

2011
Architect of the Capitol

Performance and Accountability Highlights

THE AOC AT-A-GLANCE



The AOC At-A-Glance



WHO WE ARE

Architect of the Capitol

What We Do:

The Architect of the Capitol (AOC) is a nonpartisan, professional services office with oversight

of 17.4 million square feet of facilities and 620 acres of grounds on Capitol Hill and the surrounding area. The AOC is responsible for the maintenance, renovation and new construction of the buildings and grounds within the Capitol complex.



Established: The AOC was formally established by congressional legislation in 1876.

Branch of Government: Legislative.

Mission: Provide Congress and the public a wide range of professional expertise and services to preserve and enhance the Capitol complex and related facilities.

Leadership: The Honorable Stephen T. Ayers, AIA, LEED AP, Architect of the Capitol.

Number of Full-Time Equivalents (FTEs):

The AOC employed 2,440 FTEs as of September 30, 2011.

Budget Authority: The AOC's FY 2011 budget authority was \$600.4 million.

Website: <http://www.aoc.gov>

A Fiscal Year 2011 Performance and Financial Summary Report to Congress and the Citizens of the United States

DID YOU KNOW?

- The AOC serves as the builder, caretaker and curator of many of the nation's most iconic buildings. These include the Capitol, the Supreme Court, three Senate Office Buildings, four House Office Buildings, three Library of Congress buildings, the U.S. Botanic Garden Conservatory and Administrative Building and other support facilities.
- Dr. William Thornton, whose design for the Capitol was selected by President George Washington, is honored as the first Architect of the Capitol.
- The Architect of the Capitol serves a 10-year term following the recommendation of a bipartisan, bicameral, congressional panel, appointment by the President and confirmation by the Senate.
- The Capitol Complex Master Plan guides AOC in its mission to maintain, renovate and develop the Capitol over a 20-year period. Work on an updated plan is scheduled for completion in FY 2012.
- AOC heritage assets include works of art located throughout the Capitol complex and range from bronze and marble statues to oil portraits and fresco murals. This fiscal year, a statue of President Gerald Ford was added to the Statuary Hall collection and the Bartholdi Fountain was installed after a three year restoration project.
- The 580,000 square foot Capitol Visitor Center has welcomed more than six million visitors since its opening in December 2008. The CVC is the largest expansion of the Capitol in the building's history.
- The Capitol Power Plant celebrated 100 years of operation in December 2010. The plant operates year round to provide steam and chilled water service to heat and cool the Capitol and 23 other facilities located on or near Capitol Hill.
- The Library of Congress is the largest library in the world with facilities covering nearly 3.8 million square feet. The AOC manages the day-to-day facility operations and structural, mechanical and electrical care for these facilities.



THE YEAR AT A GLANCE: FISCAL YEAR 2011 PERFORMANCE HIGHLIGHTS

Fiscal Year 2011 Accomplishments: Serving, Preserving and Sustaining the Capitol

Serving Congress, the Supreme Court and the Public

The AOC continues to demonstrate its ability and dedication to serving Congress, the Supreme Court, the American public, and visitors to the Capitol.

- Hundreds of AOC employees worked around the clock to move the offices of 216 congressional members and their staffs after the November 2010 mid-term elections. AOC staff accomplished these moves without disruption to Congress and achieved a customer satisfaction rating in the mid-90 percent range.
- The Capitol Visitor Center welcomed its six-millionth visitor since opening its doors in 2008. The AOC also launched an online 360 degree virtual tour of the Capitol, featuring an interactive map of the entire Capitol complex. The Virtual Capitol won a prestigious 2011 Webby Award for Internet excellence for government websites.
- For the seventh consecutive year, AOC received an unqualified independent auditor's opinion on its financial statements, demonstrating AOC's continued commitment to strong fiscal stewardship.

Preserving the Capitol Facilities and Grounds

The AOC preserves the historic Capitol facilities and grounds while providing Congress with safe, comfortable, efficient, and modern office environments.

- The AOC completed its three-year restoration of the historic cast-iron Bartholdi Fountain. The restored fountain was returned to Bartholdi Park in May 2011.
- The AOC continued to make progress on the phased restoration of the Capitol Dome by painting the Dome's exterior to preserve its cast-iron surfaces. Rehabilitation of the Dome's skirt began in September 2011 and is scheduled for completion in October 2012.
- The AOC continued its conservation efforts on various murals, including the Blasfield mural *Human Understanding* in the Thomas Jefferson Building. The AOC also implemented a new long-term statue conservation and maintenance contract.

Sustaining the Capitol

The AOC continues to implement a long-term strategy to sustain operations in an environmentally safe and progressive manner while reducing resource consumption.

- The AOC developed a contract for a combined heat and power, or cogeneration, system that will ultimately reduce AOC's reliance on public utilities while providing a significant energy savings. Construction, following congressional approval, is expected to begin in FY 2012.
- The AOC implemented the use of outside air during the winter to generate chilled water in lieu of an electric powered chiller, realizing energy reduction of three million kilowatt hours and \$360,000 in savings in the Capitol Power Plant.
- The AOC continued installation of energy meters in the buildings serviced by the Capitol Power Plant. These meters allow AOC to track and identify energy usage and implement energy savings measures.

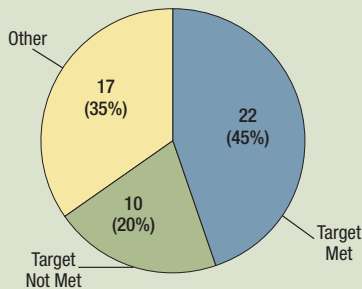
OUR STRATEGIC FOCUS

GOAL 1
Congressional and Supreme Court
Operations Support

GOAL 2
Heritage Asset Stewardship

GOAL 3
Leadership and Administrative Support

FIGURE 1: Summary of FY 2011 Strategic Goal Performance Results



FISCAL YEAR 2011 FINANCIAL HIGHLIGHTS

Financial Highlights

TABLE 1: Selected Financial Data for FY 2011 and FY 2010 (\$ in millions)

SELECTED FINANCIAL DATA	2011	2010
Total Assets	\$2,519	\$2,498
Total Liabilities	\$295	\$309
Net Position	\$2,224	\$2,189
Annual Net Position Change	2%	4%
Inventory Turnover (Cost of Goods Sold/End Inventory)	1.70	1.28
Days Inventory (365 days/Turnover)	215 days	285 days
Ratio of Debt to Net Position	1:7.53	1:7.09
Revenues	\$56	\$48
Net Cost of Operations	\$577	\$574
Actual FTEs at Fiscal Year-End	2,440	2,490

Independent Audit Results

An independent audit of the AOC's financial statements resulted in a clean audit opinion in FY 2011.

TABLE 2: Summary of Independent Auditor's Internal Control Findings

CATEGORY	FY 2011 AUDIT FINDING
Material Weaknesses	Internal Control Assessment
Significant Deficiencies	Information Technology



FIGURE 2: Source of Funds

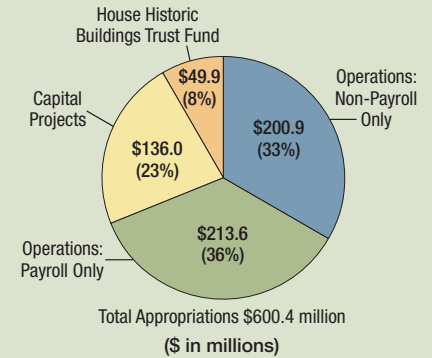


FIGURE 3: Use of Funds by Strategic Goal

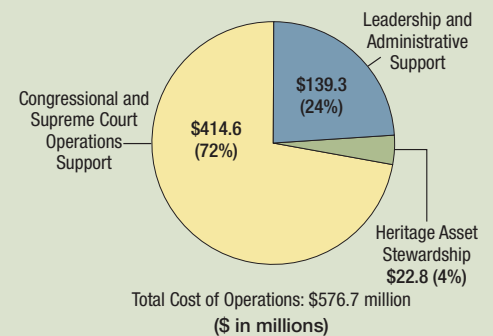


FIGURE 4: Summary of Total Assets

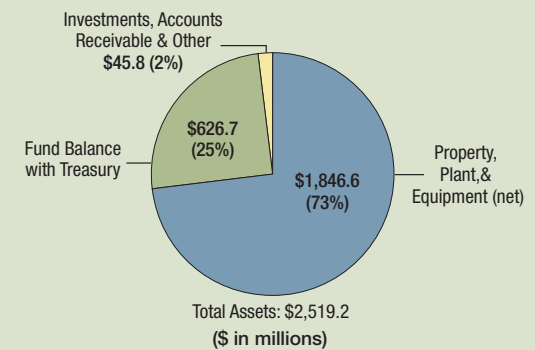
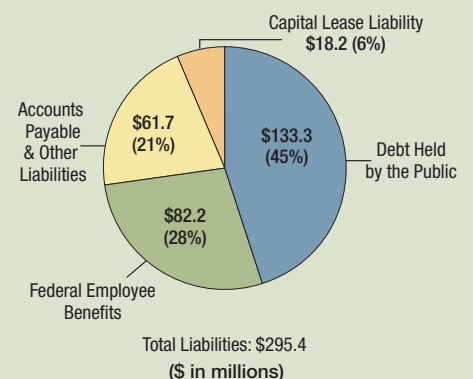


FIGURE 5: Summary of Total Liabilities



WHAT'S NEXT? Future Challenges and Priorities

Management Challenges

- **Deferred Maintenance Backlog and Capital Renewal Requirements** — Constrained fiscal resources impact AOC's ability to meet the continually increasing deferred maintenance and capital renewal requirements of the buildings, grounds and other heritage assets of the Capitol. The AOC's FY 2011 deferred maintenance backlog and capital renewal requirements are estimated at \$1.5 billion.
- **Energy Stewardship and Sustainability** — The AOC is required to meet annual reductions in energy consumption. Although AOC has met these reduction goals through FY 2011, to meet future energy targets, AOC may need to undertake costly and long-term sustainability programs or energy reduction initiatives.
- **Physical Security of Facilities** — Protecting AOC's facilities and their occupants from external threats remains a daunting challenge. Keeping the Capitol facilities safe, secure and accessible, while also minimizing the impact of security procedures on productivity and the achievement of AOC's mission objectives remains an ongoing organizational challenge.
- **Safety and Health of Facilities and Workers** — The AOC must ensure its facilities and operations meet modern life-safety and health standards for its workers and the millions of people who visit every year. The advanced age of many facilities, coupled with the need to preserve their historical integrity and support the daily business needs of Congress in a safe manner, makes this a continual challenge for AOC.
- **Performance Management** — Sustained progress towards achieving the transformation of AOC's business culture remains a key challenge. The AOC has undertaken many efforts to develop tools to measure results, improve performance management, increase accountability and support performance improvement. A challenge remains, however, in integrating the various tools throughout the planning, programming, measurement and reporting cycle so that management is fully informed and can make decisions that will improve mission delivery.
- **Office of Inspector General Management Challenges** — The AOC Inspector General (IG) identified additional challenges facing the organization. These include: enhancing internal controls; policy atrophy and enforcement; delays in implementing the IG's recommendations; establishing an ethics program with AOC-wide ethics training; and improving human capital management.

For more information about the Architect of the Capitol,
visit our website at: <http://www.aoc.gov/>

For more information about the U.S. Botanic Garden,
visit the website at <http://www.usbg.gov/>

Capitol tours are free and may be booked in advance at:
<http://www.visitthecapitol.gov/> or by calling 202.226.8000.



SERVING, PRESERVING AND SUSTAINING THE CAPITOL

The complete version of the AOC's Performance and
Accountability Report is available online at:

<http://www.aoc.gov/aoc/cfo/index.cfm>



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www.aoc.gov