From: Sent: To: Subject: Thomas Mcinerney [tmcinerney@(b)(6) Saturday, April 15, 2006 4:27 PM Ruff, Eric, SES, OSD Re: SD SUPPORT

Eric

Great

Thanks

Tom

> tom, i've attached today's la times story. toward the end the > reporter quotes jumper, clark and keane, all of whom are very strong > about the situtation leading up to the war and the interraction that > took place, etc. might be some useful info for your oped. thanks. > Los Angeles Times > April 15, 2006 > Pg. 1 > President Comes To Defense Of Rumsfeld > In an unusual personal declaration, Bush suggests that generals might > be angry about military changes the secretary has imposed. > By Peter Spiegel, Times Staff Writer > WASHINGTON - President Bush gave his forceful and unequivocal backing > Friday to Defense Secretary Donald H. Rumsfeld, issuing a rare > personal statement to express "my full support and deepest > appreciation" for his work in the war on terrorism. > Moving to head off a potential political crisis, Bush directly > addressed recent criticism of Rumsfeld by retired senior generals, > saying he had personally witnessed - and endorsed - the way the > Defense secretary interacted with uniformed personnel. > "I have seen firsthand how Don relies upon our military commanders in > the field and at the Pentagon to make decisions about how best to > complete these missions, " Bush said. "Secretary Rumsfeld's energetic > and steady leadership is exactly what is needed at this critical period." > Bush issued the statement after speaking with Rumsfeld on Friday about > military operations in Iraq and Afghanistan and personally voicing his > support. Bush said Rumsfeld had been given the difficult job of > modernizing the military, suggesting that the process of > "transformation" may have drawn the ire of officers. > The presidential statement came at the end of a week in which two > retired Army generals who commanded divisions in Iraq, Maj. Gen. John > Batiste and Maj. Gen. Charles H. Swannack Jr., called for Rumsfeld's > resignation, accusing him of arrogance and of mismanaging the war. > Two other retired generals involved in Iraq policy - Marine Lt. Gen. > Gregory S. Newbold, former director of operations for the Joint Chiefs > of Staff, and Army Maj. Gen. Paul D. Eaton, who headed training of > Iraqi forces in 2003 - also have called for Rumsfeld to step down, as > has retired Marine Gen. Anthony C. Zinni, former head of U.S. Central > Command. > The mounting criticism of Rumsfeld and recriminations over the war

> also come as Bush's approval ratings are falling and public support > for the conflict is declining. Even among U.S. troops in Iraq, 72% > favor withdrawal from Iraq within a year, and more than one in four > favor an immediate pullout, according to a survey released in February > by Zogby International and Le Moyne College in Syracuse, N.Y. > An administration official said Friday that the White House was > particularly concerned that the generals' remarks could gain momentum > over a long holiday weekend in which Bush, vacationing with his family > at Camp David, Md., would be out of the limelight. > When speculation surfaced recently about another long-rumored Cabinet > departure, that of Treasury Secretary John W. Snow, Bush was able to > go before television cameras immediately to deny it. > "The president wanted to do this today," the administration official > said Friday, requesting anonymity while discussing internal White > House deliberations. > Rumsfeld has been the subject of resignation speculation before. After > revelations in 2004 of prisoner abuses by U.S. soldiers at Iraq's Abu > Ghraib prison, Rumsfeld twice offered Bush his resignation. > Democrats pointed out Friday that Bush also offered a staunch defense > of Michael D. Brown last year, days before Brown resigned as Federal > Emergency Management Agency director because of the flawed response to > Hurricane Katrina. > Many active-duty generals privately agree with public criticism that > Rumsfeld is disrespectful to military leaders, current and former > senior officers said. > Nonetheless, the public statements by retired generals have unsettled > some officers, who worry the comments could undermine the morale of > troops in Iraq and appear to challenge civilian control of the military. > A number of retired senior officers who worked directly with Rumsfeld > also said in interviews that they considered the criticism misguided. > Although the Defense secretary's aggressive style has caused upheaval > in the ranks - particularly in the Army - he has changed his views on > several high-profile issues because of well-argued cases made by the > uniformed leadership, the officers said. > "Rumsfeld's a tough guy, no doubt about it; he can be prickly," said > Adm. Vern Clark, who spent five years working with Rumsfeld as chief > of naval operations before retiring last year. "You have to gain his > respect, but once you gain that, you can work with him. I was thankful > I had a tough guy, because we were in tough times." > Several senior officers involved in Iraq war planning also said they > considered "insulting" the criticism that they bowed to Rumsfeld's > will in the run-up to the war. They said Army Gen. Tommy Franks, then > head of U.S. Central Command, was the main architect of the invasion > plans and that it was thoroughly debated by military leaders. > Retired Gen. John P. Jumper, the Air Force chief of staff through the > Afghanistan and Iraq invasions, acknowledged that mistakes were made > by failing to anticipate the insurgency. But he said all the military > service chiefs - including Gen. Eric K. Shinseki, then the Army chief > of staff, who had a public falling-out with Rumsfeld - were involved > in the discussions and received detailed input from their subordinates. > "It was Gen. Franks' job to put together the war plan," Jumper said in > a telephone interview. "Of course there wasn't universal agreement. We > hashed things out for hours and hours in the Tank [the Pentagon's > ornate meeting room]. There was a lot of opportunity to discuss and

> debate and digest."

> By some accounts, disagreements over the war plans occasionally were > more vehement within the officer ranks than between military leaders > and Rumsfeld. In his memoir, Franks details several run-ins with > service chiefs over war planning for both Afghanistan and Iraq, one of > which included an expletive-laden tirade by Franks aimed at two > members of the Joint Chiefs. > Some top officers involved in Iraq war planning were less conciliatory > toward Rumsfeld for his handling of the postwar reconstruction period - particularly the administration's failure to get a civilian > authority up and running quickly after Saddam Hussein fell. > But retired Gen. John Keane, who was Army vice chief of staff during > the war and is still highly regarded by active-duty officers, said the > uniformed leaders were equally to blame for not planning better for > the stabilization period. > "That judgment was wrong," Keane said in an interview. "We did not > consider [an insurgency] a viable option. I believe that's our fault. > That's senior military leadership business." > Although Rumsfeld has been criticized for not sending more troops to > Iraq once the regime collapsed, Keane said the calculation was made in > close consultation with Gen. John P. Abizaid, Franks' successor as > Central Command chief. > Keane said he had several conversations with Abizaid in the autumn of > 2003 in which he asked whether more troops were needed. Abizaid > repeatedly argued against an increase, saying it would only mean "more > guys walking around the streets with rifles, not understanding the > culture." > "I find it somewhat insulting for people to speculate that Rumsfeld is > somehow browbeating the generals and they're intimidated into not > telling him what they believe, " Keane said. "The conventional wisdom > is they didn't ask for more troops because he [Rumsfeld] wouldn't give > it to them. That's insulting to the character of those officers." > The reasons behind the polarized view of Rumsfeld has become the topic > of intense debate within the uniformed ranks in recent weeks. Most > retired officers interviewed Friday declined to publicly speculate on > why views were so divergent. > But one currently serving Army general who has discussed the > relationship between Rumsfeld and the military leadership with several > other senior officers said he believed certain generals were simply > better suited to dealing with the secretary on an intellectual level. > "I've heard of at least four very, very senior four-stars who say it's > not the case" that Rumsfeld does not listen to them, the general said. > "They say he's a wrestler from Princeton and goes for the throat, but > if you have your stuff together and go toe-to-toe, you can win." > Despite that view, the outpouring of condemnation from the retired > generals has underscored a long-brewing resentment on the part of many > senior officers, one that several military watchers said began when > Rumsfeld's team first arrived harboring widespread suspicion of > generals appointed by President Clinton. > Many of those early tensions, which even Rumsfeld supporters > acknowledge produced intense resentment, largely were set aside after > the Sept. 11 attacks. But the current animosity has been rising since > Pentagon civilians sidelined Shinseki after he publicly said several > hundred thousand troops would be required to stabilize Iraq.

> "There's been deep frustration with Rumsfeld from the day he took over." > said Stephen Biddle, a defense policy expert at the Council on Foreign > Relations think tank and a former professor at the Army War College. > "This degree of civil-military tension is historically very uncommon; > it's very uncommon for it to last this long." > Rumsfeld continued to dismiss the calls for his resignation, saying > the retired generals who have made the public criticisms represent > only a small portion of the senior officers who have served under him. > "I respect their views, but obviously, out of thousands and thousands > of admirals and generals, if every time two or three people disagreed > we changed the secretary of Defense of the United States, it would be > like a merry-go-round around here," he said in an interview Thursday > with the Arabic-language television station Al Arabiya. > Times staff writers Peter Wallsten and Paul Richter in Washington > contributed to this report. > ----Original Message-----> From: Thomas McInerney [mailto:tmcinerney@(0)(6) > Sent: Friday, April 14, 2006 8:55 PM > To: Ruff, Eric, SES, OSD > Subject: Re: SD SUPPORT > > Eric > > WSJ has asked me to write OP ED in support of SD for Mon. Any > additional thoughts. I am getting 3 others to cosign. Do you have > Rifle DELONG'S numbers? > Tom > Thomas G. McInerney > Gen. USAF (Ret) > Lt. > (b)(2) > > Voice(b)(2) > Cell: > Fax:

6392

From: Sent: To: Subject: Thomas McInerney [tmcinerney@(b)(6) Saturday, April 15, 2006 4:17 PM Ruff, Eric, SES, OSD Re: SD SUPPORT

Eric

Thanks. I inadvertently had my cel on vibrate with Bluetooth you get to hear me, Sorry!

Tom > > U.S. Military Leaders and their Involvement in National Security > Decision-Making > tom, below is a on-pager that we have developed that lays out the > unprecedented involvement senior military has had with this secretary > of defense. > i'm trying to call you on your cell now but am hearing only sounds of > you talking to someone who is going to be a sophomore -- presumably > you're unloading at the golf course!! hit em straight. thanks, eric > The U.S. senior military leaders are involved to an unprecedented > degree in every decision-making process in the Department of Defense. 5 > As early as 2001, Secretary Rumsfeld created new decision making > bodies to ensure military judgment and perspectives are woven into all > aspects of Department of Defense policy and operations. The principal > forums > are: > ~ > The Senior Level Review Group meets at least monthly, more frequently > during the development of the annual budget. It consists of the > Secretary and Deputy Secretary of Defense, the Chairman and Vice > Chairman of the Joint Chiefs of Staff, the individual chiefs of the > military services, and the senior civilian officials of the Department > at the Service Secretary and OSD Under-Secretary level. It is open to > combatant commanders who may choose to participate. > The Defense Senior Leadership Conference meets three times a year. It > is a three-day planning and decision-making conference in which the > Secretary of Defense, the Joint Chiefs of Staff, and the nine > combatant commanders focus on the range of issues before the department. > The Quadrennial Defense Reviews, annual Strategic/Defense Planning > Guidance, Contingency Planning Guidance, and every budget/supplemental > appropriations request have been developed through these two processes > as the result of multiple interactions between the civilian and > military leaders of the Department. > In addition, the Secretary meets four mornings a week in the > Roundtable, a daily review of activities of the department that 7

> includes the Chairman and Vice Chairman Of the Joint Chiefs of Staff, > the Secretaries of the Military Departments, and the Chiefs or Vice > Chiefs of Staff of the Military Departments. > > > The Secretary meets approximately twice each year with individual > service chiefs to review general/flag officer personnel assignments > and planning to the two-star officer level. > > > These interactions and others resulted in the following numbers of > meetings over the past sixteen months alone: > > > > 2005 > Secretary of Defense meetings that involve Service Chiefs - 110, > Secretary of Defense meetings that involve Combatant Commanders - 163 > > > > 2006 (To date) > > > Secretary of Defense meetings that involve Service Chiefs - 29 > > Secretary of Defense meetings that involve Combatant Commanders - 45 > > > -----Original Message-----> From: Thomas McInerney [mailto:tmcinerney@(b)(6) > Sent: Friday, April 14, 2006 8:55 PM > TO: Ruff, Eric, SES, OSD > Subject: Re: SD SUPPORT > > Eric > > WSJ has asked me to write OP ED in support of SD for Mon. Any > additional thoughts. I am getting 3 others to cosign. Do you have > Rifle DELONG'S numbers? > > Tom > Thomas G. McInerney > Lt. Gen. USAF (Ret) (b)(2) > > > Voice(b)(2) > Cell: > Fax:

(b)(6)	
From: Sent: To:	Di Rita, Larry, CIV, OSD Saturday, April 15, 2006 1:03 PM (b)(6)
(b)(2)	General Dixk Myers cell
	Gen john jumper, air force chief of staff untill 2005
	. Admiral vern clark, chief of naval operations until 2005
	. General Franks
Policy Board (b)(2)	General Jack keane, vice chief of staff of the army until 2003, on Defense (cell)

Sent from my BlackBerry Wireless Handheld

From: Sent: To: Cc: Subject: Hartman, Brian [Brian.Hartman@(b)(6) Friday, April 14, 2006 8:45 PM Di Rita, Larry, CIV, OSD; Hartman, Brian Ruff, Eric, SES, OSD Re: Postcard From The Land Of Healthcare

Eric was in touch and was a tremendous help. Thanks for getting back to me. Happy Easter - B

-----Original Message-----From: Di Rita, Larry, CIV, OSD To: Hartman, Brian CC: Ruff, Eric, SES, OSD Sent: Fri Apr 14 20:42:35 2006 Subject: Re: Postcard From The Land Of Healthcare

Bryan-- thanks for your note. I think we have provided some contact for quite a number of these officers. Jumper. Adm clark, jack keane (who I thought had an abc affiliation) and others. I just missed your note until now but I hope eric ruff was in touch with you. Best, and thanks.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----From: Hartman, Brian <Brian.Hartman@(b)(6) To: larry.dirita@(b)(6) <larry.dirita@/b)(6) Sent: Fri Apr 14 11:01:09 2006 Subject: Postcard From The Land Of Healthcare

Greetings from the other side of the river.

I know you're out of the press business but I also believe you genuinely care about the secretary so thought you might want to help with something.

I've been asked to help find a retired general who would speak in support of Secretary Rumsfeld and who could speak thoughtfully about civilian control of the military.

Any suggestions are welcome if you're so inclined. We're reporting this story for World News Tonight this evening.

I hope all is well. Thanks and best regards - Brian

Brian Hartman

Producer

ABC News

1717 DeSales Street NW

Washington, DC 20036

Desk: (b)(2) Mobile

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From:	Di Rita, Larry, CIV, OSD
Sent:	Friday, April 14, 2006 8:43 PM
То:	Brian Hartman@(h)(6)
Cc:	Ruff, Eric, SES, OSD
Subject:	Re: Postcard From The Land Of Healthcare

Bryan-- thanks for your note. I think we have provided some contact for quite a number of these officers. Jumper. Adm clark, jack keane (who I thought had an abc affiliation) and others. I just missed your note until now but I hope eric ruff was in touch with you. Best, and thanks.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----From: Hartman, Brian <Brian.Hartman@(b)(6) To: larry.dirita@(h)(A) <larry.dirita@(b)(6) Sent: Fri Apr 14 11:01:09 2006 Subject: Postcard From The Land Of Healthcare

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I hope all is well. Thanks and best regards - Brian

Brian Hartman

Producer

ABC News

1717 DeSales Street NW

Washington, DC 20036

Desk: (b)(2) Mobile:

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From:	Ruff, Eric, SES, OSD
Sent:	Friday, April 14, 2006 5:27 PM
То:	Lawrence, Dallas, OASD-PA; Bucci, Steven, Dr., OSD; Stavridis, James, VADM, OSD; Barber, Allison, CIV, OASD-PA
Cc:	Smith, Dorrance, HON, OASD-PA; Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA
Subject:	RE: Update on Analysts

thanks for working this with the effort you're undertaking, dallas.

From: Lawrence, Dallas, OASD-PA

Sent: Friday, April 14, 2006 2:44 PM

To: Bucci, Steven, Dr., OSD; Stavridis, James, VADM, OSD; Ruff, Eric, SES, OSD; Barber, Allison, CIV, OASD-PA **Cc:** Smith, Dorrance, HON, OASD-PA; Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA

Subject: Update on Analysts

FYI folks,

I've just learned from two of our analysts, MG Vallely and LTG Mcinerny, that they will be writing an op/ed for the WSJ for Monday addressing the current comments being made by a few retired Generals. Jed Babbin, another of our analysts will be on Fox at 4pm today to address the issue as well. He asked for the total number of active duty GO's, which I provided (881). As he mentioned, the NYT's six represent roughly 1/2 of 1% of the current active duty GO force.

Invite to the Analysts was sent out at 140 pm today for our <u>regular series</u> of SECDEF outreach events for next Tuesday afternoon. RSVP's to date include:

MG Bob Scales (FOX)

LTG Tom Mcinerny (FOX)

MG Don Shepard (CNN)

COL John Garrett (FOX and others)

Jed Babbin (FOX and syndicated radio regular substitute host for Hugh Hewitt and Laura Ingram)

Dr. James Jay Carafano (Senior Fellow at Heritage)

I anticipate we will have a very good group of folks in for the meeting. We are now coordinating with MNFI for a VTC

briefing with General Dempsey and we are working with the Chairman's office for General Pace to brief the group prior to the SECDEF.

I hope all have a great Easter weekend.

Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

di

Lawrence, Dallas, OASD-PA From: Friday, April 14, 2006 5:00 PM Sent: (b)(6) Col, OCJCS/PA To: Subject: Fw: mil analysts roundtable Confirmed so far ... -----Original Message-----From: (6)(6) To: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA Sent: Fri Apr 14 15:28:43 2006 Subject: mil analysts roundtable Here is who we have so far: Confirmed Retired Military Analysts: Mr. Jed Babbin Dr. James Jay Carafano (LTC, USA, Retired) Colonel John Garrett Command Sergeant Major Steven Greer (USA, Retired)

Lieutenant Colonel Robert L. Maginnis

General William L. Nash

Major General Robert H. Scales, Jr.

Major General Donald W. Shepperd

Captain Martin L. Strong

(USA, Retired)

(USA, Retired)

(USAF, JAG)

(USMC, Retired)

(USA, Retired)

(USAF, Retired)

(USN, Retired)

I'm sure more will respond over the weekend and then I can make calls on Monday.

Thanks

From: Sent: To: Subject: Barber, Allison, CIV, OASD-PA Friday, April 14, 2006 4:59 PM Ruff, Eric, SES, OSD Re: Rumsfeld

Sure

. جد Dallas and (b)(6 have done great work on this. Want to make sure folks know that.

-----Original Message-----From: Ruff, Eric, SES, OSD To: Barber, Allison, CIV, OASD-PA Sent: Fri Apr 14 16:47:10 2006 Subject: RE: Rumsfeld

thanks for sendng this, allison.

----Original Message----From: Barber, Allison, CIV, OASD-PA Sent: Friday, April 14, 2006 2:29 PM To: Ruff, Eric, SES, OSD Subject: Fw: Rumsfeld

Fyi

----Original Message----From: ShepDonald@////// To: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA; (b)(6) Sent: Fri Apr 14 14:06:22 2006 Subject: Rumsfeld

Just sent this to CNN anchors:

Sleepless in Tucson

As more retired generals step forward to ask for the SECDEF's resignation, I am troubled. I am troubled mostly by the possibilities for politicization of the military, a most unhealthy prospect. I know it is legal for the generals to do so, but it seems to me that writing, analyzing or speaking in opposition to SECDEF/administration policies after retirement, rather than calling publicly for resignations would be a more proper route. Somehow, retired generals calling for resignations of an official appointed by a dulyelected administration seems to violate the military ethos. Civilian control of the military is a firmly-rooted and sound principal for a democracy.

AND, we have a precedent: Lost in the anals of Pentagon history is the story of General Ron Fogelman, former Chief of Staff of the Air Force who asked for early retirement from his position in opposition to a SECDEF decision. After the Khobar Towers incident, General Fogleman appointed Lt. Gen. Jim Record to investigate. The investigation found a wellplanned and well-conceived terrorist attack, but no culpability on the part of the commander, Brig. Gen. Terry Schwalier, who had been vigorously pressing the Saudis for changes that may have lessened the effects.

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Subsequently, SECDEF William Cohen appointed Gen. Wayne Downing to "re-investigate" -Schwalier was found culpable and reprimanded, a career-ending event. Gen. Fogleman asked for early retirement. His rationale was - if you cannot trust my judgment as your Air Force Chief, get someone else - they did. Gen. Fogleman did not want to be a martyr and did not want to embarrass the Air Force. He wanted it to be a three-day story, it was, he wasn't and it did not. Gen. Fogleman maintains to this day that the SECDEF had every right to do what he did, to reach the conclusions and to take the action. He simply could not live with the results and departed as quietly as possible.

I am troubled, disturbed, by the current events - I like Gen Fogleman's way of handling things. Our military is based upon civilian control, discipline, élan, courage, integrity and ethos. Our job as military is to carry out the legal orders of those appointed over us. When I came to the Pentagon I was warned that the staffs of general officers are very good at designing swords upon which their bosses should fall - "pick your swords carefully" I was told, "as there are so many." I found it to be true - I dealt weekly with policies and decisions with which I vehemently disagreed. My job was to express my views and opinions, try to influence the outcome, and when a decision was made by a superior, to carry it out - that's the way our system works.

As for leadership style - Rumsfeld is by reputation a tough task-master - no matter his style, or how many feathers he has ruffled, I have worked for worse - should I name them? - Don Shepperd

From: Sent: To: Cc: Subject: WSSInter@/b)/6 Friday, April 14, 2006 4:30 PM Lawrence, Dallas, OASD-PA (b)(6) OSD PA Re: SECDEF OUTREACH

Hj (b)(6

Thanks for the invitation to meet with the SECDEF. Please note that I WILL be attending. Thank you and have a Happy Easter. Take care.

Wayne Simmons

(b)(2)

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From:	Lawrence, Dallas, OASD-PA
Sent:	Friday, April 14, 2006 4:11 PM
То:	'Scott Jennings'
Subject:	FW: General Officer Force Numbers
Attachments:	One Pager for Analysts.doc

not sure if this is of interest, but wanted to send it your way in case. ive sent it out to our retired military analysts, some of which have been on fox and other networks beating this home today...

From: Lawrence, Dallas, OASD-PA Sent: Friday, April 14, 2006 Subject: General Officer Force Numbers

Folks,

A number of you have asked for some specific numbers with regard to the General Officer force structure us the U.S. Military. Below are those numbers.

- Total Current Active Duty General Officer Force: 881
- Total Current Active Duty, Reserve and Guard General Officer Force: 1400+
- Total Current Active Duty, Reserve, Guard plus Living Retired General Officers: 8,000+

Note that these numbers may fluctuate a bit month to month but are a solid snap shot of where we are now and I hope it helps address your questions.

I also wanted to offer a one pager for you all that provides some insight into our military leaders and their involvement in national security decision-making. It is enclosed. Again, looking forward to seeing you all next Tuesday at the Pentagon.

Hope all are well.

dl

Dallas B. Lawrence Director, Office of Community Relations & Public Liaison United States Department of Defense

(b)(2)

4/10/2008

U.S. Military Leaders and their Involvement in National Security Decision-Making

The U.S. senior military leaders are involved to an unprecedented degree in every decision-making process in the Department of Defense.

As early as 2001, Secretary Rumsfeld created new decision making bodies to ensure military judgment and perspectives are woven into all aspects of Department of Defense policy and operations. The principal forums are:

- The Senior Level Review Group meets at least monthly, more frequently during the development of the annual budget. It consists of the Secretary and Deputy Secretary of Defense, the Chairman and Vice Chairman of the Joint Chiefs of Staff, the individual chiefs of the military services, and the senior civilian officials of the Department at the Service Secretary and OSD Under-Secretary level. It is open to combatant commanders who may choose to participate.
- The Defense Senior Leadership Conference meets three times a year. It is a three-day planning and decision-making conference in which the Secretary of Defense, the Joint Chiefs of Staff, and the nine combatant commanders focus on the range of issues before the department.

The Quadrennial Defense Reviews, annual Strategic/Defense Planning Guidance, Contingency Planning Guidance, and every budget/supplemental appropriations request have been developed through these two processes as the result of multiple interactions between the civilian and military leaders of the Department.

In addition, the Secretary meets four mornings a week in the Roundtable, a daily review of activities of the department that includes the Chairman and Vice Chairman of the Joint Chiefs of Staff, the Secretaries of the Military Departments, and the Chiefs or Vice Chiefs of Staff of the Military Departments.

The Secretary meets approximately twice each year with individual service chiefs to review general/flag officer personnel assignments and planning to the two-star officer level.

These interactions and others resulted in the following numbers of meetings over the past sixteen months alone:

2005

Secretary of Defense meetings that involve Service Chiefs - 110

Secretary of Defense meetings that involve Combatant Commanders - 163

2006 (To date)

Secretary of Defense meetings that involve Service Chiefs - 29 Secretary of Defense meetings that involve Combatant Commanders - 45

(b)(6)	
From: Sent: To: Cc:	 (h)(6) Friday, April 14, 2006 3:45 PM peter.pace@(h)(A) Giambastiani, EP, ADM, VCJCS; Odierno, Raymond T, LTG, JCS ACJCS; Sharp, Walter L., LTG, JCS DJS; (h)(6) Col, JCS SJS; (h)(6
Subject:	INTERVIEWS IN SUPPORT OF SECDEF

General Pace, Sir:

I have the following information regarding upcoming media interviews on the topic of retired generals calling for Secretary Rumsfeld's resignation. Also pasted below is the text of the President's statement of support for SecDef. Very Respectfully, Katie

TONIGHT <u>Friday, 14 April:</u> 1700-1800 GEN Franks on "Hardball" (MSNBC) 1800 -- Gen Myers on Fox News 2200 -- Gen Jumper on "Anderson Cooper 360" (CNN)

Also tonight: Gen Myers has taped an interview with Barbara Starr, CNN...she has been doing segments at the top of the news at 1700, 1800, 1900, and 2000 -- although I am not certain when his interview will air.

Sunday, 16 April 0900-1000: Gen Myers on FOX NEWS SUNDAY with Chris Wallace

In other news:

-- Expecting to see an OpEd by LtGen DeLong in Saturday, 17 April New York Times

--Gen Jumper has interviewed with AP and LA Times -- should see something from that soon.

--Lt Gen McInerny (and another military analyst) have written an OpEd piece that should appear in Wall Street Journal on Monday, 19 April.

--Gen Myers is also writing an OpEd, and is expecting to interview with AP, Newsweek, and Kansas City Star -- no further details on these yet.

Subject: STATEMENT BY THE PRESIDENT

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

April 14, 2006

STATEMENT BY THE PRESIDENT

Earlier today I spoke with Don Rumsfeld about ongoing military operations in the Global War on Terror. I reiterated my strong support for his leadership during this historic and challenging time for our Nation.

The Department of Defense has been tasked with many difficult missions. Upon assuming office, I asked Don to transform the largest department in our government. That kind of change is hard, but our Nation must have a military that is fully prepared to confront the dangerous threats of the 21st Century. Don and our military commanders have also been tasked to take the fight to the enemy abroad on multiple fronts.

I have seen first-hand how Don relies upon our military commanders in the field and at the Pentagon to make decisions about how best to complete these missions. Secretary Rumsfeld's energetic and steady leadership is exactly what is needed at this critical period. He has my full support and deepest appreciation.

GEORGE W. BUSH

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From:	Lawrence, Dallas, OASD-PA
Sent:	Friday, April 14, 2006 3:32 PM
То:	'Paul Vallely'
Subject:	RE: SECDÉF OUTREACH

Sir, id leave it to your insights, though I think general McInerney just hit it out of the park. I would offer this thought though, the nyt's 6, don't really seem to be that representative to me when you consider:

Total Current Active Duty General Officer Force: 881 Total Current Active Duty, Reserve and Guard General Officer Force: 1499 Total Current Active Duty, Reserve, Guard plus Living Retired General Officers: 8,000+

It just seems like the media is loving the fact they could find anybody to complain. Well, I think that 6, or roughly one tenth of one percent of the GO universe of 8,000 is just not representative.

Have a great easter sir!

----Original Message-----From: Paul Vallely [mailto:paulvallely@(b)(6) Sent: Friday, April 14, 2006 3:30 PM To: Lawrence, Dallas, OASD-PA Subject: RE: SECDEF OUTREACH

.Dallas... Working on the WSJ article now We must do the cigars again for sure. Any input for the article will be appreciated. What is your take (will not quote you) on these GOs???/

_____ Fox News Channel Paul E Vallely Military Analyst paulvallely@centurytel.net

tel: (b)(2) fax: mobile: ////2 www.soldiersmemorialfund.org ------

----Original Message-----From: Lawrence, Dallas, OASD-PA [mailto:Dallas.Lawrence@(b)(6) Sent: Friday, April 14, 2006 12:03 PM To: Paul Vallely Subject: RE: SECDEF OUTREACH

Thank you sir! SECDEF is a class act, I wish my skin was a thick as his. These shots in the back really bug me. Sorry we will miss you this trip, we must have cigars again in baghdad soon.

Best,

dl

----Original Message-----From: Paul Vallely [mailto:paulvallely@(b)(6) Sent: Friday, April 14, 2006 1:51 PM To: Lawrence, Dallas, OASD-PA Subject: RE: SECDEF OUTREACH

Thanks I am at home in Montana and will not be in DC. Tom McInerney will represent me. WSJ just called Tom and me to do an OpEd for the Monday on the "The Generals" that are 3

speaking out against the SECDEF. Starting to write it now.

Fox News Channel Paul E Vallely Military Analyst paulvallely@centurytel.net tel: (b)(2) fax: mobile: (b)(2) www.soldiersmemorialfund.org

-----Original Message-----From: Lawrence, Dallas, OASD-PA [mailto:Dallas.Lawrence@(b)(6) Sent: Friday, April 14, 2006 11:43 AM Cc: (b)(6) Subject: SECDEF OUTREACH

Happy Good Friday folks, I hope this email finds everyone well.

I know many of you have been asking for our team to schedule the next SECDEF outreach event sooner rather than later, and due to the Secretary's cancellation of a foreign trip next week, some time has just opened up on his schedule. The SECDEF would like to invite you all to the Pentagon next Tuesday, April 18th for a roundtable discussion and briefing on current operations.

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Please email (b)(6) morning, on your availability to attend this outreach event with the Secretary.

I hope you all have a wonderful Easter Weekend and I look forward to seeing you next week at the Pentagon.

All the best,

dl

Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

(b)(6)

From:	Paul Vallely [paulvallely@(b)(6)
Sent:	Friday, April 14, 2006 3:30 PM
To:	Lawrence, Dallas, OASD-PA
Subject:	RE: SECDEF OUTREACH

.Dallas... Working on the WSJ article now.... We must do the cigars again for sure. Any input for the article will be appreciated. What is your take (will not quote you) on these GOs???/

Fox News Channel Paul E Vallely Military Analyst paulvallely@centurytel.net tel: (b)(2) fax: mobile: (b)(2) www.soldiersmemorialfund.org

-----Original Message-----From: Lawrence, Dallas, OASD-PA [mailto:Dallas.Lawrence@(b)(6) Sent: Friday, April 14, 2006 12:03 PM To: Paul Vallely Subject: RE: SECDEF OUTREACH

Thank you sir! SECDEF is a class act, I wish my skin was a thick as his. These shots in the back really bug me. Sorry we will miss you this trip, we must have cigars again in baghdad soon.

Best,

dl

-----Original Message-----From: Paul Vallely [mailto:paulvallely@(b)(6) Sent: Friday, April 14, 2006 1:51 PM To: Lawrence, Dallas, OASD-PA Subject: RE: SECDEF OUTREACH

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Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

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From: Sent: To: Subject: (b)(6) CIV, OASD-PA Friday, April 14, 2006 3:29 PM Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA mil analysts roundtable

Here is who we have so far:

Confirmed Retired Military Analysts:

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Captain Martin L. Strong	(USN, Retired)

I'm sure more will respond over the weekend and then I can make calls on Monday.

Thanks

From:	Lawrence, Dallas, OASD-PA
Sent:	Friday, April 14, 2006 2:49 PM
То:	Barber, Allison, CIV, OASD-PA
Subject:	RE: Update on Analysts

I appreciate it. I know rangall still has no idea who I am and dorrance I cant get a read at all that dorrance has any clue what our office does.

I hope jed uses my line "less than 1/2 of 1%"

He called me an evil genious for that one. (my right pinky finger is now headed towards my lip ala dr evil...

-----Original Message-----From: Barber, Allison, CIV, OASD-PA Sent: Friday, April 14, 2006 2:47 PM To: Lawrence, Dallas, OASD-PA Subject: Re: Update on Analysts

Great work, dallas.

I wanted everyone to see what you can pull off. Way to go Ab

-----Original Message-----From: Lawrence, Dallas, OASD-PA To: Bucci, Steven, Dr., OSD; Stavridis, James, VADM, OSD; Ruff, Eric, SES, OSD; Barber, Allison, CIV, OASD-PA CC: Smith, Dorrance, HON, OASD-PA; Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA Sent: Fri Apr 14 14:44:24 2006 Subject: Update on Analysts

FYI folks,

I've just learned from two of our analysts, MG Vallely and LTG Mcinerny, that they will be writing an op/ed for the WSJ for Monday addressing the current comments being made by a few retired Generals. Jed Babbin, another of our analysts will be on Fox at 4pm today to address the issue as well. He asked for the total number of active duty GO's, which I provided (881). As he mentioned, the NYT's six represent roughly 1/2 of 1% of the current active duty GO force.

Invite to the Analysts was sent out at 140 pm today for our regular series of SECDEF outreach events for next Tuesday afternoon. RSVP's to date include:

MG Bob Scales (FOX) LTG Tom Mcinerny (FOX) MG Don Shepard (CNN) COL John Garrett (FOX and others) Jed Babbin (FOX and syndicated radio regular substitute host for Hugh Hewitt and Laura Ingram) Dr. James Jay Carafano (Senior Fellow at Heritage)

I anticipate we will have a very good group of folks in for the meeting. We are now coordinating with MNFI for a VTC briefing with General Dempsey and we are working with the Chairman's office for General Pace to brief the group prior to the SECDEF.

I hope all have a great Easter weekend.

dl

Dallas B. Lawrence

8

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

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(b)(2)

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Allison, CIV, OASD-PACc:Smith, Dorrance, HON, OASD-PA; Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD;
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United States Department of Defense

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Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

From: Sent: To: Subject: Barber, Allison, CIV, OASD-PA Friday, April 14, 2006 2:29 PM Ruff, Eric, SES, OSD Fw: Rumsfeld

Fyi

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----Original Message-----

From: (b)(6) To: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA; (b)(6) Sent: Fri Apr 14 14:06:22 2006 Subject: Rumsfeld

Just sent this to CNN anchors:

Sleepless in Tucson

As more retired generals step forward to ask for the SECDEF's resignation, I am troubled. I am troubled mostly by the possibilities for politicization of the military, a most unhealthy prospect. I know it is legal for the generals to do so, but it seems to me that writing, analyzing or speaking in opposition to SECDEF/administration policies after retirement, rather than calling publicly for resignations would be a more proper route. Somehow, retired generals calling for resignations of an official appointed by a dulyelected administration seems to violate the military ethos. Civilian control of the military is a firmly-rooted and sound principal for a democracy.

AND, we have a precedent: Lost in the anals of Pentagon history is the story of General Ron Fogelman, former Chief of Staff of the Air Force who asked for early retirement from his position in opposition to a SECDEF decision. After the Khobar Towers incident, General Fogleman appointed Lt. Gen. Jim Record to investigate. The investigation found a wellplanned and well-conceived terrorist attack, but no culpability on the part of the commander, Brig. Gen. Terry Schwalier, who had been vigorously pressing the Saudis for changes that may have lessened the effects.

Subsequently, SECDEF William Cohen appointed Gen. Wayne Downing to "re-investigate" -Schwalier was found culpable and reprimanded, a career-ending event. Gen. Fogleman asked for early retirement. His rationale was - if you cannot trust my judgment as your Air Force Chief, get someone else - they did. Gen. Fogleman did not want to be a martyr and did not want to embarrass the Air Force. He wanted it to be a three-day story, it was, he wasn't and it did not. Gen. Fogleman maintains to this day that the SECDEF had every right to do what he did, to reach the conclusions and to take the action. He simply could not live with the results and departed as quietly as possible.

I am troubled, disturbed, by the current events - I like Gen Fogleman's way of handling things. Our military is based upon civilian control, discipline, élan, courage, integrity and ethos. Our job as military is to carry out the legal orders of those appointed over us. When I came to the Pentagon I was warned that the staffs of general officers are very good at designing swords upon which their bosses should fall - "pick your swords" carefully" I was told, "as there are so many." I found it to be true - I dealt weekly with policies and decisions with which I vehemently disagreed. My job was to express my views and opinions, try to influence the outcome, and when a decision was made by a superior, to

NY TIMES

carry it out - that's the way our system works.

As for leadership style - Rumsfeld is by reputation a tough task-master - no matter his style, or how many feathers he has ruffled, I have worked for worse - should I name them? - Don Shepperd

З

From:Barber, Allison, CIV, OASD-PASent:Friday, April 14, 2006 2:25 PMTo:Lawrence, Dallas, OASD-PASubject:Re: business council is a go

Will work for food.

-----Original Message-----From: Lawrence, Dallas, OASD-PA To: Barber, Allison, CIV, OASD-PA Sent: Fri Apr 14 14:00:49 2006 Subject: RE: business council is a go

Of Course, they are:

Bill Cowan, Wesley Clark, General Eaton, Col (b)(6)

Any problem with these?

-----Original Message-----From: Barber, Allison, CIV, OASD-PA Sent: Friday, April 14, 2006 1:57 PM To: Lawrence, Dallas, OASD-PA Subject: Re: business council is a go

I hope they are top tier. Tee hee.

-----Original Message-----From: Lawrence, Dallas, OASD-PA To: Barber, Allison, CIV, OASD-PA Sent: Fri Apr 14 13:55:58 2006 Subject: RE: business council is a go

Have 1/2 a dozen rsvps already for next Tuesday.

-----Original Message-----From: Barber, Allison, CIV, OASD-PA Sent: Friday, April 14, 2006 1:56 PM To: Lawrence, Dallas, OASD-PA Subject: Re: business council is a go

Excellent.

-----Original Message-----From: Lawrence, Dallas, OASD-PA To: Barber, Allison, CIV, OASD-PA Sent: Fri Apr 14 13:55:06 2006 Subject: business council is a go

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:)

ahppy easter

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Dallas B. Lawrence

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Director, Office of Community Relations & Public Liaison

United States Department of Defense

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:)

ahppy easter

From: Sent: To: Cc: Subject: Gordon Cucullu (colonelgordon@(b)(6) Friday, April 14, 2006 1:54 PM Lawrence, Dallas, OASD-PA (a)(a) RE: SECDEF OUTREACH

Thanks, Dallas and (10)(6) Unfortunately I'm heading down to Guantanamo tomorrow to try to complete on site research for the book.

Hope to make the next one (or any upcoming trip to Iraq or Afghanistan!)

Best for a Happy Easter, (and quiet one!),

Gordon Cucullu

Be sure to visit my web site at <u>http://www.colonelgordon.com</u> *Subscribe and Read the latest copy of my FREE Email Newsletter - The Right Approach *Order a Signed Copy, and read the latest reviews on my new book Separated at Birth: How North Korea became the Evil Twin

From: "Lawrence, Dallas, OASD-PA" <Dallas.Lawrence@(b)(6) CC: (b)(6) Subject: SECDEF OUTREACH Date: Fn, 14 Apr 2006 13:43:04 -0400

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NY TIMES

All the best,

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Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

(b)(6)			
From:	JedBabbin@(b)(6)		
Sent:	Friday, April 14, 2006 1:54 PM		
To:	Lawrence, Dallas, OASD-PA		
Cc:	(b)(6) OSD PA		
Subject:	Re: SECDEF OUTREACH		

(b)(& D: I'll be there. Can you get me a space at River? "VRWMC", Virginia, red mustang (ok, ok, SVT Cobra. But (b)(6 knew that). Many thanks. Best, Jed.

Jed Babbin	_
Jed Bahbin (b)(2)	(Home Office)
	(Fax)
	(Mobile)

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From:Lawrence, Dallas, OASD-PASent:Friday, April 14, 2006 1:54 PMTo:Barber, Allison, CIV, OASD-PASubject:FW: SECDEF OUTREACH

Great work on tom allison!

(b)(6)

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Fox News Channel Paul E Vallely Military Analyst paulvallely@(b)(6) tel: (b)(2) fax: mobile: (b)(2) www.soldiersmemorialfund.org

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Subject: SECDEF OUTREACH

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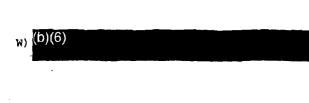
dl

Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

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From: Sent: To: Subject: Bucci, Steven, Dr., OSD Friday, April 14, 2006 1:51 PM Lawrence, Dallas, OASD-PA; Bucci, Steven, Dr., OSD RE: mil analysts

Go for It.

Dr. Steven P. Bucci Staff Director Immediate Office of SecDef

> -----Original Message-----From: Lawrence, Dallas, OASD-PA [mailto:Dallas.Lawrence@(b)(6) Sent: Friday, April 14, 2006 1:00 PM To: Bucci, Steven, Dr., OSD Subject: RE: mil analysts

dr bucci,

we are going to move forward with tuesday if that time still works. I am going to coordinate today with the chairman's office, so if it is at all possible to hold the full 90 minutes on secder's schedule until cob today for me to get a read on the best 45 minute window I would really appreciate it!

thanks sir!

From: Bucci, Steven, Dr., OSD Sent: Friday, April 14, 2006 11:56 AM To: Ruff, Eric, SES, OSD; Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA Cc: Smith, Dorrance, HON, OASD-PA; Stavridis, James, VADM, OSD; Di Rita, Larry, CIV, OSD; Bucci, Steven, Dr., OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA Subject: RE: mil analysts

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Subject: mll analysts

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let's look at something like the following:

train and equip of the isf - ideally dempsey can call in as we have done before;

update on army transformation - gen schoomacher

u.s. military involvement in national security decision making - gen pace

q & a with the secdef

thanks

6431

(b)(6) Stavridis, James, VADM, OSD From: Sent: Friday, April 14, 2006 12:45 PM Bucci, Steven, Dr., OSD; Barber, Allison, CIV, OASD-PA; Smith, Dorrance, HON, OASD-PA; To: Ruff, Eric, SES, OSD; Whitman, Bryan, SES, OASD-PA; Rangel, Robert S, CIV, OSD Subject: RE: mil analysts Classification: UNCLASSIFIED I'd think we would want to stay with Tuesday for impact on the current story. ----Original Message-----From: Bucci, Steven, Dr., OSD Sent: Friday, April 14, 2006 12:32 PM To: Barber, Allison, CIV, OASD-PA; Smith, Dorrance, HON, OASD-PA; Ruff, Eric, SES, OSD; Whitman, Bryan, SES, OASD-PA; Rangel, Robert S, CIV, OSD; Stavridis, James, VADM, OSD Subject: RE: mil analysts There really is not a time as good as the Tuesday one. Wed is 0945-1045 (this one is sandwiched), or 1600-1645. Also, I think the Boss wants it early. Please give me the pros/cons and info all so they can give direction. Steve Dr. Steven P. Bucci Staff Director Immediate Office of SecDef ----Original Message-----From: Barber, Allison, CIV, OASD-PA [mailto:Allison.Barber@/D)(6) Sent: Friday, April 14, 2006 12:24 PM To: Bucci, Steven, Dr., OSD Subject: Re: mil analysts Thanks steve. Things are nutty so I appreciate you clearing things up. Before spending the NSC bullet -- is there a time on wed instead? That would give our big guys on the west coast a little more time to buy the ticket and get here. Ab ----Original Message-----From: Bucci, Steven, Dr., OSD To: Barber, Allison, CIV, OASD-PA; Bucci, Steven, Dr., OSD Sent: Fri Apr 14 12:19;12 2006 Subject: RE: mil analysts I know you do Allison, that was not a swipe at you. If it came across that way I apologize. We will be expending a silver bullit with the NSC by stiffing them on their meeting, I just wanted to make sure it is worth it. Yes, you have authority to make it so. Again, I apologize. Steve Dr. Steven P. Bucci Staff Director Immediate Office of SecDef -----Original Message-----From: Barber, Allison, OASD(PA) [mailto:allison.barberg(b)(6) Sent: Friday, April 14, 2006 12:05 PM 7

NY TIMES

a. .

To: Bucci, Steven Subject: RE: mil analysts

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i know my business, steve.

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The key is to ensure we don't end up with second tier folks. Steve

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8

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20. 1

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u.s. military involvement in national security decision making - gen pace

q & a with the secdef

thanks

974 - 1

From: Barber, Allison, CIV, OASD-PA Sent: Friday, April 14, 2006 12:43 PM To: Bucci, Steven, Dr., OSD; Smith, Dorrance, HON, OASD-PA; Ruff, Eric, SES, OSD; Whitman, Bryan, SES, OASD-PA; Rangel, Robert S, CIV, OSD; Stavridis, James, VADM, OSD Subject: Re: mil analysts
Folks, I recommend we do the briefing on Wed afternoon so we have the best chance of getting our key folks in town.
With the holiday weekend, we are making it tight for folks who have to fly in.
ab
Original Message From: Bucci, Steven, Dr., OSD To: Barber, Allison, CIV, OASD-PA; Smith, Dorrance, HON, OASD-PA; Ruff, Eric, SES, OSD; Whitman, Bryan, SES, OASD-PA; Rangel, Robert S, CIV, OSD; Stavridis, James, VADM, OSD Sent: Fri Apr 14 12:31:58 2006 Subject: RE: mil analysts
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u.s. military involvement in national security decision making - gen pace

g & a with the secdef

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thanks

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NY TIME WADETHA

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NY TIMES

From: Sent: To: Subject: Barber, Allison, CIV, OASD-PA Friday, April 14, 2006 12:06 PM Lawrence, Dallas, OASD-PA FW: mil analysts

hi

please have in ready to send out the invite...' love that steve is telling me how to do my job.. oh my.

ab

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update on army transformation - gen schoomacher

u.s. military involvement in national security decision making - gen pace

q & a with the secdef

thanks

From: Sent: To: Subject:

Lawrence, Dallas, OASD-PA Friday, April 14, 2006 12:12 PM Barber, Allison, CIV, OASD-PA RE: mil analysts

are you kidding me? can we push back a bit? im afraid that if i rush out an invite on friday afternoon for an event on tuesday it will look a bit desperate in lite of all of the news today. Id much rather send out a "save the date possible next week regularly scheduled roundtable" and then do it next wednesday or thursday.

obviously we can make anything happen

From: Barber, Allison, CIV, OASD-PA

Sent: Friday, April 14, 2006 12:00 PM

To: Bucci, Steven, Dr., OSD; Stavridis, James, VADM, OSD; Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA Cc: Smith, Dorrance, HON, OASD-PA; Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA

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NY TIMES

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q & a with the secdef

22

thanks

From: Barber, Allison, CIV, OASD-PA

Sent: Friday, April 14, 2006 11:26 AM

To: Ruff, Eric, SES, OSD

Cc: Lawrence, Dallas, OASD-PA

Subject: RE: mil analysts

hi

did you guys find a time and day on his schedule? couldn't pull it off until tuesday ... wed would be great.

please let us know and we will execute.

thought this idea got shot down in our pa meeting yesterday... are we all on the same page and ready to execute?

thanks ab

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To: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA

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q & a with the secdef

thanks

From: Sent: To: Subject:

Lawrence, Dallas, OASD-PA Friday, April 14, 2006 11:10 AM Barber, Allison, CIV, OASD-PA FW: mit analysts

this is too funny. i suggested this yesterday morning and was roundly shot down as it would look like we were in a crisis mode, when i said that actually, its about time for us to bring them in as a regularly scheduled event, i was again shot down, nutty, i like that i was bcc'd on the note, :)

let me know if you think this is enough to roll out and get a date and invite or if we need to play the paperwork game and wait

From: Ruff, Eric, SES, OSD Sent: Friday, April 14, 2006 11:08 AM To: Barber, Allison, CIV, OASD-PA; Lawrence, Dalias, OASD-PA Cc: Smith, Dorrance, HON, OASD-PA; Stavridis, James, VADM, OSD; DI Rita, Larry, CIV, OSD; Bucci, Steven, Dr., OSD; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA Subject: mil analysts

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thanks

From: Sent: To: Subject: JedBabbin@//SYGY Friday, April 14, 2006 10:44 AM Ruff, Eric, SES, OSD Re: Coverage

Cool. Let's talk about radio soon. He's invited to keynote the Salem Radio conference (5 or 6 May at the Omni Shoreham.) Not the biggest audience, and not soon enough, but could be a goodie.

Jed Babbin

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nome office) nome fax) nobile)

From: Sent: To: Subject: JedBabbin@101(6)116 Friday, April 14, 2006 8:51 AM Ruff, Eric, SES, OSD Coverage

Eric: It's been at least five months since you had the group in with the big guy. Is it time? I'm only stating the obvious when I point out that he's getting bashed extraordinarily these days, and the momentum is against him. Let's talk. Best, Jed.

Jed Babbin

0)(2)	(Home Office)
	(Fax)
	(Mobile)

From: Sent: To: Subject: tmcinerney@(b)(6) Thursday, April 13, 2006 1:41 PM Ruff, Eric, SES, OSD RE: SD SUPPORT

(b)(2)

I am coming to see you now. Tom

----Original Message-----

From: "Ruff, Eric, SES, OSD" <Eric.Ruff@(b)(6) Subj: RE: SD SUPFORT Date: Thu Apr 13, 2006 9:43 am Size: 609 bytes To: "Thomas McInerney" <tmcinerney@(b)(6)

what's your phone number tom. thanks for your message.

-----Original Message-----Prom: Thomas McInerney [mailto:tmcinerney@(b)(6) Sent: Thursday, April 13, 2006 11:54 AM To: Ruff, Eric, SES, OSD Subject: SD SUPPORT

Eric

I am trying to get Fox to do a debate on guys trying to tube SD but not having much luck. They don't seem to want to put debates or discussions about Zinni, Newbold etc on for discussion.

5

Anything you can do to plant a seed could help SD.

The divergent GO's don't have much merit but they are quoted. Very easy to debate!

Anything I can do to help SD send it my way!

Tom

(b)(6) From: Lawrence, Dallas, OASD-PA Sent: Wednesday, April 12, 2006 1:34 PM To: (b)(6) Subject: RE: mil analysts call

Thanks (10) great work. Please make sure these calls and all of your outreach type stuff gets on our crpl calander that kevin has.

From:	(b)(6)
Sent:	Wednesday, April 12, 2006 1:22 PM
To:	Barber, Allison Ms OSD PA; (b)(6) CDR, OASD-PA
Cc:	Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA
Subject:	mii anaiysts cali

here are the agenda and rsvp's for today's call. thanks

(b)

<< File: Agenda.doc >>

As of April 12 – 1:30 p.m.

<< OLE Object: Microsoft Photo Editor 3.0 Picture >>

Conference Call

Retired Military Analysts

WEDNESDAY, APRIL 12, 2006 TIME: 3:00 – 3:30 p.m.

AGENDA

6

3:00 p.m. Welcome and Introduction (GUIDELINES)

(b)(6) Community Relations and Public Liaison

- 3:01 p.m. Update on Joint Intelligence Operations Centers
 - Lieutenant General Boykin

3:15 p.m. Q&A

Military Analysts

3:30 p.m. Conference Call Concludes (GUIDELINES)

• (b)(6)

Note: Dial-in-telephone numbers are (b)(2)

<< OLE Object: Microsoft Photo Editor 3.0 Picture >>

Conference Call Retired Military Analysts WEDNESDAY, APRIL 12, 2006 TIME: 3:00 – 3:30 p.m.

PARTICIPANTS

Confirmed Retired Military Analysts: Colonel Ken Allard (USA, Retired) Mr. Jed Babbin (USAF, JAG) Colonel (Tim) J. Eads (USA, Retired) Colonel John Garrett (USMC, Retired) Command Sergeant Major Steven Greer (USA, Retired) Lieutenant Colonel Robert L. Maginnis (USA, Retired) Colonel Jeff McCausland (USA, Retired) Lieutenant General Thomas McInerney (USAF, Retired) Captain Chuck Nash (USN, Retired) Major General Paul E. Vallely (USA, Retired)

Я

(b)(6) (b)(6) CIV, OASD-PA From: Sent: Wednesday, April 12, 2006 1:22 PM CDR, OASD-PA Barber, Allison Ms OSD PA(b)(6) To: Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA Cc: Subject: mil analysts call Agenda.doc; Microsoft Photo Editor 3.0 Picture; Microsoft Photo Editor 3.0 Picture Attachments: here are the agenda and rsvp's for today's call. thanks (b Agenda.doc (55 KB) As of April 12 – 1:30 p.m. **Conference** Call **Retired Military Analysts** WEDNESDAY, APRIL 12, 2006 TIME: 3:00 – 3:30 p.m. AGENDA 3:00 p.m. Welcome and Introduction (GUIDELINES) (b)(6) Community Relations and Public Liaison 3:01 p.m. **Update on Joint Intelligence Operations Centers** Lieutenant General Boykin 3:15 p.m. Q & A Military Analysts 3:30 p.m. **Conference Call Concludes (GUIDELINES)** (b)(6) 1

Note: Dial-in-telephone numbers are (b)(2)

 i, i_{i}



Conference Call Retired Military Analysts WEDNESDAY, APRIL 12, 2006 TIME: 3:00 – 3:30 p.m.

PARTICIPANTS

Confirmed Retired Military Analysts:

. .

Colonel Ken Allard Mr. Jed Babbin Colonel (Tim) J. Eads Colonel John Garrett Command Sergeant Major Steven Greer Lieutenant Colonel Robert L. Maginnis Colonel Jeff McCausland Lieutenant General Thomas McInerney Captain Chuck Nash Major General Paul E. Vallely (USA, Retired) (USAF, JAG) (USA, Retired) (USMC, Retired) (USA, Retired) (USA, Retired) (USA, Retired) (USAF, Retired) (USN, Retired) (USA, Retired)

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NY TIMES

As of April 12 – 1:30 p.m.



Conference Call Retired Military Analysts

WEDNESDAY, APRIL 12, 2006

TIME: 3:00 - 3:30 p.m.

AGENDA

3:00 p.m.	Welcome and Introduction (GUIDELINES)		
	(b)(6) Community Relations and Public Liaison		
3:01 p.m.	Update on Joint Intelligence Operations Centers		
	Lieutenant General Boykin		
3:15 p.m.	Q & A		
	Military Analysts		
3:30 p.m.	Conference Call Concludes (GUIDELINES) (b)(2)		

Note: Dial-in-telephone numbers are (b)(2)



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Colonel John Garrett	(USMC, Retired)
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Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Colonel Jeff McCausland	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
Major General Paul E. Vallely	(USA, Retired)

NY TIMES

Subject: RE: Conference call tomorrow

still on target... that's why i copied romley on the email. i just knew with pga things would be crazy... i meant to post it on the events cal, but didn't get to it last night, had dave do it this morning and let (b)(b) know. it's in the morning report. thanks

(b

From:	Lawrence, Dallas, OASD-PA
Sent:	Wednesday, April 12, 2006 8:13 AM
To:	(b)(6) CIV, OASD-PA
Subject:	FW: Conference call tomorrow

Hi there. What is the status of this call?

From:	(b)(6) Capt. USMC, OASD-PA
Sent:	Wednesday, April 12, 2006 6:17 AM
To:	(b)(6) CIV, OASD-PA; Lawrence, Dallas, OASD-PA; (b)(6) CIV, OASD-PA
Cc:	Barber, Allison Ms OSD PA
Subject:	RE: Conference call tomorrow

Is this still happening? It's not on the events calendar so I don't know if it is on or not. Thx.

Semper Fidelis,

(b)(6)

Military Assistant to the Assistant Secretary of Defense for Public Affairs 1400 Defense Pentagon (b)(2) Washington, DC 20301-1400

<< File: (b)(2)

Capt. USMC, OASD-PA.vcf >>

From:	(b)(6) CIV, OASD-PA		
Sent:	Tuesday, April 11, 2006 6:20 PM		
To:	(b)(6) CIV, OASD-PA		
Subject:	Conference call tomorrow		

<< OLE Object: Microsoft Photo Editor 3.0 Picture >>

MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence Director, Community Relations and Public Liaison Office of the Secretary of Defense

Date: April 11, 2006

Re: Conference Call with Senior DoD Officials

We invite you to participate in a conference call, WEDNESDAY, April 12, 2006 from 3:00-3:30 p.m.

LTG William G. Boykin, Deputy Undersecretary for Intelligence and Warfighting Support, will brief you on the establishment of Joint Intelligence Operations Centers at all the combatant commands and the Defense Intelligence Agency. LTG Boykin's Biography, as well as two fact sheets are attached for your review. We ask

5

that you EMBARGO this information until the start of the conference call tomorrow. This call will be On Background.

To participate in this conference call, please dial (b)(2) and ask the operator to connect you to the Analysts conference call.

Please R.S.V.P. to (b)(6) or call her at (b)(2)

We hope you are able to participate.

<< File: BIO Boykin William G (Bulletized new).doc >> << File: RDI Fact Sheet.doc >> << File: JIOC Fact Sheet.doc >>

(b)(6)

3

OSD Public Affairs Community Relations and Public Liaison (b)(2) The Pentagon Washington, D.C. 20301 (b)(2)

www.AmericaSupportsYou.mil

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or call her at (b)(2)

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<< File: BIO Boykin William G (Bulletized new).doc >> << File: RDI Fact Sheet.doc >> << File: JIOC Fact Sheet.doc >>

(b)(6) OSD Public Affairs Community Relations and Public Liaison (b)(2). The Pentagon Washington, D.C. 20301 (b)(2).

www.AmericaSupportsYou.mil

(b)(6)		
From: Sent: To: Cc: Subject:	JedBabbin@(D)(6) Tuesday, April 11, 2006 8:35 PM (D)(6) June CIV, OASD-PA Lawrence, Dallas, OASD-PA Re: Conference call tomorrow	

Nyuk, nyuk, nyuk. (Thanks.)

Jed Babbin	
(b)(2)	(Home Office)
	(Fax)
	(Mobile)

6461

(b)(6)		
From:	(b)(6) CIV, OASD-PA	,
Sent:	Tuesday, April 11, 2006 8:19 PM	
To:	JedBabbin@(n)(6)	
Cc:	Lawrence, Dallas, OASD-PA	
Subject:	Re: Conference call tomorrow	

I'm working on afghanistan, I promise!! :) more soon.....

-----Original Message-----From: JedBabbin(())(6) To: ()(6) CIV, OASD-PA CC: Lawrence, Dallas, OASD-PA Sent: Tue Apr 11 18:49:18 2006 Subject: Re: Conference call tomorrow

(b) Please count me in for the con call tomorrow. Best, Jed.

(Dallas: So when we goin' to Afghanistan, guy?) -

Jed Babbin (b)(2)

(Home Office) (Fax) (Mobile)

From: Sent: To: Subject:

(b)(6)

Tuesday, April 11, 2006 8:18 PM Ruff, Eric, SES, OSD Fw: In case you missed it

Oh, I think I will just pass this one along to you.....

Can you find out why DOD and the White House will not address the findings of the Saddam tapes and the Russian support of the concealment of the WMDs in Iraq and the Inspectors and the eventual movement and storage of the WMDs in Syria and the Bekaa Valley in Lebanon.

Fox News Channel Paul & Vallely Military Analyst paulvallely@(b)(6) tel:(b)(2) fax: mobile:(b)(2) www.soldiersmemorialfund.org -----Original Message-----From: (b)(6) Sent: Tuesday, April 11, 2006 4:36 PM To: (b)(6) To: (b)(6) CIV, OASD-PA Subject: In case you missed it gentlemen,

please find attached a transcript of today's press briefing at the pentagon. i thought you might be interested in the discussion -- specifically about the planning and lead up to the war, which continues to be a topic of interest in the news. you may also watch the briefing in its entirety on the pentagon channel online at www.pentagonchannel.mil <file://www.pentagonchannel.mil> .

3

have a great evening,

<< fnstranscript.doc>>

(b)(6)		
From: Sent: To: Cc: Subject:	JedBabbin@//b//6) Tuesday, April 11, 2006 6:49 PM //b//6) //b//citerrow Lawrence, Dallas, OASD-PA Re: Conference call tomorrow	
(b)(Please cou	unt me in for the con call tomorrow. Best, Jed.	
(Dallas: So wh	en we goin' to Afghanistan, guy?)	
Jed Babbin (b)(2)	(Home Office)	

0)(2)	(Home Office)
	(Fax)
	(Mobile)

i. Not

(b)(6)

. . . .

From: Sent: To: Subject: (b)(6) Tuesday, April 11, 2006 6:20 PM (b)(6) Conference call tomorrow

Attachments:

RDI Fact Sheet.doc; JIOC Fact Sheet.doc; Microsoft Photo Editor 3.0 Picture; BIO Boykin William G (Bulletized new).doc

RDI Fact Sheet.doc (37 KB)

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or call her at (b)(2)

We hope you are able to participate.

JIOC Fact Sheet.doc (39 KB)



BIO Boykin William G (Bulleti...

(b)(6)

OSD Public Affairs Community Relations and Public Liaison (b)(2) The Pentagon Washington, D.C. 20301 (b)(2)

www.AmericaSupportsYou.mil



United States Army

Lieutenant General WILLIAM G. BOYKIN

Deputy Under Secretary of Defense for Intelligence, Intelligence and Warfighting Support Office of the Under Secretary of Defense for Intelligence 5000 Defense Pentagon, Room 3E836 Washington, DC 20301-5000 since July 2003

SOURCE OF COMMISSIONED SERVICE ROTC

MILITARY SCHOOLS ATTENDED Infantry Officer Basic and Advanced Courses Armed Forces Staff College United States Army War College

EDUCATIONAL DEGREES

Virginia Polytechnic Institute and State University - BS - Administration Education Shippensburg University - MS - Public Administration

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS

DATES OF APPOINTMENT

2LT	3 Jan 71
ILT	3 Jan 72
CPT	3 Jan 75
MAJ	6 Sep 80
LTC	1 Aug 85
COL	1 Jun 90
BG	1 Jul 96
MG	1 Sep 99
LTG	1 Jan 04

MAJOR DUTY ASSIGNMENTS

<u>FROM</u>	<u>T0</u>	ASSIGNMENT
Jun 71	Feb 72	Weapons Platoon Leader, A Company, 2d Battalion, 50th Infantry, 2d Armored Division, Fort Hood, Texas
Feb 72	Apr 73	Aide-de-Camp to the Commander, Joint United States Military Assistance Group-Korea, Allied Liaison Command Detachment, Joint United States Military Assistance Group, Korea



Lieutenant General WILLIAM G. BOYKIN

Apr 73	Jan 74	Executive Officer, D Company, 1st Battalion, 506th Infantry, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky
Feb 74	May 74	Platoon Leader, A Company, 1st Battalion (Ranger), 75th Infantry, Fort Stewart,
10074	Way 14	Georgia
May 74	Dec 74	Executive Officer, B Company, 1st Battalion (Ranger), 75th Infantry, Fort
		Stewart, Georgia
Dec 74	Jul 75	S-3 (Operations), 2d Battalion, 19th Infantry, 24th Infantry Division
		(Mechanized), Fort Stewart, Georgia
Jul 75	Nov 76	Commander, C Company, 2d Battalion, 21st Infantry, 24th Infantry Division
	,	(Mechanized), Fort Stewart, Georgia
Nov 76	Jul 77	Student, Infantry Officer Advanced Course, United States Army Infantry School,
		Fort Benning, Georgia
Jul 77	Mar 78	Branch Chief, Florida Ranger Division, 1st Ranger Company, United States
		Army Infantry School, Eglin Air Force Base, Florida
Mar 78	May 79	Detachment Commander/Team Leader, Combat Applications Group (Airborne),
	-,	Fort Bragg, North Carolina
May 79	Jun 80	Assistant Operations Officer, Combat Applications Group (Airborne), Fort
		Bragg, North Carolina
Jun 80	Jan 82	Squadron Commander, Combat Applications Group (Airborne), Fort Bragg,
		North Carolina
Jan 82	Jun 82	Student, Armed Forces Staff College, Norfolk, Virginia
Jun 82	Jul 83	Army Operations Officer, Joint Special Operations Command, Fort Bragg, North
		Carolina
Aug 83	Jul 90	Operations Officer, later Squadron Commander, later Deputy Commander,
		Combat Applications Group (Airborne), Fort Bragg, North Carolina
Jul 90	Jun 9 1	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 91	Jun 92	Director for Operations, Joint Special Operations Command, Fort Bragg, North
		Carolina
Jun 92	Jun 94	Commander, Combat Applications Group (Airborne), Fort Bragg, North Carolina
Jun 94	Dec 95	Chief, Special Operations Division, Office of the Joint Chiefs of Staff, The Joint
		Staff, Washington, DC
Dec 95	Jun 9 7	Deputy Director of Special Activities, United States Army Element, Joint
		Intelligence Coordination Staff, Central Intelligence Agency, Washington, DC
Jun 97	Mar 98	Deputy Director for Operations, Readiness, and Mobilization, Office of the
		Deputy Chief of Staff for Operations and Plans, United States Army,
		Washington, DC
Mar 98	Mar 00	Commanding General, United States Army Special Forces Command (Airborne),
		Fort Bragg, North Carolina
Mar 00	Jul 03	Commanding General, United States Army John F. Kennedy Special Warfare
		Center, Fort Bragg, North Carolina
0111/0/07		
SUMMAR	Y OF JOINT E	XPERIENCE Dates Grade
Seminar		

Aide-de-Camp to the Commander, Joint United States Military Assistance Group-Korea, Allied Liaison Command Detachment, Joint United States Military Assistance Group, Korea (No Joint Credit)

Army Operations Officer, Joint Special Operations Command, Fort Bragg, North Carolina

Jun 82 - Jul 83

Feb 72 - Apr 73

Major

First Lieutenant

Lieutenant General WILLIAM G. BOYKIN

Director for Operations, Joint Special Operations Command, Fort Bragg, North Carolina	Jun 91 - Jun 92	Colonel
Deputy Director of Special Activities, United States Army Element, Joint Intelligence Coordination Staff, Central Intelligence Agency, Washington, DC	Dec 95 - Jun 97	Colonel/ Brigadier General
Deputy Under Secretary of Defense for Intelligence, Intelligence and Warfighting Support, Office of the Under Secretary of Defense for Intelligence, Washington, DC	Jul 03 - Present	Lieutenant General
US DECORATIONS AND BADGES Distinguished Service Medal Defense Superior Service Medal (with 3 Oak Leaf Che Legion of Merit (with Oak Leaf Cluster) Bronze Star Medal Purple Heart (with Oak Leaf Cluster) Defense Meritorious Service Medal (with Oak Leaf C Air Medal Joint Service Commendation Medal Army Commendation Medal (with Oak Leaf Cluster) Combat Infantryman Badge Expert Infantryman Badge Master Parachutist Badge Ranger Tab Special Forces Tab Joint Chiefs of Staff Identification Badge		·

As of 10 April 2008

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(b)(6)

From: Lawrence, Dallas, OASD-PA

Sent: Monday, April 10, 2006 4:21 PM

To: Barber, Allison, CIV, OASD-PA

Lieutenant General Thomas McInerney (USAF, Retired) Fox News

12155 Sangsters Court Clifton, Virginia 20124 Telephone: (b)(2) Cellular: Fax: Email: tmcinerney(b)(6)

and

Major General Donald W. Shepperd (USAF, Retired) CNN 4087 East Playa de Coronado

Tucson, Arizona 85718 Telephone: (b)(2) Cellular: Fax: Email: shepdor

(b)(2)
shepdonald(b)(6)

careful with him, hes on our side, but not sure he is on rumsfelds side. he is a tough one to read, but an honest guy and a straight shooter.

(b)(6)	
From:	JedBabbin@(1)(6)
Sent	Monday, April 10, 2006 8:13 AM
To:	tmcinemey@(b)(6)
Subject	r Today's Spectator Fed Lin with Anril

Su Spectator: Fed Up with April

Nuking Iran? (b)(6) cell phone? I'm fed up with April, and it's not even tax day yet.

The American Spectator

1.5

Jed Babbin (b)(2) (Home Office) (Fax) (Mobile)

NY TIMES

Will you be responding to some of the allegations in the latest Sy Hersh piece?

Highlights from a wire story:

The administration of President George W. Bush is planning a massive bombing campaign against Iran, including use of bunker-buster nuclear bombs to destroy a key Iranian suspected nuclear weapons facility, The New Yorker magazine has reported in its April 17 issue.

The article by investigative journalist Seymour Hersh said that Bush and others in the White House have come to view Iranian President Mahmoud Ahmadinejad as a potential Adolf Hitler.

"That's the name they're using," the report quoted a former senior intelligence official as saying.

A senior unnamed Pentagon adviser is quoted in the article as saying that "this White House believes that the only way to solve the problem is to change the power structure in Iran, and that means war."

The former intelligence officials depicts planning as "enormous," "hectic" and "operational," Hersh writes.

One former defense official said the military planning was premised on a belief that "a sustained bombing campaign in Iran will humiliate the religious leadership and lead the public to rise up and overthrow the government," The New Yorker pointed out.

The full text follows:

THE IRAN PLANS

by SEYMOUR M. HERSH

Would President Bush go to war to stop Tehran from getting the bomb?

Issue of 2006-04-17

Posted 2006-04-10

The Bush Administration, while publicly advocating diplomacy in order to stop Iran from pursuing a nuclear weapon, has increased clandestine activities inside Iran and intensified planning for a possible major air attack. Current and former American military and intelligence officials said that Air Force planning groups are drawing up lists of targets, and teams of American combat troops have been ordered into Iran, under cover, to collect targeting data and to establish contact with anti-government ethnic-minority groups. The officials say that President Bush is determined to deny the Iranian regime the opportunity to begin a pilot program, planned for this spring, to enrich uranium.

American and European intelligence agencies, and the International Atomic Energy Agency (I.A.E.A.), agree that Iran is intent on developing the capability to produce nuclear weapons. But there are widely differing estimates of how long that will take, and whether diplomacy, sanctions, or military action is the best way to prevent it. Iran insists that its research is for peaceful use only, in keeping with the Nuclear Non-Proliferation Treaty, and that it will not be delayed or deterred.

There is a growing conviction among members of the United States military, and in the international community, that President Bush's ultimate goal in the nuclear confrontation with Iran is regime change. Iran's President, Mahmoud Ahmadinejad, has challenged the reality of the Holocaust and said that Israel must be "wiped off the map." Bush and others in the White House view him as a potential Adolf Hitler, a former senior intelligence official said. "That's the name they're using. They say, 'Will Iran get a strategic weapon and threaten another world war?' "

A government consultant with close ties to the civilian leadership in the Pentagon said that Bush was "absolutely convinced that Iran is going to get the bomb" if it is not

stopped. He said that the President believes that he must do "what no Democrat or Republican, if elected in the future, would have the courage to do," and "that saving Iran is going to be his legacy."

One former defense official, who still deals with sensitive issues for the Bush Administration, told me that the military planning was premised on a belief that "a sustained bombing campaign in Iran will humiliate the religious leadership and lead the public to rise up and overthrow the government." He added, "I was shocked when I heard it, and asked myself, 'What are they smoking?' "

The rationale for regime change was articulated in early March by Patrick Clawson, an Iran expert who is the deputy director for research at the Washington Institute for Near East Policy and who has been a supporter of President Bush. "So long as Iran has an Islamic republic, it will have a nuclear-weapons program, at least clandestinely," Clawson told the Senate Foreign Relations Committee on March 2nd. "The key issue, therefore, is: How long will the present Iranian regime last?"

When I spoke to Clawson, he emphasized that "this Administration is putting a lot of effort into diplomacy." However, he added, Iran had no choice other than to accede to America's demands or face a military attack. Clawson said that he fears that Ahmadinejad "sees the West as wimps and thinks we will eventually cave in. We have to be ready to deal with Iran if the crisis escalates." Clawson said that he would prefer to rely on sabotage and other clandestine activities, such as "industrial accidents." But, he said, it would be prudent to prepare for a wider war, "given the way the Iranians are acting. This is not like planning to invade Quebec."

One military planner told me that White House criticisms of Iran and the high tempo of planning and clandestine activities amount to a campaign of "coercion" aimed at Iran. "You have to be ready to go, and we'll see how they respond," the officer said. "You have to really show a threat in order to get Ahmadinejad to back down." He added, "People think Bush has been focussed on Saddam Hussein since 9/11," but, "in my view, if you had to name one nation that was his focus all the way along, it was Iran." (In response to detailed requests for comment, the White House said that it would not comment on military planning but added, "As the President has indicated, we are pursuing a diplomatic solution"; the Defense Department also said that Iran was being dealt with through "diplomatic channels" but wouldn't elaborate on that; the C.I.A. said that there were "inaccuracies" in this account but would not specify them.)

"This is much more than a nuclear issue," one high-ranking diplomat told me in Vienna. "That's just a rallying point, and there is still time to fix it. But the Administration believes it cannot be fixed unless they control the hearts and minds of Iran. The real issue is who is going to control the Middle East and its oil in the next ten years."

A senior Pentagon adviser on the war on terror expressed a similar view. "This White House believes that the only way to solve the problem is to change the power structure in Iran, and that means war," he said. The danger, he said, was that "it also reinforces the belief inside Iran that the only way to defend the country is to have a nuclear capability." A military conflict that destabilized the region could also increase the risk of terror: "Hezbollah comes into play," the adviser said, referring to the terror group that is considered one of the world's most successful, and which is now a Lebanese political party with strong ties to Iran. "And here comes Al Qaeda."

In recent weeks, the President has quietly initiated a series of talks on plans for Iran with a few key senators and members of Congress, including at least one Democrat. A senior member of the House Appropriations Committee, who did not take part in the meetings but has discussed their content with his colleagues, told me that there had been "no formal briefings," because "they're reluctant to brief the minority. They're doing the Senate, somewhat selectively."

The House member said that no one in the meetings "is really objecting" to the talk of war. "The people they're briefing are the same ones who led the charge on Iraq. At most, questions are raised: How are you going to hit all the sites at once? How are you going to get deep enough?" (Iran is building facilities underground.) "There's no pressure from Congress" not to take military action, the House member added. "The only political pressure is from the guys who want to do it." Speaking of President Bush, the House member said, "The most worrisome thing is that this guy has a messianic vision."

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Some operations, apparently aimed in part at intimidating Iran, are already under way. American Naval tactical aircraft, operating from carriers in the Arabian Sea, have been flying simulated nuclear-weapons delivery missions-rapid ascending maneuvers known as "over the shoulder" bombing-since last summer, the former official said, within range of Iranian coastal radars.

Last month, in a paper given at a conference on Middle East security in Berlin, Colonel Sam Gardiner, a military analyst who taught at the National War College before retiring from the Air Force, in 1987, provided an estimate of what would be needed to destroy Iran's nuclear program. Working from satellite photographs of the known facilities, Gardiner estimated that at least four hundred targets would have to be hit. He added:

I don't think a U.S. military planner would want to stop there. Iran probably has two chemical-production plants. We would hit those. We would want to hit the medium-range ballistic missiles that have just recently been moved closer to Iraq. There are fourteen airfields with sheltered aircraft. . . . We'd want to get rid of that threat. We would want to hit the assets that could be used to threaten Gulf shipping. That means targeting the cruise-missile sites and the Iranian diesel submarines. . . . Some of the facilities may be too difficult to target even with penetrating weapons. The U.S. will have to use Special Operations units.

One of the military's initial option plans, as presented to the White House by the Pentagon this winter, calls for the use of a bunker-buster tactical nuclear weapon, such as the B61-11, against underground nuclear sites. One target is Iran's main centrifuge plant, at Natanz, nearly two hundred miles south of Tehran. Natanz, which is no longer under I.A.E.A. safeguards, reportedly has underground floor space to hold fifty thousand centrifuges, and laboratories and workspaces buried approximately seventy-five feet beneath the surface. That number of centrifuges could provide enough enriched uranium for about twenty nuclear warheads a year. (Iran has acknowledged that it initially kept the existence of its enrichment program hidden from I.A.E.A. inspectors, but claims that none of its current activity is barred by the Non-Proliferation Treaty.) The elimination of Natanz would be a major setback for Iran's nuclear ambitions, but the conventional weapons in the American arsenal could not insure the destruction of facilities under seventy-five feet of earth and rock, especially if they are reinforced with concrete.

There is a Cold War precedent for targeting deep underground bunkers with nuclear weapons. In the early nineteen-eighties, the American intelligence community watched as the Soviet government began digging a huge underground complex outside Moscow. Analysts concluded that the underground facility was designed for "continuity of government"—for the political and military leadership to survive a nuclear war. (There are similar facilities, in Virginia and Pennsylvania, for the American leadership.) The Soviet facility still exists, and much of what the U.S. knows about it remains classified. "The 'tell' "—the giveaway—"was the ventilator shafts, some of which were disguised," the former senior intelligence official told me. At the time, he said, it was determined that "only nukes" could destroy the bunker. He added that some American intelligence analysts believe that the Russians helped the Tranians design their underground facility. "We see a similarity of design," specifically in the ventilator shafts, he said.

A former high-level Defense Department official told me that, in his view, even limited bombing would allow the U.S. to "go in there and do enough damage to slow down the nuclear infrastructure—it's feasible." The former defense official said, "The Iranians don't have friends, and we can tell them that, if necessary, we'll keep knocking back their infrastructure. The United States should act like we're ready to go." He added, "We don't have to knock down all of their air defenses. Our stealth bombers and standoff missiles really work, and we can blow fixed things up. We can do things on the ground, too, but it's difficult and very dangerous—put bad stuff in ventilator shafts and put them to sleep."

But those who are familiar with the Soviet bunker, according to the former senior intelligence official, "say 'No way.' You've got to know what's underneath-to know which ventilator feeds people, or diesel generators, or which are false. And there's a lot that we don't know." The lack of reliable intelligence leaves military planners, given the goal of totally destroying the sites, little choice but to consider the use of tactical nuclear

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weapons. "Every other option, in the view of the nuclear weaponeers, would leave a gap," the former senior intelligence official said. " 'Decisive' is the key word of the Air Force's planning. It's a tough decision. But we made it in Japan."

He went on, "Nuclear planners go through extensive training and learn the technical details of damage and fallout—we're talking about mushroom clouds, radiation, mass casualties, and contamination over years. This is not an underground nuclear test, where all you see is the earth raised a little bit. These politicians don't have a clue, and whenever anybody tries to get it out—remove the nuclear option—"they're shouted down."

The attention given to the nuclear option has created serious misgivings inside the offices of the Joint Chiefs of Staff, he added, and some officers have talked about resigning. Late this winter, the Joint Chiefs of Staff sought to remove the nuclear option from the evolving war plans for Iran-without success, the former intelligence official said. "The White House said, 'Why are you challenging this? The option came from you.' "

The Pentagon adviser on the war on terror confirmed that some in the Administration were looking seriously at this option, which he linked to a resurgence of interest in tactical nuclear weapons among Pentagon civilians and in policy circles. He called it "a juggernaut that has to be stopped." He also confirmed that some senior officers and officials were considering resigning over the issue. "There are very strong sentiments within the military against brandishing nuclear weapons against other countries." the adviser told me. "This goes to high levels." The matter may soon reach a decisive point, he said, because the Joint Chiefs had agreed to give President Bush a formal recommendation stating that they are strongly opposed to considering the nuclear option for Iran. "The internal debate on this has hardened in recent weeks," the adviser said. "And, if senior Pentagon officers express their opposition to the use of offensive nuclear weapons, then it will never happen."

The adviser added, however, that the idea of using tactical nuclear weapons in such situations has gained support from the Defense Science Board, an advisory panel whose members are selected by Secretary of Defense Donald Rumsfeld. "They're telling the Pentagon that we can build the B61 with more blast and less radiation," he said.

The chairman of the Defense Science Board is William Schneider, Jr., an Under-Secretary of State in the Reagan Administration. In January, 2001, as President Bush prepared to take office, Schneider served on an ad-hoc panel on nuclear forces sponsored by the National Institute for Public Policy, a conservative think tank. The panel's report recommended treating tactical nuclear weapons as an essential part of the U.S. arsenal and noted their suitability "for those occasions when the certain and prompt destruction of high priority targets is essential and beyond the promise of conventional weapons." Several signers of the report are now prominent members of the Bush Administration, including Stephen Hadley, the national-security adviser; Stephen Cambone, the Under-Secretary of Defense for Intelligence; and Robert Joseph, the Under-Secretary of State for Arms Control and International Security.

The Pentagon adviser questioned the value of air strikes. "The Iranians have distributed their nuclear activity very well, and we have no clue where some of the key stuff is. It could even be out of the country," he said. He warned, as did many others, that bombing Iran could provoke "a chain reaction" of attacks on American facilities and citizens throughout the world: "What will 1.2 billion Muslims think the day we attack Iran?"

With or without the nuclear option, the list of targets may inevitably expand. One recently retired high-level Bush Administration official, who is also an expert on war planning, told me that he would have vigorously argued against an air attack on Iran, because "Iran is a much tougher target" than Iraq. But, he added, "If you're going to do any bombing to stop the nukes, you might as well improve your lie across the board. Maybe hit some training camps, and clear up a lot of other problems."

The Pentagon adviser said that, in the event of an attack, the Air Force intended to strike many hundreds of targets in Iran but that "ninety-nine per cent of them have nothing to do with proliferation. There are people who believe it's the way to operate"- that the Administration can achieve its policy goals in Iran with a bombing campaign, an idea that has been supported by neoconservatives.

If the order were to be given for an attack, the American combat troops now operating in Iran would be in position to mark the critical targets with laser beams, to insure bombing accuracy and to minimize civilian casualties. As of early winter, I was told by the government consultant with close ties to civilians in the Pentagon, the units were also working with minority groups in Iran, including the Azeris, in the north, the Baluchis, in the southeast, and the Kurds, in the northeast. The troops "are studying the terrain, and giving away walking-around money to ethnic tribes, and recruiting scouts from local tribes and shepherds," the consultant said. One goal is to get "eyes on the ground"—quoting a line from "Othello," he said, "Give me the ocular proof." The broader aim, the consultant said, is to "encourage ethnic tensions" and undermine the regime.

The new mission for the combat troops is a product of Defense Secretary Rumsfeld's longstanding interest in expanding the role of the military in covert operations, which was made official policy in the Pentagon's Quadrennial Defense Review, published in February. Such activities, if conducted by C.I.A. operatives, would need a Presidential Finding and would have to be reported to key members of Congress.

" 'Force protection' is the new buzzword," the former senior intelligence official told me. He was referring to the Pentagon's position that clandestine activities that can be broadly classified as preparing the battlefield or protecting troops are military, not intelligence, operations, and are therefore not subject to congressional oversight. "The guys in the Joint Chiefs of Staff say there are a lot of uncertainties in Iran," he said. "We need to have more than what we had in Iraq. Now we have the green light to do everything we want."

The President's deep distrust of Ahmadinejad has strengthened his determination to confront Iran. This view has been reinforced by allegations that Ahmadinejad, who joined a special-forces brigade of the Revolutionary Guards in 1986, may have been involved in terrorist activities in the late eighties. (There are gaps in Ahmadinejad's official biography in this period.) Ahmadinejad has reportedly been connected to Imad Mughniyeh, a terrorist who has been implicated in the deadly bombings of the U.S. Embassy and the U.S. Marine barracks in Beirut, in 1983. Mughniyeh was then the security chief of Hezbollah; he remains on the F.B.I.'s list of most-wanted terrorists.

Robert Baer, who was a C.I.A. officer in the Middle East and elsewhere for two decades, told me that Ahmadinejad and his Revolutionary Guard colleagues in the Iranian government "are capable of making a bomb, hiding it, and launching it at Israel. They're apocalyptic Shiites. If you're sitting in Tel Aviv and you believe they've got nukes and missilesyou've got to take them out. These guys are nuts, and there's no reason to back off."

Under Ahmadinejad, the Revolutionary Guards have expanded their power base throughout the Iranian bureaucracy; by the end of January, they had replaced thousands of civil servants with their own members. One former senior United Nations official, who has extensive experience with Iran, depicted the turnover as "a white coup," with ominous implications for the West. "Professionals in the Foreign Ministry are out; others are waiting to be kicked out," he said. "We may be too late. These guys now believe that they are stronger than ever since the revolution." He said that, particularly in consideration of China's emergence as a superpower, Iran's attitude was "To hell with the West. You can do as much as you like."

Iran's supreme religious leader, Ayatollah Khamenei, is considered by many experts to be in a stronger position than Ahmadinejad. "Ahmadinejad is not in control," one European diplomat told me. "Power is diffuse in Iran. The Revolutionary Guards are among the key backers of the nuclear program, but, ultimately, I don't think they are in charge of it. The Supreme Leader has the casting vote on the nuclear program, and the Guards will not take action without his approval."

The Pentagon adviser on the war on terror said that "allowing Iran to have the bomb is not on the table. We cannot have nukes being sent downstream to a terror network. It's just

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too dangerous." He added, "The whole internal dehate is on which way to go"—in terms of stopping the Iranian program. It is possible, the adviser said, that Iran will unilaterally renounce its nuclear plans—and forestall the American action. "God may smile on us, but I don't think so. The bottom line is that Iran cannot become a nuclear-weapons state. The problem is that the Iranians realize that only by becoming a nuclear state can they defend themselves against the U.S. Something bad is going to happen."

While almost no one disputes Iran's nuclear ambitions, there is intense debate over how soon it could get the bomb, and what to do about that. Robert Gallucci, a former government expert on nonproliferation who is now the dean of the School of Foreign Service at Georgetown, told me, "Based on what I know, Iran could be eight to ten years away" from developing a deliverable nuclear weapon. Gallucci added, "If they had a covert nuclear program and we could prove it, and we could not stop it by negotiation, diplomacy, or the threat of sanctions, I'd be in favor of taking it out. But if you do it"--bomb Iran---"without being able to show there's a secret program, you're in trouble."

Meir Dagan, the head of Mossad, Israel's intelligence agency, told the Knesset last December that "Iran is one to two years away, at the latest, from having enriched uranium. From that point, the completion of their nuclear weapon is simply a technical matter." In a conversation with me, a senior Israeli intelligence official talked about what he said was Iran's duplicity: "There are two parallel nuclear programs" inside Iran—the program declared to the I.A.E.A. and a separate operation, run by the military and the Revolutionary Guards. Israeli officials have repeatedly made this argument, but Israel has not produced public evidence to support it. Richard Armitage, the Deputy Secretary of State in Bush's first term, told me, "I think Iran has a secret nuclear-weapons program—I believe it, but I don't know it."

In recent months, the Pakistani government has given the U.S. new access to A. Q. Khan, the so-called father of the Pakistani atomic bomb. Khan, who is now living under house arrest in Islamabad, is accused of setting up a black market in nuclear materials; he made at least one clandestine visit to Tehran in the late nineteen-eighties. In the most recent interrogations, Khan has provided information on Iran's weapons design and its time line for building a bomb. "The picture is of 'unquestionable danger,' " the former senior intelligence official said. (The Pentagon adviser also confirmed that Khan has been "singing like a canary.") The concern, the former senior official said, is that "Khan has credibility problems. He is suggestible, and he's telling the neoconservatives what they want to hear"—or what might be useful to Pakistan's President, Pervez Musharraf, who is under pressure to assist Washington in the war on terror.

"I think Khan's leading us on," the former intelligence official said. "I don't know anybody who says, 'Here's the smoking gun.' But lights are beginning to blink. He's feeding us information on the time line, and targeting information is coming in from our own sources- sensors and the covert teams. The C.I.A., which was so burned by Iraqi W.M.D., is going to the Pentagon and the Vice-President's office saying, 'It's all new stuff.' People in the Administration are saying, 'We've got enough.' "

The Administration's case against Iran is compromised by its history of promoting false intelligence on Iraq's weapons of mass destruction. In a recent essay on the Foreign Policy Web site, entitled "Fool Me Twice," Joseph Cirincione, the director for nonproliferation at the Carnegie Endowment for International Peace, wrote, "The unfolding administration strategy appears to be an effort to repeat its successful campaign for the Iraq war." He noted several parallels:

The vice president of the United States gives a major speech focused on the threat from an oil-rich nation in the Middle East. The U.S. Secretary of State tells Congress that the same nation is our most serious global challenge. The Secretary of Defense calls that nation the leading supporter of global terrorism.

Cirincione called some of the Administration's claims about Iran "questionable" or lacking

in evidence. When I spoke to him, he asked, "What do we know? What is the threat? The question is: How urgent is all this?" The answer, he said, "is in the intelligence community and the I.A.E.A." (In August, the Washington Post reported that the most recent comprehensive National Intelligence Estimate predicted that Iran was a decade away from being a nuclear power.)

Last year, the Bush Administration briefed I.A.E.A. officials on what it said was new and alarming information about Iran's weapons program which had been retrieved from an Iranian's laptop. The new data included more than a thousand pages of technical drawings of weapons systems. The Washington Post reported that there were also designs for a small facility that could be used in the uranium-enrichment process. Leaks about the laptop became the focal point of stories in the Times and elsewhere. The stories were generally careful to note that the materials could have been fabricated, but also quoted senior American officials as saying that they appeared to be legitimate. The headline in the Times' account read, "RELYING ON COMPUTER, U.S. SEEKS TO PROVE IRAN'S NUCLEAR AIMS."

I was told in interviews with American and European intelligence officials, however, that the laptop was more suspect and less revelatory than it had been depicted. The Iranian who owned the laptop had initially been recruited by German and American intelligence operatives, working together. The Americans eventually lost interest in him. The Germans kept on, but the Iranian was seized by the Iranian counter-intelligence force. It is not known where he is today. Some family members managed to leave Iran with his laptop and handed it over at a U.S. embassy, apparently in Europe. It was a classic "walk-in."

A European intelligence official said, "There was some hesitation on our side" about what the materials really proved, "and we are still not convinced." The drawings were not meticulous, as newspaper accounts suggested, "but had the character of sketches," the European official said. "It was not a slam-dunk smoking gun."

The threat of American military action has created dismay at the headquarters of the I.A.E.A., in Vienna. The agency's officials believe that Iran wants to be able to make a nuclear weapon, but "nobody has presented an inch of evidence of a parallel nuclearweapons program in Iran," the high-ranking diplomat told me. The I.A.E.A.'s best estimate is that the Iranians are five years away from building a nuclear bomb. "But, if the United States does anything militarily, they will make the development of a bomb a matter of Iranian national pride," the diplomat said. "The whole issue is America's risk assessment of Iran's future intentions, and they don't trust the regime. Iran is a menace to American policy."

In Vienna, I was told of an exceedingly testy meeting earlier this year between Mohamed ElBaradei, the I.A.E.A.'s director-general, who won the Nobel Peace Prize last year, and Robert Joseph, the Under-Secretary of State for Arms Control. Joseph's message was blunt, one diplomat recalled: "We cannot have a single centrifuge spinning in Iran. Iran is a direct threat to the national security of the United States and our allies, and we will not tolerate it. We want you to give us an understanding that you will not say anything publicly that will undermine us. "

Joseph's heavy-handedness was unnecessary, the diplomat said, since the I.A.E.A. already had been inclined to take a hard stand against Iran. "All of the inspectors are angry at being misled by the Iranians, and some think the Iranian leadership are nutcases—one hundred per cent totally certified nuts," the diplomat said. He added that ElBaradei's overriding concern is that the Iranian leaders "want confrontation, just like the neocons on the other side"—in Washington. "At the end of the day, it will work only if the United States agrees to talk to the Iranians."

The central question—whether Iran will be able to proceed with its plans to enrich uranium—is now before the United Nations, with the Russians and the Chinese reluctant to impose sanctions on Tehran. A discouraged former I.A.E.A. official told me in late March that, at this point, "there's nothing the Iranians could do that would result in a positive outcome. American diplomacy does not allow for it. Even if they announce a stoppage of enrichment, nobody will believe them. It's a dead end."

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Another diplomat in Vienna asked me, "Why would the West take the risk of going to war against that kind of target without giving it to the I.A.E.A. to verify? We're low-cost, and we can create a program that will force Iran to put its cards on the table." A Western Ambassador in Vienna expressed similar distress at the White House's dismissal of the I.A.E.A. He said, "If you don't believe that the I.A.E.A. can establish an inspection system—if you don't trust them—you can only bomb."

There is little sympathy for the I.A.E.A. in the Bush Administration or among its European allies. "We're quite frustrated with the director-general," the European diplomat told me. "His basic approach has been to describe this as a dispute between two sides with equal weight. It's not. We're the good guys! ElBaradei has been pushing the idea of letting Iran have a small nuclear-enrichment program, which is ludicrous. It's not his job to push ideas that pose a serious proliferation risk."

The Europeans are rattled, however, by their growing perception that President Bush and Vice-President Dick Cheney believe a bombing campaign will be needed, and that their real goal is regime change. "Everyone is on the same page about the Iranian bomb, but the United States wants regime change," a European diplomatic adviser told me. He added, "The Europeans have a role to play as long as they don't have to choose between going along with the Russians and the Chinese or going along with Washington on something they don't want. Their policy is to keep the Americans engaged in something the Europeans can live with. It may be untenable."

"The Brits think this is a very bad idea," Flynt Leverett, a former National Security Council staff member who is now a senior fellow at the Brookings Institution's Saban Center, told me, "but they're really worried we're going to do it." The European diplomatic adviser acknowledged that the British Foreign Office was aware of war planning in Washington but that, "short of a smoking gun, it's going to be very difficult to line up the Europeans on Iran." He said that the British "are jumpy about the Americans going full bore on the Iranians, with no compromise."

The European diplomat said that he was skeptical that Iran, given its record, had admitted to everything it was doing, but "to the best of our knowledge the Iranian capability is not at the point where they could successfully run centrifuges" to enrich uranium in quantity. One reason for pursuing diplomacy was, he said, Iran's essential pragmatism. "The regime acts in its best interests," he said. Iran's leaders "take a hard-line approach on the nuclear issue and they want to call the American bluff," believing that "the tougher they are the more likely the West will fold." But, he said, "From what we've Seen with Iran, they will appear superconfident until the moment they back off."

The diplomat went on, "You never reward bad behavior, and this is not the time to offer concessions. We need to find ways to impose sufficient costs to bring the regime to its senses. It's going to be a close call, but I think if there is unity in opposition and the price imposed "--in sanctions-"is sufficient, they may back down. It's too early to give up on the U.N. route." He added, "If the diplomatic process doesn't work, there is no military 'solution.' There may be a military option, but the impact could be catastrophic."

Tony Blair, the British Prime Minister, was George Bush's most dependable ally in the year leading up to the 2003 invasion of Iraq. But he and his party have been racked by a series of financial scandals, and his popularity is at a low point. Jack Straw, the Foreign Secretary, said last year that military action against Iran was "inconceivable." Blair has been more circumspect, saying publicly that one should never take options off the table.

Other European officials expressed similar skepticism about the value of an American bombing campaign. "The Iranian economy is in bad shape, and Ahmadinejad is in bad shape politically," the European intelligence official told me. "He will benefit politically from American bombing. You can do it, but the results will be worse." An American attack, he said, would alienate ordinary Iranians, including those who might be sympathetic to the U.S. "Iran is no longer living in the Stone Age, and the young people there have access to U.S. movies and books, and they love it," he said. "If there was a charm offensive with Iran, the mullahs would be in trouble in the long run."

Another European official told me that he was aware that many in Washington wanted action. "It's always the same guys," he said, with a resigned shrug. "There is a belief that diplomacy is doomed to fail. The timetable is short."

A key ally with an important voice in the debate is Israel, whose leadership has warned for years that it viewed any attempt by Iran to begin enriching uranium as a point of no return. I was told by several officials that the White House's interest in preventing an Israeli attack on a Muslim country, which would provoke a backlash across the region, was a factor in its decision to begin the current operational planning. In a speech in Cleveland on March 20th, President Bush depicted Ahmadinejad's hostility toward Israel as a "serious threat. It's a threat to world peace." He added, "I made it clear, I'll make it clear again, that we will use military might to protect our ally Israel."

Any American bombing attack, Richard Armitage told me, would have to consider the following questions: "What will happen in the other Islamic countries? What ability does Iran have to reach us and touch us globally—that is, terrorism? Will Syria and Lebanon up the pressure on Israel? What does the attack do to our already diminished international standing? And what does this mean for Russia, China, and the U.N. Security Council?"

Iran, which now produces nearly four million barrels of oil a day, would not have to cut off production to disrupt the world's oil markets. It could blockade or mine the Strait of Hormuz, the thirty-four-mile-wide passage through which Middle Eastern oil reaches the Indian Ocean. Nonetheless, the recently retired defense official dismissed the strategic consequences of such actions. He told me that the U.S. Navy could keep shipping open by conducting salvage missions and putting mine- sweepers to work. "It's impossible to block passage," he said. The government consultant with ties to the Pentagon also said he believed that the oil problem could be managed, pointing out that the U.S. has enough in its strategic reserves to keep America running for sixty days. However, those in the oil business I spoke to were less optimistic; one industry expert estimated that the price per barrel would immediately spike, to anywhere from ninety to a hundred dollars per barrel, and could go higher, depending on the duration and scope of the conflict.

Michel Samaha, a veteran Lebanese Christian politician and former cabinet minister in Beirut, told me that the Iranian retaliation might be focussed on exposed oil and gas fields in Saudi Arabia, Qatar, Kuwait, and the United Arab Emirates. "They would be at risk," he said, "and this could begin the real jihad of Iran versus the West. You will have a messy world."

Iran could also initiate a wave of terror attacks in Iraq and elsewhere, with the help of Hezbollah. On April 2nd, the Washington Post reported that the planning to counter such attacks "is consuming a lot of time" at U.S. intelligence agencies. "The best terror network in the world has remained neutral in the terror war for the past several years," the Pentagon adviser on the war on terror said of Hezbollah. "This will mobilize them and put us up against the group that drove Israel out of southern Lebanon. If we move against Iran, Hezbollah will not sit on the sidelines. Unless the Israelis take them out, they will mobilize against us." (When I asked the government consultant about that possibility, he said that, if Hezbollah fired rockets into northern Israel, "Israel and the new Lebanese government will finish them off.")

The adviser went on, "If we go, the southern half of Iraq will light up like a candle." The American, British, and other coalition forces in Iraq would be at greater risk of attack from Iranian troops or from Shiite militias operating on instructions from Iran. (Iran, which is predominantly Shiite, has close ties to the leading Shiite parties in Iraq.) A retired four-star general told me that, despite the eight thousand British troops in the region, "the Iranians could take Basra with ten mullahs and one sound truck."

"If you attack," the high-ranking diplomat told me in Vienna, "Ahmadinejad will be the new Saddam Hussein of the Arab world, but with more credibility and more power. You must bite the bullet and sit down with the Iranians."

The diplomat went on, "There are people in Washington who would be unhappy if we found a

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solution. They are still banking on isolation and regime change. This is wishful thinking." He added, "The window of opportunity is now."

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The adviser went on, "If we go, the southern half of Iraq will light up like a candle." The American, British, and other coalition forces in Iraq would be at greater risk of attack from Iranian troops or from Shiite militias operating on instructions from Iran. (Iran, which is predominantly Shiite, has close ties to the leading Shiite parties in Iraq.) A retired four-star general told me that, despite the eight thousand British troops in the region, "the Iranians could take Basra with ten mullahs and one sound truck."

"If you attack," the high-ranking diplomat told me in Vienna, "Ahmadinejad will be the new Saddam Hussein of the Arab world, but with more credibility and more power. You must bite the bullet and sit down with the Iranians."

The diplomat went on, "There are people in Washington who would be unhappy if we found a solution. They are still banking on isolation and regime change. This is wishful thinking." He added, "The window of opportunity is now."

53

(b)(6)	
From:	JedBabbin@(b)(6)
Sent:	Friday, April 07, 2006 6:22 PM
To:	Ruff, Eric, SES, OSD
Subject:	Fwd: FW: Babbin's Titanic
Attachments:	FW: Babbin's Titanic

Eric: Not all the readers' mail is like this, but a whole lot is. The Big Dog is waaaay popular outside the beltway (especially with the ladies). Have a great weekend. Best, Jed.

Jed Babbin (b)(2) (Home Office) (Fax)

(Mobile)

NY TIMES

(b)(6)

From: Sent: To: Subject: (b)(6), April CIV, OASD-PA Friday, April 07, 2006 4:37 PM (b)(6), April 07, 2006 4:37 PM (b)(7), April 07, April 07

Attachments:

Microsoft Photo Editor 3.0 Picture



MEMORANDUM

To: Retired Military Analysts

From: Dallas Lawrence Director, Community Relations and Public Liaison Office of the Secretary of Defense

Date: April 7, 2006

Re: Conference Call with service members in Iraq

We invite you to participate in a conference call, SATURDAY, April 8, 2006 from 0900-0930.

Iraqi Freedom Day (April 9th) is the backdrop of this call. Five servicemembers who were in Iraq on the day Saddam's statue was toppled in Firgos Square and have now returned to Iraq, will be available to share their experiences and the differences they see three years later. Please feel free to ask them questions about their service for your use in media interviews on this anniversary.

The following servicemembers will be available on the call: (b)(6) (b)(6)

This call will be on the Record, so you may feel free to quote them.

To participate in this conference call, please dial (b)(2) and a sk the operator to connect you to the Analysts conference call.

<u>Please R.S.V.P.</u> to (b)(6) If you have already or call her at (b)(2) If you have already expressed your interest and availability, there is no need to do so again.

1

We hope you are able to participate.

Page 1 of 4

(b)(6)

From: Thomas McInerney [tmcinemey@(b)(6)

Sent: Friday, April 07, 2006 7:21 PM

To: Ruff, Eric, SES, OSD

Subject: Re: FORWARD STRTAEGY VERSUS CUT AND RUN

Eric

It has not run yet.

Having problems getting it picked up. WSJ, WT, NYPost all said not at this time. Trying Weekly Standard now.

Will let you know when.

Tom

will pass along and reiterate, tom thanks. has this oped run yet? please advise when it does, if it hasn't yet. where are you, or have you, pitched it?

From: Thomas McInerney [mailto:tmcinerney@(b)(6) Sent: Friday, April 07, 2006 1:11 PM To: Ruff, Eric, SES, OSD Subject: FW: FORWARD STRTAEGY VERSUS CUT AND RUN

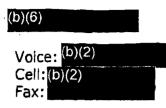
Eric

FYI an OP ED

It is important that SEC DEF AND ADMINISTRATION discuss Islamic Extremism as an IDEOLOGY. It wasn't al Qaeda alone that attacked on 9/11 but Islamic Extremists whose IDEOLOGY is the threat in the region to the moderates.

Tom

Thomas G. McInerney Lt, Gen. USAF (Ret) (b)(6)



FORWARD STRATEGY VERSUS CUT AND RUN By Thomas G. McInemey and Paul E. Vallely

In our book Endgame, The Blueprint for Victory in the War on Terror, we emphasized that we were attacked on 9/11by Islamic Extremists that are driven by an ideology just as evil and ingrained by its adherents as Nazism, Fascism and Communism. Islamic Extremism will be defeated by a two-part strategy similar to the ones we used to defeat those other ideologies. In those conflicts, we had a Forward Strategy and a Defensive Strategy (Homeland Defense). Each compliments the other but offense wins the victory. Defense only prevents homeland damage but not global defeat.

In Endgame we further stated that on 9/11 we had eight Web of Terror nations that we faced as threats. President Bush identified two as Axis of Evil Nations, North Korea, and Iran and we added Afghanistan, Syria, Libya, Saudi Arabia, and Pakistan. The latter two are enablers whose populations and elements of government were supporters of this violent ideology that was hijacking Islam itself. To date we have changed regimes in two, Afghanistan and Iraq plus a third Libya self eliminated itself by turning in a treasure trove of nuclear secrets and appears to want to rejoin the civilized world. Needless to say President Bush's Proliferation Security Initiative and quick take down of Saddam Hussein encouraged them to comply. Iran looms on the horizon as it drives for nuclear hegemony in the region and along with Syria continues to aid the terrorists in Iraq. We will have to change these regimes but with a different model than we used in Iraq, more along the Afghanistan model by helping the people take their countries back. So our forward strategy is progressing fairly well but running into some headwind politically in the US led by significant parts of the Democratic Party and the mainstream media, both whom have a political agenda that has nothing to do with defeating Islamic Extremism.

This Cut and Run crowd does not recognize that the forward strategy is essential just as it was in WWII and the Cold War. We had millions of troops overseas in WWII and almost a half million during the Cold War. Germany, Italy and Japan were defeated with forces in theater and Communism was defeated with forces forward deployed into Korea, Japan, Philippines and throughout Central Europe. Today we are forward deployed into Afghanistan and Iraq plus other locations in the Middle East. It took us about 40 years to defeat Communism and two intense combat theaters in Korea and Vietnam plus numerous other campaigns like the Berlin Airlift, Berlin Wall Crises and the Cuban Missile crisis to eventually win. However, the Cut and Run strategists do not appreciate that we must

change the region and apparently think defending ports and shopping malls alone will defeat Islamic Extremism. They don't get it. We must take the fight to the Islamic Extremists on their territory and it will be intense and ugly at times. As a matter of fact Cut and Run doesn't address how they will defeat this ideology let alone acknowledge that it is the threat. They just want out and say if we leave things will get better.

The Bush Administration has done a good job of projecting forces and changing regimes to date, not so good explaining why. Clearly the Islamic Extremists recognize that Iraq is the central front in this War on Terror and they are fighting literally to the death, as they know that if they fail, the region will be well on the road to a democracy. This transition to democracy will spell doom to their vision and objective of a global caliphate. Conversely, if they are successful and gain the wealth of Iraq coupled with Iran's potential deployment of a nuclear capability, Kuwait, Saudi Arabia and the Gulf States will roll up quickly. They will control the majority of the world's oil reserves and you will see gasoline at \$15 a gallon. This economic wealth coupled with the radical ideology will put the world on a collision course with the Islamic Extremists.

If Europe has succumbed to Islamic Extremism through demographics, our challenges will be daunting. They are well on the road to this outcome and Europe is still in denial. Yet the Cut and Run crowd does not recognize this eventuality as they are blinded with their political rage against President Bush. Rage and denial are not strategies. Nor have leaders of the US, Europe and Asia recognized that Islam needs a Reformation and Renaissance that some Muslims have written about like former Indonesian President Wahid's OP ED Right Islam vs. Wrong Islam in the Wall Street Journal on Dec 30, 2005, Dr Tawfik Hamid –The Roots of Islam and former PLO terrorists Walid Shoebat – Why I left Jihad. Doesn't the Cut and Run crowd read and recognize this threat? Why do they want to limit the President's ability to listen to terrorists embedded in our society? They are more interested in a terrorist Bill of Rights.

Our Forward Strategy is essential to victory over Islamic Extremism just as it was in WWII and the Cold War. We cannot lose this war in Iraq but we can if the will of the American people falters. The Cut and Run crowd is doing their best to try getting the America people to lose faith in our Forward Strategy without telling them the consequences. Our men in uniform have performed magnificently and we cannot betray them and those that have paid the ultimate sacrifice as the Cut and Run crowd did in Vietnam. The consequences of a global Islamic Fundamentalist Caliphate are too severe this time.

Thomas G. McInerney is a retired USAF Lt. Gen. and Paul Vallely is a retired USA Maj. Gen. They coauthored Endgame and Warfooting and are Fox News Military Analysts.

----- End of Forwarded Message

(b)(6)	
From:	Thomas McInemey [tmcinemey@(b)(6)
Sent:	Friday, April 07, 2006 6:55 PM
To:	Ruff, Eric, SES, OSD
Cc:	Lawrence, Dallas, OASD-PA; (b)(6) CIV, OASD-PA; Paul Vallely
Subject	: Re: Brigitte in Memphis

ERIC

Paul Vallely knows her and he is talking to someone at Fox. You are SPOT ON!

I will check and see if they have picked it up.

Tom

tom, have you given this piece to the national desk at fox? seems like this could be an interesting interview with this lady. do you know her, btw? if she's credible we ought to send some columnists or editorial writers her way. thanks

From: Thomas McInerney [malito:tmcinemey@(b)(6) Sent: Friday, April 07, 2006 1:14 PM To: Ruff, Eric, SES, OSD Cc: Lawrence, Dallas, OASD-PA; (b)(6) Subject: FW: Brigitte in Memphis

Eric

FYI below. Important to emphasize ISLAMIC EXTREMISM AS AN IDEOLOGY that is being fought in Iraq and Afghanistan and must be fought in Memphis!

Tom

Thomas G. McInerney Lt. Gen. USAF (Ret) (b)(6)

Voice: ^{(b)(2)} Cell:(b)(2) Fax:

----- Forwarded Message From: "Paul Vallely" <paulvallely@(b)(6) Date: Fri, 7 Apr 2006 06:57:42 -0600 To: "David Asman" <david.asman@foxnews.com> Subject: Brigitte in Memphis

Sent and reported by my friend Brigitte. This is happening all over America on campuses and areas that are served by Muslim Mosques

Dear Paul,

Muslims Muzzling Memphis

By Brigitte Gabriel

Universities, for those of us who lecture on campuses, are the battleground for the heart and soul of the next generation of leaders. It is the battleground where we must fight to win back the opinion and allegiance of American college students. This is made harder when Islamists in both the college and local communities try to intimidate us and deny our free speech on campuses in some of the least likely places.

We have grown to expect these things on the major East and West Coast cities "elite" university campuses that harbor radical professors and anarchist student and radical Muslim community activities. But not in the heartland

where I spoke last week at the University of Memphis. What was shocking was that it occurred in the South, in "Bubbaland" as my friends from the region call it.

I was invited to give a lecture sponsored by Professor David Patterson of the Judaic Studies Program. When news about my appearance spread, the Muslim community both on and off campus launched a full-scale campaign to stop my lecture. They demanded that Dr. Patterson cancel my speech. E-mails flooded the University of Memphis administration and Dr. Patterson from Muslim students on campus and Muslims in the community and mosques. Here are some of their comments:

"People like Brigitte are plenty in the world, they are the true enemies of Islam. And despite their rubbish talks, the truth about Islam is spreading like a wildfire across Americas and across the globe (All Praise to Allah)."

" Dr. Patterson, hosting of this lady is orders of magnitude worse than hosting of the Imperial Wizard of the Ku Klux Klan."

"Do you honestly think the scheduled lecture will serve any useful purpose other than inflaming the Muslims, insulting them and spilling poison in the community?"

It is interesting to see the reaction of the Muslim community to someone with Moslem shrapnel in her body who speaks against butchering innocent people in the name of Allah. If they would put the same energy into condemning the radical element within Islam and join us in saying that slaughtering people in the name of Allah is murder not Jihad, maybe we wouldn't question their loyalty as American citizens. Dr. Patterson refused to bow to their intimidation and insisted on going on with the scheduled speech.

By the time I showed up at the amphitheater style lecture hall on campus, police officers were already standing at each entrance. Nearly half of the hall was filled with Muslims with their leaders dressed Osama Bin Laden style sitting in the front two rows at eye level making "their point," that I wasn't going to get away with speaking freely.

Just as the program was about to begin, a Muslim student walked to the front and asked the crowd to raise their hands if they believed that this lecture was "undemocratic." They complained that I would be taking questions on cards instead of allowing them to ask them publicly. Experienced in these settings, I knew they would make speeches, spew anti American and Israeli sentiments and create chaos in the room during the Q&A. I decided that they were not going to do that. The provocative Muslim student behavior before I even began my lecture proved my foresight. Dr. Patterson explained that taking questions from cards distributed to the audience was normal protocol at university speaking events like mine.

Patterson tried to calm the unruly crowd but nothing was working.

Fed up, I went straight to the podium and ordered everyone to sit. I told them, this is my lecture and I run the show. If they didn't like the way I conducted my lecture and my questions they could leave the room, now. Shocked at my behavior and authority they shut-up. The non-Muslim members of the audience applauded.

I finished, asked Professor Patterson to make introductory remarks and returned to my seat.

Dr. Patterson introduced me by telling the audience what an eye opener this lecture had become because of the reaction. He stated that he never realized that here in Memphis a speaker should be threatened for his/her safety just

24 - 12 to speak on a college campus. He introduced me and I delivered my speech with police officers on both sides as well as about eight others in the lecture hall and around the building.

Unknown to me, a Muslim student attending the University of Memphis was arrested weeks prior to my lecture for, among other things, possession of DVD's on pilot training and charts on the layout of the Memphis airport. They found links on his computer to sites associated with a radical Sunni Muslim organization in Iraq, and searches for information on how guns and bombs can be smuggled past airport security. After witnessing the Muslim reaction to my lecture and what happened few weeks ago at the University of North Carolina at Chapel Hill when an Iranian Muslim student drove into, for Allah's sake, innocent students gathering on university grounds, the Memphis police was not going to take any chances.

It is a sad state of affairs when any speaker on any American University campus has to be surrounded by police officers to protect their freedom of speech and person from intimidation and menace. America is the country where free speech is protected under our constitution. Who would have expected that in the home of the Beale Street Blues, W.C. Handy and Elvis, I would be confronted by Muslims trying to muzzle my free speech and perhaps all of us?

At the end of the lecture the Muslims immediately in front swarmed over me questioning and intimidating. Police officers quickly moved in and pulled me out straight to the police cars as the enraged Muslims started shouting.

Based on what happened to me in Memphis, I think it's time for Americans to wake up as to what is occurring within their very midst. It is time to be energized and empowered to stand up and fight to take back our universities. Its incidents like this that spurs speakers like me to defend our civilization and everything it stands for. ÷ .

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To continue and bolster our efforts, we need your continued solidarity, activism and financial support. We are only as strong as our supporters. If you have friends that would benefit from our information please refer them to <https://www.egivingsystems.org/support/11233/>

www.americancongressfortruth.com http://americancongressfortruth.com where they can sign up to receive our updates and action alerts. Taking this crucial action will greatly benefit American Congress for Truth and enable us to reach out further and gain strength in numbers. We thank you for helping us carry on this important work.

ACT, P.O.Box 6884, Virginia Beach, VA 23456

Email: info@americancongressfortruth.com

We Trust Fox News Fox News Channel Paul E Vallely *Military Analyst*

paulvallely@(b)(6)	<mailto:paulvallely@(b)(6)< th=""></mailto:paulvallely@(b)(6)<>
tel: (b)(2)	
fax:	
mobile: (b)(2)	
www.toldiegromemorialfund.org	

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www.soldiersmemorialfund.org		

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----- End of Forwarded Message

Page 1 of 7

FW: Brigine in Memphis

(b)(6)	

From: (b)(6) CIV, OASD-PA

Sent: Friday, April 07, 2006 11:59 AM

To: Ruff, Eric, SES, OSD

Subject: RE: Brigitte in Memphis

i think bill o'reilly would be interested in this as well.... true?

From: Ruff, Eric, SES, OSD Sent: Friday, April 07, 2006 11:10 AM To: Thomas McInerney' Cc: Lawrence, Dallas, OASD-PA; (b)(6) CIV, OASD-PA Subject: RE: Brigitte in Memphis

tom, have you given this piece to the national desk at fox? seems like this could be an interesting interview with this lady. do you know her, btw? If she's credible we ought to send some columnists or editorial writers her way, thanks

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Page 4 of 7

FW: Brigitte in Memphis

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To continue and bolster our efforts, we need your continued solidarity, activism and financial support. We are only as strong as our supporters. If you have friends that would benefit from our information please refer them to

<https://www.egivingsystems.org/support/11233/>www.americancongressfortruth.com
<http://americancongressfortruth.com <http://americancongressfortruth.com/> > where

Page 6 of 7

they can sign up to receive our updates and action alerts. Taking this crucial action will greatly benefit American Congress for Truth and enable us to reach out further and gain strength in numbers. We thank you for helping us carry on this important work.

ACT, P.O.Box 6884, Virginia Beach, VA 23456

Email: info@americancongressfortruth.com

We Trust Fox News Fox News Channel Paul E Vallely Military Analyst

paulvallely@(b)(6)
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mobile: (b)(2)
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<mailto:paulvallely@(b)(6)

Add me to your address book.. https://www.plaxo.com/add_me?

u=12885160593&omp;v0=511355&k0=745169159&v1=0&k1=511356> Wont a signature like this? wont a signature wont a signature wont a signature wont a signature

We Trust Fox News Fox News Channel Paul E Vallely Military Analyst

paulvallely@(b)(6)	<mailto:p< th=""></mailto:p<>
tel:(b)(2)	
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mailto:paulvallely@(b)(6)

mobile: (b)(2) www.soldiersmemorialfund.org

Add nie to your address book... https://www.plaxo.com/add_me? u=12885160593&:v0=511355&k0=745169159&v1=0&k1=511356> Want a signature like this? http://www.plaxo.com/add_me?

----- End of Forwarded Message

----- End of Forwarded Message

(b)(6)		
From:	(b)(6) CIV, OASD-PA	
Sent:	Friday, April 07, 2006 11:00 AM	
To:	Merritt, Roxie, AFIS-HQ; (b)(6)	SFC MNC-I PAO Broadcast Supervisor
Ćc:	Lawrence, Dallas, OASD-PA; (b)(6)	CIV, OASD-PA
Subjec	t: RE: [U] 3rd year interviewees	

i am happy to, here is the list of those who have said they would be available, please let me know as soon as possible if we're a go and what time we can set the call upl thanks!

Confirmed Retired Military Analysts:

Colonel Ken Allard Mr. Jed Babbin Colonel John Garrett Command Sergeant Major Steven Greer Lieutenant Colonel Robert L. Maginnis Colonel Jeff McCausland Lieutenant General Thomas McInerney Major General Donald W. Shepperd (USA, Retired) - NBC (USAF, JAG) – American Spectator (USMC, Retired) - MSNBC (USA, Retired) – Fox News (USA, Retired) – Fox News (USA, Retired) – CBS (USAF, Retired) – Fox News (USAF, Retired) - CNN

From: Merritt, Roxie, AFIS-HQ Sent: Friday, April 07, 2005 10:23 AM To: /hy/automatic SFC MNC-I PAO Broadcast Supervisor'; (b)(6) CIV, OASD-PA Cc: Lawrence, Dallas, OASD-PA; (b)(6) CIV, OASD-PA Subject: RE: [U] 3rd year interviewees

(b)(6

Just in case you missed my earlier email, could you make sure you give SFC Ringo the names and affiliations for the media analysts.

Roxie T. Merritt
Office of the Deputy Assistant Secretary of Defense for Public Affairs (Internal Communications)
J.S. Department of Defense
01 North Fairlax Street - (b)(6)
Nexandria, Virginia 22314-2007
Phone: (b)(2)
ax: (h)(2)
email: roxie.merritt@(b)(6)

----Original Message-----From: //ay/a)-ingue---- SFC MNC-I PAO Broadcast Supervisor [mailto:(b)(6) Sent: Friday, April 07, 2006 4:49 AM To: //b)/a) MAJ MNC-I PAO Media Relations Chief; (b)(6) Cc: //b)(6) AFIS-HQ/Web Operations; Merritt, Roxie, AFIS-HQ; (b)(6) Cc: //b)(6) Condt@/by/a) (b)(6) MAJ MNC-I C2 NIGHT SWO; (b)(6) CPT MNCI

C3/SPACE; (b)(6) CPT MNCI C3 Battle CPT; (b)(6) MAJ MNCI C1 Chief, Programs; (b)(6) SGM MNC-I CACE ACE; (b)(6) CPT MNC-I C4 Trans Division Deputy Subject: RE: [U] 3rd year interviewees

Classification: UNCLASSIFIED

Hello,

The current media schedule is as follows:

Friday, April 7th

7:30 AM ET (3:30 PM Iraq time) → SGM (b)(6) to do satellite interview with ABC Radio

Saturday, April 8th

7:30 AM ET (3:30 PM Irag time) → SGM (b)(6) to do satellite interview with MSNBC

9:30 AM ET (5:00 PM Iraq time) \rightarrow Military Analysts' to do conference call with: MAJ (b)(6) CPT (b)(6) SGM(b)(6) AMAJ (b)(6) AMAJ (b)(6) AMAJ (b)(6)

2:30 PM ET (10:30 PM lrag time) \rightarrow MAJ(b)(6) to do satellite interview with ABC Radio

Sunday, April 9th

7:15 AM ET (3:00 PM Iraq time) \rightarrow SGM (b)(6) to do satellite interview with FOX and Friends (interview time may shift)

7:30 AM ET (3:30 PM Iraq time) \rightarrow SGM (b)(6) to do satellite interview with ABC Radio

9:30 AM ET (5:30 PM Iraq time) \rightarrow CPT(b)(6) to do satellite interview with ABC Radio

1:30 PM ET (9:30 PM Irag time) \rightarrow CPT (b)(6) to do satellite interview with FOX News Live

I've just received information sheets from two other interviewees this morning so the media engagements will likely grow.

Also, Interviewees participating in the military analyst conference call Saturday would like a list of the analysts they'll be talking to and who they're affiliated with. Can someone please send that to me so I can brief them?

Thank you and I'll keep you posted.

Regards,

SFC (b)(6) MNC-I PAO Broadcast Supervisor DSN: (b)(2) Iraqna: (b)(6)

Classification: UNCLASSIFIED

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FW: FORWARD STRTAEGY VERSUS CUT AND RUN

(b)(6)		
From:	Thomas McInerney [tmcinerney@(b)(2)	
Sent:	Friday, April 07, 2006 1:11 PM	•
To:	Ruff, Eric, SES, OSD	

Subject: FW: FORWARD STRTAEGY VERSUS CUT AND RUN

Eric

FYI an OP ED

It is important that SEC DEF AND ADMINISTRATION discuss Islamic Extremism as an IDEOLOGY. It wasn't al Qaeda alone that attacked on 9/11 but Islamic Extremists whose IDEOLOGY is the threat in the region to the moderates.

Tom

The	omas	G.	Mc	Inemey	,
Lt.	Gen.	US	SAF	(Ret)	
(b)(6)				

Voice: (b)(2) Cell:(b)(2) Fax:

FORWARD STRATEGY VERSUS CUT AND RUN By Thomas G. McInerney and Paul E. Vallely

In our book Endgame, The Blueprint for Victory in the War on Terror, we emphasized that we were attacked on 9/11by Islamic Extremists that are driven by an ideology just as evil and ingrained by its adherents as Nazism, Fascism and Communism. Islamic Extremism will be defeated by a two-part strategy similar to the ones we used to defeat those other ideologies. In those conflicts, we had a Forward Strategy and a Defensive Strategy (Homeland Defense). Each compliments the other but offense wins the victory. Defense only prevents homeland damage but not global defeat.

In Endgame we further stated that on 9/11 we had eight Web of Terror nations that we faced as threats. President Bush identified two as Axis of Evil Nations, North Korea, and Iran and we added Afghanistan, Syria, Libya, Saudi Arabia, and Pakistan. The latter two are enablers whose populations and elements of government were supporters of this violent ideology that was hijacking Islam itself. To date we have changed regimes in two, Afghanistan and Iraq plus a third Libya self eliminated itself by turning in a treasure trove of nuclear secrets and appears to want to rejoin the civilized world. Needless to say President Bush's Proliferation Security Initiative and quick take down of Saddam Hussein encouraged them to comply. Iran looms on the horizon as it drives for nuclear hegemony in the region and along with Syria continues to aid the terrorists in Iraq. We will have to change these regimes but with a different model than we used in Iraq, more along the Afghanistan model by helping the people take their countries back. So our forward strategy is progressing fairly well but running into some headwind politically in the US led by significant parts of the Democratic Party and the mainstream media, both whom have a political agenda that has nothing to do with defeating Islamic Extremism.

This Cut and Run crowd does not recognize that the forward strategy is essential just as it was in WWII and the Cold War. We had millions of troops overseas in WWII and almost a half million during the Cold War. Germany, Italy and Japan were defeated with forces in theater and Communism was defeated with forces forward deployed into Korea, Japan, Philippines and throughout Central Europe. Today we are forward deployed into Afghanistan and Iraq plus other locations in the Middle East. It took us about 40 years to defeat Communism and two intense combat theaters in Korea and Vietnam plus numerous other campaigns like the Berlin Airlift, Berlin Wall Crises and the Cuban Missile crisis to eventually win. However, the Cut and Run strategists do not appreciate that we must change the region and apparently think defending ports and shopping malls alone will defeat Islamic Extremism. They don't get it. We must take the fight to the Islamic Extremists on their territory and it will be intense and ugly at times. As a matter of fact Cut and Run doesn't address how they will defeat this ideology let alone acknowledge that it is the threat. They just want out and say if we leave things will get better.

The Bush Administration has done a good job of projecting forces and changing regimes to date, not so good explaining why. Clearly the Islamic Extremists recognize that Iraq is the central front in this War on Terror and they are fighting literally to the death, as they know that if they fail, the region will be well on the road to a democracy. This transition to democracy will spell doom to their vision and objective of a global caliphate. Conversely, if they are successful and gain the wealth of Iraq coupled with Iran's potential deployment of a nuclear capability, Kuwait, Saudi Arabia and the Gulf States will roll up quickly. They will control the majority of the world's oil reserves and you will see gasoline at \$15 a gallon. This economic wealth coupled with the radical ideology will put the world on a collision course with the Islamic Extremists.

If Europe has succumbed to Islamic Extremism through demographics, our challenges will be daunting. They are well on the road to this outcome and Europe is still in denial. Yet the Cut and Run crowd does not recognize this eventuality as they are blinded with their political rage against President Bush. Rage and denial are not strategies. Nor have leaders of the US, Europe and Asia recognized that Islam needs a Reformation and Renaissance that some Muslims have written about like former Indonesian President Wahid's OP ED Right Islam vs. Wrong Islam in the Wall Street Journal on Dec 30, 2005, Dr Tawfik Hamid –The Roots of Islam and former PLO terrorists Walid Shoebat – Why I left Jihad. Doesn't the Cut and Run crowd read and recognize this threat? Why do they want to limit the President's ability to listen to terrorists embedded in our society? They are more interested in a terrorist Bill of Rights.

FW: FOR WARD STRTAEGY VERSUS CUT AND RUN

Our Forward Strategy is essential to victory over Islamic Extremism just as it was in WWII and the Cold War. We cannot lose this war in Iraq but we can if the will of the American people falters. The Cut and Run crowd is doing their best to try getting the America people to lose faith in our Forward Strategy without telling them the consequences. Our men in uniform have performed magnificently and we cannot betray them and those that have paid the ultimate sacrifice as the Cut and Run crowd did in Vietnam. The consequences of a global Islamic Fundamentalist Caliphate are too severe this time.

Thomas G. McInerney is a retired USAF Lt. Gen. and Paul Vallely is a retired USA Maj. Gen. They coauthored Endgame and Warfooting and are Fox News Military Analysts.

----- End of Forwarded Message

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From: Sent: To: Cc: Subject:	Thomas McInemey [tmcinerney@(19)(6). Friday, April 07, 2006 11:58 AM Ruff, Eric, SES, OSD Lawrence, Dallas, OASD-PA; (19)(6). FW: Sad to See

Eric

(6)(6)

FYI Jed Babbin's article In the American Spectator.

Good stuff. Zinni never explains the threat of Islamic Extermism and its ideology of global dominance.

Tom

Thomas G. McInerney	· · · · · · · · · · · · · · · · · · ·
Lt. Gen. USAF (Ret)	•
(b)(6)	
Voice: (b)(2)	
Cell:(b)(2)	
Fax:	
	· .
Forwarded Message	· · ·
From: JedBabbin@(b)(6)	
Date: Fri, 7 Apr 2006 08:41:20 EDT	
To: tmcinerney@(b)(6) paulvallely@/h	b)(6), (b)(6)
Glenstrae77@(b)(6) BURM41516@(b)(6)	(6)(6)
WSSInter@aol.com, roberthscales@(b)(6)	(b)(6)

Subject: Sad to See

Zinni following in Wes Clark's footsteps. Cover photo isn't as good as I'd hoped. I wanted to photoshop him into a tango with Hillary.

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The American Spectator http://www.spectator.org/dsp_article.asp?art_id=9646>

Jed Babbin	
(b)(2)	(home office)
	(home fax)
	(mobile)

----- End of Forwarded Message

(b)(6)

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From: ' Sent: To: Subject: Monday, April 03, 2006 10:47 AM Ruff, Eric, SES, OSD RE: would you please look at this one more time?

were you otherwise ok with the language??

-----Original Message-----From: Ruff, Eric, SES, OSD Sent: Friday, March 31, 2006 7:04 PM To: (b)(6) CIV, OASD-PA Subject: Re: would you please look at this one more time?

I think you need to add thorp's perry smith info -- give him what frank said and recommend he consider adding the smith/desert storm elements for context. Please tell him that I recommend this coa. Thanks.

----Original Message-----From: An(A) CIV, OASD-PA To: Ruff, Eric, SES, OSD Sent: Fri Mar 31 18:26:08 2006 Subject: would you please look at this one more time?

just want to make sure you're ok with it before i shoot it out to allard. included di rita's suggested changes. thanks!

(b)(

The Department of Defense outreach program to retired military analysts is on-going and includes analysts from a broad range of backgrounds and affiliations (news organizations).

Since 2002, and the beginning of the global war on terrorism, there have been more than 80 conference calls (at the least one per month, sometimes as often as weekly). In addition the analysts are often invited to a day of briefings at the pentagon by senior DoD officials, including the Secretary. There have been approximately 16 such briefings in the past 4 years.

Topics covered range from the work up to the war to operations in the global war on terror, including Iraq and Afghanistan, to BRAC, Operations at the Guantanamo Detention Facility, Veterans Healthcare and the DoD budget.

Additionally, the analysts have participated in four DoD-coordinated trips to Iraq and three DoD-coordinated trips to Guantanamo Bay, Cuba, since the beginning of the global war on terror.

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ON(6) OSD Public Affairs Community Relations and Public Liaison (A)(2) The Pentagon Washington, D.C. 20301 (a)(2)

www.AmericaSupportsYou.mil

(b)(6)	
From:	JedBabbin@101(6)
Sent:	Monday, April 03, 2006 8:17 AM
То:	tmcinemey@/hy/Attentionallely@(b)(6). @/hy/Attentionallely@(b)(6). @/hy/Attentionallely@/hy/Attentionallely@(b)(6). roberthscales@/hy/Attentionallely
Subject:	Tale of Two Summits - Today's Spectator

The fact that terrorists met in Beirut at the same time the Three Amigos were meeting in Cancun should cause us to demand an answer to why we aren't protecting the border.

The American Spectator

Jed Babbin	
(b)(2)	(home office)
	(home fax)
	(mobile)

(b)(6)

From: Sent: To: Subject: (b)(6) Friday, March 31, 2006 8:15 PM Ruff, Eric, SES, OSD Re: would you please look at this one more time?

Oh, I'll tell him that, but didn't think it necessary to include in the "background info" on these briefings... Are you otherwise ok with the language??

----Original Message-----From: Ruff, Eric, SES, OSD To: (0)(6) CIV, OASD-PA Sent: Fri Mar 31 19:03:41 2006 Subject: Re: would you please look at this one more time?

I think you need to add thorp's perry smith info -- give him what frank said and recommend he consider adding the smith/desert storm elements for context. Please tell him that I recommend this coa. Thanks.

----Original Message-----From: ())((3)) To: Ruff, Eric, SES, OSD Sent: Fri Mar 31 18:26:08 2006 Subject: would you please look at this one more time?

just want to make sure you're ok with it before i shoot it out to allard. included di rita's suggested changes. thanks!

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Additionally, the analysts have participated in four DoD-coordinated trips to Iraq and three DoD-coordinated trips to Guantanamo Bay, Cuba, since the beginning of the global war on terror.

(b)(6) OSD Public Affairs Community Relations and Public Liaison (b)(6) The Pentagon Washington, D.C. 20301 (b)(6)

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