



# Fiscal Year 2012 Comprehensive Oversight Plan for Southwest Asia

OCTOBER 31, 2011

If you need additional information about any of the oversight projects listed, please contact the respective agency:

Department of Defense Office of Inspector General  
(703) 604-8324  
<http://www.dodig.mil/>

U.S. Army Audit Agency  
(703) 681-8178 or (571) 926-6653  
<http://www.hqda.army.mil/aaaweb/default.htm>

Naval Audit Service  
(202) 433-5757  
<http://www.hq.navy.mil/NavalAudit/>

U.S. Air Force Audit Agency  
(210) 652-0467 or (240) 612-5138  
<http://www.afaaf.af.mil/>

Special Inspector General for Afghanistan Reconstruction  
(703) 602-2500  
<http://www.sigar.mil>

Special Inspector General for Iraq Reconstruction  
(703) 428-1100  
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Department of State Office of Inspector General  
(703) 284-2690  
<http://www.oig.state.gov/>

U.S. Agency for International Development Office of Inspector General  
(202) 712-1020  
<http://www.usaid.gov/oig/>

U.S. Government Accountability Office  
(202) 512-8974  
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## FOREWORD

The participating Department of Defense and Federal oversight agencies, which comprise the Southwest Asia Joint Planning Group, are pleased to present the Fiscal Year 2012 Comprehensive Oversight Plan for Southwest Asia (FY 2012 COPSWA).

The FY 2012 COPSWA incorporates the planned and ongoing oversight by the Inspectors General of the Department of Defense, Department of State, and the U.S. Agency for International Development; the Special Inspectors General for Iraq Reconstruction and Afghanistan Reconstruction; the Army Audit Agency; the Naval Audit Service; and the Air Force Audit Agency. Additionally, the FY 2012 update includes the U.S. Government Accountability Office's ongoing oversight efforts related to Southwest Asia.

The COPSWA includes descriptions of oversight projects that directly impact efforts in Southwest Asia and surrounding areas, as of October 1, 2011. The FY 2012 edition is organized by each oversight agency and impacted country, including Afghanistan, Iraq, Kuwait, Pakistan, Qatar, and other countries. The projects are listed in the estimated project start date order by month-year for each country grouping. The projects may be conducted exclusively in theater, require travel into theater, or be conducted outside the theater, such as solely in the continental United States (CONUS).

**REQUIRED OVERSIGHT.** The COPSWA was first issued in June 2008 (and each year since) in accordance with the requirements of Public Law 110-181, "The National Defense Authorization Act for Fiscal Year 2008," section 842, "Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan," January 28, 2008. In 2009, we began to include additional oversight requirements as directed by Public Law 110-417, "The National Defense Authorization Act for Fiscal Year 2009," section 852, "Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan," October 14, 2008 (see Section 2). Additional information on Sections 842 and 852, respectively, can be found in Appendix B.

**EXPANSION OF THE OVERSIGHT PLAN TO INCLUDE ADDITIONAL AREAS SUPPORTING THE U.S. MISSION IN SOUTHWEST ASIA.** We expanded this oversight plan beyond the statutory mandate to show all of the audit, inspection, and evaluation work (oversight) for Iraq and Afghanistan and the rest of the U.S. Central Command's area of responsibility. In addition to the audits of contracts, subcontracts, and task and delivery orders for logistical support being conducted, this comprehensive plan addresses other oversight areas, including asset accountability, transition of security responsibilities to Iraq and Afghanistan, financial and logistics management, security, rule of law, and economical and social development.

Our agencies continue to work together through the Southwest Asia Joint Planning Group to coordinate and provide effective oversight of the U.S.-led efforts in Southwest Asia. We also continue to coordinate oversight plans through improved communications among the members on a regular basis and on individual projects as they are proposed throughout the year. We will issue an update to this plan in FY 2013.

On behalf of the contributing members:



Joseph T. McDermott  
Special Deputy Inspector General  
for Southwest Asia  
Department of Defense  
Office of Inspector General  
and  
Chairperson  
Southwest Asia Joint Planning Group

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## Acronyms

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AAA	Army Audit Agency
AFAA	Air Force Audit Agency
AFCEE	Air Force Center for Engineering and the Environment
AFCENT	U.S. Air Forces Central Command
ANA	Afghanistan National Army
ANP	Afghanistan National Police
ANSF	Afghan National Security Forces
AOR	Area of Responsibility
ARCENT	U.S. Army Central Command
CENTCOM	U.S. Central Command
CERP	Commander's Emergency Response Program
CONUS	Continental United States
COPSWA	Comprehensive Oversight Plan for Southwest Asia
DoD	Department of Defense
DoD OIG	Department of Defense Office of Inspector General
DON	Department of the Navy
DoS	Department of State
DoS OIG	Department of State Office of Inspector General
FY	Fiscal Year
GAO	U.S. Government Accountability Office
GIRoA	Government Islamic Republic of Afghanistan
I-CERP	Iraq Commander's Emergency Response Program
IJC	International Joint Command
ISAF	International Security Assistance Forces
LOGCAP	Logistics Civil Augmentation Program
MoDA	Ministry of Defense Advisors
NATO	North Atlantic Treaty Organization
NAVAUDSVC	Naval Audit Service

*Acronyms*

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NTM-A/CSTC-A	North Atlantic Treaty Organization Training Mission – Afghanistan/Combined Security Transition Command – Afghanistan
OEF	Operation Enduring Freedom
OIF	Operation Iraqi Freedom
SDIG-SWA	Special Deputy Inspector General for Southwest Asia
SIGAR	Special Inspector General for Afghanistan Reconstruction
SIGIR	Special Inspector General for Iraq Reconstruction
SWA	Southwest Asia
TBD	To Be Determined
USAID OIG	U.S. Agency for International Development Office of Inspector General
USFOR-A	U.S. Forces - Afghanistan

## FY 2012 COPSWA Facts and Figures<sup>1</sup>

TABLE 1. ONGOING AND PLANNED OVERSIGHT PROJECTS BY ORGANIZATION

ORGANIZATION	ONGOING	PLANNED
DoD OIG	31	36
AAA	22	12
NAVAUDSVC	6	6
AFAA	11	6
SIGAR	12	44
SIGIR	13	4
DoS OIG	10	17
USAID OIG	18	66
GAO	17	0
<b>Total Projects = 331</b>	<b>140</b>	<b>191</b>

TABLE 2. OVERSIGHT PROJECTS BY SELECT COUNTRIES IMPACTING DOD AND NON-DOD AGENCIES<sup>2</sup>

COUNTRY	DOD	NON-DOD	BOTH
Afghanistan	139	85	14
Iraq	35	26	2
Kuwait	27	0	0
Pakistan	0	24	0
Qatar	18	0	0

<sup>1</sup> The counts in these tables are as of October 1, 2011.

<sup>2</sup> One project may impact two or more countries.



## SECTION 1. Ongoing and Planned Projects

### Department of Defense Office of Inspector General

PROJECT	COUNTRY	START	FINAL
<p><b>Deployment of the Standard Procurement System in the Joint Contracting Command Iraq/Afghanistan.</b> Objective: Determine whether the deployment of the Standard Procurement System, to include the Standard Procurement System Contingency in the Joint Contracting Command Iraq/Afghanistan, was properly planned and executed. This is the second in the series. (Project: D2009-D000FB-0112.000)</p>	<p>AFGHANISTAN IRAQ</p>	<p>Feb-09</p>	<p>Oct-11</p>
<p><b>Construction of the Detention Facility in Parwan, Afghanistan.</b> Objective: Determine whether the U.S. Army Corps of Engineers and U.S. Forces - Afghanistan procured construction services and administered the construction contract for the Detention Facility in Parwan, Afghanistan in accordance with the Federal Acquisition Regulation and other applicable laws and regulations. Specifically, we will determine whether the U.S. Army Corps of Engineers properly monitored contractor performance during construction of the Detention Facility in Parwan, and whether the U.S. Army Corps of Engineers has taken or should take recourse against the contractor because of potential latent defects, negligence, or fraud. (Project: D2010-D000JO-0229.000)</p>	<p>AFGHANISTAN</p>	<p>Jun-10</p>	<p>Jan-12</p>
<p><b>Implementation of Security Provisions of a U.S. Army Intelligence and Security Command Contract for Linguist Support.</b> Objective: Determine whether the security provisions of a U.S. Army Intelligence and Security Command contract for linguist support in Afghanistan (W911W4-07-D-0010) were implemented effectively. DoD OIG is conducting a series of reviews regarding linguist support in Afghanistan. Two reports were previously issued. (Project: D2010-D000JA-0165.001)</p>	<p>AFGHANISTAN</p>	<p>Jun-10</p>	<p>Mar-12</p>

PROJECT	COUNTRY	START	FINAL
<p><b>DoD Counter Narcoterrorism Technology Program Office’s Other Direct Costs.</b> This audit is one in a series of audits relating to the contracts supporting the DoD Counter Narcoterrorism Technology Program Office. Objective: Determine whether other direct costs are fair and reasonable in the task orders issued by the DoD Counter Narcoterrorism Technology Program Office. (Project: D2011-D000AS-0004.000)</p>	AFGHANISTAN	Sep-10	Oct-11
<p><b>DoD Counter Narcoterrorism Technology Program Office’s Mi-17 Overhaul Contracts.</b> This is the second in a series of audits on the Counter Narcoterrorism Technology Program Office IDIQ contracts; the first was Project D2011-D000AS-0004.000. Objective: Determine whether the oversight and management of CNTPO contracts for overhaul of Mi-17 helicopters were completed in accordance with FAR requirements; and to determine whether the contracting officer ensured that DoD obtained fair and reasonable prices for overhaul services. (Project: D2011-D000AS-0241.000)</p>	AFGHANISTAN	Sep-10	Oct-11
<p><b>Controls Over the Reporting and Propriety of Commander’s Emergency Response Program Payments in Afghanistan.</b> Objective: Determine whether the internal controls over the Commander’s Emergency Response Program payments made to support operations in Afghanistan are adequate. Specifically, we will review the controls to ensure payments are proper and that complete, accurate, and meaningful data is reported to those decisionmakers responsible for managing the Commander’s Emergency Response Program. This audit is the second in a series of audits that addresses the internal controls over the Commander’s Emergency Response Program payments made to support operations in Afghanistan. (Project: D2010-D000FL-0276.000)</p>	AFGHANISTAN	Sep-10	Oct-11
<p><b>Management and Oversight for DoD Acquisition and Support of Non-Standard Rotary Wing Aircraft.</b> Objective: Determine whether DoD officials properly and effectively managed the acquisition and support of Non-Standard Rotary Wing Aircraft, such as the Russian Mi-17 aircraft, to include those acquired using the Afghanistan Security Forces Fund or any DoD-related requirements. (Project: D2011-D000AS-0030.000)</p>	AFGHANISTAN	Oct-10	Dec-11

PROJECT	COUNTRY	START	FINAL
<p><b>Follow-up of Health Care Provided by Military Treatment Facilities to Contractors in Southwest Asia.</b> This follow-up audit is being performed at the request of the former Commander, U.S. Central Command. Objective: Determine whether DoD is taking adequate action in billing contractors for health care provided at military treatment facilities in Southwest Asia as identified in Department of Defense Office of Inspector General Report No. D-2009-078, "Health Care Provided by Military Treatment Facilities to Contractors in Southwest Asia." (Project: D2011-D000LF-0041.000)</p>	AFGHANISTAN	Nov-10	Jan-12
<p><b>Internal Controls Over Distribution and Reconciliation of Funds for the Afghanistan National Army Payroll.</b> Objective: Determine if adequate controls are in place to ensure that the North Atlantic Treaty Organization Training Mission - Afghanistan/Combined Security Transition Command - Afghanistan (NTM-A/CSTC-A) is distributing DoD funds accurately and timely to the Afghanistan Ministries for the Afghanistan National Army payroll. In addition, we will determine whether NTM-A/CSTC-A has implemented an adequate mentoring process to assist Afghanistan Ministries in providing accurate payments to its National Army personnel. (Project: D2011-D000FR-0089.000)</p>	AFGHANISTAN	Nov-10	Dec-11
<p><b>Requirements Development Process for Military Construction Projects in Afghanistan.</b> Objective: Evaluate the requirements development process for military construction projects in Afghanistan. Specifically, we will determine whether the requirements development process results in statements of work that clearly define required results, have measurable outcomes, and meet DoD needs. (Project: D2011-D000JB-0068.000)</p>	AFGHANISTAN	Nov-10	Jan-12
<p><b>Review of the Stability Operations Information Centers in Afghanistan.</b> Objective: Determine whether the Stability Operations Information Centers (SOIC) have improved the intelligence provided to senior U.S. leaders and commanders on the political, economic, and cultural environment of Afghanistan. (Project: D2011-DINT01-0123.000)</p>	AFGHANISTAN	Dec-10	Jan-12

PROJECT	COUNTRY	START	FINAL
<p><b>Facilities Management Training Provided Under the National Operations and Maintenance Contracts in Afghanistan.</b>                      Objective: Determine whether the vocational training provided under the National Operations and Maintenance contracts is effective in developing the infrastructure maintenance capabilities of the Afghanistan National Security Forces.                      (Project: D2011-D000JO-0137.000)</p>	AFGHANISTAN	Jan-11	Jan-12
<p><b>U.S. and Coalition Efforts to Develop the Logistics Sustainment Capability of the Afghan National Army.</b> Objectives: Determine whether plans, training, preparations, and designated missions of ISAF/USFOR-A, NTM-A/CSTC-A, and IJC to train, advise, and assist in the development of an enduring logistics sustainability capability for the Afghan National Army (ANA) are synchronized with in-country plans and operational assumptions and needs. In addition, DoD OIG will determine whether the planning and operational implementation by U.S./Coalition forces to train, advise, and assist in the development of an enduring logistics sustainability capability for the ANA are effective by evaluating output/outcome in Ministry of Defense (MoD)/ANA logistics processes, logistical and operational organizations.                      (Project: D2011-D00SPO-0172.000)</p>	AFGHANISTAN	Feb-11	Oct-11
<p><b>Supply Support Activities' Effectiveness in Sustaining U.S. Forces in Afghanistan.</b>                      Objective: Determine whether selected Supply Support Activities in Afghanistan were effectively and efficiently supporting their customers. Specifically, we will evaluate whether the provided supply support was adequate in supporting unit readiness, and whether procedures for establishing authorized stockage lists were sufficient to ensure the most efficient use of funds.                      (Project: D2011-D000JO-0169.000)</p>	AFGHANISTAN	Feb-11	Jan-12

PROJECT	COUNTRY	START	FINAL
<p><b>DoD Countermine and Improvised Explosive Device Defeat Systems Contracts - Vehicle Optics Sensor System.</b> Objective: Determine whether the Joint Improvised Explosive Device Defeat Organization (JIEDDO) and Army procurement efforts for the Vehicle Optics Sensor System, used on RG-31 and Joint Explosive Ordnance Disposal Rapid Response Vehicles in Iraq and Afghanistan, were developed, contracted, and managed in accordance with Federal and Defense acquisition regulations. This audit is one in a series of audits the DoD OIG is performing to determine whether DoD procurement efforts for countermine and improvised explosive device defeat systems used in Iraq and Afghanistan were developed, awarded, and managed in accordance with Federal and Defense acquisition regulations. (Project: D2011-D000AB-0156.000)</p>	<p>AFGHANISTAN IRAQ</p>	<p>Mar-11</p>	<p>Nov-11</p>
<p><b>Fees and Surcharges on Intragovernmental Orders Funded by Afghanistan Security Forces Fund Appropriations.</b> Objective: Determine what fees and surcharges DoD Components charge on intragovernmental orders funded by Afghanistan Security Forces Fund appropriations. We will also evaluate whether the cost data exist to support those charges. (Project: D2011-D000FD-0121.000)</p>	<p>AFGHANISTAN</p>	<p>Mar-11</p>	<p>Mar-12</p>
<p><b>Development of Individual Equipment Requirements for the Afghan National Army.</b> Objective: Determine whether the development process for Afghan National Army individual equipment requirements was adequate. Specifically, we will determine the adequacy of the acquisition, sustainment, and training requirements established for individual equipment items for the Afghan National Army. (Project: D2011-D000AT-0222.000)</p>	<p>AFGHANISTAN</p>	<p>Apr-11</p>	<p>Jun-12</p>

PROJECT	COUNTRY	START	FINAL
<p><b>Controls Over the Interagency Transfer of Commander’s Emergency Response Program Funds to U.S. Agency for International Development.</b> Objective: Determine whether U.S. Forces-Afghanistan controls over the interagency transfer of Commander’s Emergency Response Program Funds to the U.S. Agency for International Development were adequate to ensure compliance with Economy Act Order requirements and the timely and cost-effective delivery of goods and services ordered. This audit is the third in a series of audits addressing the internal controls over the Commander’s Emergency Response Program payments made to support Afghanistan operations. (Project: D2011 D000FL-0218.000)</p>	AFGHANISTAN	May-11	Jan-12
<p><b>U.S. and Coalition Efforts to Develop the Afghan National Army Air Force.</b> Objective: Evaluate efforts to build, train, equip and sustain the Afghan National Army Air Force. (Project: D2011-D00SPO-0234.000)</p>	AFGHANISTAN	May-11	Feb-12
<p><b>Accountability for Night Vision Devices Procured for the Afghan National Security Forces.</b> Objective: Evaluate accountability for night vision devices and associated spare parts procured for the Afghan National Security Forces. (Project: D2011-D000AT-0221.000)</p>	AFGHANISTAN	May-11	Mar-12
<p><b>Management of Pharmaceuticals Within the Afghan National Security Forces Health System.</b> Objective: Determine the effectiveness of pharmaceutical distribution within the Afghanistan National Security Forces health care system. Specifically, we will evaluate the procurement, delivery, and inventory control processes for pharmaceuticals at Afghanistan National Security Forces medical facilities and depots. (Project: D2011-D000JA-0240.000)</p>	AFGHANISTAN	Jun-11	Mar-12
<p><b>Audit of Adequacy of Controls Over Small Arms Contracts for the Afghan National Security Forces.</b> Objective: Evaluate the contract award, pricing, and quality assurance provisions for small arms, including accessories and spare parts, acquired using Afghanistan Security Forces Funds. Specifically, we will determine whether the contract processes were in accordance with applicable acquisition regulations. (Project: D2011-D000AT-0246.000)</p>	AFGHANISTAN	Jul-11	Jun-12

PROJECT	COUNTRY	START	FINAL
<p><b>Training, Equipping, and Mentoring of the Afghan Local Police.</b> Objective: Evaluate the effectiveness of efforts to train, equip, and mentor the Afghan Local Police. (Project: D2011-D00SPO-0277.000)</p>	AFGHANISTAN	Aug-11	Apr-12
<p><b>Afghan National Police Mentoring/Training and Logistics Support Contract.</b> The audit will be the first in a series of audits on the Afghan National Police Mentoring/Training and Logistics Support contract. Objective: The overall objective for the series of audits is to determine whether DoD officials are using appropriate contracting processes to satisfy mission requirements and are conducting appropriate oversight of the contract in accordance with Federal and DoD policies. For this audit, the DoD OIG will determine whether the Army is appropriately administering the Afghan National Police Mentoring/Training and Logistics Support contract in accordance with Federal and DoD guidance. (Project: D2011-D000AS-0271.000)</p>	AFGHANISTAN	Aug-11	Apr-12
<p><b>Contracts Supporting Afghanistan Rotary Wing Airlift Program for the U.S. Transportation Command.</b> Objective: Determine whether U.S. Transportation Command officials properly administered contracts supporting the Afghanistan Rotary Wing Airlift Program in accordance with Federal and DoD regulations and policies. We will review the Government contract oversight and whether the contracting officer or their representatives approved the cost reimbursable contract line items to ensure that the costs were appropriate. (Project: TBD)</p>	AFGHANISTAN	Oct-11	Sep-12
<p><b>Internal Controls Over the U.S. Army Contract Payments in Afghanistan.</b> Objective: Determine whether internal controls over the U.S. Army's procurement and disbursement processing of contract payments supporting operations in Afghanistan are adequate and to ensure that payments are proper. (Project: TBD)</p>	AFGHANISTAN	Oct-11	Dec-12



PROJECT	COUNTRY	START	FINAL
<p><b>Contract Administration and Oversight of Military Construction Projects in Afghanistan.</b> Objective: Determine whether DoD is providing effective oversight of military construction projects. Specifically, to determine whether DoD is adequately performing quality assurance oversight responsibilities and properly monitoring contractor performance during construction. (Project: TBD)</p>	AFGHANISTAN	Dec-11	Dec-12
<p><b>U.S. Army Corps of Engineer’s Construction Terminated Contracts for Afghanistan National Army and Afghanistan National Police Facilities.</b> Objective: Determine whether U.S. Army Corps of Engineers is providing effective oversight of the completion of Afghan National Army and Afghan National Police construction projects in support of the Afghan National Security Forces. Specifically, we will determine whether U.S. Army Corps of Engineers is terminating these contracts early, paying the original contractor the remainder of the contract price, and then issuing a new contract to complete that construction project. (Project: TBD)</p>	AFGHANISTAN	Dec-11	Dec-12
<p><b>Overhaul and Cockpit Modifications of Mi-17s.</b> Objective: This is a follow-on audit to DoD Project No. D2011-D000AS-0241.000, “Audit of the DoD Counter Narcoterrorism Technology Program Office’s Other Direct Cost.” Our overall audit objective will be to determine whether DoD officials properly awarded and administered contract W58RGZ-09-D-0130 for the overhaul and modification of Mi-17s in accordance with Federal and DoD regulations and policies. (Project: TBD)</p>	AFGHANISTAN	Dec-11	Dec-12
<p><b>Controls Over the Accountability of Contractor Managed Government Owned Property in Afghanistan.</b> Objective: Determine whether CENTCOM-Joint Theater Support Contracting Command has adequate controls over contractor-managed, Government-owned property in Afghanistan. Specifically, we will determine whether policies, processes, and procedures exist for the proper accountability of contractor-managed, Government-owned and whether CENTCOM-Joint Theater Support Contracting Command adequately executes those policies, processes, and procedures. (Project: TBD)</p>	AFGHANISTAN	Dec-11	Dec-12



PROJECT	COUNTRY	START	FINAL
<p><b>Procedures for Recovery of Organizational Clothing and Individual Equipment.</b> Objective: Determine whether the Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics established a working group, and developed and implemented procedures for improving procedures for recovery of organizational clothing and individual equipment. (Project: TBD)</p>	<p>AFGHANISTAN IRAQ KUWAIT</p>	<p>Dec-11</p>	<p>Dec-12</p>
<p><b>Assessment of Intelligence, Surveillance, and Reconnaissance in Afghanistan.</b> Objective: How effective and suitable is our current airborne ISR capability in Afghanistan. (Project: INTEL - TBD)</p>	<p>AFGHANISTAN</p>	<p>Jan-12</p>	<p>Jan-13</p>
<p><b>Countrywide Crosscutting Compliance of Electrical Installations - Afghanistan.</b> Objective: National Electrical Code (NEC) assessment to address life, health, and safety issues compliance with standards, codes, regulations and requirements referenced in the statement of work to include: electrical distribution system, underground, insulated wire and cable, installation of uninterruptable power supply system, interior distribution system – wiring and cabling, electrical panel switchboards and switchgear, interior lighting, exterior lighting, basic electrical materials and installation, diesel generator set stationary, and other issues. (Project: P&amp;O - TBD)</p>	<p>AFGHANISTAN</p>	<p>Jan-12</p>	<p>May-12</p>
<p><b>Development of the Operational Communications Capability of the Afghan National Security Forces.</b> Objective: Assess the effectiveness of U.S. and Coalition efforts to develop the operational communications capability of the Afghan National Security Forces. (Project: SPO - TBD)</p>	<p>AFGHANISTAN</p>	<p>Jan-12</p>	<p>Sep-12</p>
<p><b>Evaluation of Defense Criminal Investigative Collaboration With the Sexual Assault Prevention and Response Program in Afghanistan.</b> Objective: Determine whether criminal investigative organizations provide an immediate, trained response capability for each report of sexual assault, and effectively collaborate with the Sexual Assault Prevention and Response Program in Afghanistan in accordance with DoD guidance. (Project: P&amp;O - TBD)</p>	<p>AFGHANISTAN</p>	<p>Mar-12</p>	<p>Nov-12</p>

PROJECT	COUNTRY	START	FINAL
<p><b>Leader Development Within the Afghan National Security Forces.</b> Objective: Assess the effectiveness of U.S. and Coalition efforts to develop leaders within the Afghan National Security Forces. (Project: SPO - TBD)</p>	AFGHANISTAN	Mar-12	Dec-12
<p><b>Building Institutional Municipal Capacity Through the Ministry of Defense Advisors (MoDA).</b> Objective: Determine the effectiveness of MoDA in DoD efforts to help build the security capacity of partner states, particularly Afghanistan. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>Effectiveness of the Supply Support Program Used to Sustain Route Clearance Equipment.</b> Objective: Evaluate materiel purchases made by the contractor supporting the Route Clearance Equipment. Specifically, whether the spare/repair parts were purchased in the most cost effective manner, whether the demand data was captured by the respective Supply Centers, and did the spare/repair parts meet DoD standards. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>Improvements Needed in Contract Administration of the Subsistence Prime Vendor Contract for Afghanistan.</b> Objective: Evaluate the contract administration of the Prime Vendor Program for subsistence in support of Operation Enduring Freedom. Specifically, we will review whether the assignment of Contracting Officer Representatives and execution of the quality assurance surveillance plans and procedures were effective for assessing contractor performance. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>Availability of Afghanistan Security Forces Funds on Pseudo Foreign Military Sales Cases for the Afghan National Security Forces.</b> Objective: Determine whether the Department of the Army has established adequate controls over available funds on Afghan Security Forces Funds pseudo Foreign Military Sales cases. Specifically, determine whether available funds are being properly accounted for and represent valid needs. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13

PROJECT	COUNTRY	START	FINAL
<p><b>Ammunition Contracts for the Afghan National Security Forces.</b> Objective: Determine whether DoD officials properly awarded and administered contracts for the acquisition of Afghan National Security Forces non-standard ammunition in accordance with Federal and DoD regulations and policies. Specifically, review contract requirements, Government oversight of contractor and subcontractor performance, and obligation and management of Afghan Security Forces Funds. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>C-27 Aircraft for the Afghan National Army Air Force.</b> Objective: Determine whether DoD officials properly awarded and administered contracts for the C-27 aircraft for the Afghan National Army Air Force in accordance with Federal and DoD regulations and policies. Specifically, review the fair and reasonable price determination, Government oversight of contractor and subcontractor performance, and obligation and management of Afghan Security Forces Funds. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>Radio Contracts for the Afghan National Security Forces.</b> Objective: Determine whether DoD officials properly awarded and administered the contract for Afghan National Security Forces radios in accordance with Federal and DoD regulations and policies. Specifically, we will review the fair and reasonable price determination, Government oversight of contractor and subcontractor performance, and obligation and management of Afghan Security Forces Funds. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Mar-13
<p><b>Improving Construction Contracting in a Contingency Environment.</b> Objective: Provide DoD field commanders, contracting officers, and program managers with information on systemic construction contracting issues identified by the Government Accountability Office, DoD Office of Inspector General, and DoD community from October 1, 2007, through September 30, 2011. Specifically, to identify actions to be taken to prevent and correct systemic issues and improve construction contracting in a contingency environment. (Project: TBD)</p>	AFGHANISTAN IRAQ KUWAIT	Mar-12	Mar-13

PROJECT	COUNTRY	START	FINAL
<p><b>Support Truck Contracts for the Afghan National Security Forces.</b> Objective: Determine whether DoD officials awarded and administered contracts for ANSF support trucks in accordance with appropriate Federal and DoD regulations and policies. Specifically, we will review the determination for fair and reasonableness price, Government oversight of the contract to include quality and product delivery dates, and use of appropriate funds. (Project: TBD)</p>	AFGHANISTAN	Apr-12	Mar-13
<p><b>Countrywide Crosscutting Compliance of Fire Suppression Systems - Afghanistan.</b> Objective: Fire protection systems assessment to address life and safety of occupants from fire or similar emergencies; fire pumps, automatic sprinkler systems, local fire alarm, smoke detection, wet chemical fire extinguishing system, water distribution system, seismic protection for mechanical equipment, lightning protection system, and other issues. (Project: P&amp;O - TBD)</p>	AFGHANISTAN	May-12	Oct-12
<p><b>Development of a Sustainable Health Care System Within the Afghan National Security Forces.</b> Objective: Assess the effectiveness of U.S. and Coalition efforts to develop a sustainable Health Care System within the Afghan National Security Forces. (Project: SPO - TBD)</p>	AFGHANISTAN	Jun-12	Feb-13
<p><b>Controls Over the U.S. Marine Corps Contract Payments in Afghanistan.</b> Objective: Determine whether controls over the U.S. Marine Corps' procurement and disbursement processing of FYs 2010 and 2011 contract payments supporting operations in Afghanistan are adequate to ensure the propriety of payments. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Jun-13
<p><b>DoD Joint National Maintenance Facility.</b> Objective: Determine whether DoD joint national maintenance facility is effectively executing maintenance on vehicles. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Jun-13

PROJECT	COUNTRY	START	FINAL
<p><b>Shindand Training Contracts.</b> Objective: Determine whether DoD officials properly awarded and administered training contracts at Shindand Air Base in accordance with Federal and DoD regulations and policies. Specifically, review contract oversight including accountability of Government furnished property. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Jun-13
<p><b>Building Institutional Municipal Capacity Through the Defense Institution Reform Initiative (DIRI).</b> Objective: Determine the effectiveness of DIRI in DoD efforts to help build the security capacity of partner states. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Jun-13
<p><b>MQ-1 Predator and MQ-9 Reaper Unmanned Aircraft Systems Contracts.</b> Objective: Determine whether DoD officials properly awarded and administered contracts for the MQ-1 Predator and MQ-9 Reaper unmanned aircraft systems maintenance support in accordance with Federal and DoD regulations and policies. Specifically, we will review whether other contractors are available to increase competition for future contract awards, plans for future follow-on contracts, and Government contract oversight. (Project: TBD)</p>	AFGHANISTAN IRAQ	Jun-12	Jun-13
<p><b>Management of Operational Rations.</b> Objective: Evaluate the management of operational rations by the Defense Logistics Agency Troop Support. Specifically, objectives would include evaluating what Defense Logistics Agency Troop Support is doing to monitor the accountability of operational rations (Government-furnished material) stored by subsistence prime vendors and assessing requirement computations. The audit would also look to see whether Defense Logistics Agency Troop Support has explored other options to store reserves of operational rations, other than with the subsistence prime vendors. (Project: TBD)</p>	AFGHANISTAN IRAQ KUWAIT	Jun-12	Jun-13
<p><b>DoD Establishment of the Office of Security Cooperation - Afghanistan.</b> Objective: Determine whether U.S. Government goals, objectives, plans, and guidance are issued and operative for establishment of an Office of Security Cooperation - Afghanistan. (Project: SPO - TBD)</p>	AFGHANISTAN	Sep-12	Jun-13

PROJECT	COUNTRY	START	FINAL
<p><b>Maintenance and Sustainability of Night Vision Devices Procured for the Afghan National Security Forces.</b> Objective: Evaluate the Afghan National Security Force’s (ANSF) ability to maintain and sustain Night Vision Devices (NVDs) procured by the United States. Specifically, we will determine whether Combined Security Transition Command-Afghanistan (CSTC-A) has considered future U.S. financial assistance and the Government of Afghanistan’s capability to generate enough revenue to support the sustainment costs for NVDs provided to the ANSF. In addition, we will determine whether CSTC-A has developed a plan to provide the ANSF with the knowledge and skills to perform adequate maintenance on NVDs. (Project: TBD)</p>	AFGHANISTAN	Sep-12	Sep-13
<p><b>Afghan Technical Equipment Maintenance Program.</b> Objective: In a series of audits, we will determine whether DoD properly awarded and administered contracts supporting the ATEMP. Specifically, we will review contract requirements, Government oversight of contractor and subcontractor performance, and obligation and management of Afghan Security Forces Funds. (Project: TBD)</p>	AFGHANISTAN	Sep-12	Dec-13
<p><b>U.S. Air Forces Central (AFCENT) Aerial Ports Policies, Procedures and Operations in Southwest Asia.</b> Objective: Determine whether Air Forces Central (AFCENT) has effectively and efficiently managed aerial port operations for military, civilians, and contractors. Specifically, review AFCENT policies, procedures, and operations within SWA to determine if AFCENT effectively and efficiently utilized airlift capacity and passenger movement to ensure mission readiness for the warfighter and minimize costs to the taxpayer. (Project: TBD)</p>	AFGHANISTAN IRAQ OTHER	TBD	
<p><b>Army’s Controls Over Foreign Currency Exchange Gains and Losses.</b> Objective: Determine whether Army has adequate controls over foreign currency exchange gains or losses resulting from Army commercial payments. Specifically, we will review whether Army’s contracting and payment controls ensured that foreign currency exchange gains and losses were proper, recorded accurately, and not misappropriated. (Project: TBD)</p>	CONUS	Mar-12	Mar-13

PROJECT	COUNTRY	START	FINAL
<p><b>Overaged DoD Contracts Awaiting Closeout.</b>            Objectives: Determine whether DoD was taking effective action to reduce the number of overaged DoD contracts awaiting closeout and collecting overpayments to contractors during closeout. Specifically, we plan to evaluate whether contract personnel performed contract closeout procedures in accordance with applicable laws and regulations.            (Project: TBD)</p>	<p>CONUS</p>	<p>Mar-12</p>	<p>Mar-13</p>
<p><b>Controls Over Cash and Other Monetary Assets at Overseas Army Finance Command Disbursing Operations.</b> Objective: Determine whether internal controls for Army General Fund, Cash, and Other Monetary Assets (COMA) held at selected Army disbursing sites located outside the continental United States (OCONUS) were effectively designed and operating adequately to safeguard, account, document, and report COMA. In addition, we will evaluate whether the Army Finance Command effectively implemented technical oversight and provided assistance to Army disbursing sites that previously did not have oversight by an Army Financial Management Center.            (Project: D2011-D000FP-0260.000)</p>	<p>EGYPT SAUDI ARABIA</p>	<p>Aug-11</p>	<p>Sep-12</p>
<p><b>Contracting for Force Protection for U.S. Installations in Iraq.</b> Objective: Determine whether DoD is adequately administering and overseeing private security contracts in Iraq in response to the drawdown of U.S. forces. Specifically, we plan to evaluate support requirements in contracts and related security control measures and procedures for access to U.S. military installations in Iraq.            (Project: D2011-D000JB-0098.000)</p>	<p>IRAQ</p>	<p>Dec-10</p>	<p>Dec-11</p>
<p><b>Assessment of the DoD Establishment of the Office of Security Cooperation – Iraq (OSC-I).</b>            Objective: Assess the progress made by DoD toward establishing the Office of Security Cooperation-Iraq. Specifically, we will assess the execution of the plan to transition authority, personnel, and equipment for the OSC-I from DoD to the Chief of Mission. In addition, we will assess the sufficiency of the OSC-I to carry out its mission to support the development of the Iraqi Security Force capability.            (Project: D2011-D00SPO-0203.000)</p>	<p>IRAQ</p>	<p>Apr-11</p>	<p>Dec-11</p>



PROJECT	COUNTRY	START	FINAL
<p><b>Maintenance for Tactical Wheeled Vehicles in Kuwait.</b> Objective: Determine whether DoD is effectively executing maintenance for tactical wheeled vehicles in Kuwait. Specifically, we will determine whether DoD is providing appropriate contract oversight to ensure that tactical wheeled vehicles receive the necessary repairs and maintenance and that repair parts are efficiently used. (Project: D2011-D000JA-0212.000)</p>	KUWAIT	Apr-11	Jan-12
<p><b>DoD Management of the Redistribution Property Assistance Team Operations in Kuwait.</b> Objective: Determine whether DoD is effectively managing Redistribution Property Assistance Team (RPAT) operations in Kuwait to ensure DoD is prepared to handle the anticipated amount of materiel related to the drawdown from Iraq. (Project: D2011-D000JA-0281.000)</p>	KUWAIT	Sep-11	Jun-12
<p><b>Pricing and Oversight of the Kuwait Observer Controller Team Task Orders.</b> Objective: Determine whether the U.S. Army Program Executive Office for Simulation, Training, and Instrumentation obtained fair and reasonable prices for goods and services on the Kuwait Observer Controller Team task orders and appropriately developed contractor surveillance and oversight processes and procedures for the task orders. This project is the third in a series of audits the DoD OIG is performing pertaining to the Warfighter Field Operations Customer Support contract. (Project: D2011-D000AS-0287.000)</p>	KUWAIT	Sep-11	Sep-12
<p><b>Management of Army High Demand Items at the Defense Distribution Depot in Kuwait.</b> Objective: Evaluate whether DoD is effectively and efficiently managing Defense Distribution Depot operations in Kuwait to reutilize Army high demand items for use in overseas contingency operations. (Project: TBD)</p>	KUWAIT	Jun-12	Jun-13
<p><b>U.S. Special Operations Command Use of General Purpose Forces.</b> Objective: Determine the ability of the U.S. Special Operations Command to use General Purpose Forces as enablers to meet their mission requirements within the U.S. Central Command's area of responsibility. (Project: D2011-D000JA-0272.000)</p>	QATAR	Aug-11	Apr-12



## U.S. Army Audit Agency

PROJECT	COUNTRY	START	FINAL
<p><b>Controls Over Vendor Payments - Southwest Asia (Phase II).</b> Objective: Determine if the Army has effective controls to ensure the accuracy of vendor payments for contingency operations in Southwest Asia. (Project: A-2009-ALL-0118.000)</p>	<p>AFGHANISTAN IRAQ KUWAIT QATAR</p>	<p>Jan-09</p>	<p>Nov-11</p>
<p><b>Requirements Determination and Validation Processes for LOGCAP IV in Afghanistan.</b> Objective: Determine if the requirements determination and validation processes for the LOGCAP IV contract are in place and operating as intended. (Project: A-2010-ALL-0421.000)</p>	<p>AFGHANISTAN</p>	<p>Mar-10</p>	<p>Dec-11</p>
<p><b>Bulk Fuel Operations in Afghanistan.</b> Objective: Determine if Class III bulk fuel depot and terminal sites in Afghanistan have sufficient internal controls over storage and distribution operations to ensure the accurate accountability of fuel products and prevent the unauthorized diversion of fuel. (Project: A-2011-ALL-0098.000)</p>	<p>AFGHANISTAN</p>	<p>Oct-10</p>	<p>Oct-11</p>
<p><b>Micro-Purchases of Field Ordering Officers - Afghanistan.</b> Objective: Determine whether procedures for micro purchases by field ordering officers had sufficient controls in place to ensure purchases were justified and items purchased were recorded on accountable records. (Project: A-2011-ALL-0135.000)</p>	<p>AFGHANISTAN</p>	<p>Oct-10</p>	<p>Nov-11</p>
<p><b>Property Accountability in Afghanistan.</b> Objectives: (1) Determine if command has sufficient policies, processes, and procedures to account for sensitive item shipments from Afghanistan to CONUS. (2) Determine if command has sufficient policies, processes, and procedures to ensure visibility and transfer of property during relief in place transfer of authority (RIP/TOA). (3) Determine if command has sufficient policies, processes, and procedures for the use of Financial Liability Investigation of Property Loss (FLIPLs). (Project: A-2011-ALL-0344.000)</p>	<p>AFGHANISTAN</p>	<p>Feb-11</p>	<p>Dec-11</p>

PROJECT	COUNTRY	START	FINAL
<p><b>Commander’s Emergency Response Program - Afghanistan.</b> Objectives: (1) Determine if the established project review and approval processes for the Commander’s Emergency Response Program in Afghanistan promoted selection of projects that complied with stated goals of providing immediate benefit to the Afghan people. (2) Determine if the process for generating CERP funding requirement was fully supported by the approved project list. (Project: A-2011-ALL-0342.000)</p>	AFGHANISTAN	Mar-11	Dec-11
<p><b>Controls Over the Afghanistan Security Forces Fund (ASFF).</b> Objective: To verify that controls are in place and operating within the CSTC-A and the Government of the Islamic Republic of Afghanistan to ensure that visibility, accountability, and propriety of contributions to the ASFF is maintained. (Project: A-2011-FFM-0511.000)</p>	AFGHANISTAN	Sep-11	Mar-12
<p><b>Atmospherics Program - Afghanistan (AP-A) Contract Management and Administration.</b> Objectives: (1) To verify that contract requirements were detailed, specific, measurable, and updated annually. (2) To verify that contract administration practices were effective to ensure the U.S. Government receives the goods and services it pays for. (Project: A-2011-ALL-0490.000)</p>	AFGHANISTAN	Sep-11	Apr-12
<p><b>Bulk Fuel Operations in Afghanistan-Phase II.</b> Objective: To verify that the controls over storage and distribution operations for Class III bulk fuel points in Afghanistan will ensure the accurate accountability of fuel products and prevent the unauthorized diversion of fuel. (Project: A-2011-ALL-0330.000)</p>	AFGHANISTAN	Sep-11	Apr-12
<p><b>Contractor Payments-Afghanistan.</b> Objective: To verify that the Army has sufficient policies and procedures in place to minimize the use of U.S. currency for contractor payments in Afghanistan. (Project: A-2011-ALL-0539.000)</p>	AFGHANISTAN	Sep-11	Apr-12
<p><b>Financial Transparency in the Afghanistan Trucking Network Contract, Regional Command-South.</b> Objectives: (1) To verify that the Afghanistan Trucking Network contract provided the financial information needed to meet strategic goals of having financial transparency. (2) To verify the Afghanistan Trucking Network contract contained sufficient metrics and controls to meet the contract’s objectives and goals. (Project: A-2011-ALL-0534.000)</p>	AFGHANISTAN	Sep-11	Apr-12

PROJECT	COUNTRY	START	FINAL
<p><b>Contract Administration of the National Afghanistan Trucking Contract.</b> Objective: (1) To verify that the National Afghanistan Trucking (NAT) contract has sufficient internal controls over movement operations to ensure the proper shipment of material and prevent waste and misuse of government resources. (2) To verify that command implemented effective contract administration practices. (Project: A-2012-ALL-071.000)</p>	AFGHANISTAN	Feb-12	Sep-12
<p><b>PM Managed Equipment – Afghanistan.</b> Objective: To verify that the procedures and controls for accountability of PM-managed equipment were in place and operating. (Project: A-2012-ALL-0080.000)</p>	AFGHANISTAN	Feb-12	Sep-12
<p><b>Retrograde Operations in Afghanistan - Class V Items.</b> Objectives: (1) To verify that the Army had sufficient management controls over Class V assets to properly retrograde ammunition from Afghanistan. (2) To verify that the Army maintained sufficient accountability and visibility over ammunition during the retrograde process. (Project: A-2012-ALL-0079.000)</p>	AFGHANISTAN	Feb-12	Sep-12
<p><b>LOGCAP IV - Award Fee Strategy and Implementation.</b> Objective: To verify that the LOGCAP IV contract’s award fee strategy and implementation resulted in justified fee payments consistent with applicable policies, regulations, and contract provisions. (Project: A-2012-ALL-0031.000)</p>	AFGHANISTAN	Feb-12	Sep-12
<p><b>Performance Metrics for National Afghanistan Trucking Contract-Afghanistan.</b> Objective: To verify that the National Afghanistan Trucking (NAT) contract achieved the intended goals of improved transportation management, reduced cost, schedule, and performance risks, reduced asset pilferage, and supported the Afghan people and U.S. campaign objectives. (Project: A-2012-ALL-0081.000)</p>	AFGHANISTAN	Feb-12	Sep-12
<p><b>Return of Assets from SWA.</b> Objective: To verify that the Army has sufficient processes and procedures in place for units to: 1) Properly manage theater provided equipment and related materiel; and 2) Maintain accountability of organizational materiel and equipment during post deployment phases of the ARFORGEN cycle. (Project: A-2012-ALL-0073.000)</p>	AFGHANISTAN	Feb-12	Sep-12

PROJECT	COUNTRY	START	FINAL
<p><b>Follow up of Commander’s Emergency Response Program-Afghanistan.</b> Objective: To verify that command implemented recommendations from the prior CERP-Afghanistan report and verify the corrective actions fixed the problem. (Project: A-2012-ALL-0074.000)</p>	AFGHANISTAN	Apr-12	Nov-12
<p><b>LOGCAP IV - Managing Cost Growth.</b> Objective: To verify that LOGCAP IV contracting and oversight officials incorporated effective controls in the contract to manage cost growth. (Project: A-2012-ALL-0070.000)</p>	AFGHANISTAN	Aug-12	Mar-13
<p><b>Transportation Discrepancy Reports.</b> Objectives: (1) To verify that Army units properly reported unit equipment discrepancies during deployment/redeployment movements. (2) To verify that the Army is accurately reimbursed for unit equipment discrepancies during deployment/redeployment movements. (Project: A-2012-ALL-0092.000)</p>	AFGHANISTAN	Aug-12	Mar-13
<p><b>Forward Operating Base Closures - Afghanistan.</b> Objectives: (1) To verify that Afghanistan base closure policies, processes, and procedures were sufficiently developed, communicated, and monitored. (2) To verify that base closures were properly documented in accordance with United States and GIRoA guidelines. (Project: A-2012-ALL-0082.000)</p>	AFGHANISTAN	Aug-12	Mar-13
<p><b>Foreign Excess Personal Property-Afghanistan.</b> Objective: To verify that the Army’s policies, procedures for transferring excess personal property to the Government of the Islamic Republic of Afghanistan conformed to DoD and theater-level policies. (Project: A-2012-ALL-0083.000)</p>	AFGHANISTAN	Aug-12	Mar-13
<p><b>Redistribution Property Assistance Teams - Afghanistan.</b> Objective: To verify that procedures and controls are in place and operating at Redistribution Property Assistance Teams (RPAT) yards to sufficiently account for Theater Provided Equipment (TPE). (Project: TBD)</p>	AFGHANISTAN	Aug-12	Mar-13
<p><b>Property Accountability-Unit Equipment Shipped to Afghanistan.</b> Objective: Determine if the Army has sufficient policies, processes, and procedures to account for unit property, including sensitive items and equipment shipments from CONUS to Afghanistan. (Project: A-2011-ALL-0346.000)</p>	CONUS	Feb-11	Dec-11

PROJECT	COUNTRY	START	FINAL
<p><b>Accession of Military Personnel in Contracting.</b> Objective: When is the optimal time to transition military personnel into contracting to better staff contingency contracting offices? (Project: A-2011-ALC-0411.000)</p>	CONUS	May-11	Feb-12
<p><b>Bulk Fuel Operations in Iraq.</b> Objective: Determine if there are sufficient processes and procedures for efficient throughput of bulk fuels from theater delivery to retail point of issue in Iraq. (Project: A-2010-ALL-0541.000)</p>	IRAQ	Jul-10	Jan-12
<p><b>U.S. Equipment Transferred to Iraq (USETTI) - Phase II.</b> Objective: Determine whether the proper organizational structures, policies, and processes are in place to ensure commands can sufficiently execute the U.S. Equipment Transfer to Iraq in accordance with established transfer authorities. (Project: A-2011-ALL-0107.000)</p>	IRAQ	Oct-10	Dec-11
<p><b>Audit of the Foreign Excess Personal Property (FEPP) Program - Phase II.</b> Objective: To determine if U.S. Forces - Iraq have sufficient processes in place to execute the Foreign Excess Personal Property (FEPP) Program in accordance with the established transfer authority, including properly documenting equipment transfers to the Government of Iraq. (Project: A-2011-ALL-0092.000)</p>	IRAQ	Jan-11	Jan-12
<p><b>Property Accountability of Organizational and Theater-Provided Equipment in Iraq.</b> Objective: Determine if Commands (1) had sufficient policies and controls in place to ensure units properly accounted for organizational and theater-provided equipment on property books, and (2) units were sufficiently accounting for organizational and theater-provided equipment in accordance with established policies and procedures. (Project: A-2011-ALL-0414.000)</p>	IRAQ	May-11	Jan-12
<p><b>Commander's Emergency Response Fund (CERP) and I-CERP Closeout, Iraq.</b> Objectives: (1) To verify that U.S. Forces, Iraq have sufficient processes in place to properly account for and close out Commander's Emergency Response Program (CERP) and I-CERP funding and were they operating as intended. (2) To verify that U.S. Forces, Iraq have sufficient processes in place to properly close out CERP and I-CERP projects. (Project: A-2011-ALL-0525.000)</p>	IRAQ	Sep-11	Apr-12

PROJECT	COUNTRY	START	FINAL
<p><b>Management Controls Over Payments for Overseas Contingency Operations Transportation-ARCENT.</b> Objective: Does the Army have sufficient management controls to ensure ARCENT Overseas Contingency Operations funds are appropriately used for transportation requirements? (Project: A-2011-ALL-0087.001)</p>	KUWAIT	Oct-10	Oct-11
<p><b>Management Controls Over Department of Defense Activity Address Codes (DODAACs), U.S. Army Central Command.</b> Objective: Determine if U.S. Army Central Command's management controls over the assignment and use of DODAACs are sufficient to ensure appropriate use of overseas contingency operations funds for supplies and equipment, and storage and transportation. (Project: A-2011-ALL-0087.000)</p>	KUWAIT	Oct-10	Nov-11
<p><b>Army Prepositioned Stocks (APS-5), Requirement Determination Processes.</b> Objectives: (1) To verify that the Army's Prepositioned Stock requirements, including those for Class IX items, are supported by strategic plans and consistent with established mission sets and operational projects. (2) To verify that Army Prepositioned Stock items, including Class I, VII, and VIII items, were properly positioned, maintained, redistributed, and accounted for so that readiness goals were achieved. (3) To verify that storage facilities are fully utilized and sufficient to store and protect Army Preposition Stocks. (Project: A-2011-ALL-0094.000)</p>	KUWAIT	Sep-11	Apr-12
<p><b>Follow Up Audit - Management and Visibility of Government Property Provided on the Base Operations Support Contract in Kuwait.</b> Objectives: (1) To verify that command implemented the recommendations and that the corrective actions fix the problem. (2) To verify that monetary benefits were realized. (3) For the follow-on KBOSSS contract, verify that command established sufficient policies, processes, and procedures to enhance the Army's accountability and visibility of government property. (Project: A-2012-ALL-0018.000)</p>	KUWAIT	Sep-11	Apr-12

## Naval Audit Service

PROJECT	COUNTRY	START	FINAL
<b>Marine Corps Individual Augmentee Integration Process.</b> Objective: To verify that Marine Corps Individual Augmentees (IAs) are receiving the support needed throughout the deployment cycle to reintegrate with family, community, and employers. (Project: N2010-NFO000-0124.000)	AFGHANISTAN IRAQ	Mar-10	Oct-11
<b>Marine Reserve Mobilization Orders.</b> Objective: To verify that internal controls provide reasonable assurance that Marine Corps Reserve CONUS mobilization orders are properly authorized, performed, and paid in accordance with applicable directives. (Project: N2011-NMC000-0105.000)	AFGHANISTAN IRAQ	Jul-11	Jun-12
<b>Periodic Health Assessment (PHA) Requirements for Navy Reserve Accessions.</b> Objective: To verify that the Navy Reserve Forces Command (NAVRESFOR) is efficiently and effectively completing Periodic Health Assessment (PHA) requirements for Navy Reserve accessions. (Project: N2011-NFO000-0059.000)	AFGHANISTAN IRAQ	Aug-11	Jul-12
<b>Navy Individual Augmentee Reintegration Process.</b> Objective: To verify that Navy Individual Augmentees (IAs) are receiving the support needed throughout the deployment cycle to reintegrate with family, community, and employers. (Project: 2012-070)	AFGHANISTAN IRAQ	Nov-11	Sep-12
<b>Reporting of Navy Maritime Fuel Consumption.</b> Objective: To verify that the Navy ship fuel consumption is accurately reported. (Project: N2011-NIA000-0030.000)	CONUS	Mar-11	Feb-12
<b>Pre-Deployment Medical Screening.</b> Objective: To verify that pre-deployment medical screenings are conducted as required. (Project: 2012-062)	CONUS OCONUS	Mar-12	Jan-13
<b>USN Program 9 Synchronization with USMC Mobilization.</b> Objective: To verify that current USN Program 9/Health and Safety Program (HASP) Corpsman support procedures and policies are synchronized with USMC mobilization timelines as intended. (Project: 2012-076)	CONUS	Apr-12	Feb-13



PROJECT	COUNTRY	START	FINAL
<p><b>Marine Corps War Reserve Levels.</b> Objective: To verify that the Marine Corps War Reserves levels are supported by valid requirements. (Project: 2012-042)</p>	<p>CONUS OCONUS</p>	<p>Apr-12</p>	<p>Feb-13</p>
<p><b>DON Transportation Protective Service Internal Controls.</b> Objective: To verify that the internal controls for movement of sensitive and classified material under the DON transportation protective service are effective. (Project: 2012-053)</p>	<p>CONUS OCONUS</p>	<p>Apr-12</p>	<p>Feb-13</p>
<p><b>Morale, Welfare and Recreation Inventory Validation at Deployed Forces.</b> Objective: To verify that: (1) Deployed Forces Support inventory records properly reflect Morale, Welfare, and Recreation (MWR) purchased items; (2) purchased MWR items are properly transferred, maintained, and disclosed in the Navy ship inventories; and (3) related management internal controls are in place and working effectively. (Project: 2012-045)</p>	<p>CONUS OCONUS</p>	<p>Aug-12</p>	<p>Jun-13</p>
<p><b>Human Resource Offices Outside of the United States.</b> Objective: To verify that (1) legal and regulatory requirements concerning labor affairs between the U.S. Forces and the respective country are properly executed; (2) internal controls are in place to ensure hiring practices of local nationals (“indirect hires”) and resulting personnel actions are executed per established policies and procedures; and (3) the appropriate authority has been granted to the individuals responsible for the processing of personnel actions. (Project: N2011-NMC000-0109.000)</p>	<p>OCONUS</p>	<p>Aug-11</p>	<p>Jul-12</p>
<p><b>U.S. Marine Corps Small Arms Accountability.</b> Objective: To verify that the USMC’s small arms program has adequate controls to ensure that small arms are accounted for and secured. (Project: N2010-NMC000-0044.000)</p>	<p>OTHER</p>	<p>Nov-09</p>	<p>Oct-11</p>



## U.S. Air Force Audit Agency

PROJECT	COUNTRY	START	FINAL
<p><b>U.S. Air Forces Central (AFCENT) Deployed Locations Computer Network Controls.</b>                      Objective: Determine whether AFCENT personnel effectively controlled access to the networks in the AFCENT Area of Responsibility. Specifically, determine whether AFCENT personnel properly (a) identify contractors and foreign nationals with access to AFCENT networks, (b) authorize network access for contractors and foreign nationals, and (c) establish network user accounts for contractors and foreign nationals.                      (Project: F2010-FB4000-0614)</p>	AFGHANISTAN IRAQ KUWAIT KYRGYZSTAN QATAR UAE	Jul-10	Oct-11
<p><b>Small Arms and Light Weapons Management.</b>                      Objective: Assess if property custodians properly manage small arms and light weapons. Specifically, assess if custodians accurately account for items, promptly report on-hand discrepancies, adequately store and protect items, and appropriately deploy small arms and weapons.                      (Project: F2010-FC4000-0028)</p>	AFGHANISTAN IRAQ KUWAIT QATAR	Jul-10	Oct-11
<p><b>Aircraft Fuels Servicing Equipment.</b>                      Objective: Determine whether aircraft fuels servicing equipment is effectively managed. Specifically, evaluate whether personnel properly identify and support refueling truck and support equipment requirements, and accurately account for these items.                      (Project: F2010-FC4000-0033)</p>	AFGHANISTAN IRAQ KUWAIT KYRGYZSTAN QATAR	Aug-10	Oct-11
<p><b>U.S. Air Forces Central (AFCENT) AOR Utilities.</b>                      Objective: Determine whether AFCENT civil engineers effectively and efficiently manage utilities at AFCENT AOR locations. Specifically, determine if civil engineers provide adequate, safe, and cost-effective utility service.                      (Project: F2011-FD1000-0077)</p>	AFGHANISTAN KUWAIT QATAR UAE	Jan-11	Dec-11

PROJECT	COUNTRY	START	FINAL
<p><b>Technical Order Management in the AFCENT AOR.</b> Objective: Evaluate whether Air Force personnel effectively manage Technical Orders (TOs) and Time Compliance Technical Orders (TCTOs) in Southwest Asia. Specifically, determine if personnel effectively distribute Technical Orders and TCTOs and properly implement support equipment and parts TCTOs. (Project: F2011-FC2000-0493)</p>	<p>AFGHANISTAN KUWAIT QATAR</p>	<p>Feb-11</p>	<p>Dec-11</p>
<p><b>Medical Aspects of Civilian Deployments.</b> Objective: Determine whether the Air Force Medical Service (AFMS) effectively managed medical aspects of civilian deployments. Specifically, determine whether officials provided (a) appropriate pre- and post-deployment screening for DoD civilians and contractors and (b) proper medical support to deployed civilians. Further, determine whether officials effectively deployed civilians to augment the AFMS expeditionary force. (Project: F2011-FD2000-0289)</p>	<p>AFGHANISTAN KUWAIT QATAR</p>	<p>Feb-11</p>	<p>Dec-11</p>
<p><b>General Fund, Military Equipment, Remotely Piloted Aircraft in the AFCENT AOR.</b> Objective: Determine whether the Air Force accurately recorded General Fund Military Equipment – Remotely Piloted Aircraft (RPAs) in financial records. Specifically, we will determine whether Air Force personnel (a) verified all RPAs in their accountability system exist (existence) and all RPAs on hand are recorded in their accountability system (completeness), (b) properly supported General Fund Military Equipment – RPAs in financial records, and (c) correctly reported the value of General Fund Military Equipment – RPAs based on documentary support. (Project: F2011-FB3000-0634)</p>	<p>AFGHANISTAN IRAQ UAE</p>	<p>May-11</p>	<p>May-12</p>
<p><b>Follow-Up Audit - U.S. Air Forces Central (AFCENT) Pre-positioned Mobility Bags.</b> Objective: Evaluate management actions taken in response to Report of Audit F2008-0003-FD3000, “Pre-Positioned Mobility Bags,” February 19, 2008. Specifically, assess whether (a) Air Force personnel accurately computed mobility bag requirements after pre-positioning mobility bags in the AFCENT area of responsibility, and (b) AFCENT personnel properly accounted for and controlled mobility bag inventories and adequately managed shelf-life assets. (Project: F2011-FD3000-0460)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR UAE</p>	<p>Aug-11</p>	<p>Aug-12</p>

PROJECT	COUNTRY	START	FINAL
<p><b>Mine Resistant Ambush Protected Vehicles (MRAP).</b> Objective: Assess MRAP vehicle requirements and accountability. Specifically, determine if logistics personnel properly compute and support MRAP vehicle requirements and accurately account for MRAP vehicles in Air Force data systems. (Project: F2011-FC4000-0033)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR UAE</p>	<p>Sep-11</p>	<p>Aug-12</p>
<p><b>U.S. Air Forces Central (AFCENT) Area Of Responsibility Purchasing.</b> Objective: Evaluate whether Air Force personnel effectively manage and control purchases in the AOR. Specifically, determine if purchases are for valid requirements and properly authorized. Assess whether the orders are timely delivered and properly accounted for upon receipt. (Project: F2011-FC1000-0007)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR UAE</p>	<p>Sep-11</p>	<p>Sep-12</p>
<p><b>Medical Aspects of Contractor Deployments.</b> Objective: Determine whether Air Force officials effectively manage medical aspects of contractor deployments. Specifically, determine whether contractors receive appropriate pre-deployment screening and whether officials provide authorized medical support to deployed contractors. (Project: F2012-FD2000-0114)</p>	<p>AFGHANISTAN KUWAIT QATAR</p>	<p>Oct-11</p>	<p>Aug-12</p>
<p><b>Inventory Levels for Low Demand Items.</b> Objective: Evaluate the management of supply items with low demand. Specifically, assess whether logistics personnel effectively identified inventory stock requirements for low demand items and properly identified low demand items for redistribution. (Project: F2012-FC4000-00xx)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR UAE</p>	<p>Oct-11</p>	<p>Aug-12</p>
<p><b>United States Air Forces Central (AFCENT) Pilot Training Currency.</b> Objective: Determine whether AFCENT personnel effectively manage deployed aircrew readiness. Specifically, determine whether AFCENT personnel accurately identify requirements and resources to maintain aircrew readiness and efficiently use resources to sustain aircrew proficiency. (Project: F2012-FD3000-00xx)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR</p>	<p>Jun-12</p>	<p>Jun-13</p>

PROJECT	COUNTRY	START	FINAL
<p><b>Selected Aspects of Personnel Deployment.</b> Objective: Determine whether the Air Force deploys and redeploys personnel in accordance with time-phased force deployment data (TPFDD) requirements. Specifically, determine whether personnel adhere to TPFDD manning, equipping, and movement requirements. (Project: F2012-FD3000-00xx)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR</p>	<p>Jun-12</p>	<p>Jun-13</p>
<p><b>Shipment of Controlled Materials and Munitions.</b> Objective: Evaluate the shipment of controlled materials and munitions. Specifically, determine if personnel properly identify the need for special handling and select the most efficient method of transportation for items. (Project: F2012-FC4000-0033)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR</p>	<p>Jun-12</p>	<p>Jun-13</p>
<p><b>Special Packaging Instructions (SPI).</b> Objective: Assess if Air Force personnel package and ship items in accordance with SPI. Specifically, determine if packaging instructions are adequate and if assets are properly packed. (Project: F2012-FC4000-0034)</p>	<p>AFGHANISTAN KUWAIT KYRGYZSTAN QATAR</p>	<p>Jun-12</p>	<p>Jun-13</p>
<p><b>United States Air Forces Central (AFCENT) Storage Container Management.</b> Objective: Evaluate whether Air Force personnel effectively manage AOR storage container requirements and adequately account for, control, and maintain containers. Further, determine whether the Air Force requires container contents for mission operations. (Project: F2011-FD3000-0039)</p>	<p>OMAN QATAR UAE</p>	<p>Jan-11</p>	<p>Dec-11</p>

## Special Inspector General for Afghanistan Reconstruction

PROJECT	COUNTRY	START	FINAL
<p><b>U.S. and International Donor Programs To Assist Afghanistan's Agriculture Sector.</b> Objective: Conduct an overall assessment of U.S. and international programs to assist Afghanistan's agriculture sector, specifically building capacity at the Ministry and its provincial offices. Identify the resources provided and assess the performance and sustainment of assistance programs to the agricultural sector. (Project: SIGAR-035A)</p>	AFGHANISTAN	Oct-10	Oct-11
<p><b>Accountability of ANSF Vehicles.</b> Objective: Examine the U.S. program for providing vehicles for the ANSF. Specifically, we will determine (1) the ANSF's vehicle requirements and the extent to which they have been met, (2) whether CSTC-A and ANSF can fully account for vehicles purchased with U.S. funds for the ANSF, including the number, type, and operational status; and (3) how CSTC-A ensures that ANSF can properly safeguard, account for, operate, and maintain vehicles purchased with U.S. funds. (Project: SIGAR-031A)</p>	AFGHANISTAN	Nov-10	Oct-11
<p><b>Contract Audit.</b> Review of performance, cost, agency oversight, and sustainability of Air Force managed contract for the Kabul Military Training Center. (Project: SIGAR-039A)</p>	AFGHANISTAN	Dec-10	Oct-11
<p><b>Contract Audit.</b> Review of performance, cost, agency oversight, and sustainability of AFCEE managed contracts for the construction of Afghan National Security University. (Project: SIGAR-040A)</p>	AFGHANISTAN	Jan-11	Oct-11
<p><b>Contract Audit.</b> Review of performance, cost, agency oversight, and sustainability of USAID managed contracts, cooperative agreements, or grants - with DAI and others: Local Governance and Community Development Project. (Project: SIGAR-041A)</p>	AFGHANISTAN	Jan-11	Dec-11

PROJECT	COUNTRY	START	FINAL
<p><b>Implementation of the Afghan First Program in Reconstruction Contracting.</b> Objective: Examine systems and controls in place to identify Afghan or third-party contractors and ensure that applicable laws and regulations (for example, “Afghan First”) with respect to these firms are being followed. Identify and evaluate U.S. Government, Afghan government, and private sector efforts to develop a database(s) of vetted Afghan contractors for use by coalition force members seeking to promote the Afghan First initiative through prime and subcontractor awards. (Project: SIGAR-043A)</p>	AFGHANISTAN	Mar-11	Dec-11
<p><b>USAID Audit Coverage.</b> Objective: Determine the extent USAID has conducted required audits of its financial mechanisms, including pre-award, incurred costs, and close-outs. (Project: SIGAR-044A)</p>	AFGHANISTAN	Apr-11	Dec-11
<p><b>Contract Audit.</b> USAID’s Office of Transition Initiatives contracts with Development Alternatives, Inc., in support of the Afghanistan Stabilization Initiative. (Project: SIGAR-047A)</p>	AFGHANISTAN	May-11	Feb-12
<p><b>Private Security Contract Audit.</b> PSC Hart Security Limited. Objective: Determine the services provided and if in accordance with various requirements, including vetting, reporting incidents, requiring arming packets, and registering in SPOT. (Project: SIGAR-045A)</p>	AFGHANISTAN	Aug-11	Feb-12
<p><b>USACE O&amp;M contracts for the ANA and ANP Facilities.</b> Objectives: Whether the contracts are being implemented within the contracts’ terms, including schedule and cost; whether applicable requirements for contract oversight were adhered to; and provide an updated status of the contractor’s O&amp;M training efforts. (Project: SIGAR-049)</p>	AFGHANISTAN	Aug-11	Feb-12
<p><b>Contract Audit.</b> USAID’s cooperative agreement with International Relief and Development in support of the Afghanistan Vouchers for Increased Production in Agriculture (AVIPA) Plus program. (Project: SIGAR-046A)</p>	AFGHANISTAN	Aug-11	Feb-12

PROJECT	COUNTRY	START	FINAL
<b>Private Security Contract Costs for USAID Projects.</b> Objective: Identify the PSCs utilized by USAID implementing partners, their cost, and their current role and determine what plans USAID's implementing partners have for continuing reconstruction work in Afghanistan as security is transferred to the Afghan Public Protection Force. (Project: SIGAR-051A)	AFGHANISTAN	Sep-11	Feb-12
<b>FTE Resources the Department of State Use to Manage and Oversee Contracts, Cooperative Agreements, and Grants for Afghan Reconstruction.</b> Objective: Examine the extent to which State Department has sufficient and appropriate personnel in place to manage and oversee performance of contracts, cooperative agreements, and grants for Afghanistan reconstruction projects. (Project: TBD)	AFGHANISTAN	Oct-11	Apr-12
<b>Contract Audit.</b> Review of performance, cost, agency oversight, and sustainability of USACE contracts awarded to Technologists, Inc., including ANP garrison at Khost, an ANP National Training Center at Wardak, and design and construction for ANCOP in Kabul. (Project: TBD)	AFGHANISTAN	Oct-11	Mar-12
<b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select ANSF facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)	AFGHANISTAN	Nov-11	Jan-12
<b>ANSF Vehicle Maintenance.</b> Objective: Assess U.S. efforts to facilitate maintenance of ANP vehicles, including building capacity of ANP to do so and extent to which vehicles are being maintained. (Project: TBD)	AFGHANISTAN	Nov-11	Apr-12
<b>ANSF Vehicle Maintenance.</b> Objective: Assess U.S. efforts to facilitate maintenance of ANA vehicles, including building capacity of ANA to do so and extent to which vehicles are being maintained. (Project: TBD)	AFGHANISTAN	Nov-11	Apr-12



PROJECT	COUNTRY	START	FINAL
<b>Implementation of the Afghanistan Infrastructure Fund.</b> Objective: Assess how DoD is using this fund, including compliance with statutory requirements and coordination with DoS. (Project: TBD)	AFGHANISTAN	Nov-11	Apr-12
<b>Private Security Contract Costs for CSTC-A Funded Projects.</b> Objective: Determine security costs as a proportion of overall costs on CSTC-A funded reconstruction projects through USACE and AFCEE and assess the impact of the dissolution of PSCs in Afghanistan on the costs and progress of these contracts. (Project: TBD)	AFGHANISTAN	Dec-11	May-12
<b>ANSF Capability Assessments.</b> Objective: Assess the new ANSF capability and readiness system and determine if improvements have been made to the reliability and integrity of the information and reporting. Follow-up to June 2010 SIGAR report on ANSF rating system. (Project: TBD)	AFGHANISTAN	Dec-11	May-12
<b>Contract Audit.</b> Objective: Examine contract to Lockheed Martin (DAAB07-03-D-B009) to provide engineering and program support to Counter Narcotic Terrorism Program Office. (Project: TBD)	AFGHANISTAN	Dec-11	May-12
<b>Private Security Contract Audit.</b> Objective: Examine selected Blue Hackle contracts to determine the services provided and if in accordance with various PSC requirements, including vetting, reporting incidents, requiring arming packets, and registering in SPOT. This work could be affected by Afghan government plans to restrict operations of PSCs. (Project: TBD)	AFGHANISTAN	Jan-12	May-12
<b>Efforts to Develop ANA Logistics Capability for POL Supplies.</b> Objective: Assess U.S. efforts to develop ANA logistical capability for petroleum, oil, and lubricant supplies; and assess the controls and systems in place to prevent fraud or waste in the distribution. (Project: TBD)	AFGHANISTAN	Jan-12	May-12

PROJECT	COUNTRY	START	FINAL
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select ANSF facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jan-12	Mar-12
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select USAID-funded construction project to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jan-12	Mar-12
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select ANSF facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jan-12	Mar-12
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select USAID-funded facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jan-12	Mar-12
<p><b>Contract Audit: AFCEE Contract with ITSI.</b> Objective: Assess cost, schedule, outcome, and AFCEE administration of ITSI contract for the construction of the Ministry of Defense HQ in Kabul. (Project: TBD)</p>	AFGHANISTAN	Jan-12	May-12
<p><b>U.S. Efforts to Increase Electricity Supply.</b> Objective: Assess status of USAID and DoD efforts to increase electrical production. (Project: TBD)</p>	AFGHANISTAN	Feb-12	Jun-12

PROJECT	COUNTRY	START	FINAL
<b>Unliquidated Obligations of Economic Support Funds.</b> Objective: Determine amount of unliquidated obligations, develop aging schedule, and assess USAID and DoS internal controls procedures for assuring unliquidated obligations are reviewed regularly and unneeded funds are deobligated to make them available for other needs. (Project: TBD)	AFGHANISTAN	Feb-12	Jun-12
<b>Contract Differences in Agency Oversight for ASFF-Funded Construction Contracts (AFCEE and USACE).</b> Objective: Assess how AFCEE and USACE conduct quality control inspection as part of their contract oversight responsibilities for agency funded projects in Afghanistan. (Project: TBD)	AFGHANISTAN	Feb-12	Jul-12
<b>Contract Audit.</b> Objective: Assess performance, cost, agency oversight, and sustainability of \$35 million USAID grants with International Fertilizer Development Center. (Project: TBD)	AFGHANISTAN	Feb-12	Jul-12
<b>FTE Resources the USAID Uses to Manage and Oversee Contracts, Cooperative Agreements, and Grants for Afghan Reconstruction.</b> Objective: Examine the extent to which USAID has sufficient and appropriate personnel in place to manage and oversee performance of contracts, cooperative agreements, and grants for Afghanistan reconstruction projects. (Project: TBD)	AFGHANISTAN	Feb-12	Aug-12
<b>Private Security Contracting: Use of Biometrics Data of PSC Personnel and Global Positioning Systems Data on Convoys Guarded by PSCs.</b> Objective: Examine how both biometrics and Global Positioning System data are used by and shared between agencies. (Project: TBD)	AFGHANISTAN	Mar-12	Jul-12
<b>State Department Audit Coverage.</b> Objective: Determine the specific requirements for conducting financial audits of DoS contracts, cooperative agreements, and grants and the extent to which those audit requirements are being met. (Project: TBD)	AFGHANISTAN	Mar-12	Aug-12

PROJECT	COUNTRY	START	FINAL
<p><b>Capacity Building Efforts at the Ministry of Defense.</b> Objective: Identify the capacity building efforts at the Afghan Ministry of Defense and assess cost and effectiveness of capacity building program at the Ministry. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Aug-12
<p><b>Combined Joint Special Operations Task Force – Afghanistan Village Stability Program.</b> Objective: Assess effectiveness and costs of this program in establishing local Afghan forces capable of protecting themselves and fostering stability. (Project: TBD)</p>	AFGHANISTAN	Mar-12	Aug-12
<p><b>Efforts to Develop ANA Logistics Capability for Food Supplies.</b> Objective: Assess U.S. efforts to develop ANA logistical capability for feeding troops and the internal controls and systems in place to prevent against potential fraud or waste in the distribution and use of food supplies. (Project: TBD)</p>	AFGHANISTAN	Apr-12	Aug-12
<p><b>Private Security Contract Audit.</b> Objective: Examine selected Compass contracts to determine the services provided and if in accordance with various PSC requirements, including vetting, reporting incidents, requiring arming packets, and registering in SPOT. This work could be affected by Afghan government plans to restrict operations of PSCs. (Project: TBD)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Contract Audit: USACE Contract With Road and Roof Construction Company.</b> Objective: Assess cost, schedule, outcome and USACE’s administration of contract with Road and Roof Construction Company for the construction of an ANP facility in Nangarhar Province and ANA air wing facilities at Khost. (Project: TBD)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Status of Efforts to Implement a Voter Registration System Based on a National ID System.</b> Objective: Identify the status of U.S. and Afghan government efforts to develop a national ID system, which will support efforts to identify and segregate insurgents from law-abiding Afghan citizens as well as promote the goal of holding fair and transparent elections and examine whether the funds have been spent for their intended purpose. (Project: TBD)</p>	AFGHANISTAN	Apr-12	Oct-12

PROJECT	COUNTRY	START	FINAL
<p><b>Contract Audit: VEGA Consortium Cooperative Agreement with USDA.</b> Objective: Assess cost, schedule, outcome, and USDA’s administration of cooperative agreement with VEGA Consortium for the Change Management Program (\$38 million capacity building program) at the Ministry of Agriculture. (Project: TBD)</p>	AFGHANISTAN	May-12	Sep-12
<p><b>Contract Audit: USAID Cooperative Agreement with Checchi &amp; Company.</b> Objective: Assess cost, schedule, outcome, and USAID’s administration of cooperative agreement with Checchi &amp; Company for the administration of the Afghanistan Rule of Law project. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Nov-12
<p><b>FTE Resources the Department of Defense Uses to Manage and Oversee Contracts, Cooperative Agreements, and Grants for Afghan Reconstruction.</b> Objective: Examine the extent to which DoD has sufficient and appropriate personnel in place to manage and oversee performance of contracts, cooperative agreements, and grants for Afghanistan reconstruction projects. (Project: TBD)</p>	AFGHANISTAN	Jun-12	Dec-12
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select ANSF facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jul-12	Sep-12
<p><b>Sustainability Inspections of Completed Construction Projects.</b> <i>Select USAID-funded facility to be determined.</i> Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government. (Project: TBD)</p>	AFGHANISTAN	Jul-12	Sep-12

PROJECT	COUNTRY	START	FINAL
<b>Capacity Building Efforts at the Ministry of Interior.</b> Objective: Identify the capacity building efforts at the Afghan Ministry of Interior and assess cost and effectiveness of capacity building program at the Ministry. (Project: TBD)	AFGHANISTAN	Aug-12	Dec-12
<b>Contract Audit: USACE Contract With Dyncorp.</b> Objective: Assess cost, schedule, outcome, and USACE's administration of contract for the construction of an Afghanistan National Civil Order of Police Patrol unit in Kabul. (Project: TBD)	AFGHANISTAN	Aug-12	Dec-12
<b>Use of Biometrics Information in Afghanistan by U.S., Coalition Forces, and Afghan Government Entities.</b> Objective: Identify the range and application of biometrics data collection efforts in Afghanistan. Review will assess how biometrics data are being used in Afghanistan, who is collecting this information, and whether program overlap and instances of wasteful spending exist, whether biometrics data are being effectively used to detect and prevent fraud, waste, and abuse. (Project: TBD)	AFGHANISTAN	Aug-12	Jan-13
<b>Contract Audit: Select Contract With C-JTSCC.</b> Objective: Assess cost, schedule, outcome, and agency's administration of contract to be selected. (Project: TBD)	AFGHANISTAN	Sep-12	Jan-13
<b>Contract Instruments for ANSF Facility Construction Used by AFCEE and USACE.</b> Objective: Compare use of Cost, Plus Fixed Fee Contracts with Firm, Fixed Price Contracts in Afghanistan. (Project: TBD)	AFGHANISTAN	Sep-12	Feb-13
<b>U.S. Efforts to Develop the ANA Air Wing.</b> Objective: Assess costs and status of program, including equipment and training needed and construction of facilities. (Project: TBD)	AFGHANISTAN	Sep-12	Feb-13
<b>CERP Compliance With FY 2011 NDAA and Omnibus Appropriations Act Requirements.</b> Objective: Assess DoD compliance with the restrictions on use of CERP funds and required reporting. (Project: TBD)	AFGHANISTAN	Sep-12	Feb-13

<b>PROJECT</b>	<b>COUNTRY</b>	<b>START</b>	<b>FINAL</b>
<p><b>Unliquidated Obligations of ANSF Funds.</b>                      Objective: Determine amount of unliquidated obligations, develop aging schedule, and assess CSTC-A internal controls procedures for assuring unliquidated obligations are reviewed regularly and unneeded funds are deobligated to make them available for other needs.                      (Project: TBD)</p>	AFGHANISTAN	Sep-12	Feb-13
<p><b>DoD Contracts Audit Coverage.</b>                      Objective: Determine the specific requirements for conducting financial audits of DoD contracts and the extent to which those audit requirements are being met.                      (Project: TBD)</p>	AFGHANISTAN	Sep-12	Feb-13
<p><b>Compliance and Enforcement of Provisions Related to PSCs in the 2008 NDAA.</b>                      Objective: Assess DoD, State, and USAIDs compliance with the 2008 NDAA requirements and examine how agencies enforce these requirements.                      (Project: TBD)</p>	AFGHANISTAN	Sep-12	Feb-13



## Special Inspector General for Iraq Reconstruction

PROJECT	COUNTRY	START	FINAL
<p><b>Forensic Audits.</b> Objective: Determine whether DoD contractor invoices and electronic transactions may have included overcharges for goods and services to identify possible instances of fraud, waste, and abuse and internal control weaknesses that enabled these overcharges to occur. This audit addresses the DoD portion of SIGIR's mandate to produce a final forensic audit. Several interim reports have been issued under this code and will continue to be issued periodically until October 2012. (Project: 9005)</p>	IRAQ	Jan-09	Jul-12
<p><b>Forensic Audits.</b> Objective: Determine whether Dept of State contractor invoices and electronic transactions may have included overcharges for goods and services to identify possible instances of fraud, waste, and abuse and internal control weaknesses that enabled these overcharges to occur. This audit addresses the State portion of SIGIR's mandate to produce a final forensic audit. Several interim reports have been issued under this code and will continue to be issued periodically until October 2012. (Project: 9012)</p>	IRAQ	Jan-09	Jul-12
<p><b>Forensic Audits.</b> Objective: Determine whether USAID contractor invoices and electronic transactions may have included overcharges for goods and services to identify possible instances of fraud, waste, and abuse and internal control weaknesses that enabled these overcharges to occur. This audit addresses the USAID portion of SIGIR's mandate to produce a final forensic audit. Several interim reports have been issued under this code and will continue to be issued periodically until October 2012. (Project: 9013)</p>	IRAQ	Jan-09	Jul-12
<p><b>Audit of the Status of International Narcotics and Law Enforcement Funds Appropriated for Iraq Reconstruction.</b> Objective: Determine the extent to which INCLE funds have been obligated and liquidated, to include identifying the top contracts and grants executed with these funds. (Project: 1021)</p>	IRAQ	Feb-11	Oct-11

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of Funds Provided for the Iraqi Commander’s Emergency Response Program.</b> Objective: Determine how Government of Iraq funds provided to the I-CERP program were managed and used by DoD. This audit may result in more than one report and the objectives could be modified over time. (Project: 1105b)</p>	IRAQ	Mar-11	Apr-12
<p><b>Audit of the Cost, Outcome, and Management of the Fallujah Wastewater Treatment Plant Project.</b> Objective: Determine cost, outcome, and management of the project. This audit may result in more than one report and the objectives could be modified over time. (Project: 1018)</p>	IRAQ	Apr-11	Oct-11
<p><b>Audit of the Department of State’s Initiatives to Develop Iraqi Police.</b> Objective: Determine whether DoS has developed a plan for training Iraqi police, how progress will be measured, and whether available funds will meet program requirements. This audit may result in more than one report and the objectives could be modified over time. (Project: 1106)</p>	IRAQ	May-11	Oct-11
<p><b>Audit of the Department of Defense’s Iraq Reconstruction Contract Terminations.</b> Objective: Determine outcome of actions to terminate reconstruction contracts. This audit may result in more than one report and the objectives could be modified over time. (Project: 1108)</p>	IRAQ	May-11	Oct-11
<p><b>Audit of the Indirect Costs Charged by Non-Profit Organizations for Administering Security Contracts in Iraq.</b> Objective: Determine indirect costs associated with administering security contracts claimed by non-profit organizations that received grants or cooperative agreements from the Department of State and the U.S. Agency for International Development in support of Iraq reconstruction activities. (Project: 1110)</p>	IRAQ	May-11	Oct-11
<p><b>Audit of the Department of Defense’s Efforts to Account for Funds From the Development Fund for Iraq.</b> This is a follow-on audit to a July 2010 report (SIGIR 10-020). Objective: Determine whether funds used for Iraq reconstruction projects can be accounted for. (Project: 1112)</p>	IRAQ	Jun-11	Oct-11

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of the Status of Recommendations Made to the Department of Defense.</b> Objective: Determine whether DoD has taken action on audit recommendations made by SIGIR. This audit may result in more than one report and the objectives could be modified over time. (Project: 1102)</p>	IRAQ	Aug-11	Oct-11
<p><b>Audit of the Results of Efforts to Develop the Capacity of the Iraqi Ministries of Defense and Interior.</b> Objective: Determine success of DoD's efforts to develop the capacities of the Iraqi Ministries of Defense and Interior. This audit may result in more than one report and the objectives could be modified over time. (Project: 1107)</p>	IRAQ	Aug-11	Jan-12
<p><b>Audit of the Department of State's Process to Transfer Reconstruction Projects to the Government of Iraq.</b> Objective: Evaluate the process to transfer reconstruction projects to the Government of Iraq's Ministry of Planning since November 2010. (Project: 1111)</p>	IRAQ	Aug-11	Jan-12
<p><b>Audit of the Department of Defense's Management of Selected Large Dollar Iraq Reconstruction Contract Closeouts.</b> Objective: Review status of DoD largest dollar contracts eligible for closeout awarded with Iraq Relief and Reconstruction Fund and the Iraq Security Forces Fund. This audit will complement work underway on contract closeout by the U.S. Government Accountability Office. This audit may result in more than one report and the objectives could be modified over time. (Project: 1109)</p>	IRAQ	Oct-11	Jan-12
<p><b>Audit of the Departments of Justice and State Management of Rule of Law Activities in Iraq.</b> Objective: Assess the management of the Departments of Justice and State's programs to support the development of the Rule of Law in Iraq. This audit may result in more than one report and the objectives could be modified over time. (Project: 1020)</p>	IRAQ	Oct-11	Apr-12

<b>PROJECT</b>	<b>COUNTRY</b>	<b>START</b>	<b>FINAL</b>
<b>Audit of the Government's Reviews of Business Systems for Contractors Receiving U.S. Funds to Work in Iraq.</b> Follow-up to a July 2011 report (SIGIR 11-022). Objective: Determine whether weaknesses in DoD's oversight of the contractor's accounting, estimating, billing, and purchasing systems leave the DoD vulnerable to overcharges. (Project: 1113)	IRAQ	Nov-11	Apr-12
<b>Audit of Plans to Spend Remaining Funds from Iraq Security Forces Fund Appropriation.</b> Objective: Determine whether spend plans for unobligated funds are linked to strategic goals and the extent to which the Government of Iraq is providing commensurate funds to support U.S. investments in the Iraqi Security Forces and Ministries of Defense and Interior. (Project: 1114)	IRAQ	Nov-11	Apr-12

## Department of State Office of Inspector General

PROJECT	COUNTRY	START	FINAL
<p><b>Review of the Attorney General’s Anti-Corruption Unit (JSSP) in Afghanistan.</b>                      Purpose: Provide an overall review and summary of the requirements and provisions of the Islamabad Embassy Security Force contract and to determine the amount of funding the Department has obligated and expended; how the Department ensures that costs are properly allocated and supported; to what extent the Department’s anti-corruption mentoring and justice sector support program assistance has achieved its objectives and the impediments; and the effectiveness of Embassy Kabul in managing and overseeing the assistance program.                      (Project: 11-MERO-3013)</p>	AFGHANISTAN	Jan-11	Dec-11
<p><b>Regional Review of the Bureau of Diplomatic Security (DS) Anti-Terrorism Assistance (ATA) Training Program.</b> Purpose: Provide an overall review and summary of the requirements, provisions, and costs of the Bureau of Diplomatic Security (DS) Anti-Terrorism Awareness (ATA) Training Program; goals and objectives of the program, what indicators have been established to measure performance; and how DS administers the program to ensure performance and costs of the program are met. Assess the status of program records, management controls, costs, and value of this program to the mission of the Department of State.                      (Project: 11-MERO-3009)</p>	AFGHANISTAN IRAQ PAKISTAN OTHER	Feb-11	Nov-11
<p><b>Audit of Department of State Process To Award the Worldwide Protective Services (WPS) Contract and Kabul Embassy Security Force Task Order.</b> Purpose: Determine whether the Department’s process to award the WPS contract and subsequent Kabul task order included required procedures to assess contractor responsibility, past performance, and technical merit. (MANDATE)                      (Project: 11-AUD-3011)</p>	AFGHANISTAN	Mar-11	Nov-11

PROJECT	COUNTRY	START	FINAL
<p><b>Review of Emergency Action Plan (EAP) - Embassy Kabul (Program Evaluation).</b>                      Purpose: Evaluate and assess the current status and effectiveness of the Emergency Action Plan for Embassy Kabul to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country.                      (Project: 11-MERO-1875)</p>	AFGHANISTAN	Jun-11	Dec-11
<p><b>Audit of Bureau of International Narcotics and Law Enforcement (INL) Corrections System Support Program.</b> Objective: Review and evaluate programs to improve Afghan prison administration and reduce the risk of radicalizing Afghan prisoners. Specifically, to determine (1) the effectiveness of technical and leadership training, and institutional capacity building programs; (2) whether the prison classification systems separates common criminals from insurgents; (3) the effectiveness of programs designed to reduce radicalization of prisoners; and (4) whether facilities meet the needs of women and juveniles. (Project: TBD)</p>	AFGHANISTAN	Oct-11	
<p><b>Audit of the Worldwide Protective Services (WPS) Task Order for the Kabul Embassy Security Force (KESF).</b> Objective: Determine whether the Department is effectively administering and overseeing the WPS task order for KESF. (Project: TBD)</p>	AFGHANISTAN	Oct-11	
<p><b>Audit of the Administration and Oversight of Contracts to Construct Prisons within Afghanistan.</b> Objective: Determine whether the Bureau of International Narcotics and Law Enforcement Affairs (INL) has effectively administered funds expended for prison construction within Afghanistan. (Project: TBD)</p>	AFGHANISTAN	Apr-12	
<p><b>Review of the Bureau of Diplomatic Security (DS) Afghanistan Anti-Terrorism Assistance (ATA) Training Program.</b> Purpose: Provide an overall review and summary of the requirements, provisions, and costs of the Afghanistan Anti-Terrorism Assistance (ATA) Training Program; goals and objectives of the program, what indicators have been established to measure performance; and how DS administers the program to ensure performance and costs of the program are meet. Assess the status of program records, management controls, costs, and value of this program to the mission of the Department of State. (Project: TBD)</p>	AFGHANISTAN	Apr-12	

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of the Worldwide Protective Services (WPS) Task Order for the Herat and Mazar-e-Sharif Security Forces.</b> Objective: Determine whether the Department is effectively administering and overseeing the WPS task order for Herat and Mazar-e-Sharif. (Project: TBD)</p>	AFGHANISTAN	Sep-12	
<p><b>Review of Operations and Maintenance Costs for Embassy Baghdad (Contract Evaluation).</b> Purpose: The primary objectives of this audit are to determine: 1) the requirements and provisions of the contract and task orders; 2) the amount of funding the Department has obligated and expended to provide embassy facility operations and maintenance through contracts for FYs 2005-2010; 3) the effectiveness of PAE's contract performance in providing facility operations and maintenance to Embassy Baghdad; 4) PAE's controls for inventorying, recording, and safeguarding U.S. Government- furnished equipment and property in Iraq, whether the equipment has been properly accounted for, and the challenges to maintaining accountability; 5) how well the Department administers and manages the contract and task orders to provide oversight of PAE's performance in Iraq; and 6) how the Department ensures that costs are properly allocated and supported. (Project: 11-MERO-3004)</p>	IRAQ	Jan-11	Dec-11
<p><b>Review of the Bureau of Diplomatic Security (DS) Iraq Anti-Terrorism Awareness (ATA) Training Program (Performance Evaluation).</b> Purpose: Provide an overall review and summary of the requirements, provisions, and costs of the Iraq Anti-Terrorism Awareness (ATA) Training Program; goals and objectives of the program, what indicators have been established to measure performance; and how DS administers the program to ensure performance and costs of the program are meet. Assess the status of program records, management controls, costs, and value of this program to the mission of the Department of State. (Project: 11-MERO-3010)</p>	IRAQ	Mar-11	Nov-11



PROJECT	COUNTRY	START	FINAL
<p><b>Review of Emergency Action Plan (EAP) - Embassy Baghdad (Program Evaluation).</b>                      Purpose: Evaluate and assess the current status and effectiveness of the Emergency Action Plans for Embassy Baghdad to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country.                      (Project: 11-MERO-1874)</p>	IRAQ	Jun-11	Nov-11
<p><b>Audit of the Worldwide Protective Services (WPS) Task Order for the Baghdad Embassy Security Force (BESF).</b> Objective: Determine whether the Department is effectively administering and overseeing the WPS task order for BESF.                      (Project: TBD)</p>	IRAQ	Oct-11	
<p><b>Audit of the Department's Management of Medical Operations Supporting Personnel Assigned in Iraq.</b> Objective: Determine whether the Department is effectively managing and resourcing medical services for personnel assigned in Iraq.                      (Project: TBD)</p>	IRAQ	Jan-12	
<p><b>Audit of the Department of State Transition to a Civilian-led Mission in Iraq (Phase III).</b>                      Objective: Determine whether and to what extent the U.S. Mission Iraq is implementing a master plan, which addresses personnel, security, facilities, including land and buildings, logistical and medical support arrangements, and funding.                      (Project: TBD)</p>	IRAQ	Jan-12	
<p><b>Review of the Embassy Baghdad Air Wing Operations in Iraq (Contract Evaluation).</b>                      Purpose: Review and evaluate the procurement process to include the methods for determining the contract requirements and the contract award decisions, review the funding sources to determine allowable, allocable and reasonableness of costs claimed by the contractor, and evaluate the Department's review process for timely adjudication of invoicing and payment. (Note – there may be multiple separate evaluations based on the number of contractors who may be awarded different aviation contracts or task orders (TOs) within Iraq to accomplish this mission.)                      (Project: TBD)</p>	IRAQ	Apr-12	

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of the Worldwide Protective Services (WPS) Task Order for Kirkuk and Mosul, Iraq.</b> Objective: Determine whether the Department is effectively administering and overseeing the WPS task order for Kirkuk and Mosul. (Project: TBD)</p>	IRAQ	Sep-12	
<p><b>Audit of the Department of State's Administration and Oversight of the Jordanian Police Modernization Program.</b> Objective: Determine whether the Bureau of International Narcotics and Law Enforcement Affairs' (INL) administration and oversight of the Jordanian Police Modernization Program have been effective and achieved stated performance goals. (Project: TBD)</p>	JORDAN	Jul-12	
<p><b>Audit of the Worldwide Protective Services (WPS) Task Order for the Jerusalem Security Forces.</b> Objective: Determine whether the Department is effectively administering and overseeing the WPS task order for the Jerusalem Security Forces. (Project: TBD)</p>	OTHER	Feb-12	
<p><b>Review of the Bureau of Diplomatic Security (DS) Pakistan Anti-Terrorism Awareness (ATA) Training Program (Performance Evaluation).</b> Purpose: Provide an overall review and summary of the requirements, provisions, and costs of the Pakistan Anti-Terrorism Awareness (ATA) Training Program; goals and objectives of the program, what indicators have been established to measure performance; and how DS administers the program to ensure performance and costs of the program are met. Assess the status of program records, management controls, costs, and value of this program to the mission of the Department of State. (Project: 11-MERO-3011)</p>	PAKISTAN	Feb-11	Nov-11
<p><b>Review of U.S. Mission Pakistan Local Security Guard Programs.</b> Purpose: Provide an overall review and summary of the requirements and provisions of the Islamabad Embassy Security Force contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee the contractor's performance and costs of the contract. Assess the status of contract records, management controls, cost, and value of this contract to the mission of the U.S. Department of State. (Project: 11-MERO-3015)</p>	PAKISTAN	Mar-11	Jan-12

PROJECT	COUNTRY	START	FINAL
<p><b>Review of Internal Management Controls of Funds Provided to Embassy Islamabad (Program Evaluation).</b> Purpose: Determine whether specific internal control procedures have been properly designed and put in place for all the program funds to include procedures for planning, organizing, directing, and controlling program operations, and the system put in place for measuring, reporting, and monitoring program performance. (Project: 11-MERO-3014)</p>	PAKISTAN	Sep-11	Feb-12
<p><b>Review of Emergency Action Plan (EAP) - Embassy Islamabad (Program Evaluation).</b> Purpose: Evaluate and assess the current status and effectiveness of the Emergency Action Plan for Embassy Islamabad to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country. (Project: TBD)</p>	PAKISTAN	Oct-11	
<p><b>Compliance Followup Review of 2010 Inspection of Embassy Islamabad and Constituent Posts.</b> Purpose: Review the degree the embassy and consulate implemented recommendations from 2010 inspection. (Project: TBD)</p>	PAKISTAN	Jan-12	
<p><b>Audit of the Administration and Oversight of Economic Support Funds for Pakistan.</b> Objective: Determine whether the Department is effectively administering and overseeing the Pakistan Economic Support Funds. (Project: TBD)</p>	PAKISTAN	Apr-12	
<p><b>Audit of the Administration and Oversight of the Pakistan National Police Training and Mentoring Program.</b> Objective: Determine whether the Bureau of International Narcotics and Law Enforcement Affairs' (INL) administration and oversight of the Pakistan National Police training and mentoring program have been effective and achieved stated performance goals. (Project: TBD)</p>	PAKISTAN	Sep-12	
<p><b>Audit of the Operations and Maintenance Contract for Embassy Islamabad.</b> Objective: Determine whether the Department has effectively managed and overseen the operations and maintenance contract for Embassy Islamabad. (Project: TBD)</p>	PAKISTAN	Sep-12	

## U.S. Agency for International Development Office of Inspector General

PROJECT	COUNTRY	START	FINAL
<b>Financial Audit of Black &amp; Veatch.</b> - AIRP U.S. costs, Contract No. 306-I-00-06-00517-00, August 25, 2006 - September 30, 2008 – Period 1 Audit. (Project: FF200911)	AFGHANISTAN	Jan-11	Oct-11
<b>Review of USAID/Afghanistan’s Afghan Civilian Assistance Program (ACAP).</b> Objective: Determine if assistance is reaching intended beneficiaries and if costs charged to USAID are reasonable, allowable, and allocable. (Project: FF101511)	AFGHANISTAN	Mar-11	Oct-11
<b>Audit of USAID/Afghanistan’s Afghanistan Stabilization Initiative (ASI) – Southern Region.</b> Objective: Is USAID/Afghanistan’s Afghanistan Stabilization Initiative (ASI) – Southern Region achieving its main goals of (i) building confidence between communities and the Afghan Government through the improvement of the economic and social environment in the region and (ii) increasing public access to information about Afghan Government social, economic, and political activities and policies? (Project: FF100511)	AFGHANISTAN	Apr-11	Oct-11
<b>Audit of Internal Controls Over the Separate Maintenance Allowance at USAID/Afghanistan.</b> Objective: Has USAID/Afghanistan adopted appropriate internal controls to prevent improper use of the separate maintenance allowance benefit? (Project: FF100711)	AFGHANISTAN	May-11	Oct-11
<b>Financial Audit of Chemonics International.</b> 306-DOT-I-01-08-00033-00, June 26, 2009 – September 30, 2010. (Project: FF200611)	AFGHANISTAN	Jun-11	Oct-11
<b>Audit of the Skills Training for Afghan Youth (STAY) Project.</b> Objective: Determine if the project is accomplishing its main goal of empowering empower youth and adults through an information, communication, and advocacy network; through education and skills training; and through opportunities for employment. (Project: FF101611)	AFGHANISTAN	Jul-11	Dec-11

PROJECT	COUNTRY	START	FINAL
<b>Review of Responses to Internal Audit Findings on the Local Governance and Community Development (LGCD) Program.</b> Objective: Determine if selected costs charged to USAID are reasonable, allowable, and allocable. (Project: FF101711)	AFGHANISTAN	Jul-11	Dec-11
<b>Oasis International Schools, Inc. –</b> 306-A-00-05-00522-00, 5/27/2005 – 12/30/2010 (Project: FF201411)	AFGHANISTAN	Sep-11	Jan-12
<b>Audit of USAID/Afghanistan’s Incentives Driving Economic Alternatives for the North, East, and West (IDEA-NEW) Program.</b> Objective: Is USAID/Afghanistan’s Incentives Driving Economic Alternatives for the North, East, and West Program (IDEA-NEW) achieving its main goal of increasing licit and commercially viable agricultural-based alternatives for rural Afghans? (Project: FF100411)	AFGHANISTAN	Sep-11	Feb-12
<b>Audit of USAID/Afghanistan’s Direct Assistance to the Ministry of Public Health in Support of the Partnership Contracts for Health Services Program.</b> Objective: Is USAID/Afghanistan’s direct assistance to the Ministry of Public Health in support of the Partnership Contracts for Health Services Program achieving its main goal of procuring basic and essential packages of health services in the target provinces? (Project: FF100211)	AFGHANISTAN	Sep-11	Feb-12
<b>Kabul Schools Program - UNOPS –</b> 306-A-00-07-00517-00, 6/7/2007 - 3/31/2011 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Financial Audit of Development Alternatives, Inc.</b> Cooperative Agreement No. 306-A-00-09-00508-00, March 2, 2009 - September 30, 2010. (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Financial Audit of Development Alternatives, Inc.</b> 306-DOT-I-02-08-00035-00, June 26, 2009 - September 30, 2010. (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>CEPPS - Support Increased Electoral Participation in Afghanistan -</b> 306-A-00-08-00529-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>DAI - Development Alternatives, Inc. –</b> 306-DOT-I-02-08-00035-00, 6/26/2009 - 6/25/2012 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>IOM - Cross cutting Programs/Leahy (ACAP) –</b> 306-A-00-07-00516-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12

<b>PROJECT</b>	<b>COUNTRY</b>	<b>START</b>	<b>FINAL</b>
<b>Ministry of Transportation and Civil Aviation (MoTCA) - Regional Airports Project –</b> 306-IL-11-05-17, 12/21/2010-8/30/2011 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>IFES - Support to Electoral Process (STEP) –</b> DFD-I-06-05-00225-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Independent Directorate for Local Governance –</b> District Delivery Program - 306-IL-10-04-01, 08/16/2010 - 08/05/2011 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>MSH - Technical Support to Central and Provincial</b> Ministry of Public Health (Tech-Serve) – 306-A-00-06-00522-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Deloitte - Economic Growth and Governance</b> Initiative (EGGI) - EEM-I-00-07-00005-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>CAII - Building Education Support Systems for</b> Teachers (BESST) - 306-M-00-06-00508-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Chemonics Intl. - Accelerated Sustainable</b> Agriculture Program (ASAP) – 306-M-00-07-00501-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>DAI - Local Governance and Community</b> Development Project (LGCD) – DFD-I-00-05-00250-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>IRD - Afghanistan Vouchers for Increased</b> Production in Agriculture (AVIPA) – DFD-A-00-08-00304-00 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Financial Audit of Deutsche Investitions- und</b> <b>Entwicklungsgesellschaft mbh (DEG).</b> Cooperative Agreement No.306-A-00-05-00512-00, Jan 1, 2009 – Dec 31, 2009 (Project: not assigned yet)	AFGHANISTAN	Oct-11	Feb-12
<b>Audit of USAID/Afghanistan Design for</b> <b>Sustainability in the Education Program.</b> Objective: Determine whether USAID/Afghanistan has built sustainability into selected Education programs. (Project: FF100112)	AFGHANISTAN	Oct-11	Mar-12

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of USAID/Afghanistan’s Performance-Based Governor’s Fund.</b> Objective: Determine if the Performance-Based Governor’s Fund is meeting its primary goal of providing financial and technical assistance to Governors and their teams so that they are better able to meet community outreach needs, enhance their relationships with citizens, and improve their overall management capacity. (Project: FF100312)</p>	AFGHANISTAN	Oct-11	Mar-12
<p><b>Audit of Gender-Related Activities in Selected USAID/Afghanistan Programs.</b> Objective: How gender issues have been considered in designing, implementing, and measuring the performance of selected USAID/Afghanistan programs. What impacts these programs have had on the health and educational status, economic development, and political empowerment of Afghan women and girls. (Project: FF100412)</p>	AFGHANISTAN	Oct-11	Mar-12
<p><b>Audit of USAID/Afghanistan’s Management Controls for Efficiently Managing Program Operations.</b> Objective: Determine whether USAID/Afghanistan has established performance indicators for efficiency of program operations and used these indicators to manage its programs and USAID/Afghanistan’s monitoring of its cost-reimbursement contracts provides reasonable assurance that efficient methods and effective cost controls are used. (Project: FF100512)</p>	AFGHANISTAN	Oct-11	Mar-12
<p><b>AF Ferguson and Company</b> – 306-C-00-09-00520-00, 3/8/2009 - 3/7/2011 (Project: not assigned yet)</p>	AFGHANISTAN	Nov-11	Mar-12
<p><b>ACS-Aircraft Charter Solutions</b> – 306-C-00-10-SURGE-00510, 2/1/2010 - 1/31/2015 (Project: not assigned yet)</p>	AFGHANISTAN	Nov-11	Mar-12
<p><b>Black &amp; Veatch Special Projects Cooperation - Kandahar-Helmand Power Initiative</b> – 306-C-00-11-00506-00, 12/4/2010 - 09/30/2013 (Project: not assigned yet)</p>	AFGHANISTAN	Nov-11	Mar-12
<p><b>Deloitte, Economic Governance and Growth Initiative</b> - 306-EEM-I-04-07-00005-00, 8/15/2009 - 8/30/2011 (Project: not assigned yet)</p>	AFGHANISTAN	Nov-11	Mar-12



PROJECT	COUNTRY	START	FINAL
<b>Audit of USAID/Afghanistan's Region Afghan Municipalities Program for Urban Populations for Regional Platforms (RAMP-UP) Southern Region.</b> Objectives: Is USAID/Afghanistan's Regional Afghan Municipalities Program for Urban Populations (RAMP UP) achieving its main goal of creating effective, responsive, democratic, transparent, accountable, and gender sensitive municipal governance in select municipalities in Afghanistan? (Project: FF100611)	AFGHANISTAN	Nov-11	Apr-12
<b>Financial Audit of Louis Berger Group Inc./ Black &amp; Veatch.</b> - AIRP Local Costs, Contract No. 306-I-00-06-00517-00, October 1, 2009 - September 30, 2010 – Period 4 Audit. (Project: FF201111)	AFGHANISTAN	Dec-11	Apr-12
<b>Academy for Educational Development (AED)</b> - 306-A-00-06-00506-00, 1/23/2006 - 1/31/2011 (Project: not assigned yet)	AFGHANISTAN	Dec-11	Apr-12
<b>Tetra Tech Inc.</b> - Kabul Electricity Service Improvement Program - EPP-I-06-03-00008-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>UNDP</b> - Enhancing Legal and Electoral Capacity for Tomorrow (ELECT) - 306-A-00-09-00519-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>JHPIEGO Corp - Health Support Service Project (HSSP)</b> - 306-A-00-06-00523-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>LBG/B&amp;V Special Project Joint Venture</b> - AIRP IQC for O&M Capacity Building – 306-I-14-06-00517-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>WOCCU</b> - Rural Finance and Cooperative Development (RUFCD) – 306-C-00-09-00531-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>Chemonics Intl.</b> - Trade Access and Facilitation for Afghanistan (TAFA) - 306-C-00-09-00529-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>Mercy Corps</b> - Support for the Community Development Program (CDP) Program in Balkh, Kunduz, Baghlan, and Bamyan (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>Deloitte - Afghan Civil Service Support Program (ACSS)</b> - 306-C-00-07-00508-00 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12

PROJECT	COUNTRY	START	FINAL
<b>World Bank Afghanistan</b> - Afghanistan Reconstruction Trust Fund (ARTF) for the implementation of various GIRA programs – EEE-G-00-02-00025020 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>AKTC - AGHA KHAN TRUST for CULTURE KABUL</b> - 306-G-00-10-00529-00, 6/23/2010 - 8/15/2011 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>Turquoise Mountain Trust</b> – 306-A-00-09-00503-00, 11/2/2008 - 11/1/2015 (Project: not assigned yet)	AFGHANISTAN	Jan-12	May-12
<b>Audit of USAID/Afghanistan’s Limited Scope Grant in Support of the District Development Program (DDP).</b> Objective: Is USAID/Afghanistan’s limited scope grant supporting the District Development Program strengthening governance capabilities and responsiveness at the district level? (Project: FF100911)	AFGHANISTAN	Jan-12	Jun-12
<b>Review of USAID/Afghanistan Payroll Internal Controls.</b> Objective: Determine if USAID/Afghanistan has sufficient internal controls in place to properly approve time charges and pay employees on time. (Project: FF100612)	AFGHANISTAN	Jan-12	Jun-12
<b>Audit of USAID/Afghanistan’s Transition Plans.</b> Objective: Determine if USAID/Afghanistan has developed measurable performance targets to be achieved by USAID programs by 2014 and assessed the capability of the Government of Afghanistan to sustain program accomplishments after 2014. (Project: FF100712)	AFGHANISTAN	Jan-12	Jun-12
<b>Audit of USAID/Afghanistan’s Regional Afghan Municipalities Program for Urban Population (RAMP UP) – East.</b> Objective: Determine whether the Regional Afghan Municipalities Program for Urban Population—East program is achieving its main goal of creating effective, responsive, democratic, transparent, accountable, municipal governance in the eastern provinces by increasing the capacity of the Afghanistan municipal officials to enable, support, and sustain economic growth. (Project: FF100812)	AFGHANISTAN	Jan-12	Jun-12

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of the Sustainability of USAID/Afghanistan’s Office of Infrastructure, Engineering, and Energy Programs.</b> Objective: Determine if roads, vertical structures, and water projects turned over to the Government of Afghanistan are being maintained and used for their intended purposes and if the Afghan Government earns enough revenue to maintain this infrastructure. (Project: FF100912)</p>	AFGHANISTAN	Jan-12	Jun-12
<p><b>Review of USAID/Afghanistan’s Contracts and Cooperative Agreements.</b> Objective: Determine if USAID/Afghanistan’s open contracts and cooperative agreements contain required clauses and if waivers were obtained for non-competitive awards. (Project: FF101012)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Audit of USAID/Afghanistan’s Kandahar Power Initiative.</b> Objective: Determine the Kandahar Power Initiative is meeting its main goal of increasing the supply and distribution of electrical power from Afghanistan’s South East Power System with particular emphasis given to the City of Kandahar in support of the U.S. Government’s counterinsurgency strategy. (Project: FF101112)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Audit of the Financial Sustainability of USAID/Afghanistan’s Energy Sector Programs.</b> Objective: Determine if the Government of Afghanistan earns enough revenue to operate and maintain its electrical infrastructure, including the infrastructure financed by USAID/Afghanistan. (Project: FF101212)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Audit of USAID/Afghanistan’s Approaches to Providing Technical Assistance to the Government of Afghanistan.</b> Objective: Determine the advantages and disadvantages of the different approaches that USAID/Afghanistan uses to provide technical assistance to the Government of Afghanistan and examine how USAID/Afghanistan decides which technical assistance approach to use. (Project: FF101312)</p>	AFGHANISTAN	Apr-12	Sep-12
<p><b>Review of USAID/Afghanistan’s Use of Third Country National Employees.</b> Objective: Determine if USAID/Afghanistan is efficiently using third-country national employees appropriately while training Afghan staff to assume their responsibilities. (Project: FF101412)</p>	AFGHANISTAN	Jul-12	Dec-12

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of Field Staff Monitoring of USAID/Afghanistan Programs.</b> Objective: Determine if USAID/Afghanistan is hiring qualified and experienced individuals to serve in the field in support of its mission in Afghanistan and if field staff are monitoring USAID programs in accordance with Mission Order 103.2 and other applicable criteria. (Project: FF101512)</p>	AFGHANISTAN	Jul-12	Dec-12
<p><b>Follow-up Audit on Selected OIG Recommendations to USAID/Afghanistan.</b> Objective: Determine if USAID/Afghanistan's actions on selected OIG recommendations corrected the problems that led to the original recommendations. (Project: FF101612)</p>	AFGHANISTAN	Jul-12	Dec-12
<p><b>Audit of the USAID/Iraq's Community Action Program III Activity.</b> Objective: Has USAID/Iraq's Community Action Program III been effective in supporting community organizations, community-level projects, and assistance to victims of armed conflict? (Project: EE100210)</p>	IRAQ	Feb-10	Oct-11
<p><b>Survey of USAID/Iraq's Prime Recipients Compliance with Audit Requirements for Its Sub-Recipients.</b> Objective: None. As a survey ("S") report, an audit objective is not required. (Project: EE101210)</p>	IRAQ	Jul-10	Oct-11
<p><b>Audit of USAID/Iraq's Elections Administration Support Program.</b> Objective: Has USAID/Iraq's Elections Administration Support Program increased professional and institutional capacity over the election cycle, thus requiring less international assistance? (Project: EE100211)</p>	IRAQ	Mar-11	Feb-12
<p><b>Audit of the Sustainability of Selected USAID/Iraq-Funded Information Technology Systems.</b> Objective: Are past USAID/Iraq-funded information technology activities currently used as intended? (Project: EE100511)</p>	IRAQ	Apr-11	Oct-11
<p><b>Audit of Legislative Strengthening Program in Iraq.</b> Objective: Has USAID/Iraq's Legislative Strengthening program improved the sustainability of democratic governance in Iraq? (Project: EE100112)</p>	IRAQ	Jan-12	Jun-12

PROJECT	COUNTRY	START	FINAL
<p><b>Survey of Security Contractor Services Employed by USAID/Iraq's Contractors and Grantees.</b> Objective: Compare and analyze differing security mechanisms employed by implementing partners and their effect on costs and efficiency. (Project: EE100212)</p>	IRAQ	Jan-12	Jun-12
<p><b>Audit of the QED Group's Monitoring and Evaluation of USAID Programs in Iraq.</b> Objective: Has QED Group's monitoring and evaluation of USAID programs in Iraq improved program management and oversight of USAID/Iraq and OFDA? (Project EE100312)</p>	IRAQ	Jan-12	Jun-12
<p><b>Audit USAID/Iraq's Access to Justice Program.</b> Objective: Is USAID/Iraq's Access to Justice Program achieving its main goal to improve access by the vulnerable and disadvantaged populations to Iraq's legal system? (Project: EE100412)</p>	IRAQ	Jul-12	Dec-12
<p><b>Audit of USAID/Central Asian Republics' Design for Sustainability in the Regional Energy Security, Efficiency and Trade (RESET) Program.</b> Objective: Did USAID/Central Asian Republic build sustainability into its Regional Energy Security, Efficiency and Trade (RESET) Program? (Project: 55100212)</p>	KAZAKHSTAN KYRGYZSTAN TAJIKISTAN TURKMENISTAN	Oct-11	Feb-12
<p><b>Audit of USAID/Central Asian Republics' Local Development Project in Kyrgyzstan.</b> Objective: Is USAID/Central Asian Republics' Local Development Project achieving its main goal of stimulating rapid, diversified, and sustained economic growth by supporting local economic development in Kyrgyzstan? (Project: 55100312)</p>	KYRGYZSTAN	Jan-12	Jun-12
<p><b>Audit of USAID/Pakistan's Pakistan Firms Project.</b> Objective: Is USAID/Pakistan's Pakistan FIRMS Project achieving its main goals of strengthening the business sector and improving productivity and quality? (Project: GG100411)</p>	PAKISTAN	Feb-11	Dec-11

PROJECT	COUNTRY	START	FINAL
<p><b>Audit of USAID/Pakistan’s Energy Efficiency and Capacity Program.</b> Objective: Is USAID/Pakistan’s Energy Efficiency and Capacity Program achieving its main goals of promoting energy efficiency and conservation practices to reduce demand and building the capacity of public sector organizations to better address the needs of the energy sector? (Project: GG100511)</p>	PAKISTAN	Jun-11	Dec-11
<p><b>Audit of USAID/Office of Transition Initiative’s Program Implemented by Creative Associates, Inc.</b> Objective: Has USAID/OTI’s program to establish and manage activities in Pakistan led to identification of community priorities and implementation of effective small-scale rural infrastructure projects? (Project: GG101111)</p>	PAKISTAN	Sep-11	Jan-12
<p><b>Audit of USAID/Pakistan’s Design for Sustainability in the Jamshoro Thermal Power Station Repair and Maintenance Activity.</b> Objective: Determine whether USAID/Pakistan built sustainability into the Jamshoro Thermal Power Station Repair and Maintenance Activity. (Project: GG100212)</p>	PAKISTAN	Oct-11	Mar-12
<p><b>Audit of USAID/Pakistan’s Benazir Income Support Program.</b> Objective: Determine whether USAID/Pakistan’s cash transfer provided to the Benazir Income Support Program reached the intended beneficiaries. (Project: GG100512)</p>	PAKISTAN	Oct-11	Mar-12
<p><b>Audit of USAID/Pakistan’s Gomal Zam Multipurpose Dam Project.</b> Objective: Determine whether USAID/Pakistan’s Gomal Zam Multipurpose Dam Project is on track to meet its budget and timelines. (Project: GG100812)</p>	PAKISTAN	Oct-11	Mar-12
<p><b>Audit of USAID/Pakistan’s Reconstruction Activities in Flood-Affected Areas.</b> Objective: Determine whether USAID/Pakistan’s reconstruction activities of schools and a hospital in the flood affected areas are being implemented effectively. (Project: GG101112)</p>	PAKISTAN	Oct-11	Mar-12

PROJECT	COUNTRY	START	FINAL
<p><b>Follow-up Audit of USAID/Pakistan’s Livelihood Development Program for the Lower Region of the Federally Administered Tribal Areas.</b> Objective: Determine if USAID/Pakistan implemented the recommendations from Audit Report No. G-391-11-001, December 10, 2010, and whether those actions were effective. (Project: GG100312)</p>	PAKISTAN	Jan-12	Jun-12
<p><b>Audit of USAID/Pakistan’s Lady Willingdon Hospital Renovation Project.</b> Objective: Determine whether USAID/Pakistan’s Lady Willingdon Hospital Renovation Project is on track to meet its budget and timelines. (Project: GG100712)</p>	PAKISTAN	Jan-12	Jun-12
<p><b>Audit of USAID/Pakistan’s Entrepreneurs Program.</b> Objective: Determine whether USAID/Pakistan’s Empower Pakistan-Entrepreneurs program is increasing the incomes of at least 75,000 micro-entrepreneurs and small enterprise owners. (Project: GG101012)</p>	PAKISTAN	Jan-12	Jun-12
<p><b>Audit of USAID/Pakistan’s Assessment and Strengthening Program for Local Organizations and Government of Pakistan Entities.</b> Objective: Determine whether USAID/Pakistan’s Assessment and Strengthening Program improved the capacity of local organizations and Government of Pakistan entities to responsibly manage USAID funds. (Project: GG100412)</p>	PAKISTAN	Apr-12	Sep-12
<p><b>Audit of Selected Infrastructure Activities Under USAID/Pakistan’s Punjab Municipal Services Delivery Program.</b> Objective: Determine whether USAID/Pakistan’s Punjab Municipal Services Delivery Program is achieving its goal to upgrade selected infrastructure. (Project: GG100612)</p>	PAKISTAN	Aug-12	Jan-13
<p><b>Audit of USAID/Pakistan’s Monitoring and Evaluation Program.</b> Objective: Determine whether USAID/Pakistan is using results from its monitoring and evaluation program to manage its portfolio. (Project: GG100912)</p>	PAKISTAN	Aug-12	Jan-13
<p><b>Audit of USAID/Tajikistan’s Productive Agriculture Program.</b> Objective: Is USAID/Tajikistan’s Productive Agriculture Program achieving its main goal of increasing the productivity of traditional agricultural crops and expanding the agricultural profitability of farmers? (Project: 55100711)</p>	TAJIKISTAN	Jul-11	Dec-11



## U.S. Government Accountability Office

PROJECT	COUNTRY	START	FINAL
<p><b>Afghanistan Logistics Support.</b>                      By August 31, 2010, DOD plans to have about 10,000 troops in Afghanistan. Because of its austere conditions and other unique challenges, some of which GAO has identified previously, supporting operations in Afghanistan will likely continue to be very difficult. (1) To what extent has DOD provided the personnel, equipment, and supplies needed to support operations in Afghanistan in accordance with DOD's established plans and timelines? (2) What factors, if any, have impacted DOD's ability to provide the personnel, equipment, and supplies needed to support operations in Afghanistan, and how has DOD addressed these factors? (3) To what extent has DOD established a clear chain of command for the transportation of personnel, supplies, and equipment into and around Afghanistan?                      (Project: 351492)</p>	<p>AFGHANISTAN</p>	<p>Mar-10</p>	
<p><b>U.S. Civilian Surge in Afghanistan.</b>                      As the U.S. Government seeks to build Afghan government institutions to stand on their own, an unprecedented expansion of the U.S. civilian presence in Afghanistan is underway. As billions of additional dollars and hundreds of new personnel flow into the country, it is important that U.S. agencies respond effectively to the U.S. government's staffing priorities as well as prepare their personnel for deployment in a conflict zone. (1) To what extent and through what processes are U.S. agencies prioritizing and fulfilling staffing requirements for the civilian surge in Afghanistan? (2) What steps have U.S. agencies taken to prepare their personnel for deployment?                      (Project: 320766)</p>	<p>AFGHANISTAN</p>	<p>Apr-10</p>	

PROJECT	COUNTRY	START	FINAL
<p><b>Operational Contractor Support Pre-deployment Training for Contingencies.</b>                      (1) To what extent does pre-deployment training ensure that military personnel, outside the acquisition community, are prepared for their roles and responsibilities with regard to requirements definition, contract management, and contingency contracting? (2) To what extent are the individual augmentees provided pre-deployment training related to operational contract? (3) To what extent, if any, do DOD and the services include contractors and contract operations in mission rehearsal exercises? (4) To what extent, if any, do the training exercises reflect current requirements for tracking contractors, any requirements related to working with private security contractors and programs such as the Afghan First program and the Commanders Emergency Response Program (CERP)? (5) To what extent has the department implemented the recommendations made by the Gansler Commission and others related to pre-deployment training for non-acquisition personnel.                      (Project: 351474)</p>	<p>AFGHANISTAN IRAQ</p>	<p>Apr-10</p>	
<p><b>State Contracting for Conflict Countries.</b>                      The Department of State has assumed unprecedented roles and responsibilities over the last decade in conflict environments, most notably in Afghanistan, Iraq, and Pakistan. GAO is conducting a comprehensive assessment of State's acquisition functions for planning, awarding, administering, and overseeing contracts with performance in conflict environments. Objectives are to assess: (1) the organizational alignment of State's acquisition functions with its missions and needs; (2) State's acquisition workforce, both in terms of number of personnel and their expertise; (3) State's use and management of contracts awarded and/or administered on its behalf by other federal departments or agencies; (4) the statutory and regulatory authorities available for use in conflict environments; and (5) the efforts planned or underway to enhance the capacity of State's acquisition workforce and reform its acquisition practices and processes.                      (Project: 120976)</p>	<p>AFGHANISTAN IRAQ PAKISTAN</p>	<p>Mar-11</p>	

PROJECT	COUNTRY	START	FINAL
<p><b>Biometrics: Last Tactical Mile.</b> Objectives are to assess (1) the extent to which DOD biometrics policies and practices are implemented in predeployment training and in theater, and the adequacy of these policies/practices; (2) the extent to which DOD biometrics equipment is meeting operational needs (e.g., communication, supply, and maintenance); and (3) DOD efforts to achieve efficiencies pertaining to biometrics collection and information management. (Project: 351617)</p>	AFGHANISTAN	May-11	
<p><b>Afghanistan Fiscal Sustainability.</b> (1) To what extent do U.S. and donor contributions fund total expenditures in Afghanistan? (2) To what extent do budget projections provide a complete and reliable forecast of Afghanistan’s fiscal sustainability, including domestic revenues and total costs? (Project: 320850)</p>	AFGHANISTAN	Jun-11	
<p><b>Use of Government Personnel or Contractors to Train the Afghan National Police.</b> Congress mandated GAO to ascertain: (1) What the roles and responsibilities are of contractors and U.S. government personnel and how are the responsibilities divided between the two groups; and (2) What are the advantages and disadvantages of using contractors or U.S. government personnel? (Project: 320860)</p>	AFGHANISTAN	Jul-11	
<p><b>DOD Oversight of Private Security Contractors (PSCs) in Afghanistan.</b> Examine to what extent (1) DOD has a process to determine if the use of PSCs in Afghanistan to meet specific missions is appropriate; (2) DOD has a process to ensure that PSCs in Afghanistan are selecting personnel with appropriate backgrounds, training, and capabilities; (3) DOD has established a process to ensure that private security prime contractors and subcontractors are performing their duties in Afghanistan; and, (4) DOD has begun to formulate plans to meet security requirements in Afghanistan without the use of PSCs. (Project: 351616)</p>	AFGHANISTAN	Jul-11	

PROJECT	COUNTRY	START	FINAL
<p><b>Institutionalizing Security Force Assistance Capabilities within the General-purpose Force.</b>                      DOD plans to institutionalize security force assistance (SFA) capabilities—advising and partnering with foreign forces—within its conventional or general purpose forces (GPF). To what extent: 1) has DOD defined SFA roles, missions and capabilities for GPF and special forces, including combatant commanders’ needs for these capabilities; 2) have the services institutionalized SFA within the GPF, to include training, equipping, and tracking personnel and related costs factors and funding sources; 3) have DOD and the services incorporated lessons from current operations in their efforts; and 4) has the Army developed its concept for regionally aligning its brigades with geographic commands, including how it envisions selecting and using these brigades, and associated costs factors.                      (Project: 351634)</p>	<p>AFGHANISTAN</p>	<p>Jul-11</p>	
<p><b>Fuel Demand Management at Forward-Deployed Locations in Afghanistan.</b>                      (1) To what extent has DOD established a viable approach to provide visibility and accountability for fuel demand management in Afghanistan?                      (2) What initiatives does DOD have underway to promote fuel efficiency across services in Afghanistan and what are the related challenges?                      (3) To what extent are these efforts being coordinated across services? (4) To what extent does DOD currently measure or have plans in place to measure the results of its energy efficiency efforts in Afghanistan?                      (Project: 351613)</p>	<p>AFGHANISTAN</p>	<p>Aug-11</p>	
<p><b>U.S. and International Programs to Screen and Conduct Background Investigations on Afghan Security Personnel and Recruits.</b>                      (1) To what extent are recruits and other ANA-ANP personnel vetted or screened by the U.S. Government for ties to criminal, terrorist, or insurgent forces? (2) What challenges to these efforts exist, if any, and how have U.S. agencies addressed these challenges? (3) To what extent have Defense and State modified screening procedures in response to attacks? (4) What, if any, safeguards are in place to protect U.S. personnel training or working with ANA/ANP forces?                      (Project: 320851)</p>	<p>AFGHANISTAN</p>	<p>Aug-11</p>	

PROJECT	COUNTRY	START	FINAL
<p><b>Intelligence, Surveillance, and Reconnaissance (ISR) Collection and Tasking Management.</b>                      (1) To what extent does DOD have visibility over all available national, theater, and organic ISR capabilities used in support of military operations?                      (2) To what extent do DOD collection managers involved in the tasking of ISR capabilities have access to real-time information regarding ISR capabilities and their mission availability and use such information to guide additional tasking?                      (3) To what extent do DOD collection managers involved in the tasking of ISR capabilities receive relevant collection management training?                      (Project: 351603)</p>	<p>AFGHANISTAN IRAQ</p>	<p>Aug-11</p>	
<p><b>Transitioning Lead Security Responsibility to Afghanistan.</b>                      (1) What progress has been made in achieving the conditions to transition security responsibility to the Afghan National Security Force (ANSF) and security ministries? (2) To what extent does the transition rely on U.S. military support? (3) To what extent are the transition and drawdown of U.S. troops in Afghanistan reflected in DOD's budget requests, including for fiscal year 2012?                      (4) What are the U.S. plans and estimated resources needed to sustain the ANSF?                      (Project 320856)</p>	<p>AFGHANISTAN</p>	<p>Sep-11</p>	
<p><b>DOD'S Equipping Strategies to Reset Equipment Returning from Iraq.</b>                      Since 2007, the Army has spent about \$54 billion for reset - the repair, recapitalization, or replacement of equipment - and is expecting to retrograde additional amounts of equipment for reset as a result of the draw down of U.S. forces from Iraq. Key Questions:                      (1) To what extent does the Army prioritize equipment for reset? (2) To what extent are the annual depot reset requirements consistent with budget requests?                      (Project: 351431)</p>	<p>IRAQ</p>	<p>Jan-10</p>	

PROJECT	COUNTRY	START	FINAL
<p><b>Transition to a Predominantly Civilian Presence in Iraq.</b>                      In July 2010, GAO issued a report on the plans and estimated costs for U.S. civilian agencies' future operations in Iraq as U.S. forces withdraw. This current engagement will follow up on issues raised in that report, specifically: (1) What are the estimated costs for transitioning to and maintaining the planned U.S. presence in Iraq? (2) To what extent does State have the capabilities, resources, and authorities needed to provide security for the planned diplomatic sites and programs? (3) How have the estimated costs, scope, objectives, and implementation schedule of State's planned police program changed since July 2010? (4) How have the estimated costs, scope, objectives, and implementation schedule of the State-DOD Office of Security Cooperation-Iraq changed since July 2010? (Project: 320843)</p>	<p>IRAQ</p>	<p>Apr-11</p>	
<p><b>Humanitarian Assistance For Religious Minorities In Iraq.</b>                      Last year, State informed Congress that it had spent over \$25 million to provide immediate humanitarian assistance and economic development programs for these communities. (1) What are the amounts, sources, and intended uses of such funds since FY2008? (2) How do State and USAID and their implementing partners ensure that funds are used for intended purposes by the targeted communities? (3) To what extent does the administration have a comprehensive strategy to address the security and development needs of these communities? (Project: 320852)</p>	<p>IRAQ</p>	<p>Jun-11</p>	

PROJECT	COUNTRY	START	FINAL
<p><b>Pakistan Nuclear Networks.</b>                      The Enhanced Partnership with Pakistan Act of 2009 prohibits military assistance and arms transfers to Pakistan in fiscal years 2011-2014 unless the Secretary of State, under the direction of the President, certifies for Congress that the Government of Pakistan is continuing to cooperate with the United States in efforts to dismantle supplier networks relating to the acquisition of nuclear weapons-related materials, such as providing relevant information from or direct access to Pakistani nationals associated with such networks. The Act requires GAO to independently assess this certification not later than 120 days after the date the Secretary of State makes the certification. GAO will assess the extent to which (1) officials assessed and disclosed the reliability of evidence used to support the certification; (2) conclusions in the certification are consistent with the views of experts, academia, and other U.S. agencies, or differences are explained; and (3) there are gaps in the issues considered in making the certification.                      (Project: 320783)</p>	<p>PAKISTAN</p>	<p>Jul-10</p>	



## SECTION 2. Section 852 Projects

The projects listed below are pursuant to the reporting requirements of Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008. Because this is a separate requirement, these projects are not included in the overall Facts and Figures count of projects preceding Section 1 of this plan.

PROJECT	AGENCY	START	FINAL	COUNTRY
<p><b>Controls and Processes Pertaining to the Defense Logistics Agency’s Procurement Automated Contract Evaluation System.</b>                      The DoD OIG is determining whether the Defense Logistics Agency (DLA) supply centers awarded contracts through the Procurement Automated Contract Evaluation (PACE) system to suppliers who offered the best value, determine whether DLA has a process to validate that prices were fair and reasonable, and determine whether the supply centers uniformly applied the controls and rules governing PACE awards.                      (Project D2010-D000LD-0264.000)</p>	DoD OIG	Aug-10	Jan-12	CONUS
<p><b>Contractor Logistics Support Contract for Stryker Vehicles with General Dynamics Land Systems.</b>                      The DoD OIG is renouncing the Audit of Material Purchases Made Through Partnership Agreements at Anniston Army Depot (D2010-D000CE-0190.000) to focus the audit on the contractor logistics support contract for Stryker vehicles. Objective: Evaluate the effectiveness of the contractor logistics support sustainment strategy for Stryker vehicles. Specifically, we will review contract funding procedures, contract type, performance metrics, contractor billings, and controls over Government Property that is being managed by the contractor.                      (Project: D2011-D000CH-0032.000)</p>	DoD OIG	Oct-10	Mar-12	CONUS

PROJECT	AGENCY	START	FINAL	COUNTRY
<p><b>Aviation Contract Maintenance.</b> Objective: Verify that aviation contract maintenance is effectively performed in accordance with contract terms and other pertinent guidance. (Project: N2011-NIA000-0037.000)</p>	NAVAUDSVC	Jun-11	Apr-12	CONUS
<p><b>Contractor Maintained Serialized Parts.</b> Objective: Evaluate management of serialized/life limited parts for contractor maintained aircraft. Specifically, determine if personnel properly identified serialized parts and recorded time change frequency and service item life in maintenance systems. (Project: F2011-FC2000-0875)</p>	AFAA	Sep-11	Aug-12	CONUS
<p><b>Peacetime Engine Requirements.</b> Objective: Assess whether Air Force personnel effectively manage peace time engine requirements. Specifically, determine if personnel properly identify and budget peace time engine overhaul and sparing requirements. (Project: F2011-FC2000-0020)</p>	AFAA	Feb-12	Feb-13	CONUS
<p><b>Engine Parts Reclamation.</b> Objective: Assess Air Force management of engine parts reclamation. Specifically determine if personnel properly identified parts for reclamation and applied available reclaimed parts to future requirements. (Project: F2012-FC2000-0018)</p>	AFAA	Feb-12	Feb-13	CONUS
<p><b>Engine Centralized Repair Facilities (CRFs).</b> Objective: Evaluate effectiveness of engine CRF management. Specifically determine if personnel properly allocate equipment and manpower and accurately reflected pipeline and inventory levels in requirements computations. (Project: F2012-FC2000-0016)</p>	AFAA	Apr-12	Apr-13	CONUS

PROJECT	AGENCY	START	FINAL	COUNTRY
<p><b>Depot Maintenance Core Workload Requirements.</b>                      Objective: Assess depot maintenance core capability planning. Specifically, evaluate whether program managers properly identified core capability requirements and used accurate workload requirements and capacity data to implement core workload.                      (Project: F2012-FC2000-0021)</p>	AFAA	May-12	May-13	CONUS
<p><b>High Velocity Maintenance (HVM).</b>                      Objective: Evaluate program managers and maintenance personnel management of the HVM process. Specifically, determine if personnel properly identified material, equipment, and manpower requirements to support HVM production.                      (Project: F2012-FC2000-0023)</p>	AFAA	Sep-12	Sep-13	CONUS

## **APPENDIX A. Scope and Methodology**

The Department of Defense Office of Inspector General, Office of the Special Deputy Inspector General for Southwest Asia (SDIG-SWA) prepared this Comprehensive Oversight Plan for Southwest Asia (COPSWA). The COPSWA includes descriptions of oversight projects that directly impact efforts in Southwest Asia and surrounding areas. This is a non-audit service product. This plan identifies a total of 331 Southwest Asia related oversight projects: 140 ongoing and 191 planned for FY 2012, as of October 1, 2011.

Project information on the ongoing and planned oversight efforts contained in this plan was submitted by the following contributing organizations:

- Department of Defense Office of Inspector General;
- U.S. Army Audit Agency;
- Naval Audit Service;
- U.S. Air Force Audit Agency;
- Special Inspector General for Afghanistan Reconstruction;
- Special Inspector General for Iraq Reconstruction;
- Department of State Office of Inspector General;
- U.S. Agency for International Development Office of Inspector General; and
- U.S. Government Accountability Office.

The information for the plan was obtained directly from the contributing organizations, which also validated the content submitted for accuracy and completeness. All decisions regarding the selection, location, and dates of projects were made by the contributing organizations. SDIG-SWA staff compiled the report and reviewed the content for potential duplicative planned projects, errors, omissions, and timing updates. Where questionable input was identified, the staff or the SDIG asked the respective organizations to review and clarify the highlighted attributes of each project. As a result of these discussions, the impacted organizations may have decided to withdraw a submitted project that was determined to be duplicative, completed, cancelled, or terminated; add a newly planned project; or clarify the objectives, status, or dates of the project.

After the consolidated draft COPSWA was prepared, it was distributed to each contributing organization for an opportunity to validate the content of the plan and to make final adjustments or updates to the plan, as necessary. During this phase, each organization also reviewed the consolidated draft COPSWA to identify and resolve any further potential duplication issues directly with other contributing organization(s).

The legislative citations in Appendix A of this report were reviewed by the Office of General Counsel of the Department of Defense Office of Inspector General.

At the end of this review and validation process, all final changes were submitted and made, and the final COPSWA was prepared and issued.

## **APPENDIX B. Legislative Mandates**

### **Section 842**

Public Law 110-181, “The National Defense Authorization Act for Fiscal Year 2008,” section 842, “Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan,” January 28, 2008, requires the Inspector General of the Department of Defense to develop a comprehensive plan for a series of audits of Department of Defense contracts, subcontracts, and task and delivery orders for the logistical support of coalition forces in Iraq and Afghanistan. The Act also requires that the Special Inspectors General for Iraq Reconstruction and Afghanistan Reconstruction develop a comprehensive plan for a series of audits of Federal agency contracts, subcontracts, and task and delivery orders for the performance of security and reconstruction functions in Iraq and Afghanistan.

### **Section 852**

This FY 2012 COPSWA update also includes the Department of Defense Office of Inspector General, Army Audit Agency, Naval Audit Service, and Air Force Audit Agency planned and ongoing oversight efforts related to Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008, which states:

**COMPREHENSIVE AUDIT OF SPARE PARTS PURCHASES AND DEPOT OVERHAUL AND MAINTENANCE OF EQUIPMENT FOR OPERATIONS IN IRAQ AND AFGHANISTAN.**

(a) **AUDITS REQUIRED.**-The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall each conduct thorough audits to identify potential waste, fraud, and abuse in the performance of the following:

(1) Department of Defense contracts, subcontracts, and task and delivery orders for-

(A) depot overhaul and maintenance of equipment for the military in Iraq and Afghanistan; and

(B) spare parts for military equipment used in Iraq and Afghanistan; and

(2) Department of Defense in-house overhaul and maintenance of military equipment used in Iraq and Afghanistan.

(b) **COMPREHENSIVE AUDIT PLAN.**-

(1) **PLANS.**-The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall, in coordination with the Inspector General of the Department of Defense, develop a comprehensive plan for a series of audits to discharge the requirements of subsection (a).

(2) INCORPORATION INTO REQUIRED AUDIT PLAN.- The plan developed under paragraph (1) shall be submitted to the Inspector General of the Department of Defense for incorporation into the audit plan required by section 842(b)(1) of the National Defense Authorization Act for Fiscal Year 2008 (Public Law 110-181; 122 Stat. 234; 10 U.S.C. 2302 note).

(c) INDEPENDENT CONDUCT OF AUDIT FUNCTIONS.-All audit functions performed under this section, including audit planning and coordination, shall be performed in an independent manner.

(d) AVAILABILITY OF RESULTS.-All audit reports resulting from audits under this section shall be made available to the Commission on Wartime Contracting in Iraq and Afghanistan established pursuant to section 841 of the National Defense Authorization Act for Fiscal Year 2008 (122 Stat. 230).

(e) CONSTRUCTION.-Nothing in this section shall be construed to require any agency of the Federal Government to duplicate audit work that an agency of the Federal Government has already performed.

The Office of the Special Deputy Inspector General for Southwest Asia prepared this plan. If you have questions or wish to request a copy of the plan, send an e-mail to [sdig-swa@dodig.mil](mailto:sdig-swa@dodig.mil) or phone (703) 699-5383.

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The plan is also available on our Web site at <http://www.dodig.mil/>.

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