



RESEARCH  
AND ENGINEERING

## ASSISTANT SECRETARY OF DEFENSE

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### The Transformation of DTIC: From Data to Decisions

Over the past several years, we have fundamentally reengineered business models within the Research and Engineering Enterprise to match an ever-evolving defense environment. This includes the transformation of the [Defense Technical Information Center \(DTIC\)](#) from a data repository to a technology organization focused on providing customers with both data and analytical tools to aid in informed decision-making.

The 2011 launch of the [Defense Innovation Marketplace](#) is the first example of this. For industry, the Marketplace is the place to learn about DoD investment priorities and capability needs. It is also home to an easy-to-use portal through which industry users can securely provide Independent Research & Development (IR&D) project data. For government, the Marketplace provides new search tools to assess and then leverage those industry IR&D projects for current and future programs, and it is just the beginning.

DTIC has been developing new tools to mine the more than four million DoD-funded Research and Engineering records in its arsenal and aid decision makers in assessing and responding to current and emerging threats. I encourage you to share your program information with DTIC and continue to build their data set so that the next generation of scientists, engineers and researchers can benefit from those who came before.

I also ask that DoD's 70,000 researchers and engineers visit and participate in the DoDTechSpace pilot and [DoDTechipedia](#), two online sites that enable integration of information and ideas between our partners in the Warfighter, Acquisition, IT and Comptroller communities. As you navigate these sites, your feedback is critical in enabling DTIC to continue allowing access to the data and tools that may lead to actionable information. Please send your comments/suggestions to DTIC's Administrator, Christopher Thomas, at [feedback@dtic.mil](mailto:feedback@dtic.mil).

Transformation requires a cultural change, and the changes at DTIC are a great step forward. Help us to better serve the warfighter and taxpayer by working with us to build and develop the tools necessary to quickly address critical defense issues.

A handwritten signature in blue ink, appearing to read "Zachary J. Lemnios", is positioned above the printed name.

Zachary J. Lemnios