



**DEPUTY SECRETARY OF DEFENSE  
1010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1010**

**SEP 29 2005**

**MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF  
DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
INSPECTOR GENERAL OF THE DEPARTMENT OF  
DEFENSE  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR, ADMINISTRATION AND MANAGEMENT  
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION  
DIRECTOR, NET ASSESSMENT  
DIRECTOR, FORCE TRANSFORMATION  
DIRECTORS OF THE DEFENSE AGENCIES  
DIRECTORS OF THE DOD FIELD ACTIVITIES**

**SUBJECT: Executive Agent for DoD Regional Centers for Security Studies**

Pursuant to DoD Directive 5101.1, the Director, Defense Security Cooperation Agency (DSCA) is designated as the Executive Agent for the DoD Regional Centers for Security Studies, effective October 1, 2005.

The Regional Center Directors shall develop and implement their activities according to policy guidance and oversight from the Under Secretary of Defense for Policy (USD(P)) and guidance from the Commanders of the Regional Combatant Commands for their respective regions.

Subject to the policy oversight of the Under Secretary of Defense for Policy (USD(P)), the Director, DSCA will exercise administrative authority and is assigned the responsibility for supporting the Regional Centers, as follows:

- a) programming, budgeting and financial management of the resources necessary to support the operation of the Regional Centers, to include all operation and maintenance costs (including personnel costs and base operations support costs); and
- b) providing civilian personnel to staff the Regional Centers, including providing for military and civilian human resources services support and personnel management for the Regional Centers;

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except that the Secretary of the Army shall remain responsible for base operations and military and civilian human resources services support for the George C. Marshall European Center for Security Studies in accordance with DoD Directive 5100.3.

Matters pertaining to the Regional Centers shall be coordinated with the USD(P), the Commanders of the cognizant Combatant Commands, the Chairman of the Joint Chiefs of Staff, the Director, DSCA, and others, as appropriate. The Regional Centers will continue to work with the National Defense University to ensure academic excellence.

The USD(P) shall select the Directors of the Regional Centers, subject to the approval of the Secretary of Defense. In making each selection, the USD(P) shall consult with the Chairman of the Joint Chiefs of Staff and the cognizant Regional Combatant Commander.

Except as provided above, and subject to the policy oversight of the USD(P), Regional Center Directors report to, and are under the authority, direction, and control of the Commanders of the Combatant Commands. Where a Regional Center supports more than one Combatant Command, coordination shall occur with all the effected Combatant Commanders.

The Secretary of Defense shall be the senior reviewing official for the Regional Center Directors. The Commanders of the Combatant Commands shall be the raters for the Regional Center Directors, as shown below:

- US European Command: George C. Marshall European Center for Security Studies
- US European Command: Africa Center for Strategic Studies
- US Pacific Command: Asia-Pacific Center for Security Studies
- US Southern Command: Center for Hemispheric Defense Studies
- US Central Command: Near East-South Asia Center for Strategic Studies

These Combatant Commanders shall ensure that their respective Regional Center Directors develop and implement programs and activities consistent with DoD policy.

This memorandum supersedes any conflicting portions of prior DoD issuances related to the Regional Centers. The Director of Administration and Management shall incorporate this direction into the DoD Directives System.

A handwritten signature in black ink, appearing to read "Gordon England". The signature is written in a cursive style with a long horizontal line extending to the right.