Department of Defense Education Activity

BUDGET



Fiscal Year 2009

DoDEA Program Review

Department of Defense Education Activity
-A Worldwide School System



Introduction

The Department of Defense Education Activity (DoDEA) is the Presidential and National showcase for education excellence providing a world-class education program which is operated under the authority of the Under Secretary of Defense for Personnel, Readiness, and the Deputy Under Secretary of Defense for Military Community and Family Policy. The program inspires and prepares all students in the military communities to excel in all aspects of learning by using a very diverse curriculum that enables the students to compete with outstanding scholar's world wide in educational excellence. DoDEA consists of two school systems: (1) the Department of Defense Dependents Schools (DoDDS) which is the overseas school system, and (2) the DoD Domestic Dependent Elementary and Secondary Schools (DDESS), the domestic school system located in the United States. The DDESS school system contracts with the local school districts in a Special Arrangements Contract that provide funds for total cost of tuition and transportation services in Delaware, Kansas, Massachusetts, New York and Puerto Rico. DoDEA also provides funds for the Non-DoD Schools Program (NDSP) that also covers the total cost of tuition and transportation for the education of authorized command-sponsored dependents of military members and Department of Defense (DoD) civilian employees assigned to overseas areas where no DoDEA school is available within the commuting area. At these locations, DoDEA supports a variety of options for the children ranging from home school programs to public or private schools.

The fiscal year 2009 (FY 2009) Budget Book contains detailed information pertaining to the worldwide operations of DoDEA. This publication provides financial information to DoDEA's stakeholders to facilitate partnering efforts in providing quality education to all students. The data contained in each section are designed to highlight specific program areas or provide other significant budget data that place the DoDEA budget in perspective.

and Maintenance, Defense-Wide; Military
Construction, Defense-Wide; and Procurement,
Defense-Wide appropriations. A significant
characteristic of the DoDEA budget is that fixed
costs comprise approximately 97 percent of the total
Operation and Maintenance budget. Fixed costs
include pay and benefits (72 percent); permanent
change of station allowances; student commuting;
textbooks; non-DoD schools tuition; instructional
computers; local area networks; T-1 lines; base
support; sustainment, restoration and modernization;
rents; utilities; and communications. Discretionary
costs include administrative travel; supplies;
equipment; and miscellaneous services.

FY 2009 Status of Funds

The FY 2009 DoDEA budget presented to Congress requested \$1,748.7 million in direct budget authority for all appropriations and \$61.2 million in reimbursable authority for a total program of \$1,809.9 million. After Congressional and Office of the Secretary of Defense Comptroller adjustments, DoDEA is operating in FY 2009 with an adjusted budget of \$1,709.5 million. This represents an overall decrease of 2.2 percent from FY 2008 primarily due to anticipated savings from school closures and fewer MILCON projects. A breakout of the funding by appropriation is shown in Section A. It is evident that expenditures for Operation and Maintenance outweigh everything else. Military Construction is only 5 percent of the total for FY 2009 and Procurement is less than 1 percent.

DoDEA performs its mission in many unique and demanding circumstances due to geography, U.S. national interests and the current military environment. DoDEA operations continue during this period of heightened security and threat of terrorism. The programs supported by this year's budget assume that DoDEA will continue to be a showcase for education excellence. DoDEA's FY 2009 budget continues implementation of the High School and Special Education Program initiatives.

After Congressional adjustments, the FY 2009 budget contains \$99.2 million in Military Construction for four projects in DDESS (new elementary school, new middle school and new high school at Fort Bragg, NC, and a new elementary school at Fort Campbell, KY).



Personnel costs make up approximately 72 percent of the Operation and Maintenance budget. It is estimated that DoDEA will execute 12,500 full-time equivalents (FTEs) in FY 2009. The preponderance of the FTEs (91 percent) are school based (principals, teachers, aides, counselors, psychologists, instructional specialists, school clerical, and school custodial staff). The remaining 9 percent of the FTEs are above school-based (Headquarters, Area Directors staffs, and District staffs). A detailed breakout of FTE by location and pay plan is included in Section A.

The FY 2009 budget supports 84,780 students and 191 schools worldwide. The DoDDS enrollment represents 70 percent and the DDESS 30 percent. Enrollment continues to show a slight downward trend.

Communities Investing In Success for all Students

Vision



The Department of Defense
Education Activity provides, in military
communities worldwide, exemplary
educational programs that inspire and
prepare all students for success in a global
environment.

Mission



Student achievement...a shared responsibility.

Trust and respect for others' rights.

Unlimited opportunities to reach high expectations.

Dedication to lifelong learning.

Equal access to a quality education based on standards.

New and motivating challenges to inspire excellence.

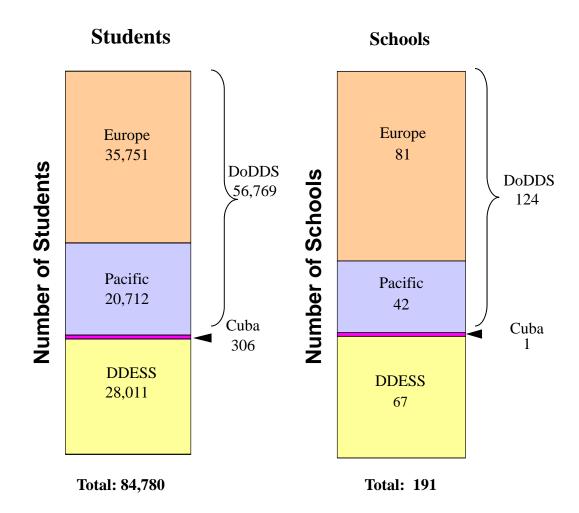
Total accountability with teamwork.

Success for all ... students!

Guiding Principles



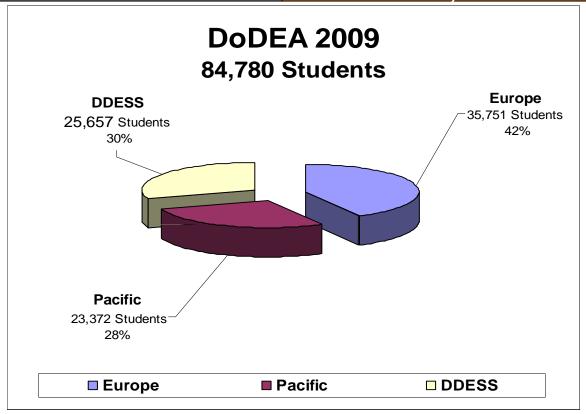
School Year 2008/2009 (FY 2009) Demographics



For FY 2009, there are eight school closures, two school mergers and two school openings.

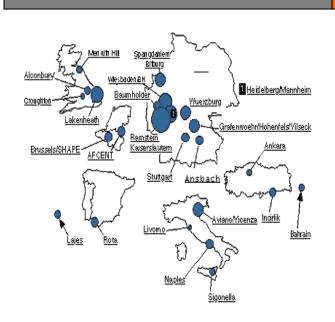
Department of Defense Education Activity

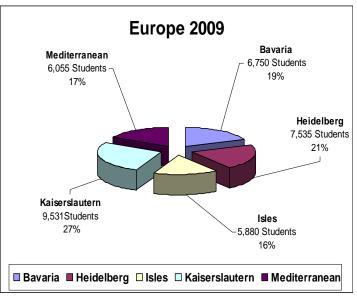
Total Enrollment 84,780



Europe District

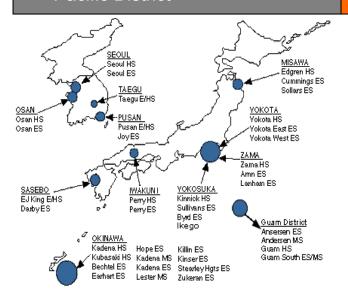
Total Enrollment 35,751

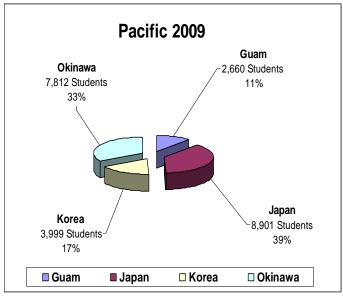




Pacific District

Total Enrollment 23,372

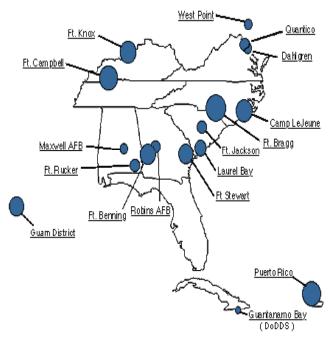


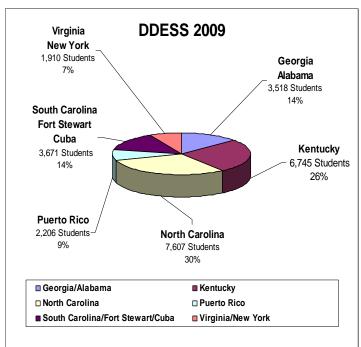


DoDEA Pacific Area Schools

DDESS District

Total Enrollment 25,657





FY 09 FUNDING PROFILE

Operation and Maintenance (O&M): A one year appropriation which funds day to day operations and supports such expense items as salaries, travel, contracts, supplies and equipment.

Procurement (Proc): A multiyear (3 yrs) appropriation which funds the purchase of investment items with a unit cost greater than \$250,000.

Military Construction (MILCON): A multi-year (5 yrs) appropriation which funds new construction projects greater than \$500,000.

	<u>O&M*</u>	PROC	MILCON	BRAC
	(\$000)	(\$000)	(\$000)	(\$000)
HQ/CSS	230,724	1,494	7,212	22
EUROPE	742,790			
PACIFIC	362,071			
CUBA	6,615			
DDESS	<u>418,491</u>	0,000	<u>91,974</u>	<u>00</u>
SUBTOTAL	1,760,691	1,494	99,186	22
REIMBURSEABLES 61,170				
TOTAL	1,821,861	1,494	99,186	22

Total Budget: \$1,922,563

^{*}Includes direct and reimbursable funding (direct funding is appropriated by Congress and reimbursable funding is earned from tuition receipts).

DoDDE FY 2009 Congressional Adjustments and Fact of Life Changes

(\$ in Thousands)

	DoDEA	$\underline{\mathbf{QOL}}$	TOTAL
X-Year Funding	5,500		5,500
No-Year Carryover	2,522		2,522
Family Advocacy ALCOM Child			
Care Support		102,000	102,000
Web-Based Adaptive Diagnostics	2,000		2,000
Marine Corps Transfer	850		850
Impact Aid	40,000		40,000
Impact Aid – Disabilities	4,000		4,000
Economic Assumptions	-4,094		-4,094
Indian Lands Environmental Project	<u>-923</u>		<u>-923</u>
TOTAL	49,875	102,000	151,875

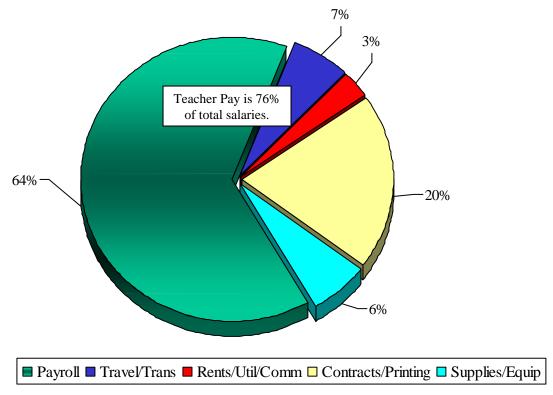
Note: Congressional Adds must be used for the purposes stated in the legislation and do not reflect a true increase in DoDEA's ability to fund its own programs. Reductions and earmarks do reflect a decrease in DoDEA's ability to fund its own programs.

FY 2009 O&M BUDGET

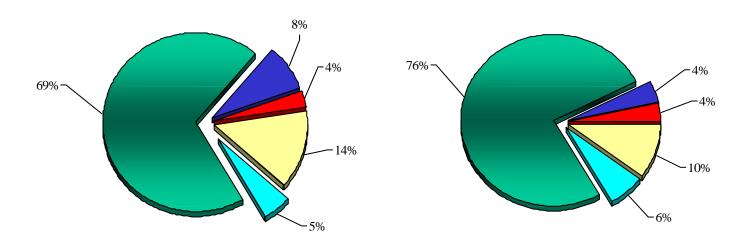
By Object Class

TOTAL DoDEA (HQ, DoDDS, DDESS)

Schools are labor intensive—64 percent of our budget is consumed by personnel costs.



D₀DDS DDESS



12

Note: Sustainment is included under contracts.

FY 2009 DoDEA SIGNIFICANT O&M EXPENDITURES

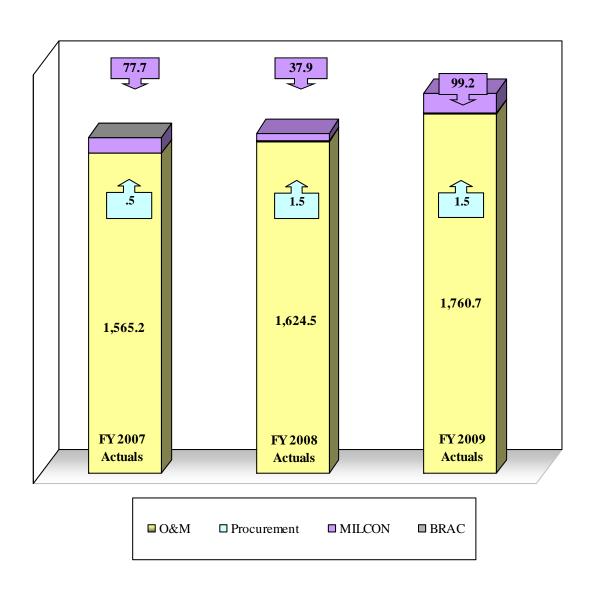
		(\$000)	% of BUDGET
	CIVILIAN PAYROLL	1,128,944	64%
	PCS	38,833	2%
	STUDENT TRANSPORTATION	71,657	4%
	TEXTBOOKS, SUPPLIES & OTHER CONTRACTS	146,168	8%
	SAFETY AND SECURITY (O&M Non-Pay only)	32,546	2%
THE CONTENTIONS OF AMERICA OF ONLY OF THE CONTENTION OF T	NON-DoD SCHOOLS PROGRAM	43,487	3%
	SPECIAL ARRANGEMENT SCHOOLS	23,281	1%
	TECHNOLOGY	40,143	3%
	DFAS SUPPORT	9,378	<1%
	LEASES	13,166	<1%

Significant O&M Expenditures \$1,547,603 TOTAL O&M BUDGET \$1,760,691

DoDEA BUDGET TREND

FY 2007 - FY 2009

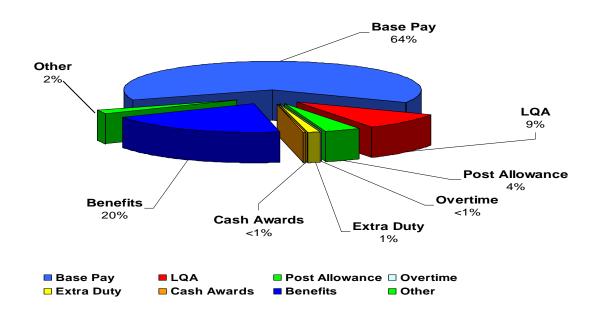
(\$ in Millions)



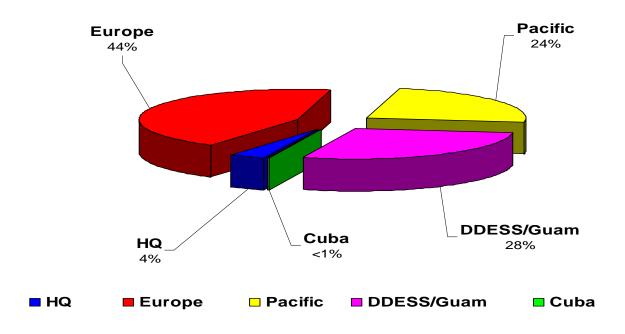
FY09 Payroll (\$000)

The DODEA budget supports unique payroll cost required by law for overseas employees such as Living Quarters Allowance (LQA), Post Allowance (PA), and differentials.

Total Payroll by Element: \$1,128,944



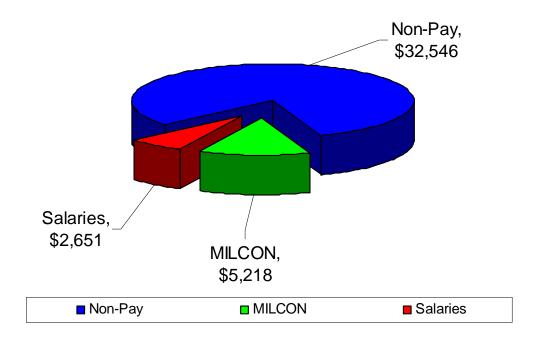
Total Payroll by Area



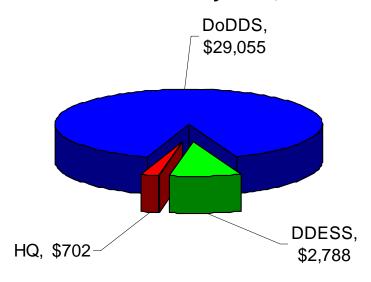
FY09 Safety And Security

(\$000)

Total Funding: \$40,115

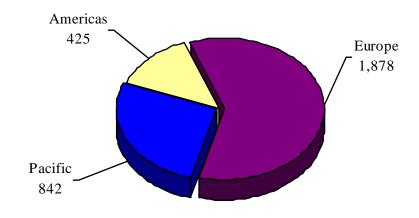


O & M Non-Pay: \$32,546

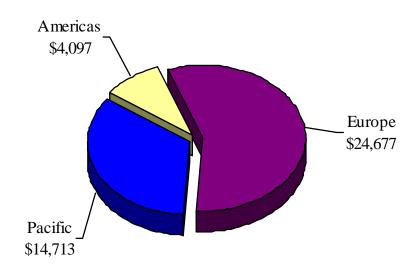


FY09 NON-DoD SCHOOLS PROGRAM

Enrollment: 3,145



Tuition (\$000): \$43,487



Average Tuition Per Student

Europe \$13,140 Pacific \$17,474 Americas \$9,640

Non-DoD Schools Program FY 2009

Student Locations Worldwide

Europe

Pacific

Americas



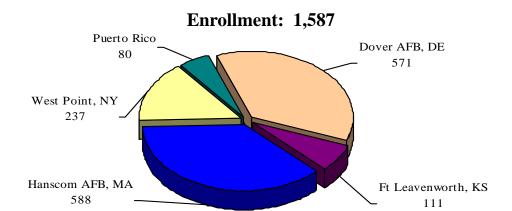
Non-DoD Schools Program FY 2009

Student Locations Worldwide (Countries served by the Area Offices)

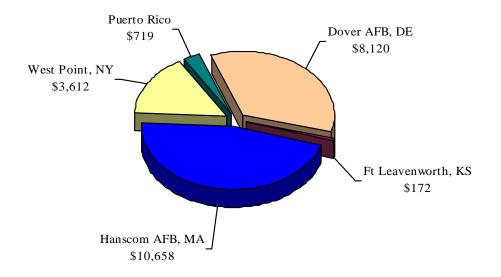
Americas AO	Pacific AO	Europe AO	
Argentina	Australia	Albania	Luxembourg
Bahamas	Bangladesh	Angola	Macedonia
Barbados	Cambodia	Armenia	Madagascar
Belize	China	Austria	Malta
Bolivia	Fiji	Azerbaijan	Mauritania
Brazil	Hong Kong	Bahrain	Moldova
Canada	India	Belarus	Montengro
Chile	Indonesia	Belgium	Morocco
Colombia	Japan	Botswana	Mozambique
Costa Rica	Laos	Bulgaria	Namibia
Cuba	Malaysia	Cameroon	Netherlands
Curacao	Marshall Islands (Kwajalein)	Chad	Niger
Dominican Republic	Mongolia	Congo	Nigeria
Ecuador	Myanmar	Croatia	Norway
El Salvador	Nepal	Cyprus	Oman
Guatemala	New Zealand	Czech Republic	Pakistan
Guyana	Philippines	Dem. Rep. of Congo	Poland
Haiti	Republic of Palau	Denmark	Portugal
Honduras	Singapore	Djibouti	Qatar
Jamaica	South Korea	Egypt	Romania
Mexico	Sri Lanka	Eritrea	Russia
Nassau	Taiwan	Estonia	Saudia Arabia
Netherlands Antilles	Thailand	Ethiopia	Senegal
Nicaragua	Timor-Leste	Finland	Slovakia
Panama	Vietnam	France	Slovenia
Paraguay		Gabon	South Africa
Peru		Georgia	Spain
Suriname		Germany	Sweden
Trinidad & Tobago		Ghana	Switzerland
Uruguay		Gibraltar	Syria
Venezuela		Greece	Tanzania
		Guinea	Togo
		Hungary	Tunisia
		Ireland	Turkey
		Israel	Turkmenistan
		Italy	Uganda
		Ivory Coast	Ukraine
		Jordan	United Arab Emirates
		Kazakhstan	United Kingdom
		Kenya	Uzbekistan
		Kuwait	Yemen
		Kyrgyzstan	Zambia
		Latvia	Zimbabwe

Lithuania

FY09 DOMESTIC SCHOOLS SPECIAL ARRANGEMENTS



Education/Transportation Services (\$000): \$23,281



Average Cost Per Student			
Delaware	\$14,220		
Kansas	\$ 1,550		
Massachusetts	\$18,125		
New York	\$15,240		
Puerto Rico	\$ 8,988		

FY09 FULL-TIME EQUIVALENTS (FTEs)

Distribution by Location

Total	12,500
Guam	<u>356</u>
DDESS (excluding Guam)	3,843
DoDDS-Cuba	51
DoDDS-Pacific	2,882
DoDDS-Europe	4,956
Education Program Partnership	12
Consolidated School Support	161
DoDEA Management Headquarters	239

Distribution by Pay Plan

Senior Executive Service	6
General Schedule*	2,680
Wage Grade	340
Teacher Positions**	9,189
Foreign National (Direct)	79
Foreign National (Indirect)	<u>206</u>
Total	12,500

^{*} Includes Aides

Headquarters:

- Establish policies and practices
- Identify, secure and provide resources
- Establish standards
- Establish and implement accountability measures
- Provide technical assistance

Consolidated School Support:

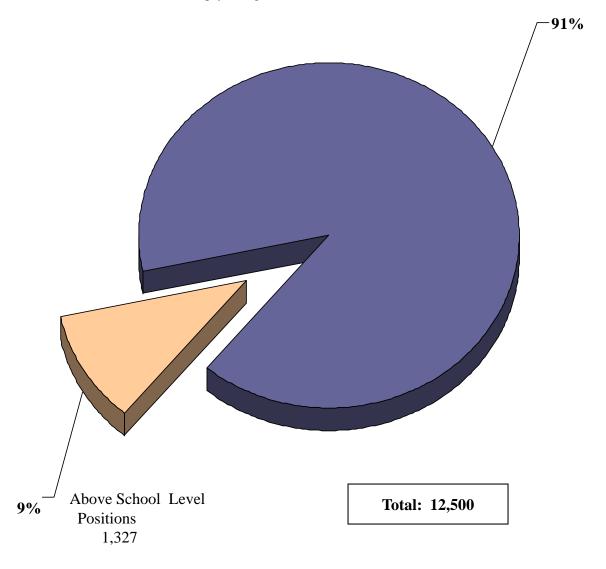
- Human Resources
- Procurement
- Financial
- Logistics
- Information Technology

^{**}Includes Substitutes

FY09 DISTRIBUTION OF FTEs

School Based: Principals, assistant principals, teachers/subs/aides, guidance counselors, school psychologists, custodians, and office staff.

School-Based Positions 11,173



Above school level: Directors, area directors, and district office staffs.

What's New in FY 2009

- Program reduction in FY 2009 reflects staffing requirements associated with anticipated school closures and declining enrollments.
- Additional reduction shown is an adjustment for a significant price change due to an initiative to include DoDEA's overseas Living Quarters Allowances (LQA) costs in the Foreign Currency Fluctuation, Defense (FCF,D) appropriation. The price change amount includes both the general inflation and the difference between the dollars subject to the FCF,D from year to year. Since FY 2009 will be the first year LQA costs are included in the FCF,D appropriation, the price change is initially large, but will be much smaller in future years. This initiative will help stabilize DoDEA's budget during the year of execution and will eliminate the need to reduce program funding to pay for foreign currency rate changes.