



U.S. General Services Administration

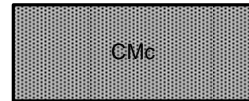
PM Guide

Traditional

Design/Build (D/B)

Design/Build-Bridging (D/B-B)

Construction Management as Constructor (CMc)



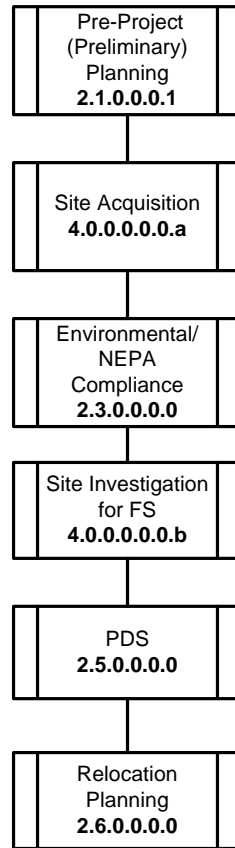
This page applies to:

Traditional D/B D/B-Bridging CMc

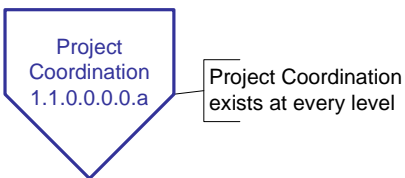


- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

2.0.0.0.0 Planning
Design/Build
2.0.0.0.0.0 Planning



LINKS



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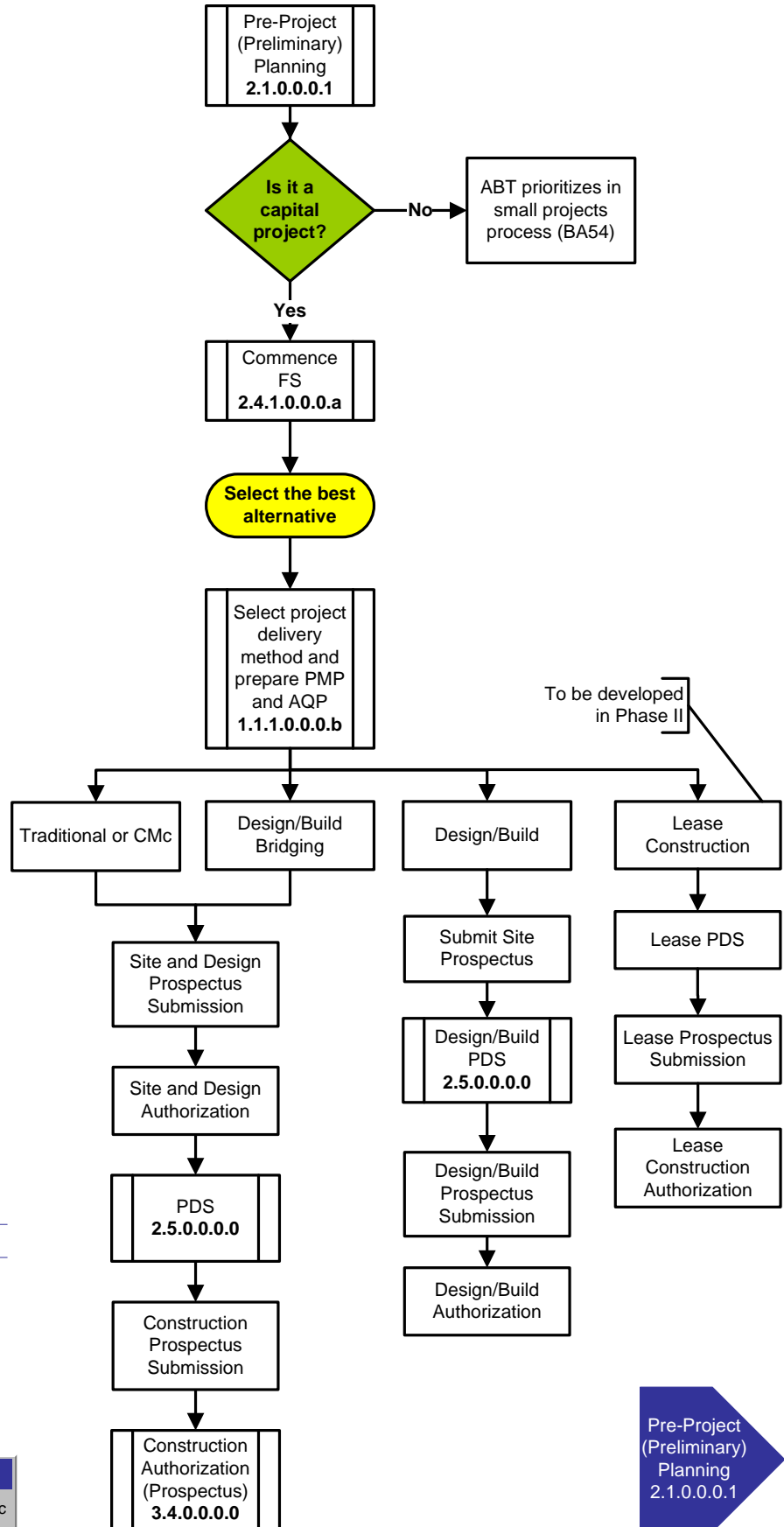
- Traditional
- D/B
- D/B-Bridging
- CMc



2.1.0.0.0.0 Pre-Project Planning (Overview)



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.0.0.0.0 Pre-Project Planning (Overview)**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



Project Coordination exists at every level

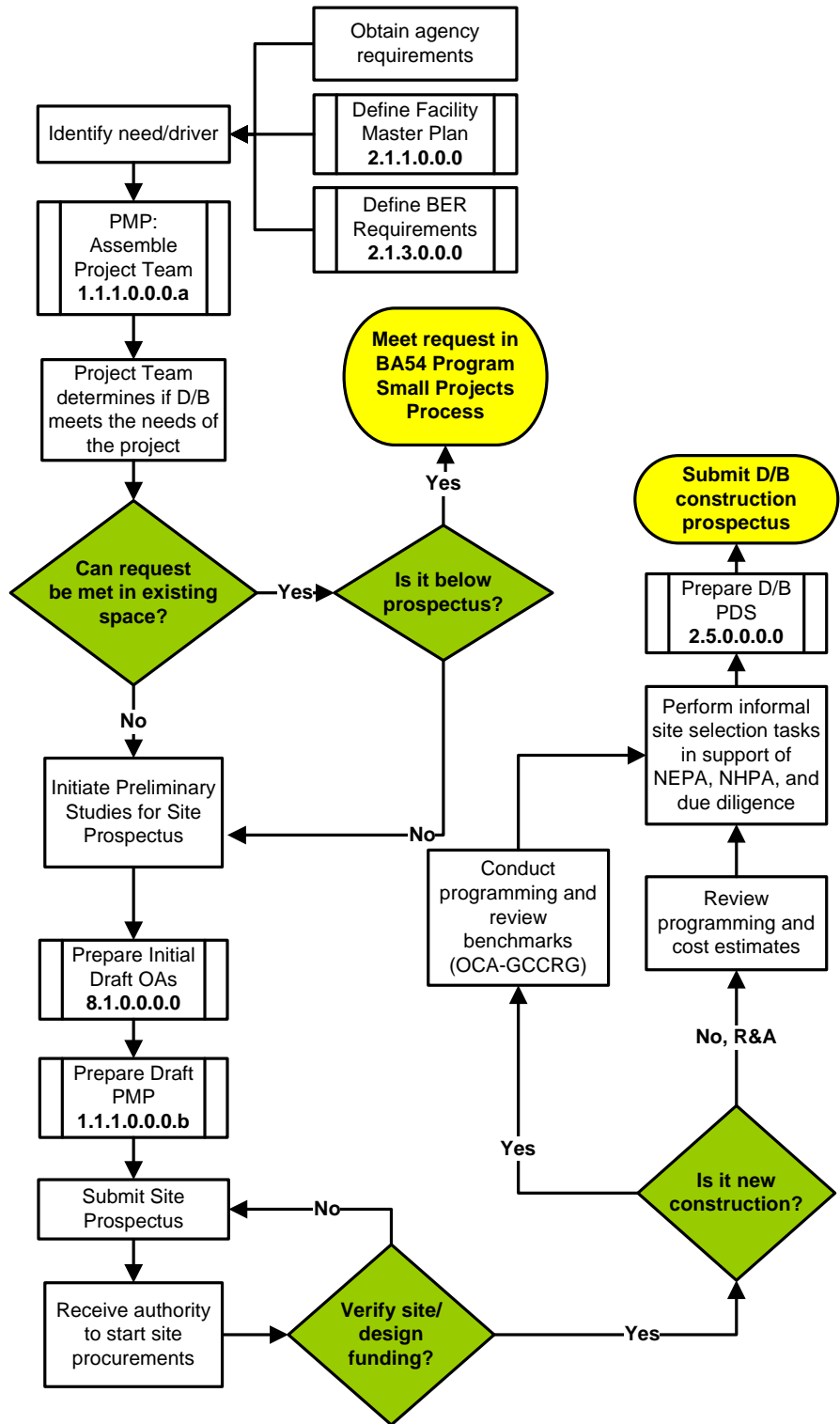
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Traditional D/B D/B-Bridging CMc

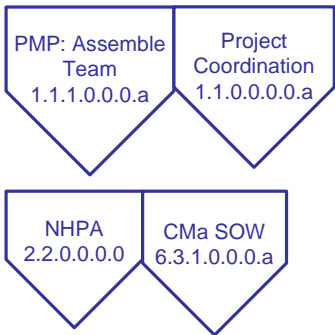


2.1.0.0.0.1 Pre-Project (Preliminary) Planning

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.0.0.0.1 **Pre-Project (Preliminary) Planning**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc



1.0.0.0.0 Project Management Documents

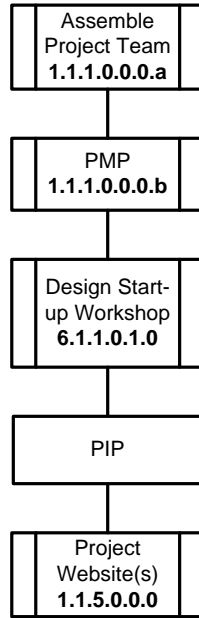
Design/Build

1.1.0.0.0.a Project Coordination

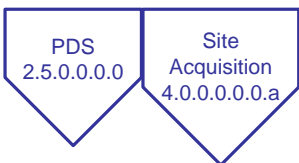
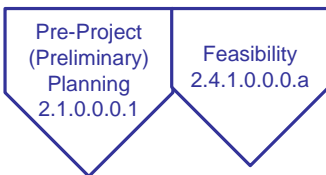
1.0.0.0.0 Project Management Documents

1.1.0.0.0.a Project Coordination

- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS



This page applies to:

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- D/B
- D/B-Bridging
- CMc



1.1.1.0.0.0.a PMP: Assemble Project Team

1.0.0.0.0 Project Management Documents

1.1.1.0.0.0.a PMP: Assemble Project Team

2.0.0.0.0 Planning

3.0.0.0.0 Authorization/
Funding

4.0.0.0.0 Site Acquisition

5.0.0.0.0 Design/Build

6.0.0.0.0 Design

7.0.0.0.0 Construction

8.0.0.0.0 Tenant
Occupancy

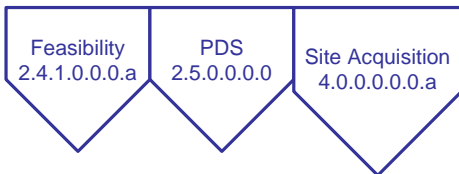
Asset Manager assembles Project Team

- Team Members
1. Customer
 2. Asset Manager
 3. Project Manager
 4. Contracting Officer
 5. Property Manager(s)
 6. Realty Specialist
 7. Regional Account Manager(s)
 8. GSA Specialists*
 9. DHS/FPS Representative
 10. FTS and FSS Representatives
 11. Regional NEPA Program Coordination
 12. Regional Historic Preservation Officer

*GSA Specialist - including, but not limited to:
Regional Accessibility Officer
Regional Fire Protection Engineer
Regional Industrial Hygienist
Regional Appraiser
Regional Energy Coordinator
Regional HVAC Design Advocate

The Project Team evolves over the life of the project. Initially, the Asset Manager assembles and leads the Asset Business Team (ABT) or Project Team through completion of the FS and preparation of Site and Design Prospectus. The PM will chair the Project Team after the Site and Design Prospectus is submitted to Congress.

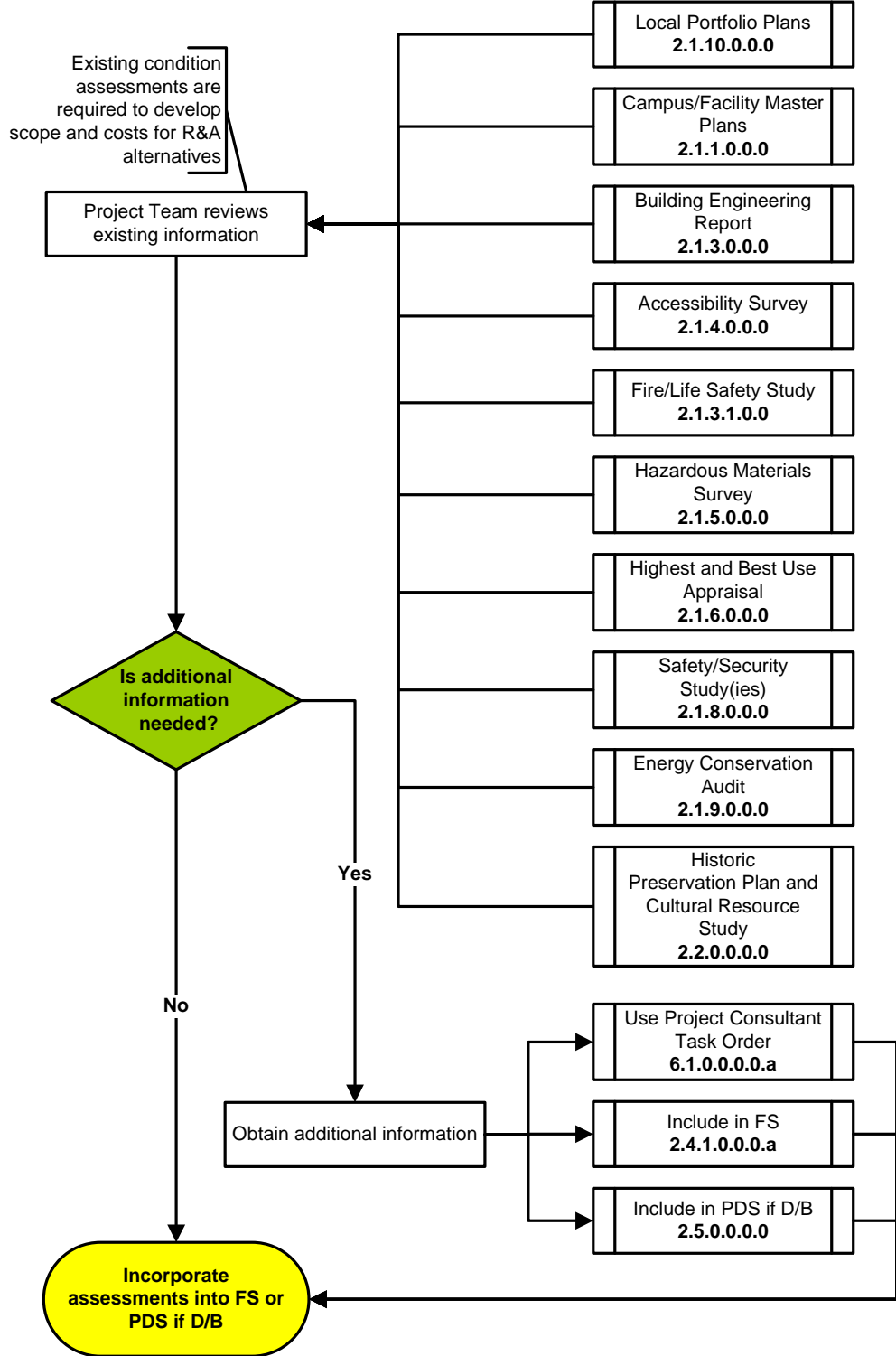
LINKS



This page applies to:
 Traditional D/B D/B-Bridging CMc

2.1.12.0.2.0 Existing Conditions Assessments

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 2.1.12.0.2.0 Existing Conditions Assessments**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

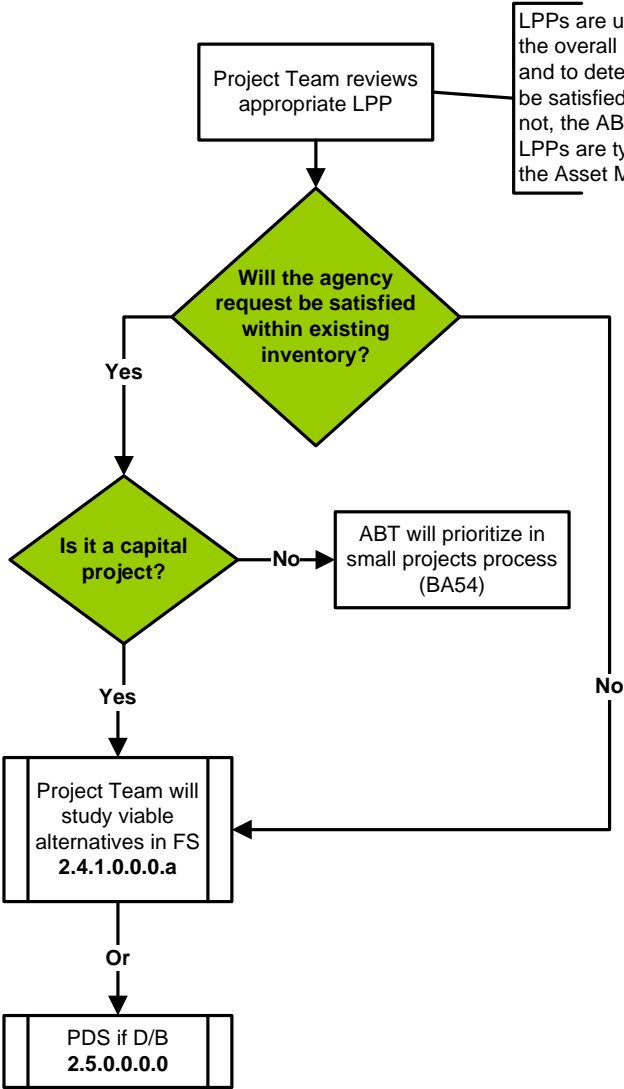


This page applies to:

Traditional D/B D/B-Bridging CMc

2.1.10.0.0.0 Local Portfolio Plans

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.10.0.0.0 Local Portfolio Plans**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LPPs are utilized by ABT to understand the overall inventory (leased and owned) and to determine if space requests may be satisfied in the existing inventory. If not, the ABT may choose to initiate a FS. LPPs are typically prepared in-house by the Asset Manager.

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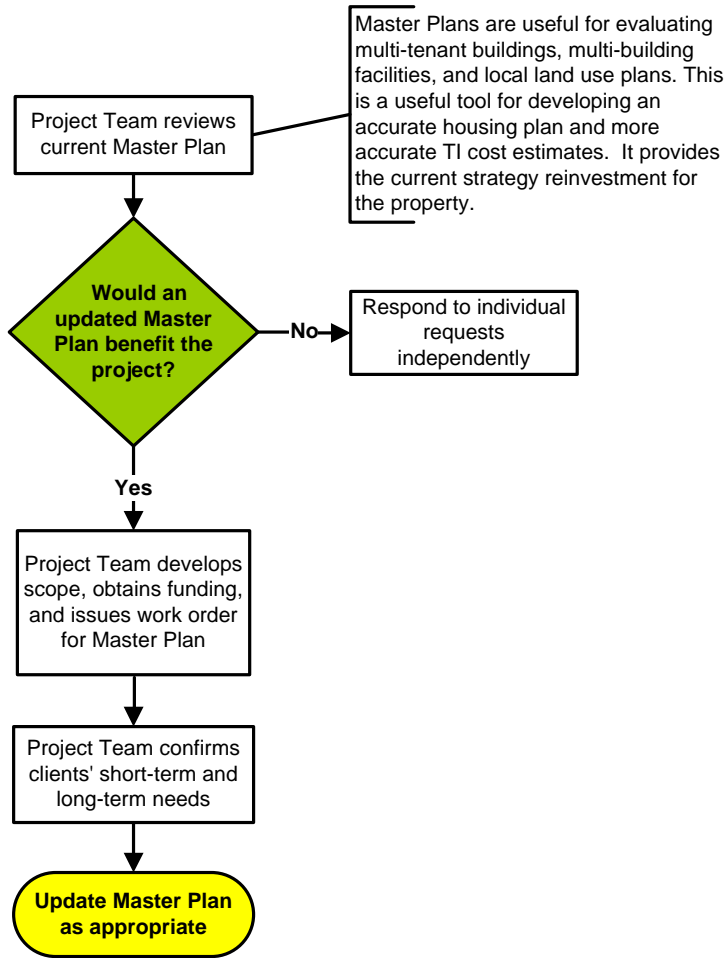


This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.1.1.0.0.0 Campus/Facility Master Plans

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.1.0.0.0 Campus/Facility Master Plans**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



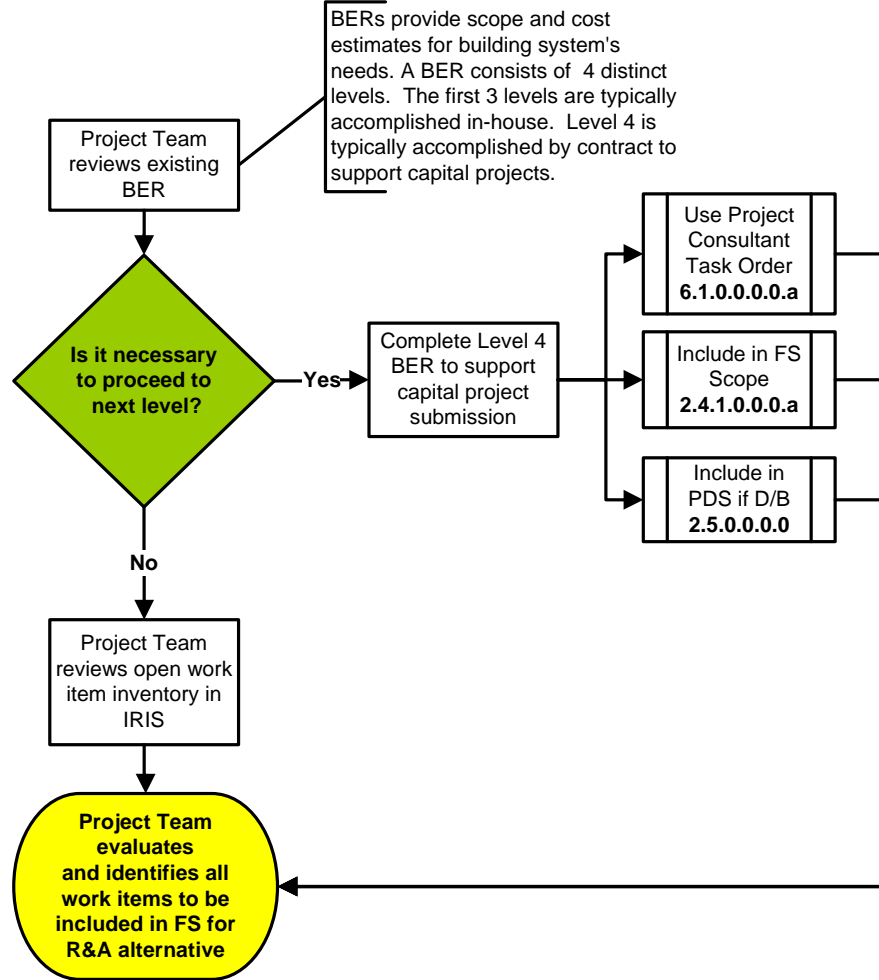
This page applies to:

Traditional D/B D/B-Bridging CMc

2.1.3.0.0.0 Building Engineering Report

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.3.0.0.0 Building Engineering Report**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

BERs provide scope and cost estimates for building system's needs. A BER consists of 4 distinct levels. The first 3 levels are typically accomplished in-house. Level 4 is typically accomplished by contract to support capital projects.

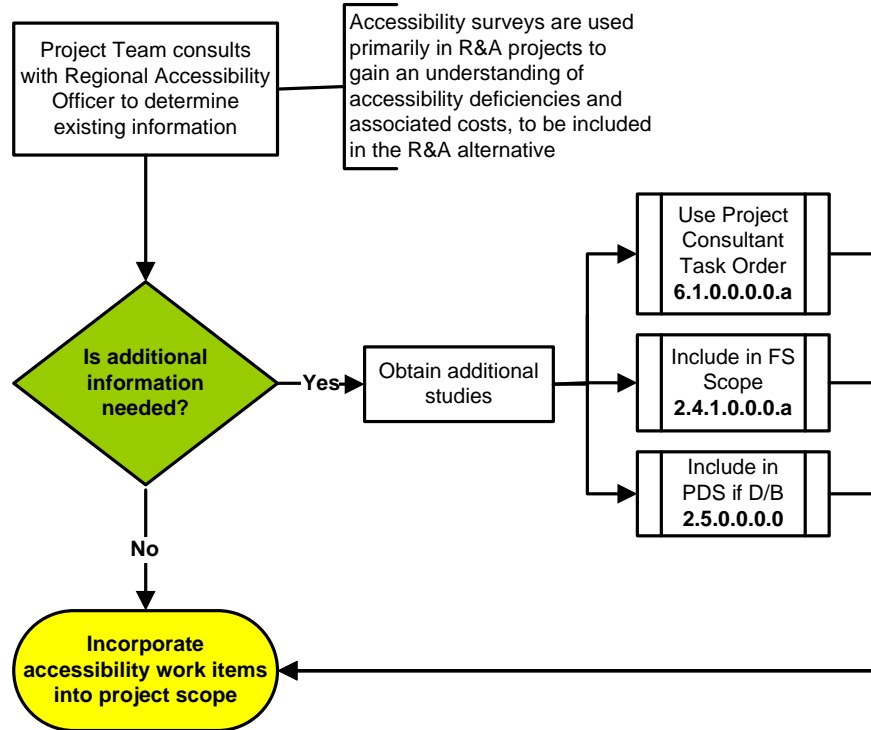


Property Manager/ABT should be consulted to ensure all work items are addressed in BER

This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.4.0.0.0 Accessibility Survey**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



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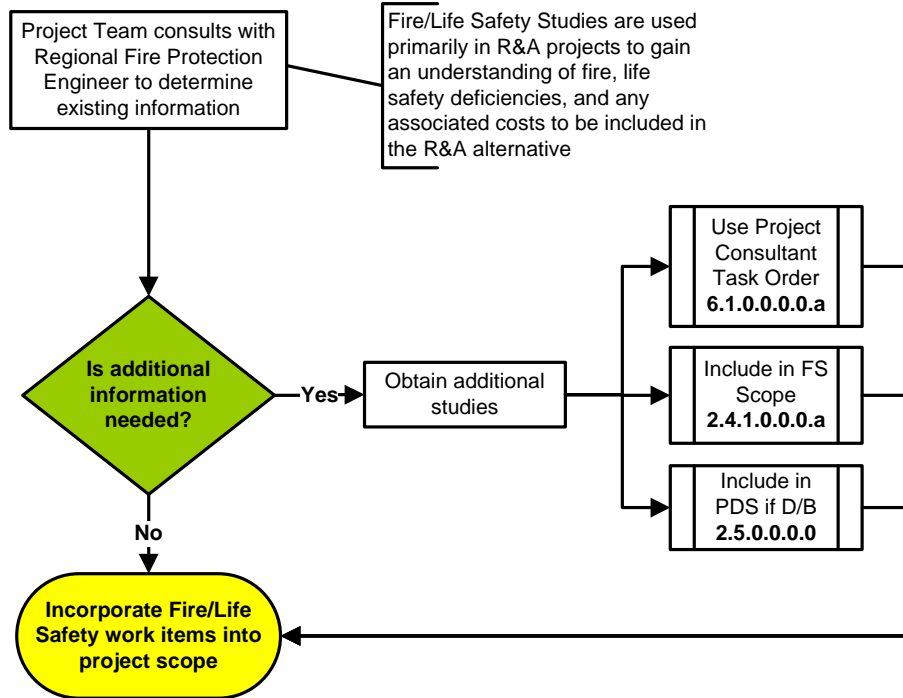
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This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.1.3.1.0.0 Fire/Life Safety Study

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 2.1.3.1.0.0 Fire/Life Safety Study**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

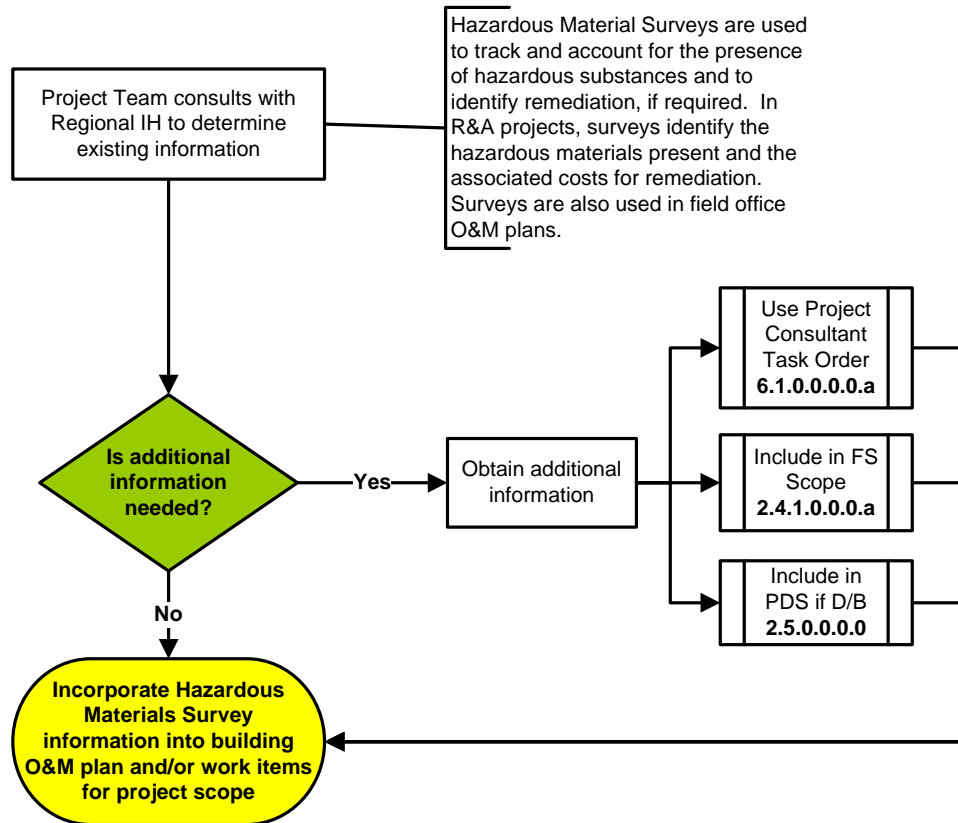
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This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.1.5.0.0.0 Hazardous Materials Survey

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.5.0.0.0 Hazardous Materials Survey**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



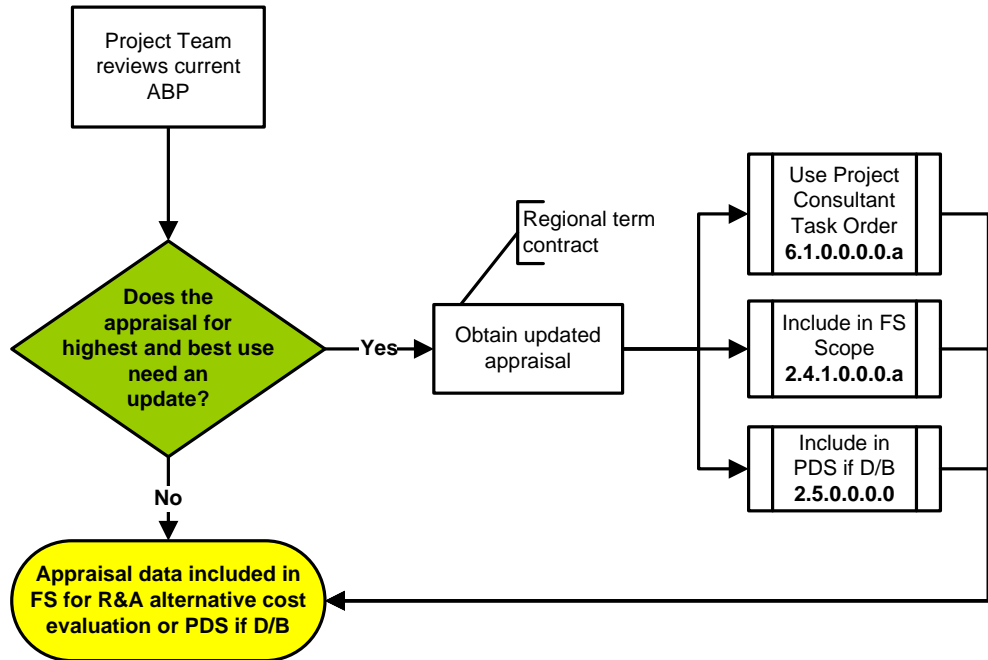
This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.1.6.0.0.0 Highest and Best Use Appraisal (R&A)



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.6.0.0.0 Highest and Best Use Appraisal (R&A)**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



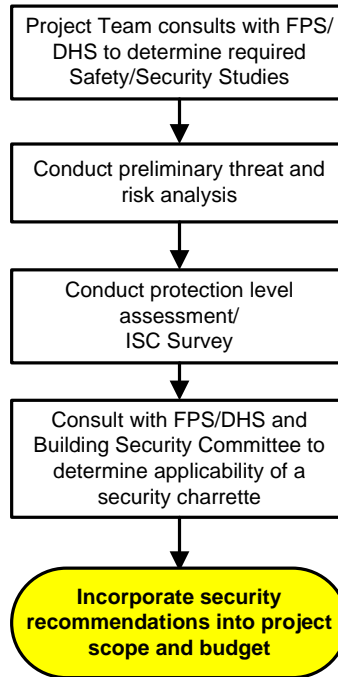
This page applies to:

Traditional D/B D/B-Bridging CMc



2.1.8.0.0.0 Safety/Security Study(ies)

- 1.0.0.0.0 Project Management Documents
- 2.1.8.0.0.0 Safety/Security Study(ies)**
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



The benefits of a security charrette will be optimized when completed during the FS for inclusion in project scope and budget.

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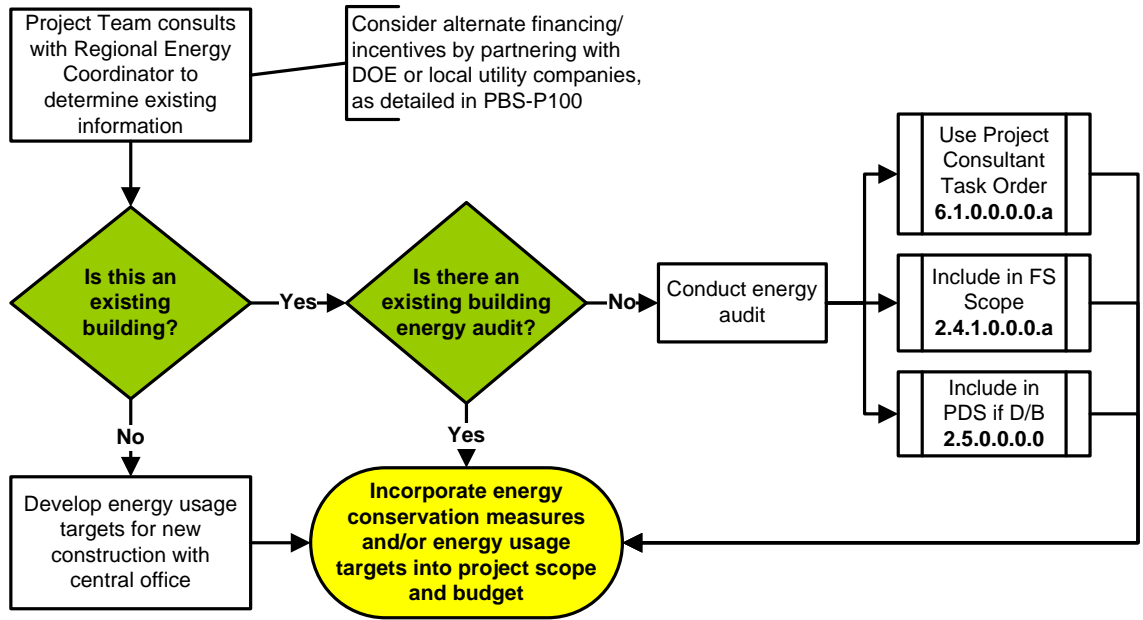
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This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.1.9.0.0.0 Energy Conservation Audit

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.1.9.0.0.0 Energy Conservation Audit**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



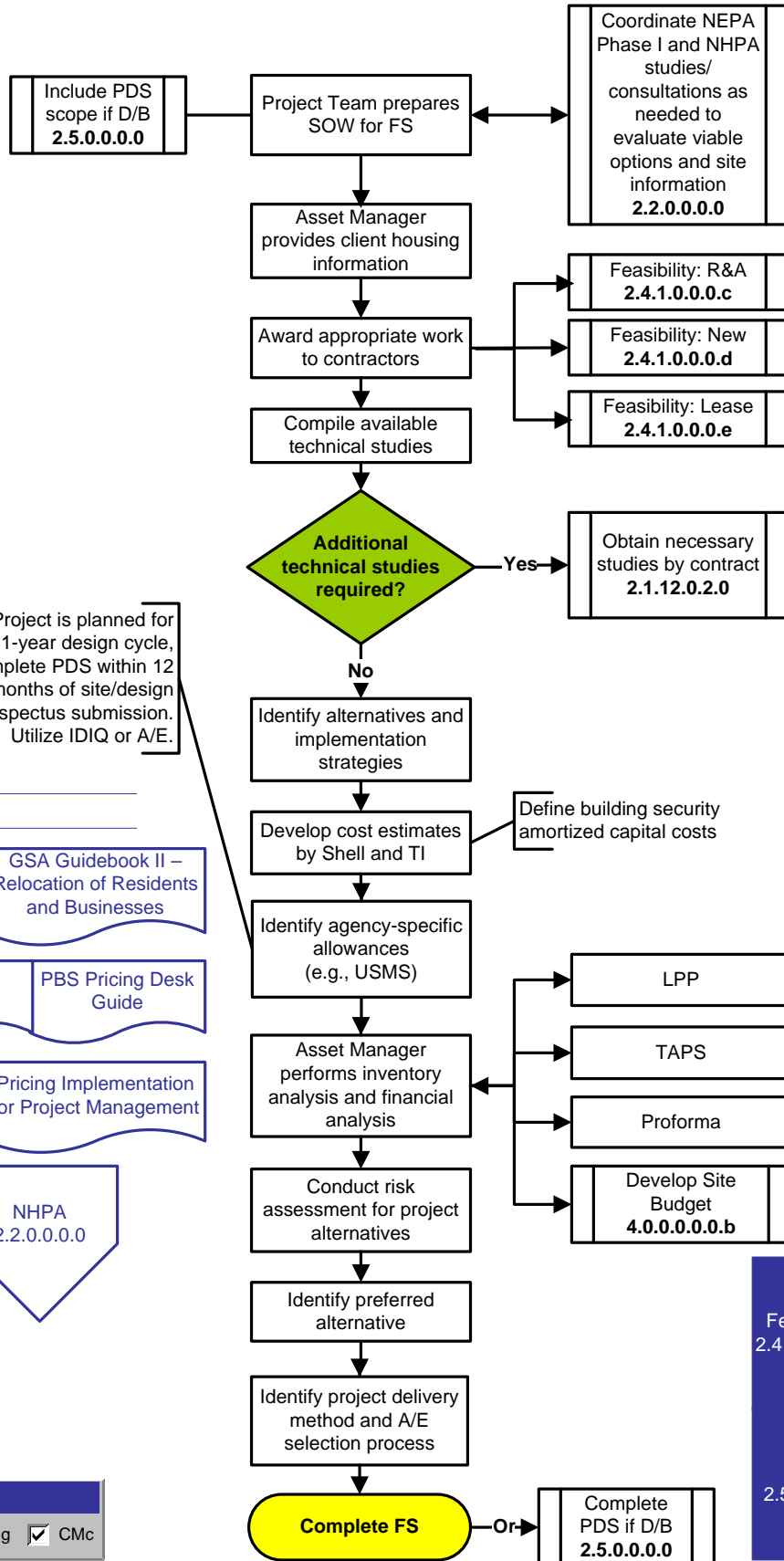
LINKS

Energy Center of Expertise	HVAC Excellence and Specification	PBS-P100
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This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 2.4.1.0.0.0.a Feasibility**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



If Project is planned for 1-year design cycle, complete PDS within 12 months of site/design prospectus submission. Utilize IDIQ or A/E.

LINKS

DEP&P	GSA Guidebook I – Acquisition of Real Property	GSA Guidebook II – Relocation of Residents and Businesses
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NEPA	NHPA	PBS Pricing Desk Guide
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Pre-Project Planning Guide	Preservation Desk Guide	Pricing Implementation for Project Management
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PMP 1.1.1.0.0.0.b	Pre-Project (Preliminary) Planning 2.1.0.0.0.1	NHPA 2.2.0.0.0.0
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OAs and RENT (Overview) 8.1.0.0.0.0

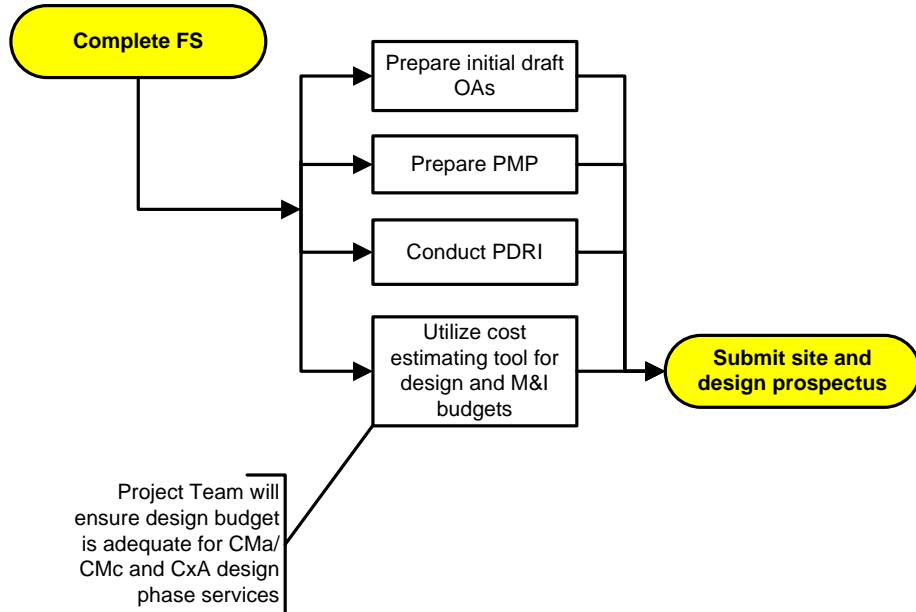
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Traditional D/B D/B-Bridging CMc



2.4.1.0.0.0.b Feasibility (Continued)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 2.4.1.0.0.0.b Feasibility (Continued)**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

DEP&P GSA Guidebook I – Acquisition of Real Property

GSA Guidebook II – Relocation of Residents and Businesses NEPA

NHPA PBS Pricing Desk Guide Pre-Project Planning Guide

Pricing Implementation for Project Management Professional Services Estimating Tool

PMP 1.1.1.0.0.0.b Pre-Project (Preliminary) Planning 2.1.0.0.0.1 Existing Conditions Assessments 2.1.12.0.2.0

Site Acquisition 4.0.0.0.0.0.a OAs and RENT (Overview) 8.1.0.0.0.0

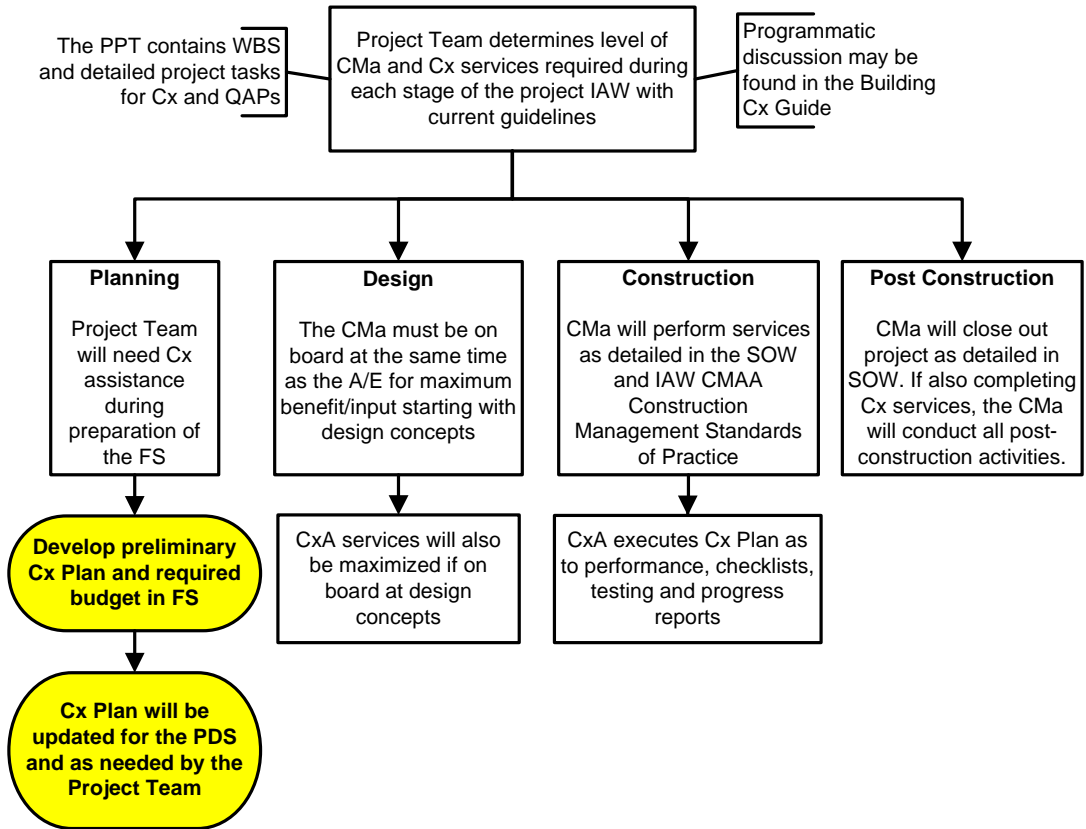
This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

6.3.0.0.0 CMA/Commissioning Authority (Cx) Services



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.3.0.0.0.0 CMA/Commissioning Authority (Cx) Services**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

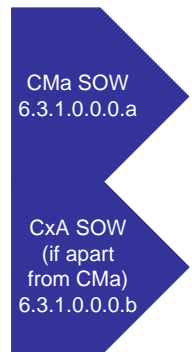


LINKS

Building Cx Guide	PBS-P100	PPT
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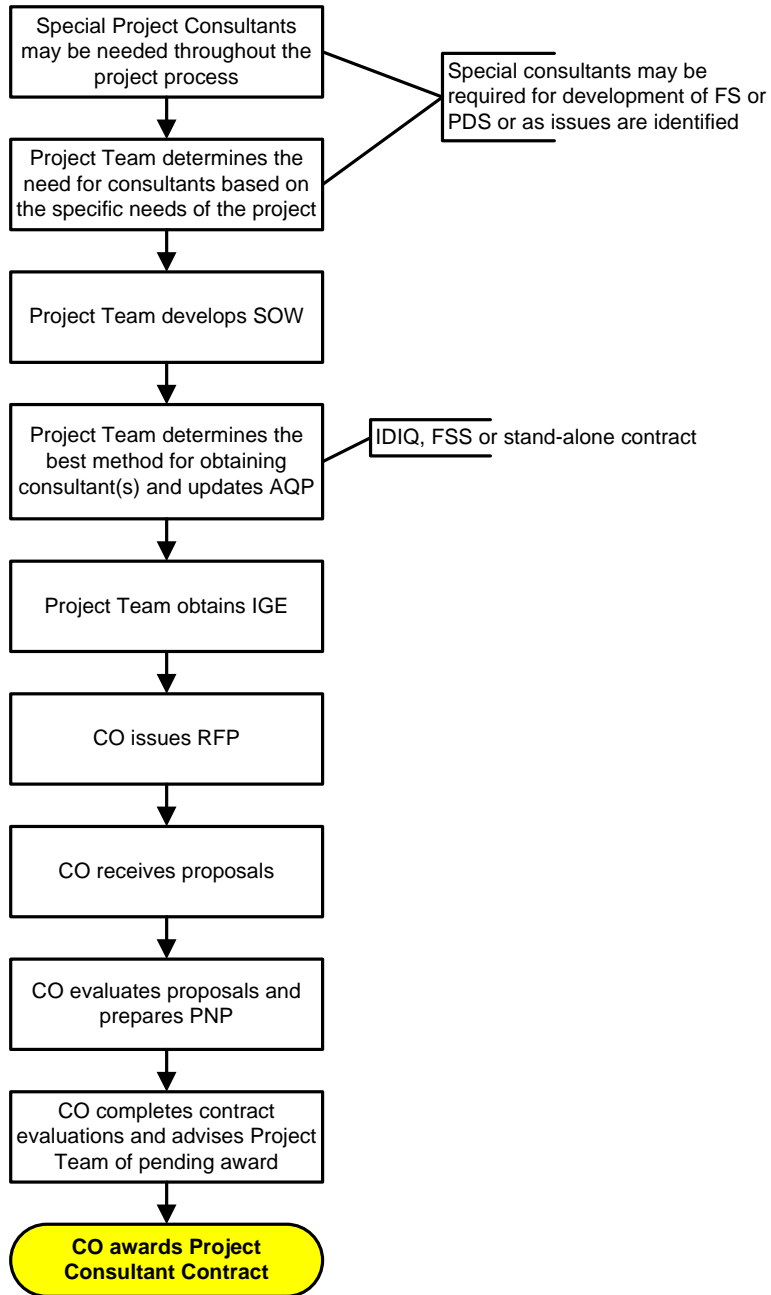
This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMC



6.1.0.0.0.a Project Consultant Task Order

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.1.0.0.0.a Project Consultant Task Order**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

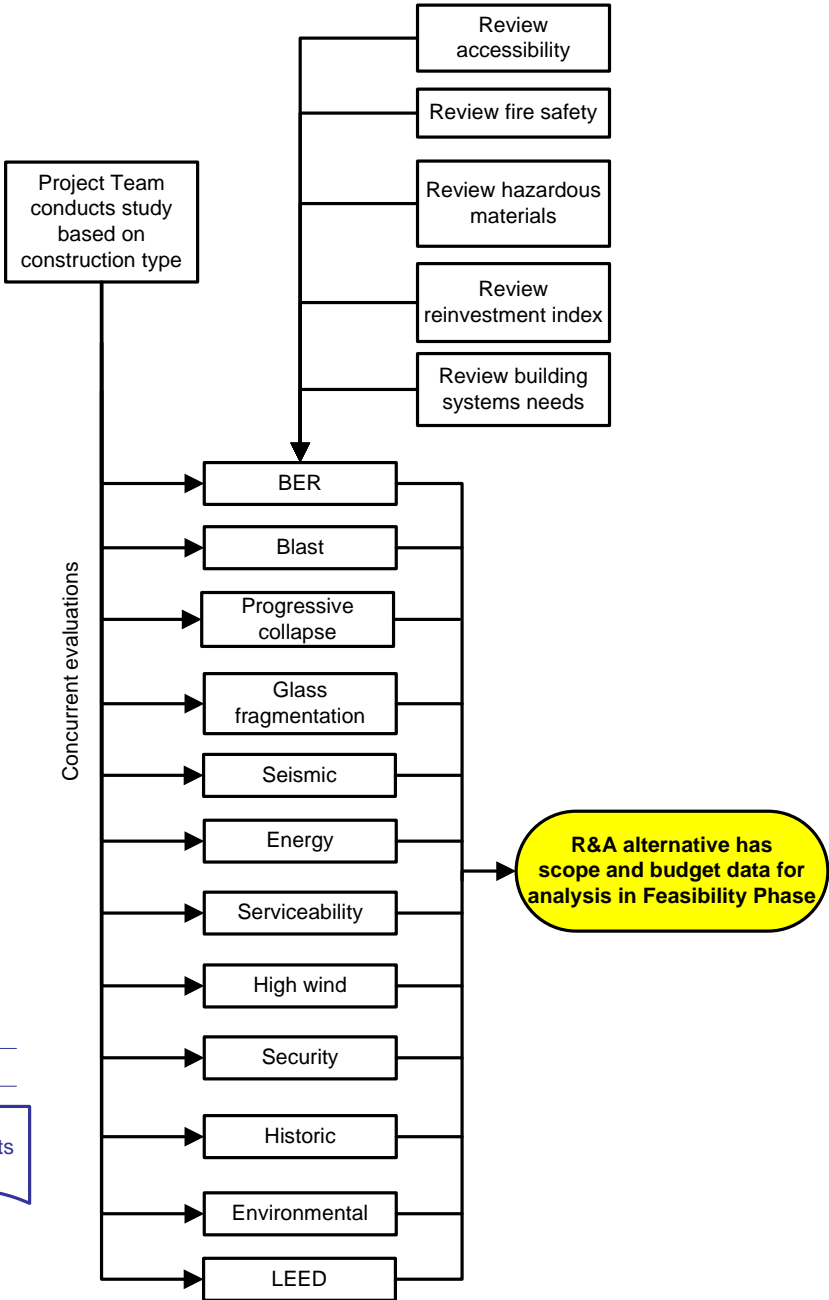
Acquisition Plan	FS	PDS
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PMP Reference	Sample PNM	Sample PNP
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This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.4.1.0.0.0.c Feasibility: R&A**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

GSA Guidebook I – Acquisition of Real Property | GSA Guidebook II – Relocation of Residents and Businesses

PBS-P100 | WBDG | PMP 1.1.1.0.0.0.b

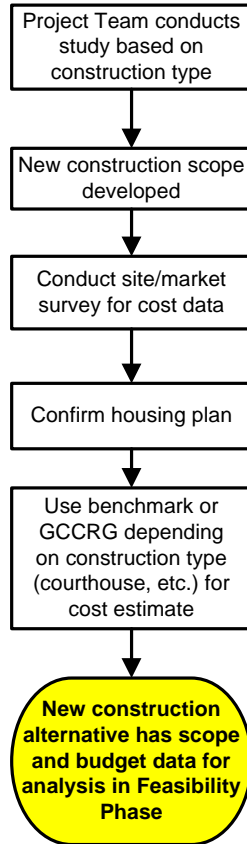
Existing Conditions Assessments 2.1.12.0.2.0 | NHPA 2.2.0.0.0.0 | NEPA 2.3.0.0.0.0

This page applies to:

Traditional D/B D/B-Bridging CMc

2.4.1.0.0.d Feasibility: New Construction

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 2.4.1.0.0.d Feasibility: New Construction**
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
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- 7.0.0.0.0 Construction
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LINKS

GSA Guidebook I – Acquisition of Real Property	GSA Guidebook II – Relocation of Residents and Businesses
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PBS-P100	PMP 1.1.1.0.0.b
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Pre-Project (Preliminary) Planning 2.1.0.0.1	NEPA 2.3.0.0.0
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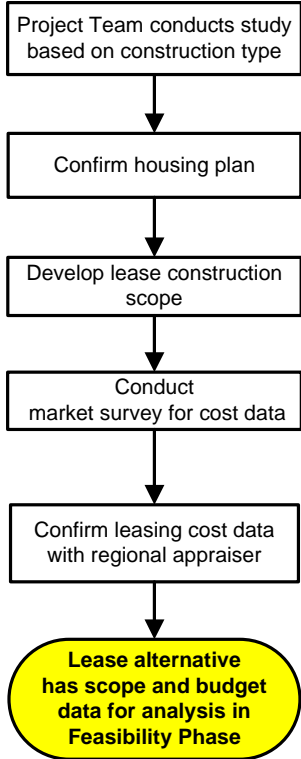
Traditional D/B D/B-Bridging CMc

2.4.1.0.0.0.e Feasibility: Lease Construction

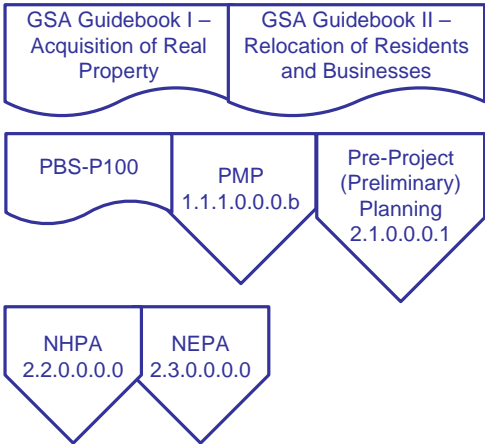


- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.4.1.0.0.0.e Feasibility: Lease Construction**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
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- 8.0.0.0.0.0 Tenant Occupancy

Capital Lease Construction Module to be developed in Phase II of PM Guide



LINKS

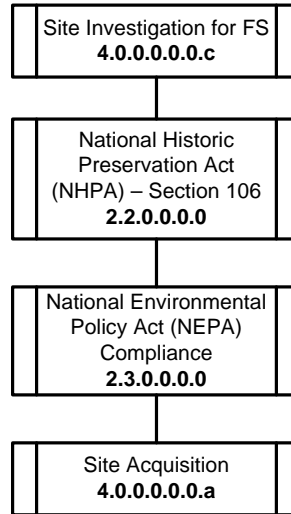


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- Traditional
- D/B
- D/B-Bridging
- CMc



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
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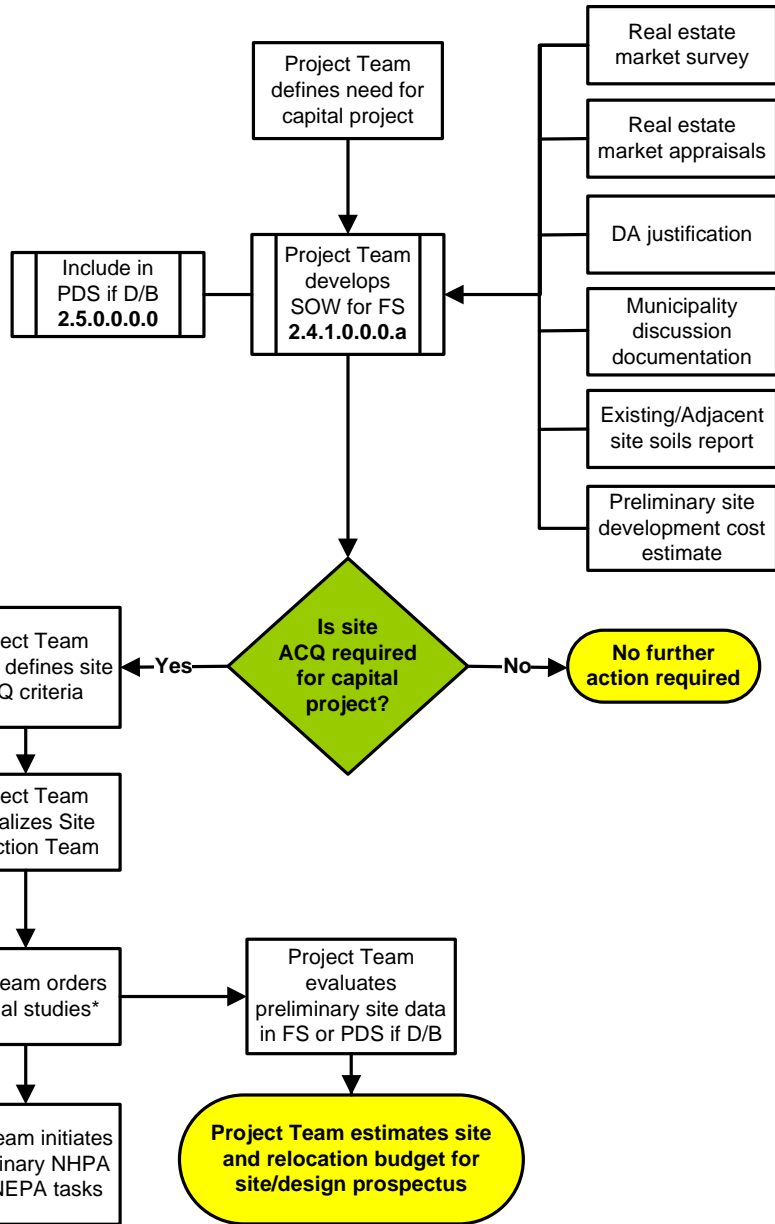


This page applies to:

Traditional D/B D/B-Bridging CMc

4.0.0.0.0.b Site Investigation Tasks for FS

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 4.0.0.0.0.0.b Site Investigation Tasks for FS**
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Fact Sheet on Executive Order 13006

This page applies to:

Traditional D/B D/B-Bridging CMc

4.0.0.0.0.c Site Investigation for FS



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 4.0.0.0.0.0.c Site Investigation for FS**
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

The needs of the project will dictate the level of information study required

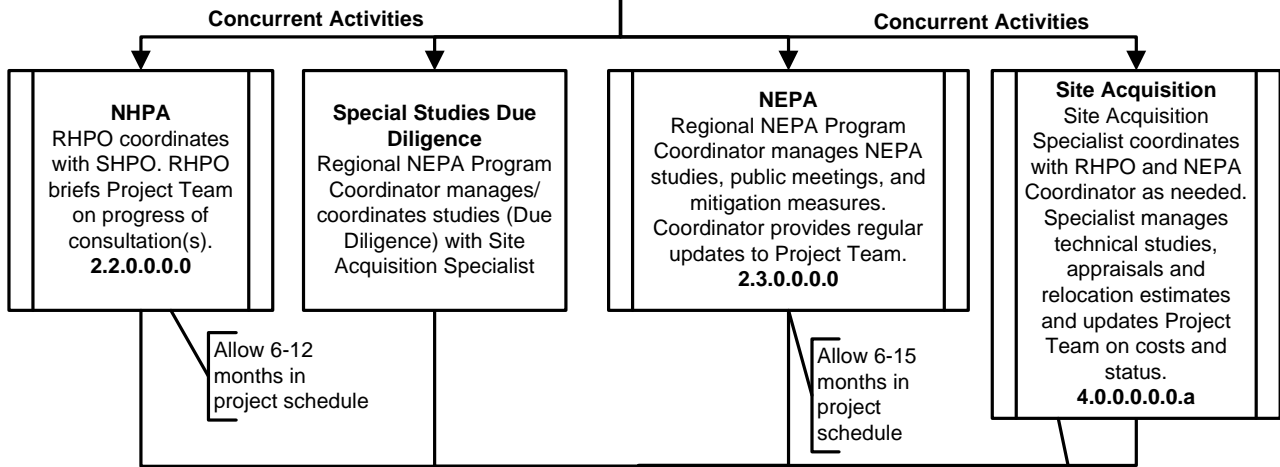
Project Team will examine project needs and determine the level of informal investigation to be completed prior to formal Site Selection process

Site studies are typically funded in BA61. Regional policy and funding levels will determine when certain studies are completed.

Project Team assigns team roles and responsibilities

Project Team coordinates scope for FS to address site needs of the project for Due Diligence, NHPA, NEPA, et al. Refer to DEP&P and PBS-P100 for site considerations.

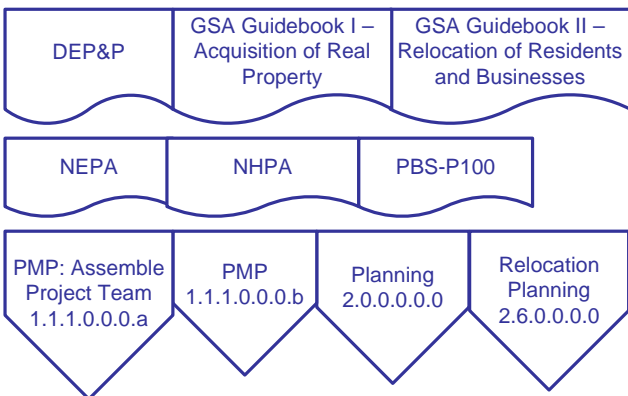
The process commences with the FS and continues through site selection, design and construction as project needs dictate



All data is utilized in FS (or PDS if D/B) for determination of viable alternatives and associated cost impacts

Site Investigation - 12-18 months with FS and PDS
Site Acquisition - 12-18 months from Site Directive to Closing

LINKS



A process overview of Site, NHPA, Due Diligence, NEPA, et al., may be found in the Library of the PM Guide

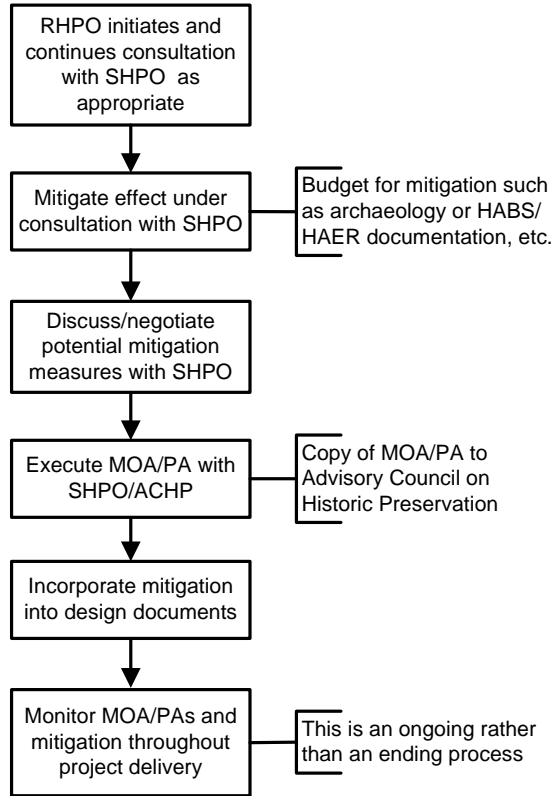


This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

2.2.0.0.0.0 NHPA Tasks for FS through Site Acquisition

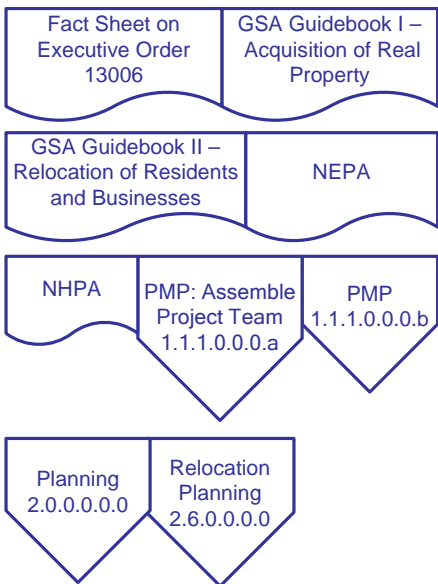
- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.2.0.0.0.0 NHPA Tasks for FS through Site Acquisition**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



RHPO updates Project Team as needed

RHPO works with Regional NEPA Coordinator to integrate NEPA/NHPA public comment processes.

LINKS



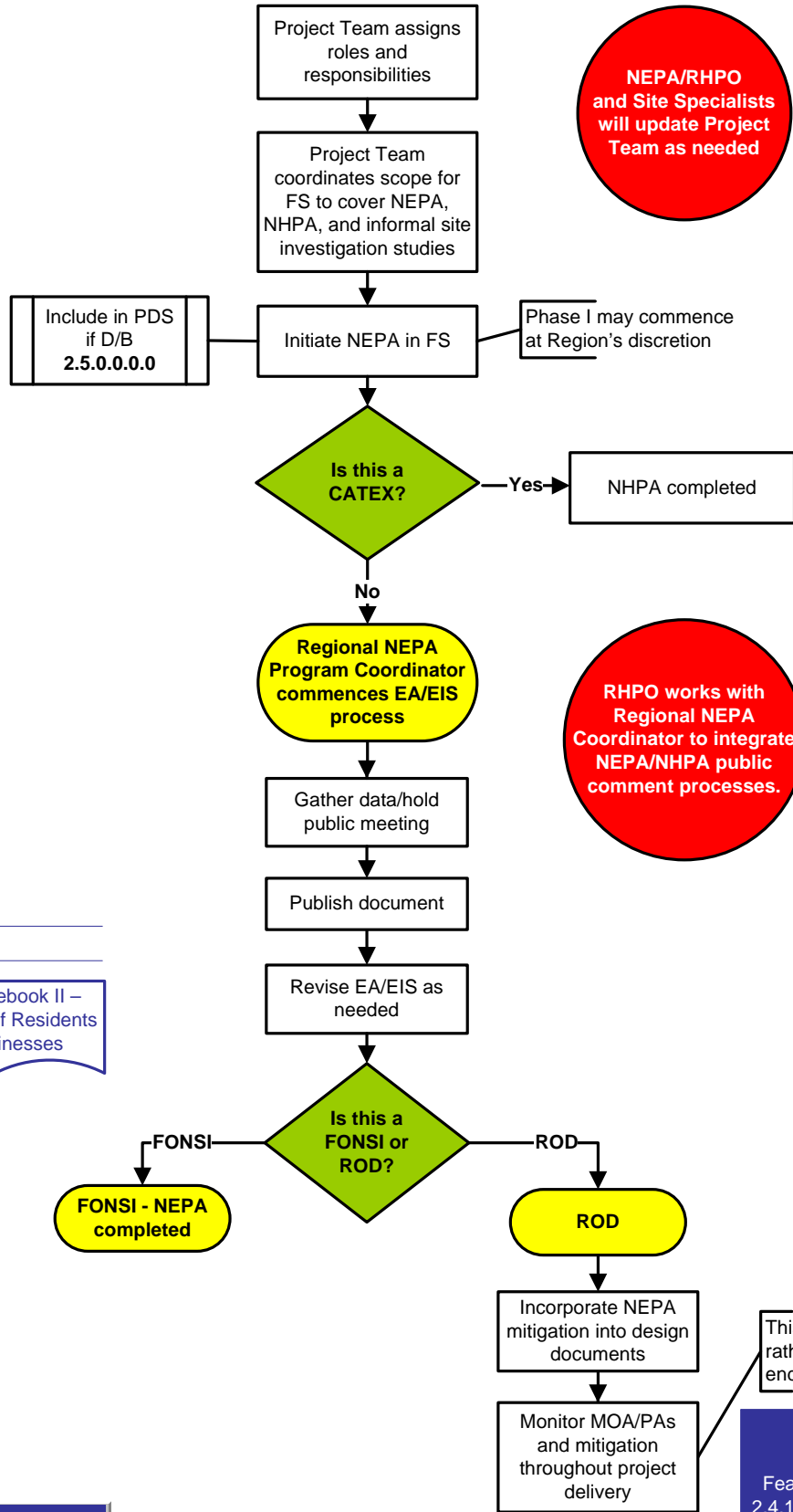
This page applies to:

Traditional D/B D/B-Bridging CMc

2.3.0.0.0.0 NEPA Tasks for FS through Site Acquisition



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.3.0.0.0.0 NEPA Tasks for FS through Site Acquisition**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

GSA Guidebook I – Acquisition of Real Property	GSA Guidebook II – Relocation of Residents and Businesses
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NEPA	NHPA
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PMP: Assemble Project Team 1.1.1.0.0.0.a	PMP 1.1.1.0.0.0.b
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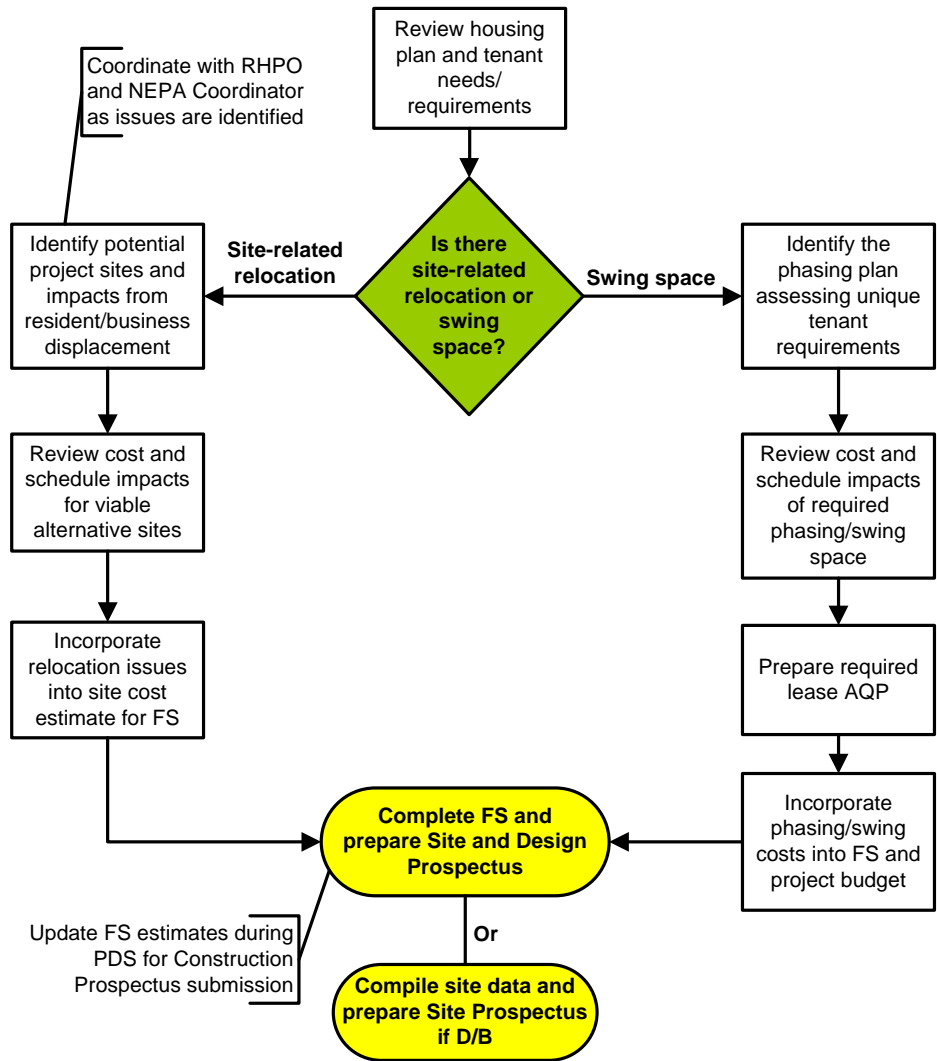
Planning 2.0.0.0.0.0	Relocation Planning 2.6.0.0.0.0
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This page applies to:

Traditional CMc D/B D/B-Bridging



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 2.6.0.0.0.0 Relocation Planning**
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Fact Sheet on Executive Order 13006	GSA Guidebook I – Acquisition of Real Property
GSA Guidebook II – Relocation of Residents and Businesses	PBS Pricing Desk Guide
Planning 2.0.0.0.0.0.a	Site Acquisition 4.0.0.0.0.0.a

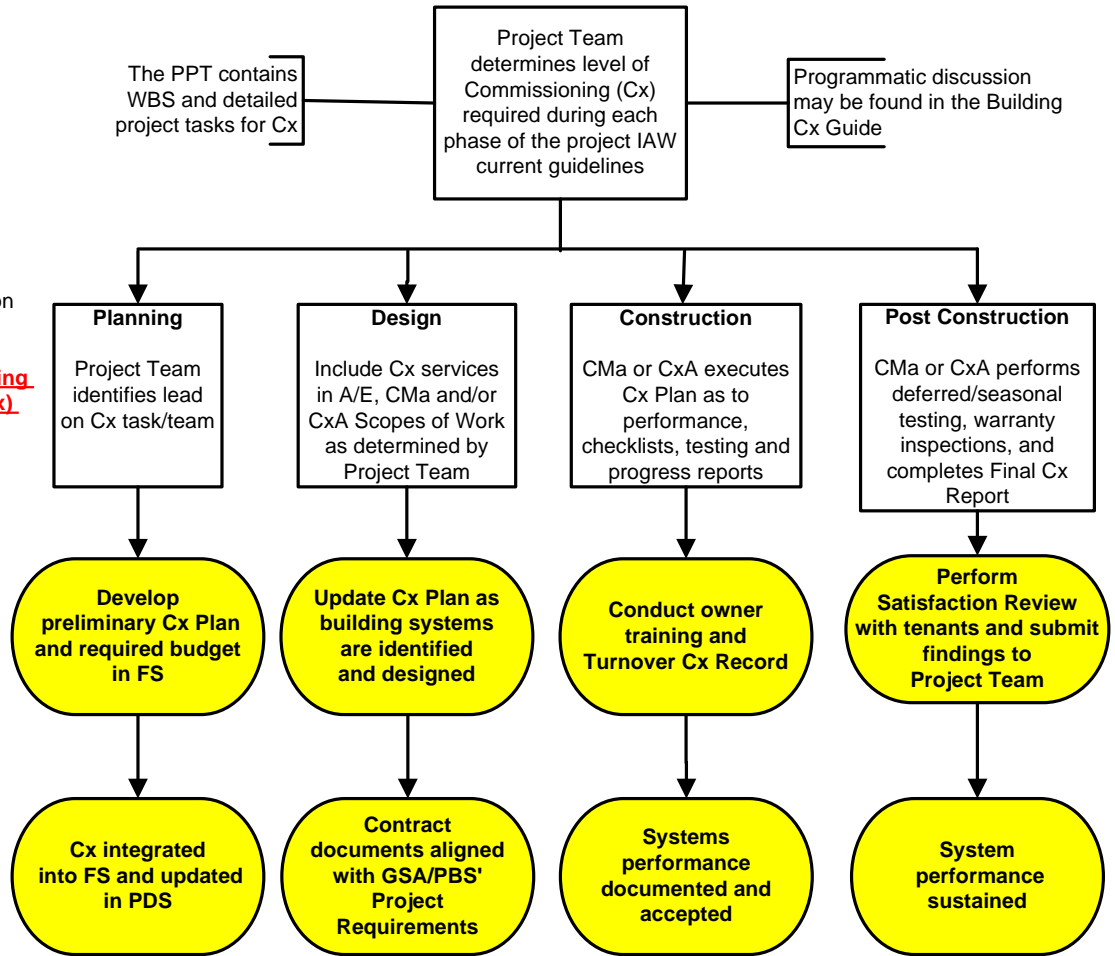
This page applies to:

Traditional D/B D/B-Bridging CMc

1.1.2.0.0.0 Commissioning Authority (Cx) (Overview)



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 1.1.2.0.0.0 Commissioning Authority (Cx) (Overview)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Building Cx Guide	PBS-P100	PPT
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Professional Services Estimating Tool

This page applies to:

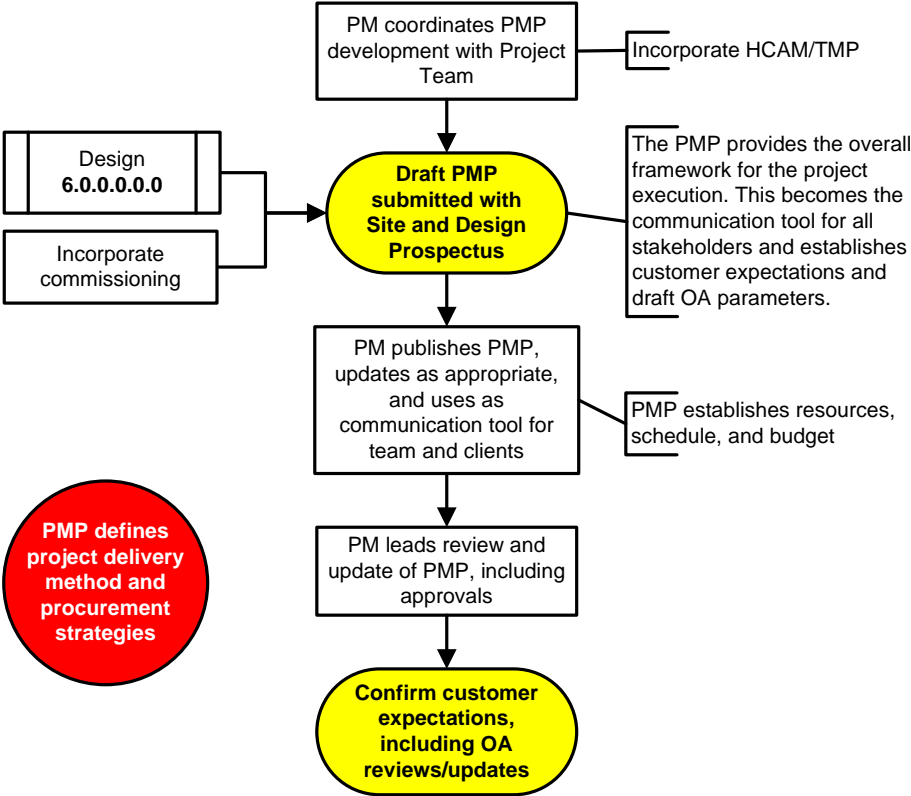
- Traditional
- D/B
- D/B-Bridging
- CMc

1.1.1.0.0.0.b Project Management Plan (PMP)

1.0.0.0.0.0 Project Management Documents

1.1.1.0.0.0.b Project Management Plan (PMP)

- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/
Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant
Occupancy



LINKS

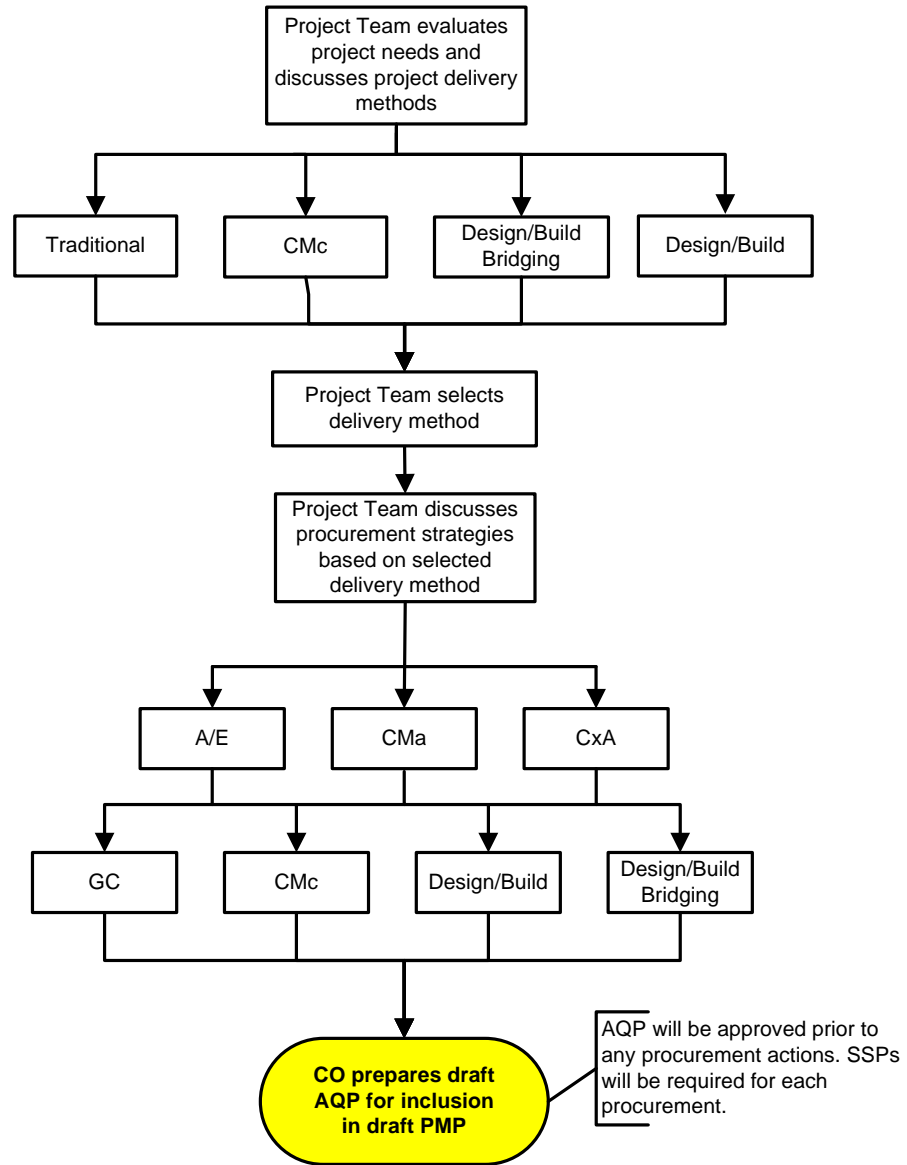
Acquisition Plan FAR Part 7	Building Cx Guide
PMP Examples	PMP Template (PIP)
Feasibility 2.4.1.0.0.0.a	

This page applies to:

Traditional D/B D/B-Bridging CMc

1.1.1.0.0.c Acquisition Plan Program/Project

- 1.0.0.0.0 Project Management Documents
- 1.1.1.0.0.c Acquisition Plan Program/Project**
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

Acquisition Plan	Acquisition Plan FAR Part 7	DEP&P
PMP/Acquisition Plan Outline Combined	Sample SSP	

This page applies to:

- Traditional
 D/B
 D/B-Bridging
 CMc

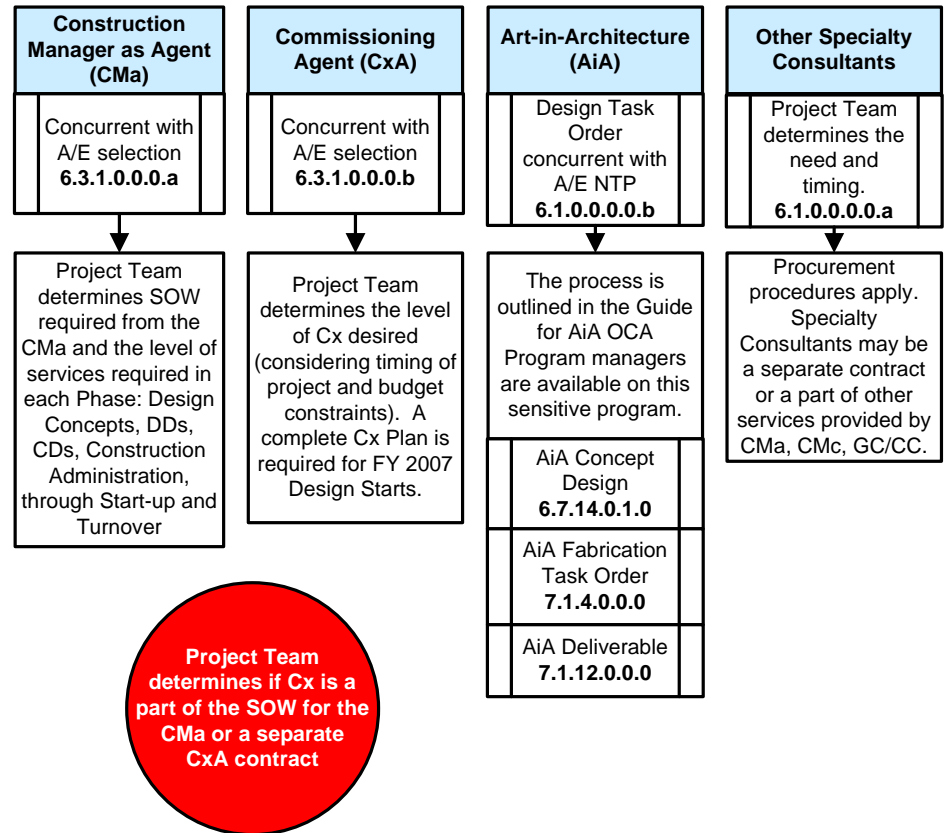
1.1.1.0.0.0.e Procurement Snapshot (Continued)

1.0.0.0.0 Project Management Documents

1.1.1.0.0.0.e Procurement Snapshot (Continued)

- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

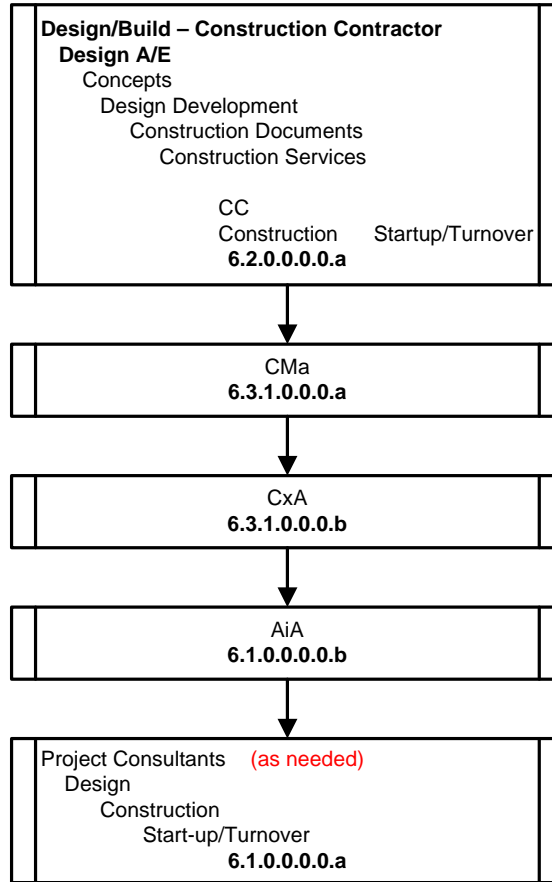
REQUIRED PROFESSIONAL SERVICES FOR CAPITAL CONSTRUCTION PROJECTS:



This page applies to:

Traditional D/B D/B-Bridging CMc

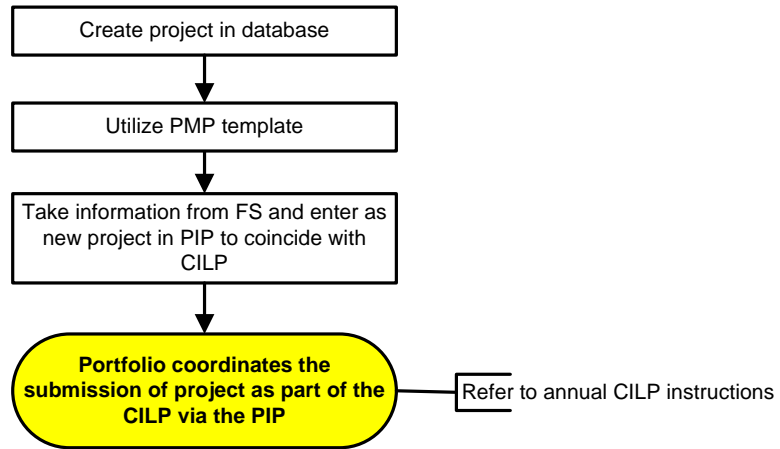
- 1.0.0.0.0.0 Project Management Documents
- 1.1.1.0.0.0.f Procurement Recap**
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

- 1.0.0.0.0 Project Management Documents
- 1.1.3.1.0.0 Initiate Project in PIP**
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS



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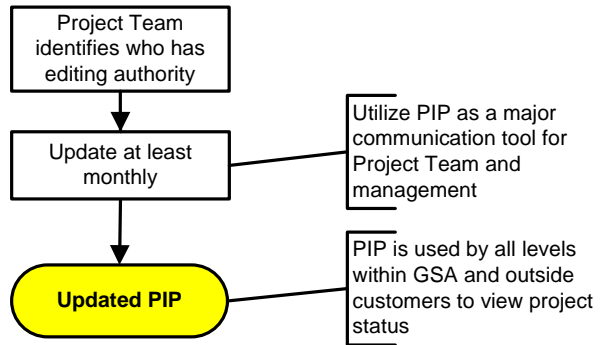
- Traditional
- D/B
- D/B-Bridging
- CMc



1.0.0.0.0 Project Management Documents Design/Build

1.1.3.2.0.0 Project Updates in PIP

- 1.0.0.0.0 Project Management Documents
- 1.1.3.2.0.0 Project Updates in PIP**
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS



This page applies to:

Traditional D/B D/B-Bridging CMc



1.0.0.0.0 Project Management Documents

1.1.5.0.0.0 Project Website(s)

2.0.0.0.0 Planning

3.0.0.0.0 Authorization/Funding

4.0.0.0.0 Site Acquisition

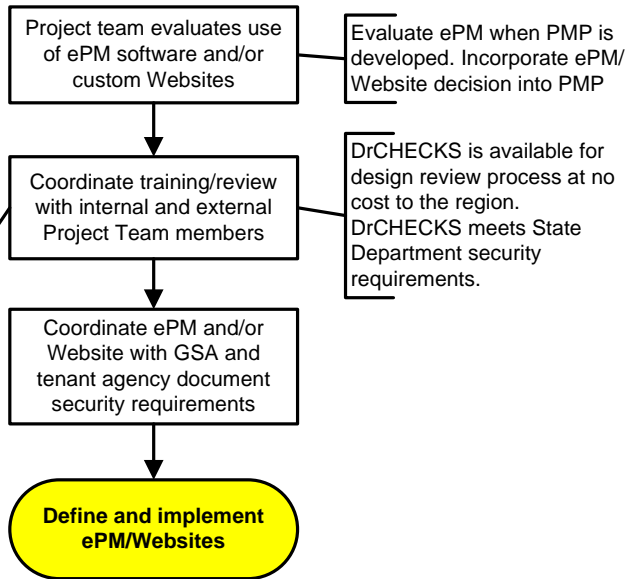
5.0.0.0.0 Design/Build

6.0.0.0.0 Design

7.0.0.0.0 Construction

8.0.0.0.0 Tenant Occupancy

When GC/CC is a part of the Design Team, all parties will interface during design process on ePM. Consider this cost in ePM training/implementation budget.



LINKS

DrCHECKS | GSA Document Security Requirements

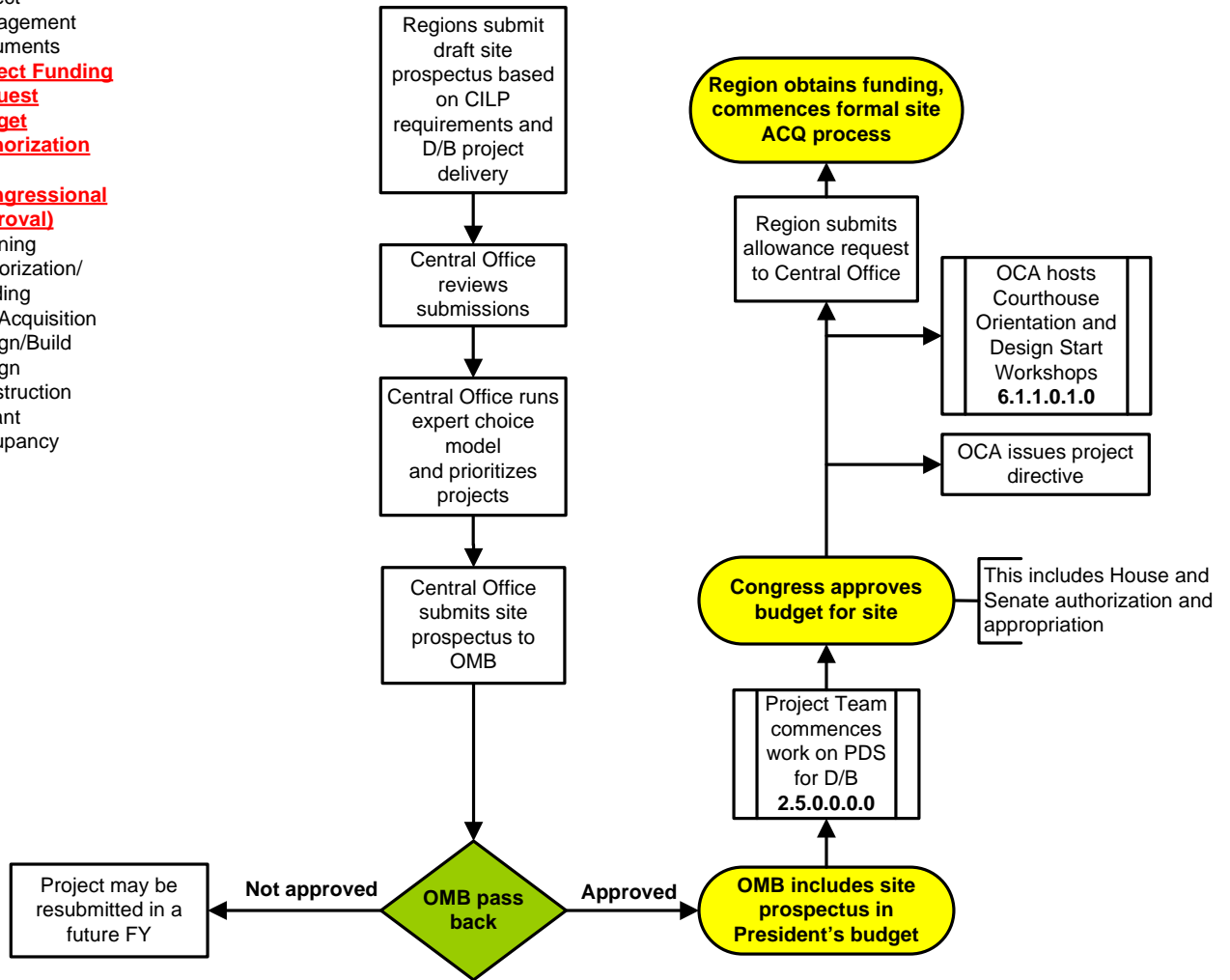
NISPOM (Classified Documents)

This is for sensitive but not classified documents

This page applies to:

Traditional D/B D/B-Bridging CMC

- 1.0.0.0.0 Project Management Documents
- 2.4.4.0.0.0 Project Funding Request
- 3.4.5.0.0.0 Budget Authorization Act (Congressional Approval)
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

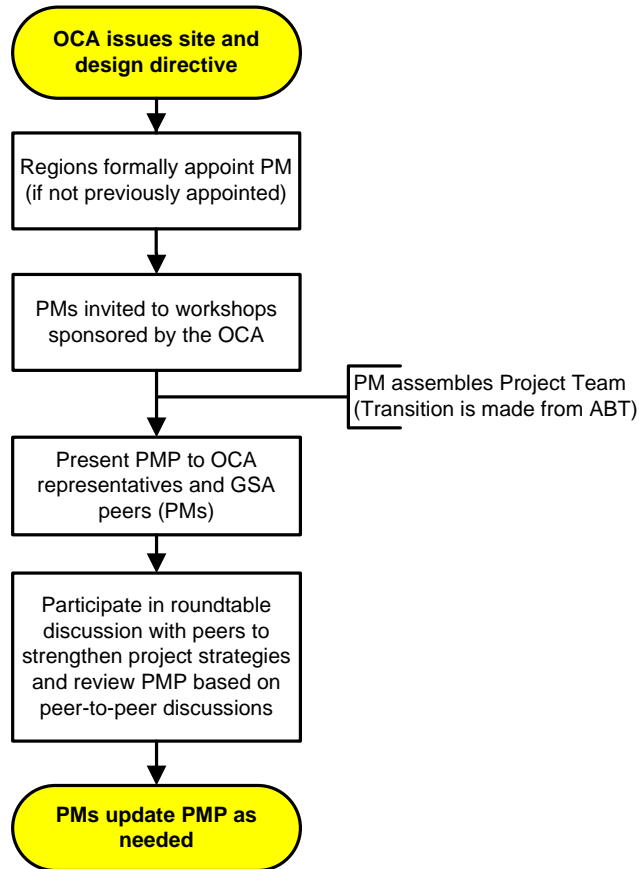


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.1.1.0.1.0 Courthouse Orientation and Design Start Workshop

- 1.0.0.0.0 Project Management Documents
- 6.1.1.0.1.0 Courthouse Orientation and Design Start Workshop**
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS



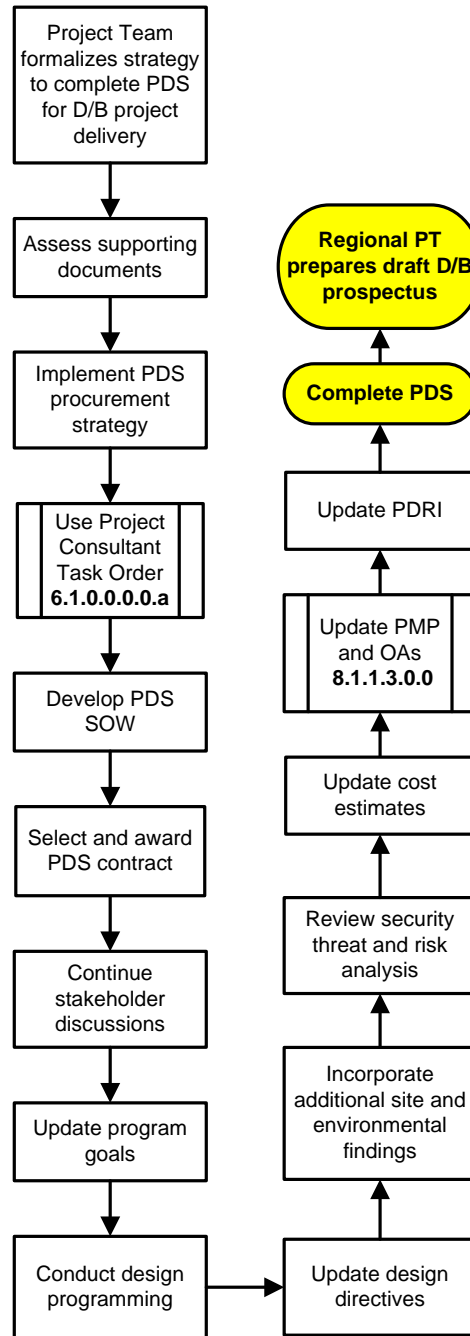
This page applies to:

Traditional D/B D/B-Bridging CMc



2.5.0.0.0.0 Program Development Study (PDS)

- 1.0.0.0.0.0 Project Management Documents
- 2.5.0.0.0.0 Program Development Study (PDS)**
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

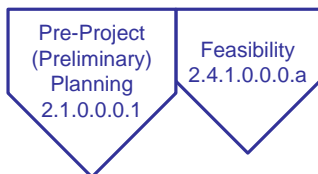
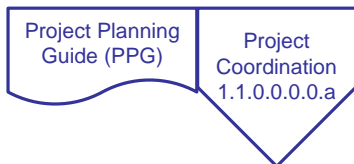


If R&A: Verify and revise FS estimate. Create uniformat-Level III by Shell and TI.

If New Construction: Review and update benchmarks.

Evaluate budget. This is the last opportunity to ensure correct funding for project.

LINKS

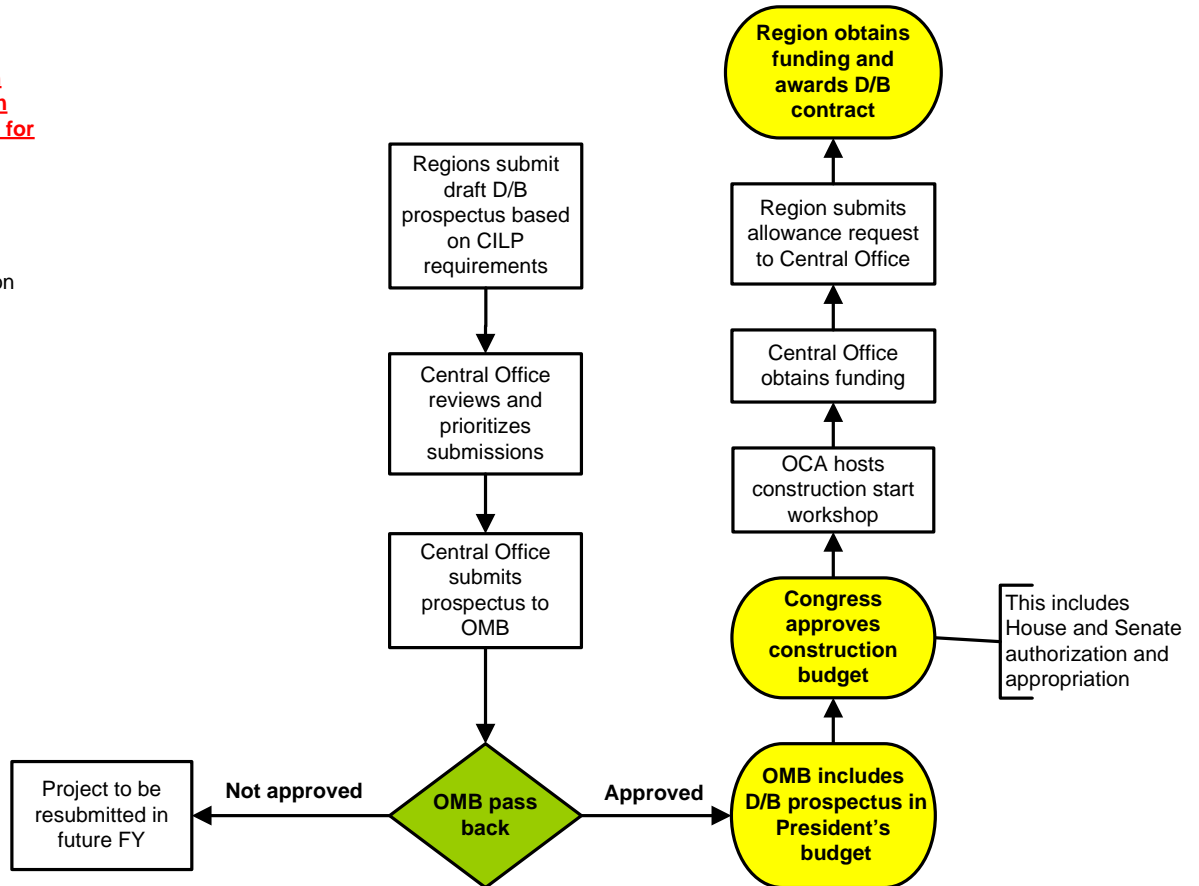


This page applies to:

Traditional D/B D/B-Bridging CMc

**3.4.0.0.0.0 Construction Authorization (Prospectus) for
D/B Project Delivery**

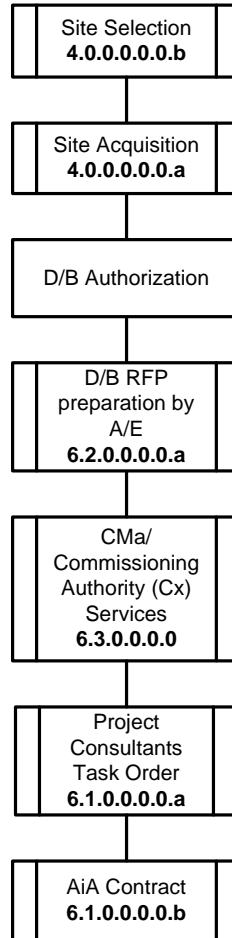
- 1.0.0.0.0.0 Project Management Documents
- 3.4.0.0.0.0 Construction Authorization (Prospectus) for D/B Project Delivery**
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



Procurements
proceed based on the
strategies in the PMP
and IAW with funding
guidance and the Site/
Design Directives
letter

LINKS

DEP&P FAR

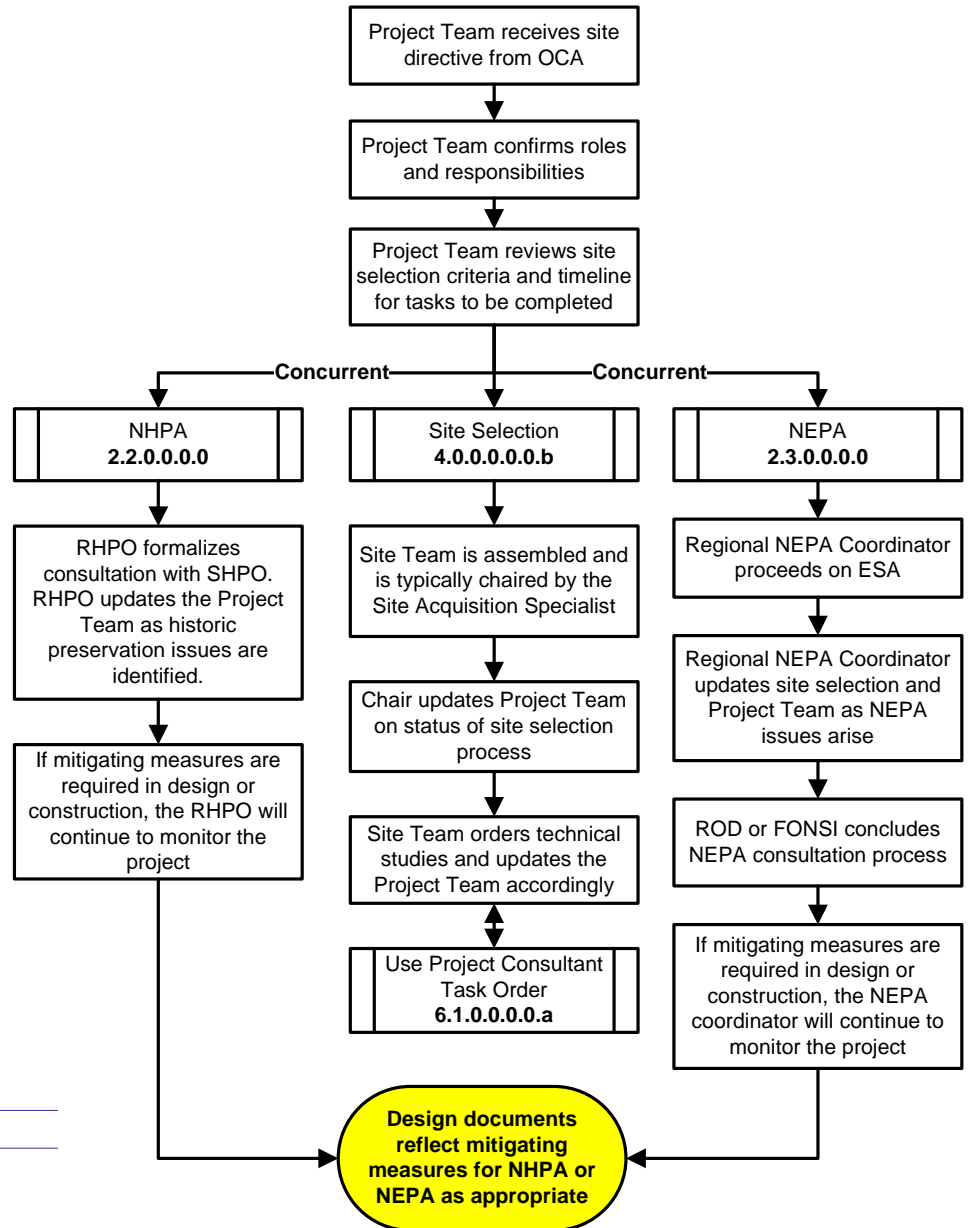
GSAM Site Acquisition

This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

4.1.0.0.0.0 Site Selection/Technical Studies: NHPA and NEPA Process (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 4.1.0.0.0.0 Site Acquisition/ Site Selection/ Technical Studies NHPA and NEPA Process (Overview)**
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



Site Selection includes complex compliance issues to include but not be limited to EOs, NEPA, NHPA, Due Diligence, NAGPRA, CERCLA, et al. Special technical studies are typically required for site evaluation/cost impacts. Project Team must rely upon regional/national specialists to address this complex process.

LINKS

- DEP&P
- PBS-P100
- Fact Sheet on Executive Order 13006
- Pre-Project (Preliminary) Planning 2.1.0.0.0.1
- Relocation Planning 2.6.0.0.0.0

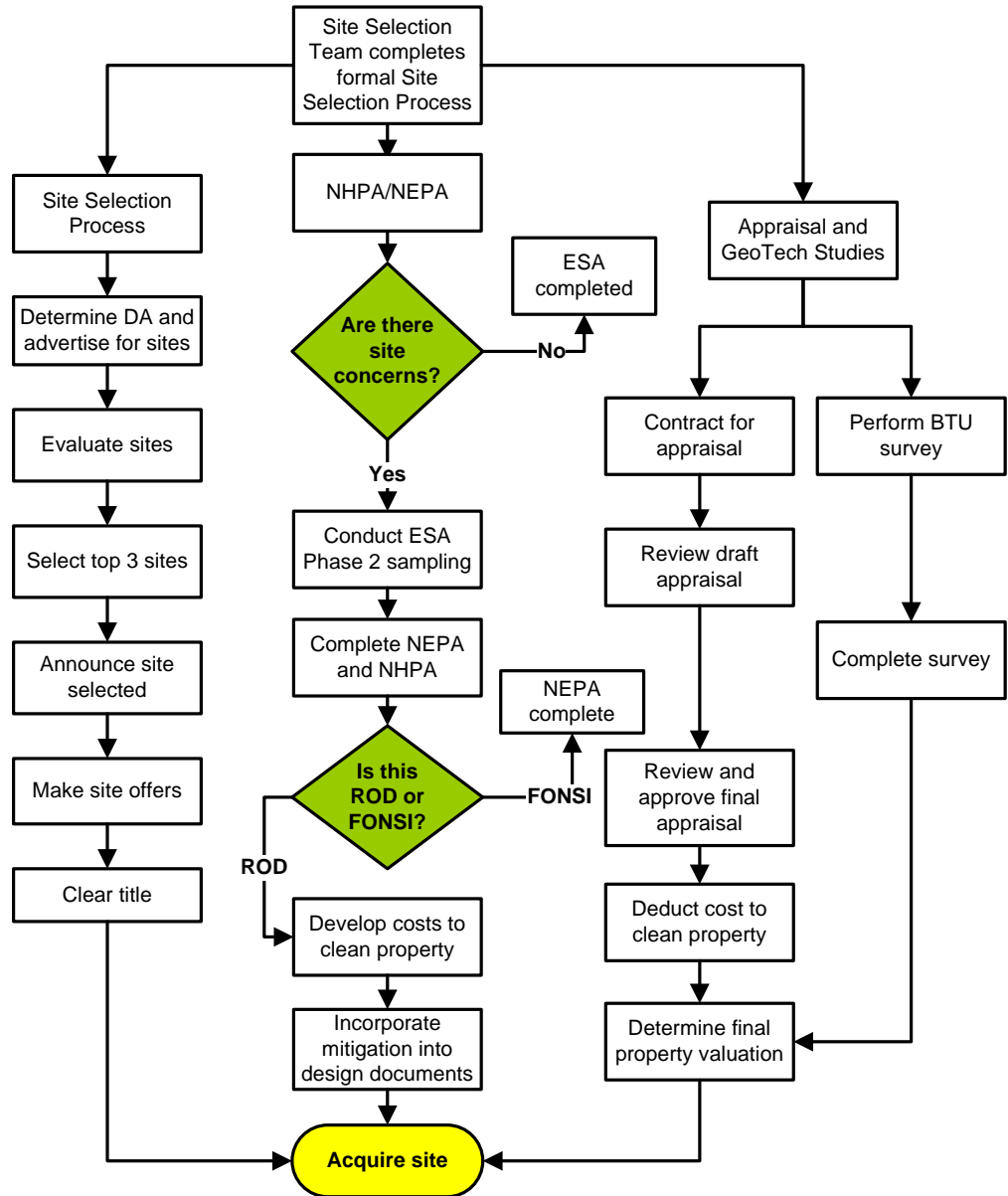
This page applies to:

Traditional D/B D/B-Bridging CMc

Monitor MOA/PAs and mitigation throughout project delivery. This is an ongoing rather than an ending process.

4.2.0.0.0.0 Site Acquisition (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 4.2.0.0.0.0 **Site Acquisition (Overview)**
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



A process overview of Site, NHPA, Due Diligence, NEPA, et al., may be found in the Library of PM Guide

Construction Award cannot occur without clear title to site

Monitor MOA/PAs and mitigation throughout project delivery. This is an ongoing process rather than an ending process.

LINKS

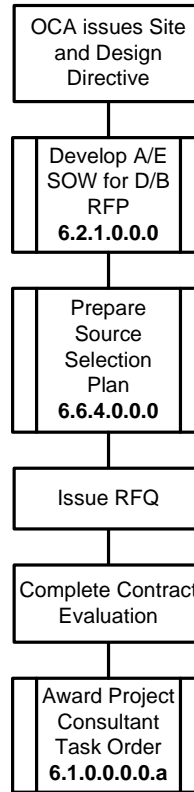
- GSA Guidebook I – Acquisition of Real Property
- Relocation Planning 2.6.0.0.0.0

This page applies to:

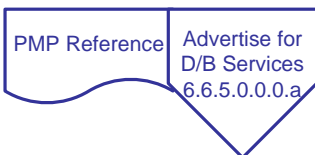
Traditional
 D/B
 D/B-Bridging
 CMc

6.2.0.0.0.0.a A/E Procurement (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.2.0.0.0.0.a A/E Procurement (Overview)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



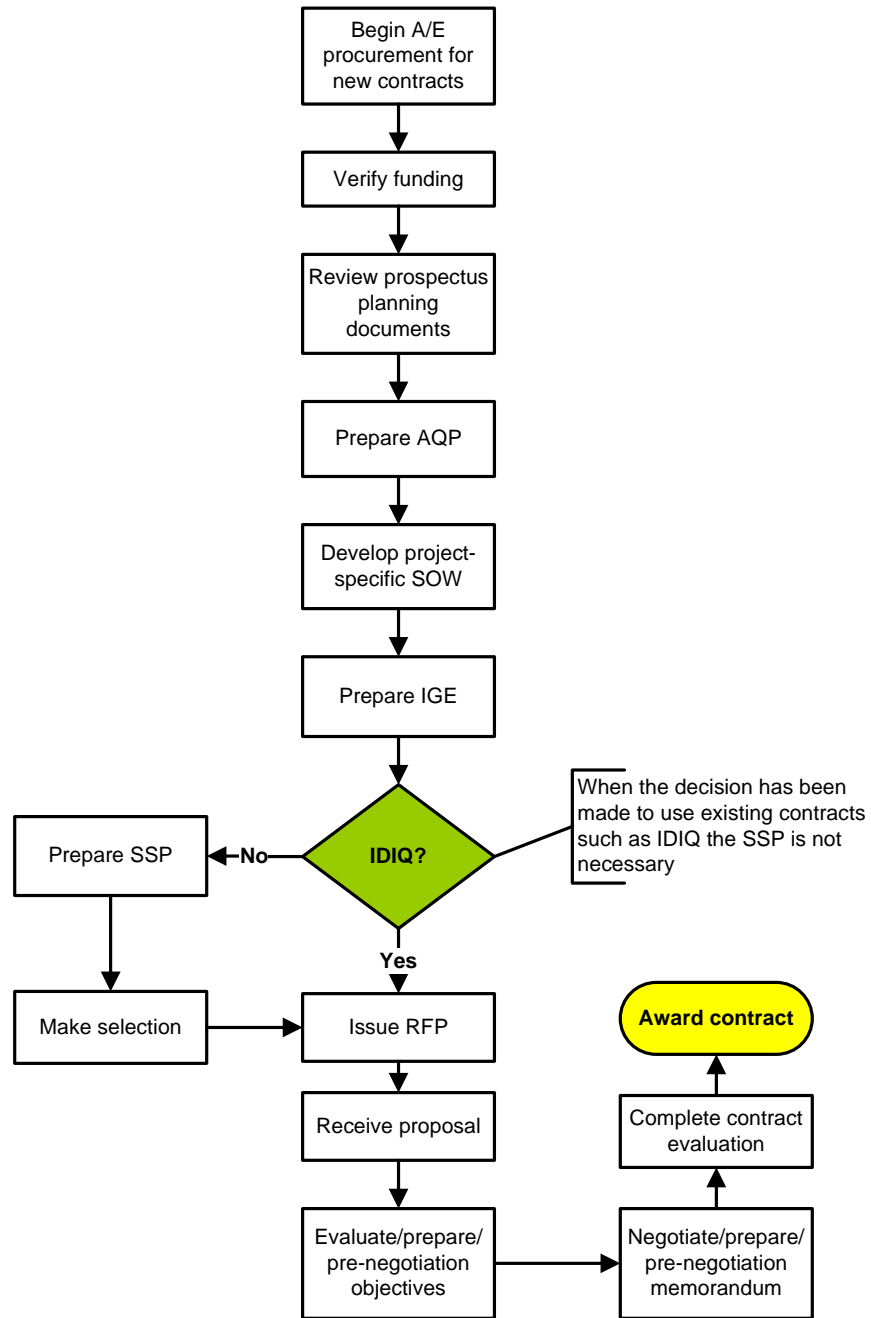
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



**6.2.0.0.0.b A/E Procurement Task Order
for D/B RFP Preparation**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.2.0.0.0.0.b A/E Procurement Task Order for D/B RFP Preparation**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

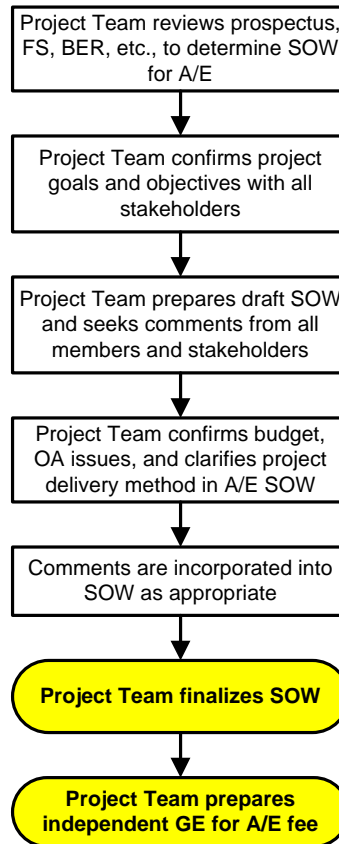
FS	PDS	PMP Reference
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This page applies to:

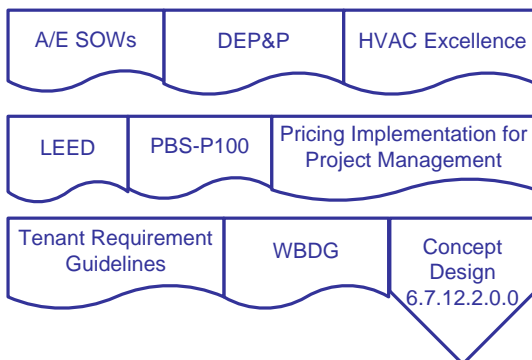
Traditional
 D/B
 D/B-Bridging
 CMc

6.2.1.0.0.0 A/E Services Scope of Work Overview (RFP Preparation)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.2.1.0.0.0 A/E Services Scope of Work Overview (RFP Preparation)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

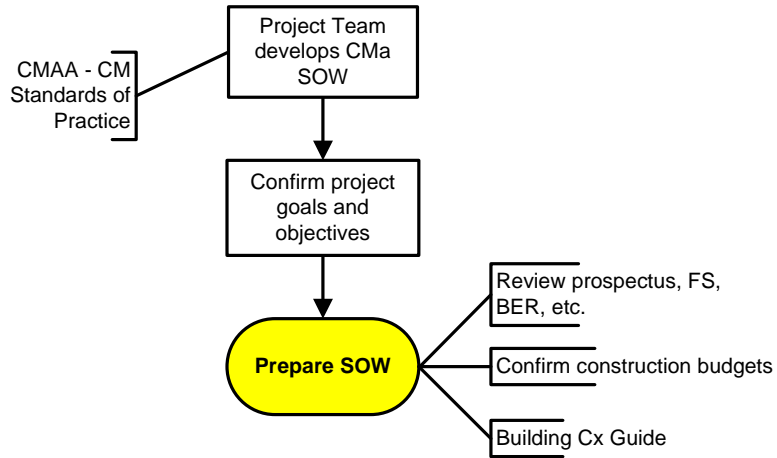


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.3.1.0.0.0.a CMA Scope of Work

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.3.1.0.0.0.a CMA Scope of Work**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



CMA must be on contract concurrent with Design A/E to maximize their input early in the Design Concepts and DDs. This would apply to CMc.

LINKS

CMAA Standards	DEP&P
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HVAC Excellence	LEED	PBS-P100
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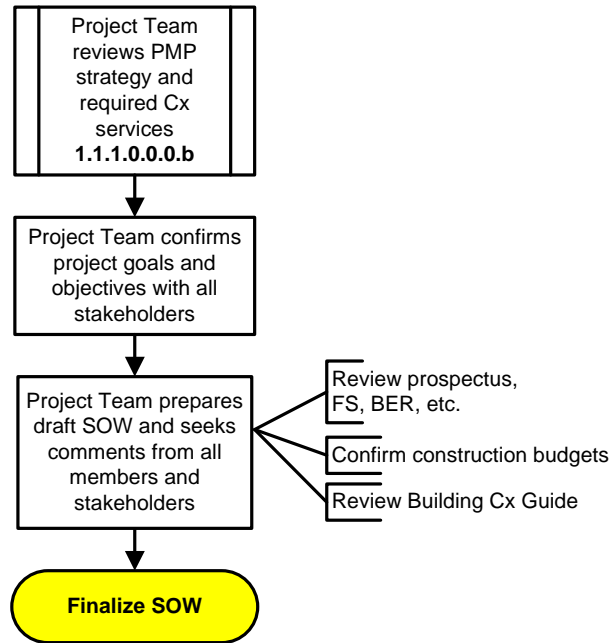
Pricing Implementation for Project Management	SOW Examples
---	--------------

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

6.3.1.0.0.0.b CxA Scope of Work (if apart from CMA)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.3.1.0.0.0.b Cx Scope of Work (if apart from CMA)**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



The Project Team evolves over the life of the project. As contractors (A/E, CMA, CMc, Cx, GC/CC) and special consultants are hired, they become a part of the Project Team.

LINKS

Building Cx Guide DEP&P HVAC Excellence

LEED PBS-P100

Pricing Implementation for Project Management SOW Examples

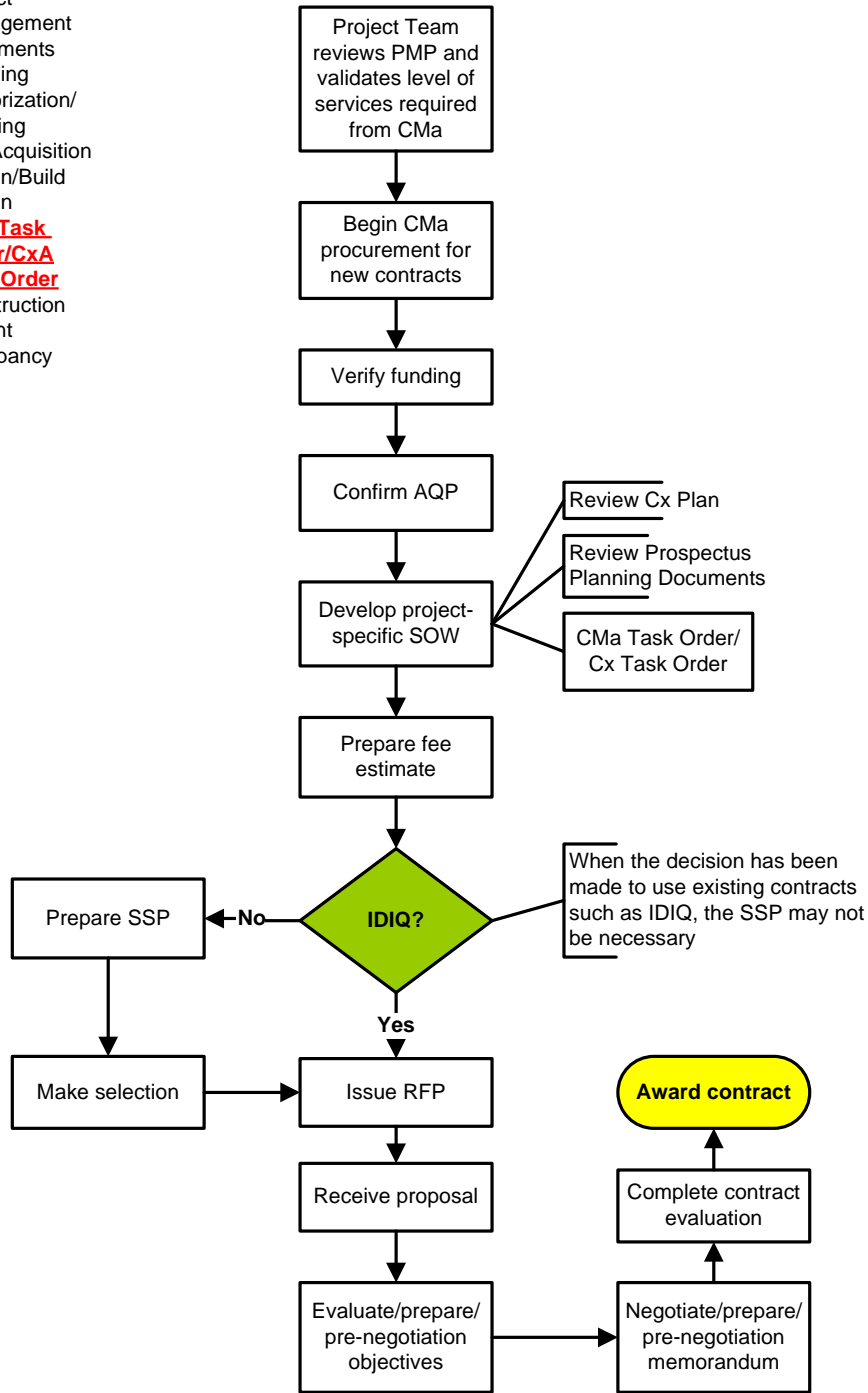
This page applies to:

Traditional D/B D/B-Bridging CMc



6.3.2.0.0.0 CMA Task Order/ CxA Task Order

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.3.2.0.0.0 CMA Task Order/CxA Task Order**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



The Project Team evolves over the life of the project. As contractors (A/E, CMA, CMc, Cx, GC/CC) and special consultants are hired, they become a part of the Project Team.

CMA must be on contract concurrent with Design A/E to maximize their input early in the Design Concepts and DDs. This would apply to CMc.

LINKS

FS	PDS	PMP Reference
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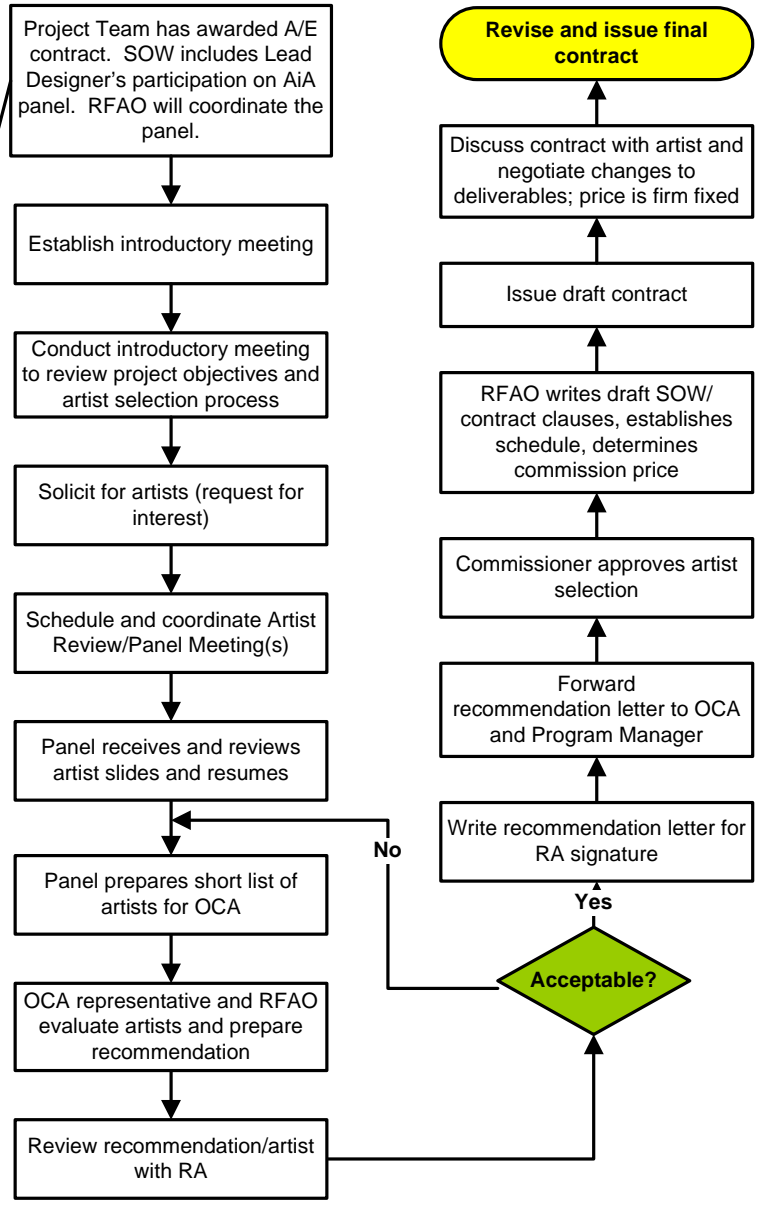
This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

6.1.0.0.0.b Art-in-Architecture Contract

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.1.0.0.0.b Art-in-Architecture Contract**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

Must have D/B A/E's Lead Designer under contract



LINKS

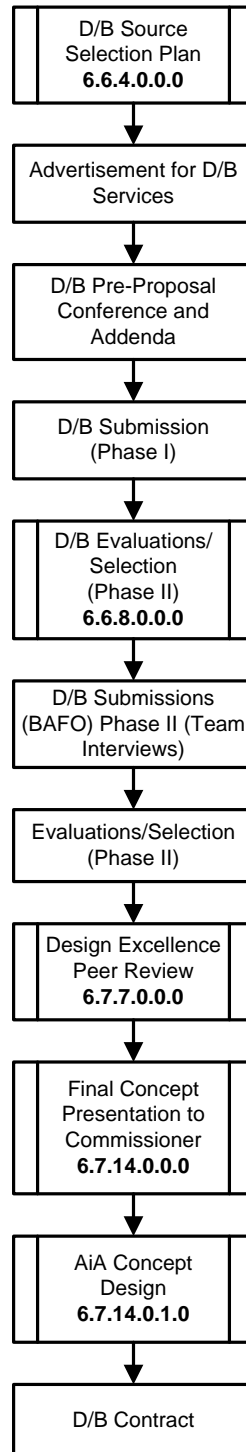
Fine Arts Desk Guide

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

6.6.0.0.0 Design/Build Procurement (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.6.0.0.0.0 Design/Build Procurement (Overview)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

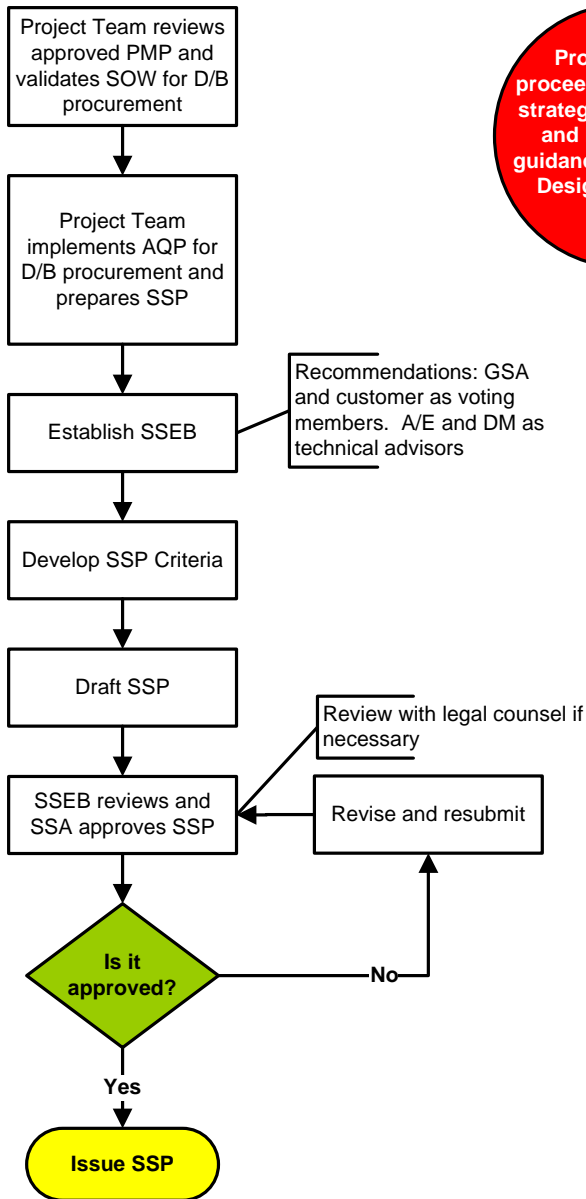


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.6.4.0.0.0 D/B Source Selection Plan

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 D/B Source Selection Plan**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



Procurements proceed based on the strategies in the PMP and IAW funding guidance and the Site/Design Directives letter

LINKS

FAR	Sample SSP	Source Selection Guide
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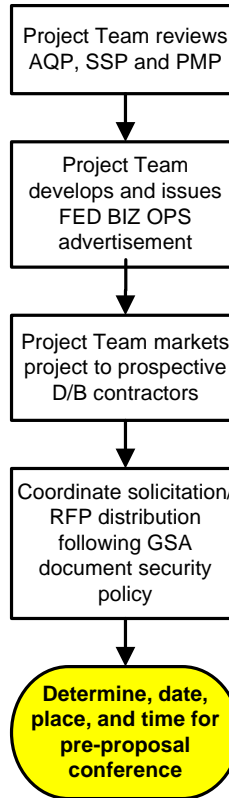
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

Advertise for D/B Services
6.6.5.0.0.0.a

6.6.5.0.0.0.a Advertisement for D/B Services

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.6.5.0.0.0.a Advertisement for D/B Services**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



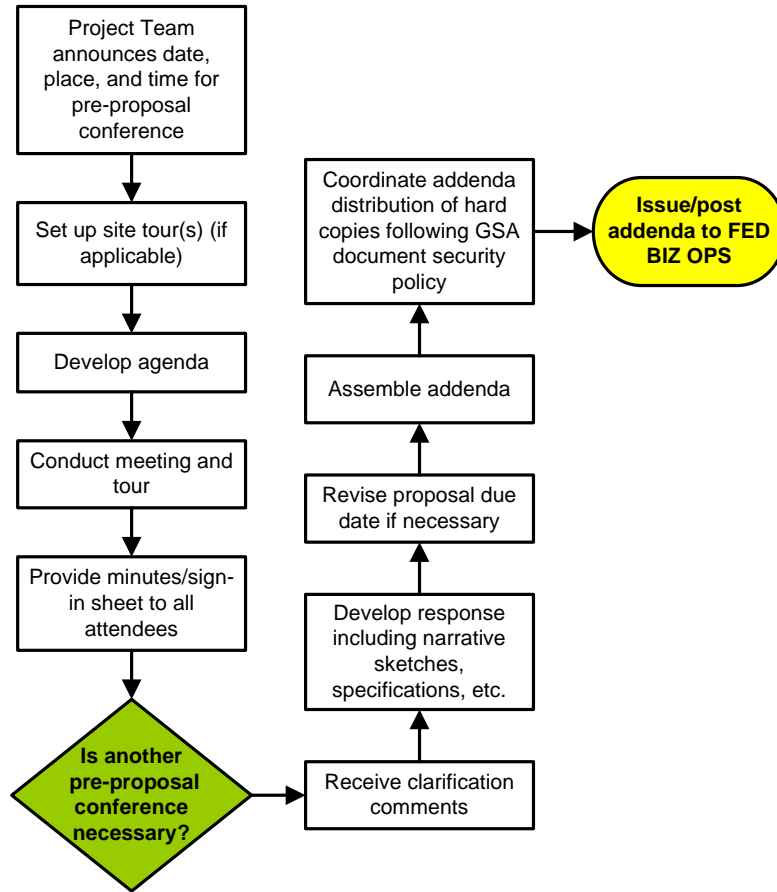
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.6.5.0.0.0.b D/B Pre-Proposal Conference and Addenda



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.6.5.0.0.0.b D/B Pre-Proposal Conference and Addenda**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

GSA Document Security Requirement	Sample Agenda
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D/B Procurement 6.6.0.0.0.0	Advertisement for D/B Services 6.6.5.0.0.0.a
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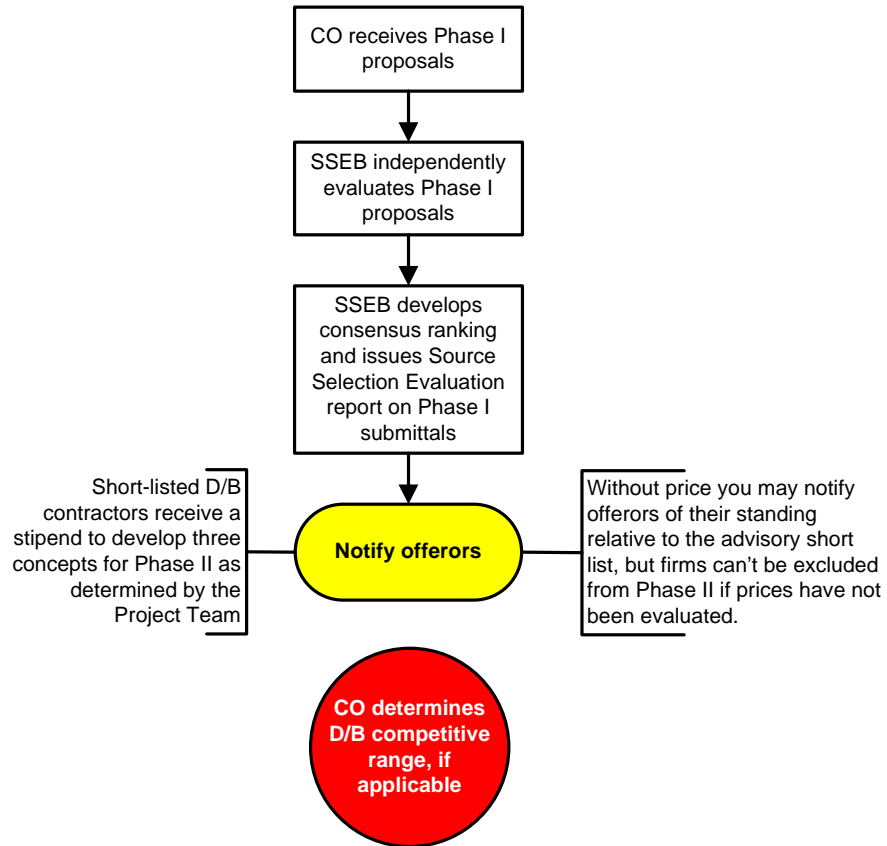
Traditional
 D/B
 D/B-Bridging
 CMc



6.6.6.0.0.0 D/B Submission (Phase I)



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.6.6.0.0.0 D/B Submission (Phase I)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



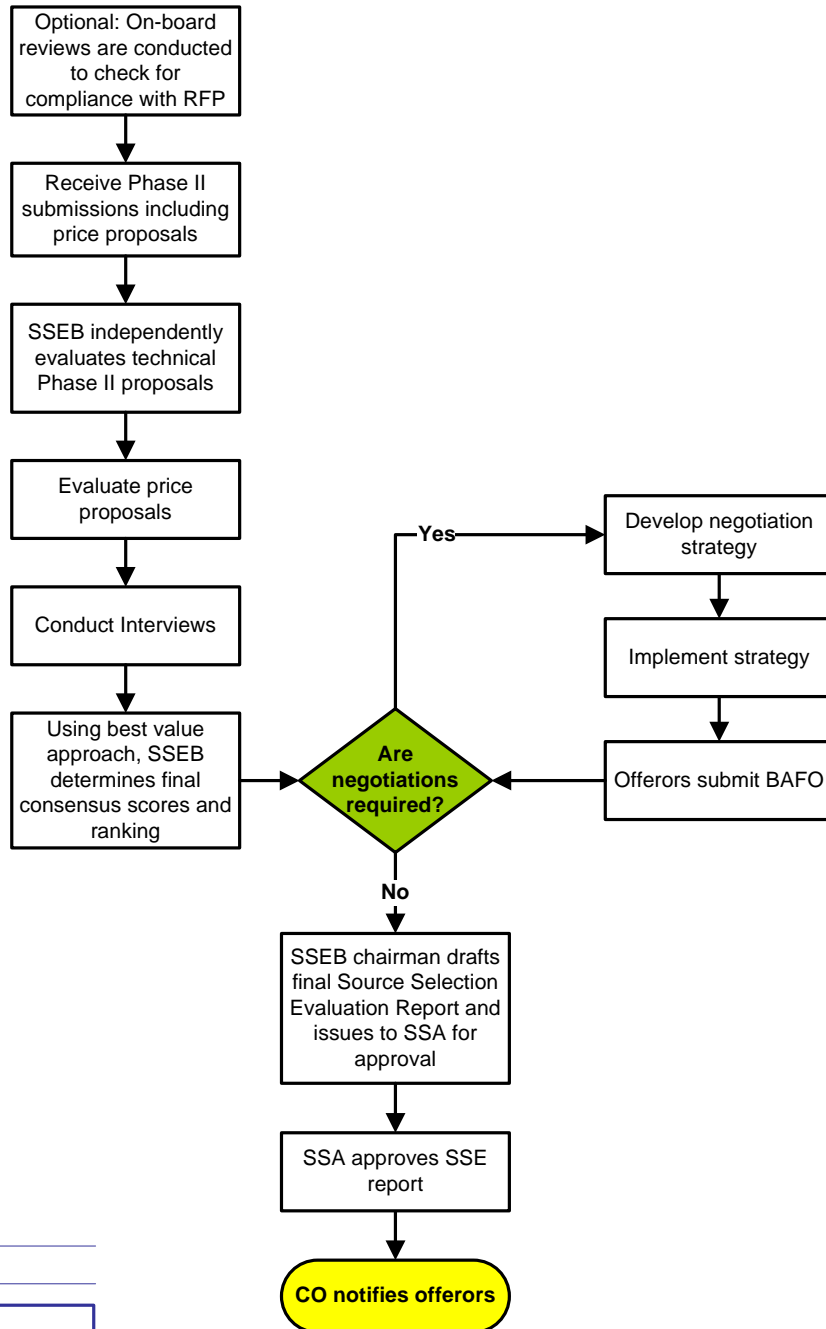
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



**6.6.8.0.0.0 D/B Submission Phase (BFAO) (Phase II)
(Team Interviews) and 6.6.9.0.0.0 D/B Evaluations/
Selection (Phase II)**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.6.8.0.0.0 D/B Submission Phase (BFAO) (Phase II) (Team Interviews)**
- 6.6.9.0.0.0 D/B Evaluations/ Selection (Phase II)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Sample RFP	D/B Procurement (Overview) 6.6.0.0.0.0	D/B Submission (Phase I) 6.6.6.0.0.0
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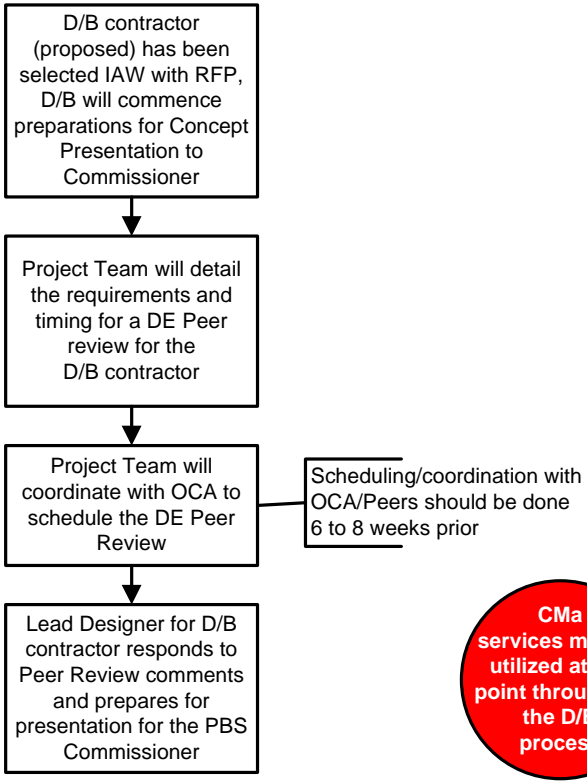
This page applies to:

Traditional D/B D/B-Bridging CMc

6.7.7.0.0.0 Design Excellence Peer Review



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/ Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.7.7.0.0.0 Design Excellence Peer Review**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



CMA services may be utilized at any point throughout the D/B process

LINKS



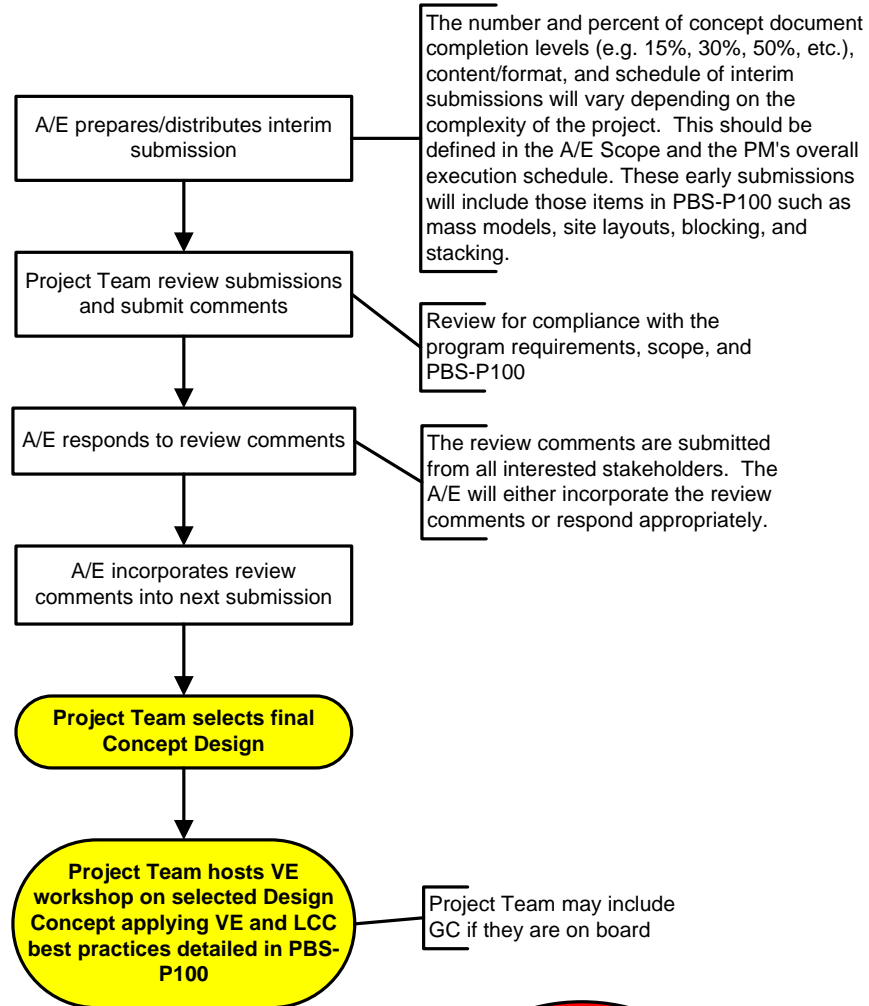
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



6.7.6.3.0.0 Concept Design Review Comments Including Concept Design Selection and 6.7.9.0.0.0 VE Workshop

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.7.6.3.0.0 Concept Design Review Comments Including Concept Design Selection and 6.7.9.0.0.0 VE Workshop**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



On-board reviews are usually informal and discretionary. They are conducted to check the progress status of various disciplines. Attendees will vary depending upon issues to be reviewed. Separate breakout sessions by discipline, e.g., fire protection, mechanical, electrical, architectural, may be effective.

LINKS

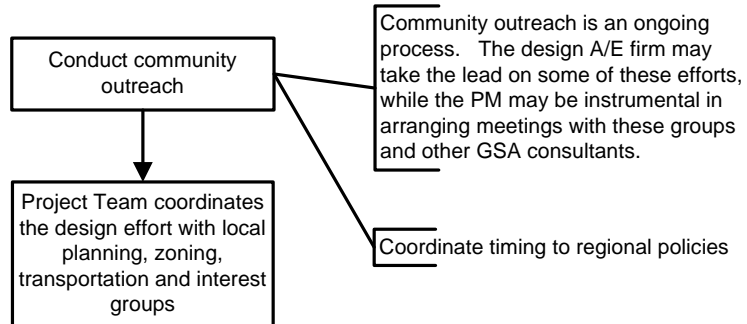
A/E SOW	DEP&P	Design Review Checklist
DrCHECKS	PBS-P100 - Appendix	Submission Checklist

This page applies to:

Traditional D/B D/B-Bridging CMc

6.7.12.2.0.0 Concept Design Review Comments (Urban Design Review Boards)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.7.12.2.0.0 Concept Design Review Comments (Urban Design Review Boards)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

GSA Guidebook I – Acquisition of Real Property	GSA Guidebook II – Relocation of Residents and Businesses
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NEPA	NHPA	PBS-P100
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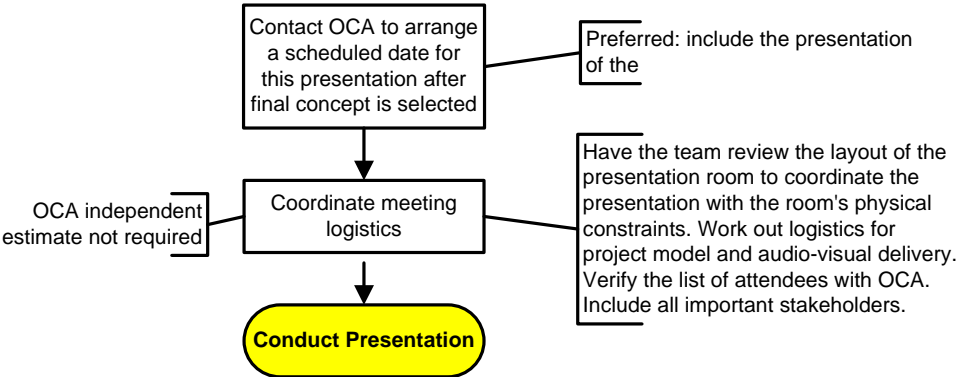
Project Planning Guide

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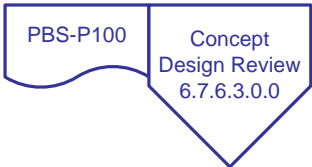
Traditional D/B D/B-Bridging CMc

6.7.14.0.0.0 Final Concept Presentation to the Commissioner

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.7.14.0.0.0 Final Concept Presentation to the Commissioner**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

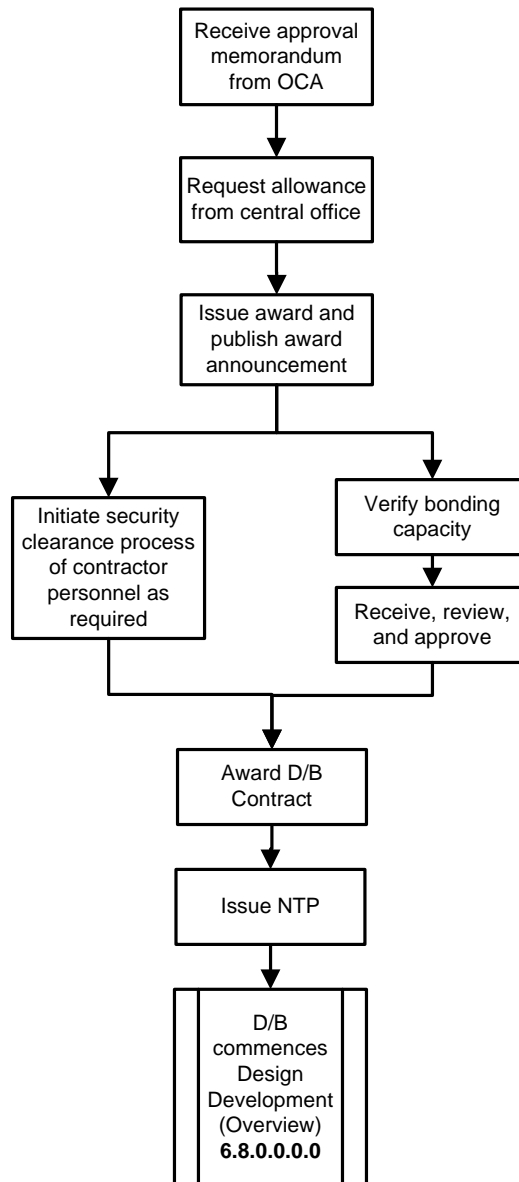


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.6.12.0.0.0 D/B Contract**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



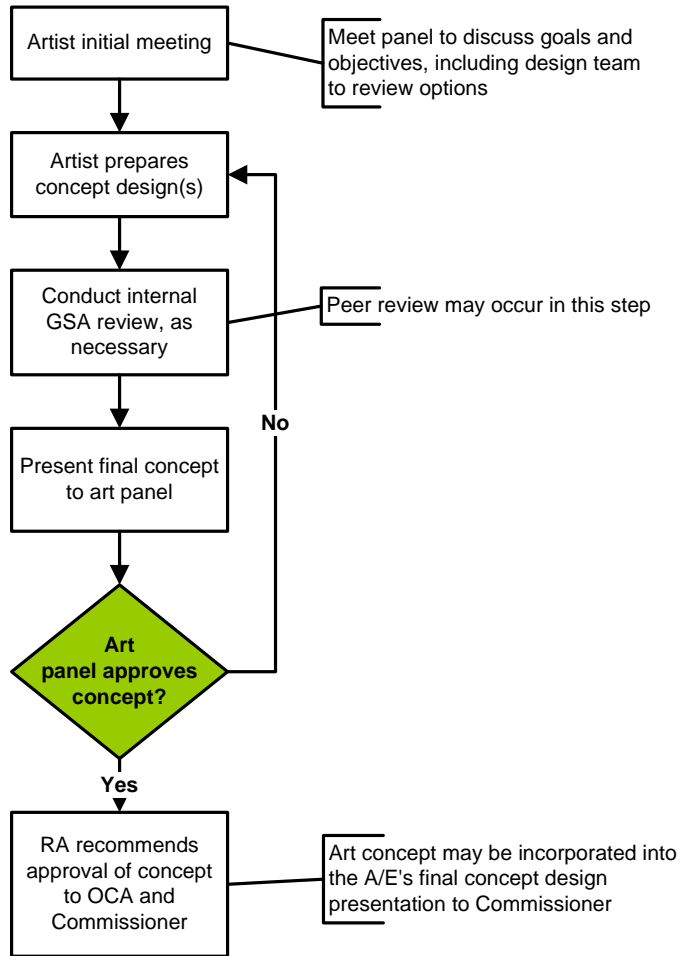
This page applies to:

- Traditional D/B D/B-Bridging CMc

6.7.14.0.1.0 Art-in-Architecture Concept Design



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.7.14.0.1.0 Art-in-Architecture Concept Design**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

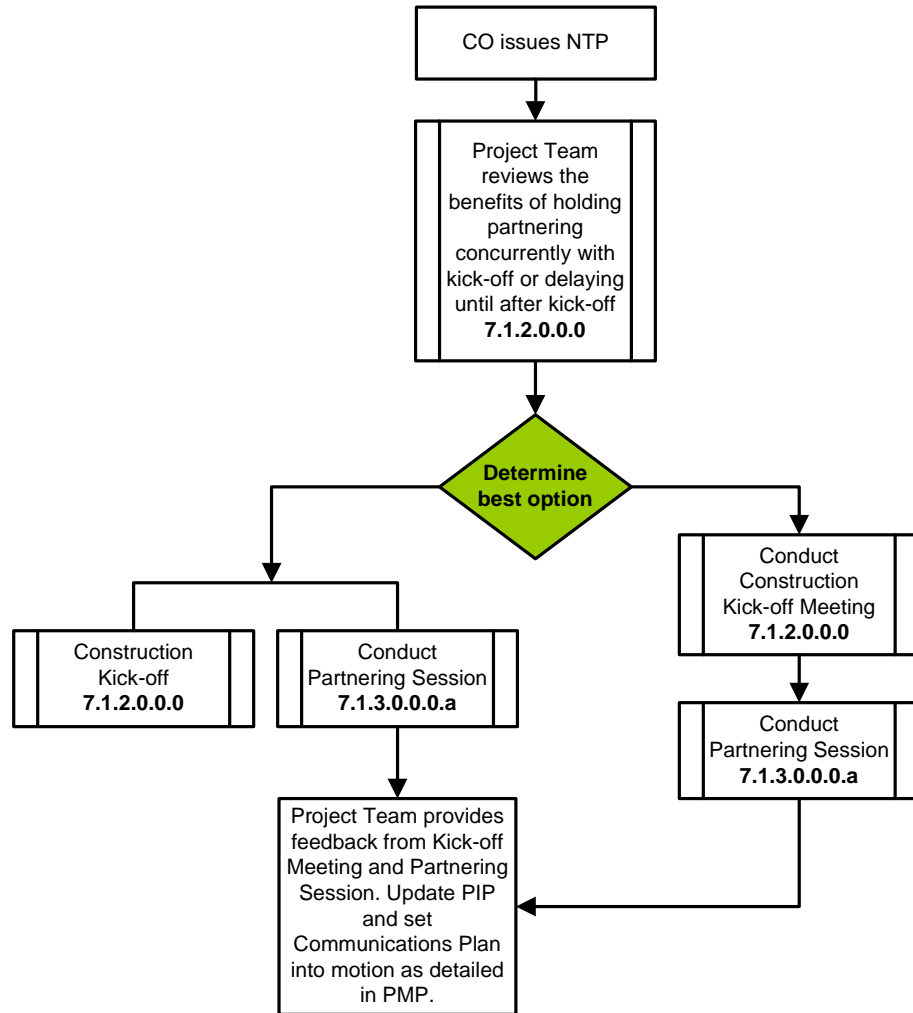


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.6.14.0.0.0 D/B Notice to Proceed**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Sample NTP Letter

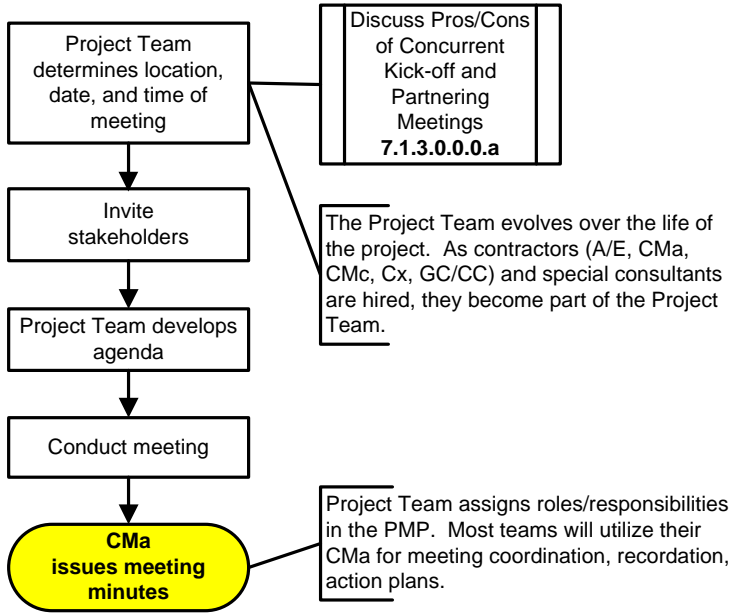
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



7.1.2.0.0.0 Construction Kick-off Meeting

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.2.0.0.0 Construction Kick-off Meeting**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Sample Kick-off Meeting Agenda	Suggested Stakeholders Invitation List
--	--

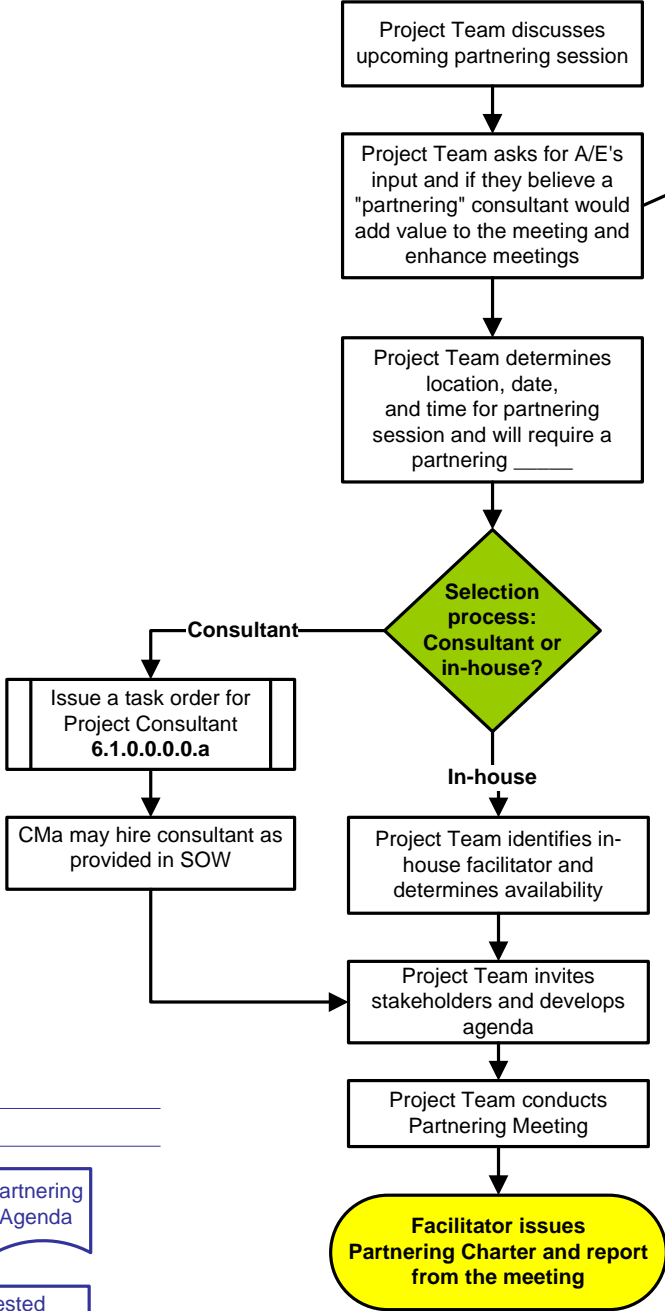
PMP
1.1.1.0.0.0.b

This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

7.1.3.0.0.0.a Partnering Session

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.3.0.0.0.a Partnering Session**
- 8.0.0.0.0 Tenant Occupancy



The Project Team evolves over the life of the project. As contractors (A/E, CMA, CMC, Cx, GC/CC) and special consultants are hired, they become a part of the Project Team.

LINKS

Sample Charters and Reports | Sample Partnering Session Agenda

Sample Partnering Techniques | Suggested Attendees List

Follow-up Partnering Session
7.1.10.0.0.0

This page applies to:

Traditional D/B D/B-Bridging CMC

7.1.3.0.0.0.b Partnering Session: Timing Benefits and Drawbacks

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
 - 7.1.3.0.0.0.b Partnering Session: Timing Benefits and Drawbacks**
- 8.0.0.0.0 Tenant Occupancy

Option A: Holding partnering concurrently with kick-off:

Pros: Enhances team building.
Captures the early enthusiasm for a new project.
Logistics and scheduling are simplified with one meeting.

Cons: Duration and intensity could tire stakeholders and team members; information overload.
Agenda is more generic in format than actual, as construction has not started yet.

Option B: Delaying partnering until after kick-off:

Pros: Real construction issues can be addressed.
Real relationship issues can be addressed.
Can determine if communications and processes established at the Kick-off Meeting are working correctly.

Cons: Logistics in scheduling: not being able to assemble all the stakeholders at the same time.
Kick-off enthusiasm has waned.
Personality conflicts may have already arisen and may be causing problems.
Project has already begun, which may make it difficult for project staff to break away from the site and attend the meeting.

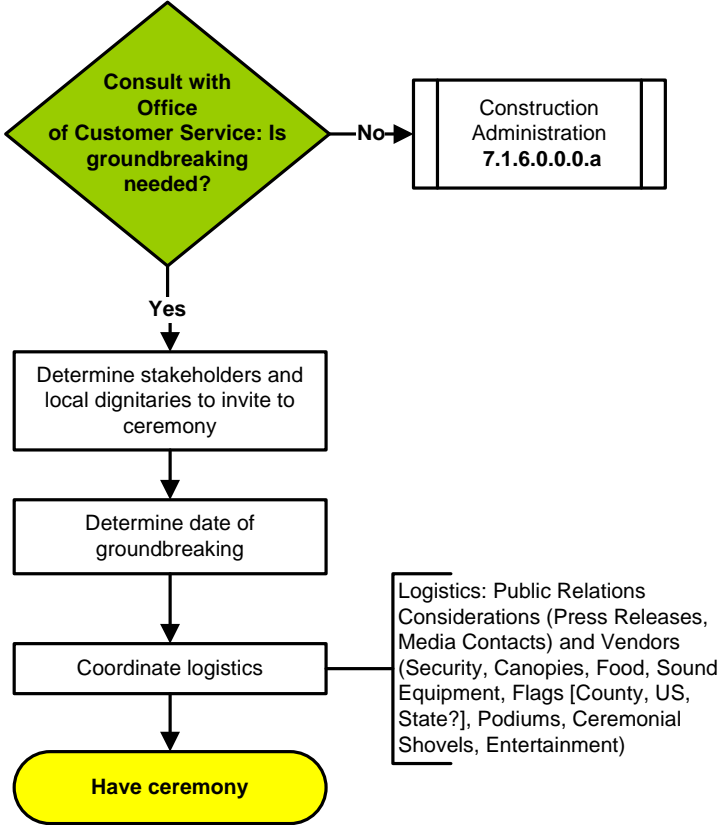
**A/E Meeting:
Discuss
with the A/E team
planning trigger for
whether the team feels
an outside consultant
for the Partnering
Meeting is
necessary.**

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.5.0.0.0 Groundbreaking/Construction Start

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.5.0.0.0 Groundbreaking/Construction Start**
- 8.0.0.0.0 Tenant Occupancy

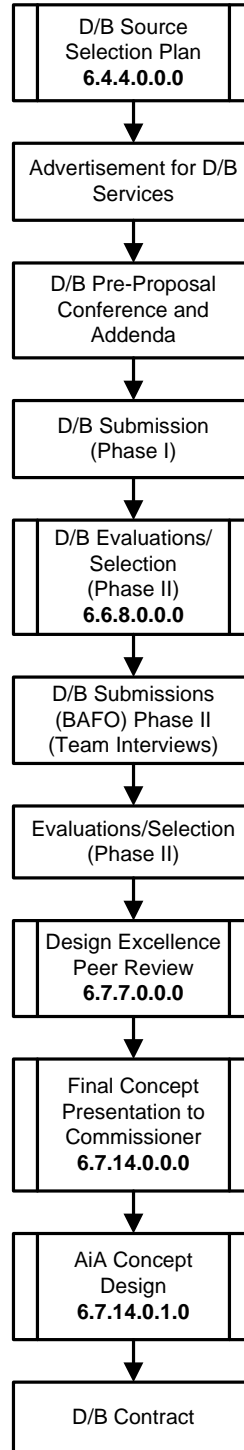


This page applies to:

Traditional D/B D/B-Bridging CMc

6.8.0.0.0 Design Development (Overview)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.8.0.0.0 Design Development (Overview)**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

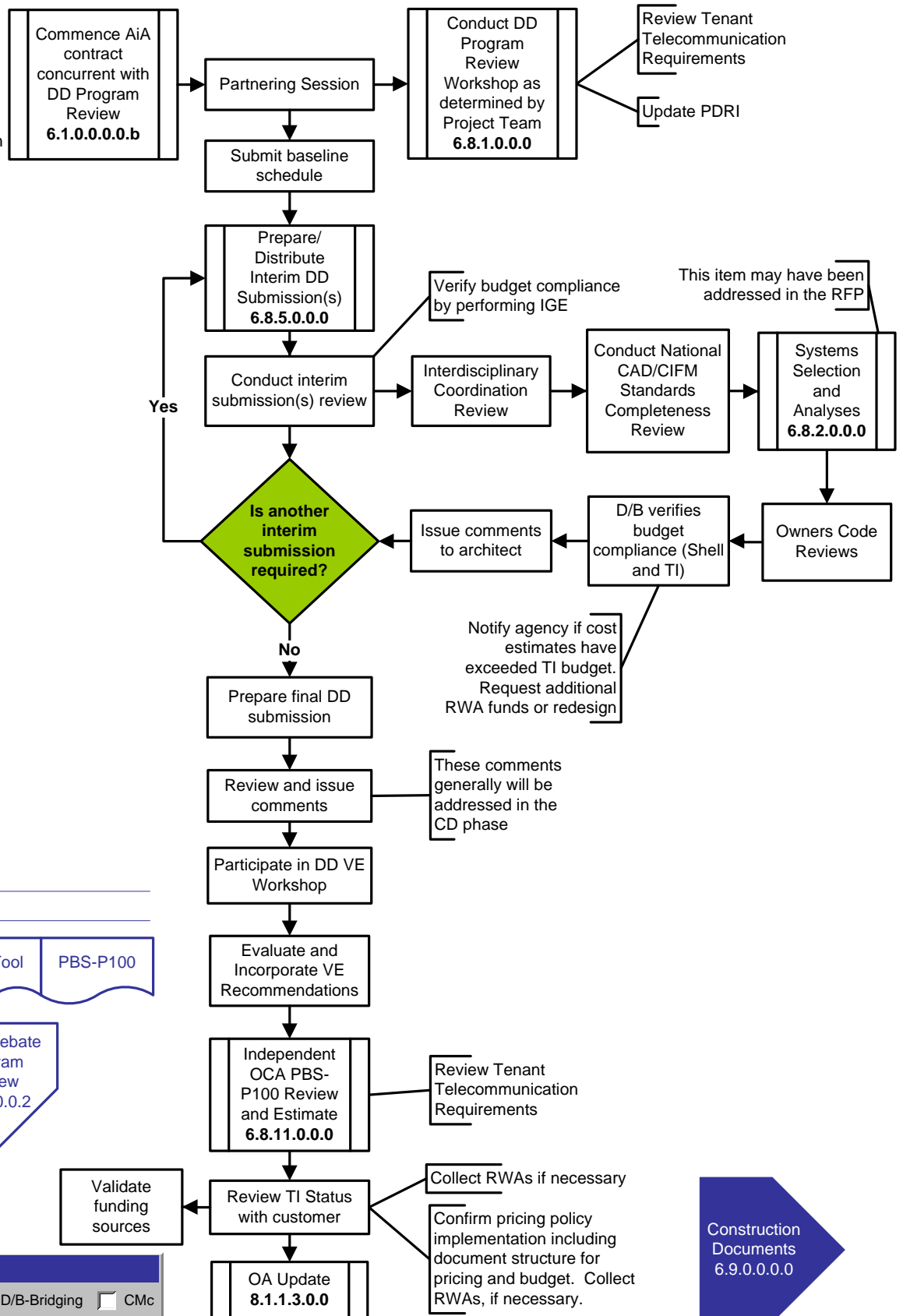


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.8.0.0.0.1 Design Development (Process)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.8.0.0.0.1 Design Development (Process)
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy



LINKS

National CAD/CIFM Standards | OA Tool | PBS-P100

PDRI | Utility Rebate Program Review 6.8.0.0.0.2

OA (Accepted Draft): During Construction 8.1.1.3.1.0

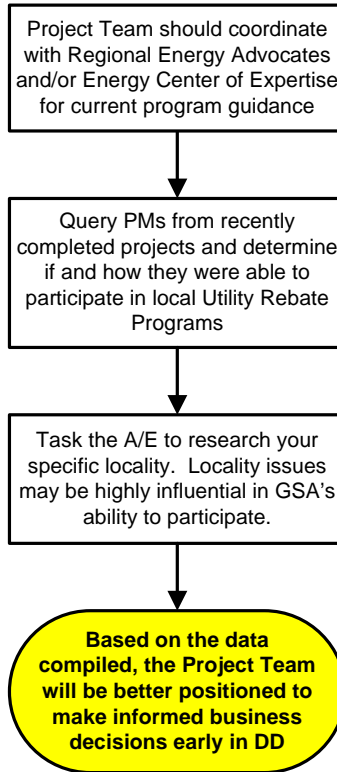
This page applies to:

Traditional D/B D/B-Bridging CMc



6.8.0.0.0.2 Utility Rebate Program Review

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.8.0.0.0.2 Utility Rebate Program Review**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

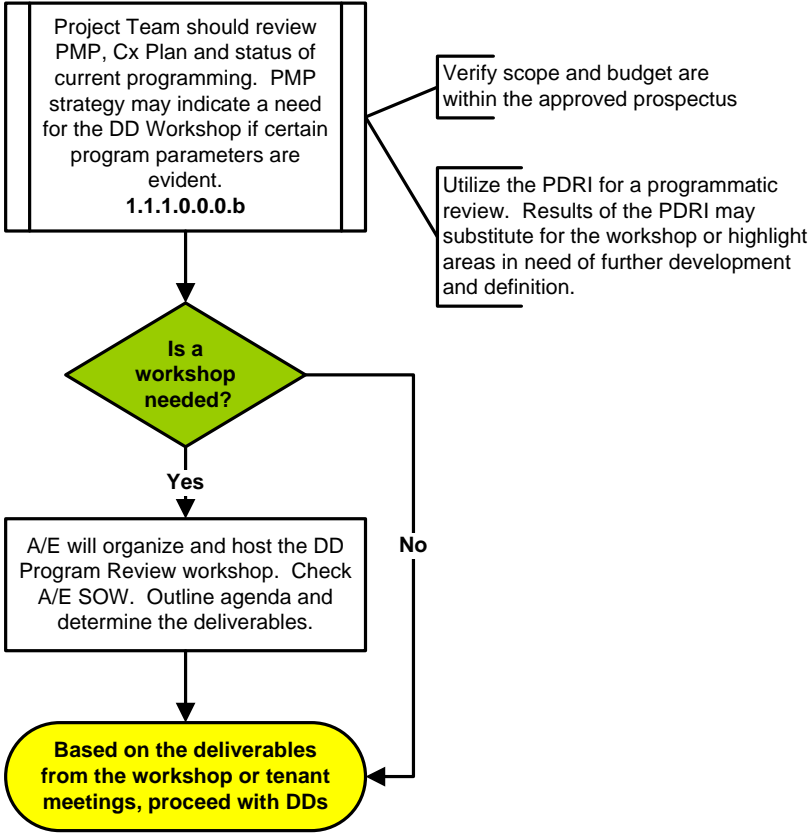
HVAC Excellence	PBS-P100
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This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

6.8.1.0.0.0 DD Program Review Workshop

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 6.8.1.0.0.0 DD Program Review Workshop**
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy

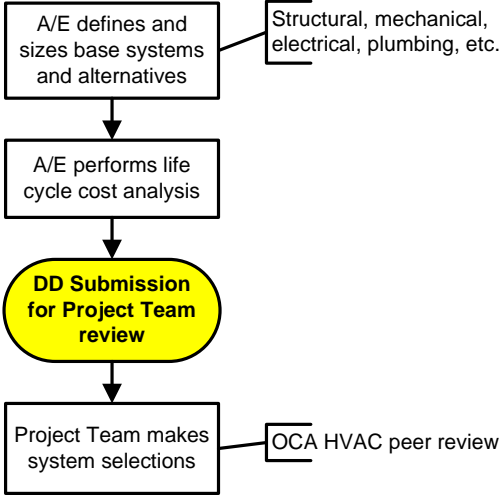


This page applies to:

Traditional D/B D/B-Bridging CMc

6.8.2.0.0.0 DD Systems Selection Analyses

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.8.2.0.0.0 DD Systems Selection Analyses**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



Must be aligned with LEED goals

LINKS

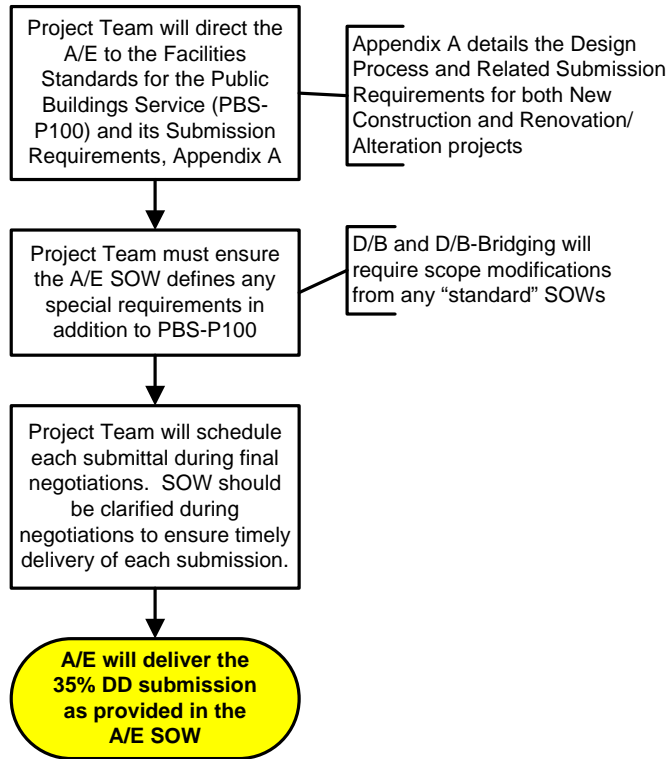
HVAC Excellence	PBS-P100	PMP Reference
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This page applies to:

Traditional D/B D/B-Bridging CMc

6.8.5.0.0.0 DD Submission (35%)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.8.5.0.0.0 DD Submission (35%)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

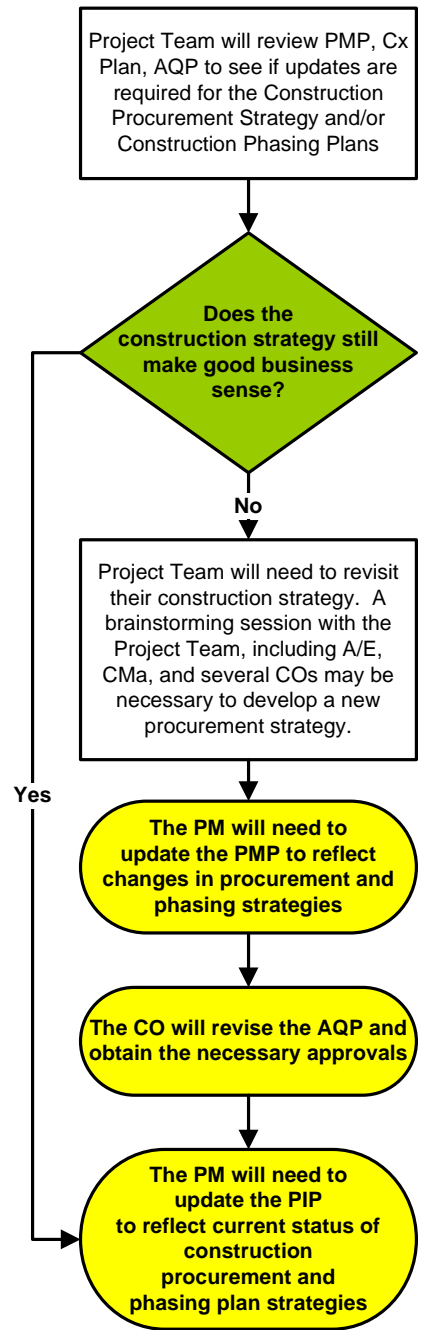
PBS-P100

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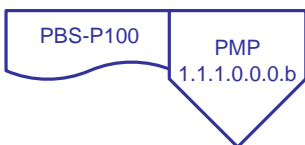
Traditional D/B D/B-Bridging CMc

6.8.9.0.0.0 Construction Strategy/Phasing Plan

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.8.9.0.0.0 Construction Strategy/Phasing Plan**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS



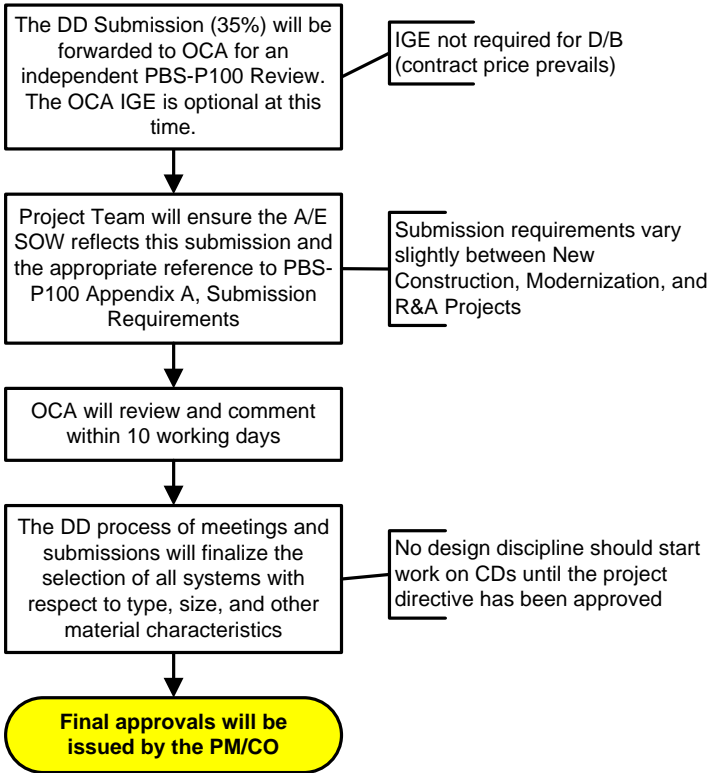
This page applies to:

Traditional D/B D/B-Bridging CMc

Independent
OCA
PBS-P100
Review
6.8.11.0.0.0

6.8.11.0.0.0 Independent OCA PBS-P100 Review and IGE

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.8.11.0.0.0 Independent OCA PBS-P100 Review and IGE Estimate**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

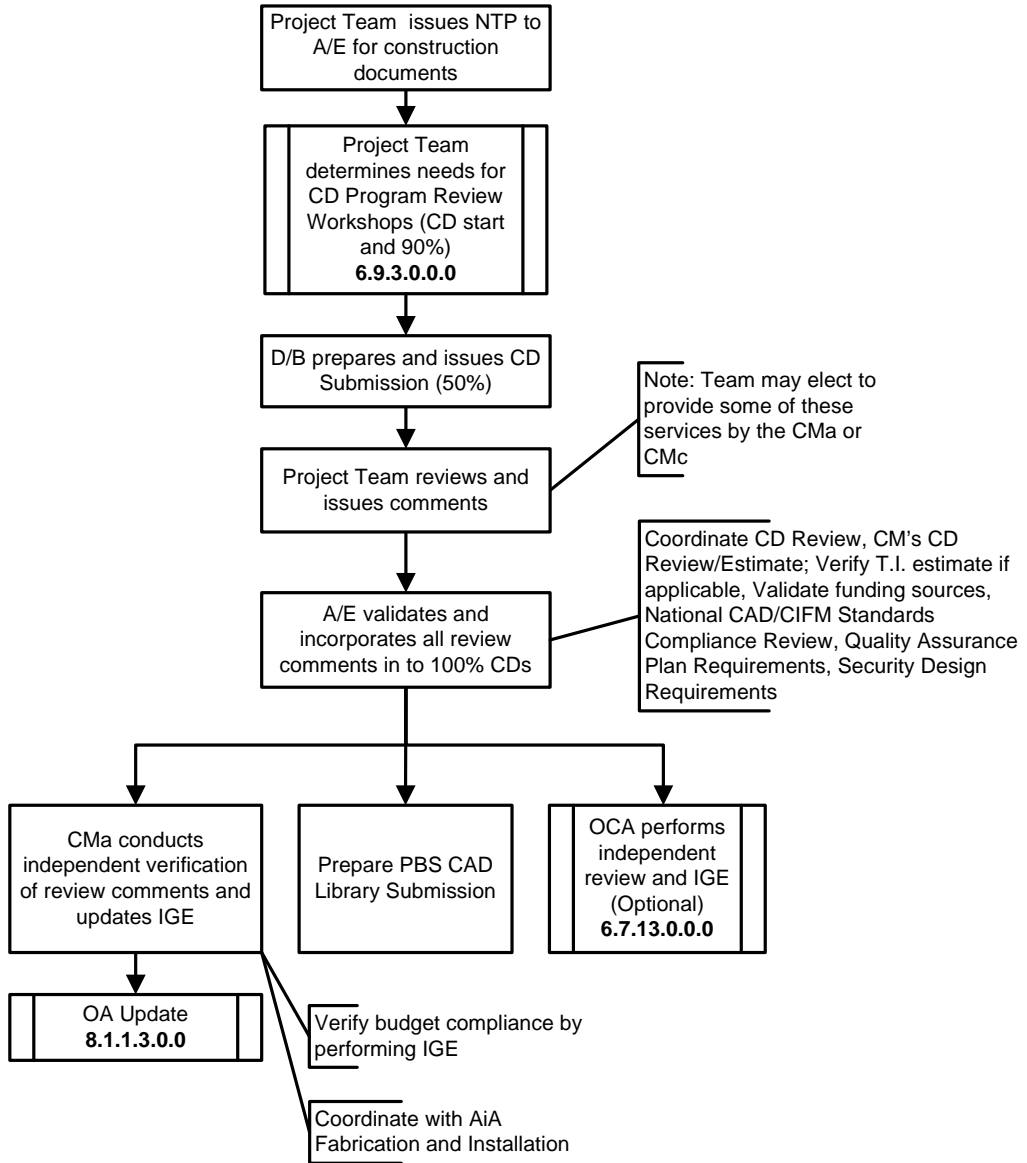
PBS-P100

This page applies to:

Traditional D/B D/B-Bridging CMc

6.9.0.0.0 Construction Documents

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.9.0.0.0.0 Construction Documents**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

National CAD/CIFM Standards PBS-P100

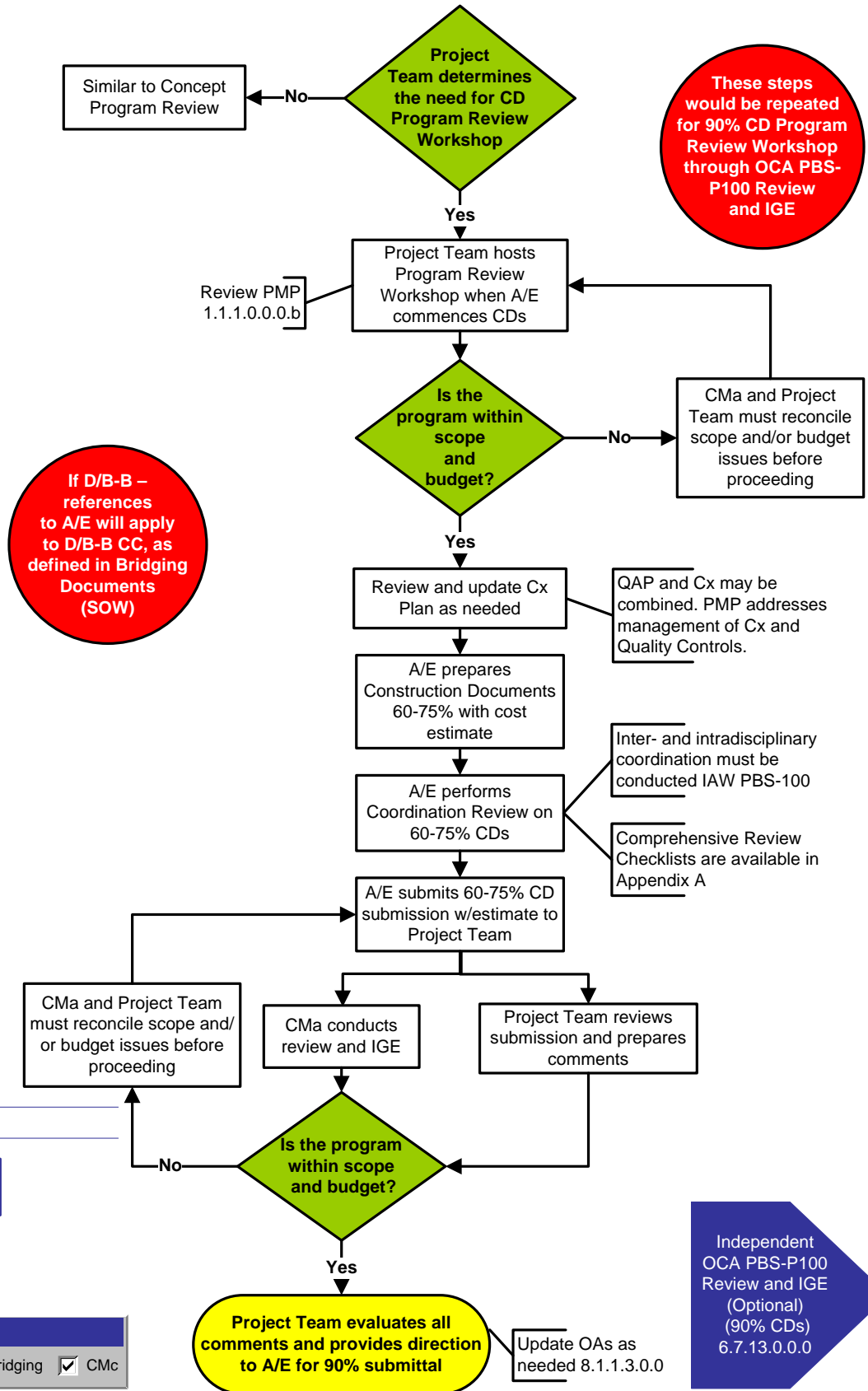
PBS Pricing Desk Guide VE Guide

This page applies to:

Traditional D/B D/B-Bridging CMc

6.9.3.0.0.0 CD Program Review Workshop (CD Start)
6.9.10.0.0.0 CD Program Review Workshop (90%)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.9.3.0.0.0 CD Program Review Workshop (CD Start)**
- 6.9.10.0.0.0 CD Program Review Workshop (90%)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



If D/B-B – references to A/E will apply to D/B-B CC, as defined in Bridging Documents (SOW)

These steps would be repeated for 90% CD Program Review Workshop through OCA PBS-P100 Review and IGE

LINKS

PBS-P100 PMP Reference

Professional Services Estimating Tool

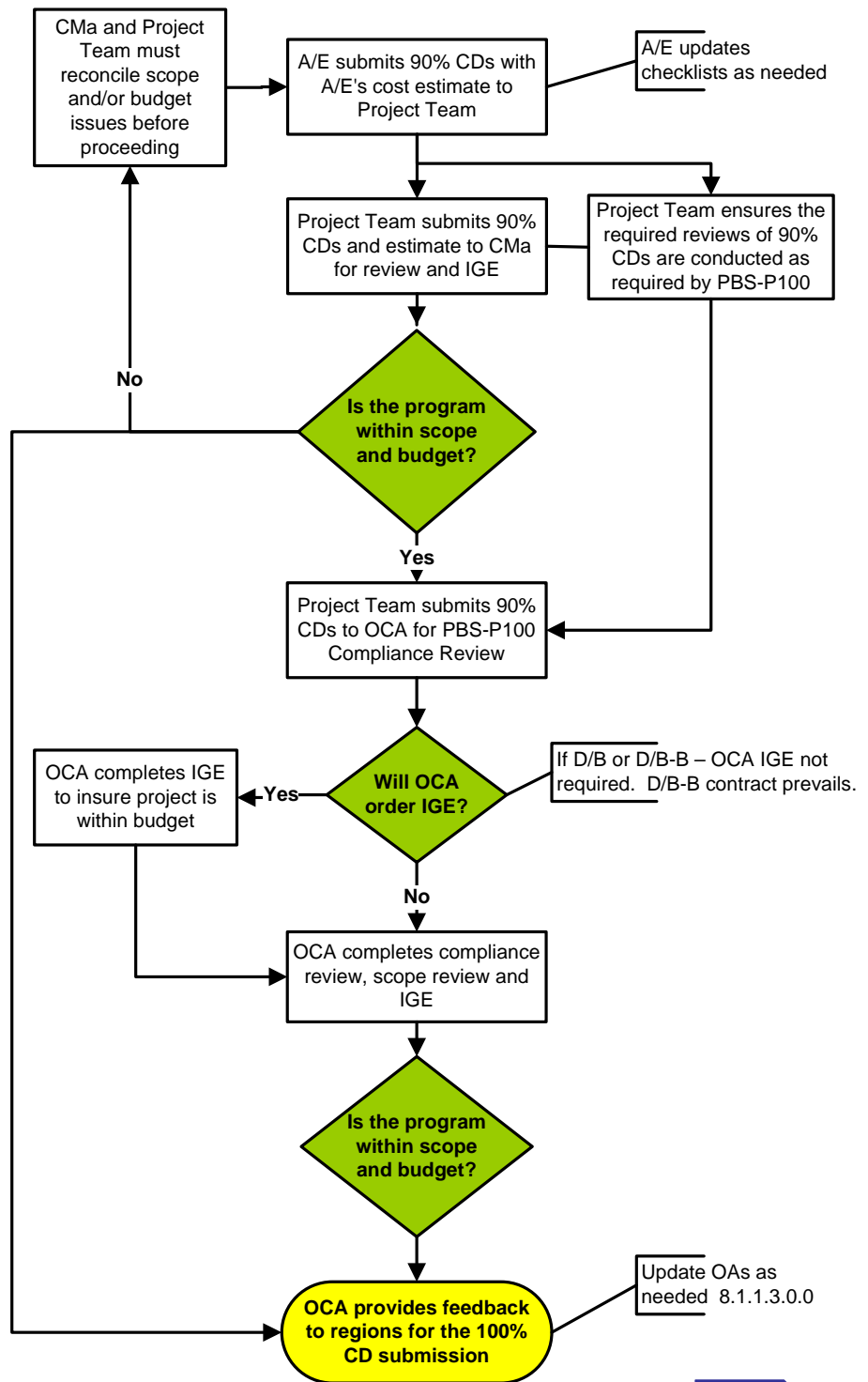
This page applies to:

Traditional D/B D/B-Bridging CMc

Independent OCA PBS-P100 Review and IGE (Optional) (90% CDs) 6.7.13.0.0.0

**6.7.13.0.0.0 Independent OCA PBS-P100 Review
and IGE (Optional) (90% CDs)**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.7.13.0.0.0 Independent OCA PBS-P100 Review and IGE (Optional) (90% CDs)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

PBS-P100 PMP Reference

Professional Services Estimating Tool

This page applies to:

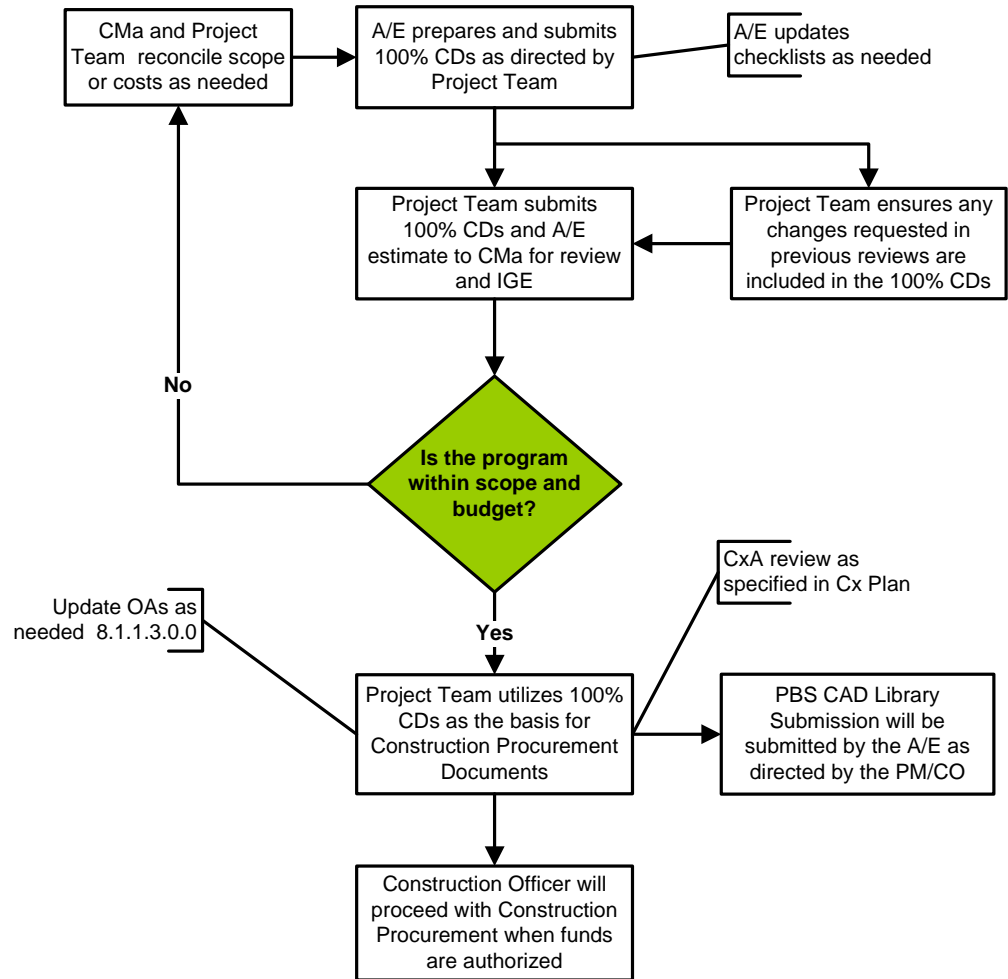
Traditional
 D/B
 D/B-Bridging
 CMc

CMA's CD Review/
Estimate
(100% CDs)
6.7.12.0.0.0

6.7.12.0.0.0 CMA's CD Review/Estimate (100% CDs)

Independent
OCA
PBS-P100
Review and IGE
(Optional)
(90% CDs)
6.7.13.0.0.0

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 6.7.12.0.0.0 CMA's CD Review/Estimate (100% CDs)**
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

PBS-P100	PMP Reference	Professional Services Estimating Tool
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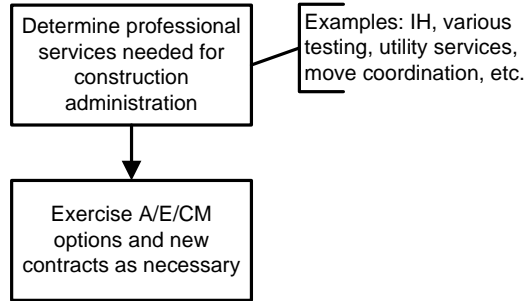
This page applies to:

Traditional D/B D/B-Bridging CMC



6.10.16.0.0.0 Professional Services Task Orders (Construction)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 6.10.16.0.0.0 Professional Services Task Orders (Construction)**
- 8.0.0.0.0.0 Tenant Occupancy

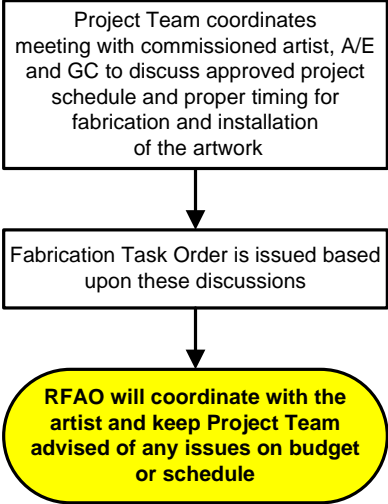


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.4.0.0.0 Art-in-Architecture Fabrication Task Order

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.4.0.0.0 Art-in-Architecture Fabrication Task Order**
- 8.0.0.0.0.0 Tenant Occupancy



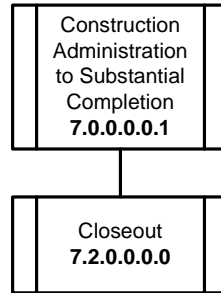
LINKS



This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

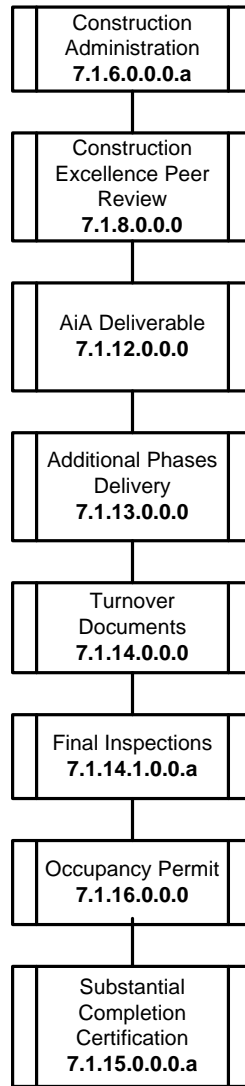


This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

7.0.0.0.0.1 Construction Administration to Substantial Completion

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.0.0.0.0.1 Construction Administration to Substantial Completion**
- 8.0.0.0.0.0 Tenant Occupancy



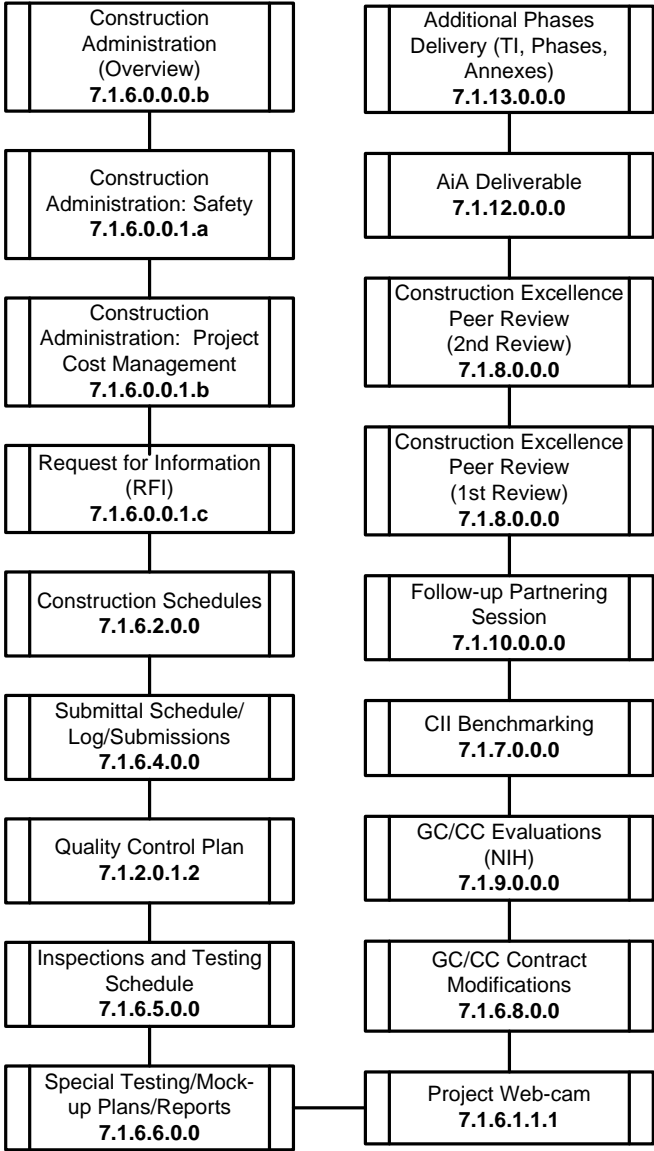
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc

7.1.6.0.0.a Construction Administration

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.0.0.a Construction Administration**
- 8.0.0.0.0 Tenant Occupancy

Some processes may be concurrent

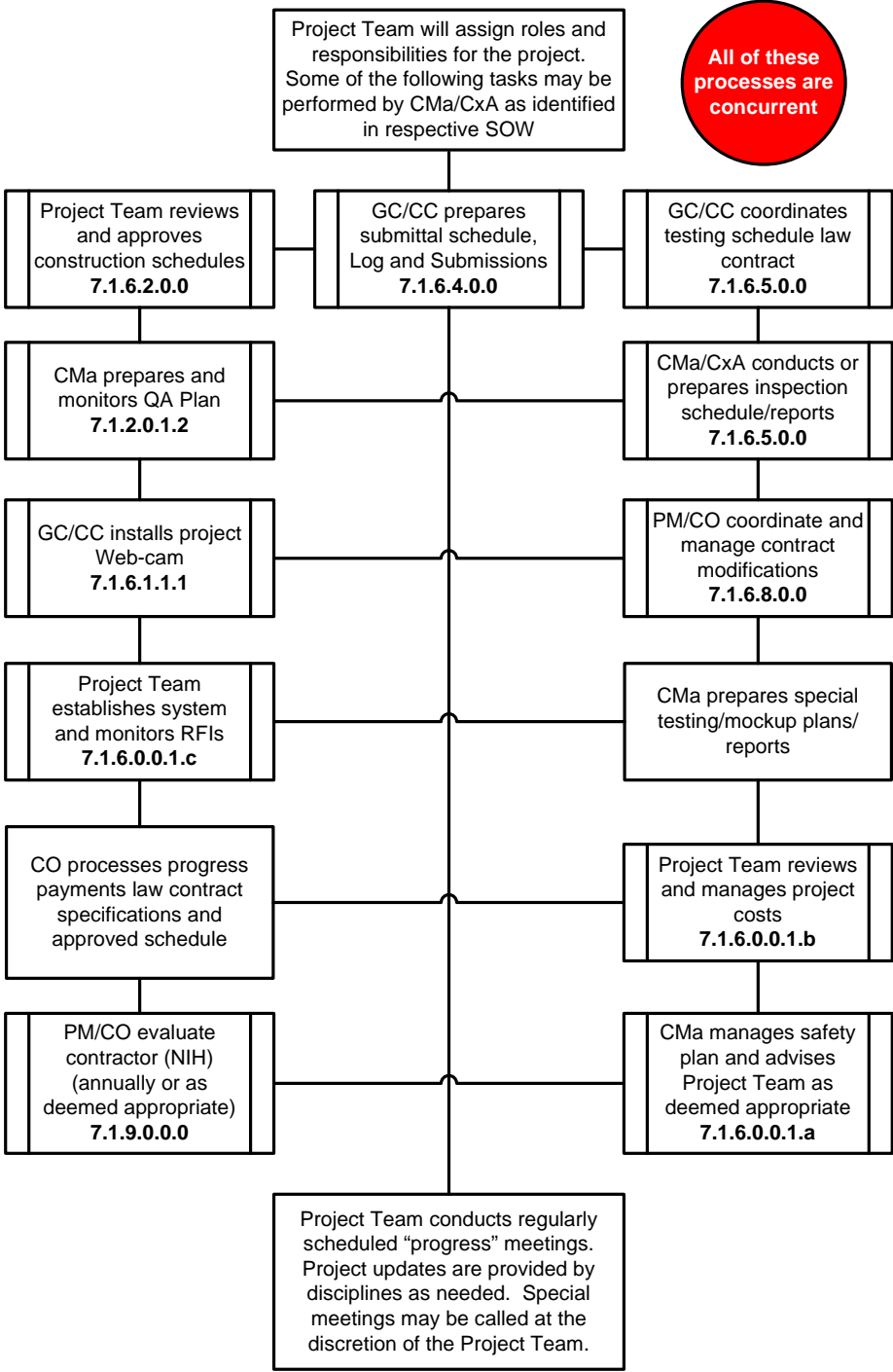


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.0.0.0.b Construction Administration (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.6.0.0.0.b Construction Administration (Overview)**
- 8.0.0.0.0.0 Tenant Occupancy

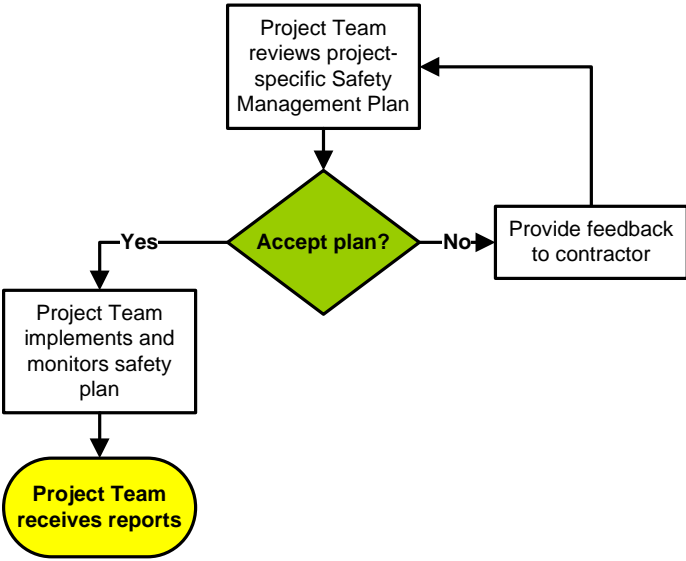


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.0.0.1.a Construction Administration: Safety

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.0.0.1.a Construction Administration: Safety**
- 8.0.0.0.0 Tenant Occupancy

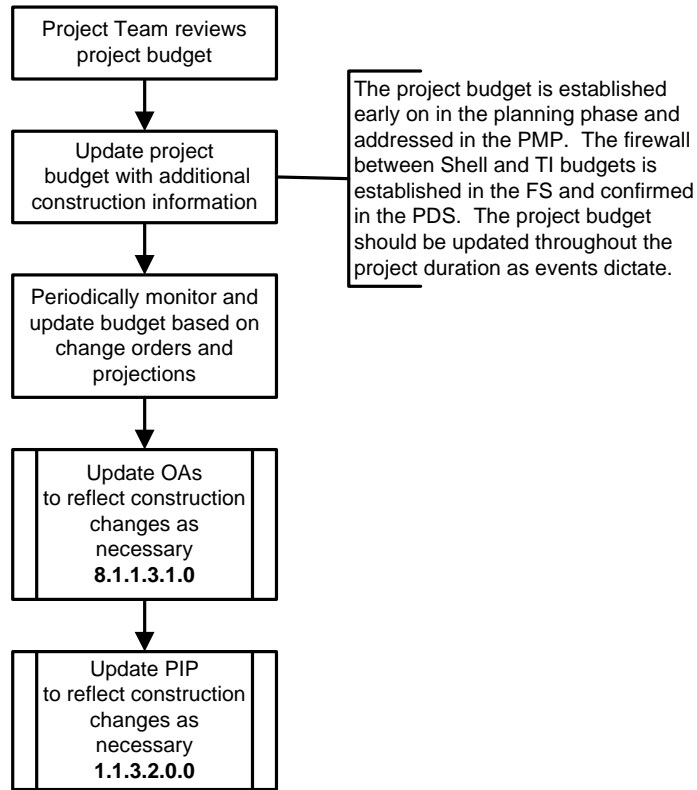


This page applies to:

Traditional D/B D/B-Bridging CMc

**7.1.6.0.0.1.b Construction Administration:
Project Cost Management**

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.0.0.1.b Construction Administration:
Project Cost Management**
- 8.0.0.0.0 Tenant Occupancy

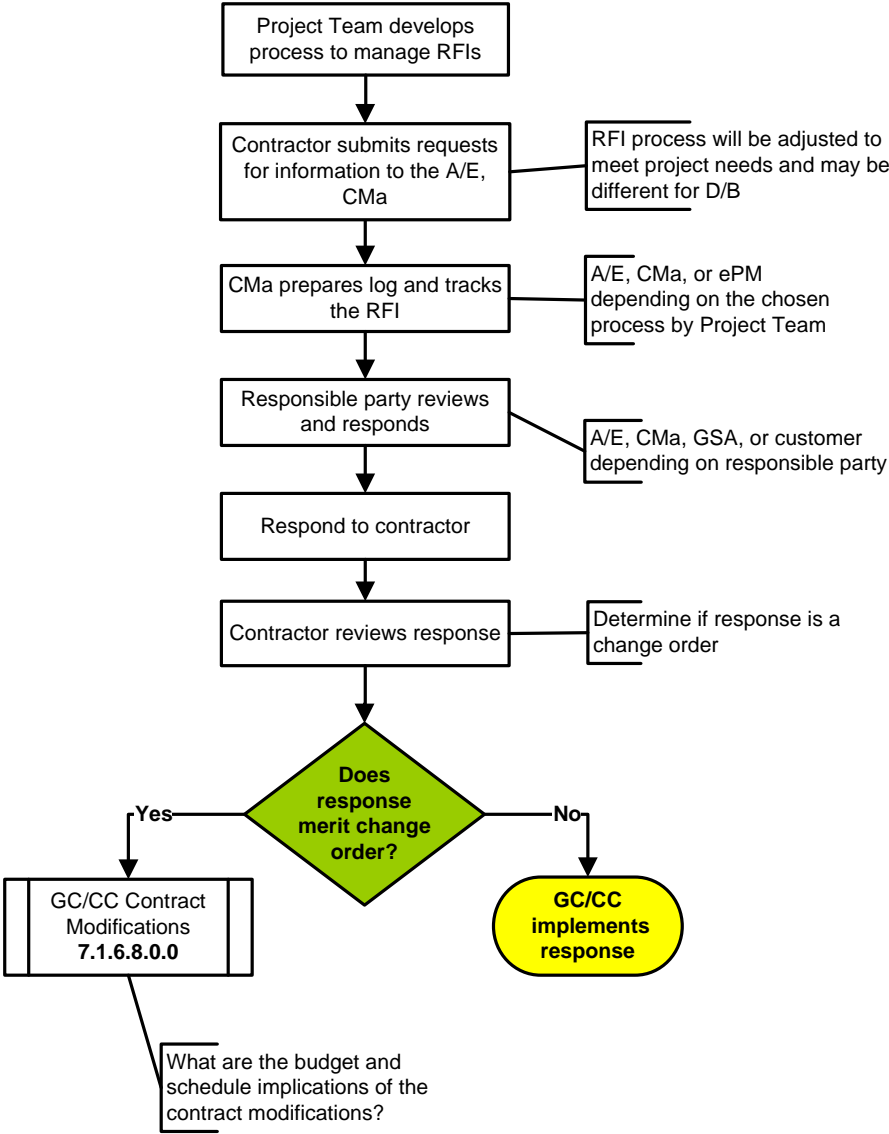


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.0.0.1.c Requests for Information (RFI)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.0.0.1.c Requests for Information (RFI)**
- 8.0.0.0.0 Tenant Occupancy

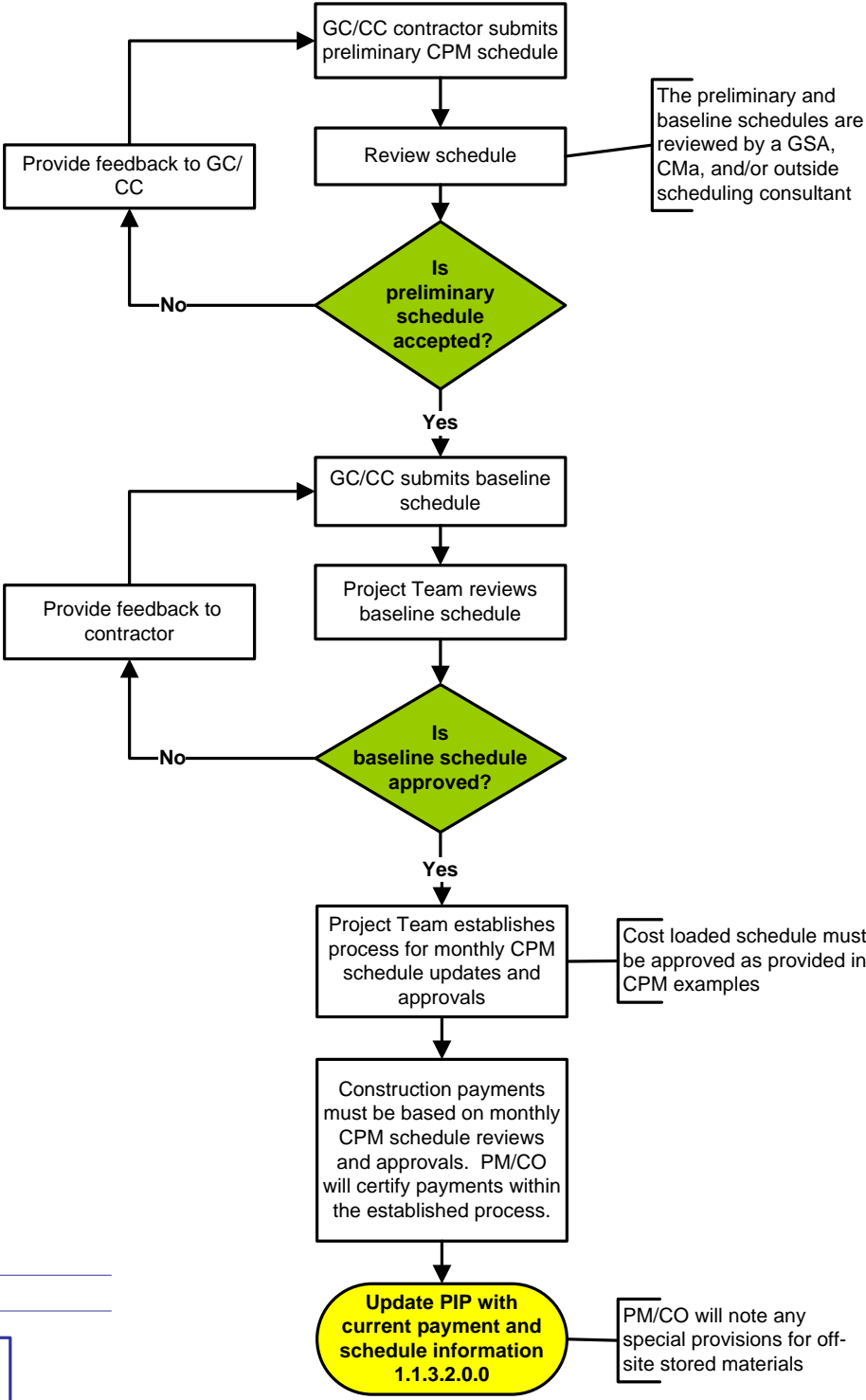


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.2.0.0 Construction Schedules

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.6.2.0.0 Construction Schedules**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

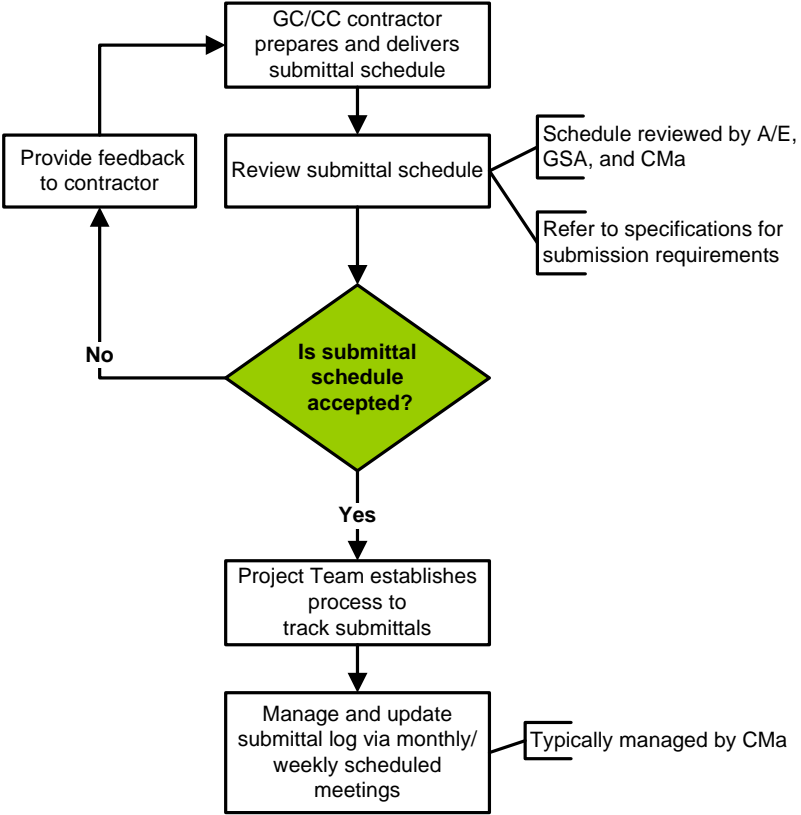
CPM Examples	Project Updates in PIP 1.1.3.2.0.0
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This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.4.0.0 Submittal Schedule/Log/Submissions

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.6.4.0.0 Submittal Schedule/Log/Submissions**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

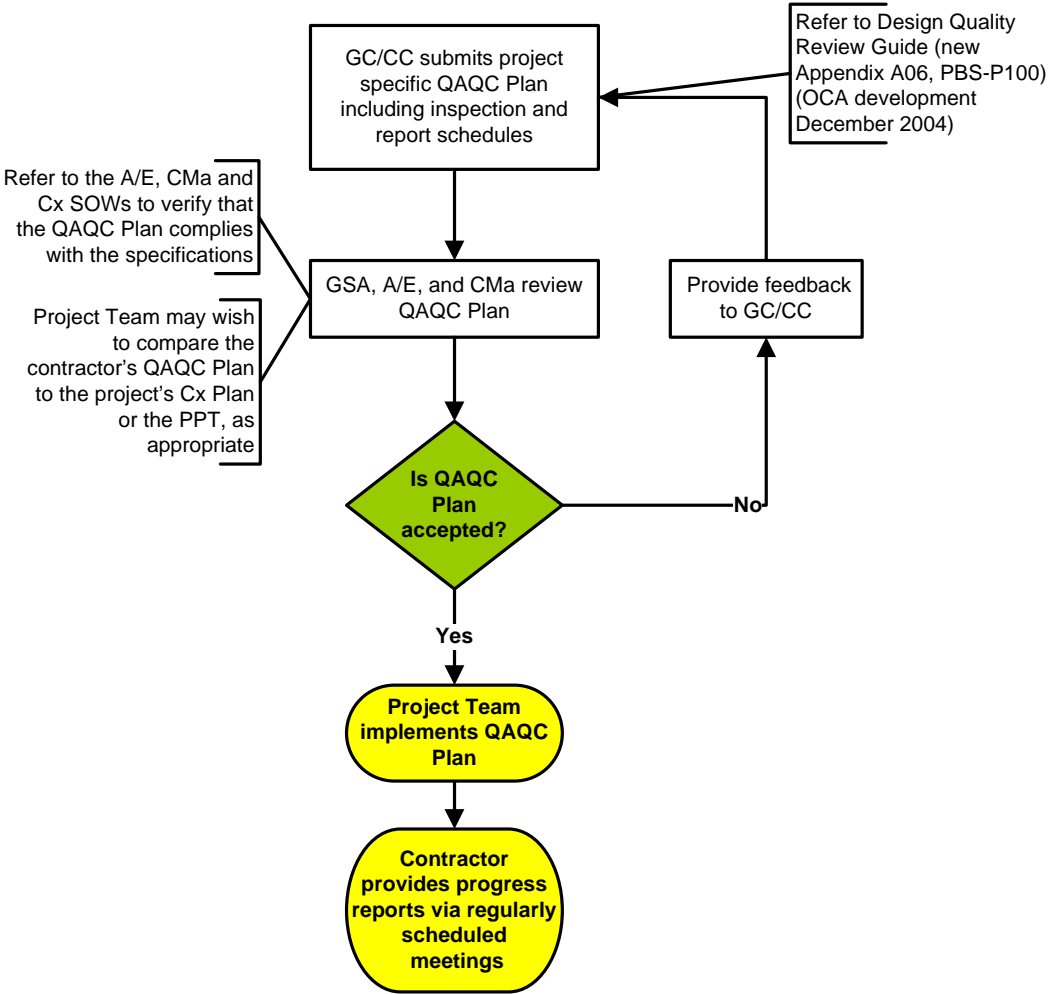
[Sample Submittal Schedule](#)

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.2.0.1.2 Quality Assurance Quality Control Plans/Reports (QAQC Review Process)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.2.0.1.2 Quality Assurance Control Plan/Reports (QAQC Review Process)**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

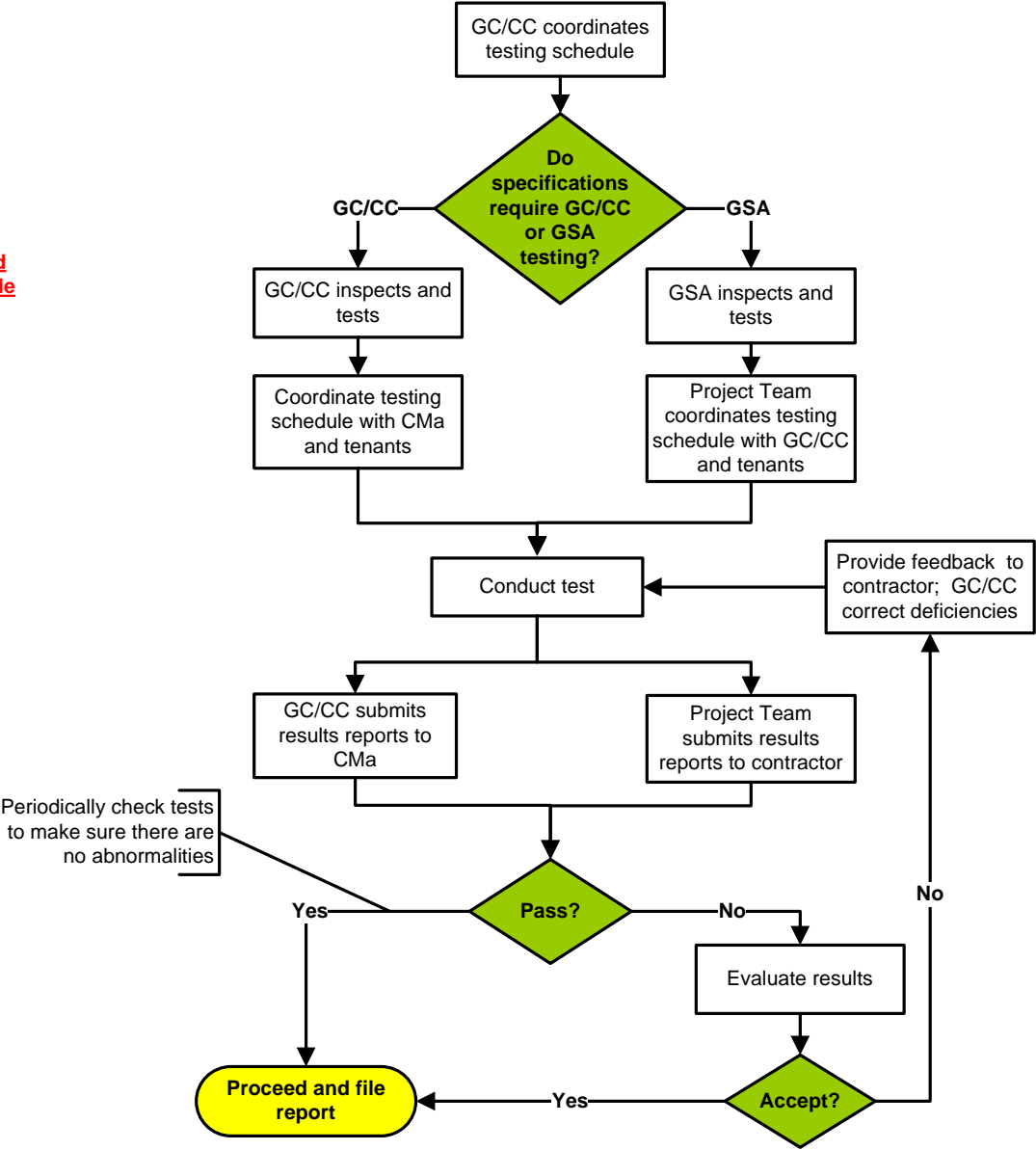
Building Cx Guide	Cx Plan	PBS-P100
PPT	Inspections and Testing Schedule 7.1.6.5.0.0	

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.5.0.0 Inspections and Testing Schedule

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.6.5.0.0 Inspections and Testing Schedule**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

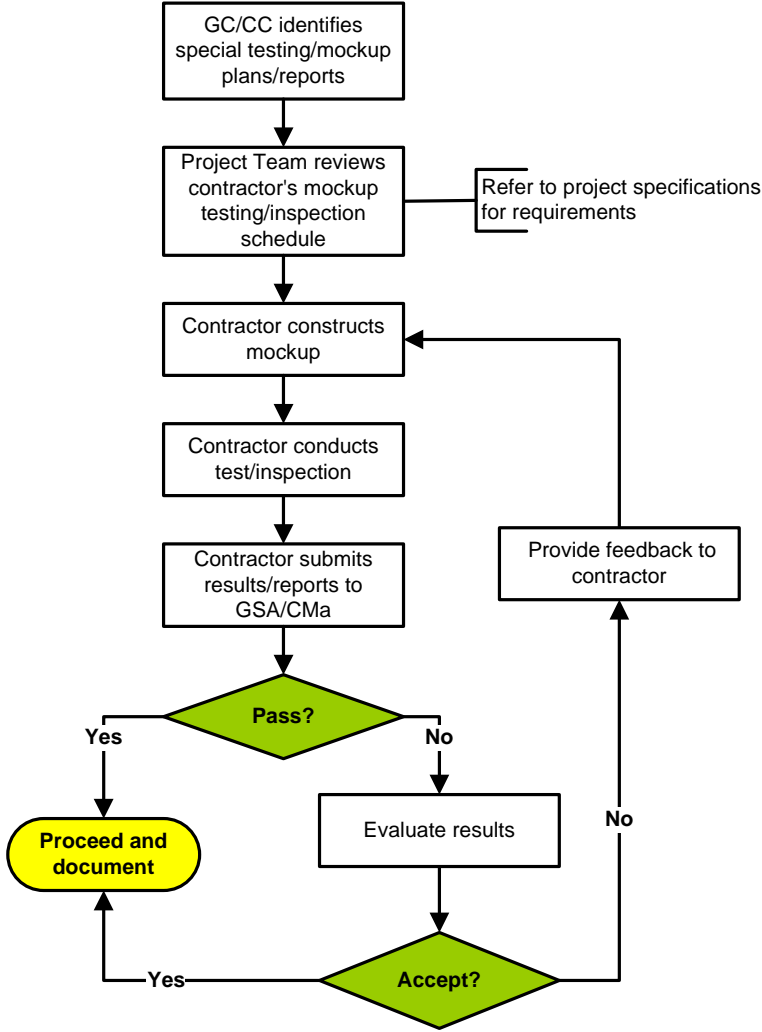
Cx Plan Quality Control Plan
7.1.2.0.1.2

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.6.0.0 Special Testing/Mock-up Plans/Reports

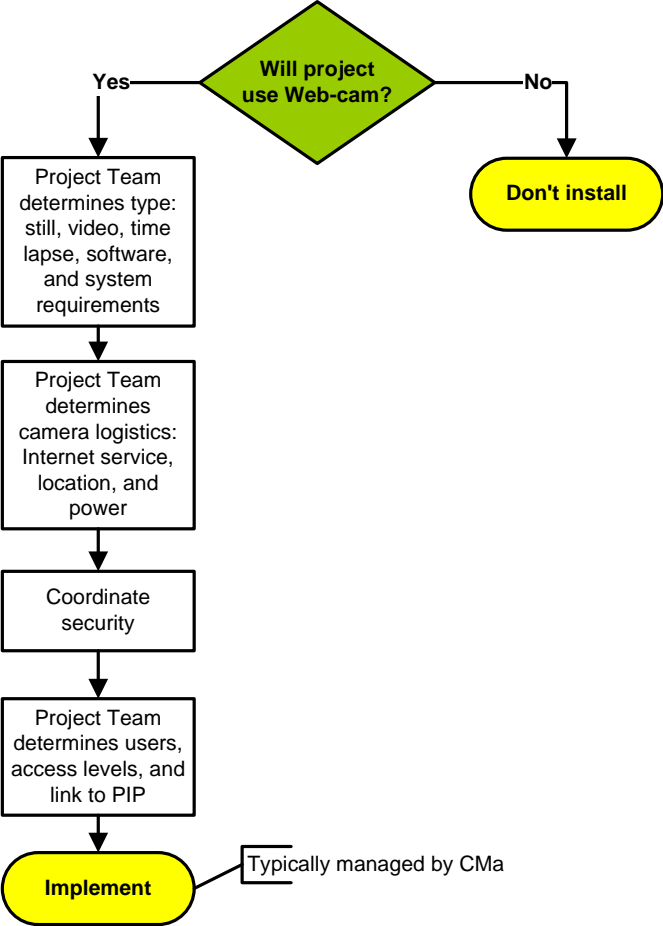
- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.6.6.0.0 Special Testing/Mock-up Plans/Reports**
- 8.0.0.0.0.0 Tenant Occupancy



This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.1.1.1 Project Web-Cam**
- 8.0.0.0.0 Tenant Occupancy

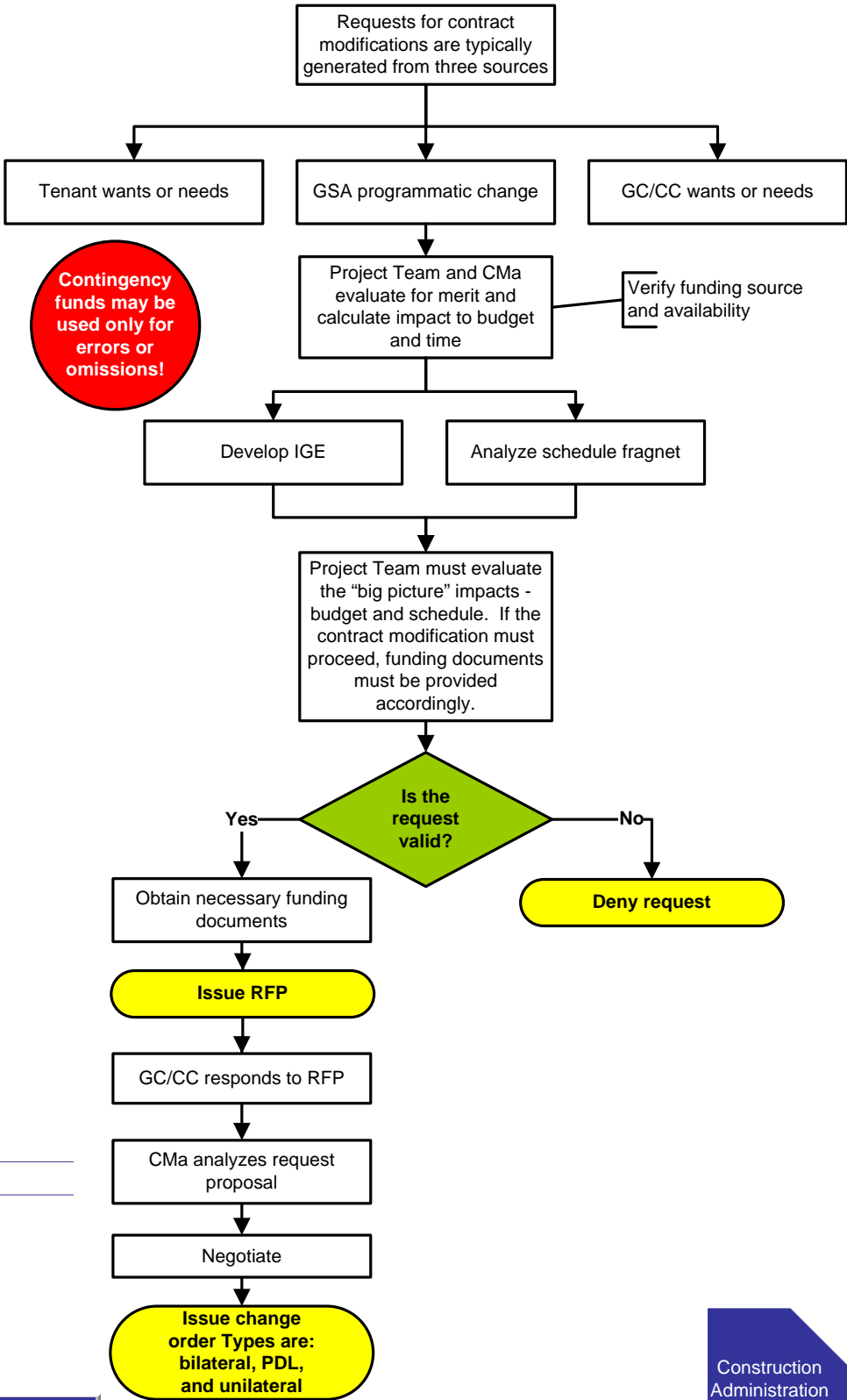


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.6.8.0.0 GC/CC Contract Modifications

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.6.8.0.0 GC/CC Contract Modifications**
- 8.0.0.0.0 Tenant Occupancy



LINKS

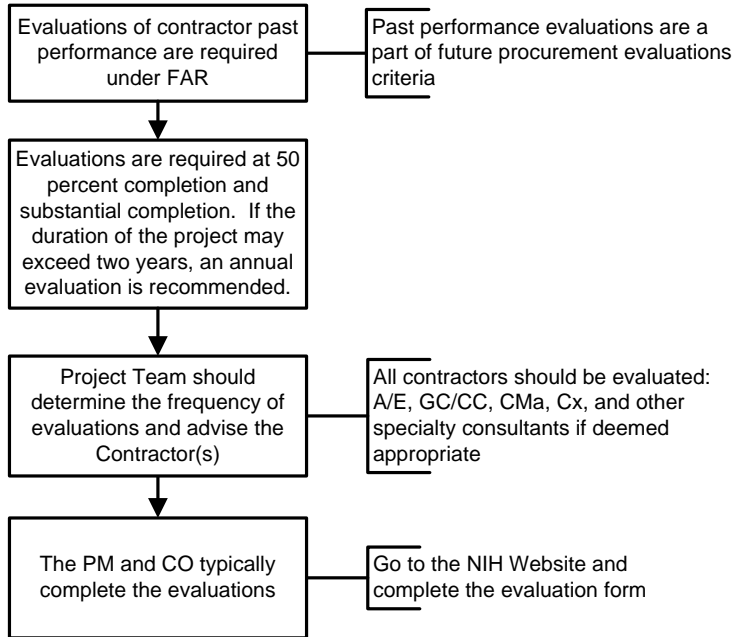
Construction Administration 7.1.6.0.0.a	Requests for Information 7.1.6.0.0.1.c
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This page applies to:

Traditional D/B D/B-Bridging CMC

7.1.9.0.0.0 GC/CC Evaluations (NIH)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.9.0.0.0 GC/CC Evaluations (NIH)**
- 8.0.0.0.0 Tenant Occupancy



If circumstances indicate a change in the frequency of the evaluations, the Project Team may make changes as deemed appropriate

LINKS

NIH	Sample Evaluation Form
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This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.10.0.0.0 Follow-up Partnering Session



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.10.0.0.0 Follow-up Partnering Session**
- 8.0.0.0.0.0 Tenant Occupancy

The Project Team evolves over the life of the project. As contractors (A/E, CMA, CMc, Cx, GC/CC) and special consultants are hired, they become a part of the Project Team.

Project Team discusses need for a follow-up Partnering Session

Project Team refers to specifications, evaluates health of the project, size and duration of project to determine if follow-up Partnering Session would be beneficial

Is follow-up Partnering Session needed?

No
No further action required

Yes
Plan Partnering Session

Project Team determines location, date, and time for the Partnering Session and if a Partnering Consultant is required

Selection Process: consultant or in-house?

Consultant
Issue a Task Order for Specialty Consultant
6.1.0.0.0.0.a

or
CMA may hire consultant as provided in SOW

In-house Facilitator

Project Team identifies in-house facilitator and determines availability

Project Team invites stakeholders and develops agenda

Project Team conducts Partnering Meeting

Facilitator highlights original Partnering Charter and prepares reports from 2nd meeting

LINKS

Suggested Attendees List | Sample Charters and Reports

Sample Partnering Session Agenda | Sample Partnering Techniques

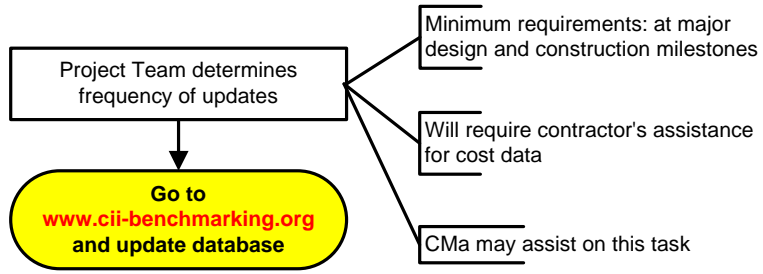
Partnering Session
7.1.3.0.0.0.a

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.7.0.0.0 CII Benchmarking**
- 8.0.0.0.0 Tenant Occupancy



LINKS

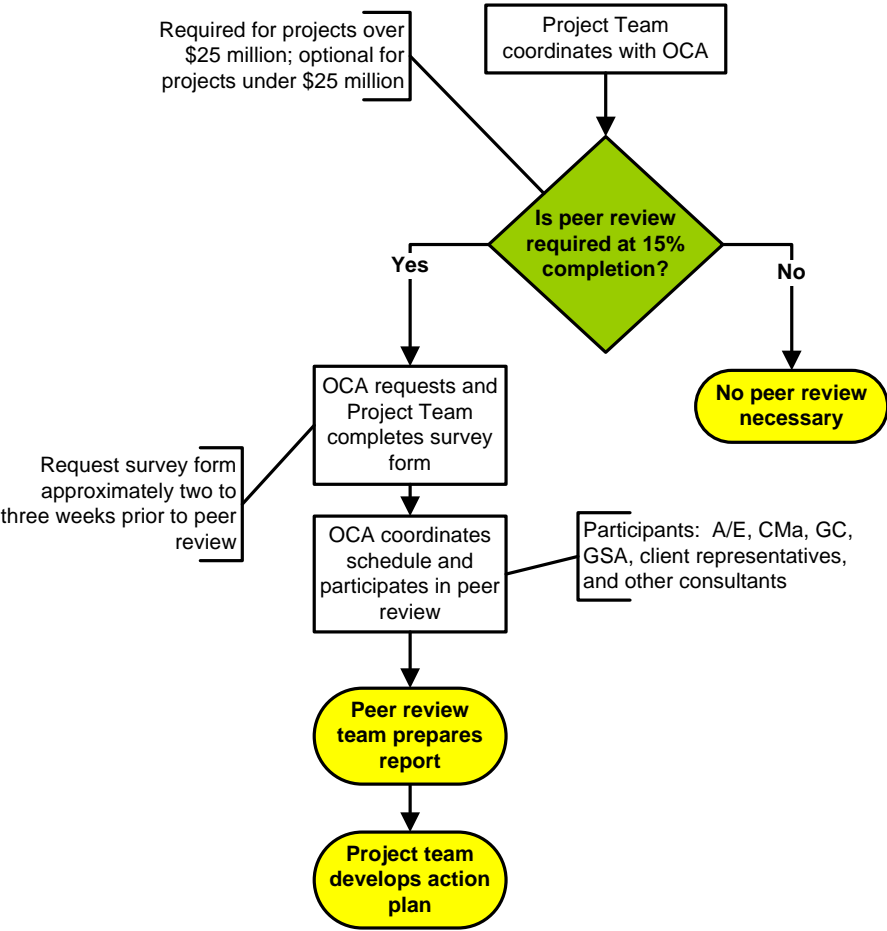


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.8.0.0.0 Construction Excellence Peer Review (1st)
7.1.11.0.0.0 Construction Excellence Peer Review (2nd)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.8.0.0.0 Construction Excellence Peer Review (1st Review)**
- 7.1.11.0.0.0 Construction Excellence Peer Review (2nd Review)**
- 8.0.0.0.0.0 Tenant Occupancy



OCA Construction Peer Reviews completed at 15% and 65% completion. The 100% Construction Peer Review is optional

LINKS

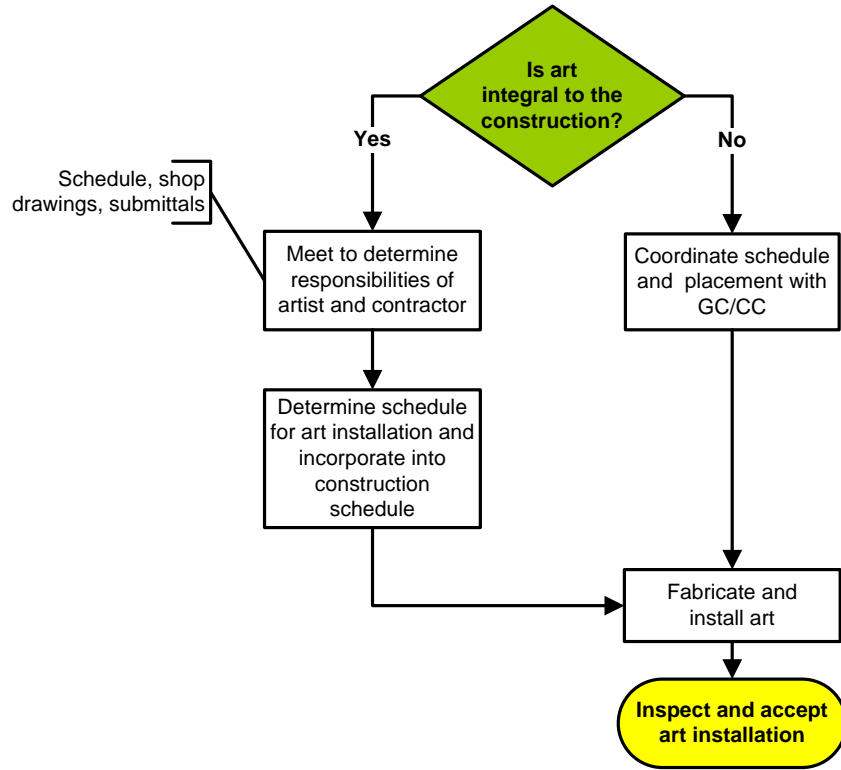
List of OCA Construction Excellence Council

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.12.0.0.0 Art-In-Architecture Deliverable

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.12.0.0.0 Art-in-Architecture Deliverable**
- 8.0.0.0.0 Tenant Occupancy



LINKS

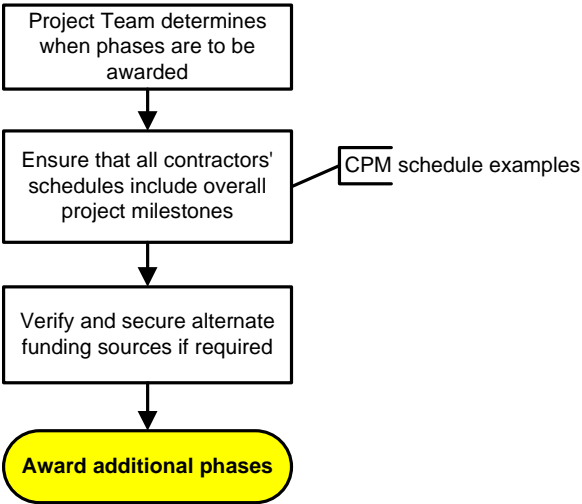
AiA Fabrication Task Order 7.1.4.0.0.0

This page applies to:

- Traditional
 D/B
 D/B-Bridging
 CMc

7.1.13.0.0.0 Additional Phases Delivery (TI, Phases, Annexes)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.13.0.0.0 Additional Phases Delivery (TI, Phases, Annexes)**
- 8.0.0.0.0 Tenant Occupancy

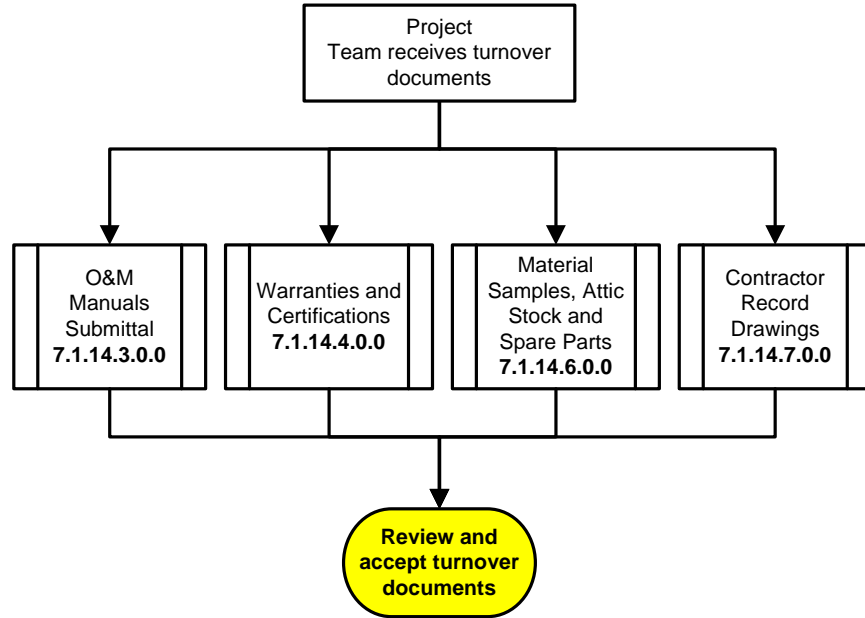


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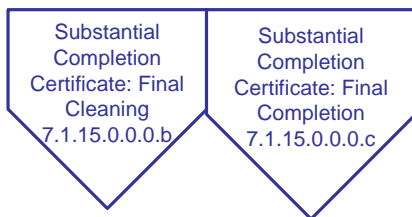
Traditional
 D/B
 D/B-Bridging
 CMc

7.1.14.0.0.0 Turnover Documents

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.14.0.0.0 Turnover Documents**
- 8.0.0.0.0 Tenant Occupancy



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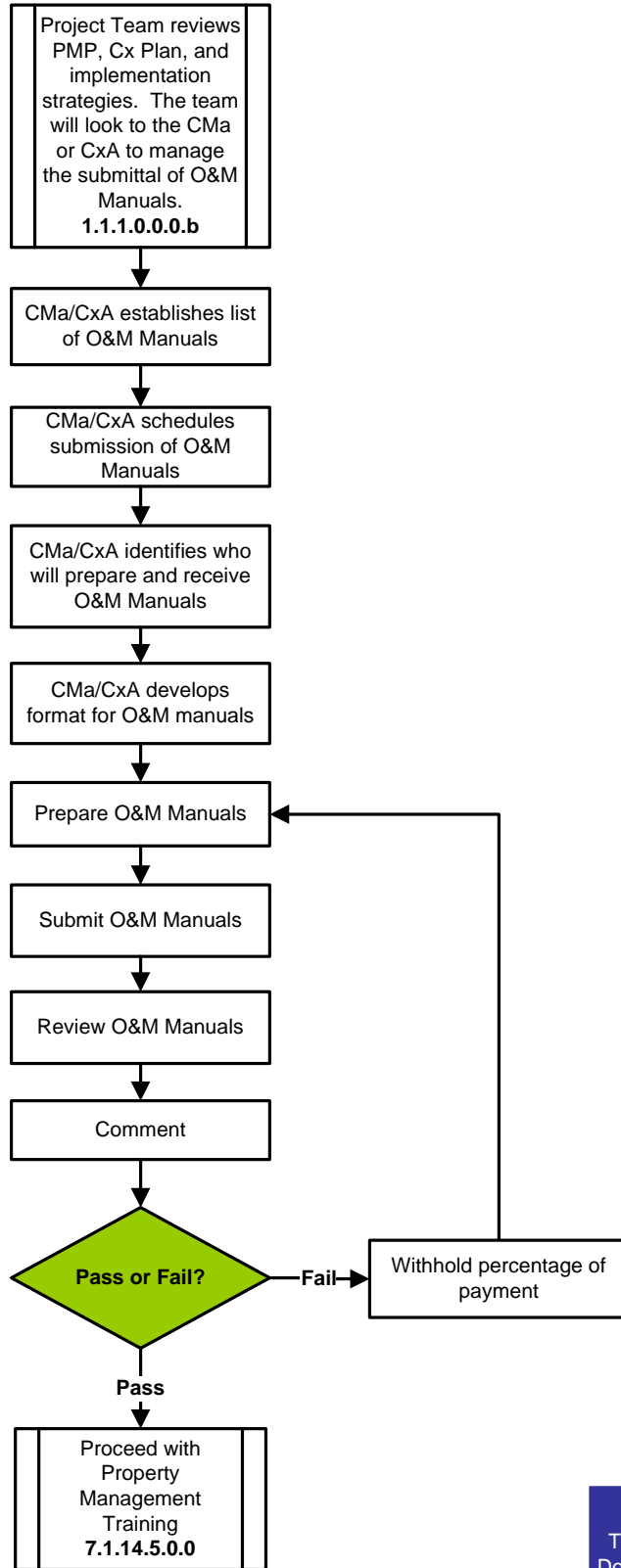


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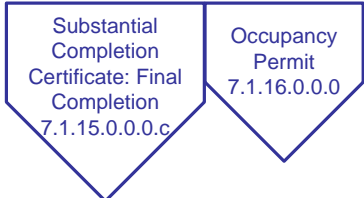
Traditional
 D/B
 D/B-Bridging
 CMc

7.1.14.3.0.0 O&M Manuals Submittal

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.14.3.0.0 O&M Manuals Submittal**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

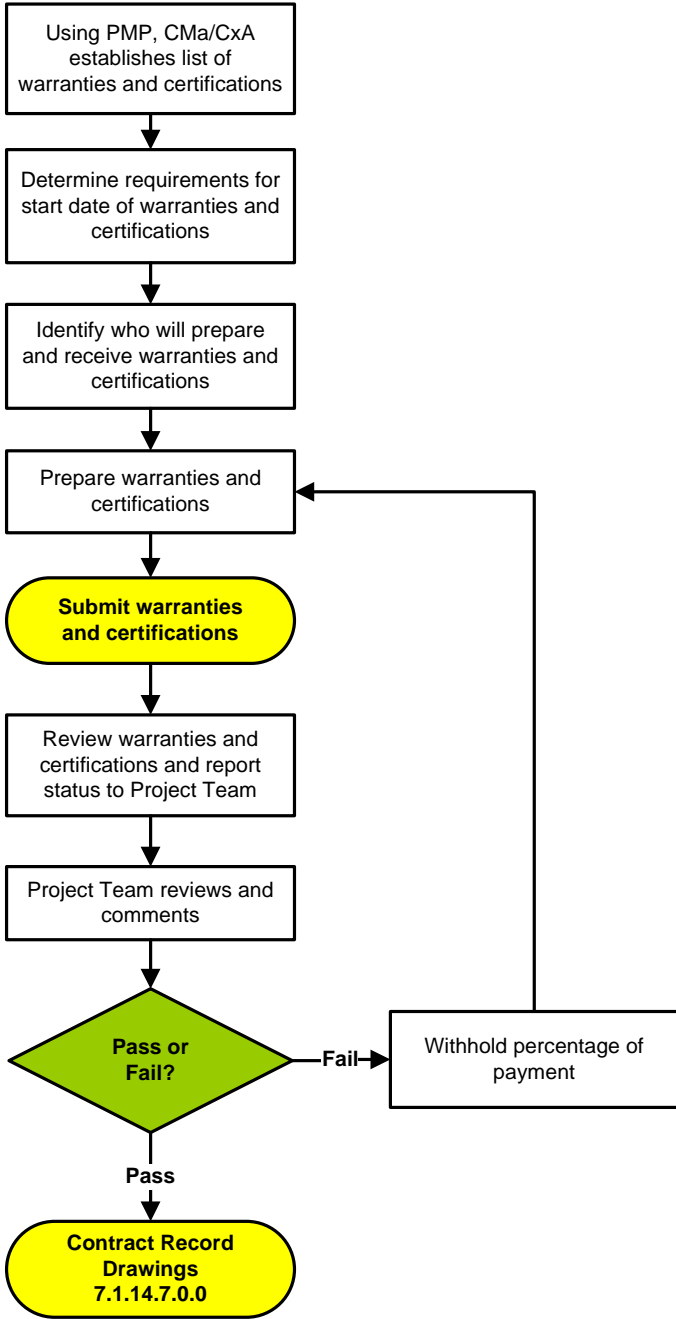


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.14.4.0.0 Warranties and Certifications

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.14.4.0.0 Warranties and Certifications**
- 8.0.0.0.0 Tenant Occupancy



LINKS

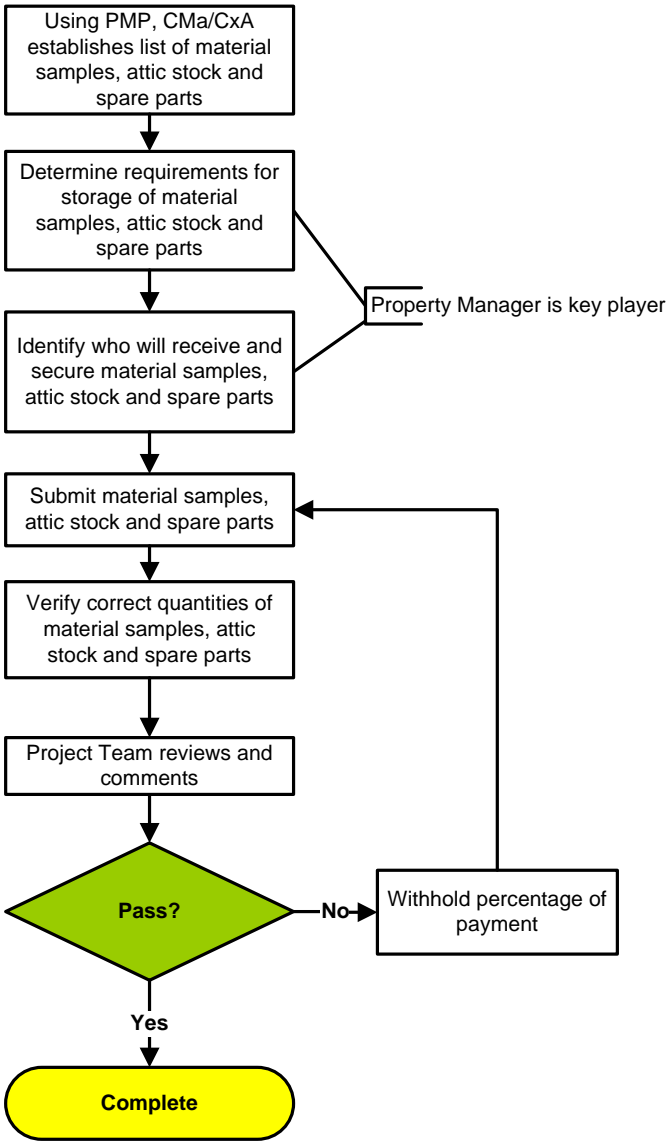
Cx Plan PMP Reference

Submittal Schedule/Logs/ Submissions
7.1.6.4.0.0

This page applies to:
 Traditional
 D/B
 D/B-Bridging
 CMc

7.1.14.6.0.0 Material Samples, Attic Stock and Spare Parts

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.14.6.0.0 Material Samples, Attic Stock and Spare Parts**
- 8.0.0.0.0.0 Tenant Occupancy



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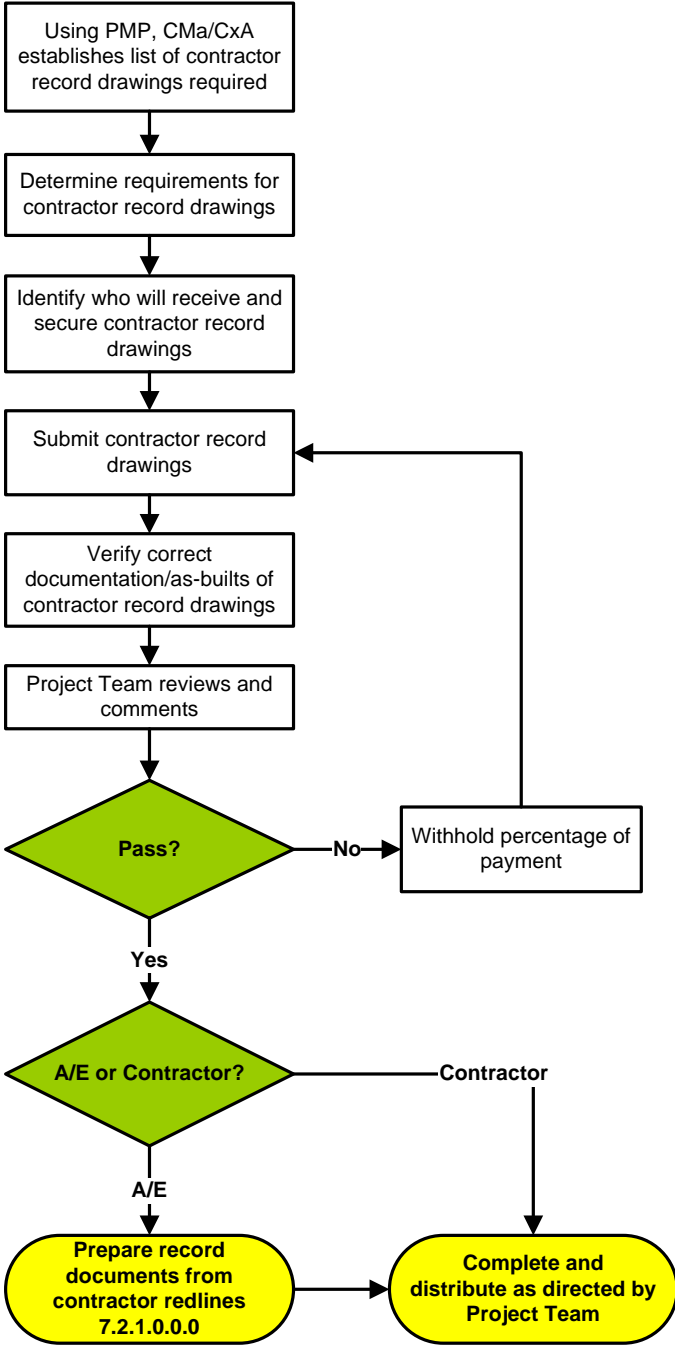
PMP Reference

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

7.1.14.7.0.0 Contractor Record Drawings

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.14.7.0.0 Contractor Record Drawings**
- 8.0.0.0.0.0 Tenant Occupancy



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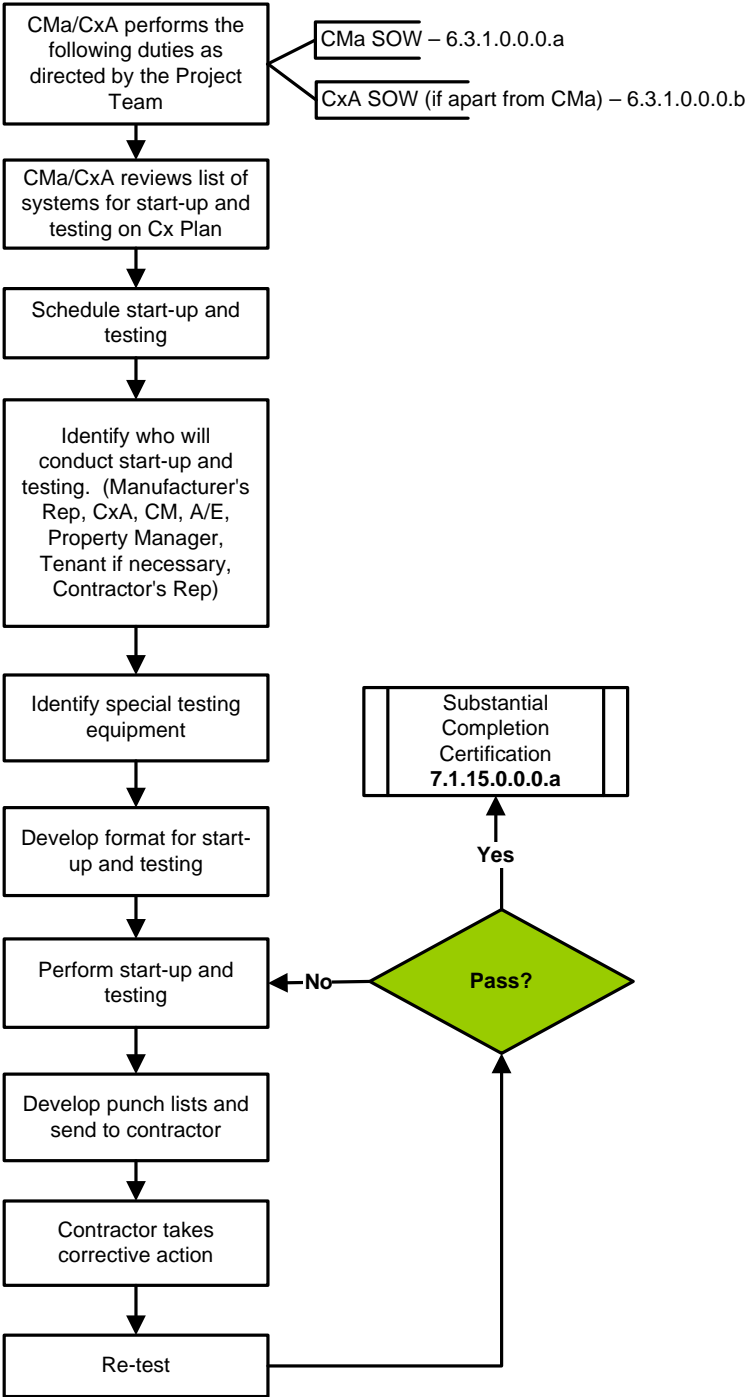
PMP Reference	A/E Procurement Task Order for D/B RFP Preparation 6.2.0.0.0.0.b
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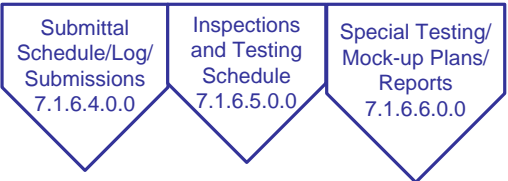
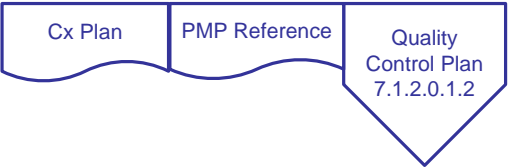
Traditional D/B D/B-Bridging CMc

7.1.14.2.0.0 Systems Start-Up and Testing (Commissioning)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.14.2.0.0 Systems Start-Up and Testing (Commissioning)**
- 8.0.0.0.0 Tenant Occupancy



LINKS

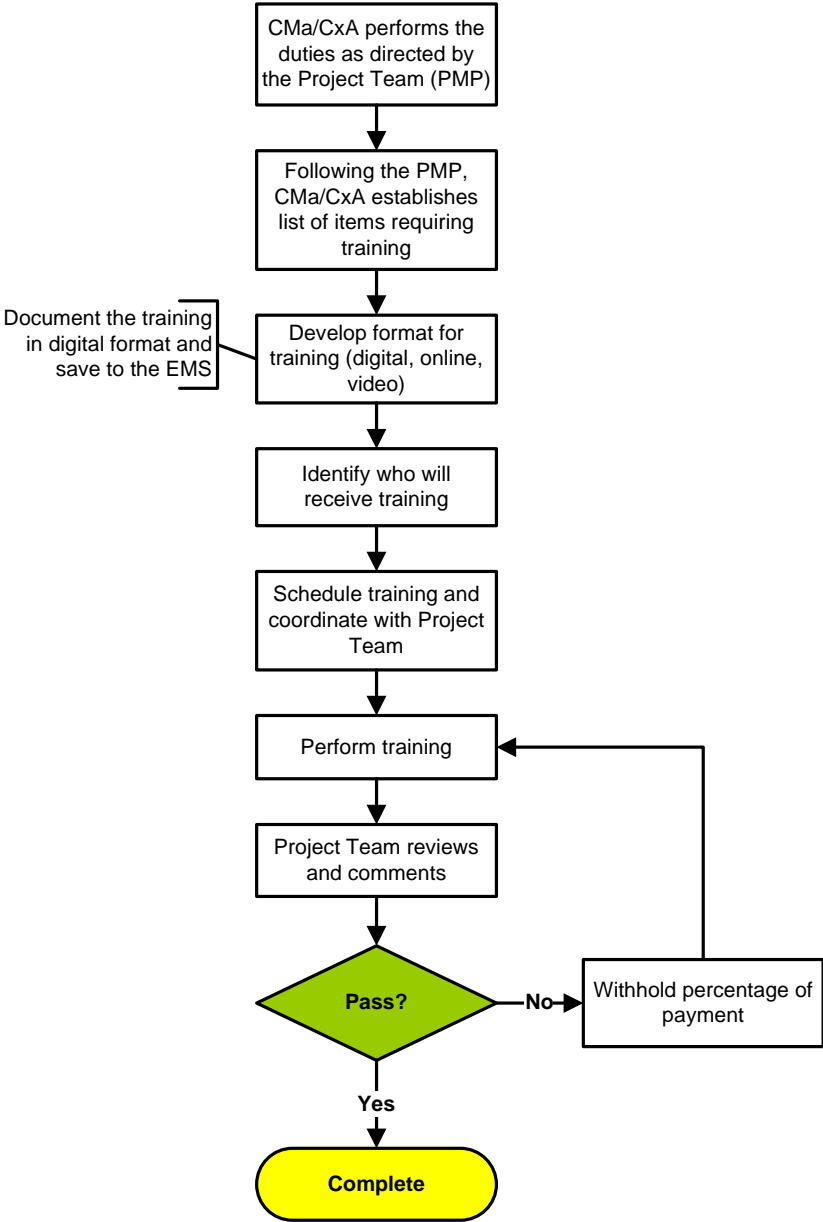


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.14.5.0.0 Property Management Training

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.14.5.0.0 Property Management Training**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

Cx Plan

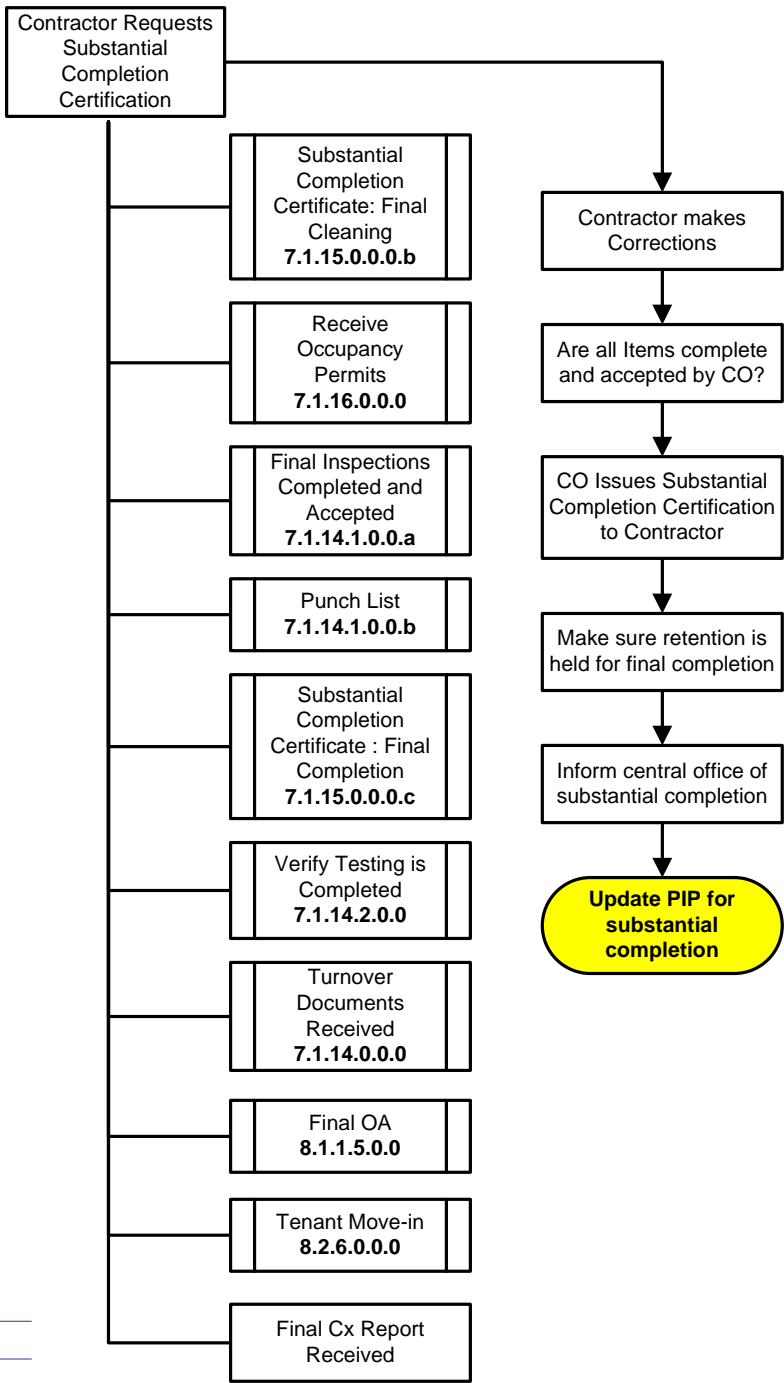
O&M Manual Submittals
7.1.14.3.0.0

This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.15.0.0.0.a Substantial Completion Certification

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.15.0.0.0.a Substantial Completion Certification**
- 8.0.0.0.0.0 Tenant Occupancy



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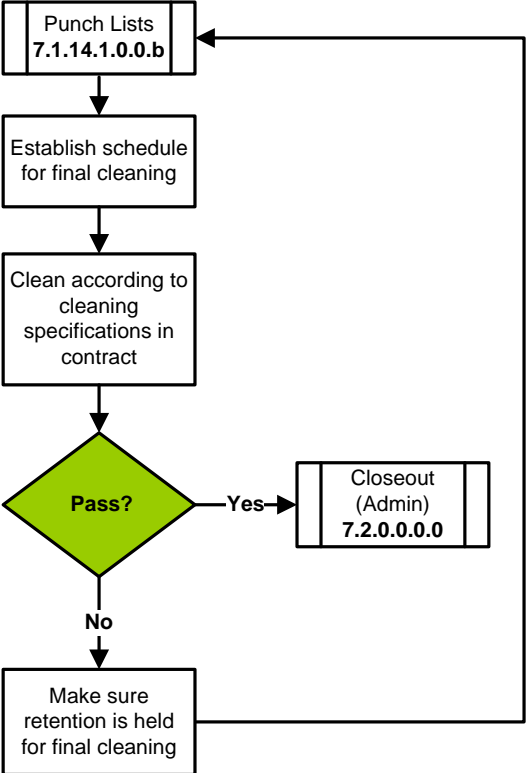
O&M Manual Submittals
7.1.14.3.0.0

This page applies to:

Traditional D/B D/B-Bridging CMc

**7.1.15.0.0.0.b Substantial Completion Certificate:
Final Cleaning**

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.15.0.0.0.b Substantial Completion Certificate: Final Cleaning**
- 8.0.0.0.0 Tenant Occupancy



LINKS

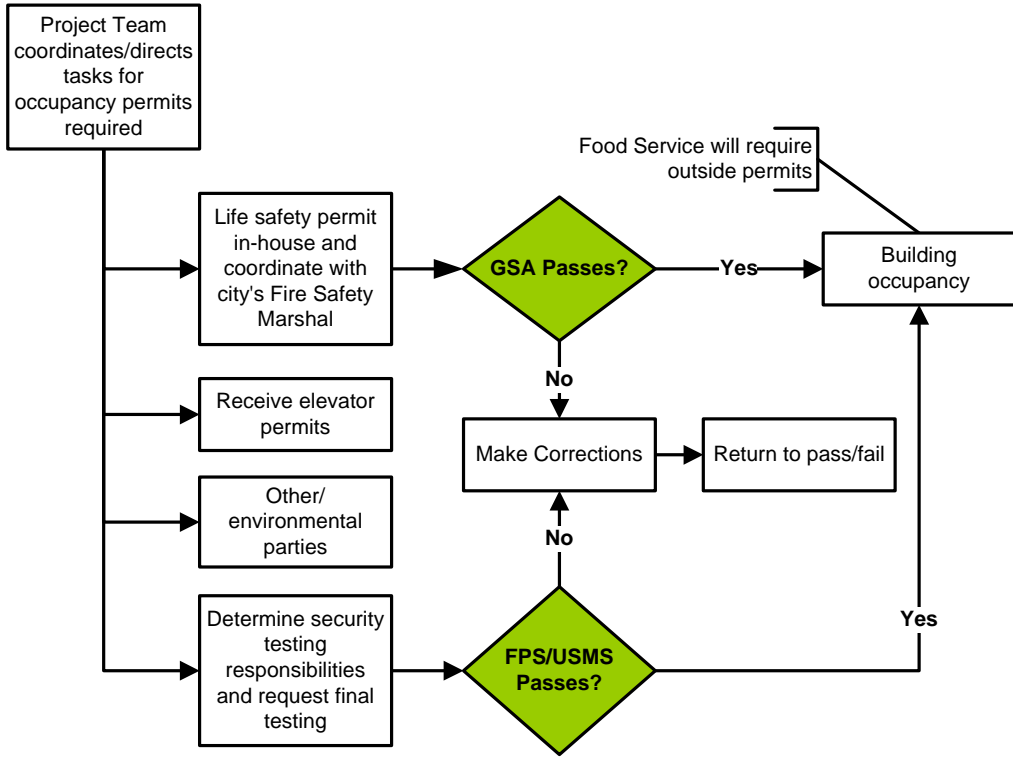


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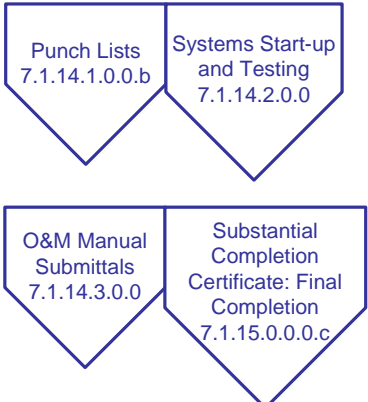
Traditional D/B D/B-Bridging CMc



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.1.16.0.0.0 Occupancy Permit**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

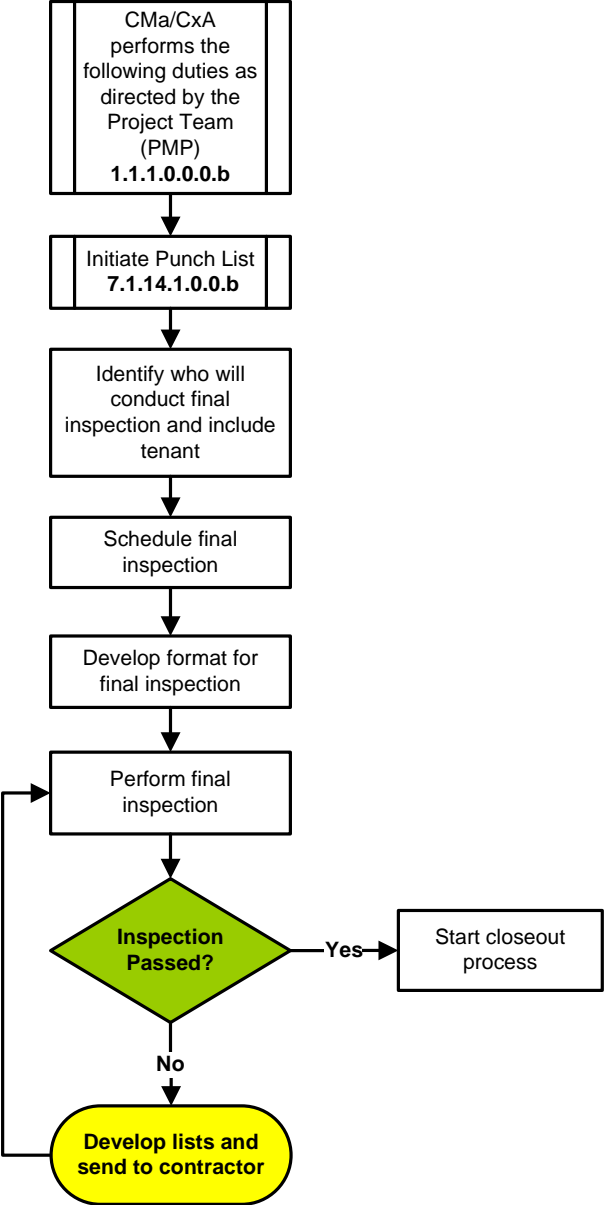


This page applies to:

Traditional D/B D/B-Bridging CMc

7.1.14.1.0.0.a Final Inspections

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.14.1.0.0.a Final Inspections**
- 8.0.0.0.0 Tenant Occupancy



LINKS

PMP Reference

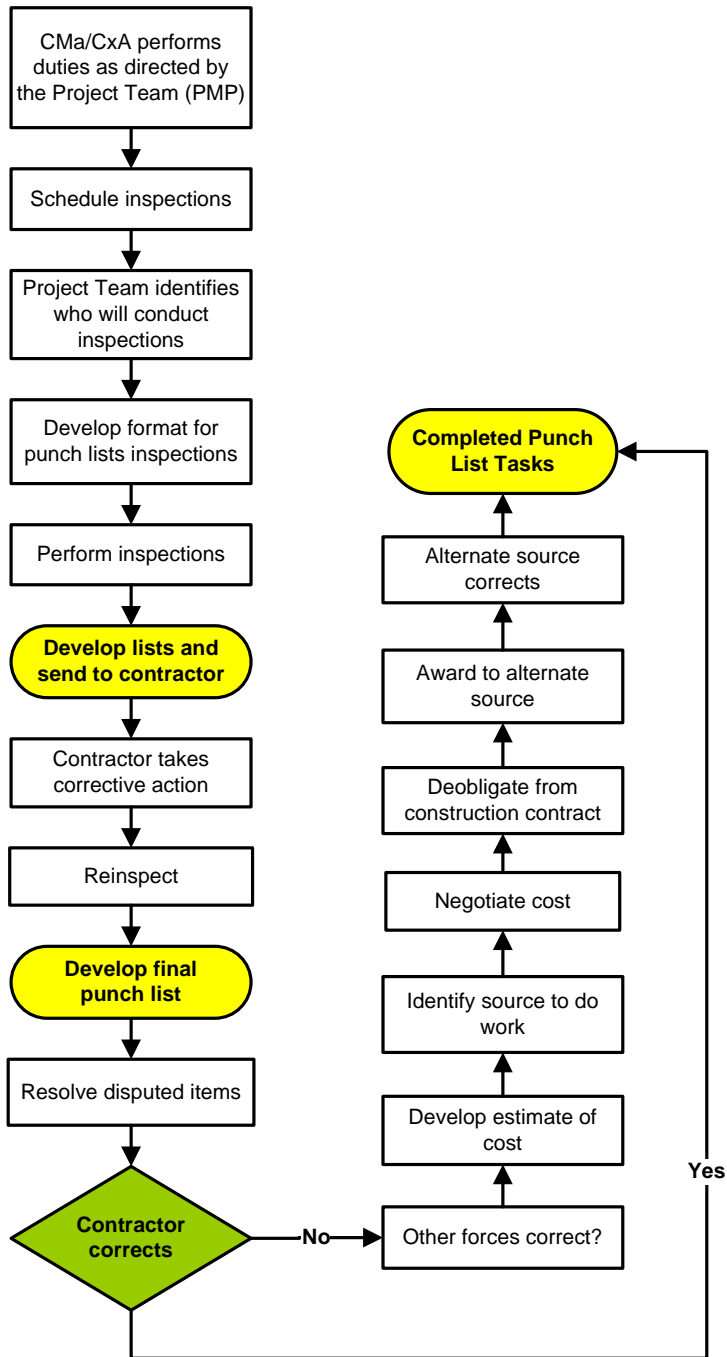
Turnover Documents
7.1.14.0.0.0

Substantial Completion Certificate: Final Completion
7.1.15.0.0.0.c

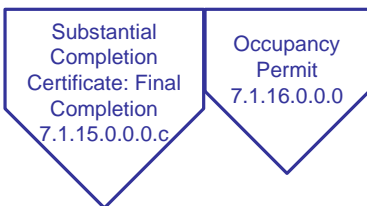
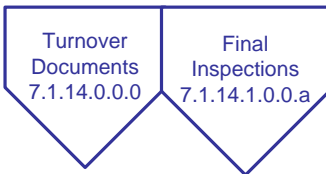
This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.14.1.0.0.b Punch Lists**
- 8.0.0.0.0 Tenant Occupancy



LINKS

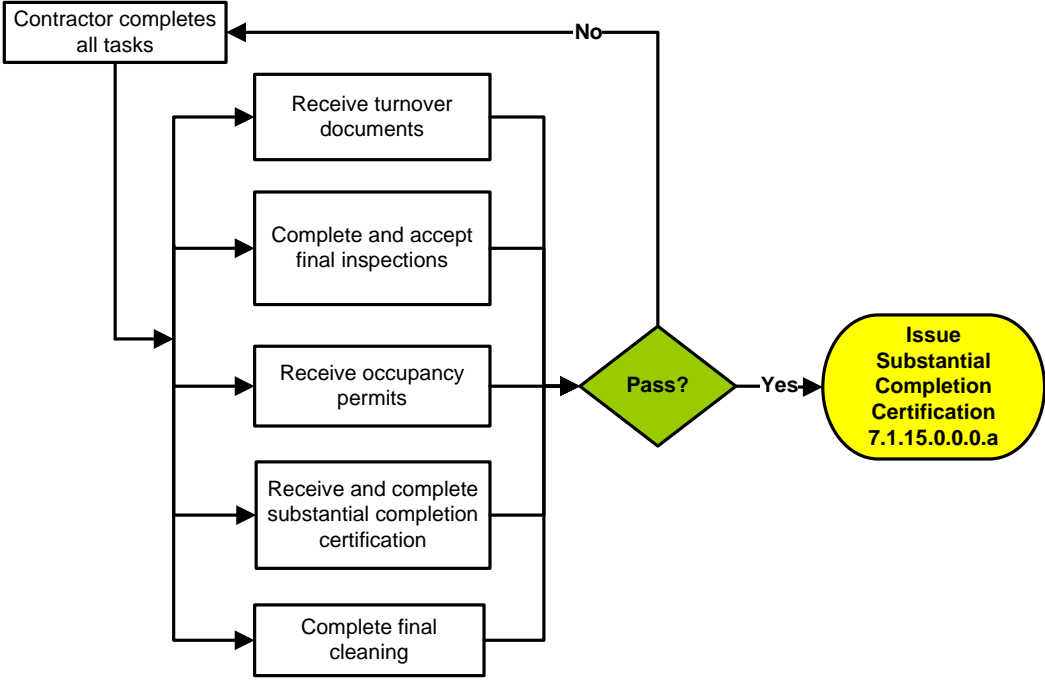


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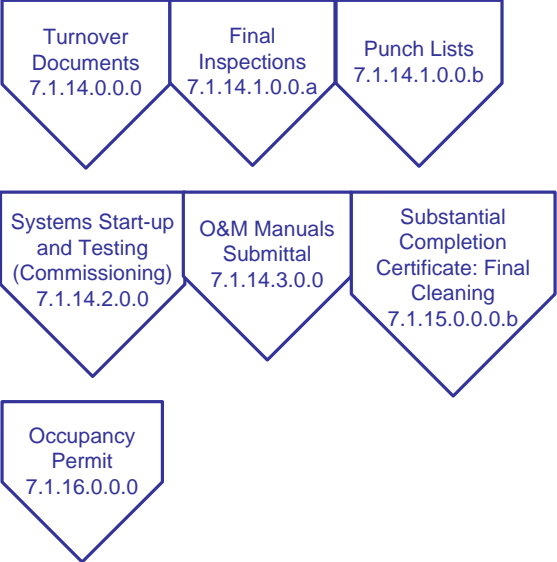
- Traditional
- D/B
- D/B-Bridging
- C/Mc

**7.1.15.0.0.0.c Substantial Completion Certificate:
Final Completion**

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.1.15.0.0.0.c Substantial Completion Certificate: Final Completion**
- 8.0.0.0.0 Tenant Occupancy



LINKS

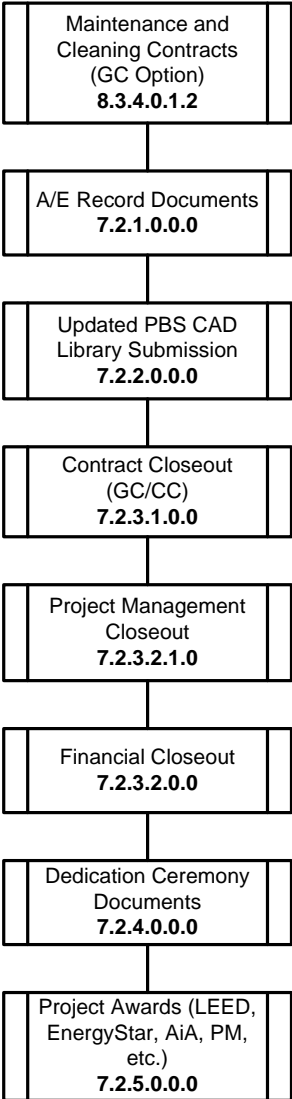


This page applies to:

Traditional D/B D/B-Bridging CMc

7.0.0.0.0 Construction
Design/Build
7.2.0.0.0.0 Closeout (Admin)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.2.0.0.0.0 Closeout (Admin)**
- 8.0.0.0.0 Tenant Occupancy



Some processes may be concurrent

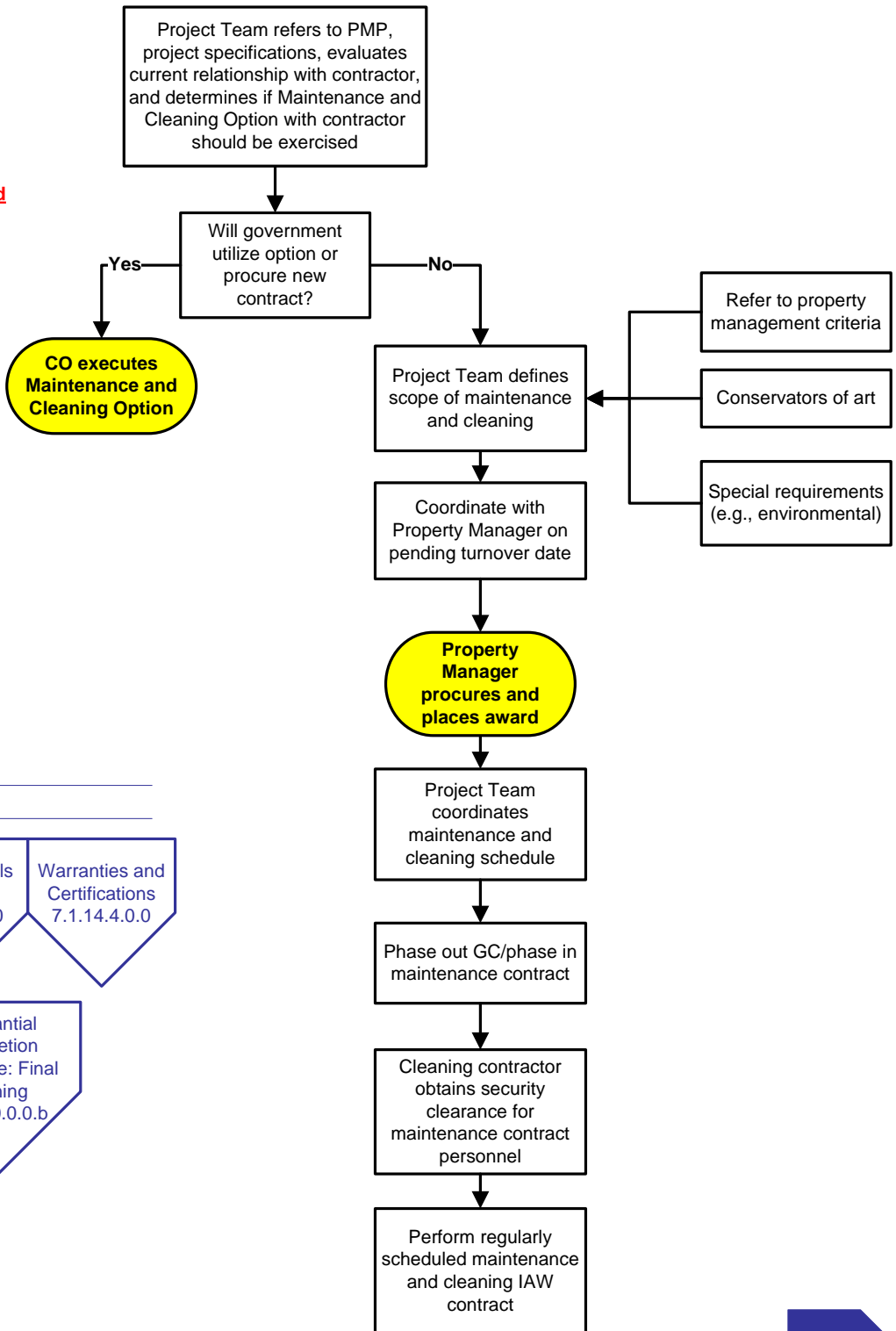
Project Team must ensure all punch list items are completed, all contractor cleaning is completed, system testing is completed, and staff training has been conducted before proceeding to Closeout

This page applies to:

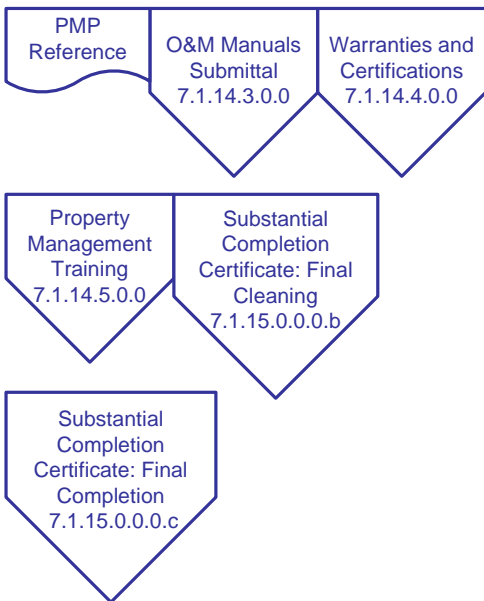
Traditional D/B D/B-Bridging CMc

**8.3.4.0.1.2 Maintenance and Cleaning Contracts
(GC/CC Option)**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.3.4.0.1.2 Maintenance and Cleaning Contracts (GC/CC Option)**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

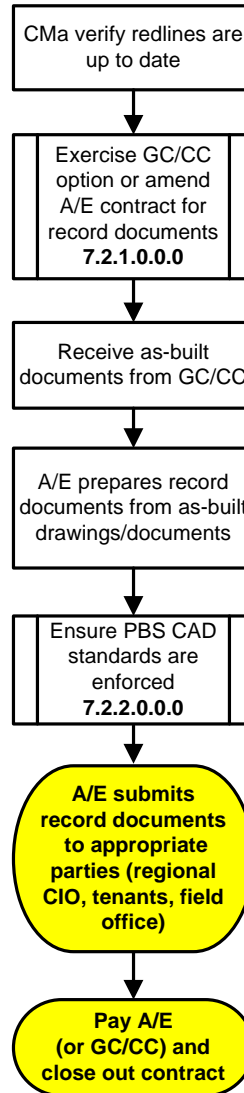


This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

7.2.1.0.0.0 A/E Record Documents

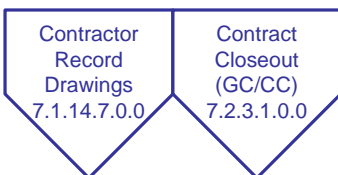
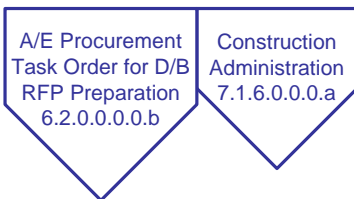
- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.1.0.0.0 A/E Record Documents**
- 8.0.0.0.0.0 Tenant Occupancy



Cx plan establishes quality control for verification of as-builts

QAQC should also address A/E Record Documents

LINKS

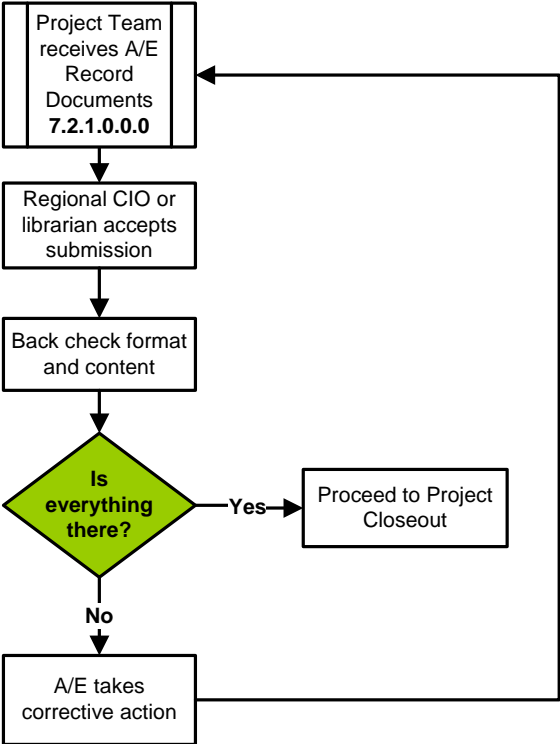


This page applies to:

Traditional D/B D/B-Bridging CMC

7.2.2.0.0.0 Updated PBS CAD Library Submission

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.2.0.0.0 Updated PBS CAD Library Submission**
- 8.0.0.0.0.0 Tenant Occupancy



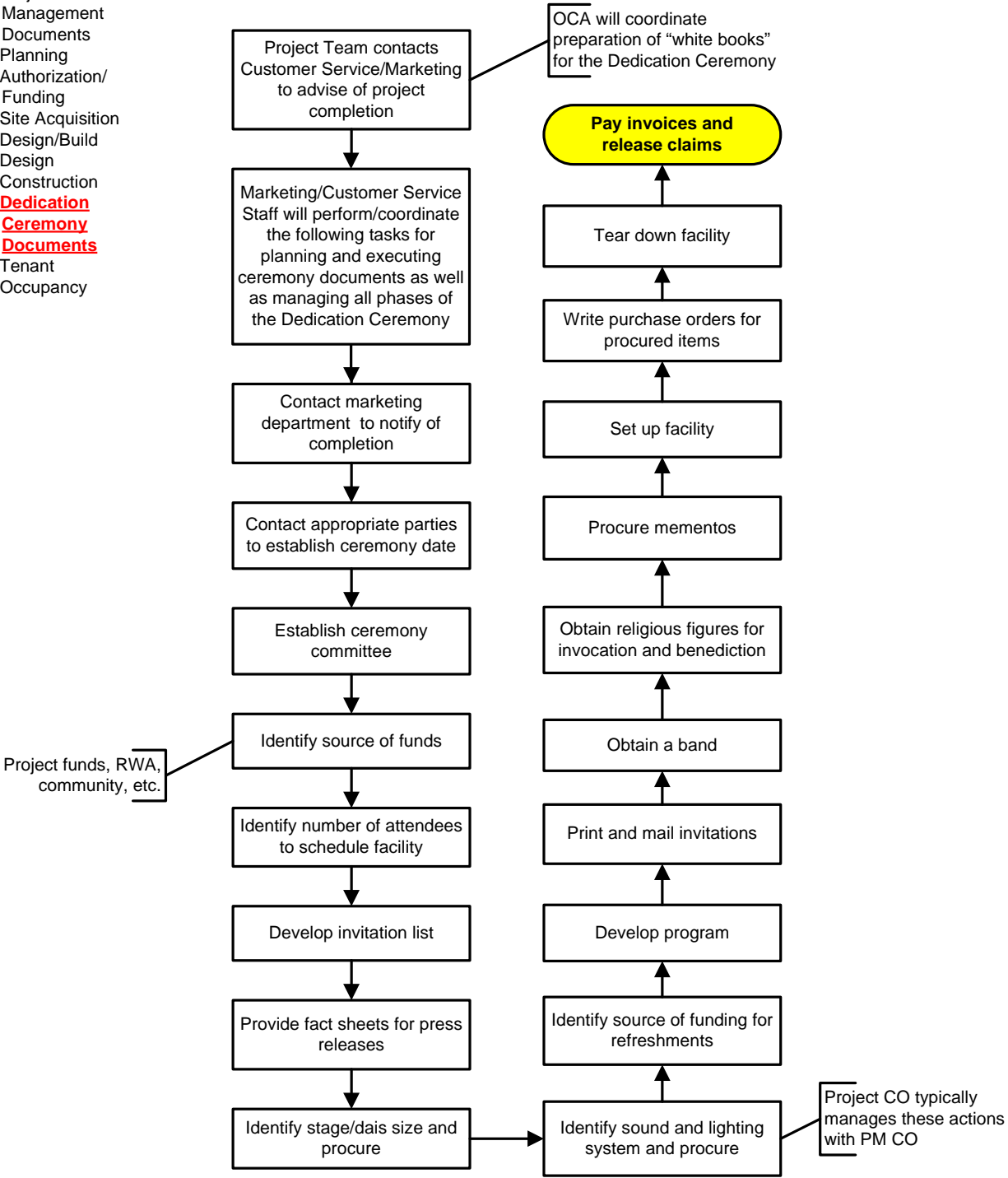
QAQC should address CAD Library submissions

This page applies to:

Traditional D/B D/B-Bridging CMc

7.2.4.0.0.0 Dedication Ceremony Documents

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.4.0.0.0 Dedication Ceremony Documents**
- 8.0.0.0.0.0 Tenant Occupancy

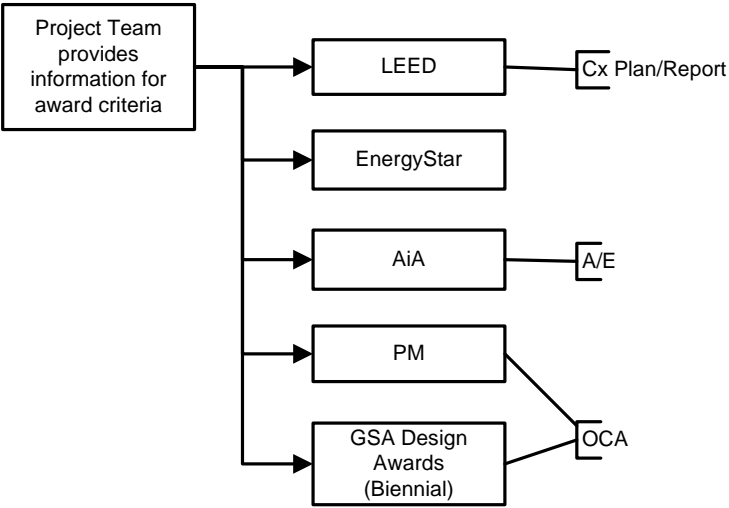


This page applies to:

Traditional D/B D/B-Bridging CMc

7.2.5.0.0.0 Project Awards (LEED, EnergyStar, AiA, PM, etc.)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 7.2.5.0.0.0 Project Awards (LEED, EnergyStar, AiA, PM, etc.)**
- 8.0.0.0.0 Tenant Occupancy

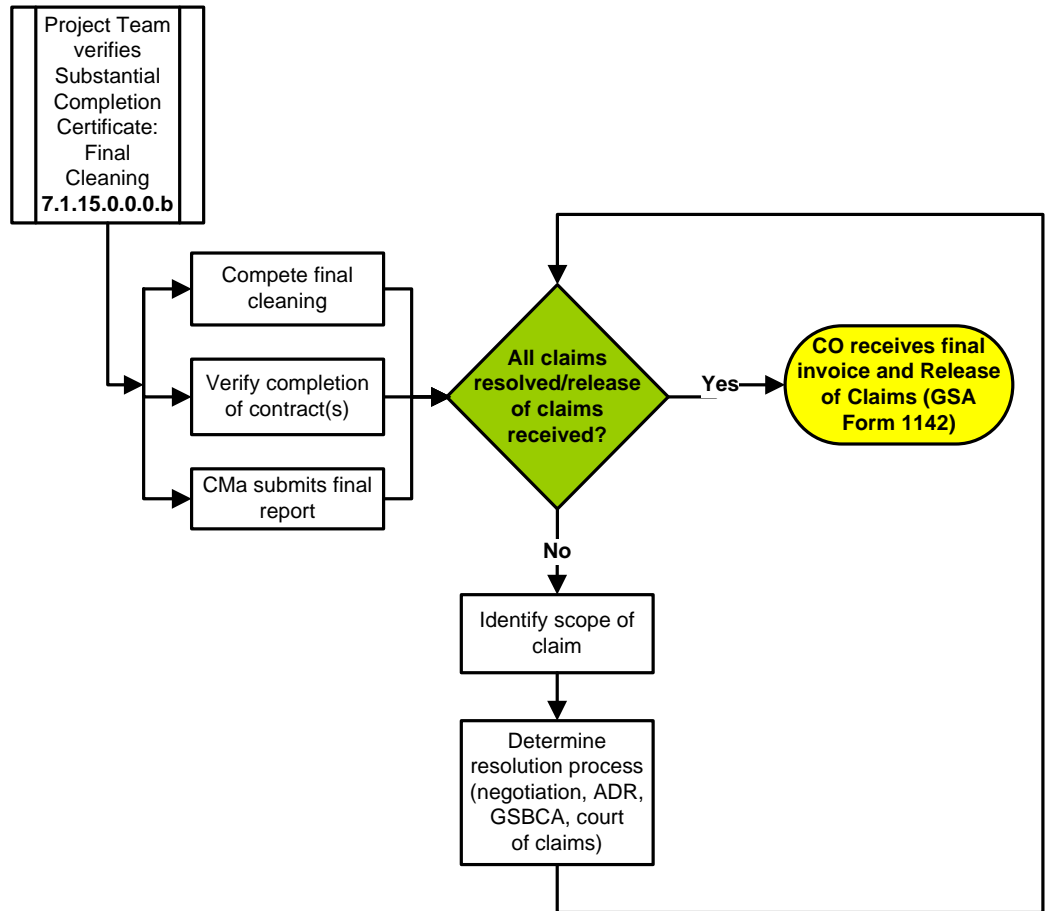


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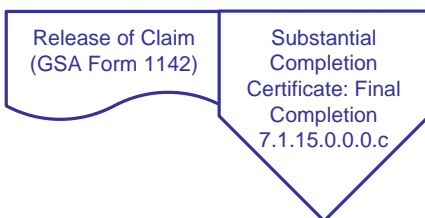
Traditional D/B D/B-Bridging CMc

7.2.3.1.0.0 Contract Closeout (GC/CC)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.3.1.0.0 Contract Closeout (GC/CC)**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

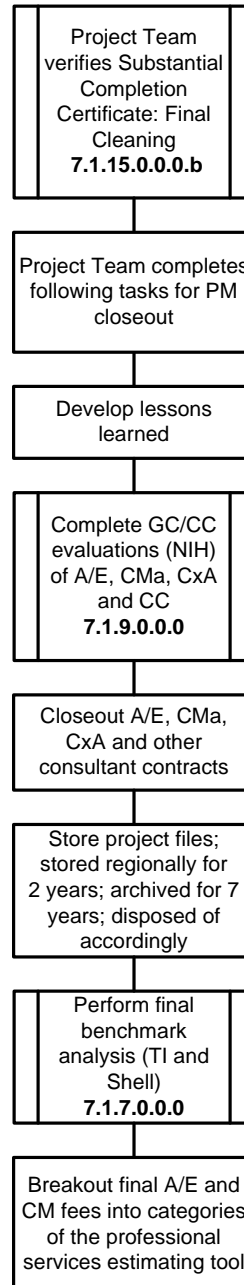


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Traditional D/B D/B-Bridging CMc

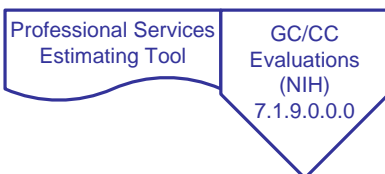
7.2.3.2.1.0 Project Management Closeout

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.3.2.1.0 Project Management Closeout**
- 8.0.0.0.0.0 Tenant Occupancy



Some of these processes/tasks are concurrent

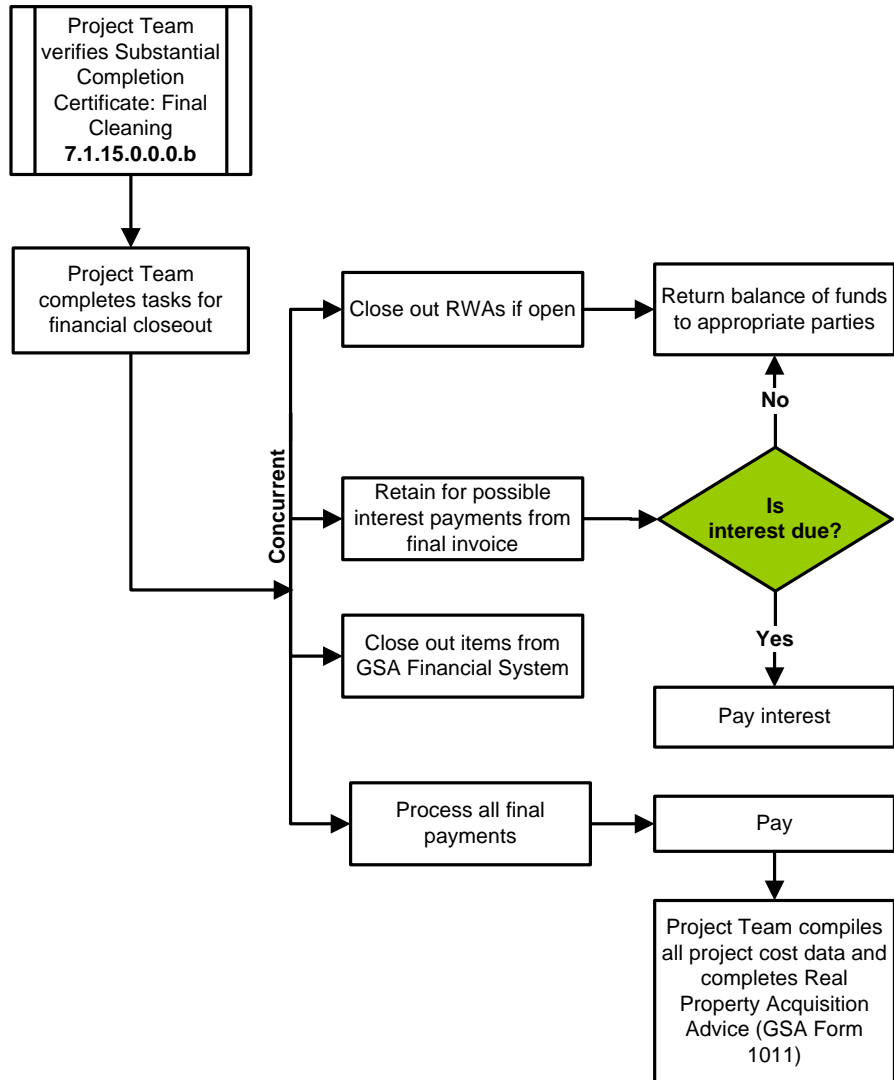
LINKS



This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 7.2.3.2.0.0 Financial Closeout**
- 8.0.0.0.0.0 Tenant Occupancy



LINKS

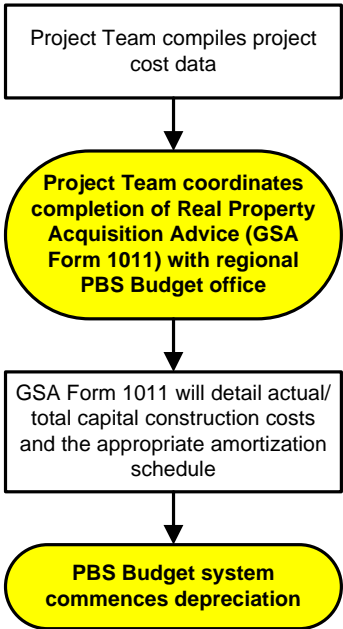
RWA

This page applies to:

Traditional D/B D/B-Bridging CMc

**8.1.3.0.1.0 Real Property Acquisition Advice
(GSA Form 1011)**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.3.0.1.0 Real Property Acquisition Advice (GSA Form 1011)**



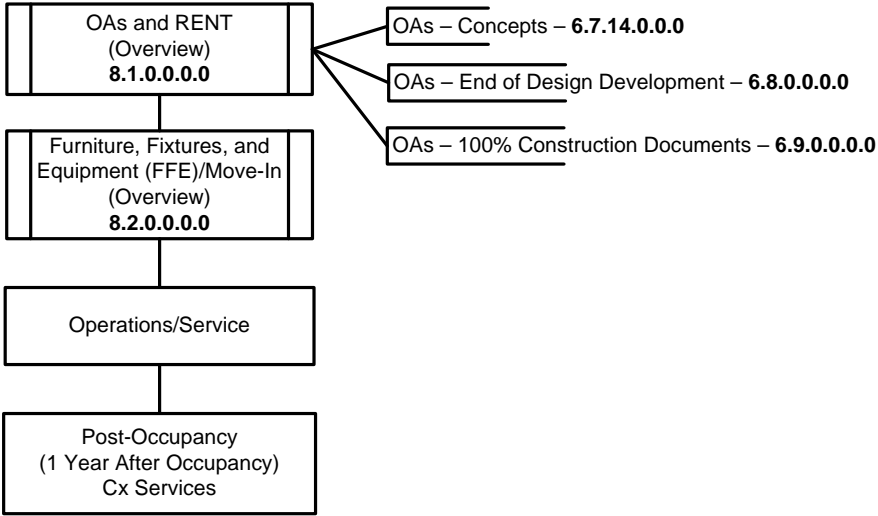
LINKS

GSA Form 1011	OAs and RENT (Overview) 8.1.0.0.0.0	National CAD/CIFM Standards 8.1.2.0.0.0
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This page applies to:

Traditional
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- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

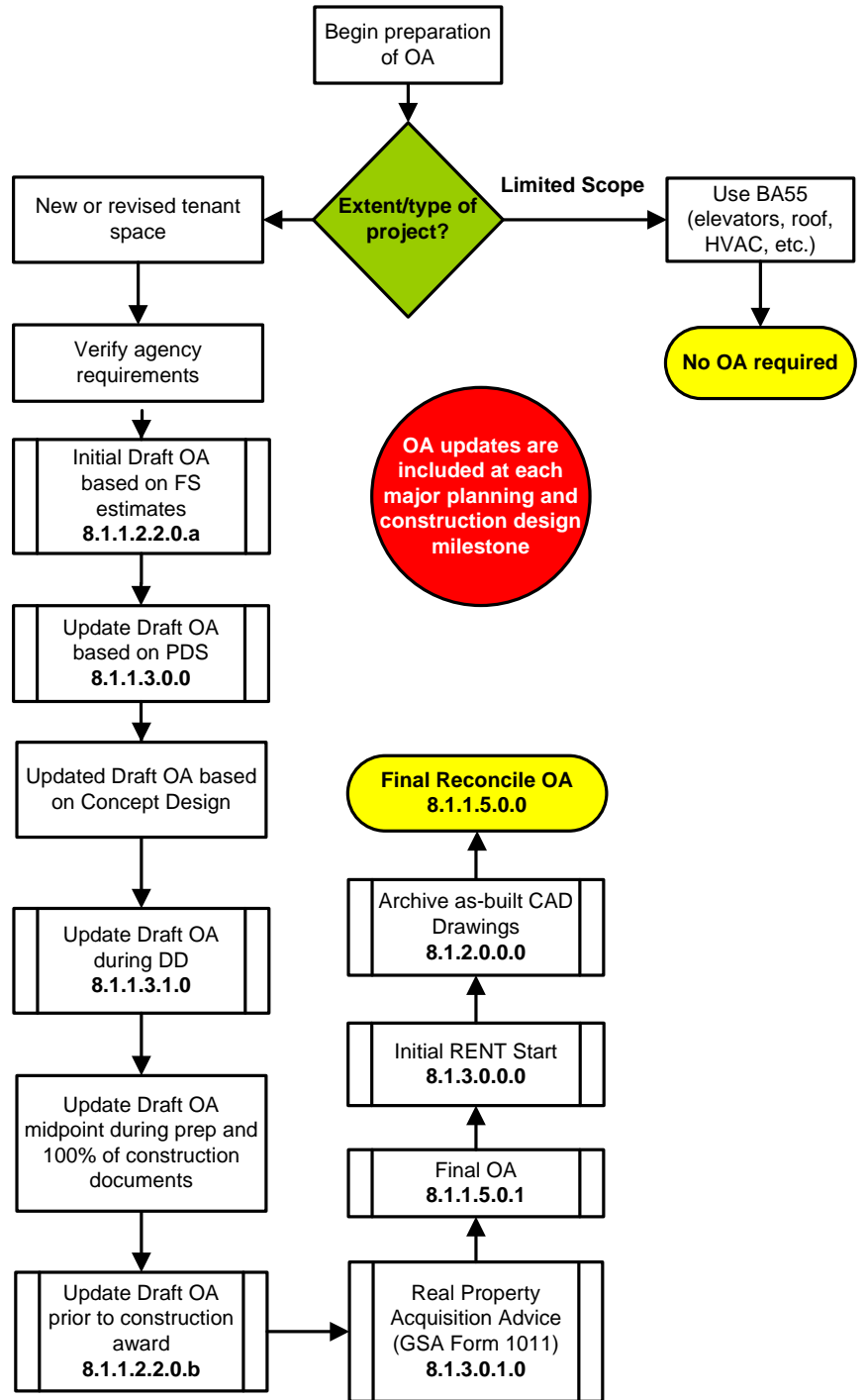


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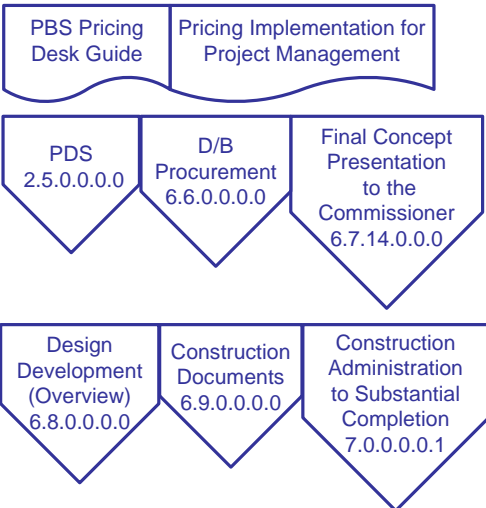
Traditional
 D/B
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 CMc

8.1.0.0.0.0 Occupancy Agreements and RENT (Overview)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.0.0.0.0 Occupancy Agreements and RENT (Overview)**



LINKS



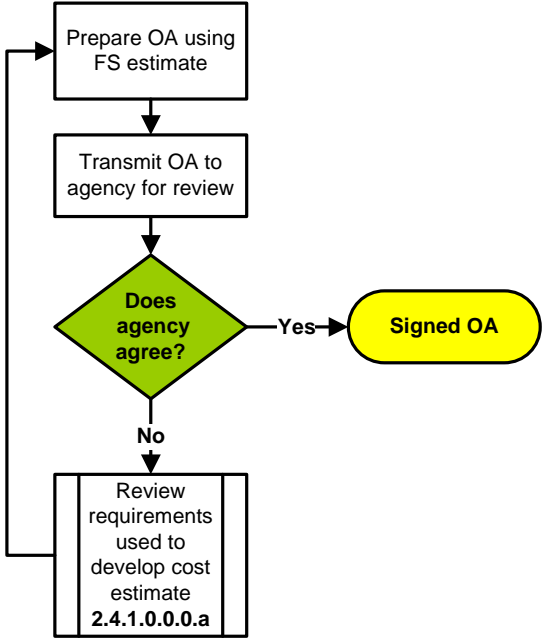
This page applies to:

Traditional D/B D/B-Bridging CMc



8.1.1.2.2.0.a Occupancy Agreement Planning Phase (Initial Draft)

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.1.2.2.0.a Occupancy Agreement Planning Phase (Initial Draft)**



TI equals ETPC (including contingencies) from draft to final OA

LINKS

PBS Pricing Desk Guide | Pricing Implementation for Project Management

PDS 2.5.0.0.0.0 | D/B Contract 6.6.12.0.0.0 | Final Concept Presentation to the Commissioner 6.7.14.0.0.0

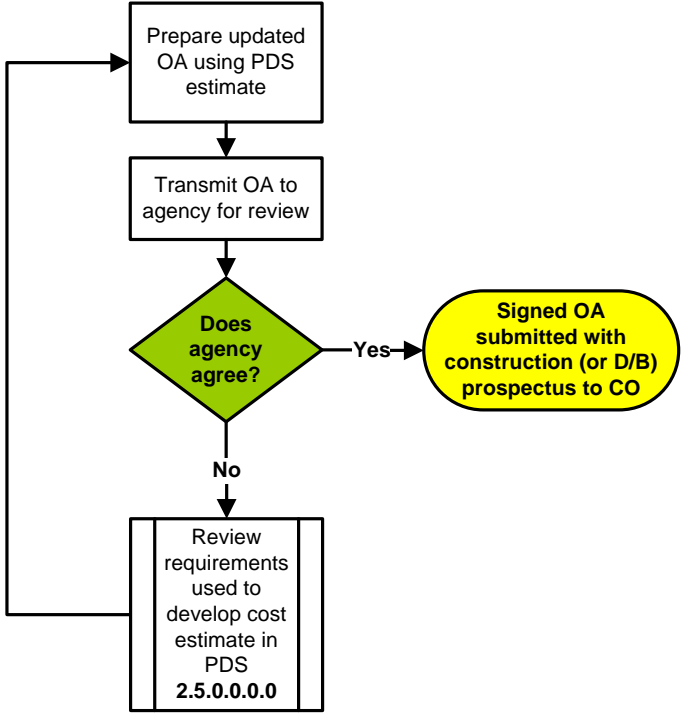
Design Development (Overview) 6.8.0.0.0.0 | Construction Documents 6.9.0.0.0.0

This page applies to:

Traditional D/B D/B-Bridging CMc

**8.1.1.3.0.0 Occupancy Agreement based on PDS-
(Proposed Draft)/Updates**

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.1.1.3.0.0 Occupancy Agreement based on PDS-(Proposed Draft)/Updates**



LINKS

PBS Pricing Desk Guide | Pricing Implementation for Project Management

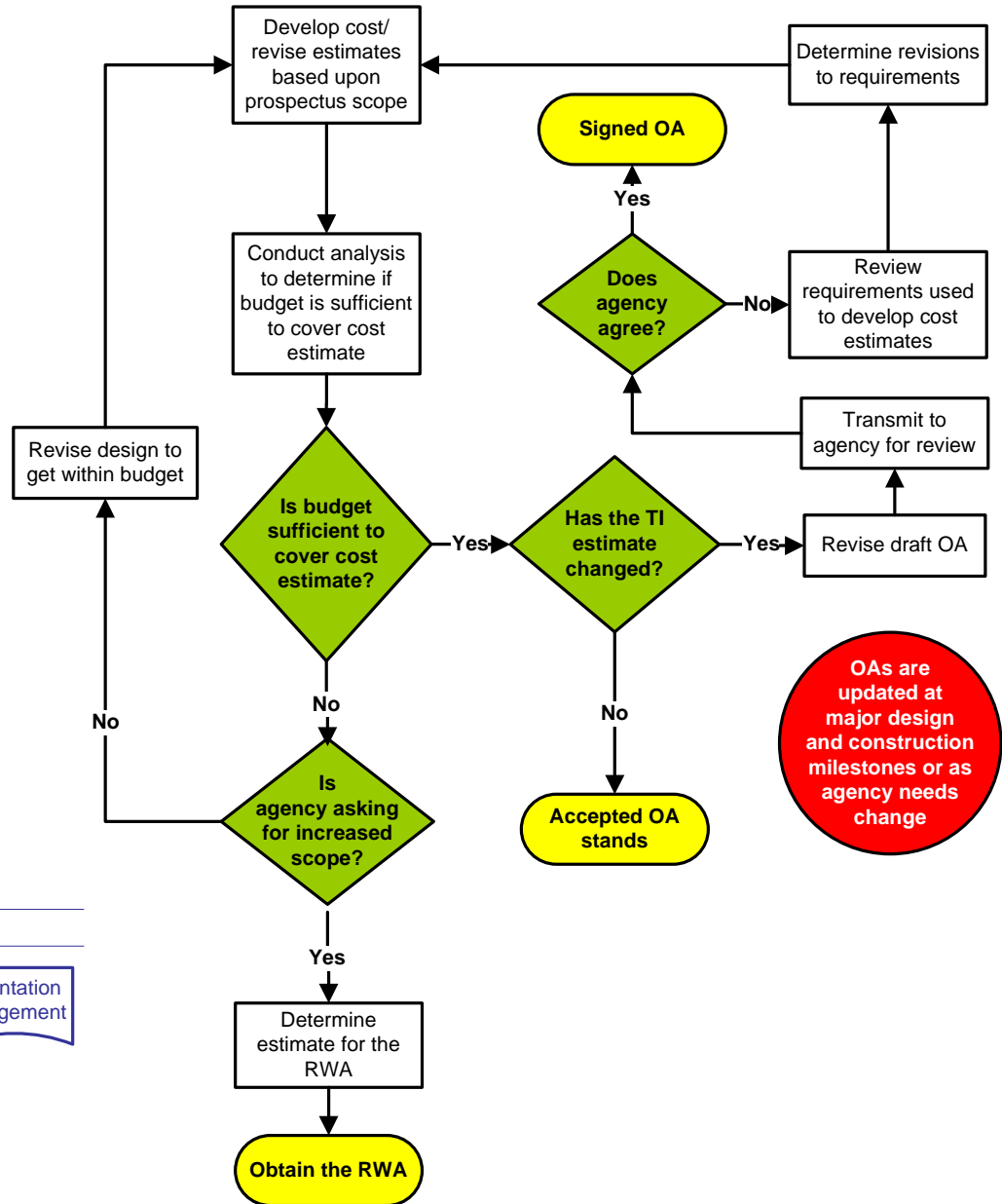
Feasibility 2.4.1.0.0.0.a | PDS 2.5.0.0.0.0 | D/B Contract 6.6.12.0.0.0

Final Concept Presentation to the Commissioner 6.7.14.0.0.0 | Design Development (Overview) 6.8.0.0.0.0 | Construction Documents 6.9.0.0.0.0

This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.1.4.0.0 Concept Design
- 8.1.1.4.1.0 Design Development
- 8.1.1.4.2.0 Mid-Point Construction Documents
- 8.1.1.4.3.0 100% Construction Documents



LINKS

PBS Pricing Desk Guide | Pricing Implementation for Project Management

PDS 2.5.0.0.0.0 | D/B Contract 6.6.12.0.0.0

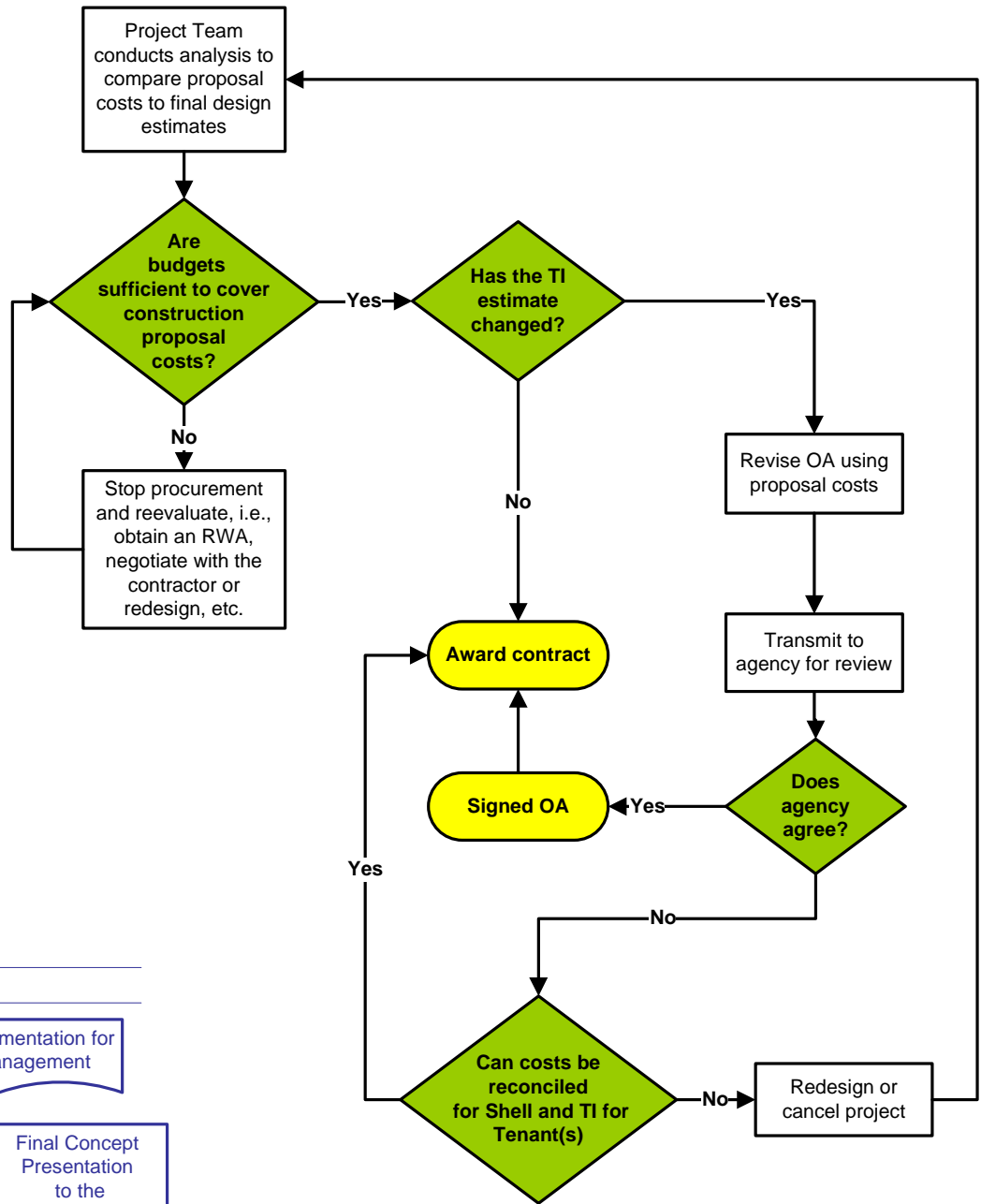
Design Development (Overview) 6.8.0.0.0.0 | Construction Documents 6.9.0.0.0.0

This page applies to:

- Traditional D/B D/B-Bridging CMC

**8.1.1.2.2.0.b Occupancy Agreement (Accepted Draft):
Before Construction Award**

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.1.2.2.0.b Occupancy Agreement (Accepted Draft): Before Construction Award**



LINKS

PBS Pricing Desk Guide	Pricing Implementation for Project Management	
PDS 2.5.0.0.0.0	D/B Contract 6.6.12.0.0.0	Final Concept Presentation to the Commissioner 6.7.14.0.0.0
Design Development (Overview) 6.8.0.0.0.0	Construction Documents 6.9.0.0.0.0	

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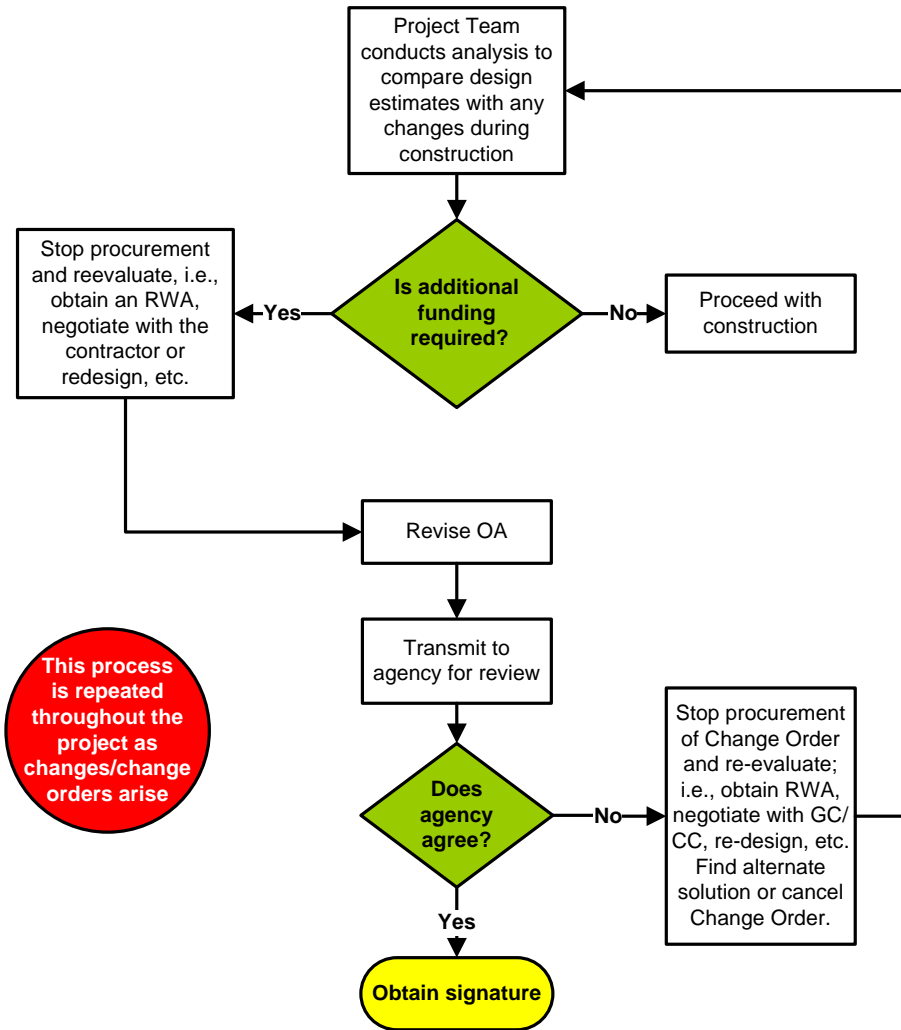
Traditional D/B D/B-Bridging CMc



**8.1.1.3.1.0 Occupancy Agreement (Accepted Draft):
During Construction**



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.1.1.3.1.0 Occupancy Agreement (Accepted Draft): During Construction**



LINKS

PBS Pricing Desk Guide	Pricing Implementation for Project Management
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PDS 2.5.0.0.0.0	Design Development (Overview) 6.8.0.0.0.0	Construction Documents 6.9.0.0.0.0
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Construction Administration
7.1.6.0.0.0.a

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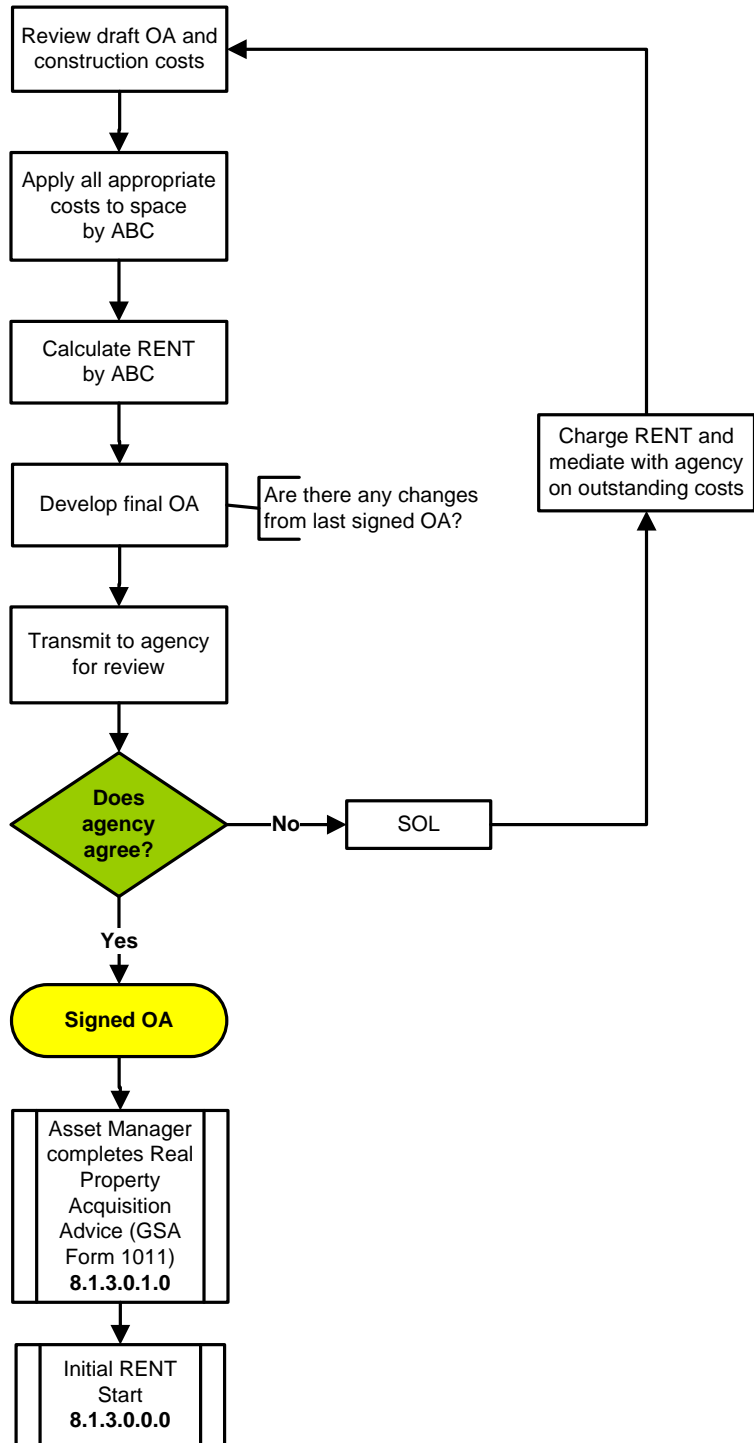
Traditional D/B D/B-Bridging CMc



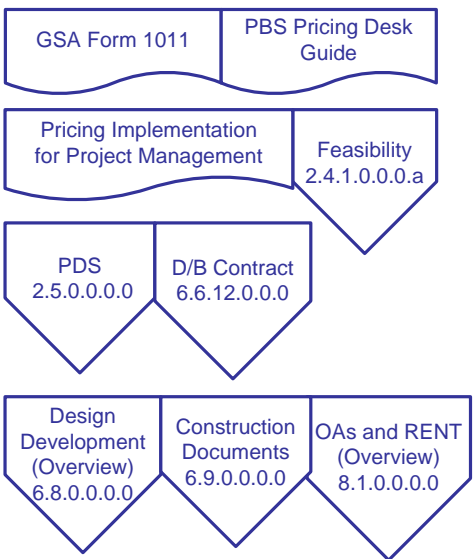
8.1.1.5.0.1 Final Occupancy Agreement



- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.1.1.5.0.1 Final Occupancy Agreement**

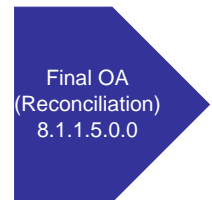


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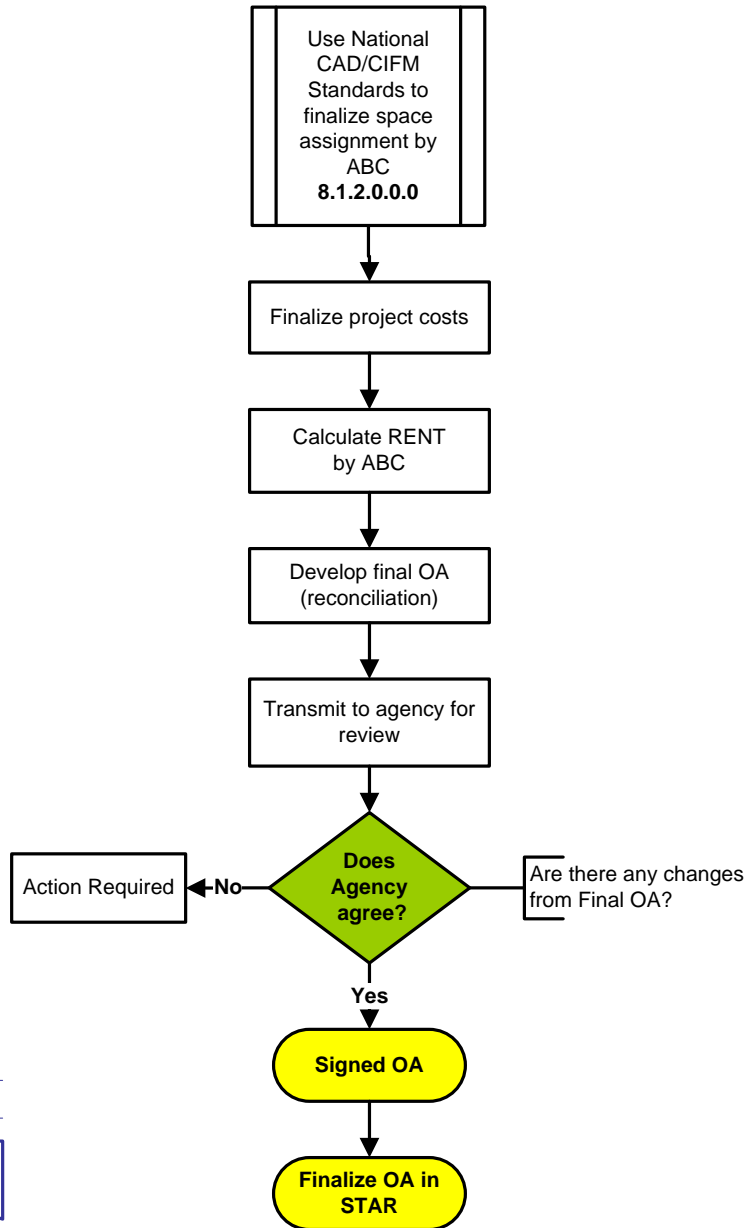
This page applies to:

Traditional
 D/B
 D/B-Bridging
 CMc



8.1.1.5.0.0 Final Occupancy Agreement (Reconciliation)

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.1.1.5.0.0 Final Occupancy Agreement (Reconciliation)**



LINKS

PBS Pricing Desk Guide	Pricing Implementation for Project Management
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PDS 2.5.0.0.0.0	D/B Contract 6.6.12.0.0.0	Design Development (Overview) 6.8.0.0.0.0
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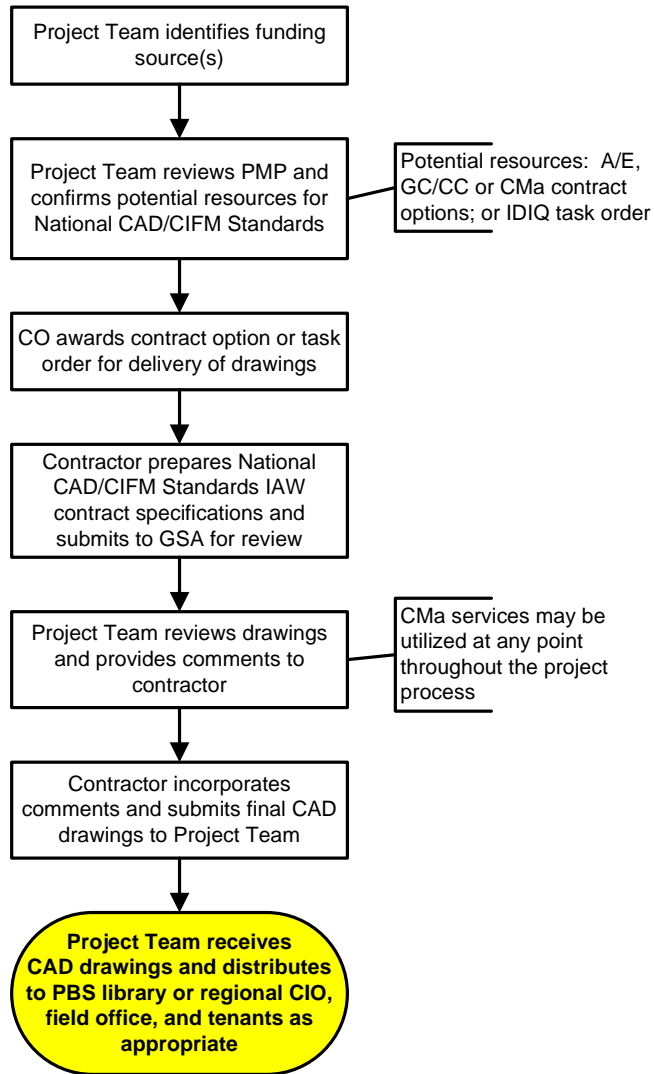
Construction Documents 6.9.0.0.0.0	OAs and RENT (Overview) 8.1.0.0.0.0
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This page applies to:

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 D/B-Bridging
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8.1.2.0.0.0 National CAD/CIFM Standards

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.1.2.0.0.0 National CAD/CIFM Standards**



LINKS

BOMA Space Measurement Standards	National CAD/CIFM Standards
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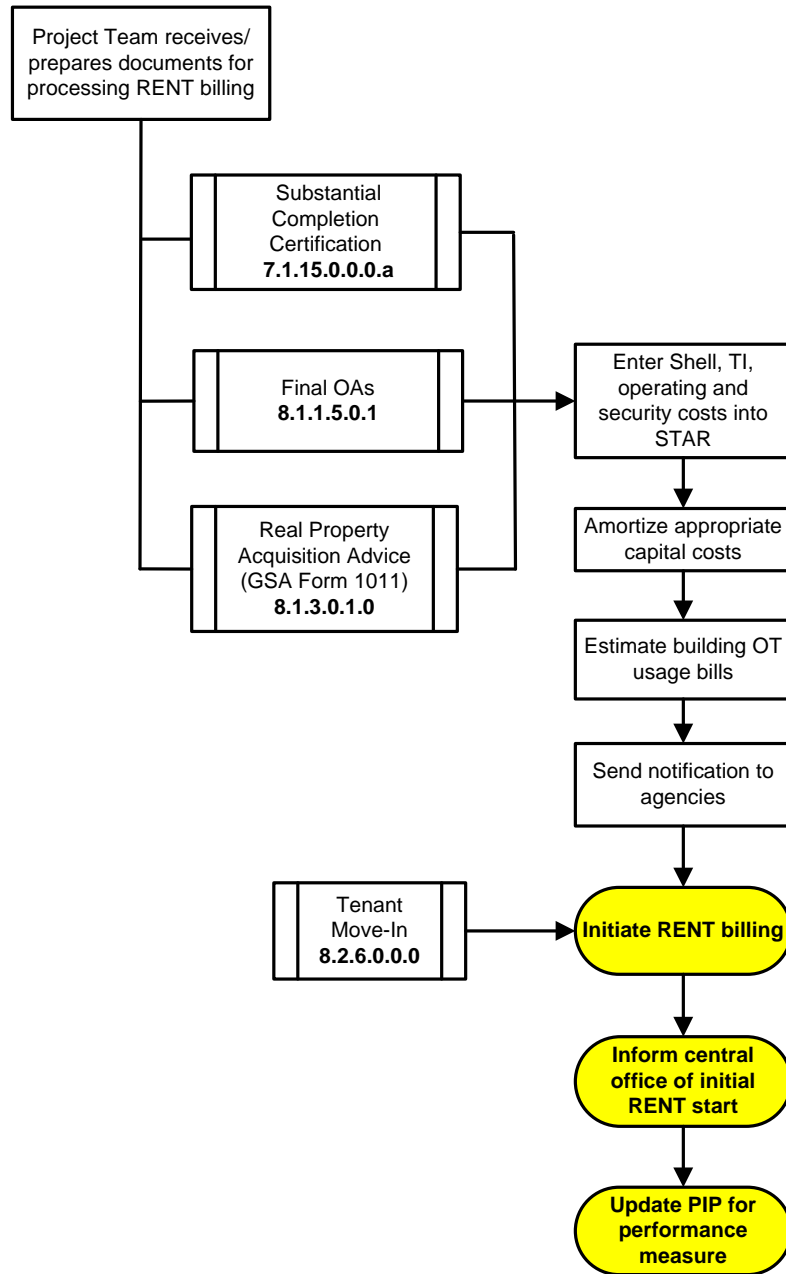
PBS-P100	OAs and RENT (Overview) 8.1.0.0.0.0
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This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc



- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.1.3.0.0.0 Initial RENT Start**

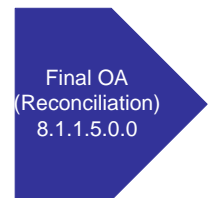


LINKS

PBS Pricing Desk Guide	Pricing Implementation for Project Management
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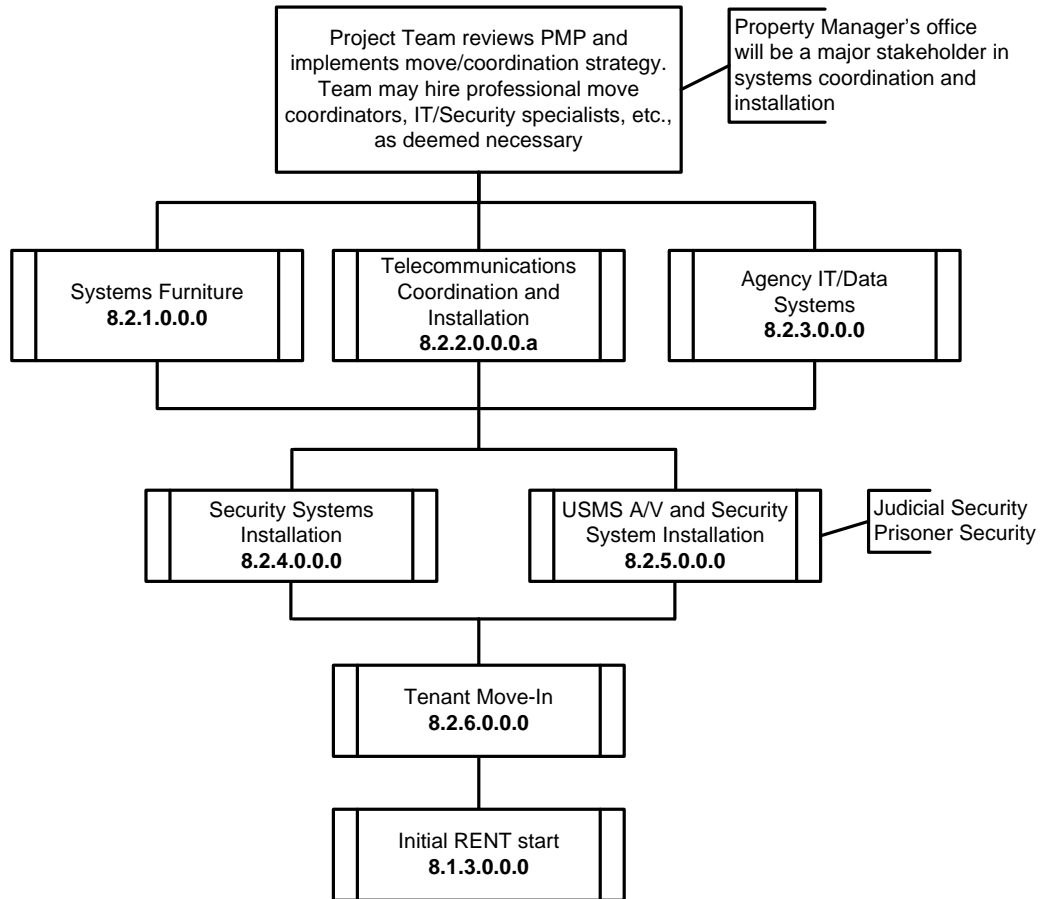
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Traditional
 D/B
 D/B-Bridging
 C/Mc



8.2.0.0.0 Furniture, Fixtures, and Equipment (FFE)/Move-In (Overview)

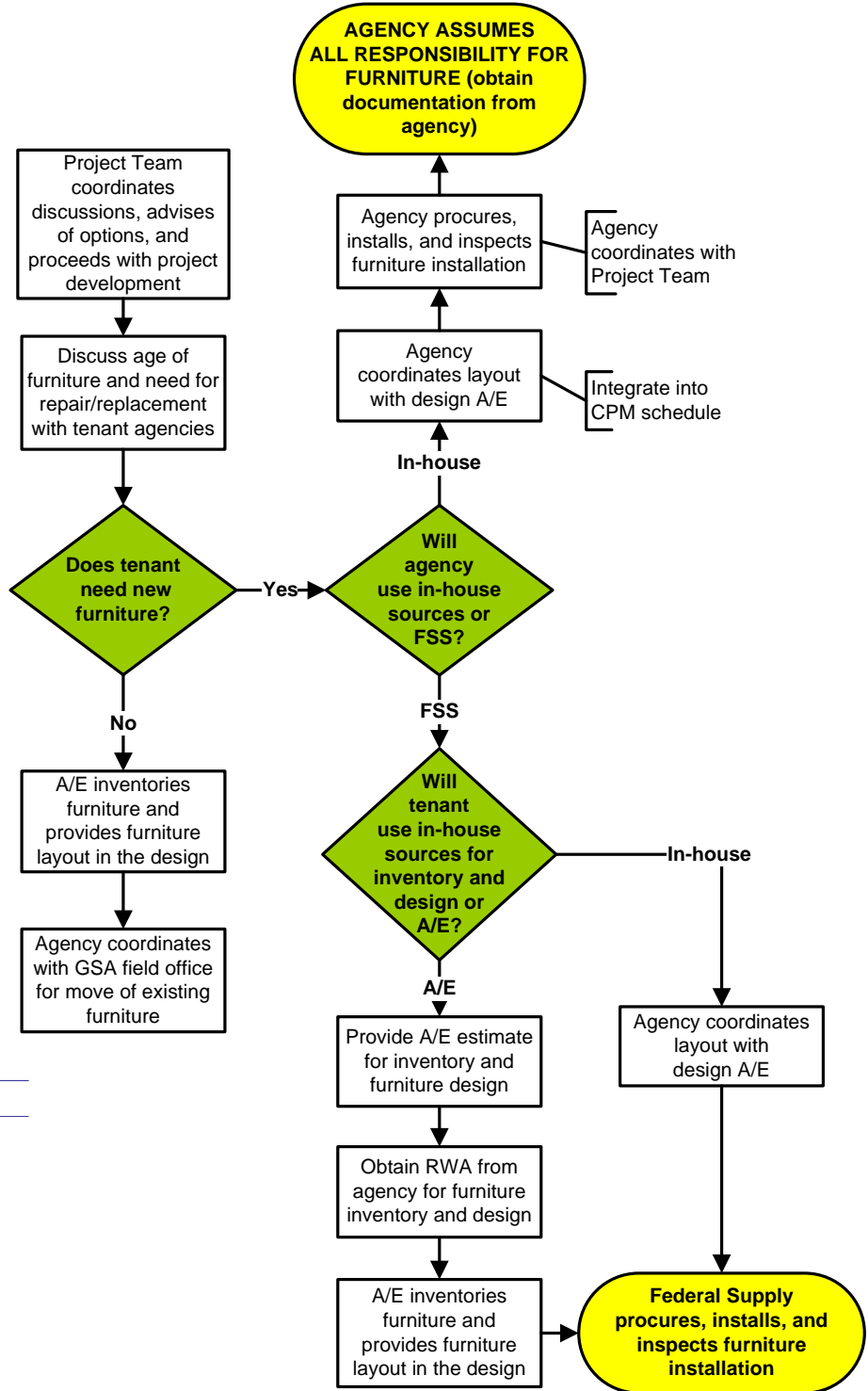
- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.2.0.0.0 Furniture, Fixtures, and Equipment (FFE)/Move-In (Overview)**



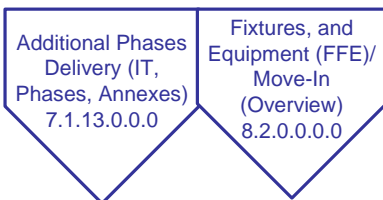
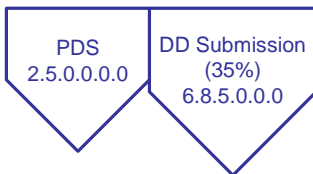
This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.2.1.0.0.0 Systems Furniture**



LINKS

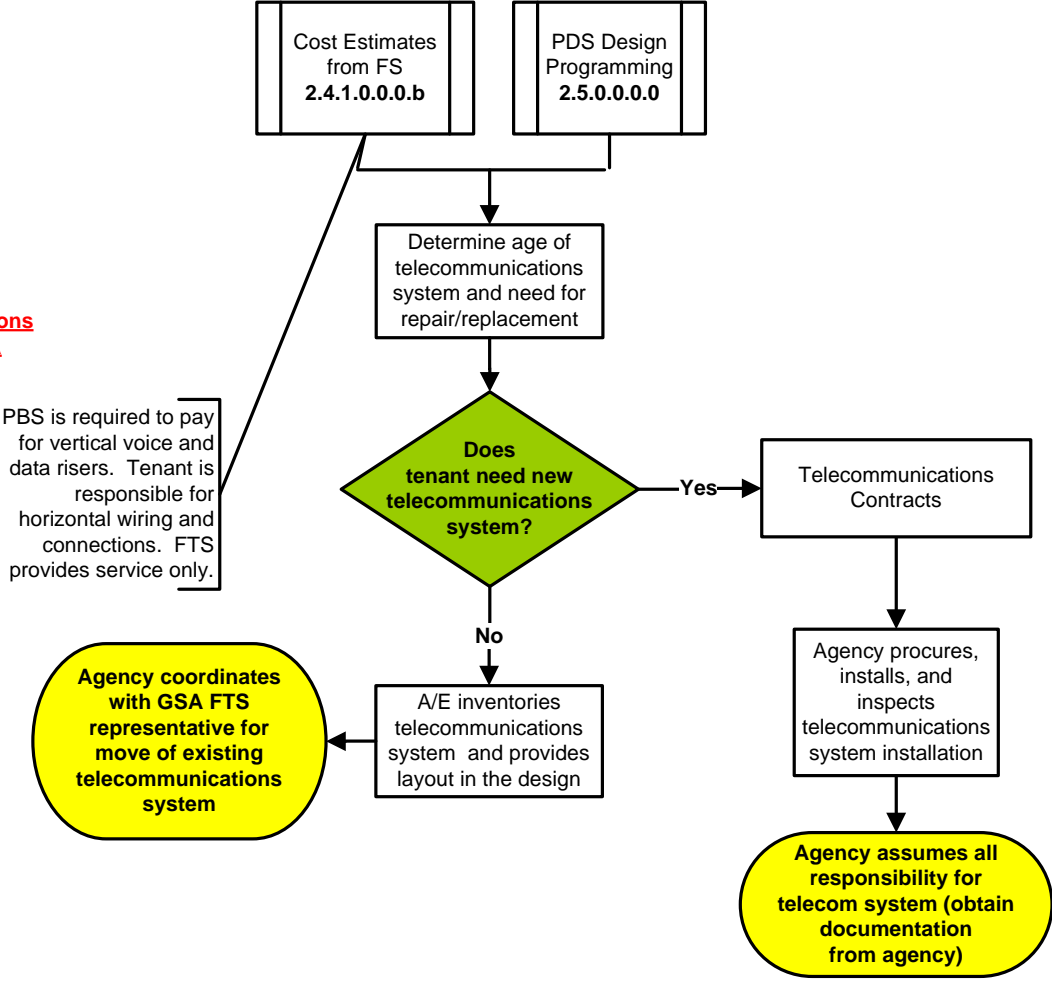


This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMC

8.2.2.0.0.a Telecommunications Installation - R&A

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.2.2.0.0.a Telecommunications Installation - R&A**



LINKS



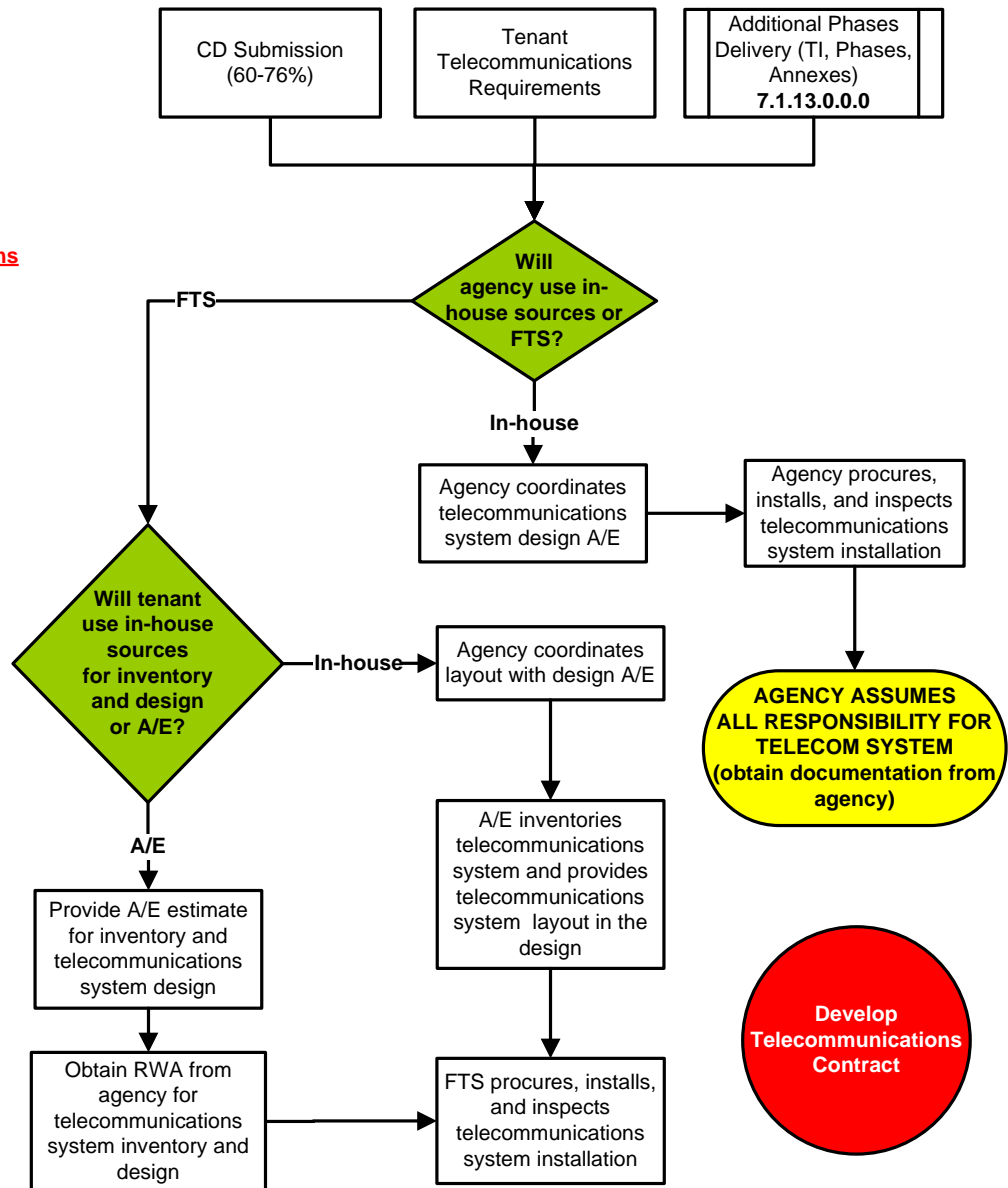
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Traditional D/B D/B-Bridging CMc

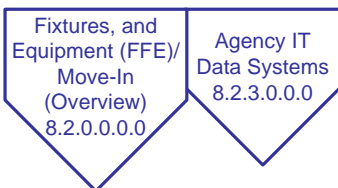
8.2.2.0.0.0.b Telecommunications Installation - New Construction

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy

8.2.2.0.0.0.b Telecommunications Installation - New Construction



LINKS

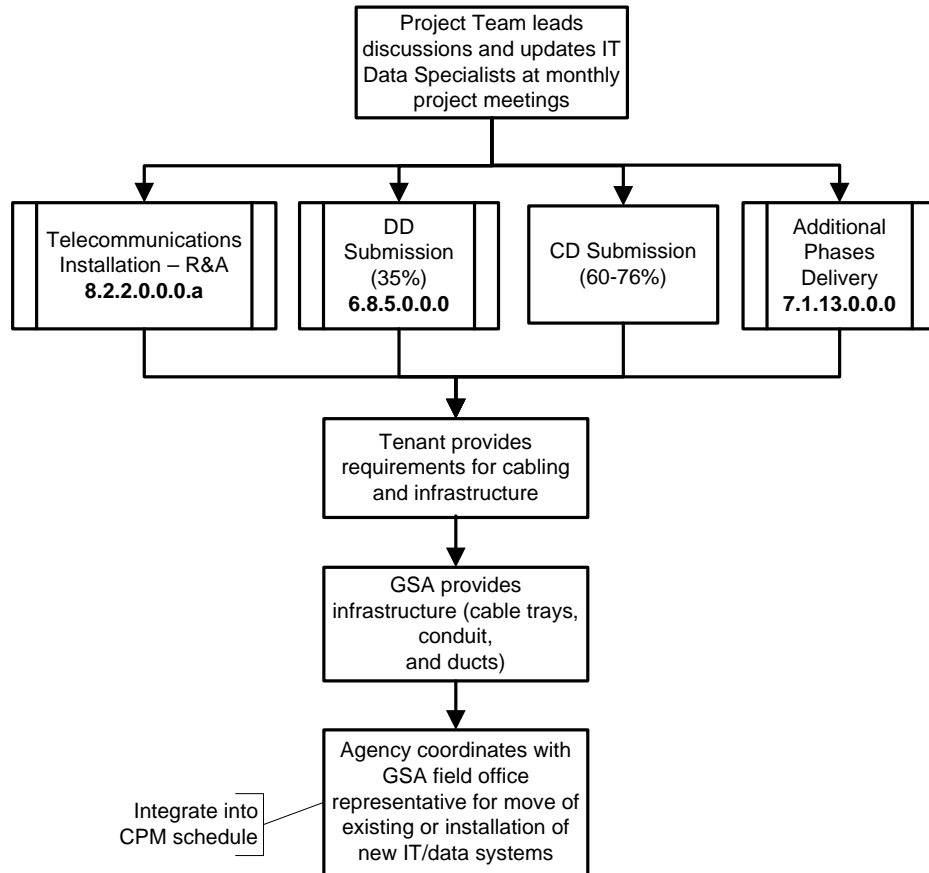


This page applies to:

Traditional D/B D/B-Bridging CMc

8.2.3.0.0.0 Agency IT/Data Systems

- 1.0.0.0.0 Project Management Documents
- 2.0.0.0.0 Planning
- 3.0.0.0.0 Authorization/Funding
- 4.0.0.0.0 Site Acquisition
- 5.0.0.0.0 Design/Build
- 6.0.0.0.0 Design
- 7.0.0.0.0 Construction
- 8.0.0.0.0 Tenant Occupancy
- 8.2.3.0.0.0 Agency IT/Data Systems**



LINKS

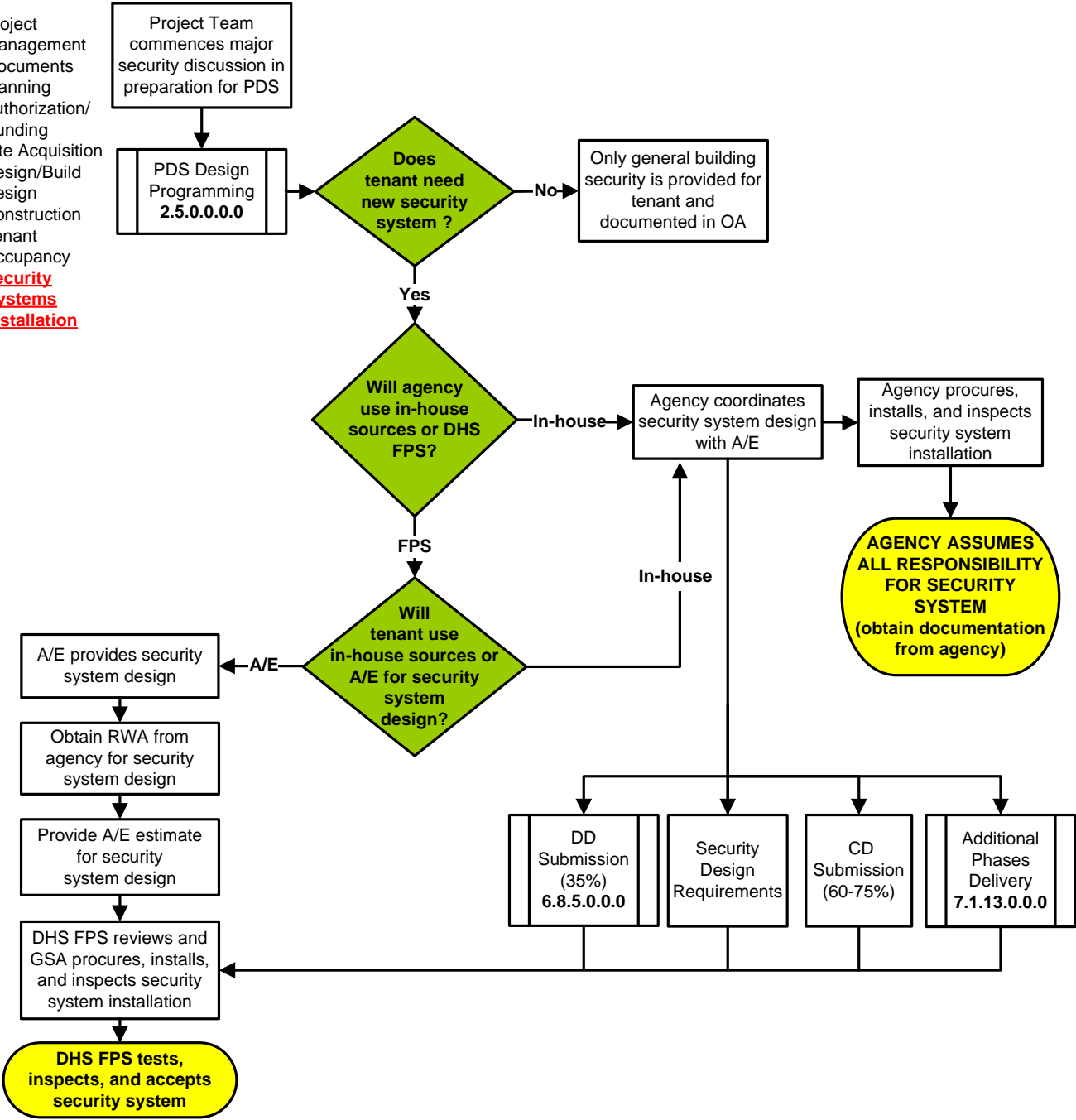
Fixtures, and Equipment (FFE)/ Move-In (Overview)
8.2.0.0.0.0

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMC

8.2.4.0.0.0 Security Systems Installation

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build Design
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.2.4.0.0.0 Security Systems Installation**



LINKS

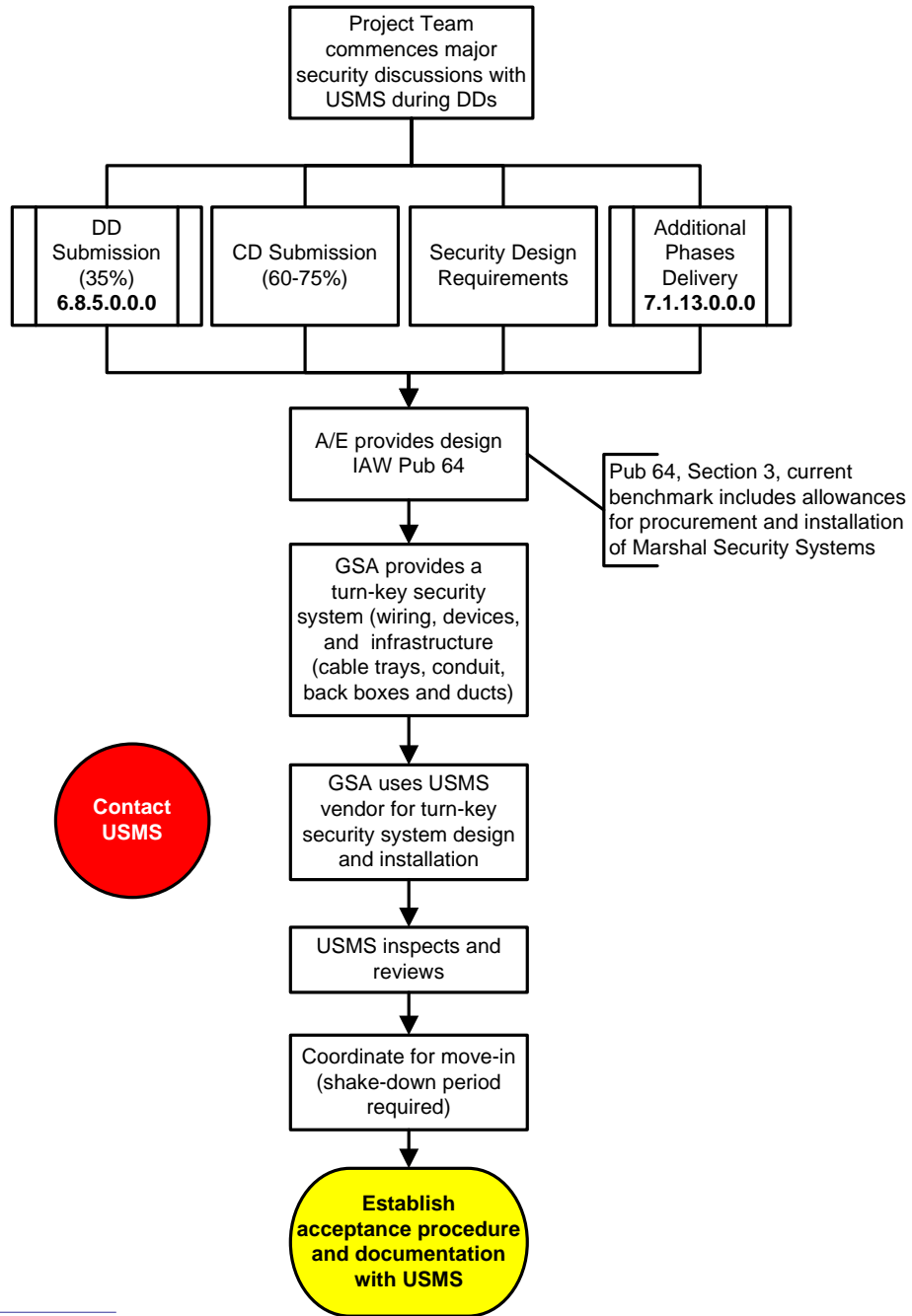
Fixtures, and Equipment (FFE)/Move-In (Overview)
8.2.0.0.0.0

This page applies to:

- Traditional
- D/B
- D/B-Bridging
- CMc

8.2.5.0.0.0 USMS A/V and Security Systems Installation

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.2.5.0.0.0 USMS A/V and Security Systems Installation**



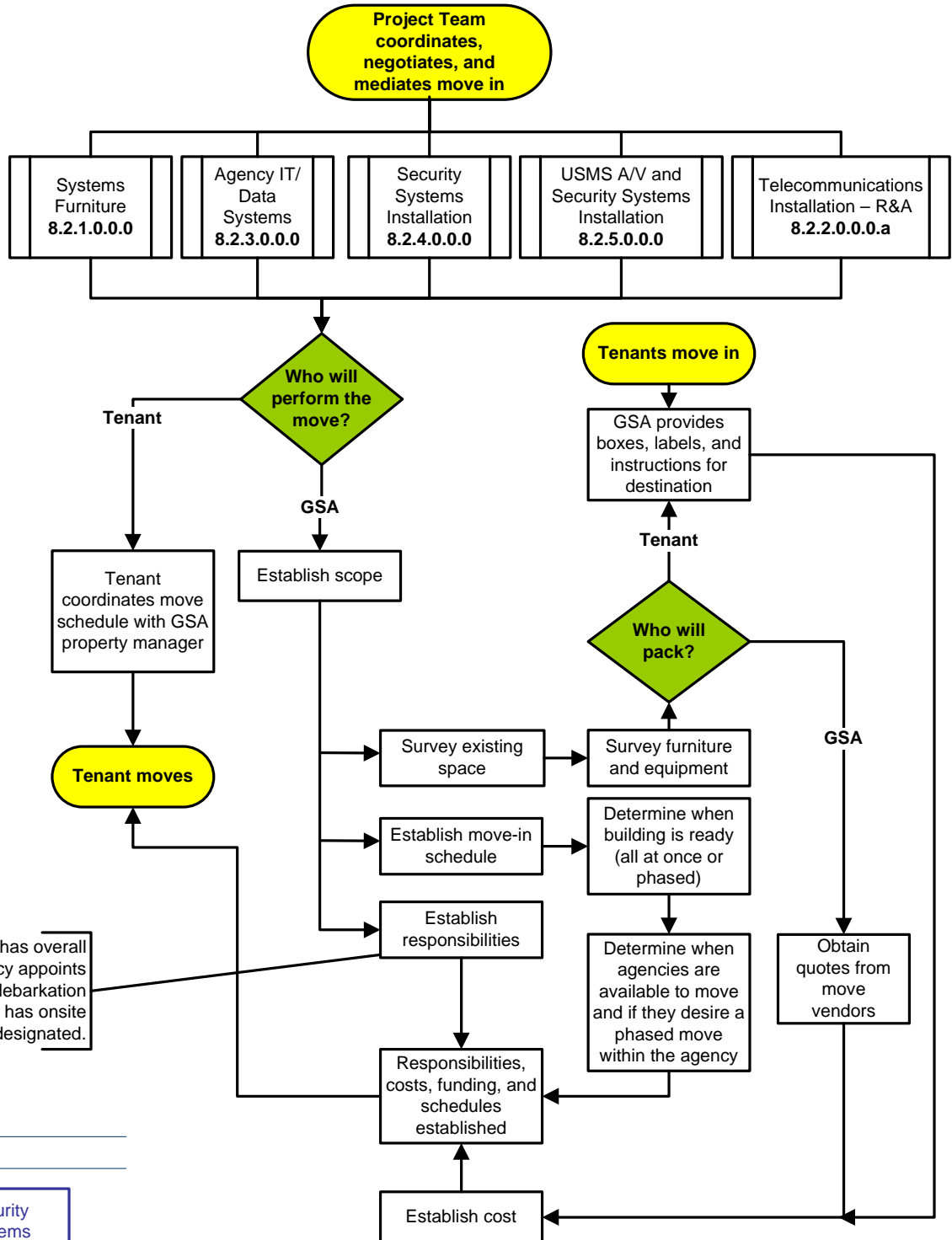
LINKS

Fixtures, and Equipment (FFE)/ Move-In (Overview) 8.2.0.0.0.0

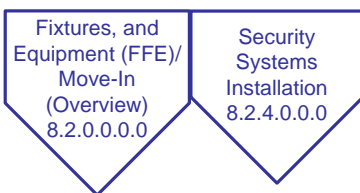
This page applies to:

Traditional D/B D/B-Bridging CMc

- 1.0.0.0.0.0 Project Management Documents
- 2.0.0.0.0.0 Planning
- 3.0.0.0.0.0 Authorization/Funding
- 4.0.0.0.0.0 Site Acquisition
- 5.0.0.0.0.0 Design/Build
- 6.0.0.0.0.0 Design
- 7.0.0.0.0.0 Construction
- 8.0.0.0.0.0 Tenant Occupancy
- 8.2.6.0.0.0 Tenant Move-In**



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Traditional D/B D/B-Bridging CMc