

**Defense Health Program  
Fiscal Year (FY) 2012 Budget Estimates  
Exhibit PB-31R, Personnel Summary**

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>Change FY 2011/2012</u>
<u>Active Military End Strength (E/S) (Total)</u>	84,085	84,946	86,007	1,061
Officer	31,244	31,392	31,843	451
Enlisted	52,841	53,554	54,164	610
 <u>Reserve Drill Strength (E/S) (Total)</u>	 0	 0	 0	 0
Officer	0	0	0	0
Enlisted	0	0	0	0
 <u>Reservists on Full Time Active Duty (E/S) (Total)</u>	 0	 0	 0	 0
Officer	0	0	0	0
Enlisted	0	0	0	0
 <u>Civilian End Strength (Total)</u>	 64,236	 61,792	 60,187	 -1,605
U.S. Direct Hire	61,676	59,307	57,782	-1,525
Foreign National Direct Hire	783	758	713	-45
Total Direct Hire	62,459	60,065	58,495	-1,570
Foreign National Indirect Hire	1,777	1,727	1,692	-35
(Reimbursable Civilians Included Above (Memo))	421	438	438	0
 <u>Active Military Average Strength (A/S) (Total)</u>	 82,225	 84,516	 85,477	 961
Officer	30,758	31,318	31,618	300
Enlisted	51,467	53,198	53,859	662
 <u>Reserve Drill Strength (A/S) (Total)</u>	 0	 0	 0	 0
Officer	0	0	0	0
Enlisted	0	0	0	0
 <u>Reservists on Full Time Active Duty (A/S) (Total)</u>	 0	 0	 0	 0
Officer	0	0	0	0
Enlisted	0	0	0	0

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	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	Change <u>FY 2011/2012</u>
<u>Civilian FTEs (Total)</u>	<u>59,839</u>	<u>60,100</u>	<u>58,369</u>	<u>-1,731</u>
U.S. Direct Hire	57,389	57,680	56,033	-1,647
Foreign National Direct Hire	757	736	686	-50
Total Direct Hire	58,146	58,416	56,719	-1,697
Foreign National Indirect Hire	1,693	1,684	1,650	-34
(Reimbursable Civilians Included Above (Memo))	645	618	619	1
Contractor FTE's (Total)	19,710	19,238	17,725	-1,513