

THE JOINT STAFF

Overseas Contingency Operations: Operation Enduring Freedom (OEF)/Operation Iraqi Freedom/New Dawn (OIF/OND) Operation and Maintenance, Defense-Wide Budget Activity 04 Administrative and Service Wide Activities

I. Description of Operations Financed: The Chairman of the Joint Chiefs of Staff (CJCS) is the principal military adviser to the President, National Security Council, and Secretary of Defense. The Chairman presides over and serves as a member of the Joint Chiefs of Staff. CJCS relies upon the Joint Staff (TJS) to craft and distribute guidance for combatant forces' unified strategic direction, operations under unified command, and integration into effective combat forces. On behalf of the Chairman, TJS provides Combatant Commands (COCOMs), the Services, and U.S. war fighters with joint policy, strategy, and doctrine necessary to employ effective joint combat forces in contingencies worldwide.

Goldwater-Nichols legislation (P.L. 99-433) strengthened joint military participation in the management of DOD resources by providing the CJCS, COCOMs, and the Joint Staff a greater voice in the planning, programming, budgeting, and execution process. While resource management is an internal matter of each Military Department by statute, the Chairman retains responsibility to review major personnel, materiel, and logistics requirements of the Armed Services in relation to strategic and operational plans. Ultimately, the CJCS is the one person tasked with providing the President and Secretary of Defense strategic planning, direction, and advice on requirements, programs, and budget priorities identified by the National Security Council, COCOMs and Services.

II. Financial Summary (\$ in Thousand)

CBS No.	CBS Title	FY 2010 Actual	FY 2011 Total	Delta	FY 2012 Total
OEF					
3.0	Operating Support	\$8,769	\$20,500	-\$19,000	\$1,500
4.0	Transportation	\$0	\$0	\$500	\$500
	Total	\$8,769	\$20,500	-\$18,500	\$2,000

	FY 2010 Actual	FY 2011 Total	Delta	FY 2012 Total
OEF				
1. CBS Category/Subcategory 3.0 Operating Support	\$8,769	\$12,500	-\$12,500	\$0

- a. **Narrative Justification:** The Joint Staff plans to execute \$12,500K of OCO funding for CCIF in FY 2011. The Combatant Commander Initiative Fund (CCIF) enables the Chairman of the Joint Chiefs of Staff to act quickly to support the Combatant Commanders when they lack the flexibility and resources to solve emergent challenges and unforeseen contingency requirements critical to joint war fighting readiness and national security interests. The strongest candidates for approval are initiatives that support COCOM activities and functions, enhance interoperability and yield high benefits at low cost. Initiatives support authorized activities such as force training, joint exercises, contingencies, command and control, military education and training of foreign personnel, defense personnel expenses for bilateral or regional cooperation programs, urgent and unanticipated humanitarian relief and reconstruction assistance, and joint war fighting capabilities.

Explanation of Change Between FY 2011 and FY 2012: The unpredictable nature of emergent challenges, unexpected contingencies, and urgent and unanticipated humanitarian relief and reconstruction assistance, makes it difficult to forecast how the FY 2012 funds will be spent.

2. CBS Category/Subcategory 3.0 Operating Support	\$0	\$8,000	-\$6,500	\$1,500
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- a. **Narrative Justification:** The Joint Staff plans to execute \$1,500K of OCO funding for the Pakistan-Afghanistan Coordination Cell (PACC) in FY 2012.

The Pakistan Afghanistan Coordination Cell (PACC) serves as a focused node on the Joint Staff, sufficiently networked to provide a shared understanding of the challenges of a counterinsurgency within the Afghanistan and Pakistan (AF/PAK) region, ensuring focus and continuity within the community of interest to better inform policy, operations and intelligence, and planning for success handling Pakistan and Afghanistan situations. The PACC accomplishes this through framing and solving complex problems by directly engaging and coordinating with the Joint Staff Directorates, OSD, the COCOMs, and Services. The PACC is also directly responsible for managing the critical language, cultural and academic training required. The PACC prepares and reviews official documents related to the AF/PAK region. In addition, the PACC supports, prepares, and when requested accompanies the Joint Staff and Office of the Secretary of Defense leadership and members traveling in the AF/PAK region.

FY 2010 Actual	FY 2011 Total	Delta	FY 2012 Total
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Explanation of Change Between FY 2011 and FY 2012: The Joint Staff teamed with the Defense Language Institute to provide language and regional studies training to the Service Members participating in the AF/PAK Hands Program. As a result, TJS greatly reduced the OCO requirement for FY12.

OEF

2. CBS Category/Subcategory 4.0 Transportation	\$0	\$0	\$500	\$500
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- a. **Narrative Justification:** The Joint Staff will execute \$500K of OCO funding for the Pakistan-Afghanistan Coordination Cell (PACC) in FY 2012.

The Pakistan Afghanistan Coordination Cell (PACC) serves as a focused node on the Joint Staff, sufficiently networked to provide a shared understanding of the challenges of a counterinsurgency within the Afghanistan and Pakistan (AF/PAK) region, ensuring focus and continuity within the community of interest to better inform policy, operations and intelligence, and planning for success handling Pakistan and Afghanistan situations. The PACC accomplishes this through framing and solving complex problems by directly engaging and coordinating with the Joint Staff Directorates, OSD, the COCOMs, and Services. The PACC is also directly responsible for managing the critical language, cultural and academic training required. The PACC prepares and reviews official documents related to the AF/PAK region. In addition, the PACC supports, prepares, and when requested accompanies the Joint Staff and Office of the Secretary of Defense leadership and members traveling in the AF/PAK region.

Explanation of Change Between FY 2011 and FY 2012: The PACC was established in August 2009 and the first class of AF/PAK Hands graduated and deployed in late FY2010 The \$500K allows transportation of personnel to key training locations and travel in and out of the theaters of operation

Total	\$8,769	\$20,500	\$-18,500	\$2,000
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OP 32 Line items as Applicable (Dollars in thousands):

<u>OP 32 Line</u>	FY 2010	Change		FY 2011	Change		FY 2012
	<u>Actuals</u>	<u>Price</u>	<u>Program</u>	<u>Estimate</u>	<u>Price</u>	<u>Program</u>	<u>Estimate</u>
771 Commercial Transport	\$0	\$0	\$0	\$0	\$0	\$500	\$500
799 Total Transportation	\$0	\$0	\$0	\$0	\$0	\$500	\$500
998 Other Costs	\$8,769	\$123	\$11,608	\$20,500	\$287	-\$19,287	\$1,500
999 Total Other Purchases	\$8,769	\$123	\$11,608	\$20,500	\$287	-\$19,287	\$1,500
Total	\$8,769	\$123	\$11,608	\$20,500	\$287	-\$18,787	\$2,000