++ for System F17
Information Retrieval	Component Framework	Business Logic	Platform Independent	C++ for System F17
Knowledge Capture	Component Framework	Business Logic	Platform Independent	C++ for System F17
Loading and Archiving	Component Framework	Business Logic	Platform Independent	C++ for System F17
Precision / Recall Ranking	Component Framework	Business Logic	Platform Independent	C++ for System F17
Query	Component Framework	Business Logic	Platform Independent	C++ for System F17
Standardized / Canned	Component Framework	Business Logic	Platform Independent	C++ for System F17
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Independent	C++ for System F17
Data Exchange	Component	Business Logic	Platform	C++ for System F17

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
	Framework		Independent	
Extraction and Transformation	Component Framework	Business Logic	Platform Independent	C++ for System F17
Enterprise Application Integration	Component Framework	Business Logic	Platform Independent	Enterprise Java Beans (EJB)
Payment / Settlement	Component Framework	Business Logic	Platform Independent	JAVA for System F51
Asset Cataloging / Identification	Component Framework	Business Logic	Platform Independent	JAVA for System for P233
Asset Transfer, Allocation, and Maintenance	Component Framework	Business Logic	Platform Independent	JAVA for System for P233
Property / Asset Management	Component Framework	Business Logic	Platform Independent	JAVA for System for P233
Skills Management	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11
Contact and Profile Management	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Internal Controls	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Information Sharing	Component Framework	Business Logic	Platform Independent	Java for Systems F11, F17C, F51, F51A, P096
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Independent	Java for Systems F11, F17C, F51, F51A, P096
Internal Controls	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Information Sharing	Component Framework	Business Logic	Platform Independent	Java for Systems F11, F17C, F51, F51A, P096
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Data Cleansing	Component Framework	Business Logic	Platform Independent	Java for Systems F11, F17C, F51, F51A, P096
Information Retrieval	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Knowledge Capture	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Loading and Archiving	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Precision / Recall Ranking	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Query	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Standardized / Canned	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Extraction and Transformation	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Data Exchange	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F17C, F51, F51A, P096
Software	Component	Business Logic	Platform	JAVA for Systems F11, F17C, F51, F51A,

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Development	Framework		Independent	P096, P233
Customer Analytics	Component Framework	Business Logic	Platform Independent	JAVA for Systems F11, F51, F51A, P096
Partner Relationship Management	Component Framework	Business Logic	Platform Independent	JAVA for Systems F17C, F51, P096
Customer / Account Management	Component Framework	Business Logic	Platform Independent	JAVA for Systems F51, F51A, P096
Software Development	Component Framework	Business Logic	Platform Independent	Java Portlet API - ?
Software Development	Component Framework	Business Logic	Platform Independent	Java Servlet - ?
Skills Management	Component Framework	Business Logic	Platform Independent	JAVAScript for System F11
Customer / Account Management	Component Framework	Business Logic	Platform Independent	JAVAScript for System F42D
Case Management	Component Framework	Business Logic	Platform Independent	JAVAScript for System F42D
Software Development	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Customer Analytics	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Contact and Profile Management	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Loading and Archiving	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Internal Controls	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Audit Trail Capture and Analysis	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Data Cleansing	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Loading and Archiving	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F11, F42D
Process Tracking	Component Framework	Business Logic	Platform Independent	JAVAScript for Systems F42D
Software Development	Component Framework	Data Interchange	Data Exchange	Electronic Business using XML - (?)
Enterprise Application Integration	Component Framework	Data Interchange	Data Exchange	Simple Object Access Protocol (SOAP)
Enterprise Application Integration	Component Framework	Data Management	Database Connectivity	DB2 Connector
Software Development	Component Framework	Data Management	Database Connectivity	DB2 Connector - P233
Enterprise Application Integration	Component Framework	Data Management	Database Connectivity	JAVA Database Connectivity (JDBC)
Software Development	Component Framework	Data Management	Database Connectivity	JAVA Database Connectivity (JDBC) - P233

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Asset Cataloging / Identification	Component Framework	Data Management	Database Connectivity	JAVA Database Connectivity (JDBC) - P233
Asset Transfer, Allocation, and Maintenance	Component Framework	Data Management	Database Connectivity	JAVA Database Connectivity (JDBC) - P233
Property / Asset Management	Component Framework	Data Management	Database Connectivity	JAVA Database Connectivity (JDBC) - P233
Balanced Scorecard	Component Framework	Data Management	Database Connectivity	ODBC for System D64A
Payment / Settlement	Component Framework	Data Management	Database Connectivity	ODBC for System F17
Skills Management	Component Framework	Data Management	Database Connectivity	ODBC for System F17
Enterprise Application Integration	Component Framework	Data Management	Database Connectivity	ODBC for System P233
Asset Cataloging / Identification	Component Framework	Data Management	Database Connectivity	ODBC for System P233
Asset Transfer, Allocation, and Maintenance	Component Framework	Data Management	Database Connectivity	ODBC for System P233
Property / Asset Management	Component Framework	Data Management	Database Connectivity	ODBC for System P233
OLAP	Component Framework	Data Management	Database Connectivity	ODBC for Systems D64A
Billing and Accounting	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17
Mapping / Geospatial / Elevation / GPS	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, D64A
Customer Analytics	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, D64A, F42D
Customer / Account Management	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, D64A, F42D
Process Tracking	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, D64A, F42D
Partner Relationship Management	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C
Contact and Profile Management	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, D64A, F42D
Software Development	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Data Exchange	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Internal Controls	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Information Sharing	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Audit Trail	Component	Data	Database	ODBC for Systems F17, F17C, F42D, D64A,

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Capture and Analysis	Framework	Management	Connectivity	P233
Data Cleansing	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Information Retrieval	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Knowledge Capture	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Precision / Recall Ranking	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Query	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Standardized / Canned	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Loading and Archiving	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F17C, F42D, D64A, P233
Case Management	Component Framework	Data Management	Database Connectivity	ODBC for Systems F17, F42D
Software Development	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) (Previously known as DEPCON) - F42, F42D
Ad Hoc	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) (Previously known as DEPCON) - F42, F42D
Mathematical	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) Previously known as DEPCON for System F42
Process Tracking	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) Previously known as DEPCON for System F42
Contact and Profile Management	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) Previously known as DEPCON for System F42, F42D
Case Management	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) Previously known as DEPCON for System F42D
Customer Analytics	Component Framework	Data Management	Reporting and Analysis	Enterprise Output Manager (EOM) Previously known as DEPCON for Systems F42, F42D
Software Development	Component Framework	Presentation / Interface	Content Rendering	Extensible HTML (XHTML) for System F11
Customer Analytics	Component Framework	Presentation / Interface	Content Rendering	Extensible HTML (XHTML) for System F11
Contact and Profile Management	Component Framework	Presentation / Interface	Content Rendering	Extensible HTML (XHTML) for System F11
Skills Management	Component Framework	Presentation / Interface	Content Rendering	Extensible HTML (XHTML) for System F11
Enterprise Application Integration	Component Framework	Presentation / Interface	Dynamic Server-Side Display	Java Server Pages (JSP)
OLAP	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for System A80W
Mathematical	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for System F42
Case Management	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for System F42D
Process Tracking	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for System F42D
Payment / Settlement	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for System F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Balanced Scorecard	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems A80W
Contact and Profile Management	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems A80W, F17C, F42, F42D, F51, F51A
Software Development	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems A80W, F17C, F42, F42D, F51, F51A
Customer / Account Management	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems A80W, F42, F42D, F51, F51A
Customer Analytics	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems A80W, F42, F42D, F51, F51A
Partner Relationship Management	Component Framework	Presentation / Interface	Static Display	Hyper Text Markup Language (HTML) for Systems F17C, F51, F51A
Data Exchange	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication - P233
Information Retrieval	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication - P233
Digital Signature Management	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication - P233
Digital Signature Management	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication - Verisign
Data Exchange	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication - Verisign
Enterprise Application Integration	Component Framework	Security	Certificates / Digital Signatures	Digital Certificate Authentication (Vendor - TBD)
Data Exchange	Component Framework	Security	Certificates / Digital Signatures	FIPS 186
Digital Signature Management	Component Framework	Security	Certificates / Digital Signatures	FIPS 186
Enterprise Application Integration	Component Framework	Security	Certificates / Digital Signatures	FIPS 186
Balanced Scorecard	Component Framework	Security	Certificates / Digital Signatures	SSL for System D64A
Data Mart	Component Framework	Security	Certificates / Digital Signatures	SSL for System D64A
Data Exchange	Component Framework	Security	Certificates / Digital Signatures	SSL for Systems D64A, F17C, P177
Identification and Authentication	Component Framework	Security	Certificates / Digital Signatures	SSL for Systems D64A, F17C, P177
Partner Relationship Management	Component Framework	Security	Certificates / Digital Signatures	SSL for Systems F17C, P177

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Contact and Profile Management	Component Framework	Security	Certificates / Digital Signatures	SSL for Systems F17C, P177
Identification and Authentication	Component Framework	Security	Supporting Security Services	SSH Secure Shell Client for Windows 3.2.2 for System F11
Customer Analytics	Component Framework	Security	Supporting Security Services	SSH Secure Shell Client for Windows 3.2.2 for System F11
Contact and Profile Management	Component Framework	Security	Supporting Security Services	SSH Secure Shell Client for Windows 3.2.2 for System F11
Skills Management	Component Framework	Security	Supporting Security Services	SSH Secure Shell Client for Windows 3.2.2 for System F11
Enterprise Application Integration	Component Framework	Security	Supporting Security Services	Web Services Security (WS Security)
Data Exchange	Component Framework	Security	Supporting Security Services	Web Services Security (WS Security) - P233
Cryptography	Component Framework	Security	Supporting Security Services	Web Services Security (WS Security) - P233
Information Sharing	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Outbound Correspondence Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Inbound Correspondence Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Knowledge Distribution and Delivery	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Enterprise Application Integration	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Information Sharing	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X
Partner Relationship Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X for System P177
Contact and Profile Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X for System P177
Customer / Account Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X for System P177
Case Management	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X for System P177
Customer Analytics	Service Access and Delivery	Access Channels	Collaboration / Communications	Lotus Notes R6.5.X for System P177

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Data Exchange	Service Access and Delivery	Access Channels	Other Electronic Channels	System to System
Software Development	Service Access and Delivery	Access Channels	Other Electronic Channels	Uniform Resource Locator (URL) - A80W, D64A, F17C, P096, P177
Data Mart	Service Access and Delivery	Access Channels	Other Electronic Channels	Uniform Resource Locator (URL) - D64A
Balanced Scorecard	Service Access and Delivery	Access Channels	Other Electronic Channels	Uniform Resource Locator (URL) for Systems A80W
Enterprise Application Integration	Service Access and Delivery	Access Channels	Other Electronic Channels	webService
Asset Cataloging / Identification	Service Access and Delivery	Access Channels	Other Electronic Channels	webServices
Access Control	Service Access and Delivery	Access Channels	Other Electronic Channels	webServices - P233
Asset Transfer, Allocation, and Maintenance	Service Access and Delivery	Access Channels	Other Electronic Channels	webServices - SFAM BSP
Software Development	Service Access and Delivery	Access Channels	Other Electronic Channels	webServices for SFAM BSP Integration
NEW	Service Access and Delivery	Access Channels	Web Browser	
Knowledge Distribution and Delivery	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer - F11
Online Help	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer - F11
Information Sharing	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer - F11, Netscape Communicator 4.5 - D64A
Customer Analytics	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for System F11
Skills Management	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for System F11
Access Control	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for Systems F11, F51A, P096
Software Development	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for Systems F11, F51A, P096
Customer / Account Management	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for Systems F11, F51A, P096
Contact and Profile Management	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer 6.0 for Systems F51A, P096

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Access Control	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 - D64A
Knowledge Distribution and Delivery	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 - D64A
Online Help	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 - D64A
Software Development	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 for System D64A
Balanced Scorecard	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 for System D64A
Data Mart	Service Access and Delivery	Access Channels	Web Browser	Netscape Communicator 4.5 for System D64A
Data Mart	Service Access and Delivery	Delivery Channels	Internet	D64A
Knowledge Distribution and Delivery	Service Access and Delivery	Delivery Channels	Internet	D64A, A80W, F17, F17C, P096, P177
Online Help	Service Access and Delivery	Delivery Channels	Internet	D64A, A80W, F17, F17C, P096, P177
Data Exchange	Service Access and Delivery	Delivery Channels	Internet	D64A, A80W, F17, F17C, P096, P177
Case Management	Service Access and Delivery	Delivery Channels	Internet	F17, P177
Balanced Scorecard	Service Access and Delivery	Delivery Channels	Internet	For A80W
Contact and Profile Management	Service Access and Delivery	Delivery Channels	Internet	For System F17C
Balanced Scorecard	Service Access and Delivery	Delivery Channels	Internet	For Systems A80W, D64A
Information Sharing	Service Access and Delivery	Delivery Channels	Internet	Provided by HITS
Partner Relationship Management	Service Access and Delivery	Delivery Channels	Internet	System F17C
Knowledge Distribution and Delivery	Service Access and Delivery	Delivery Channels	Intranet	Provided by HITS
Online Help	Service Access and Delivery	Delivery Channels	Intranet	Provided by HITS
Online Help	Service Access and Delivery	Delivery Channels	Intranet	Provided by HITS

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Online Help	Service Access and Delivery	Delivery Channels	Intranet	Provided by HITS
Information Sharing	Service Access and Delivery	Delivery Channels	Intranet	Provided by HITS
Case Management	Service Access and Delivery	Delivery Channels	Intranet	System P177
Customer Analytics	Service Access and Delivery	Delivery Channels	Intranet	System P177
Customer / Account Management	Service Access and Delivery	Delivery Channels	Intranet	System P177
Contact and Profile Management	Service Access and Delivery	Delivery Channels	Intranet	System P177
Partner Relationship Management	Service Access and Delivery	Delivery Channels	Intranet	System P177
Access Control	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	Provided by HUD HITS
Software Development	Service Access and Delivery	Service Requirements	Authentication / Single Sign-on	Systems P233, F17C, F17, F57
Access Control	Service Access and Delivery	Service Requirements	Authentication / Single Sign-on	Systems P233, F17C, F17, F57
Asset Cataloging / Identification	Service Access and Delivery	Service Requirements	Hosting	External (EDS, SFAM BSP)
Asset Transfer, Allocation, and Maintenance	Service Access and Delivery	Service Requirements	Hosting	External (EDS, SFAM BSP)
Property / Asset Management	Service Access and Delivery	Service Requirements	Hosting	External (EDS, SFAM BSP)
Software Development	Service Access and Delivery	Service Requirements	Hosting	External for SFAM BSP which replaces A80S
Software Development	Service Access and Delivery	Service Requirements	Hosting	Internal for Systems A80S, A80W, D64A, F11, F12, F17, F17C, F42, F42D, F51, F51A, F57, P096, P177
Governance / Policy Management	Service Access and Delivery	Service Requirements	Legislative / Compliance	FTS2001 - F12
Software Development	Service Access and Delivery	Service Requirements	Legislative / Compliance	MISMO Standards
Software Development	Service Access and Delivery	Service Requirements	Legislative / Compliance	NIST Security Standards
Software Development	Service Access and Delivery	Service Requirements	Legislative / Compliance	Privacy: Platform for Privacy Preferences (P3P)

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Multimedia	Service Access and Delivery	Service Requirements	Legislative / Compliance	Section 508 - P233, F17C
Knowledge Distribution and Delivery	Service Access and Delivery	Service Transport	Service Transport	Email: Simple Mail Transfer Protocol (SMTP)
Information Sharing	Service Access and Delivery	Service Transport	Service Transport	Email: Simple Mail Transfer Protocol (SMTP)
Access Control	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol (HTTP) (http://hudatwork.hud.gov/apps/po/h/sfdw/)
Software Development	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol (HTTP) (http://hudatwork.hud.gov/apps/po/h/sfdw/)
Access Control	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol Secure (HTTPS) (https://entp.hud.gov/clas/index.cfm) - F17C
Software Development	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol Secure (HTTPS) (https://entp.hud.gov/clas/index.cfm) - F17C
Access Control	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol Secure (HTTPS) (https://entp.hud.gov/sfnw/nw/) - F11
Software Development	Service Access and Delivery	Service Transport	Service Transport	Hyper Text Transfer Protocol Secure (HTTPS) (https://entp.hud.gov/sfnw/nw/) - F11
Enterprise Application Integration	Service Access and Delivery	Service Transport	Service Transport	Internet Message Access Protocol/Post Office Protocol (IMAP/POP3)
Balanced Scorecard	Service Access and Delivery	Service Transport	Service Transport	Intranet/Internet FTP for System D64A
Software Development	Service Access and Delivery	Service Transport	Supporting Network Services	Directory Services (X.500) for Systems A80W, F17, F17C, F42D, F51, P177
Access Control	Service Access and Delivery	Service Transport	Supporting Network Services	Directory Services (X.500) for Systems A80W, F17, F17C, F42D, F51, P177
Software Development	Service Access and Delivery	Service Transport	Supporting Network Services	Domain Name System (DNS)
Software Development	Service Access and Delivery	Service Transport	Supporting Network Services	Dynamic Host Configuration Protocol (DHCP)
Data Exchange	Service Access and Delivery	Service Transport	Supporting Network Services	File Transfer Protocol (FTP): FTP Intranet/Internet FTP - P233, F17C, D64A
Balanced Scorecard	Service Access and Delivery	Service Transport	Supporting Network Services	FTP Intranet/Internet FTP for System D64A
Data Mart	Service Access and Delivery	Service Transport	Supporting Network Services	FTP Intranet/Internet FTP for System D64A
Data Classification	Service Access and Delivery	Service Transport	Supporting Network Services	FTP Intranet/Internet FTP for System D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Data Warehouse	Service Access and Delivery	Service Transport	Supporting Network Services	FTP Intranet/Internet FTP for System D64A
Data Exchange	Service Access and Delivery	Service Transport	Supporting Network Services	Hyper Text Transfer Protocol (HTTP)
Outbound Correspondence Management	Service Access and Delivery	Service Transport	Supporting Network Services	Internet Message Access Protocol/Post office Protocol (IMAP/POP3)
Knowledge Distribution and Delivery	Service Access and Delivery	Service Transport	Supporting Network Services	Internet Message Access Protocol/Post office Protocol (IMAP/POP3)
Enterprise Application Integration	Service Access and Delivery	Service Transport	Supporting Network Services	Internet Message Access Protocol/Post office Protocol (IMAP/POP3)
Information Sharing	Service Access and Delivery	Service Transport	Supporting Network Services	Internet Message Access Protocol/Post office Protocol (IMAP/POP3)
Data Exchange	Service Access and Delivery	Service Transport	Supporting Network Services	Internet Protocol (IP)
OLAP	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System A80W
Access Control	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System A80W, F17, F17C, F42D, F51, P177
Customer / Account Management	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System A80W, F17, F42D, F51, P177
Customer Analytics	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System A80W, F17, F42D, F51, P177
Billing and Accounting	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17
Mapping / Geospatial / Elevation / GPS	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17
Skills Management	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17
Partner Relationship Management	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17, F17C, F51, P177
Process Tracking	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17, F42D
Case Management	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17, F42D, P177
Payment / Settlement	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System F17, F51
Customer Analytics	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for System P177

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Contact and Profile Management	Service Access and Delivery	Service Transport	Supporting Network Services	LDAP for Systems A80W, F17, F17C, F42D, F51, P177
Inbound Correspondence Management	Service Access and Delivery	Service Transport	Supporting Network Services	Multipurpose Internet Mail Extensions (MIME)
Outbound Correspondence Management	Service Access and Delivery	Service Transport	Supporting Network Services	Multipurpose Internet Mail Extensions (MIME)
Knowledge Distribution and Delivery	Service Access and Delivery	Service Transport	Supporting Network Services	Multipurpose Internet Mail Extensions (MIME)
Enterprise Application Integration	Service Access and Delivery	Service Transport	Supporting Network Services	Multipurpose Internet Mail Extensions (MIME)
Information Sharing	Service Access and Delivery	Service Transport	Supporting Network Services	Multipurpose Internet Mail Extensions (MIME)
Inbound Correspondence Management	Service Access and Delivery	Service Transport	Supporting Network Services	Simple Mail Transfer Protocol (SMTP)
Outbound Correspondence Management	Service Access and Delivery	Service Transport	Supporting Network Services	Simple Mail Transfer Protocol (SMTP)
Knowledge Distribution and Delivery	Service Access and Delivery	Service Transport	Supporting Network Services	Simple Mail Transfer Protocol (SMTP)
Information Sharing	Service Access and Delivery	Service Transport	Supporting Network Services	Simple Mail Transfer Protocol (SMTP)
Enterprise Application Integration	Service Access and Delivery	Service Transport	Supporting Network Services	Simple Main Transfer Protocol (SMTP)
Data Exchange	Service Access and Delivery	Service Transport	Supporting Network Services	Transport Control Protocol (TCP)
Balanced Scorecard	Service Access and Delivery	Service Transport	Supporting Network Services	Transport Control Protocol (TCP)/IP for D64A
Enterprise Application Integration	Service Interface and Integration	Integration	Middleware	Connectivity Tool: Oracle BPEL
Data Exchange	Service Interface and Integration	Integration	Middleware	Connectivity Tool: Oracle BPEL - P233
Data Exchange	Service Interface and Integration	Integration	Middleware	Database Access: PL/SQL - P233
Software Development	Service Interface and Integration	Integration	Middleware	Database Access: PL/SQL - P233
Extraction and Transformation	Service Interface and Integration	Integration	Middleware	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Asset Cataloging / Identification	Service Interface and Integration	Integration	Middleware	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Asset Transfer, Allocation, and Maintenance	Service Interface and Integration	Integration	Middleware	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Property / Asset Management	Service Interface and Integration	Integration	Middleware	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Skills Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Billing and Accounting	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Mapping / Geospatial / Elevation / GPS	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Payment / Settlement	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Skills Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Expense Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for System F17
Partner Relationship Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C
Data Exchange	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Software Development	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Contact and Profile Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Internal Controls	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Information Sharing	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Audit Trail Capture and Analysis	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Data Cleansing	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Information Retrieval	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Knowledge Capture	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Loading and Archiving	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Precision / Recall Ranking	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Query	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Standardized / Canned	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F17C, F42D
Case Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F42D
Customer Analytics	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F42D
Customer / Account Management	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F42D
Process Tracking	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F42D
Extraction and Transformation	Service Interface and Integration	Integration	Middleware	UniAccess 6R2 for Systems F17, F42D
Enterprise Application Integration	Service Interface and Integration	Interface	Service Description / Interface	Web Services Description Language (WSDL) - P233
Enterprise Application Integration	Service Interface and Integration	Interface	Service Discovery	Universal Description Discovery and Integration (UDDI)
Enterprise Application Integration	Service Interface and Integration	Interoperability	Data Format / Classification	Extensible Markup Language (XML)
Data Exchange	Service Interface and Integration	Interoperability	Data Format / Classification	Extensible Markup Language (XML) - P233
Enterprise Application Integration	Service Interface and Integration	Interoperability	Data Format / Classification	Namespaces - P233
Software Development	Service Interface and Integration	Interoperability	Data Transformation	Extensible Style Sheet Language Transform (XSLT) for System F11
Contact and Profile Management	Service Interface and Integration	Interoperability	Data Transformation	Extensible Style Sheet Language Transform (XSLT) for System F11
Customer Analytics	Service Interface and Integration	Interoperability	Data Transformation	Extensible Style Sheet Language Transform (XSLT) for System F11
Skills Management	Service Interface and Integration	Interoperability	Data Transformation	Extensible Style Sheet Language Transform (XSLT) for System F11
Customer Analytics	Service Interface and Integration	Interoperability	Data Types / Validation	Extensible Telephony Markup Language (XTML) for System F11
Contact and Profile Management	Service Interface and Integration	Interoperability	Data Types / Validation	Extensible Telephony Markup Language (XTML) for System F11

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Skills Management	Service Interface and Integration	Interoperability	Data Types / Validation	Extensible Telephony Markup Language (XTML) for System F11
Enterprise Application Integration	Service Interface and Integration	Interoperability	Data Types / Validation	XML Schema Definition (XSD) - P233
Data Classification	Service Platform and Infrastructure	Database / Storage	Database	DASD for System D64A
Data Mart	Service Platform and Infrastructure	Database / Storage	Database	DASD for Systems F12, F51, D64A
Data Warehouse	Service Platform and Infrastructure	Database / Storage	Database	DASD for Systems F12, F51, D64A
Billing and Accounting	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System A80S
Debt Collection	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System A80S
Case Management	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System A80S
Expense Management	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System A80S
Balanced Scorecard	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System D64A
OLAP	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System D64A
Data Mart	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System D64A
Data Warehouse	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System D64A
Data Classification	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System D64A
Partner Relationship Management	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System F51
Payment / Settlement	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for System F51
Process Tracking	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Software Development	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Customer Analytics	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Customer / Account Management	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Contact and Profile Management	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Query	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems A80S, D64A, F51
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Database / Storage	Database	Database 2 (DB2 V7.0) for Systems D64A
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F17
Partner Relationship Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F17
Payment / Settlement	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F17
Skills Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F17

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Expense Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F17
Mathematical	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for System F42
Billing and Accounting	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17
Customer Analytics	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D
Customer / Account Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D
Contact and Profile Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D
Software Development	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Query	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42, F42D, F57
Case Management	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42D
Process Tracking	Service Platform and Infrastructure	Database / Storage	Database	DMS1100 for Systems F17, F42D
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Software Development	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Query	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	Microsoft SQL 2000 for Systems F42D, F51A, P096, P177I
Enterprise Application Integration	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233
Software Development	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233
Asset Cataloging / Identification	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233
Asset Transfer, Allocation, and Maintenance	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233
Property / Asset Management	Service Platform and Infrastructure	Database / Storage	Database	Oracle 10g for System P233
Billing and Accounting	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for System F17
Expense Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for System F17
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17
Payment / Settlement	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17
Skills Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17
Partner Relationship Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Software Development	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Contact and Profile Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Query	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F17C, F42D
Case Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F42D
Customer Analytics	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F42D
Customer / Account Management	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F42D
Process Tracking	Service Platform and Infrastructure	Database / Storage	Database	RDMS 9R3 for Systems F17, F42D
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for System D64A
Skills Management	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for System F11
Balanced Scorecard	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A
Customer / Account Management	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A
Data Classification	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A
Data Mart	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A
Data Warehouse	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A
Software Development	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Customer Analytics	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Contact and Profile Management	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Query	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	Sybase 12.5.X for Systems D64A, F11
Library / Storage	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Balanced Scorecard	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Internal Controls	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Information Sharing	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Query	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Data Exchange	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Data Classification	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Data Mart	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Data Warehouse	Service Platform and Infrastructure	Database / Storage	Database	VSAM for System D64A
Balanced Scorecard	Service Platform and Infrastructure	Database / Storage	Storage	1 TB Hard Disk Drive for System D64A
Library / Storage	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Internal Controls	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Information Sharing	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Data Cleansing	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Information Retrieval	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Knowledge Capture	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Loading and Archiving	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Precision / Recall Ranking	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Query	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Standardized / Canned	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Data Exchange	Service Platform and Infrastructure	Database / Storage	Storage	DASD for Systems F12, F51, D64A
Software Development	Service Platform and Infrastructure	Database / Storage	Storage	Network Attached Storage (NAS)
Software Development	Service Platform and Infrastructure	Database / Storage	Storage	Storage Area Network (SAN)
Enterprise Application Integration	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Server - P233
Enterprise Application Integration	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Asset Cataloging / Identification	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Asset Transfer, Allocation, and Maintenance	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Property / Asset Management	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Enterprise Application Integration	Service Platform and Infrastructure	Delivery Servers	Portal Servers	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Data Classification	Service Platform and Infrastructure	Delivery Servers	Web Servers	Apache (Sun) for System D64A
Data Mart	Service Platform and Infrastructure	Delivery Servers	Web Servers	Apache (Sun) for System D64A
Data Warehouse	Service Platform and Infrastructure	Delivery Servers	Web Servers	Apache (Sun) for System D64A
Software Development	Service Platform and Infrastructure	Delivery Servers	Web Servers	Apache (Sun) for Systems D64A, F11, F51A, F57, P177
Software Development	Service Platform and Infrastructure	Delivery Servers	Web Servers	Internet Information Server (Windows 2000) - F11
Balanced Scorecard	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	32 GB for System D64A
Balanced Scorecard	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	8 x 900 mHz CPU for System D64A
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	Hard Disk Drive
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	Random Access Memory (RAM)

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	Redundant Array of Independent Disks (RAID)
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	Unisys DCP-40 - F17
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Local Area Network (LAN)	Ethernet
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Network Devices / Standards	Firewall
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Network Devices / Standards	Gateway
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Network Devices / Standards	Network Interface Card (NIC)
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Network Devices / Standards	T1/T3
Expense Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System A80S
Debt Collection	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System A80S, F12
Case Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System A80S, F12
Balanced Scorecard	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System D64A
OLAP	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System D64A
Data Classification	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System D64A
Data Mart	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System D64A
Data Warehouse	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System D64A
Partner Relationship Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for System F51
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems A80S, D64A, F12, F51
Customer Analytics	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems A80S, D64A, F12, F51
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems A80S, D64A, F12, F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Contact and Profile Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems A80S, D64A, F12, F51
Billing and Accounting	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems A80S, F12
Process Tracking	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems D64A, F12
Mathematical	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems F12
Payment / Settlement	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Hitachi Mainframe for Systems F12, F51
Case Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for System P177
Balanced Scorecard	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems A80W
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems A80W, F17C, P096, P177
Contact and Profile Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems A80W, F17C, P096, P177
Customer Analytics	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems A80W, P096, P177
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems A80W, P096, P177
Partner Relationship Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Internet Server for Systems F17C, P096, P177
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	LAN File Server for System F51A
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	LAN File Server for System F51A
Skills Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	LAN File Server for Systems F11
Customer Analytics	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	LAN File Server for Systems F11, F51A
Contact and Profile Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	LAN File Server for Systems F11, F51A
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Microsoft SQL Server 2000
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Microsoft SQL Server 2000

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Contact and Profile Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Microsoft SQL Server 2000
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Application Server for System P233
Asset Cataloging / Identification	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Application Server for System P233
Asset Transfer, Allocation, and Maintenance	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Application Server for System P233
Property / Asset Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Application Server for System P233
Enterprise Application Integration	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Database Server for P233
Asset Cataloging / Identification	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Database Server for P233
Asset Transfer, Allocation, and Maintenance	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Database Server for P233
Property / Asset Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Oracle Database Server for P233
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Sperry PC - F42
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	SQL Server for Systems F42D, F51A, P096, P177
Payment / Settlement	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for System F17
Skills Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for System F17
Expense Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for System F17
Mathematical	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for System F42
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17
Partner Relationship Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F17C
Contact and Profile Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F17C, F42, F42D
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F17C, F42, F42D, F57

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Customer Analytics	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F42, F42D
Customer / Account Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F42, F42D
Process Tracking	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17, F42D
Case Management	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNISYS 2200 Mainframe for Systems F17,F42D
Data Mart	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for System D64A
Data Warehouse	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for System D64A
Data Classification	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for Systems D64A
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for Systems D64A, F11, F51A, F57, P177
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for Systems D64A, F11, F51A, F57, P177
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Solaris for Systems D64A, F11, F51A, F57, P177
Balanced Scorecard	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Sunfire V880 for System D64A
Data Classification	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Sunfire V880 for System D64A
Data Mart	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Sunfire V880 for System D64A
Data Warehouse	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	UNIX Sunfire V880 for System D64A
Software Development	Service Platform and Infrastructure	Hardware / Infrastructure	Wide Area Network (WAN)	Frame Relay
Enterprise Application Integration	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle JDeveloper 10g for P233
Software Development	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Forms Creation	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Enterprise Application Integration	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Forms Modification	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle BPEL Process Manager 10g Release 2 (10.1.2) for P233
Software Development	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle JDeveloper 10g for P233
Forms Creation	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle JDeveloper 10g for P233
Forms Modification	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Oracle JDeveloper 10g for P233
Contact and Profile Management	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Sun ONE Enterprise Edition 7.0 for System F11
Skills Management	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Sun ONE Enterprise Edition 7.0 for System F11
Customer Analytics	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Sun ONE Enterprise Edition 7.0 for System F11
Software Development	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	SunJAVA Application Suite - F51A, P177
Software Development	Service Platform and Infrastructure	Software Engineering	Modeling	AllFusion ERwin 4.X
Modeling	Service Platform and Infrastructure	Software Engineering	Modeling	AllFusion ERwin 4.X
Modeling	Service Platform and Infrastructure	Software Engineering	Modeling	Microsoft EXCEL
Graphing / Charting	Service Platform and Infrastructure	Software Engineering	Modeling	Microsoft EXCEL
Graphing / Charting	Service Platform and Infrastructure	Software Engineering	Modeling	Microsoft VISIO
Software Development	Service Platform and Infrastructure	Software Engineering	Modeling	Microsoft Visio (for UML)
Modeling	Service Platform and Infrastructure	Software Engineering	Modeling	Oracle BPM
Graphing / Charting	Service Platform and Infrastructure	Software Engineering	Modeling	Oracle BPM
Configuration Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	CA-Endeavor 3.8 for Systems A80S, F51 and D64A
Change Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Change Mgmt: Pending EA Tool Selection
Configuration Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	CMPlus 11R1 for Systems F42, F42D, F17

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Quality Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Defect Tracking: PVCS Tracker
Quality Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Defect Tracking: Service Ticket Action Resolution System (STARS)
Program / Project Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Deployment Management (HARTS, a LOTUS Notes Based System)
Quality Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Issue Mgmt: Service Ticket Action Resolution System (STARS)
Configuration Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Mercant Professional 8.0 (formerly PVCS) for Systems A80S, A80W, D64A, F11, F17, F42D, F51, F51A, P096, P177
Task Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Microsoft Project 2003
Program / Project Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Microsoft Project 2003
Resource Planning and Allocation	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Microsoft Project 2003
Quality Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Requirement Mgmt: Pending EA Tool Selection
Configuration Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	SOA CM Tool: Pending EA Tool Selection
Instrumentation and Testing	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Stress/Performance Testing: Pending EA Tool Selection
Instrumentation and Testing	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Testing Tool: Pending EA Tool Selection
Quality Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	Testing Tool: Pending EA Tool Selection
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Adobe Acrobat 7.0
Multimedia	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Adobe Acrobat 7.0
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System D64A
OLAP	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System D64A
Data Classification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System D64A
Data Mart	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System D64A
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for System F51
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, D64A
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12
Debt Collection	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12, D64A, F51
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12, D64A, F51
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12, D64A, F51
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems A80S, F12, D64A, F51
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Dependent	CICS for Systems F51
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	COBOL Compiler: ASCII (ACOB) - F17, F42, F42D, F57
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	COBOL Compiler: COBOL for OS/390 (Hitachi) - A80S, F12, F51, D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	COBOL Compiler: USC (UCOB) - F42, F42D
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Cold Fusion Enterprise 5.0 for System A80W, D64A, F11, F17C, F42D, F51, F57, P096, P177
Forms Creation	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, F51, F57, P096, P177
Forms Modification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A, F11, F17C, F42D, F51, F57, P096, P177
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Cold Fusion Enterprise 5.0 for Systems A80W, D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	COOL: Gen 6.5 for System F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Direct Connect 12.0 Unix-Gateway for System D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) - F17
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for System F17
Skills Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for System F17
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17
Forms Creation	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Forms Modification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	DPS Form Based Presentation System (DPS-1100) for Systems F17, F42D
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Gateway: Direct Connect 12.0 Unix-Gateway - D64A
Data Exchange	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Gateway: Direct Connect 12.0 Unix-Gateway - D64A
Data Classification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Gateway: Direct Connect 12.0 Unix-Gateway - D64A
Data Mart	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Gateway: Direct Connect 12.0 Unix-Gateway - D64A
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Gateway: Direct Connect 12.0 Unix-Gateway - D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for System D64A
Mathematical	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for System F12
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for System F51
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12, D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12, D64A, F51
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12, D64A, F51
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12, D64A, F51
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems A80S, F12, F51
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems D64A
OLAP	Service Platform and Infrastructure	Support Platforms	Platform Dependent	IBM OS 390 V2.8 for Systems D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) - A80S, F12, D64A, F51
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
OLAP	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
Data Classification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
Data Mart	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System D64A
Mathematical	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System F12
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for System F51
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12
Debt Collection	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Internal Controls	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Information Sharing	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Audit Trail Capture and Analysis	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Data Cleansing	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Information Retrieval	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Knowledge Capture	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Loading and Archiving	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Precision / Recall Ranking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Query	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Standardized / Canned	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A, F51
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A, F51

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems A80S, F12, D64A, F51
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Job Control Language (JCL) for Systems F12, F51
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Macromedia Flash Player Plugin
Ad Hoc	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Microsoft EXCEL
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Microsoft Office 2000
Multimedia	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Microsoft Powerpoint
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MS Access for System D64A
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MVS ESA 2.3.1 for System D64A
Data Classification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MVS ESA 2.3.1 for System D64A
Data Mart	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MVS ESA 2.3.1 for System D64A
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MVS ESA 2.3.1 for System D64A
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	MVS ESA 2.3.1 for Systems A80S, D64A, F12, F51
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Debt Collection	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	NOMAD 6.50A for System A80S
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Operating System: Windows 2000 Advanced Server or 2003 Server
Enterprise Application Integration	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Oracle Enterprise Service Bus
Enterprise Application Integration	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Oracle Service Registry for P233
Multimedia	Service Platform and Infrastructure	Support Platforms	Platform Dependent	RealPlayer
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	RealPlayer
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sun Solaris 8.0 Operating System for D64A
Data Classification	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sun Solaris 8.0 Operating System for D64A
Data Mart	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sun Solaris 8.0 Operating System for D64A
Data Warehouse	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sun Solaris 8.0 Operating System for D64A
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sybase Open Client for System F51A
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sybase Open Client for System F51A
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Sybase Open Client for System F51A
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Skills Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for System F17
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for Systems F17
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for Systems F17, F57
Forms Creation	Service Platform and Infrastructure	Support Platforms	Platform Dependent	TIP1100 (Screens) for Systems F17, F57
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for System F17
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for System F17
Mathematical	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for System F42
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17
Skills Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F17C
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F17C, F42, F42D
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F17C, F42, F42D
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F42, F42D
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F42, F42D, F57
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F42D
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Dependent	UNISYS OS 2200 HMP5.0 for Systems F17, F42D
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Web Author Tool: Dreamweaver 3.0.1

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	webServer Application Server Software: Microsoft Internet Information Server (?)
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	webServer Application Server Software: Sun ONE (Enterprise Edition) - F11
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Dependent	webServer Software: SunJAVA Web Infrastructure (?)
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Windows XP for Systems F11, F51A, P096, P177
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Windows XP for Systems F11, F51A, P096, P177
Contact and Profile Management	Service Platform and Infrastructure	Support Platforms	Platform Dependent	Windows XP for Systems F11, F51A, P096, P177
Classification	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Meta Data Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Balanced Scorecard	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Billing and Accounting	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Debt Collection	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Case Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Customer / Account Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Customer Analytics	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Mapping / Geospatial / Elevation / GPS	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Mathematical	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
OLAP	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Partner Relationship Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Payment / Settlement	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e. vendor or product name)
Process Tracking	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Skills Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Cryptography	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Decision Support and Planning	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Document Imaging and OCR	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Forensics	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Intrusion Detection	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Risk Management	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Data Integration	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed for "Enterprise Application Integration"
Data Mining	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Information Mapping / Taxonomy	Service Platform and Infrastructure	Support Platforms	Platform Independent	All TRM Components Listed For "Enterprise Application Integration"
Software Development	Service Platform and Infrastructure	Support Platforms	Platform Independent	JAVA 2 Platform Enterprise Edition (J2EE)
Enterprise Application Integration	Service Platform and Infrastructure	Support Platforms	Platform Independent	JAVA 2 Platform Enterprise Edition (J2EE)

Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications
 In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

Reuse & Information Sharing BY08

Will the application leverage existing components and/or Yes applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

If "yes," please describe how the application will leverage existing components and/or applications across the Government.

Several of the functions included in this consolidated submission will use the Pay.Gov application.

Does this investment provide the public with access to a Yes government automated information system?

If "yes," does customer access require specific software No (e.g., a specific web browser version)?

If "yes," provide the specific product name(s) and version number(s) of the required software and the date when the public will be able to access this investment by

any software (i.e. to ensure equitable and timely access of government information and services).

FEA Primary Mapping BY08

FEA Primary Mapping

Reference Model: BRM
 Business Area: Services For Citizens
 Line of Business: Community and Social Services
 Sub Function: Homeownership Promotion
 Mapping Code: 101001

II.A: ALTERNATIVES ANALYSIS BY08

Analysis Background BY08

Part II should be completed only for investments identified as "Planning" or "Full Acquisition," or "Mixed Life-Cycle" investments in response to Question 6 in Part I, Section A above.

In selecting the best capital asset, you should identify and consider at least three viable alternatives, in addition to the current baseline, i.e., the status quo. Use OMB Circular A-94 for all investments, and the Clinger Cohen Act of 1996 for IT investments, to determine the criteria you should use in your Benefit/Cost Analysis.

Did you conduct an alternatives analysis for this project? Yes
 If "yes," what is the date of the analysis? 7/12/2006
 If "no," what is the anticipated date this analysis will be completed?
 If no analysis is planned, please briefly explain why:

Alternatives Table BY08

Use the results of your alternatives analysis to complete the following table:

Alternatives Analysis Results

Send to OMB	Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
True	1	Status Quo is a collection of disparate systems processing information and supporting the business functions of Single Family. These systems are stove-pipe legacy mainframe-computer applications. They were typically coded in the COBOL and were implemented on either the IBM or Unisys mainframe computer platforms. They utilize a variety of data management technologies, from the use of flat files to relational database management systems.	293891.4	0
True	2	The Enhancement to the Status-Quo would modify each of the existing legacy systems to include the missing and required functionality to meet the needs of Single Family and their customers. These enhancements would also improve integration between all systems within Single Family as well as other HUD systems, and those of Single Family's stakeholders. The support of Enhancement to the Status-Quo would require the same maintenance costs as that provided for the current legacy systems.	356167.3	0
True	3	New Development will provide state-of-the-art support for the business functions and needs of FHA Single Family and their business partners. SF Integration is a system comprised of five modules: Loan Origination; Loan Insurance Management; Asset Management; Business Partner Approval & Monitoring; Business Intelligence. There will be a single shared data base providing timely and	213460.4	74244.1

Send to OMB	Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
		accurate information, improve reporting capabilities, and providing more informed business decisions.		
True	4	The COTS alternative would be a mix of as many as three vendor software solutions requiring the procurement of software, hardware, and licenses from each of the vendors. Each system would be separately designed with functionality to support each of Single Family's business function. Each system would also operate within its own separate database. The systems would be integrated, sharing data to meet needs of their users. The COTS solution would be integrated with other systems within HUD.	244080.8	52944.1

Selected Alternative BY08

Which alternative was selected by the Initiative Governance process and why was it chosen?

The following is a summary of the alternative analysis which was completed for the Single Family Integration system: Alternative 3, New Development was selected based on the costs and benefits associated with each of the four alternatives. A summary of the cost/benefit analysis that was conducted for each alternative and is provided below (costs and benefits are presented in discounted thousands of dollars): Alternative 3, New Development, Total Costs: \$213,460.4 Total Benefits: \$74244.1 Net Present Value: \$53,394.8 ROI: 356%. Alternative 3 presents the best overall value to the Department. This selection will reduce redundancy, improve data accuracy, provide improvements in technology and performance provide increased service levels to customers, and provide a better product. A Risk based Adjustment of 40% was made to Alternative 3. These adjustments were made to the following cost categories Requirements, New Development, Integration & Training, Installation, and System Design. The basis for this adjustment is from program history - due to a lack of system documentation, and undocumented business processes. Alternative 1, Status Quo, Total Costs: \$293,891.4 Benefits: \$0 Incremental Net Present Value: \$0 ROI: 0.0%. There is not any recognized benefit with this alternative since Single Family would continue to operate with the same core systems, and continue to be cited for the same system deficiencies. Alternative 2, Enhancement to Status Quo, Total Costs: \$356,167.3 Total Benefits: \$0 Net Present Value: \$-44,458.3 ROI: -1868%. Though there would be some enhancements made to the existing core systems Enhancement to the Status Quo was not selected for the same reasons as Alternative 1. Alternative 4, COTS, Total Costs: \$244,080.8 Total Benefits: \$52,944.1 Net Present Value: \$27,071.5 ROI: 205.0 %. A Risk based Adjustment of 30% was made to Alternative 4. These adjustments were made to the following cost categories Requirements, New Development, Integration & Training, Installation, and System Design. The basis for this adjustment is from program history - due to a lack of system documentation, and undocumented business processes. The COTS alternative, while attractive, does not offer a higher benefit or a higher ROI for the department than Alternative 3, New Development. Alternative 3 has the highest Return on Investment of 356% and offers the best value to the Department. The net present value for the alternative is estimated at \$53.4 million.

What specific qualitative benefits will be realized?

The following are the qualitative benefits of the New Development alternative: Data Integration and Sharing Data integration and sharing supports not only improved process efficiency, but it also offers the opportunity to improve management's administrative and operational ability to analyze the relationships in the shared data.

Single Data Entry. The current information system environment consists of many stove-piped systems. This necessitates multiple data entries and increases the potential of data errors. With the New Development alternative, data will only need to be entered and validated once. E-Business As industry analysts had predicted, E-Business has become a dominant factor in recent years. The Mortgage Banking Industry has been compelled to invest in the infrastructure to conduct business operations in the electronic medium. The new system will accommodate features such as the integration of public key infrastructure and encrypted network access to allow Single Family to take advantage of the new business-to-business or business-to-customer technologies.

Performance Data. To transform HUD into an agency in which responsibility matches accountability, it is necessary to have access to the data and analytical capabilities to monitor program performance. With the new system, Single Family will be better able to generate performance information and gauge how well programs are performing compared to their expected goals.

Integrate Functions and Processes. The implementation of a well-designed and managed information technology architecture will encourage the integration of functions, processes, and resources throughout the enterprise to produce a value-added investment.

Streamlined Operations. The New Development solution will contribute to streamlining and consolidating operations by aligning business processes with the supporting information systems and technology. By accomplishing this benefit Single Family personnel will be able to devote more time to analysis and meeting customer needs.

Enhance Customer Services. Through the development and operation of the SFIntegration system become more efficient

streamlined processes, timely and accurate information, stronger and more efficient program monitoring, and enhanced reporting capabilities. These system improvements will enable Single Family to deliver enhanced services to their customers - Home Buyers, Lenders, and HUD staff.

II.B: RISK MANAGEMENT BY08

Risk Management Plan BY08

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Does the investment have a Risk Management Plan?	Yes
What is the date of the risk management plan?	5/31/2006
Has the Risk Management Plan been significantly changed since last year's submission to OMB?	No
If "yes," describe any significant changes to the Risk Management Plan:	
If there currently is no risk plan, will a plan be developed?	
If "yes," what is the planned completion date of the risk plan?	
If "no," what is the strategy for managing the risks?	

Investment Risks BY08

Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:
 The project risks are documented in the project's Risk Management Plan. For each risk, the project assigns a risk priority and risk level. The risk level is assigned according to the risk impact and risk probability. The project also identifies and tracks the status of the mitigation strategy for each risk. The SFIntegration Project plan takes into account the risk impact, probability, cost of the mitigation strategy and potential cost if the risk were to occur when estimating the budget for each phase in the development cycle. If a risk mitigation strategy impacts the project schedule, the project release schedule is updated and the impact to future development activities is analyzed and adjusted if necessary.

II.C: COST AND SCHEDULE PERFORMANCE BY08

Earned Value BY08

Does the earned value management system meet the criteria in ANSI/EIA Standard - 748?	Yes
Answer the following questions about current cumulative cost and schedule performance. The numbers reported below should reflect current actual information. (Per OMB requirements Cost/Schedule Performance information should include both Government and Contractor Costs):	
What is the Planned Value (PV)?	5.054500
What is the Earned Value (EV)?	3.519400
What is the actual cost of work performed (AC)?	3.517400
What costs are included in the reported Cost/Schedule Performance information (Government Only/Contractor Only/Both)?	Contractor Only
EVMS "As of" date:	6/30/2006
What is the calculated Schedule Performance Index (SPI = EV/PV)?	0.696000
What is the schedule variance (SV = EV-PV)?	-1.351000
What is the calculated Cost Performance Index (CPI = EV/AC)?	1.001000
What is the cost variance (CV = EV-AC)?	0.002000
EVM is required only on DME portions of investments. For mixed lifecycle investments, O&M milestones should still be included in the table (Comparison of Initial Baseline and Current Approved Baseline). This table should accurately reflect the milestones in the initial baseline, as well as milestones in the current baseline.	

Cost/Schedule Variance BY08

Is the CV% or SV% greater than 10%? (CV%= CV/EV x 100; SV%= SV/PV x 100)	No
If "yes," was it the CV or SV or both?	
If "yes," explain the variance:	
If "yes," what corrective actions are being taken?	
What is the most current "Estimate at Completion"?	57329.500000

Performance Baseline BY08

Have any significant changes been made to the baseline during the	Yes
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past fiscal year?

Complete the following table to compare actual performance against the current performance baseline and to the initial performance baseline. In the Current Baseline section, for all milestones listed, you should provide both the baseline and actual completion dates (e.g., "03/23/2003"/ "04/28/2004") and the baseline and actual total costs (in \$ Millions). In the event that a milestone is not found in both the initial and current baseline, leave the associated cells blank. Note that the 'Description of Milestone' and 'Percent Complete' fields are required. Indicate 0 for any milestone no longer active.

If "yes," when was it approved by OMB?

Comparison of Initial Baseline and Current Approved Baseline

Milestone Number	Description of Milestone	Initial Baseline		Current Baseline				Current Baseline Variance		Percent Complete
		Planned Completion Date	Total Cost (Estimated)	Completion Date		Total Cost		Schedule (# days)	Cost	
				Planned	Actual	Planned	Actual			
1	Single Family Modernization Project/Single Family Integration System	09/30/2008	\$51.306	09/30/2008	05/19/2006	\$50.575	\$8.440	865	\$42.135	18.49%
1.3	FY 2005/2006 Tasks	09/29/2008	\$17.003	09/29/2008	05/19/2006	\$16.272	\$8.440	864	\$7.832	57.46%
1.3.1	FY 2005/2006 Development Tasks	01/31/2007	\$6.303	03/20/2007		\$6.303	\$3.686		\$2.617	72.93%
1.3.1.1	a. Project Initiation/Planning	01/31/2007	\$1.600	01/31/2007		\$1.600	\$0.640		\$0.960	54.00%
1.3.1.2	b. Requirements Definition	12/31/2006	\$0.733	12/31/2006		\$0.733	\$0.370		\$0.363	83.00%
1.3.1.3	c. System Design	01/16/2007	\$0.690	01/16/2007		\$0.690	\$0.480		\$0.210	70.00%
1.3.1.4	f. New Development/Perfective Maintenance	10/23/2006	\$1.230	10/23/2006		\$1.230	\$0.596		\$0.634	68.00%
1.3.1.5	g. Systems Integration & Testing	09/30/2006	\$1.900	01/31/2007		\$1.900	\$1.600		\$0.300	95.00%
1.3.1.6	h. Installation & Deployment	11/15/2006	\$0.150	03/20/2007		\$0.150				0%
1.3.2	FY 2006 Maintenance Tasks	09/29/2008	\$10.700	09/29/2008	05/19/2006	\$9.969	\$4.754	864	\$5.215	47.68%
1.3.2.1	FY 2006 Maintenance Tasks (A80S)	10/02/2007	\$3.080	10/02/2007		\$3.080	\$1.540		\$1.540	50.00%
1.3.2.2	FY 2006 Maintenance Tasks (F12)	10/01/2007	\$1.050	10/01/2007		\$1.050	\$0.610		\$0.440	59.00%
1.3.2.3	FY 2006 Maintenance Tasks (F57)	09/28/2007	\$0.370	09/28/2007		\$0.370				%
1.3.2.4	FY 2006 Maintenance Tasks (F51)	09/28/2007	\$0.580	09/28/2007		\$0.437	\$0.058		\$0.379	13.00%
1.3.2.5	FY 2006 Maintenance Tasks (F51A)	10/02/2007	\$0.270	10/02/2007		\$0.270				%
1.3.2.6	FY 2006 Maintenance Tasks (F17C)	09/28/2007	\$1.530	09/28/2007		\$1.150	\$0.504		\$0.646	45.00%
1.3.2.7	FY2006 Maintenance Tasks - (A80W)	09/28/2007	\$0.520	09/28/2007		\$0.369	\$0.162		\$0.207	50.00%
1.3.2.8	FY2006 Maintenance Tasks - (D64A)	09/29/2008	\$0.820	09/29/2008		\$0.754	\$0.439		\$0.315	43.00%
1.3.2.9	FY 2006 Maintenance Tasks - (F11)	09/28/2007	\$0.090	09/28/2007		\$0.090	\$0.040		\$0.050	44.00%
1.3.2.10	FY2006 Maintenance Tasks - (F17)	09/28/2007	\$2.090	09/28/2007		\$1.580	\$0.690		\$0.890	45.00%
1.3.2.11	FY2006 Maintenance Tasks - LASS (P096)	10/03/2007	\$0.200	10/03/2007	05/19/2006	\$0.507	\$0.507	502	\$0.000	100.00%
1.3.2.12	FY 2006 Maintenance Tasks (P177)	10/04/2007	\$0.100	10/04/2007		\$0.312	\$0.204		\$0.108	81.00%
1.4	FY 2007 Tasks	09/30/2008	\$17.901	09/30/2008		\$17.901				0%
1.4.1	FY 2007 Development Tasks	09/30/2007	\$7.201	09/30/2007		\$7.201				0%
1.4.1.1	a. Project Initiation/Planning	09/30/2007	\$0.086	09/30/2007		\$0.086				0%

1.4.1.2	b. Requirements Definition	09/30/2007	\$0.036	09/30/2007		\$0.036				0%
1.4.1.3	c. System Design	09/30/2007	\$0.735	09/30/2007		\$0.735				0%
1.4.1.4	d. Software Acquisition	09/30/2007	\$0.086	09/30/2007		\$0.086				0%
1.4.1.5	e. Hardware/Infrastructure Acquisition	09/30/2007	\$0.706	09/30/2007		\$0.706				0%
1.4.1.6	f. New Development/Perfective Maintenance	09/30/2007	\$3.040	09/30/2007		\$3.040				0%
1.4.1.7	g. Systems Integration & Testing	09/30/2007	\$2.310	09/30/2007		\$2.310				0%
1.4.1.8	h. Installation & Deployment	09/30/2007	\$0.202	09/30/2007		\$0.202				0%
1.4.2	FY 2007 Maintenance Tasks	09/30/2008	\$10.700	09/30/2008		\$10.700				0%
1.4.2.1	Legacy Systems Maintenance Tasks	09/30/2008	\$10.700	09/30/2008		\$10.700				0%
1.5	FY2008 Tasks	09/30/2008	\$16.402	09/30/2008		\$16.402				0%
1.5.1	FY 2008 Development Tasks	09/30/2008	\$6.002	09/30/2008		\$6.002				0%
1.5.1.1	a. Project Initiation/Planning	09/30/2008	\$0.072	09/30/2008		\$0.072				0%
1.5.1.2	b. Requirements Definition	09/30/2008	\$0.030	09/30/2008		\$0.030				0%
1.5.1.3	c. System Design	09/30/2008	\$0.612	09/30/2008		\$0.612				0%
1.5.1.4	d. Software Acquisition	09/30/2008	\$0.072	09/30/2008		\$0.072				0%
1.5.1.5	e. Hardware/Infrastructure Acquisition	09/30/2008	\$0.588	09/30/2008		\$0.588				0%
1.5.1.6	f. New Development/Perfective Maintenance	09/30/2008	\$2.530	09/30/2008		\$2.530				0%
1.5.1.7	g. Systems Integration & Testing	09/30/2008	\$1.930	09/30/2008		\$1.930				0%
1.5.1.8	h. Installation & Deployment	09/30/2008	\$0.168	09/30/2008		\$0.168				0%
1.5.2	FY 2008 Maintenance Tasks	09/30/2008	\$10.400	09/30/2008		\$10.400				0%
1.5.2.1	Legacy System Maintenance	09/30/2008	\$10.400	09/30/2008		\$10.400				0%
Project Totals		09/30/2008	\$51.306	09/30/2008	05/19/2006	\$50.575	\$8.440	865	\$42.135	18.49

III.A: RISK MANAGEMENT BY08

Risk Management Plan BY08

Part III should be completed only for investments identified as "Operation and Maintenance" (Steady State) in response to Question 6 in Part I, Section A above.

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Does the investment have a Risk Management Plan? Yes

What is the date of the risk management plan? 5/31/2006

Has the Risk Management Plan been significantly changed since last year's submission to OMB? No

If "yes," describe any significant changes to the Risk Management Plan:

If there currently is no risk plan, will a plan be developed?

If "yes," what is the planned completion date of the risk plan?

If "no," what is the strategy for managing the risks?

III.B: COST AND SCHEDULE PERFORMANCE BY08

Operational Analysis BY08

Was operational analysis conducted?

If "yes," provide the date the operational analysis was completed.

Please provide a brief summary of the operational analysis results.

If "no," please explain why it was not conducted and if there are any plans to conduct operational analysis in the future:

Performance Baseline BY08

Complete the following table to compare actual cost performance against the planned cost performance baseline. Milestones reported may include specific individual scheduled preventative and predictable corrective maintenance activities, or may be the total of planned annual operation and maintenance efforts.

What costs are included in the reported Cost/Schedule Performance Contractor Only information (Government Only/Contractor Only/Both)?

Comparison of Plan vs. Actual Performance Table

Milestone Number	Description of Milestone	Planned		Actual		Variance	
		Completion Date	Total Cost	Completion Date	Total Cost	Schedule (# days)	Cost
1	Single Family Modernization Project/Single Family Integration System	12/15/2010	\$59.250	07/26/2005	\$2.570	1967	\$56.680
1.1	FY 2004 Tasks	09/29/2006	\$4.580	07/26/2005	\$2.570	429	\$2.010
1.1.1	FY2004 Tasks (FRONTLINE)	07/01/2005	\$2.000	07/01/2005	\$1.770	0	\$0.230
1.1.1.1	FY 2003/2004 Development Tasks - Frontline (old Tasks)	02/03/2005	\$1.020	01/24/2005	\$0.790	9	\$0.230
1.1.1.2	FY2003/2004 Tasks - FRONTLINE (new Mod excluding funds above)	07/01/2005	\$0.980	07/01/2005	\$0.980	0	\$0.000
1.1.2	FY 2004 Tasks (IES)	09/29/2006	\$2.580	07/26/2005	\$0.800	429	\$1.780
1.1.2.1	FY2004 Development Tasks	09/29/2006	\$2.580	07/26/2005	\$0.800	429	\$1.780
1.2	FY 2005 Tasks	10/26/2007	\$7.470				
1.2.1	FY 2005 Development Tasks for IES	01/31/2007	\$0.320				
1.2.1.1	A. Project Initiation/Planning	01/31/2007	\$0.040				
1.2.1.2	B. System Analysis Define Phase	09/08/2006	\$0.070				
1.2.1.3	B. System Analysis - Middleware Support	09/04/2006	\$0.180				
1.2.1.4	C. System Design	12/18/2006	\$0.030				
1.2.2	FY2005 Development Tasks for Module 1	12/07/2006	\$2.930				
1.2.2.1	C. System Design Phase for LOM Module 1	12/07/2006	\$2.930				
1.2.3	FY 2005 Development Tasks for IV&V Phase	10/30/2006	\$0.500				
1.2.3.1	A. Project Initiation/Planning	12/26/2005	\$0.250				
1.2.3.2	B. Requirements Definition	10/30/2006	\$0.250				
1.2.4	FY2005 Development Tasks (F11 and CARS)	10/26/2007	\$0.800				
1.2.4.1	Client Activity Report System - CARS(P217)-PCAS 663400	09/28/2007	\$0.360				
1.2.4.2	Housing Counseling System (F11)-PCAS 663400	10/26/2007	\$0.440				
1.2.5	FY 2005 Development Tasks (TransAccess)	08/28/2006	\$1.740				
1.2.5.1	A. Project Initiation/Planning	02/01/2006	\$0.200				
1.2.5.2	G. Systems Integration and Testing	08/28/2006	\$1.540				
1.2.6	FY 2005 Development Tasks - Hardware	12/23/2005	\$1.180				
1.2.6.1	E. Hardware/Infrastrue Acquisition	12/23/2005	\$1.180				
1.3	FY 2006 Tasks	12/15/2010	\$27.500				
1.3.1	FY 2006 Development Tasks X98	12/15/2010	\$16.800				
1.3.1.1	a. Project Initiation/Planning	08/06/2007	\$0.200				
1.3.1.2	c. System Design	10/08/2007	\$2.500				
1.3.1.3	e. Hardware/Infrastructure Acquisition	03/01/2007	\$0.250				

1.3.1.4	f. New Development/Perfective Maintenance Modules 2-7	07/12/2010	\$10.150				
1.3.1.5	g. System Integration and Testing	04/07/2010	\$2.500				
1.3.1.6	h. Installation and Deployment	12/15/2010	\$1.200				
1.3.2	FY 2006 Maintenance Tasks	09/29/2008	\$10.700				
1.3.2.1	FY 2006 Maintenance Tasks (A80S)	10/02/2007	\$3.080				
1.3.2.2	FY 2006 Maintenance Tasks (F12)	10/01/2007	\$1.050				
1.3.2.3	FY 2006 Maintenance Tasks (F57)	09/28/2007	\$0.370				
1.3.2.4	FY 2006 Maintenance Tasks (F51)	09/28/2007	\$0.580				
1.3.2.5	FY 2006 Maintenance Tasks (F51A)	10/02/2007	\$0.270				
1.3.2.6	FY 2006 Maintenance Tasks (F17C)	09/28/2007	\$1.530				
1.3.2.7	FY2006 Maintenance Tasks - (A80W)	09/28/2007	\$0.520				
1.3.2.8	FY2006 Maintenance Tasks - (D64A)	09/29/2008	\$0.820				
1.3.2.9	FY 2006 Maintenance Tasks - (F11)	09/28/2007	\$0.090				
1.3.2.10	FY2006 Maintenance Tasks - (F17)	09/28/2007	\$2.090				
1.3.2.11	FY2006 Maintenance Tasks - LASS (P096)	10/03/2007	\$0.200				
1.3.2.12	FY 2006 Maintenance Tasks (P177)	10/04/2007	\$0.100				
1.4	FY 2007 Tasks	02/26/2010	\$19.700				
1.4.1	FY 2007 Development Tasks	02/26/2010	\$11.210				
1.4.1.1	FY 2007 Development Tasks (X98)	02/26/2010	\$11.210				
1.4.2	FY 2007 Maintenance Tasks	01/15/2010	\$8.490				
1.4.2.1	FY 2007 Maintenance Tasks (X98)	01/15/2010	\$0.910				
1.4.2.2	FY 2007 Maintenance Tasks (A80S)	10/02/2008	\$1.370				
1.4.2.3	FY 2007 Maintenance Tasks (F12)	10/03/2008	\$0.990				
1.4.2.4	FY 2007 Maintenance Tasks (F57)	09/30/2008	\$0.360				
1.4.2.5	FY 2007 Maintenance Tasks (F51)	10/06/2008	\$0.500				
1.4.2.6	FY 2007 Maintenance Tasks (F51A)	10/08/2008	\$0.320				
1.4.2.7	FY 2007 Maintenance Tasks (F17C)	09/29/2008	\$1.110				
1.4.2.8	FY2007 Maintenance Tasks - (A80W)	09/29/2008	\$0.390				
1.4.2.9	FY2007 Maintenance Tasks - (D64A)	09/29/2008	\$0.690				
1.4.2.10	FY 2007 Maintenance Tasks - (F11)	09/30/2008	\$0.110				
1.4.2.11	FY2007 Maintenance Tasks - (F17)	09/29/2008	\$1.280				
1.4.2.12	FY2007 Maintenance Tasks - LASS (P096)	10/01/2008	\$0.460				
Project Totals		12/15/2010	\$59.250	07/26/2005	\$2.570	1967	\$56.680

IV.A: E-GOV AND LINES OF BUSINESS OVERSIGHT BY08

Partners BY08

Part IV should be completed only for investments identified as an E-Gov initiative or a Line of Business (LOB), i.e., selected the E-Gov and LOB Oversight choice in response to Question 6 in Part I, Section A above. Investments identified as E-Gov and LOB Oversight will complete only Parts I and IV of the exhibit 300.

Multi-agency initiatives, such as E-Gov and LOB initiatives, should develop a joint exhibit 300.

As a joint exhibit 300, please identify the agency stakeholders. Provide the partner agency and partner agency approval date for this joint exhibit 300.

Stakeholder Table

Partner Agency Name	Partner Agency	Joint Exhibit Approval Date
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Partnering Strategies BY08

Provide the partnering strategies you are implementing with the participating agencies and organizations. Identify all partner agency capital assets supporting the common solution; Managing Partner capital assets should also be included in this joint exhibit 300. These capital assets should be included in the Summary of Spending table of Part I, Section B. (Partner Agency Asset UPIs should also appear on the Partner Agency's exhibit 53)

Partner Capital Assets within this Investment

Partner Agency Name	Partner Agency	Partner Agency Asset Title	Partner Agency Exhibit 53 UPI (BY2008)
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Partner Funding BY08

For jointly funded initiative activities, provide in the "Partner Funding Strategies Table": the name(s) of partner agencies; the UPI of the partner agency investments; and the partner agency contributions for CY and BY. Please indicate partner contribution amounts (in-kind contributions should also be included in this amount) and fee-for-service amounts. (Partner Agency Asset UPIs should also appear on the Partner Agency's exhibit 53. For non-IT fee-for-service amounts the Partner exhibit 53 UPI can be left blank)

Partner Funding Strategies

Partner Agency Name	Partner Agency	Partner exhibit 53 UPI (BY2008)	CY Contribution	CY Fee-for-Service	BY Contribution	BY Fee-for-Service
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Analysis Background BY08

An Alternatives Analysis for E-Gov and LOB initiatives should also be obtained. At least three viable alternatives, in addition to the current baseline (i.e., the status quo), should be included in the joint exhibit 300. Use OMB Circular A-94 for all investments, and the Clinger Cohen Act of 1996 for IT investments, to determine the criteria you should use in your Benefit/Cost Analysis.

Did you conduct an alternatives analysis for this project? Yes

If "yes," what is the date of the analysis? 7/12/2006

If "no," what is the anticipated date this analysis will be completed?

If no analysis is planned, please briefly explain why:

Alternatives Table BY08

Use the results of your alternatives analysis to complete the following table:

Alternatives Analysis Results

Send to OMB	Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
True	1	Status Quo is a collection of disparate systems processing information and supporting the business functions of Single Family. These systems are stove-pipe legacy mainframe-computer applications. They were typically coded in the COBOL and were implemented on either the IBM or Unisys mainframe computer platforms. They utilize a variety of data management technologies, from the use of flat files to relational database management systems.	293891.4	0
True	2	The Enhancement to the Status-Quo would modify each of the existing legacy systems to include the missing and required functionality to meet the needs of Single Family and their customers. These enhancements would also improve integration between all systems within Single Family as well as other HUD systems, and those of Single Family's stakeholders. The support of Enhancement to the Status-Quo would require the same maintenance costs as that provided for the current legacy systems.	356167.3	0
True	3	New Development will provide state-of-the-art support for the business functions and needs of FHA Single Family and their business partners. SF Integration is a system comprised of five modules: Loan Origination; Loan Insurance Management; Asset Management; Business	213460.4	74244.1

Send to OMB	Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Costs estimate	Risk Adjusted Lifecycle Benefits estimate
		Partner Approval & Monitoring; Business Intelligence. There will be a single shared data base providing timely and accurate information, improve reporting capabilities, and providing more informed business decisions.		
True	4	The COTS alternative would be a mix of as many as three vendor software solutions requiring the procurement of software, hardware, and licenses from each of the vendors. Each system would be separately designed with functionality to support each of Single Family's business function. Each system would also operate within its own separate database. The systems would be integrated, sharing data to meet needs of their users. The COTS solution would be integrated with other systems within HUD.	244080.8	52944.1

Selected Alternative BY08

Which alternative was selected by the Initiative Governance process and why was it chosen?

The following is a summary of the alternative analysis which was completed for the Single Family Integration system: Alternative 3, New Development was selected based on the costs and benefits associated with each of the four alternatives. A summary of the cost/benefit analysis that was conducted for each alternative and is provided below (costs and benefits are presented in discounted thousands of dollars): Alternative 3, New Development, Total Costs: \$213,460.4 Total Benefits: \$74244.1 Net Present Value: \$53,394.8 ROI: 356%. Alternative 3 presents the best overall value to the Department. This selection will reduce redundancy, improve data accuracy, provide improvements in technology and performance provide increased service levels to customers, and provide a better product. A Risk based Adjustment of 40% was made to Alternative 3. These adjustments were made to the following cost categories Requirements, New Development, Integration & Training, Installation, and System Design. The basis for this adjustment is from program history - due to a lack of system documentation, and undocumented business processes. Alternative 1, Status Quo, Total Costs: \$293,891.4 Benefits: \$0 Incremental Net Present Value: \$0 ROI: 0.0%. There is not any recognized benefit with this alternative since Single Family would continue to operate with the same core systems, and continue to be cited for the same system deficiencies. Alternative 2, Enhancement to Status Quo, Total Costs: \$356,167.3 Total Benefits: \$0 Net Present Value: \$-44,458.3 ROI: -1868%. Though there would be some enhancements made to the existing core systems Enhancement to the Status Quo was not selected for the same reasons as Alternative 1. Alternative 4, COTS, Total Costs: \$244,080.8 Total Benefits: \$52,944.1 Net Present Value: \$27,071.5 ROI: 205.0 %. A Risk based Adjustment of 30% was made to Alternative 4. These adjustments were made to the following cost categories Requirements, New Development, Integration & Training, Installation, and System Design. The basis for this adjustment is from program history - due to a lack of system documentation, and undocumented business processes. The COTS alternative, while attractive, does not offer a higher benefit or a higher ROI for the department than Alternative 3, New Development. Alternative 3 has the highest Return on Investment of 356% and offers the best value to the Department. The net present value for the alternative is estimated at \$53.4 million.

What specific qualitative benefits will be realized?

The following are the qualitative benefits of the New Development alternative: Data Integration and Sharing Data integration and sharing supports not only improved process efficiency, but it also offers the opportunity to improve management's administrative and operational ability to analyze the relationships in the shared data.

Single Data Entry. The current information system environment consists of many stove-piped systems. This necessitates multiple data entries and increases the potential of data errors. With the New Development alternative, data will only need to be entered and validated once. E-Business As industry analysts had predicted, E-Business has become a dominant factor in recent years. The Mortgage Banking Industry has been compelled to invest in the infrastructure to conduct business operations in the electronic medium. The new system will accommodate features such as the integration of public key infrastructure and encrypted network access to allow Single Family to take advantage of the new business-to-business or business-to-customer technologies.

Performance Data. To transform HUD into an agency in which responsibility matches accountability, it is necessary to have access to the data and analytical capabilities to monitor program performance. With

the new system, Single Family will be better able to generate performance information and gauge how well programs are performing compared to their expected goals.

Integrate Functions and Processes. The implementation of a well-designed and managed information technology architecture will encourage the integration of functions, processes, and resources throughout the enterprise to produce a value-added investment.

Streamlined Operations. The New Development solution will contribute to streamlining and consolidating operations by aligning business processes with the supporting information systems and technology. By accomplishing this benefit Single Family personnel will be able to devote more time to analysis and meeting customer needs.

Enhance Customer Services. Through the development and operation of the SFIntegration system become more efficient streamlined processes, timely and accurate information, stronger and more efficient program monitoring, and enhanced reporting capabilities. These system improvements will enable Single Family to deliver enhanced services to their customers - Home Buyers, Lenders, and HUD staff.

Quantitative Benefits BY08

What specific quantitative benefits will be realized (using current dollars) Use the results of your alternatives analysis to complete the following table:

Federal Quantitative Benefits

	Budgeted Cost Savings	Cost Avoidance	Justification for Budgeted Cost Savings	Justification for Cost Avoidance
PY - 6 2000	0	0		
PY - 5 2001	0	0		
PY - 4 2002	0	0		
PY - 3 2003	0	0		
PY - 2 2004	0	0		
PY - 1 2005	0	0		
PY 2006	0	0		
CY 2007	0	0		
BY 2008	0	0		
Total LLC Benefit	0	0		

IV.B: RISK MANAGEMENT BY08

Risk Management Plan BY08

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Does the investment have a Risk Management Plan? Yes

What is the date of the risk management plan? 5/31/2006

Has the Risk Management Plan been significantly changed since last year's submission to OMB? No

If "yes," describe any significant changes to the Risk Management Plan:

If there currently is no risk plan, will a plan be developed?

If "yes," what is the planned completion date of the risk plan?

If "no," what is the strategy for managing the risks?

Investment Risks BY08

Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:

The project risks are documented in the project's Risk Management Plan. For each risk, the project assigns a risk priority and risk level. The risk level is assigned according to the risk impact and risk probability. The project also identifies and tracks the status of the mitigation strategy for each risk. The SFIntegration Project plan takes into account the risk impact, probability, cost of the mitigation strategy and potential cost if the risk were to occur when estimating the budget for each phase in the development cycle. If a risk mitigation strategy impacts the project schedule, the project release schedule is updated and the impact to future development activities is analyzed and adjusted if necessary.

IV.C: COST AND SCHEDULE PERFORMANCE BY08

Earned Value BY08

You should also periodically be measuring the performance of operational assets against the baseline established during the planning or full acquisition phase (i.e., operational analysis), and be properly operating and maintaining the asset to maximize its useful life. Operational analysis may identify the need to redesign or modify an asset by identifying previously undetected faults in design, construction, or installation/integration, highlighting whether actual operation and maintenance costs vary significantly from budgeted costs, or documenting that the asset is failing to meet program requirements.

Answer the following questions about the status of this investment. Include information on all appropriate capital assets supporting this investment except for assets in which the performance information is reported in a separate Exhibit 300.

Are you using EVM to manage this investment?

Does the earned value management system meet the criteria in ANSI/EIA Standard - 748? Yes

If "no," explain plans to implement EVM:

Please provide a brief summary of the operational analysis results.

This sub-sections questions are NOT applicable for capital assets with ONLY O&M

Answer the following questions about current cumulative cost and schedule performance. The numbers reported below should reflect current actual information. (Per OMB requirements Cost/Schedule Performance information should include both Government and Contractor Costs):

What costs are included in the reported Cost/Schedule Performance information (Government Only/Contractor Only/Both)?	Contractor Only
EVMS "As of" date:	6/30/2006
What is the Planned Value (PV)?	5.054500
What is the Earned Value (EV)?	3.519400
What is the actual cost of work performed (AC)?	3.517400
What is the calculated Schedule Performance Index (SPI = EV/PV)?	0.696000
What is the schedule variance (SV = EV-PV)?	-1.351000
What is the calculated Cost Performance Index (CPI = EV/AC)?	1.001000
What is the cost variance (CV = EV-AC)?	0.002000

EVM is required only on DME portions of investments. For mixed lifecycle investments, O&M milestones should still be included in the table (Comparison of Initial Baseline and Current Approved Baseline). This table should accurately reflect the milestones in the initial baseline, as well as milestones in the current baseline.

Cost/Schedule Variance BY08

Is the CV% or SV% greater than 10%? (CV%= CV/EV x 100; SV%= SV/PV x 100) No

If "yes," was it the CV or SV or both?

If "yes," explain the variance:

If "yes," what corrective actions are being taken?

What is the most current "Estimate at Completion"? 57329.500000

Performance Baseline BY08

This sub-sections questions are applicable to ALL capital assets.

Have any significant changes been made to the baseline during the Yes past fiscal year?

Complete the following table to compare actual performance against the current performance baseline and to the initial performance baseline. In the Current Baseline section, for all milestones listed, you should provide both the baseline and actual completion dates (e.g., "03/23/2003"/ "04/28/2004") and the baseline and actual total costs (in \$ Millions). In the event that a milestone is not found

