

## Sources

### **Robert L. Maginnis**

**MSNBC: News Live** – April 19, 9:35:48 AM (approximately three minutes)

"I've been meeting with Mr. Rumsfeld for over four years prior to the beginning of the war in Iraq. He's a tough cookie. He's a tough debate partner. He's a tough person when you ask a question. If you have your ducks in a row, then you can perhaps win or persuade him. He's a reasoning person, a very bright person but if you don't know what you're talking about, he's going to push back and rightly so."

### **Thomas McInerney**

**Rumsfeld Not Considering Resigning – Associated Press**, Robert Burns – April 19

*\* Reprinted by six print outlets*

...Retired Air Force Lt. Gen. Thomas McInerney, who is a Fox News commentator, said in an interview afterward that the calls from other retired generals for Rumsfeld to resign came up only briefly. "We didn't waste the secretary's time with that," he said, adding that he puts little stock in the criticisms because they come mostly from two-star generals who were not senior enough in rank to work directly for Rumsfeld.

**Fox News: Special Report with Brit Hume** – Aired 4/18/2006 6:08:46 PM, again on 4/19/2006 12:08:46 AM (approximately three minutes)

(clip of McInerney in a Bret Baier report)

...**LT. GEN. TOM MCINERNEY, US AIR FORCE RET.:** He is very concerned that it hasn't happened because he knows once we have a unity government, a lot of things will fall in place, and they're not falling in place now because the Iraqi people who have voted, 11 million voted, they've done their share, now it's up to the elected officials to do theirs.

### **Robert H. Scales**

**NPR's Morning Edition** – April 19, 7:00 AM (approximately four minutes)

...**GENERAL SCALES:** I mean, the real question is to get on with the war, to look forward instead of backward, and to figure out where we're going, and to establish a secure Iraq that's defined by a free-market economy, representative government, and most of all, security. And, most of that discussion back-and-forth, between us, wasn't about his past record, but was questions from him about where we should be going in the future.

### **Donald Shepperd**

**Despite critics, he's staying put** – Newsday, April 19, P. A24

...Retired Air Force Maj. Gen. Don Shepperd also said that it appeared Rumsfeld was mindful of the growing controversy around his stewardship of the Pentagon. "The secretary's clearly distracted by it, and worried about it," Shepperd said on CNN.

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**Rumsfeld takes on his critics** - The Dallas Morning News, c/o Knight Ridder - April 18  
At the meeting of military analysts, retired Air Force Maj. Gen. Don Shepperd, a military analyst for CNN, said Rumsfeld didn't bring up the calls for his resignation by the retired generals, but was "clearly distracted by it, and worried about it and concerned about it."  
"He listened to a lot of things from the group," Shepperd said, explaining that the session focused mainly on Iraq and what events might evolve there that would send encouraging signals back home. Shepperd reported that Rumsfeld said the formation of a new Iraqi government, stalled for months, would be such a new milestone.

**CNN: Situation Room** - April 18, 4:00 PM (approximately 3.5 minutes)

...**MAJ. GEN. DON SHEPPERD, U.S. AIR FORCE (RET.)**: Everybody expected the headlines out of this to be that the secretary says the following things and the focus of the meeting was very little on that. It came up from time to time, mainly from our own questions, but basically the focus was on how the war in Iraq is going, how it would have been different in the past if, and that type of thing...

We basically offered our ideas about the fact of, look, the message is not getting out. If you say that we're doing well in the war, what is the message for the American people? What is the next thing the American people are going to see in the way of an event they can see some progress?

And the answer was unanimous from both the chairman of the Joint Chiefs of Staff and also the secretary. It's the formation of the Iraqi government. That's the next important event and from there, the continuing training of the Iraqi forces. That's the message, Wolf.

**CNN -- Paula Zahn Now**, April 18, 8:17:14 PM (approximately 2 minutes)

...**SHEPPERD**: If I could say one other thing about the session, I -- I honestly believe that the secretary and the chairman were both puzzled by this reaction from the generals. They didn't expect it. They don't know why. General Pace laid out all of the meetings that -- that the various high-level generals responsible for the war plans attended.

They went back and forth, a series of 40, 50, 60 meetings, before they made decisions.

They went over all of that. So, I -- I think they were -- they were puzzled about this.

We didn't challenge him from the standpoint, but we did say, look, it is very clear, in the American -- the eyes of the American people, that the impression is, this war is not going well. Your -- your message is not getting out. What are you going to do to change the message? What is the next visible thing that Americans are going to see that can give them some confidence?

**CNN's The Situation Room** April 18, 5:00 PM (approximately 5.5 minutes)

*\* Note: This clip is a roundtable discussion with Shepperd and two other military analysts*

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They (the Secretary and General Pace) feel that there's progress. Not light at the end of

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the tunnel. They think it's going to be a long, hard struggle in many places. But what they said unanimously and immediately when we asked the question, what's the next big event that's going to take place? They said the formation of the Iraqi government is the most important. You can train all the Iraqi troops, but those troops have to be loyal to the government in which the people have confidence. They see that as the next big event before anything else can happen.

CNN Headline News 4/18/2006, 6:16:23 PM (approximately two minutes)

**SHEPPERD:** The headline out of the meeting was not what you'd expect. I thought it would be focused on the Generals' controversy, which did come up, but the Secretary did not seem embattled at all. He was affable, much like the Pentagon press conference that took place ahead of time. He seemed mystified by all of this and so did General Pace, the Chairman of the Joint Chiefs. They said there was plenty of consultation all along the way, plenty of consultation with the Generals and they don't know where this is coming from or why...

This is the 16th meeting that Secretary Rumsfeld has invited analysts to. I've been at 12 of them. He's been in all about but one of those 12. We have regular teleconferences not with the Secretary but with various briefers for background, giving us information on the war and we get a chance to ask questions.

**Tom Wilkerson**

CNN American Morning – April 19, 8:35 AM (approximately three minutes)

And one of the things emphasized is the most important thing to come in Iraq is about the formation of that government ...

"Here's Donny" - New York Times – April 19, page 1

"He said it's a diversion, and that it's taken him away from the full-time focus on things he needs to do," he said. Mr. Rumsfeld "was not chastened. If anything, he looked like he was energized by it."

(b)(6)

**From:** (b)(6) CIV, WSO-DRSO  
**Sent:** Thursday, April 20, 2006 10:10 AM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** LTG Jack Keane (Ret)

How can I reach him?

(b)(6)  
Senior Advisor - Strategic Communications, Politics and Governance  
Defense Reconstruction Support Office  
Office of the Secretary of Defense

(b)(2)

(b)(6)

---

**From:** JedBabbin@[redacted]  
**Sent:** Thursday, April 20, 2006 9:33 AM  
**To:** tmcinerney@[redacted] paulvalley@[redacted] nashct@[redacted]  
(b)(6) (b)(6)  
**Subject:** Townhall/FSM

This was linked on TownHall. The Shinseki crowd - and a certain senator we can all think of -- are, I'm sure, behind the revolt of the generals. And then there's an editor we can think of too...

Family Security Matters

**Jed Babbin**

(b)(2) (Home Office)  
(b)(2) (Fax)  
(b)(2) (Mobile)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Wednesday, April 19, 2006 6:29 PM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Subject:** RE: military analysts

the transcriber is working on it. she said the chairman's part is really hard to hear (haddock says that's a common problem). hope to have it tomorrow morning. i will pull out the on-the-record portions and forward for your approval asap.  
thanks

(b)(6)

-----Original Message-----

**From:** Barber, Allison, CIV, OASD-PA  
**Sent:** Wednesday, April 19, 2006 6:28 PM  
**To:** Ruff, Eric, SES, OSD; (b)(6) OSD PA  
**Subject:** Re: military analysts

We will get it done. Thx

-----Original Message-----

**From:** Ruff, Eric, SES, OSD  
**To:** Barber, Allison, CIV, OASD-PA  
**CC:** Whitman, Bryan, SES, OASD-PA  
**Sent:** Wed Apr 19 18:24:33 2006  
**Subject:** military analysts

allison, the sd wants us to post the on-the-record part of his meeting with the military analysts. has someone transcribed the tape and can we get whomever that is to start working on this - we'll need to extract the background or off the record discussions, but that should be fairly easy to discern. thanks.

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(b)(6)

**From:** Barber, Allison, CIV, OASD-PA  
**Sent:** Wednesday, April 19, 2006 1:43 PM  
**To:** Lawrence, Dallas, OASD-PA  
**Subject:** Fw: Memo on SecDef/military analysts

**Attachments:** Military Analysts 4.19.06.doc



Military Analysts  
4.19.06.doc ...

Please review.

-----Original Message-----

**From:** (b)(6) CIV OASD-PA  
**To:** Barber, Allison, CIV, OASD-PA  
**CC:** (b)(6) CIV, OASD-PA; (b)(6) CTR, OASD-PA  
**Sent:** Wed Apr 19 13:36:41 2006  
**Subject:** Memo on SecDef/military analysts

Allison,  
Attached is the memo from yesterday's analysts' meeting with the Secretary.  
Please let us know if you need anything else.



**Military Analysts in Coverage Regarding Their Meeting With The Secretary  
April 18 - 19**

**Summary**

Retired Major General Donald W. Shepperd received the most airtime of the 15 attending military analysts, generating about 13 minutes of clips on CNN and Headline News on the 18<sup>th</sup>. Shepperd was followed by:

- Robert Maginnis, who appeared on MSNBC for approximately three minutes
- Thomas McInerney, who appeared on Fox News for roughly three minutes
- Tom Wilkerson, who was on CNN's American Morning for about three minutes. Wilkerson was also quoted in a front page New York Times article by David S. Cloud

Generally speaking, all four of the analysts interviewed shared similar views on the meeting. They agreed that:

- The Secretary was positive and not overly concerned with the generals' criticism
- The Secretary and General Pace felt they had consulted with military and other experts frequently and sufficiently on war strategy/plans
- The focus of the meeting was not on the generals' criticism, but on the more important topics at hand regarding Iraq – including forming a new government and getting the right messages out to the American public
- The meeting was productive, a chance to share ideas and the Secretary clearly listened to the analysts

Don Shepperd provided the most insight on details discussed during the meeting, followed by Tom Wilkerson, while Thomas McInerney focused specifically on the Secretary's concern about setting up an Iraqi government. By comparison, Robert Maginnis spoke less about meeting specifics, including Iraq, and more about the generals' criticism of the Secretary.

**Highlights**

**Jed Babbin**

- No comments found

**Frank B. Campbell**

- No comments found

**(Tim) J. Eads**

- No comments found

**John Garrett**

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- No comments found

**William F. "Buck" Kernan**

- No comments found

**Robert L. Maginnis**

- Secretary was both "forthcoming" and "energized"
- Secretary wondered "why these generals didn't, while they were on active duty, push back and ask these questions that they're raising after retirement"
- General Pace primarily talked about transformation and its necessity
- Repeated General Pace's point that troops on ground have not raised concerns about the civilian leadership and feel that generals do represent their best interest in Washington
- Pointed out that commanders have plenty of opportunities to express their opinions
- In response to questions of "being arrogant and dismissive" Maginnis reported that the Secretary was a "tough cookie," but a "reasoning man"

**Jeff McCausland**

- No comments found

**Thomas McInerney**

- The Secretary is "very concerned" that an Iraqi government is not yet formed, and knows things will "fall into place" after this happens.

**Chuck Nash**

- No comments found

**William L. Nash**

- No comments found

**Robert H. Scales, Jr.**

- No comments found

**Donald W. Shepperd**

- The focus was on Iraq, and "things of concern" around the world – Afghanistan, piracy in the Pacific, things in the Southern Command
- Little focus on the generals' controversy. However, although the Secretary and General Pace were in good moods, the Secretary is "clearly distracted" by it. He and General Pace are "puzzled" about where it's coming from, as they thought they had been extremely "consultive" about strategy
- The analysts discussed the need to better communicate to the public about the importance of the war, and a "forward strategy"

- The analysts asked what are the next things coming up in terms of a milestone to mark progress – the answer was clearly setting up an Iraqi government and training Iraqi security forces
- General Pace reiterated the level of collaboration on war plans with the generals, combatant commanders, General Franks and others, who all “made their inputs, voiced their concerns...talked it out...we all had a hand in this”
- The Secretary and General Pace definitely see progress thus far in Iraq, and are hopeful that a new government will be in place soon
- This was the 16th meeting between the Secretary and analysts, of which the Secretary has attended all but one. The analysts also have regular teleconferences with briefers for Iraq background and Q and A sessions

**Wayne Simmons**

- No comments found

**Martin Strong**

- No comments found

**Tom Wilkerson**

- To call this is a “firestorm” of criticism is an exaggeration. There are some 7-8,000 retired Generals
- The criticism is at least a temporary distraction to the Secretary in that it takes time away from prosecuting the war in Iraq and the global war on terror
- The criticism misses the point because we are at a crucial stage in the change needed to bring Iraq back to self-sufficiency; that’s far more important than what happened in the past to an individual
- The meeting was a good exchange of views, with tough questions asked
- The Secretary appeared energized at the meeting rather than chastened
- The Secretary and General Pace emphasized that the big event to watch for in Iraq is the formation of the government there

**Sources**

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(b)(6)

**From:** JedBabbin@[b](6)  
**Sent:** Wednesday, April 19, 2006 9:45 AM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Monday

Eric: I'll be subbing for Hugh Hewitt again on Monday, 24 April. We're on 6-9 pm EDT nationally on the Salem Radio Network. ([www.hughhewitt.com](http://www.hughhewitt.com)).

How about getting one of the big dogs or -- even better -- Myers or Franks or Delong to talk about the SECDEF? Whaddya think? Best, Jed.

**Jed Babbin**

(b)(2) (home office)  
(home fax)  
(mobile)

(b)(6)

From: Barber, Allison Ms OSD PA  
Sent: Tuesday, April 18, 2006 7:27 PM  
To: Lawrence, Dallas, OASD-PA; (b)(6) OSD PA  
Subject: FW: DoD mailing list

Hi  
Please look into adding bing west on the list..

Thanks  
ab

-----Original Message-----

From: Di Rita, Larry, CIV, OSD  
Sent: Tuesday, April 18, 2006 5:51 AM  
To: Barber, Allison, CIV, OASD-PA  
Subject: FW: DoD mailing list

Can you or someone be in touch with bing west? His e-mail is below. He sounds like he wants to be added to our list of analysts. I don't know his circumstances, but he has been interested and helpful over time and is active.

Tnx...

-----Original Message-----

From: Thomas, James P, CIV, OSD-POLICY  
Sent: Monday, April 17, 2006 10:11 PM  
To: 'larry.dirita2@osd.mil'  
Subject: Fw: DoD mailing list

Larry,

See Bing West's note below. He's offered to help take on the critics.

Hang in there. You're doing good.

(b)(6)

-----Original Message-----

From: Bing West  
To: (b)(6)  
Sent: Sun Apr 16 07:59:01 2006  
Subject: DoD mailing list

"The Defense Department has issued a memorandum to a group of former military commanders and civilian analysts. The one-page memorandum was sent by e-mail on Friday to the group, which includes several retired generals who appear regularly on television"

How about putting me on that mailing list as one of The News Hour gang?



(b)(6)

**From:** JedBabbin@[b)(6)]  
**Sent:** Tuesday, April 18, 2006 6:51 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Thanks

Don't know how you're doing the seating chart for those meetings, but I'm flattered to be up there with the generals. Many thanks.

**Jed Babbin**

(b)(2) (home office)  
(home fax)  
(mobile)

(b)(6)

**From:** (b)(6) CIV, OASD-PA  
**Sent:** Tuesday, April 18, 2006 1:13 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Re: Two hot schedule items

Done.

-----Original Message-----

**From:** Ruff, Eric, SES, OSD  
**To:** Barber, Allison, CIV, OASD-PA  
**CC:** (b)(6) OSD PA  
**Sent:** Tue Apr 18 12:57:22 2006  
**Subject:** Fw: Two hot schedule items

Suggest we folo the lede of item 2.

-----Original Message-----

**From:** Rangel, Robert S, CIV, OSD  
**To:** Ruff, Eric, SES, OSD  
**Sent:** Tue Apr 18 12:13:25 2006  
**Subject:** Two hot schedule items

(b)(5)

2) SecDef sent out the following snowflake today addressed to Dorrance. With Dorrance out, want to direct it your way for action:

"If the military analysts are only going to be here between 1:40 pm and 4 pm today, I wouldn't think they need the break scheduled at 2:30 pm. I would give them 15 more minutes with Pete Pace, so he will have 45 minutes as well."

I know you guys are moving around the schedule per previous discussion, but wanted to make sure you received this direction as soon as possible.

(b)  
(6)

(b)(6)

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R

(b)(6)

**From:** (b)(6) [mailto:(b)(6)]  
**Sent:** Tuesday, April 18, 2006 10:54 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA; (b)(6) OSD PA  
**Subject:** RE: today's roundtable

**Attachments:** image001.gif

Ms. Barber,

He said we would not tag BG Bolger or MG Peterson at this point.

Vr.

Mike

LTC (b)(6)

Public Affairs Officer

Multi-National Security Transition Command-Iraq

Phoenix Base, International Zone, Baghdad

DSN: (b)(2)

Commercial: (b)(2)

Iraqna Cell: (b)(2)

(b)(6)

Read the Advisor newsletter at [www.mnstci.iraq.centcom.mil](http://www.mnstci.iraq.centcom.mil)

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**From:** Barber, Allison Ms OSD PA [mailto:Allison.Barber@(b)(6)]  
**Sent:** Tuesday, April 18, 2006 6:35 PM  
**To:** (b)(6), LTC/O5  
**Cc:** Lawrence, Dallas, OASD-PA; (b)(6) OSD PA  
**Subject:** RE: today's roundtable

Hi

I understand your situation. Who can you offer up in his place?

ab

---

**From:** (b)(6), LTC/O5 (b)(6)  
**Sent:** Tuesday, April 18, 2006 10:29 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA; (b)(6)  
**Subject:** RE: today's roundtable

Ms. Barber,

Could you or your representative please call me at your earliest convenience? I just finished talking with LTG Dempsey who told me he was not going to participate. In addition to him having been physically ill for the past few days and still under the weather, he spoke with GEN Casey today and explained to him that he declined the invitation two days ago and GEN Casey said ok. There was no expectation from the J-staff email that he received last night/this morning.

I'm sorry that this is coming to you late in the game.

Vr.

(b)(6)

LTC (b)(6)

Public Affairs Officer

Multi-National Security Transition Command-Iraq

Phoenix Base, International Zone, Baghdad

DSN: (b)(2)

Commercial (b)(2)

Iraqna Cell:

(b)(6)

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**From:** (b)(6) OSD PA (b)(6)  
**Sent:** Tuesday, April 18, 2006 5:42 PM  
**To:** (b)(6) LTC/O5  
**Cc:** Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
**Subject:** today's roundtable

hi (b)(6) thanks for helping us pull this all together today...

the teleconference will begin promptly at 1:45 pm EST. the dial-in number is: (b)(2) if there are any problems with dialing in (there won't be...) call secdef protocol at (b)(2) and talk to lt col augustitus ("col. a"). she will be able to help.

here is the read ahead and i've attached it as well. if you could please let me know as soon as you can who the briefer will be, that would be great... then i can include it on the agenda for the analysts.

please let me know if you need anything else from me!

thanks again,

(b)(6)

(b)(6)  
OSD Public Affairs  
Community Relations and Public Liaison  
(b)(2) The Pentagon  
Washington, D.C. 20301  
(b)(2)

Updated April 18,2006

**READ AHEAD FOR SECRETARY OF DEFENSE DONALD H. RUMSFELD**

**OUTREACH MEETING WITH RETIRED MILITARY ANALYSTS**

**Date/Time:** Tuesday, April 18, 2006 3:15 p.m. to 4:00 p.m.

**Location:** SecDef Dining Room, (b)(2)

**Background:**

- Approximately seventeen retired military analysts who serve as military/defense experts for major media outlets.
- Last outreach meeting with this group was September 2005.
- Comments should be considered on background.

**Timeline:**

**1:40 p.m. Welcome and Introduction**

- Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

**1:45 p.m. Update on Iraqi Security Forces (via videoteleconference)**

- Briefers TBD

**2:30 p.m. Break**

**2:45 p.m. Update on Global Operations**

- General Peter Pace, Chairman of the Joint Chiefs of Staff

**3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld**

**4:00 p.m. Meeting Concludes**

**Attachments:**



image001.gif (9 KB)

- List of Participants Tab A

- Key Comments to Date Tab B

**Secretary Donald H. Rumsfeld**

**Meeting with Retired Military Analysts**

**Room (b)(2) The Pentagon**

**Tuesday, April 18, 2006**

**Participants**

**CONFIRMED:**

Mr. Jed Babbin (USAF, JAG)



Lieutenant General Frank B. Campbell(USAF, Retired)

Dr. James Jay Carafano(LTC, USA, Retired)

Colonel(Tim) J. Eads(USA, Retired)

General Ronald Fogelman(USAF, Retired)

Colonel John Garrett(USMC, Retired)

General William F. "Buck" Kernan(USA, Retired)

Lieutenant Colonel Robert L. Maginnis(USA, Retired)

Colonel Jeff McCausland(USA, Retired)

Lieutenant General Thomas McInerney(USAF, Retired)

Captain Chuck Nash(USN, Retired)

General William L. Nash(USA, Retired)

Major General Robert H. Scales, Jr.(USA, Retired)

Major General Donald W. Shepperd(USAF, Retired)

Mr. Wayne Simmons(USN, CIA, Retired)

Captain Martin L. Strong(USN, Retired)

General Tom Wilkerson(USMC, Retired)

### **Military Analysts on the Air and In Print**

#### **Capsule Summaries of Views:**

**Babbin, Jed**- Critical of Chinese PM Hu's visit. Thinks politics and "sour grapes" at base of retired generals' anti-Rumsfeld comments.

**Campbell, Frank**-No recent remarks found

**Carafano, James**-Thinks if Iraq leaders don't have Kurds, Shiites, and Sunnis involved in the gov't., there will be civil war and chaos. Favored the Dubai Ports World deal.

**Eads, Tim**—No recent remarks found

**Fogelman, Ronald**—Reportedly favors better use of allies in dealing with African crises.

**Garrett, John**—No recent remarks found

**Maginnis, Robert**—Condemns hypocrisy of generals for failing to ask the Secretary tough questions one on one, then criticizing him later. Wants Afghanistan to embrace values shared worldwide. Sees substantial improvement in Iraqi forces over the past year.

**Nash, Chuck**—No recent remarks found

**Nash, William**—Believes the Secretary has made some “serious misjudgments” but stopped short of calling for his resignation. Says there have been top to bottom problems with Iraq reconstruction. Believes civil war is ongoing in Iraq, though not at “maximum level.”

**Scales, Robert**—Thinks US needs 100,000 more ground troops. Notes Iraq insurgents have changed tactics over past 3 years to exploit us. Does not think situation in Iraq constitutes a civil war—yet.

**Shepperd, Donald**—Says there have been mistakes in Iraq but that retired Generals “step over the line” in calling for the Secretary’s resignation. Sees Operation Swarmer as a good step in the evolution of Iraqi forces.

**Simmons, Wayne**—Believes there is a need for military action against Iran.

**Strong, Martin**—No recent remarks found

**Wilkerson, Tom**—No recent remarks found

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Robert Scales—Quoted about ground force in “Retired general’s call puzzles Rumsfeld aides”—Wash. Times—4/14.3

Robert Scales—Quoted about the US in Iraq on Fox News—Hannity and Colmes 3/20.3

Robert Scales Quoted on NPR’s Weekend Edition about “Civil War in Iraq?”—2/25.3

Don Shepperd Quoted about the Secretary on CNN’s Late Edition—4/16.3

Bob Shepperd—Quoted on CNN’s American Morning about Operation Swarmer—3/17.3

Wayne Simmons—Quoted on Fox News’s Your World with Neil Cavuto about Iran—4/14.3

**Jed Babbin—Wrote “Guess Who’s Coming to Dinner?” (American Spectator, 4/17)**

Excerpt: China seeks regional dominance to provide a safe base for further expansion. Its military buildup is aimed, in the short term, at providing unquestioned superiority on its periphery -- nations such as Japan and South Korea -- and asserting dominance over Taiwan. Our defense treaty with Japan places us squarely between the two nations, and the President's statements that we will defend querulous Taiwan have kept China at bay. Though the White House rejects the term, our quiet strategy against China is, and must continue to be, containment. Over the past two years, we have made gains among the nations on China's periphery due almost entirely to the quiet diplomatic efforts of the Defense Department and its Assistant Secretary for International Affairs, Peter Rodman.

**Jed Babbin—Quoted on Fox News “Your World with Neil Cavuto”—4/14, 1600**

I think that General Zinni wants to succeed Rumsfeld in a John Kerry or Hillary Clinton administration. So, some of it is politics. Some of it is sour grapes. And I think, quite frankly some of it is sincere. But none of these guys made these points when they were on active duty. They had every opportunity to.

I mean, General Batiste, for example, I mean, he could have told these things directly to Mr. Rumsfeld or Mr. Wolfowitz. Why didn't he do it then?

**James Carafano—Quoted in “When should the US leave (Iraq)?—Lincoln Journal Star—3/19**

“Carafano thinks it's easy to predict what will happen if Iraqi leaders can't keep Sunnis, Shiites, and Kurds involved in the government. “Then they are going to fail. Period. The country devolves into death and chaos. Period,” he says.”

**James Carafano—Quoted on Fox News “Special Report with Brit Hume”—3/10, 1800**

JIM ANGLE: Why are we less safe without this deal than we would have been with it?

CARAFANO: Well, we're slightly less safe. When the original deal came along, the Dubai company had agreed to all kinds of information sharing that normally companies don't agree to. Of course that doesn't go now. So even though it's a U.S. company that will run it now, we'll actually know less about what they're doing than if Dubai Ports World was running it....

...if you wanted to do the most economic damage you could to the U.S. economy, you know the port that you would go after?... Singapore. Because that's where most of the stuff that comes to America comes from. And it's the transshipping point for Asia. So all those other risky ports, all that stuff dumps into Singapore. Singapore screens all that stuff and then they send it to us.

So the point is, American ports are not critical infrastructure. People don't get this. The ports are not critical. We had a port in Seattle-Tacoma had a strike, shut down for two weeks. We had a port in New Orleans wiped out in a hurricane. What did we do? Ship the stuff to other ports.

The loss of one American port, even in a catastrophic terrorist attack, would not materially affect the U.S. economy. But if you started to go after some of these mega ports around the world like Singapore and Hong Kong and Rotterdam, that would. And what we have to worry about is, all the ports that are feeding into these guys, who are a lot riskier than the stuff coming out of the main people that we deal with.

**Ron Fogelman—Cited in HASC Hearing on the FY'07 EUCOM Budget,—3/8**

Comment by Rep. Jim Marshall (D-GA): Last year in Europe, I had a conversation with General Fogelman in

which he talked about our need to better improve our use of potential allies and allies in Africa to deal with situations in Africa. He specifically referenced moving Rwandan troops to Liberia in time to deal with Liberia's needs when we were reluctant to put Marines on the shore for all kinds of reasons.

**Robert Maginnis—Wrote “With Hindsight”—Op-Ed Washington Times—4/17**

Since 2002, I've been privileged to attend meetings with Mr. Rumsfeld and his staff. As part of a group of retired officers who now work as media consultants, we have free rein to ask tough questions. Mr. Rumsfeld is always frank, tough, and receptive. You have to stand your ground, but Mr. Rumsfeld listens and reasons.

Typically at these meetings, I was the lowest-ranking retired officer. It was amazing how hypocritical some now-retired generals were. They had plenty of opportunity and encouragement to ask tough questions of Pentagon staff, Mr. Rumsfeld included. Behind the scenes some were critical, but at our meetings, only a few shot back.

**Robert Maginnis—Quoted on NBC Nightly News re: Afghan death sentence—3/24**

“The American people don't want to think that we spent our blood and treasure for wars that end up being just as oppressive new regimes as they were that--those that we replaced.”

**Robert Maginnis—Quoted on CNN American Morning (during Op. Swarmer)—3/18**

(The Iraqi forces are) very good at counter-insurgency at this point. The last year, you know, I was over there a couple of months ago and the improvement over the last couple of years has been absolutely phenomenal. But they can't do it all and they need us to a certain level. Now, are we going to be able to draw down from 133,000 now? I think so. I think we'll see a significant drop by the end of the year. But we're not going to be out of there totally for some good long time.

**William Nash—Quoted about the Generals on ABC's Good Morning America—4/15**

BILL WEIR (ABC NEWS) (Off-camera) Is this an invitation to insubordination among the ranks?

MAJORGENERAL WILLIAM NASH (ABC NEWS)

(Off-camera) I don't think so. I think the professionals that are involved in all of this understand that when you wear the uniform, you are responsive to and dedicated to and subordinate to the chain of command.

GRAPHICS: RUMSFELD UNDER FIRE

MAJORGENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And the president, the commander in chief, the secretary of defense, a member of the national command authority, they'll follow their duties. But at the same time, they'll follow their conscience and their professional judgment, and speak out after they retire, or, if on active duty, may choose to retire in lieu of following orders they don't believe in.

BILL WEIR (ABC NEWS) (Off-camera) And I must ask do you believe Secretary Rumsfeld should step down?

MAJORGENERAL WILLIAM NASH (ABC NEWS) (Off-camera) I think, in my personal opinion, we need to work the issues at hand. The Secretary of Defense works for the President. That's his judgment. The people need, are free to criticize the specific issues.

MAJORGENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And I think he's, on those issues, he's made some serious misjudgments.

KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

#### **William Nash—Quoted in "Military options against Iraq carry big risks," Chi. Tribune—4/14**

William Nash, a retired Army major general who is now a senior fellow at the Council on Foreign Relations, said, "In Iraq, every bit of intelligence we dropped on the U.N. inspector turned up a dry hole. Give me one good reason we should trust our intelligence this time."

#### **William Nash—Quoted on ABC's World News Tonight about Iraq assessment—4/10**

The good news is, is that the folks in country, in Iraq are taking a clear-headed view and doing some analysis of the real conditions.

#### **William Nash—Quoted in NY Times "Report Adds to Criticism of Halliburton's Iraq Role"—3/29**

William L. Nash, a retired Army general who is a senior fellow at the Council on Foreign Relations and an expert on post-conflict zones, said the unusually revealing documents laid bare "a microcosm of all the ills" of the Iraq rebuilding effort. "This a continuing example of the mismanagement of the Iraq reconstruction from the

highest levels down to the contractors on the ground," he said.

**William Nash—Quoted on ABC's World News Tonight about Civil War in Iraq—3/5**

"The failure to understand that the civil war is already taking place, just not necessarily at the maximum level, means that our countermeasures are inadequate."

**Robert Scales—Quoted about ground force in "Retired general's call puzzles Rumsfeld aides"—Wash. Times—4/14**

"Retired Maj. Gen. Robert Scales, a former commander of the Army War College, said the Army, Marines, and special operations need 100,000 more troops. "If you're going to fight a long war," Gen. Scales said, "if this war is generational, and if our grandchildren are going to be fighting this war, and if this war continues to be principally ground warfare, then it just seems overwhelmingly obvious that over the long term we are going to need a bigger ground force."

**Robert Scales—Quoted about the US in Iraq on Fox News—Hannity and Colmes 3/20**

"...there's an old saying that America fights short wars brilliantly and long wars not so well. America fights its wars on the clock. The enemy has no timetable. The enemy measures success in terms of prevailing for decades; our philosophy has always been to use our firepower and our technology to get in, win the war, and get out. So what the military's done over the last three years, Alan, is they've changed the way they fight. And they've readjusted, or they've changed their strategy, changed their tactics to take on an enemy who himself has adapted over the last three years."

**Robert Scales Quoted on NPR's Weekend Edition about "Civil War in Iraq?"—2/25**

"It's not a civil war yet in the classic sense. Perhaps a better term to use would be a growing Sunni insurrection. The Sunnis simply don't have the military power; they don't have the regional control. However, I do agree with Professor Nasr that as the situation continues to deteriorate, the country moves closer and closer to an

expanded insurrection that could very well in time, if the government doesn't step in and intervene effectively, lead to something like civil war."

#### **Don Shepperd Quoted about the Secretary on CNN's Late Edition--4/16**

Is Rumsfeld derelict in his responsibilities, General Shepperd, based on what you know?

MAJ. GEN. DON SHEPPERD (RET.), U.S. AIR FORCE: Not derelict in his responsibilities, Wolf. On the other hand, there were clearly some misjudgments made about the difficulty of the stabilization process in Iraq. It is also clear, we did not have the number of troops to go and to maintain that security and to stay there a long time.

The question is, are we going to do that, or is it better to train the Iraqis to do that. I think it's an open question. The thing that troubles me very much about these assertive statements made by the retired generals is that it's a question not of do they have the right to do it; it's a question of propriety.

It steps over, in my opinion, the line of the role of military general officers, active or retired, calling for the resignation of a duly appointed representative of the government by a duly elected government. That's the problem I have with all of this. And it's hard to have a rational discussion because you quickly get into, is the war going well or not, do we or do we not have enough troops, when the question is one of propriety about these statements.

BLITZER: But if a defense secretary, General Shepperd, is what the critics are saying, derelict, and U.S. troops are dying and they're being injured, taxpayer funds are being squandered to the tune of hundreds of billions of dollars because of miscalculations, shouldn't retired U.S. military officers stand up and say enough is enough?

SHEPPERD: No. They ought to stand up and they ought to criticize the strategy to go with it, state their opinion, but shouldn't be calling for the resignation of the defense secretary during a time of war when that defense secretary is trying to lead the troops.

We're in a really tough situation in Iraq. And the question is, are we going to be able to pull this off or not. That is the real question. Lots of things have gone wrong, and there's lots of blame to go around, to the state department, to Congress, to the military, as well as some of these people making the charges, Wolf.

#### **Don Shepperd--Quoted on CNN's American Morning about Operation Swarmer--3/17**

This is the kind of strategy you would use. But you would probably do it with much more surprise and much less planning and on a rapid basis; in other words, kind of a rapid reaction force.

The Iraqi security forces are not there yet. They're still operating side by side with U.S. forces, learning how to do this. And, again, it's a step in their evolution, and an important one, I believe.

M. O'BRIEN: What does it say about the whole situation in Iraq in general -- and you were there just this past fall -- that on the three year -- approaching the three year anniversary of the invasion, this sort of operation needs to even be contemplated?

SHEPPERD: Yes. This is a tough, ugly place over there, a very, very difficult neighborhood. Insurgents were operating freely in places like Falluja and in western Iraq. They're being put under pressure more and more by Iraqi security forces. The number of Iraqi security forces, the quality, the equipment, is increasing dramatically. This, again, this operation is just one example of a step in that evolution.



So the country is by no means stable. The people are waiting to see what's going to happen. The Sunnis and the Shia conflict is still there. It's a very difficult place. But, again, I have confidence that over time, the Iraqi security forces will be able to do better the things that need to be done, which is find insurgents and stay in areas where the U.S. forces are not able to do that and where the U.S. -- when the U.S. forces are going to be coming home.

**Wayne Simmons—Quoted on Fox News's Your World with Neil Cavuto about Iran—4/14**

Simmons: "Well, look, as my good friends General Paul Vallely (?) and General McInerney wrote in their book "End Game," forward strategy wins, defense protects. We have homeland security protecting the United States now in order to win in any situation you need a forward strategy. The President took us off of a defensive military posture and put us on an offensive military posture. We need to use that now.

Cavuto: What do you mean by that? What would you advocate doing right now?

Simmons: The man is a maniac. He is going to get the weapon; he is trying to secure the nukes. He is going to use them wherever he can to threaten us. We absolutely need some kind of military action and we need to consult with our like-minded allies.

Cavuto: What type of military action?

Simmons: I would leave that up to the military planners but air strikes are a no brainer. We don't need an invasion I don't think. I'm not a military planner but something very decisive has to be done now to show these guys that we are not playing.

(b)(6)

From: Paul Valley [paulvalley@(b)(6)]  
Sent: Tuesday, April 18, 2006 10:17 AM  
To: (b)(6)  
Subject: FW: Who's behind this?

The Russians are working behind our backs constantly in the ME and we must realize that they are enemy unless the US puts money into their pockets. The highest levels need to know and understand this.

-----  
Fox News Channel  
Paul E Valley  
Military Analyst  
paulvalley@(b)(6)  
tel: (b)(2)  
fax: (b)(2)  
mobile: (b)(2)  
www.soldiersmemorialfund.org  
subject: FW: Who's behind this?

Subject: Who's behind this?

All warfare is deception. Where an enemy is strong avoid him. When he is united divide him. Where he is weak destroy him. Sun Tzu

I am hardly the only one that believes the great enabler is involved. Read the book Perestroika Deception. Having fun. (b)

The high-minded man must care more for truth... ..than for what people think. - Aristotle, Ethics  
Is Al Qaeda a Kremlin Proxy? By J.R. Nyquist Last month a journalist friend in Poland sent me a translation of an interview with FSB [KGB] defector Alexander Litvinenko. The following testimony, offered by Litvinenko, was published by FAKT <<http://www.e-fakt.pl/>> . Alexander Valterovich Litvinenko (b. Voreonezh, 1962) served in the counterintelligence agencies of the Soviet KGB, and after 1991, as a counter-terrorism expert in the Central Staff of the MB-FSK-FSB (KGB successor organizations). In 1997 Litvinenko served in one of the most secretive departments of the Russian KGB -- the Department for the Analysis of Criminal Organizations. He was a senior operations officer and deputy head of the Seventh Section. Litvinenko defected from Russia and was granted political asylum by the United Kingdom in May 2001. In a July 2002 article titled Ayman al-Zawahiri's Russian Adventure <<http://www.financialsense.com/stormwatch/geo/pastanalysis/2002/0716.htm>> , I offered the following analysis: "Given Zawahiri's travels to Russia and China, given the full context of Russia's double game in Chechnya (described in last week's column) <<http://www.financialsense.com/stormwatch/geo/pastanalysis/2002/0709.htm>> , we ought to entertain the possibility that China and Russia secretly supported the terrorists who attacked America on 9/11." Poland's FAKT <<http://www.e-fakt.pl/>> contacted Litvinenko after the London bombings last month and the following conversation was reported:

FAKT: Alexander, who, in your opinion, is the originator of this [London] terrorist attack? A. Litvinenko: You know, I have spoken about it earlier and I shall say now, that I know only one organization that has made terrorism the main tool of solving political problems. It is the Russian special services. The KGB was engaged in terrorism for many years, and mass terrorism. At the special department of the KGB they trained terrorists from

practically every country in the world. These courses lasted, as a rule, for a half-year. Specially trained and prepared agents of the KGB organized murders and explosions, including explosions of tankers, the hijacking of passenger airliners, strikes on diplomatic, state and commercial organizations worldwide.

FAKT: Could you name ... some of the terrorists prepared at the "special courses" of the KGB-FSB? A. Litvinenko: The bloodiest terrorists in the world were or are agents of the KGB-FSB. These are well-known, like Carlos Ilyich Ramiros, nicknamed "the Jackal," the late Yassir Arafat, Saddam Hussein, Adjalan (he is condemned in Turkey), Wadi Haddad, the head of the service of external operations of the Popular Front for the Liberation of Palestine, Hauyi, the head of the communist party of Lebanon, Mr. Papaionnu from the Cyprus, Sean Garland from Ireland and many others. All of them were trained by the KGB, received money from there, weapons and explosives, counterfeit documents and a communication equipment for carrying out of acts of terrorism worldwide.

FAKT: Some may object that each of the listed figures, and the forces supporting them, were engaged in solving their own political problems. A. Litvinenko: Certainly, all these figures and movements operated under their own slogans; however, none of them especially hid their "intimate" ... relationship with the Kremlin and Lubyanka. There is a simple question: whether the Russian special services would train and finance people and groups that were not supervised by Lubyanka and did not serve the interests of the Kremlin? You understand perfectly, they would not. Each act of terrorism made by these people was carried out as an assignment and under the rigid control of the KGB of the USSR. And [the terrorism] ... is not casual after the disintegration of the USSR and [reform of the KGB]....

FAKT: Every terrorist you have named is from 'the old staff' of the KGB. Could you name someone from recent history? A. Litvinenko: Certainly, here it is. The number two person in the terrorist organization al Qaeda, who they are crediting with the series of explosions in London, Ayman al-Zawahiri, is an old agent of the FSB. Being sentenced to death in Egypt for terrorism and hunted by Interpol, Ayman al-Zawahiri, in 1998, was in the territory of Dagestan, where for half a year he received special training at one of the educational bases of the FSB. After this training he was transferred to Afghanistan, where he had never been before and where, following the recommendation of his Lubyanka chiefs, he at once ... penetrated the milieu of bin Laden and soon became his assistant in al Qaeda.

FAKT: Could you hint at least, where this data comes from? A. Litvinenko: I can. During my service in one of the most secret departments of the FSB, top officials from the UFSB of Dagestan, who had directly worked with Ayman al-Zawahiri ... were called to Moscow and received high posts.

FAKT: What can you say concerning the acts of terrorism in London? From what region and with what forces was this strike directed? A. Litvinenko: In reply to this question I can definitely say that the center of global terrorism is not in Iraq, Iran, Afghanistan or the Chechen Republic. The terrorist infection is spread worldwide from Lubyanka Square and the Kremlin cabinet. And until the Russian special services are outlawed, dispersed and condemned, the terrorism will never stop: bombs will blow up and blood will be shed. Terrorism has no expiration date.... I would like to repeat, that all the terrorists, whom I have named, were supported by the heads of the Soviet and Russian special services - Yuri Andropov, Vladimir Putin, Nikolay Patrushev and others. These people are the main terrorists.... And until we condemn them ... global terrorism will continue.

Such was the FAKT interview with former FSB-KGB officer Alexander Litvinenko. Related to this, in 1998 I asked a former Russian intelligence official how Moscow might successfully pull off a surprise nuclear attack against the United States without suffering a devastating retaliation. He

replied without hesitation, saying: "If you ever hear that Arab terrorists have attacked an American city with nuclear weapons don't believe it." The attack, he said, would be from Russia. Even now I don't fully understand how a proxy WMD terrorist attack on the United States would be exploited. Exactly what is Moscow trying to achieve? What is the strategic follow-up? I was told that a mass missile strike on America would follow. I am reminded of San Renxing's recent commentary on a secret Communist Party speech about China's plans to kill 100 to 200 million Americans: "Unable to believe in the existence of such wickedness ... people would rather think the [war] 'speech' cannot be true or it's not to be believed." I will end this commentary with a quote from the text of Viktor Suvorov's Spetsnaz <[http://www.amazon.com/exec/obidos/tg/detail/-/0393026140/qid=1123994368/sr=1-1/ref=sr\\_1\\_1/102-8039884-5876153?v=glance& s=books](http://www.amazon.com/exec/obidos/tg/detail/-/0393026140/qid=1123994368/sr=1-1/ref=sr_1_1/102-8039884-5876153?v=glance& s=books)> .

[Widespread terrorist and sabotage operations in advance of World War III] are known officially in the GRU as the "preparatory period," and unofficially as the "overture." The overture is a series of large and small operations the purpose of which is, before actual military operations begin, to weaken the enemy's morale, create an atmosphere of suspicion, fear and uncertainty, and divert the attention of the enemy's armies and police forces to a huge number of different targets, each of which may be the object of the next attack. The overture is carried out by agents of the secret services of the Soviet satellite countries and by mercenaries recruited by intermediaries. The principal method employed at this stage is "gray terror," that is, a kind of terror which is not conducted in the name of the Soviet Union. The Soviet secret services do not at this stage leave their visiting cards, or leave other people's cards. The terror is carried out in the name of already existing extremist groups not connected in any way with the Soviet Union, or in the name of fictitious organizations.

----- End of Forwarded Message

(b)(6)

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Tuesday, April 18, 2006 10:01 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

**Attachments:** image001.gif



image001.gif (9 KB)

please print a hard copy for haddock and allison

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**From:** (b)(6) OSD PA  
**Sent:** Tuesday, April 18, 2006 9:17 AM  
**To:** (b)(6) CIV, OSD  
**Cc:** Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
**Subject:** Read Ahead Retired Military Analysts 04-18-06.doc

hi. per our conversation, here is the new read ahead.  
thanks so much,

(b)(6)

Updated April 18, 2006

## READ AHEAD FOR SECRETARY OF DEFENSE DONALD H. RUMSFELD

### OUTREACH MEETING WITH RETIRED MILITARY ANALYSTS

**Date/Time:** Tuesday, April 18, 2006

3:15 p.m. to 4:00 p.m.

**Location:** SecDef Dining Room, (b)(2)

**Background:**

- Approximately seventeen retired military analysts who serve as military/defense experts for major media outlets.
- Last outreach meeting with this group was September 2005.
- Comments should be considered on background.

**Timeline:**

**1:40 p.m. Welcome and Introduction**

- Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

**1:45 p.m. Update on Iraqi Security Forces (via teleconference)**

- Briefers TBD

**2:30 p.m. Break**

**2:45 p.m. Update on Global Operations**

- General Peter Pace, Chairman of the Joint Chiefs of Staff

**3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld**

**4:00 p.m. Meeting Concludes**

-

**Attachments:**

- List of Participants Tab A
- Key Comments to Date Tab B

# Secretary Donald H. Rumsfeld

## Meeting with Retired Military Analysts

Room (b)(2) The Pentagon

Tuesday, April 18, 2006

### Participants

#### CONFIRMED:

Mr. Jed Babbin (USAF, JAG)  
Lieutenant General Frank B. Campbell (USAF, Retired)  
Dr. James Jay Carafano (LTC, USA, Retired)  
Colonel (Tim) J. Eads (USA, Retired)  
General Ronald Fogelman (USAF, Retired)  
Colonel John Garrett (USMC, Retired)  
General William F. "Buck" Kernan (USA, Retired)  
Lieutenant Colonel Robert L. Maginnis (USA, Retired)  
Colonel Jeff McCausland (USA, Retired)  
Lieutenant General Thomas McInerney (USAF, Retired)  
Captain Chuck Nash (USN, Retired)  
General William L. Nash (USA, Retired)  
Major General Robert H. Scales, Jr. (USA, Retired)

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Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

### **Military Analysts on the Air and In Print**

#### **Capsule Summaries of Views:**

**Babbin, Jed** - Critical of Chinese PM Hu's visit. Thinks politics and "sour grapes" at base of retired generals' anti-Rumsfeld comments.

**Campbell, Frank** - No recent remarks found

**Carafano, James** - Thinks if Iraqi leaders don't have Kurds, Shiites, and Sunnis involved in the gov't., there will be civil war and chaos. Favored the Dubai Ports World deal.

**Eads, Tim** - No recent remarks found

**Fogelman, Ronald** - Reportedly favors better use of allies in dealing with African crises.

**Garrett, John** - No recent remarks found

**Maginnis, Robert** - Condemns hypocrisy of generals for failing to ask the Secretary tough questions one on one, then criticizing him later. Wants Afghanistan to embrace values shared worldwide. Sees substantial improvement in Iraqi forces over the past year.

**Nash, Chuck** - No recent remarks found

**Nash, William** - Believes the Secretary has made some "serious misjudgments" but stopped short of calling for his resignation. Says there have been top to bottom problems with Iraq reconstruction.



Believes civil war is ongoing on in Iraq, though not at "maximum level."

**Scales, Robert** – Thinks US needs 100,000 more ground troops. Notes Iraq insurgents have changed tactics over past 3 years to exploit us. Does not think situation in Iraq constitutes a civil war – yet.

**Shepperd, Donald** – Says there have been mistakes in Iraq but that retired Generals "step over the line" in calling for the Secretary's resignation. Sees Operation Swarmer as a good step in the evolution of Iraqi forces.

**Simmons, Wayne** – Believes there is a need for military action against Iran.

**Strong, Martin** – No recent remarks found

**Wilkerson, Tom** – No recent remarks found

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James Carafano – Quoted on Fox News "Special Report with Brit Hume" – 3/10, 1800. 4

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Don Shepperd Quoted about the Secretary on CNN's Late Edition - 4/16. 6

Bob Shepperd - Quoted on CNN's American Morning about Operation Swarmer - 3/17. 7

Wayne Simmons - Quoted on Fox News's Your World with Neil Cavuto about Iran- 4/14. 7

**Jed Babbin - Wrote "Guess Who's Coming to Dinner?" (American Spectator, 4/17)**

Excerpt: China seeks regional dominance to provide a safe base for further expansion. Its military buildup is aimed, in the short term, at providing unquestioned superiority on its periphery -- nations such as Japan and South Korea -- and asserting dominance over Taiwan. Our defense treaty with Japan places us squarely between the two nations, and the President's statements that we will defend querulous Taiwan have kept China at bay. Though the White House rejects the term, our quiet strategy against China is, and must continue to be, containment. Over the past two years, we have made gains among the nations on China's periphery due almost entirely to the quiet diplomatic efforts of the Defense Department and its Assistant Secretary for International Affairs, Peter Rodman.

**Jed Babbin - Quoted on Fox News "Your World with Neil Cavuto" - 4/14, 1600**

I think that General Zinni wants to succeed Rumsfeld in a John Kerry or Hillary Clinton administration. So, some of it is politics. Some of it is sour grapes. And I think, quite frankly some of it is sincere. But none of these guys made these points when they were on active duty. They had every opportunity to. I mean, General Batiste, for example, I mean, he could have told these things directly to Mr. Rumsfeld or Mr. Wolfowitz. Why didn't he do it then?

**James Carafano - Quoted in "When should the US leave (Iraq)? - Lincoln Journal Star - 3/19**

"Carafano thinks it's easy to predict what will happen if Iraqi leaders can't keep Sunnis, Shiites, and Kurds involved in the government. "Then they are going to fail. Period. The country devolves into death and chaos. Period," he says."

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JIM ANGLE: Why are we less safe without this deal than we would have been with it?

CARAFANO: Well, we're slightly less safe. When the original deal came along, the Dubai company had agreed to all kinds of information sharing that normally companies don't agree to. Of course that doesn't go now. So even though it's a U.S. company that will run it now, we'll actually know less about what they're doing than if Dubai Ports World was running it. ...

... if you wanted to do the most economic damage you could to the U.S. economy, you know the port that you would go after? ... Singapore. Because that's where most of the stuff that comes to America comes from. And it's the transshipping point for Asia. So all those other risky ports, all that stuff dumps into Singapore. Singapore screens all that stuff and then they send it to us.

So the point is, is American ports are not critical infrastructure. People don't get this. The ports are not critical. We had a port in Seattle-Tacoma had a strike, shut down for two weeks. We had a port in New Orleans wiped out in a hurricane. What did we do? Ship the stuff to other ports.

The loss of one American port, even in a catastrophic terrorist attack, would not materially affect the U.S. economy. But if you started to go after some of these mega ports around the world like Singapore and Hong Kong and Rotterdam, that would. And what we have to worry about is, all the ports that are feeding into these guys, who are a lot riskier than the stuff coming out of the main people that we deal with.

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Comment by Rep. Jim Marshall (D-GA): Last year in Europe, I had a conversation with General Fogelman in which he talked about our need to better improve our use of potential allies and allies in Africa to deal with situations in Africa. He specifically referenced moving Rwandan troops to Liberia in time to deal with Liberia's needs when we were reluctant to put Marines on the shore for all kinds of reasons.

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always frank, tough, and receptive. You have to stand your ground, but Mr. Rumsfeld listens and reasons.

Typically at these meetings, I was the lowest-ranking retired officer. It was amazing how hypocritical some now-retired generals were. They had plenty of opportunity and encouragement to ask tough questions of Pentagon staff, Mr. Rumsfeld included. Behind the scenes some were critical, but at our meetings, only a few shot back.

**Robert Maginnis – Quoted on NBC Nightly News re: Afghan death sentence – 3/24**

“The American people don't want to think that we spent our blood and treasure for wars that end up being just as oppressive new regimes as they were that--those that we replaced.”

**Robert Maginnis – Quoted on CNN American Morning (during Op. Swarmer) – 3/18**

(The Iraqi forces are) very good at counter- insurgency at this point. The last year, you know, I was over there a couple of months ago and the improvement over the last couple of years has been absolutely phenomenal. But they can't do it all and they need us to a certain level. Now, are we going to be able to draw down from 133,000 now? I think so. I think we'll see a significant drop by the end of the year. But we're not going to be out of there totally for some good long time.

**William Nash – Quoted about the Generals on ABC's Good Morning America – 4/15**

BILL WEIR (ABC NEWS) (Off-camera) Is this an invitation to insubordination among the ranks? MAJOR GENERAL WILLIAM NASH (ABC NEWS)

(Off-camera) I don't think so. I think the professionals that are involved in all of this understand that when you wear the uniform, you are responsive to and dedicated to and subordinate to the chain of command.

GRAPHICS: RUMSFELD UNDER FIRE

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And the president, the commander in chief, the secretary of defense, a member of the national command authority, they'll follow their duties. But at the same time, they'll follow their conscience and their professional judgment, and speak out after they retire, or, if on active duty, may choose to retire in lieu of following orders they don't believe in.

BILL WEIR (ABC NEWS) (Off-camera) And I must ask do you believe Secretary Rumsfeld should step down?

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Off-camera) I think, in my personal opinion, we need to work the issues at hand. The Secretary of Defense works for the President. That's his judgment. The people

need, are free to criticize the specific issues.

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And I think he's, on those issues, he's made some serious misjudgments.

KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

**William Nash – Quoted in “Military options against Iran carry big risks,” Chi. Tribune – 4/14**

William Nash, a retired Army major general who is now a senior fellow at the Council on Foreign Relations, said, "In Iraq, every bit of intelligence we dropped on the U.N. inspectors turned up a dry hole. Give me one good reason we should trust our intelligence this time."

**William Nash – Quoted on ABC’s World News Tonight about Iraq assessment – 4/10**

The good news is, is that the folks in country, in Iraq are taking a clear-headed view and doing some analysis of the real conditions.

**William Nash – Quoted in NY Times “Report Adds to Criticism of Halliburton's Iraq Role” – 3/29**

William L. Nash, a retired Army general who is a senior fellow at the Council on Foreign Relations and an expert on post-conflict zones, said the unusually revealing documents laid bare "a microcosm of all the ills" of the Iraq rebuilding effort. "This a continuing example of the mismanagement of the Iraq reconstruction from the highest levels down to the contractors on the ground," he said.

**William Nash – Quoted on ABC’s World News Tonight about Civil War in Iraq – 3/5**

“The failure to understand that the civil war is already taking place, just not necessarily at the maximum level, means that our countermeasures are inadequate.”

**Robert Scales – Quoted about ground force in “Retired general's call puzzles Rumsfeld aides” – Wash. Times – 4/14**

“Retired Maj. Gen. Robert Scales, a former commander of the Army War College, said the Army, Marines, and special operations need 100,000 more troops. “If you're going to fight a long war,” Gen. Scales said, “if this war is generational, and if our grandchildren are going to be fighting this war, and if this war continues to be principally ground warfare, then it just seems overwhelmingly obvious that over the long term we are going to need a bigger ground force.””

**Robert Scales – Quoted about the US in Iraq on Fox News-Hannity and Colmes 3/20**

“... there's an old saying that America fights short wars brilliantly and long wars not so well. America fights its wars on the clock. The enemy has no timetable. The enemy measures success in terms of prevailing for decades; our philosophy has always been to use our firepower and our technology to get in, win the war, and get out. So what the military's done over the last three years, Alan, is they've changed the way they fight. And they've readjusted, or they've changed their strategy, changed their tactics to take on an enemy who himself has adapted over the last three years.”

**Robert Scales Quoted on NPR's Weekend Edition about “Civil War in Iraq?” – 2/25**

“It's not a civil war yet in the classic sense. Perhaps a better term to use would be a growing Sunni insurrection. The Sunnis simply don't have the military power; they don't have the regional control. However, I do agree with Professor Nasr that as the situation continues to deteriorate, the country moves closer and closer to an expanded insurrection that could very well in time, if the government doesn't step in and intervene effectively, lead to something like civil war.”

**Don Shepperd Quoted about the Secretary on CNN's Late Edition – 4/16**

Is Rumsfeld derelict in his responsibilities, General Shepperd, based on what you know?  
MAJ. GEN. DON SHEPPERD (RET.), U.S. AIR FORCE: Not derelict in his responsibilities, Wolf. On the

other hand, there were clearly some misjudgments made about the difficulty of the stabilization process in Iraq. It is also clear, we did not have the number of troops to go and to maintain that security and to stay there a long time.

The question is, are we going to do that, or is it better to train the Iraqis to do that. I think it's an open question. The thing that troubles me very much about these assertive statements made by the retired generals is that it's a question not of do they have the right to do it; it's a question of propriety.

It steps over, in my opinion, the line of the role of military general officers, active or retired, calling for the resignation of a duly appointed representative of the government by a duly elected government. That's the problem I have with all of this. And it's hard to have a rational discussion because you quickly get into, is the war going well or not, do we or do we not have enough troops, when the question is one of propriety about these statements.

BLITZER: But if a defense secretary, General Shepperd, is what the critics are saying, derelict, and U.S. troops are dying and they're being injured, taxpayer funds are being squandered to the tune of hundreds of billions of dollars because of miscalculations, shouldn't retired U.S. military officers stand up and say enough is enough?

SHEPPERD: No. They ought to stand up and they ought to criticize the strategy to go with it, state their opinion, but shouldn't be calling for the resignation of the defense secretary during a time of war when that defense secretary is trying to lead the troops.

We're in a really tough situation in Iraq. And the question is, are we going to be able to pull this off or not. That is the real question. Lots of things have gone wrong, and there's lots of blame to go around, to the state department, to Congress, to the military, as well some of these people making the charges, Wolf.

#### **Don Shepperd – Quoted on CNN's American Morning about Operation Swarmer – 3/17**

This is the kind of strategy you would use. But you would probably do it with much more surprise and much less planning and on a rapid basis; in other words, kind of a rapid reaction force.

The Iraqi security forces are not there yet. They're still operating side by side with U.S. forces, learning how to do this. And, again, it's a step in their evolution, and an important one, I believe.

M. O'BRIEN: What does it say about the whole situation in Iraq in general -- and you were there just this past fall -- that on the three year -- approaching the three year anniversary of the invasion, this sort of operation needs to even be contemplated?

SHEPPERD: Yes. This is a tough, ugly place over there, a very, very difficult neighborhood. Insurgents were operating freely in places like Falluja and in western Iraq. They're being put under pressure more and more by Iraqi security forces. The number of Iraqi security forces, the quality, the equipment, is increasing dramatically. This, again, this operation is just one example of a step in that evolution.

So the country is by no means stable. The people are waiting to see what's going to happen. The Sunnis and the Shia conflict is still there. It's a very difficult place. But, again, I have confidence that over time, the Iraqi security forces will be able to do better the things that need to be done, which is find insurgents and stay in areas where the U.S. forces are not able to do that and where the U.S. -- when the U.S. forces are going to be coming home.

#### **Wayne Simmons – Quoted on Fox News's Your World with Neil Cavuto about Iran–4/14**

Simmons: "Well, look, as my good friends General Paul Vallely (?) and General McInernie wrote in their book "End Game," forward strategy wins, defense protects. We have homeland security protecting the United States now in order to win in any situation you need a forward strategy. The President took us off of a defensive military posture and put us on an offensive military posture. We need to use that now.

Cavuto: What do you mean by that? What would you advocate doing right now?

Simmons: The man is a maniac. He is going to get the weapon; he is trying to secure the nukes. He is going to use them wherever he can to threaten us. We absolutely need some kind of military action and we need to consult with our like-minded allies.

Cavuto: What type of military action?

Simmons: I would leave that up to the military planners but air strikes are a no brainer. We don't need an invasion I don't think. I'm not a military planner but something very decisive has to be done now to show these guys that we are not playing.



(b)(6)

From: (b)(6) CIV, OSD  
Sent: Tuesday, April 18, 2006 9:31 AM  
To: (b)(6) OSD PA; (b)(6) CIV, OSD  
Cc: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
Subject: RE: Read Ahead Retired Military Analysts 04-18-06.doc

Attachments: image001.gif



image001.gif (9 KB)

Thanks -- I'll give him the commentary.

From: (b)(6) OSD PA (b)(6)  
Sent: Tuesday, April 18, 2006 9:17 AM  
To: (b)(6)  
Cc: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
Subject: Read Ahead Retired Military Analysts 04-18-06.doc

hi. per our conversation, here is the new read ahead.  
thanks so much,

(b)(6)

Updated April 18, 2006

READ AHEAD FOR SECRETARY OF DEFENSE DONALD H. RUMSFELD

OUTREACH MEETING WITH RETIRED MILITARY ANALYSTS

Date/Time: Tuesday, April 18, 2006  
to 4:00 p.m.

3:15 p.m.

Location: SecDef Dining Room, (b)(2)

Background:

\* Approximately seventeen retired military analysts who serve as military/defense experts for major media outlets.

\* Last outreach meeting with this group was September 2005.

\* Comments should be considered on background.

Timeline:

1:40 p.m. Welcome and Introduction

\* Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

1:45 p.m. Update on Iraqi Security Forces (via teleconference)

\* Briefers TBD

2:30 p.m. Break

2:45 p.m. Update on Global Operations

\* General Peter Pace, Chairman of the Joint Chiefs of Staff

3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld

4:00 p.m. Meeting Concludes

Attachments:

\* List of Participants  
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\* Key Comments to Date  
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(The Iraqi forces are) very good at counter- insurgency at this point. The last year, you know, I was over there a couple of months ago and the improvement over the last couple of years has been absolutely phenomenal. But they can't do it all and they need us to a certain level. Now, are we going to be able to draw down from 133,000 now? I think so. I think we'll see a significant drop by the end of the year. But we're not going to be out of there totally for some good long time.

William Nash □ Quoted about the Generals on ABC□s Good Morning America □ 4/15

BILL WEIR (ABC NEWS) (Off-camera) Is this an invitation to insubordination among the

ranks? MAJOR GENERAL WILLIAM NASH (ABC NEWS)  
(Off-camera) I don't think so. I think the professionals that are involved in all of this understand that when you wear the uniform, you are responsive to and dedicated to and subordinate to the chain of command.

GRAPHICS: RUMSFELD UNDER FIRE

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And the president, the commander in chief, the secretary of defense, a member of the national command authority, they'll follow their duties. But at the same time, they'll follow their conscience and their professional judgment, and speak out after they retire, or, if on active duty, may choose to retire in lieu of following orders they don't believe in.

BILL WEIR (ABC NEWS) (Off-camera) And I must ask do you believe Secretary Rumsfeld should step down?

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Off-camera) I think, in my personal opinion, we need to work the issues at hand. The Secretary of Defense works for the President. That's his judgment. The people need, are free to criticize the specific issues.

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And I think he's, on those issues, he's made some serious misjudgments.

KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

William Nash □ Quoted in □Military options against Iran carry big risks,□ Chi. Tribune □  
4/14

William Nash, a retired Army major general who is now a senior fellow at the Council on Foreign Relations, said, "In Iraq, every bit of intelligence we dropped on the U.N. inspectors turned up a dry hole. Give me one good reason we should trust our intelligence this time."

William Nash □ Quoted on ABC□s World News Tonight about Iraq assessment □ 4/10

The good news is, is that the folks in country, in Iraq are taking a clear-headed view and doing some analysis of the real conditions.

William Nash □ Quoted in NY Times □Report Adds to Criticism of Halliburton's Iraq Role□ □  
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William L. Nash, a retired Army general who is a senior fellow at the Council on Foreign Relations and an expert on post-conflict zones, said the unusually revealing documents laid bare "a microcosm of all the ills" of the Iraq rebuilding effort. "This a continuing example of the mismanagement of the Iraq reconstruction from the highest levels down to the contractors on the ground," he said.

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Robert Scales □ Quoted about ground force in □Retired general's call puzzles Rumsfeld

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□ Retired Maj. Gen. Robert Scales, a former commander of the Army War College, said the Army, Marines, and special operations need 100,000 more troops. "If you're going to fight a long war," Gen. Scales said, "if this war is generational, and if our grandchildren are going to be fighting this war, and if this war continues to be principally ground warfare, then it just seems overwhelmingly obvious that over the long term we are going to need a bigger ground force." □

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□ □ there's an old saying that America fights short wars brilliantly and long wars not so well. America fights its wars on the clock. The enemy has no timetable. The enemy measures success in terms of prevailing for decades; our philosophy has always been to use our firepower and our technology to get in, win the war, and get out. So what the military's done over the last three years, Alan, is they've changed the way they fight. And they've readjusted, or they've changed their strategy, changed their tactics to take on an enemy who himself has adapted over the last three years. □

Robert Scales Quoted on NPR □s Weekend Edition about □ Civil War in Iraq? □ □ 2/25

□ It's not a civil war yet in the classic sense. Perhaps a better term to use would be a growing Sunni insurrection. The Sunnis simply don't have the military power; they don't have the regional control. However, I do agree with Professor Nasr that as the situation continues to deteriorate, the country moves closer and closer to an expanded insurrection that could very well in time, if the government doesn't step in and intervene effectively, lead to something like civil war. □

Don Shepperd Quoted about the Secretary on CNN □s Late Edition □ 4/16

Is Rumsfeld derelict in his responsibilities, General Shepperd, based on what you know? MAJ. GEN. DON SHEPPERD (RET.), U.S. AIR FORCE: Not derelict in his responsibilities, Wolf. On the other hand, there were clearly some misjudgments made about the difficulty of the stabilization process in Iraq. It is also clear, we did not have the number of troops to go and to maintain that security and to stay there a long time.

The question is, are we going to do that, or is it better to train the Iraqis to do that. I think it's an open question. The thing that troubles me very much about these assertive statements made by the retired generals is that it's a question not of do they have the right to do it; it's a question of propriety.

It steps over, in my opinion, the line of the role of military general officers, active or retired, calling for the resignation of a duly appointed representative of the government by a duly elected government. That's the problem I have with all of this. And it's hard to have a rational discussion because you quickly get into, is the war going well or not, do we or do we not have enough troops, when the question is one of propriety about these statements.

BLITZER: But if a defense secretary, General Shepperd, is what the critics are saying, derelict, and U.S. troops are dying and they're being injured, taxpayer funds are being squandered to the tune of hundreds of billions of dollars because of miscalculations, shouldn't retired U.S. military officers stand up and say enough is enough?

SHEPPERD: No. They ought to stand up and they ought to criticize the strategy to go with it, state their opinion, but shouldn't be calling for the resignation of the defense secretary during a time of war when that defense secretary is trying to lead the troops. We're in a really tough situation in Iraq. And the question is, are we going to be able to pull this off or not. That is the real question. Lots of things have gone wrong, and there's lots of blame to go around, to the state department, to Congress, to the military, as well some of these people making the charges, Wolf.



Don Shepperd □ Quoted on CNN's American Morning about Operation Swarmer □ 3/17

This is the kind of strategy you would use. But you would probably do it with much more surprise and much less planning and on a rapid basis; in other words, kind of a rapid reaction force.

The Iraqi security forces are not there yet. They're still operating side by side with U.S. forces, learning how to do this. And, again, it's a step in their evolution, and an important one, I believe.

M. O'BRIEN: What does it say about the whole situation in Iraq in general -- and you were there just this past fall -- that on the three year -- approaching the three year anniversary of the invasion, this sort of operation needs to even be contemplated?

SHEPPERD: Yes. This is a tough, ugly place over there, a very, very difficult neighborhood. Insurgents were operating freely in places like Falluja and in western Iraq. They're being put under pressure more and more by Iraqi security forces. The number of Iraqi security forces, the quality, the equipment, is increasing dramatically. This, again, this operation is just one example of a step in that evolution. So the country is by no means stable. The people are waiting to see what's going to happen. The Sunnis and the Shia conflict is still there. It's a very difficult place. But, again, I have confidence that over time, the Iraqi security forces will be able to do better the things that need to be done, which is find insurgents and stay in areas where the U.S. forces are not able to do that and where the U.S. -- when the U.S. forces are going to be coming home.

Wayne Simmons □ Quoted on Fox News's Your World with Neil Cavuto about Iran □ 4/14

Simmons: □Well, look, as my good friends General Paul Vallely (?) and General McInernie wrote in their book □End Game,□ forward strategy wins, defense protects. We have homeland security protecting the United States now in order to win in any situation you need a forward strategy. The President took us off of a defensive military posture and put us on an offensive military posture. We need to use that now.

Cavuto: What do you mean by that? What would you advocate doing right now?

Simmons: The man is a maniac. He is going to get the weapon; he is trying to secure the nukes. He is going to use them wherever he can to threaten us. We absolutely need some kind of military action and we need to consult with our like-minded allies.

Cavuto: What type of military action?

Simmons: I would leave that up to the military planners but air strikes are a no brainer. We don't need an invasion I don't think. I'm not a military planner but something very decisive has to be done now to show these guys that we are not playing.

(b)(6)

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**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Tuesday, April 18, 2006 9:01 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** FW: Memo about the military analysts for the meeting tomorrow  
**Attachments:** Military Analysts On the Air and In Print 041706.doc

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**From:** (b)(6) CIV, OASD-PA  
**Sent:** Monday, April 17, 2006 4:11 PM  
**To:** Lawrence, Dallas, OASD-PA; (b)(6) OSD PA  
**Cc:** (b)(6) CTR, OASD-PA; (b)(6) CIV OASD-PA  
**Subject:** Memo about the military analysts for the meeting tomorrow

Here you go.

For (b)(6) and (b)(6) - This is in our "Military Analyst Commentary folder.

4/10/2008

## Military Analysts on the Air and In Print

### Capsule Summaries of Views:

**Babbin, Jed** - Critical of Chinese PM Hu's visit. Thinks politics and "sour grapes" at base of retired generals' anti-Rumsfeld comments.

**Campbell, Frank** - No recent remarks found

**Carafano, James** - Thinks if Iraqi leaders don't have Kurds, Shiites, and Sunnis involved in the gov't., there will be civil war and chaos. Favored the Dubai Ports World deal.

**Eads, Tim** - No recent remarks found

**Fogelman, Ronald** - Reportedly favors better use of allies in dealing with African crises.

**Garrett, John** - No recent remarks found

**Greer, Steven** - Worries that plans for MarSOC will hurt the Corps.

**Maginnis, Robert** - Condemns hypocrisy of generals for failing to ask the Secretary tough questions one on one, then criticizing him later. Wants Afghanistan to embrace values shared worldwide. Sees substantial improvement in Iraqi forces over the past year.

**Nash, Chuck** - No recent remarks found

**Nash, William** - Believes the Secretary has made some "serious misjudgments" but stopped short of calling for his resignation. Says there have been top to bottom problems with Iraq reconstruction. Believes civil war is ongoing on in Iraq, though not at "maximum level."

**Scales, Robert** - Thinks US needs 100,000 more ground troops. Notes Iraq insurgents have changed tactics over past 3 years to exploit us. Does not think situation in Iraq constitutes a civil war - yet.

**Shepherd, Donald** - Says there have been mistakes in Iraq but that retired Generals "step over the line" in calling for the Secretary's resignation. Sees Operation Swarmer as a good step in the evolution of Iraqi forces.

**Simmons, Wayne** - Believes there is a need for military action against Iran.

**Strong, Martin** - No recent remarks found

**Wilkerson, Tom** - No recent remarks found

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 Wayne Simmons – Quoted on Fox News’s Your World with Neil Cavuto about Iran– 4/14..... 6

**Jed Babbin – Wrote “Guess Who’s Coming to Dinner?” (American Spectator, 4/17)**

Excerpt: China seeks regional dominance to provide a safe base for further expansion. Its military buildup is aimed, in the short term, at providing unquestioned superiority on its periphery -- nations such as Japan and South Korea -- and asserting dominance over Taiwan. Our defense treaty with Japan places us squarely between the two nations, and the President's statements that we will defend querulous Taiwan have kept China at bay. Though the White House rejects the term, our quiet strategy against China is, and must continue to be, containment. Over the past two years, we have made gains among the nations on China's periphery due almost entirely to the quiet diplomatic efforts of the Defense Department and its Assistant Secretary for International Affairs, Peter Rodman.

**Jed Babbin – Quoted on Fox News “Your World with Neil Cavuto” - 4/14, 1600**

I think that General Zinni wants to succeed Rumsfeld in a John Kerry or Hillary Clinton administration.

So, some of it is politics. Some of it is sour grapes. And I think, quite frankly some of it is sincere. But none of these guys made these points when they were on active duty. They had every opportunity to.

I mean, General Batiste, for example, I mean, he could have told these things directly to Mr. Rumsfeld or Mr. Wolfowitz. Why didn't he do it then?

**James Carafano – Quoted in “When should the US leave (Iraq)? – Lincoln Journal Star – 3/19**

“Carafano thinks it's easy to predict what will happen if Iraqi leaders can't keep Sunnis, Shiites, and Kurds involved in the government. "Then they are going to fail. Period. The country devolves into death and chaos. Period," he says.”

**James Carafano – Quoted on Fox News “Special Report with Brit Hume” – 3/10, 1800**

JIM ANGLE: Why are we less safe without this deal than we would have been with it?

CARAFANO: Well, we're slightly less safe. When the original deal came along, the Dubai company had agreed to all kinds of information sharing that normally companies don't agree to. Of course that doesn't go now. So even though it's a U.S. company that will run it now, we'll actually know less about what they're doing than if Dubai Ports World was running it. ...

... if you wanted to do the most economic damage you could to the U.S. economy, you know the port that you would go after? ... Singapore. Because that's where most of the stuff that comes to

America comes from. And it's the transshipping point for Asia. So all those other risky ports, all that stuff dumps into Singapore. Singapore screens all that stuff and then they send it to us. So the point is, is American ports are not critical infrastructure. People don't get this. The ports are not critical. We had a port in Seattle-Tacoma had a strike, shut down for two weeks. We had a port in New Orleans wiped out in a hurricane. What did we do? Ship the stuff to other ports. The loss of one American port, even in a catastrophic terrorist attack, would not materially affect the U.S. economy. But if you started to go after some of these mega ports around the world like Singapore and Hong Kong and Rotterdam, that would. And what we have to worry about is, all the ports that are feeding into these guys, who are a lot riskier than the stuff coming out of the main people that we deal with.

**Ron Fogelman – Cited in HASC Hearing on the FY '07 EUCOM Budget, – 3/8**

Comment by Rep. Jim Marshall (D-GA): Last year in Europe, I had a conversation with General Fogelman in which he talked about our need to better improve our use of potential allies and allies in Africa to deal with situations in Africa. He specifically referenced moving Rwandan troops to Liberia in time to deal with Liberia's needs when we were reluctant to put Marines on the shore for all kinds of reasons.

**Steven Greer – Quoted in “Boon or bust? MarSOC's creation could gut existing force recon units” – Marine Corps Times - 3/27**

"The road to MarSOC is filled with potholes," said Steven Greer, a retired Army Special Forces sergeant major, a professor at American Military University and a National Defense Council fellow. Greer likens force recon's core competencies to Army long-range surveillance units, which he said historically are tasked with deep reconnaissance but aren't part of Army SOC.

The new command "may eventually lead to the Corps' diminution of capabilities, mission and relevance," said Greer, who has tracked the Corps' entry into SOCom.

"The intent was to fill MarSOC billets with force recon personnel, a pool of warriors serving in undermanned force recon companies," he said. "This requires slicing all force recon support away from deployed Marine units."

The Marine Corps is already finding it difficult to maintain forward deployed MEU(SOC)s as it cannibalizes itself to send troops into Iraq," he said. "This may indeed spell the end of the MEU(SOC) entirely. The Marine Corps is driving itself to the brink of its own extinction, and force recon will soon die."

**Robert Maginnis – Wrote “With Hindsight” – Op-Ed Washington Times – 4/17**

Since 2002, I've been privileged to attend meetings with Mr. Rumsfeld and his staff. As part of a group of retired officers who now work as media consultants, we have free rein to ask tough questions. Mr. Rumsfeld is always frank, tough, and receptive. You have to stand your ground, but Mr. Rumsfeld listens and reasons.

Typically at these meetings, I was the lowest-ranking retired officer. It was amazing how hypocritical some now-retired generals were. They had plenty of opportunity and encouragement to ask tough questions of Pentagon staff, Mr. Rumsfeld included. Behind the scenes some were critical, but at our meetings, only a few shot back.

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KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

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We're in a really tough situation in Iraq. And the question is, are we going to be able to pull this off or not. That is the real question. Lots of things have gone wrong, and there's lots of blame to go around, to the state department, to Congress, to the military, as well some of these people making the charges, Wolf.

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(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Tuesday, April 18, 2006 8:02 AM  
**To:** Ruff, Eric, SES, OSD  
**Cc:** Whitman, Bryan, SES, OASD-PA  
**Subject:** RE: cnn request

No way. We have done 60 outreach briefings in the last 2 years. This is biz as usual. The analysts are very protective of their role and they don't want to be highlighted on cnn or be part of the story. Barbara starr should reach out to don shepherd who is the cnn analysts and will be here. She can bring him right into her cubicle for an interview if she wants....

-----Original Message-----

**From:** Ruff, Eric, SES, OSD  
**Sent:** Tuesday, April 18, 2006 7:49 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Whitman, Bryan, SES, OASD-PA  
**Subject:** Fw: cnn request

Do you have a view on this -- do some of the analysts prefer to be somewhat nondescript?  
Thanks

-----Original Message-----

**From:** Starr, Barbara  
**To:** Whitman, Bryan, SES, OASD-PA; Di Rita, Larry, CIV, OSD; (b)(6)  
**CC:** Ruff, Eric, SES, OSD; Smith, Dorrance, HON, OASD-PA  
**Sent:** Tue Apr 18 07:36:35 2006  
**Subject:** cnn request

copying all parties

CNN would like to request permission to place a camera position for stake outs, arrivals, departures and the like for the military analysts

please advise soonest

thank you

(b)(6)

**From:** Starr, Barbara [Barbara.Starr(b)(6)]  
**Sent:** Tuesday, April 18, 2006 7:37 AM  
**To:** Whitman, Bryan, SES, OASD-PA; Di Rita, Larry, CIV, OSD; (b)(6)  
**Cc:** Ruff, Eric, SES, OSD; Smith, Dorrance, HON, OASD-PA  
**Subject:** cnn request

copying all parties

CNN would like to request permission to place a camera position for stake outs, arrivals, departures and the like for the military analysts

please advise soonest

thank you

(b)(6)

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 7:17 PM  
**To:** (b)(6)

fyi, wanted to make sure you had the ground truth, i just got the transcript from william nash's interview, i had thought he called for secdef resignation, he apparently "stopped short". apologize for getting this wrong, things have been a bit fast and furious today, see below..

## **William Nash – Quoted about the Generals on ABC's Good Morning America – 4/15**

BILL WEIR (ABC NEWS) (Off-camera) Is this an invitation to insubordination among the ranks?

MAJOR GENERAL WILLIAM NASH (ABC NEWS)

(Off-camera) I don't think so. I think the professionals that are involved in all of this understand that when you wear the uniform, you are responsive to and dedicated to and subordinate to the chain of command.

GRAPHICS: RUMSFELD UNDER FIRE

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And the president, the commander in chief, the secretary of defense, a member of the national command authority, they'll follow their duties. But at the same time, they'll follow their conscience and their professional judgment, and speak out after they retire, or, if on active duty, may choose to retire in lieu of following orders they don't believe in.

BILL WEIR (ABC NEWS) (Off-camera) And I must ask do you believe Secretary Rumsfeld should step down?

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Off-camera) I think, in my personal opinion, we need to work the issues at hand. The Secretary of Defense works for the President. That's his judgment. The people need, are free to criticize the specific issues.

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And I think he's, on those issues, he's made some serious misjudgments.

KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

(b)(6)

---

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 4:45 PM  
**To:** (b)(6) CIV, OASD-PA  
**Subject:** RE: Memo about the military analysts for the meeting tomorrow

ok, sorry. did you do a separate report for allison on all of the analysts and their comments (you and i talked about this earlier?) i hadnt seen that one yuet.

thanks (b)(6)

---

**From:** (b)(6) CIV, OASD-PA  
**Sent:** Monday, April 17, 2006 4:17 PM  
**To:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Memo about the military analysts for the meeting tomorrow

No – because they are not on the list (b)(6) gave me. I included only those analysts on her list.

---

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 4:14 PM  
**To:** (b)(6) CIV, OASD-PA  
**Subject:** RE: Memo about the military analysts for the meeting tomorrow

does this include the wsj piece written by valley and mcinemy

---

**From:** (b)(6) CIV, OASD-PA  
**Sent:** Monday, April 17, 2006 4:11 PM  
**To:** Lawrence, Dallas, OASD-PA; (b)(6)  
**Cc:** (b)(6), CTR, OASD-PA; (b)(6) CIV OASD-PA  
**Subject:** Memo about the military analysts for the meeting tomorrow

Here you go.

For (b)(6) and (b)(6) – This is in our "Military Analyst Commentary folder.

(b)(6)

---

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 4:14 PM  
**To:** (b)(6) CIV, OASD-PA  
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**Subject:** Memo about the military analysts for the meeting tomorrow

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For (b)(6) and (b)(6) - This is in our "Military Analyst Commentary folder.

(b)(6)

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**From:** (b)(6) CIV, OASD-PA  
**Sent:** Monday, April 17, 2006 4:11 PM  
**To:** Lawrence, Dallas, OASD-PA; (b)(6) OSD PA  
**Cc:** (b)(6) CTR, OASD-PA; (b)(6) CIV OASD-PA  
**Subject:** Memo about the military analysts for the meeting tomorrow  
**Attachments:** Military Analysts On the Air and In Print 041706.doc

Here you go.

For (b)(6) – This is in our "Military Analyst Commentary folder.

4/10/2008

## Military Analysts on the Air and In Print

### Capsule Summaries of Views:

**Babbin, Jed** - Critical of Chinese PM Hu's visit. Thinks politics and "sour grapes" at base of retired generals' anti-Rumsfeld comments.

**Campbell, Frank** - No recent remarks found

**Carafano, James** - Thinks if Iraqi leaders don't have Kurds, Shiites, and Sunnis involved in the gov't., there will be civil war and chaos. Favored the Dubai Ports World deal.

**Eads, Tim** - No recent remarks found

**Fogelman, Ronald** - Reportedly favors better use of allies in dealing with African crises.

**Garrett, John** - No recent remarks found

**Greer, Steven** - Worries that plans for MarSOC will hurt the Corps.

**Maginnis, Robert** - Condemns hypocrisy of generals for failing to ask the Secretary tough questions one on one, then criticizing him later. Wants Afghanistan to embrace values shared worldwide. Sees substantial improvement in Iraqi forces over the past year.

**Nash, Chuck** - No recent remarks found

**Nash, William** - Believes the Secretary has made some "serious misjudgments" but stopped short of calling for his resignation. Says there have been top to bottom problems with Iraq reconstruction. Believes civil war is ongoing on in Iraq, though not at "maximum level."

**Scales, Robert** - Thinks US needs 100,000 more ground troops. Notes Iraq insurgents have changed tactics over past 3 years to exploit us. Does not think situation in Iraq constitutes a civil war - yet.

**Shepherd, Donald** - Says there have been mistakes in Iraq but that retired Generals "step over the line" in calling for the Secretary's resignation. Sees Operation Swarmer as a good step in the evolution of Iraqi forces.

**Simmons, Wayne** - Believes there is a need for military action against Iran.

**Strong, Martin** - No recent remarks found

**Wilkerson, Tom** - No recent remarks found

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 Robert Scales Quoted on NPR’s Weekend Edition about “Civil War in Iraq?” – 2/25 ..... 5  
 Don Shepperd Quoted about the Secretary on CNN’s Late Edition – 4/16..... 5  
 Bob Shepperd – Quoted on CNN’s American Morning about Operation Swarmer – 3/17 ..... 6  
 Wayne Simmons – Quoted on Fox News’s Your World with Neil Cavuto about Iran– 4/14..... 6

**Jed Babbin – Wrote “Guess Who’s Coming to Dinner?” (American Spectator, 4/17)**

Excerpt: China seeks regional dominance to provide a safe base for further expansion. Its military buildup is aimed, in the short term, at providing unquestioned superiority on its periphery -- nations such as Japan and South Korea -- and asserting dominance over Taiwan. Our defense treaty with Japan places us squarely between the two nations, and the President's statements that we will defend querulous Taiwan have kept China at bay. Though the White House rejects the term, our quiet strategy against China is, and must continue to be, containment. Over the past two years, we have made gains among the nations on China's periphery due almost entirely to the quiet diplomatic efforts of the Defense Department and its Assistant Secretary for International Affairs, Peter Rodman.

**Jed Babbin – Quoted on Fox News “Your World with Neil Cavuto” - 4/14, 1600**

I think that General Zinni wants to succeed Rumsfeld in a John Kerry or Hillary Clinton administration.

So, some of it is politics. Some of it is sour grapes. And I think, quite frankly some of it is sincere. But none of these guys made these points when they were on active duty. They had every opportunity to.

I mean, General Batiste, for example, I mean, he could have told these things directly to Mr. Rumsfeld or Mr. Wolfowitz. Why didn't he do it then?

**James Carafano – Quoted in “When should the US leave (Iraq)? – Lincoln Journal Star – 3/19**

“Carafano thinks it's easy to predict what will happen if Iraqi leaders can't keep Sunnis, Shiites, and Kurds involved in the government. "Then they are going to fail. Period. The country devolves into death and chaos. Period," he says.”

**James Carafano – Quoted on Fox News “Special Report with Brit Hume” – 3/10, 1800**

JIM ANGLE: Why are we less safe without this deal than we would have been with it?

CARAFANO: Well, we're slightly less safe. When the original deal came along, the Dubai company had agreed to all kinds of information sharing that normally companies don't agree to. Of course that doesn't go now. So even though it's a U.S. company that will run it now, we'll actually know less about what they're doing than if Dubai Ports World was running it. ...

... if you wanted to do the most economic damage you could to the U.S. economy, you know the port that you would go after? ... Singapore. Because that's where most of the stuff that comes to



America comes from. And it's the transshipping point for Asia. So all those other risky ports, all that stuff dumps into Singapore. Singapore screens all that stuff and then they send it to us. So the point is, is American ports are not critical infrastructure. People don't get this. The ports are not critical. We had a port in Seattle-Tacoma had a strike, shut down for two weeks. We had a port in New Orleans wiped out in a hurricane. What did we do? Ship the stuff to other ports. The loss of one American port, even in a catastrophic terrorist attack, would not materially affect the U.S. economy. But if you started to go after some of these mega ports around the world like Singapore and Hong Kong and Rotterdam, that would. And what we have to worry about is, all the ports that are feeding into these guys, who are a lot riskier than the stuff coming out of the main people that we deal with.

**Ron Fogelman – Cited in HASC Hearing on the FY '07 EUCOM Budget, – 3/8**

Comment by Rep. Jim Marshall (D-GA): Last year in Europe, I had a conversation with General Fogelman in which he talked about our need to better improve our use of potential allies and allies in Africa to deal with situations in Africa. He specifically referenced moving Rwandan troops to Liberia in time to deal with Liberia's needs when we were reluctant to put Marines on the shore for all kinds of reasons.

**Steven Greer – Quoted in “Boon or bust? MarSOC's creation could gut existing force recon units” – Marine Corps Times - 3/27**

"The road to MarSOC is filled with potholes," said Steven Greer, a retired Army Special Forces sergeant major, a professor at American Military University and a National Defense Council fellow. Greer likens force recon's core competencies to Army long-range surveillance units, which he said historically are tasked with deep reconnaissance but aren't part of Army SOC.

The new command "may eventually lead to the Corps' diminution of capabilities, mission and relevance," said Greer, who has tracked the Corps' entry into SOCom.

"The intent was to fill MarSOC billets with force recon personnel, a pool of warriors serving in undermanned force recon companies," he said. "This requires slicing all force recon support away from deployed Marine units."

The Marine Corps is already finding it difficult to maintain forward deployed MEU(SOC)s as it cannibalizes itself to send troops into Iraq," he said. "This may indeed spell the end of the MEU(SOC) entirely. The Marine Corps is driving itself to the brink of its own extinction, and force recon will soon die."

**Robert Maginnis – Wrote “With Hindsight” – Op-Ed Washington Times – 4/17**

Since 2002, I've been privileged to attend meetings with Mr. Rumsfeld and his staff. As part of a group of retired officers who now work as media consultants, we have free rein to ask tough questions. Mr. Rumsfeld is always frank, tough, and receptive. You have to stand your ground, but Mr. Rumsfeld listens and reasons.

Typically at these meetings, I was the lowest-ranking retired officer. It was amazing how hypocritical some now-retired generals were. They had plenty of opportunity and encouragement to ask tough questions of Pentagon staff, Mr. Rumsfeld included. Behind the scenes some were critical, but at our meetings, only a few shot back.

**Robert Maginnis – Quoted on NBC Nightly News re: Afghan death sentence – 3/24**  
“The American people don't want to think that we spent our blood and treasure for wars that end up being just as oppressive new regimes as they were that--those that we replaced.”

**Robert Maginnis – Quoted on CNN American Morning (during Op. Swarmer) – 3/18**  
(The Iraqi forces are) very good at counter- insurgency at this point. The last year, you know, I was over there a couple of months ago and the improvement over the last couple of years has been absolutely phenomenal. But they can't do it all and they need us to a certain level. Now, are we going to be able to draw down from 133,000 now? I think so. I think we'll see a significant drop by the end of the year. But we're not going to be out of there totally for some good long time.

**William Nash – Quoted about the Generals on ABC's Good Morning America – 4/15**  
BILL WEIR (ABC NEWS) (Off-camera) Is this an invitation to insubordination among the ranks?  
MAJOR GENERAL WILLIAM NASH (ABC NEWS)  
(Off-camera) I don't think so. I think the professionals that are involved in all of this understand that when you wear the uniform, you are responsive to and dedicated to and subordinate to the chain of command.

GRAPHICS: RUMSFELD UNDER FIRE

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BILL WEIR (ABC NEWS) (Off-camera) And I must ask do you believe Secretary Rumsfeld should step down?

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Off-camera) I think, in my personal opinion, we need to work the issues at hand. The Secretary of Defense works for the President. That's his judgment. The people need, are free to criticize the specific issues.

MAJOR GENERAL WILLIAM NASH (ABC NEWS) (Voiceover) And I think he's, on those issues, he's made some serious misjudgments.

KATE SNOW (ABC NEWS) (Off-camera) Okay. General Nash, we appreciate your insight. Thank you.

**William Nash – Quoted in “Military options against Iran carry big risks,” Chi. Tribune – 4/14**  
William Nash, a retired Army major general who is now a senior fellow at the Council on Foreign Relations, said, “In Iraq, every bit of intelligence we dropped on the U.N. inspectors turned up a dry hole. Give me one good reason we should trust our intelligence this time.”

**William Nash – Quoted on ABC's World News Tonight about Iraq assessment – 4/10**  
The good news is, is that the folks in country, in Iraq are taking a clear-headed view and doing some analysis of the real conditions.

**William Nash – Quoted in NY Times “Report Adds to Criticism of Halliburton's Iraq Role” – 3/29**

William L. Nash, a retired Army general who is a senior fellow at the Council on Foreign Relations and an expert on post-conflict zones, said the unusually revealing documents laid bare “a

microcosm of all the ills" of the Iraq rebuilding effort. "This a continuing example of the mismanagement of the Iraq reconstruction from the highest levels down to the contractors on the ground," he said.

**William Nash – Quoted on ABC's World News Tonight about Civil War in Iraq – 3/5**

"The failure to understand that the civil war is already taking place, just not necessarily at the maximum level, means that our countermeasures are inadequate."

**Robert Scales – Quoted about ground force in "Retired general's call puzzles Rumsfeld aides" – Wash. Times – 4/14**

"Retired Maj. Gen. Robert Scales, a former commander of the Army War College, said the Army, Marines, and special operations need 100,000 more troops. "If you're going to fight a long war," Gen. Scales said, "if this war is generational, and if our grandchildren are going to be fighting this war, and if this war continues to be principally ground warfare, then it just seems overwhelmingly obvious that over the long term we are going to need a bigger ground force.""

**Robert Scales – Quoted about the US in Iraq on Fox News-Hannity and Colmes 3/20**

"... there's an old saying that America fights short wars brilliantly and long wars not so well. America fights its wars on the clock. The enemy has no timetable. The enemy measures success in terms of prevailing for decades; our philosophy has always been to use our firepower and our technology to get in, win the war, and get out. So what the military's done over the last three years, Alan, is they've changed the way they fight. And they've readjusted, or they've changed their strategy, changed their tactics to take on an enemy who himself has adapted over the last three years."

**Robert Scales Quoted on NPR's Weekend Edition about "Civil War in Iraq?" – 2/25**

"It's not a civil war yet in the classic sense. Perhaps a better term to use would be a growing Sunni insurrection. The Sunnis simply don't have the military power; they don't have the regional control. However, I do agree with Professor Nasr that as the situation continues to deteriorate, the country moves closer and closer to an expanded insurrection that could very well in time, if the government doesn't step in and intervene effectively, lead to something like civil war."

**Don Shepperd Quoted about the Secretary on CNN's Late Edition – 4/16**

Is Rumsfeld derelict in his responsibilities, General Shepperd, based on what you know?

MAJ. GEN. DON SHEPPERD (RET.), U.S. AIR FORCE: Not derelict in his responsibilities, Wolf. On the other hand, there were clearly some misjudgments made about the difficulty of the stabilization process in Iraq. It is also clear, we did not have the number of troops to go and to maintain that security and to stay there a long time.

The question is, are we going to do that, or is it better to train the Iraqis to do that. I think it's an open question. The thing that troubles me very much about these assertive statements made by the retired generals is that it's a question not of do they have the right to do it; it's a question of propriety.

It steps over, in my opinion, the line of the role of military general officers, active or retired, calling for the resignation of a duly appointed representative of the government by a duly elected government. That's the problem I have with all of this. And it's hard to have a rational discussion because you quickly get into, is the war going well or not, do we or do we not have enough troops, when the question is one of propriety about these statements.

BLITZER: But if a defense secretary, General Shepperd, is what the critics are saying, derelict, and U.S. troops are dying and they're being injured, taxpayer funds are being squandered to the tune of hundreds of billions of dollars because of miscalculations, shouldn't retired U.S. military officers stand up and say enough is enough?

SHEPPERD: No. They ought to stand up and they ought to criticize the strategy to go with it, state their opinion, but shouldn't be calling for the resignation of the defense secretary during a time of war when that defense secretary is trying to lead the troops.

We're in a really tough situation in Iraq. And the question is, are we going to be able to pull this off or not. That is the real question. Lots of things have gone wrong, and there's lots of blame to go around, to the state department, to Congress, to the military, as well some of these people making the charges, Wolf.

**Bob Shepperd – Quoted on CNN's American Morning about Operation Swarmer – 3/17**

This is the kind of strategy you would use. But you would probably do it with much more surprise and much less planning and on a rapid basis; in other words, kind of a rapid reaction force.

The Iraqi security forces are not there yet. They're still operating side by side with U.S. forces, learning how to do this. And, again, it's a step in their evolution, and an important one, I believe.

M. O'BRIEN: What does it say about the whole situation in Iraq in general -- and you were there just this past fall -- that on the three year -- approaching the three year anniversary of the invasion, this sort of operation needs to even be contemplated?

SHEPPERD: Yes. This is a tough, ugly place over there, a very, very difficult neighborhood. Insurgents were operating freely in places like Falluja and in western Iraq. They're being put under pressure more and more by Iraqi security forces. The number of Iraqi security forces, the quality, the equipment, is increasing dramatically. This, again, this operation is just one example of a step in that evolution.

So the country is by no means stable. The people are waiting to see what's going to happen. The Sunnis and the Shia conflict is still there. It's a very difficult place. But, again, I have confidence that over time, the Iraqi security forces will be able to do better the things that need to be done, which is find insurgents and stay in areas where the U.S. forces are not able to do that and where the U.S. -- when the U.S. forces are going to be coming home.

**Wayne Simmons – Quoted on Fox News's Your World with Neil Cavuto about Iran– 4/14**

Simmons: "Well, look, as my good friends General Paul Vallely (?) and General McInernie wrote in their book "End Game," forward strategy wins, defense protects. We have homeland security protecting the United States now in order to win in any situation you need a forward strategy. The President took us off of a defensive military posture and put us on an offensive military posture. We need to use that now.

Cavuto: What do you mean by that? What would you advocate doing right now?

Simmons: The man is a maniac. He is going to get the weapon; he is trying to secure the nukes. He is going to use them wherever he can to threaten us. We absolutely need some kind of military action and we need to consult with our like-minded allies.

Cavuto: What type of military action?

Simmons: I would leave that up to the military planners but air strikes are a no brainer. We don't need an invasion I don't think. I'm not a military planner but something very decisive has to be done now to show these guys that we are not playing.

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 3:57 PM  
**To:** Ruff, Eric, SES, OSD; Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA; Di Rita, Larry, CIV, OSD  
**Subject:** RE: jack keane....

yes, he is added. altho he did say he stays pretty current with the briefings from the DPB...  
thanks

(b)(6)

---

**From:** Ruff, Eric, SES, OSD  
**Sent:** Monday, April 17, 2006 3:37 PM  
**To:** (b)(6) OSD PA; Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA; Di Rita, Larry, CIV, OSD  
**Subject:** RE: jack keane....

ok, thanks. and per allison, we've added him to the list, right?

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:34 PM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** jack keane....

is unavailable tomorrow. he is on the defense policy board, so he will be in the building this week for briefings...

thanks

(b)(6)

(b)(6)  
OSD Public Affairs  
Community Relations and Public Liaison  
(b)(6) The Pentagon  
Washington, D.C. 20301

(b)(2)

(b)(6)

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 3:39 PM  
**To:** Ruff, Eric, SES, OSD; (b)(6) OSD PA; Barber, Allison, CIV, OASD-PA  
**Subject:** RE: jack keane....

someone let johnathan karl know please. tnx..

-----Original Message-----

**From:** Ruff, Eric, SES, OSD [mailto:Eric.Ruff@(b)(6)]  
**Sent:** Monday, April 17, 2006 3:37 PM  
**To:** (b)(6) OSD PA; Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA; Di Rita, Larry, CIV, OSD  
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**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
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(b)(6)

(b)(6)  
OSD Public Affairs  
Community Relations and Public Liaison  
(b)(2) The Pentagon  
Washington, D.C. 20301  
(b)(2)

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 2:45 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

**Attachments:** image001.gif

Might also check with the services. They might have vtc rooms too.

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:43 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

just got off the phone with protocol... vtc room already has a vtc scheduled from 1-2... someone in osd. they're checking to see if they'd be able to resked for later. no promises. will keep you posted.

thanks

(b)(6)

---

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 2:37 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

Yes. Please send. Thanks

ab

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:36 PM



**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

ready to send forward?

thanks

(b)

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:04 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** Read Ahead Retired Military Analysts 04-18-06.doc

Updated April 17, 2006

## **READ AHEAD FOR SECRETARY OF DEFENSE DONALD H. RUMSFELD**

### **OUTREACH MEETING WITH RETIRED MILITARY ANALYSTS**

**Date/Time:** Tuesday, April 18, 2006

3:15 p.m. to 4:00 p.m.

**Location:** SecDef Dining Room, (b)(2)

#### **Background:**

- Approximately sixteen retired military analysts who serve as military/defense experts for major media outlets.
- Last outreach meeting with this group was September 2005.

- Comments should be considered on background.

**Timeline:**

**1:40 p.m. Welcome and Introduction**

- Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

**1:45 p.m. Update on Iraqi Security Forces (via video teleconference)**

- Briefers TBD

**2:30 p.m. Break**

**2:45 p.m. Update on Global Operations**

- General Peter Pace, Chairman of the Joint Chiefs of Staff

**3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld**

**4:00 p.m. Meeting Concludes**

-

**Attachments:**

- List of Participants

Tab A

**Secretary Donald H. Rumsfeld**

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## Meeting with Retired Military Analysts

Room TBD, The Pentagon

Tuesday, April 18, 2006

## Participants

### CONFIRMED:

Mr. Jed Babbin	(USAF, JAG)
Lieutenant General Frank B. Campbell	(USAF, Retired)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
General Ronald Fogelman	(USAF, Retired)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Lieutenant General Thomas McInerney	(USAF, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 2:37 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

**Attachments:** image001.gif

Yes. Please send. Thanks

ab

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:36 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Read Ahead Retired Military Analysts 04-18-06.doc

ready to send forward?

thanks

(b)(6)

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:04 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** Read Ahead Retired Military Analysts 04-18-06.doc

Updated April 17, 2006

**READ AHEAD FOR SECRETARY OF DEFENSE DONALD H. RUMSFELD**

**OUTREACH MEETING WITH RETIRED MILITARY ANALYSTS**

**Date/Time:** Tuesday, April 18, 2006

3:15 p.m. to 4:00 p.m.

**Location:** SecDef Dining Room, (b)(2)

**Background:**

- Approximately sixteen retired military analysts who serve as military/defense experts for major media outlets.
- Last outreach meeting with this group was September 2005.
- Comments should be considered on background.

**Timeline:**

**1:40 p.m. Welcome and Introduction**

- Allison Barber, Deputy Assistant Secretary of Defense for Public Affairs

**1:45 p.m. Update on Iraqi Security Forces (via video teleconference)**

- Briefers TBD

**2:30 p.m. Break**

**2:45 p.m. Update on Global Operations**

- General Peter Pace, Chairman of the Joint Chiefs of Staff

**3:15 p.m. Discussion and Questions with Secretary of Defense Donald H. Rumsfeld**

**4:00 p.m. Meeting Concludes**

**Attachments:**

- List of Participants

Tab A

**Secretary Donald H. Rumsfeld**

**Meeting with Retired Military Analysts**

**Room TBD, The Pentagon**

**Tuesday, April 18, 2006**

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**CONFIRMED:**

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Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

(b)(6)

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 2:34 PM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** jack keane....

is unavailable tomorrow. he is on the defense policy board, so he will be in the building this week for briefings...  
thanks

(b)

(b)(6)

OSD Public Affairs  
Community Relations and Public Liaison

(b)(2) The Pentagon  
Washington, D.C. 20301

(b)(2)



(b)(6)

**From:** (b)(6) TSgt, OASD-PA  
**Sent:** Monday, April 17, 2006 2:15 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Jed Babbin called at 1415. Ref Mtg Tomorrow. (b)(2)

(b)(6) TSgt, USAF  
Office of the Assistant Secretary of Defense  
Public Affairs

(b)(6)

**From:** Thomas McInerney [tmcinerney@(b)(6)]  
**Sent:** Monday, April 17, 2006 5:06 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Re: CAVUTO TODAY

Eric

I think you can get it from website but if not have (b)(6) or Dallas ask (b)(6)

Tom

> any chance you can send me the shows? we might be able to get on  
> their websites and get a transcript or two. thanks, tom

> -----Original Message-----

> From: Thomas McInerney [mailto:tmcinerney@(b)(6)]  
> Sent: Monday, April 17, 2006 4:56 PM  
> To: Ruff, Eric, SES, OSD  
> Subject: Re: CAVUTO TODAY

> Eric

> Thanks

> (b)(6) called me in full support of SD. I am trying to get him on  
> O'Reilly or Hume. He will be in NYC Wed so working Bill's guys. We  
> need to hear from former CC's!

> I have done 5 Radio shows today plus at least 2 more this PM.

> Tom

>> great. i'm sending you a statement from congressman sam johnson that  
>> went out today. thanks.

>> FOR IMMEDIATE RELEASE:  
>> McCall Cameron

Contact:

>> April 17, 2006

>> (b)(2)

>> Sam Johnson: Secretary Rumsfeld has my full support

>> Today U.S. Congressman Sam Johnson (3rd Dist.-Texas) released the  
>> following statement in response to several retired military officers  
> who

>> called for the Secretary of Defense Donald Rumsfeld to resign.

>> A 29-year Air Force fighter pilot and veteran, Johnson ran two bases  
>> before retiring as a Colonel. Johnson served as a wing commander at

> one  
>> and as an air division commander at another. Johnson served in both  
> the

>> Korean and Vietnam Wars.

>>  
>> "So a handful of 'has-beens' want to make headlines? Hearing from  
>> six retirees out of the thousands and thousands who have served  
>> honorably means absolutely nothing. Instead of pointing fingers, the  
>> retirees should be thanking Secretary Rumsfeld for eliminating the  
>> Taliban and deposing Saddam Hussein.  
>>  
>>  
>>  
>> "I firmly believe retired senior officers have no grounds to speak  
>> out against our top leaders. Their baseless banter only invigorates  
>> the enemy and weakens the resolve of the younger troops on the ground.  
> That  
>> in turn, could have horrible effects for the mission success. The  
>> retirees know that and they should know better.  
>>  
>>  
>>  
>> "More important, they're missing the mark. They're way off base. I  
>> know Secretary Rumsfeld  
>>  
>> to be a strong and respected leader who listens to all eager to  
>> participate. I've watched him meet with folks at all levels - and he  
>> heard from captains and majors - and colonels and generals. To him,  
>> everyone in the battle counts and everyone makes a difference. He  
> knows  
>> that we'll win the war against terrorism together.  
>>  
>>  
>>  
>> "He has my full support.  
>>  
>>  
>>  
>> "Sure, he's not immune to criticism. But, last time I checked,  
>> former Members of Congress can't vote, former NFL players can't play  
>> and  
> former  
>> generals can't call the shots."  
>>  
>>  
>>  
>> # # #  
>>  
>> -----Original Message-----  
>> From: tmcinerney@**(b)(6)** [mailto:tmcinerney@**(b)(6)**]  
>> Sent: Monday, April 17, 2006 8:29 AM  
>> To: Ruff, Eric, SES, OSD  
>> Subject: CAVUTO TODAY  
>>  
>> ERIC  
>> We / WSJ authors will be on today at 4 PM.  
>> Tom

(b)(6)

---

**From:** Paul Valley [paulvalley@(b)(6)]  
**Sent:** Monday, April 17, 2006 1:49 PM  
**To:** Jewell Willis; Nadyl@(b)(6)  
**Subject:** Neil Cavuto Show today

Today on the Cavuto Show on the General's vs Rumsfeld issue. I will be doing the show out of Kalispell. Sometime between 4 and 4:45 EST 2 - 2:45 Bigfork time.

We Trust Fox News  
Fox News Channel  
Paul E Valley  
Military Analyst  
paulvalley@(b)(6)  
tel: (b)(2)  
fax: (b)(2)  
mobile: (b)(2)  
[www.soldiersmemorialfund.org](http://www.soldiersmemorialfund.org)

*Add me to your address book. Want a signature like this?*

4/10/2008

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:46 PM  
**To:** (b)(6) OSD PA  
**Cc:** (b)(6) CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
**Subject:** RE:

Great.

Did you get my email asking for the numbers on our other outreach groups that we have done since 2002? Just need a number of how many we have done in total. Not just analysts.

Need asap.  
Thanks  
ab

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 1:44 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** RE:

and i'm all about being protected! :)  
i just didn't want to switch directions after i'd just talked to you about not inviting him. make sense??  
always my intent to keep you in the loop.... (i hate being out of the loop!!) :)  
thanks

(b)(6)

---

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:37 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE:

Great. Thanks. He did send me a note.. so it worked out just fine... just want to make sure I can protect my staff when I need to.

ab

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 1:35 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE:

absolutely. since you and i had just talked about it, i asked eric if he had talked to you...and he said he'd send you an email.

thanks

(b)(6)

---

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:30 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** FW:

Hi

Go ahead and invite him. On these issues.. when eric direct tasks you.. first ask him if he has mentioned it to me, then if

he hasn't, which is fine.. you need to let me know asap that he has given you direction. I try to lead in a way where people can feel free to work directly with anyone on my staff..but I need to be in the loop because I am the person held accountable for these issues.

Thanks  
ab

---

**From:** Ruff, Eric, SES, OSD  
**Sent:** Monday, April 17, 2006 1:18 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** FW:

just spoke to (b)(7) didn't realize jack isn't on the list. let's invite him as he is local and he has already been talking to the media. thanks.

---

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 1:08 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:**

Make sure jack keane is invited to tomorrow. He is an ABC analyst.

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:37 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE:

Great. Thanks. He did send me a note.. so it worked out just fine... just want to make sure I can protect my staff when I need to.

ab

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**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 1:35 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE:

absolutely. since you and i had just talked about it, i asked eric if he had talked to you...and he said he'd send you an email.

thanks

(b)

---

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:30 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** FW:

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Thanks  
ab

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**From:** Ruff, Eric, SES, OSD  
**Sent:** Monday, April 17, 2006 1:18 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** FW:

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---

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 1:08 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:**

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(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 1:30 PM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** FW:

Hi

Go ahead and invite him. On these issues.. when eric direct tasks you.. first ask him if he has mentioned it to me, then if he hasn't, which is fine.. you need to let me know asap that he has given you direction. I try to lead in a way where people can feel free to work directly with anyone on my staff..but I need to be in the loop because I am the person held accountable for these issues.

Thanks  
ab

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**From:** Ruff, Eric, SES, OSD  
**Sent:** Monday, April 17, 2006 1:18 PM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** FW:

just spoke to (b)(6) didn't realize jack isn't on the list. let's invite him as he is local and he has already been talking to the media. thanks.

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**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 1:08 PM  
**To:** Ruff, Eric, SES, OSD  
**Subject:**

Make sure jack keane is invited to tomorrow. He is an ABC analyst.



(b)(6)

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 1:08 PM  
**To:** Ruff, Eric, SES, OSD

Make sure jack keane is invited to tomorrow. He is an ABC analyst.

(b)(6)

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 12:02 PM  
**To:** (b)(6) OSD PA  
**Subject:** FW: Read Ahead for 18 April SecDef Meetings

**Attachments:** (b)(6) Capt. USMC, OASD-PA.vcf



(b)(6)  
Capt. USMC, OASD..

ok, please help me put together the read ahead as we have it now, just state iraq vtc briefing on status of isf  
briefer TBD

lets crank this out asap for me to take a look at. really appreciate the help on this

---

**From:** (b)(6) Capt. USMC, OASD-PA  
**Sent:** Monday, April 17, 2006 11:52 AM  
**To:** Lawrence, Dallas, OASD-PA; (b)(6) OSD PA; Barber, Allison, CIV, OASD-PA; (b)(6) CIV, OASD-PA  
**Cc:** (b)(6) Col OASD-PA; (b)(6) CIV, OASD-PA  
**Subject:** RE: Read Ahead for 18 April SecDef Meetings

pls see below.thx.

(b)(6)  
Captain (b)(6)  
Military Assistant to the Assistant Secretary  
of Defense for Public Affairs  
1400 Defense Pentagon (b)(2)  
Washington, DC 20301-1400  
(b)(6)

---

**From:** Purifoy, Belinda, CIV, OSD  
**Sent:** Monday, April 17, 2006 11:43 AM  
**To:** (b)(6) Col OASD-PA; (b)(6) Capt. USMC, OASD-PA; (b)(6) CIV, OASD-PA  
**Subject:** Read Ahead for 18 April SecDef Meetings

The Secretary is scheduled to attend the following meetings on 18 April:

3:00 - 3:15 PA Prep w/Eric Ruff  
3:15 - 4:00 Outreach w/Military Analyst

Please deliver the read aheads to Ms. Belinda Purifoy in room (b)(6) by 1300 Today (4/17).

THANK YOU  
Belinda

(b)(6)

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 11:58 AM  
**To:** (b)(6) OSD PA  
**Subject:** FW: Proposal for tomorrow

fyi

---

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 10:05 AM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Subject:** Proposal for tomorrow

Here is our proposed run for tomorrow with the Analysts.

1:40 PM Welcome  
Allison Barber

1:45 PM ISF Update via VTC with Iraq (this is proposed)  
BG Dan Bolger (Iraqi Military Training)  
MG Joe Peterson (Iraqi Police)  
Iraqi General Babaker (Senior Iraqi General TBD)

(Note, LTG Dempsey is currently not available for the VTC. It was thought that having his two deputies, as well as a senior Iraqi General available for a panel discussion on the successes of the Iraqi Military, the ongoing efforts to train and build up the Iraqi police and a first hand account from a senior Iraqi on the status on the ground - i.e. not a civil war, Iraqi forces coming into their own, etc would be very powerful and useful for the analysts as they work to tell the story via their media outlets.)

2:30 PM Break

2:45 PM CJCS Peter Pace

3:15 PM SECDEF

4:00 PM Outreach concludes

**Confirmed Retired Military Analysts:**

Mr. Jed Babbin	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
General Ronald Fogelman	(USAF, Retired) (flying in)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired) (flying in)

Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired) (flying in)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 11:58 AM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** FW: Update, need some DOD muscle

Hi there

Can you engage casey directly on this? I don't think the secdef is expecting a colonel to brief the military analysts. Do you?

Please advise

ab

---

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 11:55 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** Update, need some DOD muscle

Allison,

I just heard from LTC [redacted] in Baghdad (he is the press officer for Dempsey). Due to an evening Dinner with General Schoomaker tomorrow night, General Dempsey is not available, nor is General Peterson. Apparently General Bolger will be "prepping" for his meeting with Schoomaker in Tikrit the next day and is also available. The LTC offered up a Colonel, who is the chief of staff along with General Babaker, the most senior Iraqi General in the country.

I let the LTC know that my gut was this would not be sufficient given the senior level of the briefing. I think it might be tie to engage Casey directly so he has some s.a. on our request and to possibly engage with Dempsey directly so he has s.a. My gut is these decisions are being made at the staff level and the staff thinks that protocol dictates Dempsey should attend the dinner vice doing the VTC.

It may be worth having someone reach out directly to these two so they at least know this truly is a secdef level request.

Time we are holding for iraq VTC: 1:45 - 2:30 EST or 945 PM - 10:30 PM Iraq time.

Thanks for any guidance.

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 11:56 AM  
**To:** Bucci, Steven, Dr., OSD  
**Cc:** Ruff, Eric, SES, OSD  
**Subject:** frank gaffney

Hi steve

I got your message about frank Gaffney but I can't invite him tomorrow because he isn't a retired military analysts. He is in our defense civilian expert outreach and was invited (but couldn't attend) to our outreach 2 months ago. If we cherry pick folks who aren't retired military analysts, we will need to cast a bigger net.

Please let me know if there is someone else I need to follow up on about this matter.

Thanks

ab

(b)(6)

**From:** Barber, Allison Ms OSD PA  
**Sent:** Monday, April 17, 2006 11:49 AM  
**To:** (b)(6) OSD PA  
**Cc:** Lawrence, Dallas, OASD-PA  
**Subject:** RE: Tuesday meeting?

Hi

We can't really tell them what to say or not say.. but my recommendation is that the military analysts not discuss up coming mtgs with secdef. I will write him back.

Thanks for sending this to me. I need you to send everything to dallas and me on the analysis stuff over the next few weeks. Copy me on all of your correspondence with them so I can make sure you are covered. Need to keep everything very formal.

Thanks

ab

---

**From:** (b)(6) OSD PA  
**Sent:** Monday, April 17, 2006 11:45 AM  
**To:** Barber, Allison, CIV, OASD-PA  
**Subject:** FW: Tuesday meeting?

any concerns with this??

---

**From:** robertmag73@(b)(6) [mailto:robertmag73@(b)(6)]  
**Sent:** Monday, April 17, 2006 11:43 AM  
**To:** (b)(6) OSD PA  
**Subject:** RE: Tuesday meeting?

(b)(6)

I'm on tomorrow's Fox & Friends. (b)(6) Fox Pentagon reporter, has been talking on the air about tomorrow's meeting. Do you object that I acknowledge that I will be part of that meeting?

Bob



--

Robert L. Maginnis

(b)(2) [REDACTED]

(b)(2) [REDACTED] (cell)

robertmag73@[REDACTED]

<http://home.comcast.net/~robertmag73/wsb/html/view.cgi-home.html-.html>

----- Original message -----

From: (b)(6) [REDACTED] OSD PA" (b)(6) [REDACTED]

it's still scheduled to go... still working out the details today and will have them for you by cob.

more soon,

(b)

---

**From:** robertmag73@[REDACTED] [mailto:robertmag73@[REDACTED]]  
**Sent:** Monday, April 17, 2006 11:01 AM  
**To:** (b)(6) [REDACTED] OSD PA  
**Subject:** Tuesday meeting?

(b)(6) [REDACTED]

Are you still planning a meeting after all the media attention on the SEC DEF and the NY Times article on your Friday memo?

Please advise.

Thanks.

Bob

--

Robert L. Maginnis

(b)(2)

robertmag73@(b)(6)

<http://home.comcast.net/~robertmag73/wsb/html/view.cgi-home.html-.html>

[REDACTED]

**From:** JedBabbin@ (b)(6)  
**Sent:** Monday, April 17, 2006 11:48 AM  
**To:** tmcinerney@ (b)(6); paulvalley@ (b)(6); nashct@ (b)(6); (b)(6)  
**Subject:** Hu's Here - Today's Spectator

Sorry I'm a little late this am. Got tied up on radio. Hu Jintao's visit isn't very significant. Unless we give him what he wants.

The American Spectator

**Jed Babbin**

(b)(6) (Home Office)  
(b)(6) (Fax)  
(b)(6) (Mobile)

(b)(6)

**From:** (b)(6) TSgt, OASD-PA  
**Sent:** Monday, April 17, 2006 10:36 AM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Jed Babbin called at 1036. Did not leave subj. (b)(2)

(b)(6) TSgt, USAF  
Office of the Assistant Secretary of Defense  
Public Affairs

(b)(6)

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 10:32 AM  
**To:** Stavridis, James, VADM, OSD; Rangel, Robert S, CIV, OSD  
**Cc:** Ruff, Eric, SES, OSD  
**Subject:** Re:

Eric can pull it together. Might add franks to the list, too. He was out friday nite (hardball, I believe).

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** Stavridis, James, VADM, OSD <Jim.Stavridis@**(b)(6)**>  
**To:** Di Rita, Larry, CIV, OSD <larry.dirita@**(b)(6)**> Rangel, Robert S, CIV, OSD <Robert.Rangel@**(b)(6)**>  
**CC:** Ruff, Eric, SES, OSD <Eric.Ruff@**(b)(6)**>  
**Sent:** Mon Apr 17 10:28:22 2006  
**Subject:** RE:

Classification: UNCLASSIFIED

If he's going to call, we need to know which shows they did or articles they appeared in ... Eric, over to you to produce something with names, numbers to call, and what they specifically did ...

-----Original Message-----

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 9:35 AM  
**To:** Rangel, Robert S, CIV, OSD; Stavridis, James, VADM, OSD  
**Subject:** Fw:

Btw, not sure if sd has called all these guys, but he may want to.

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** Di Rita, Larry, CIV, OSD <larry.dirita@**(b)(6)**>  
**To:** 'ethoma@newsweek.com' <ethoma@newsweek.com>  
**Sent:** Sat Apr 15 13:03:20 2006  
**Subject:**

**(b)(2)** General Dixk Myers cell  
**(b)(2)** Gen john jumper, air force chief of staff untill 2005  
**(b)(2)** . Admiral vern clark, chief of naval operations until 2005  
**(b)(2)** . General Franks  
**(b)(2)** General Jack keane, vice chief of staff of the army until 2003, on Defense

Policy Board

**(b)(2)** (cell)

-----  
Sent from my BlackBerry Wireless Handheld

(b)(6)

**From:** Stavridis, James, VADM, OSD  
**Sent:** Monday, April 17, 2006 10:28 AM  
**To:** Di Rita, Larry, CIV, OSD; Rangel, Robert S, CIV, OSD  
**Cc:** Ruff, Eric, SES, OSD  
**Subject:** RE:

Classification: UNCLASSIFIED

If he's going to call, we need to know which shows they did or articles they appeared in ... Eric, over to you to produce something with names, numbers to call, and what they specifically did ...

-----Original Message-----

**From:** Di Rita, Larry, CIV, OSD  
**Sent:** Monday, April 17, 2006 9:35 AM  
**To:** Rangel, Robert S, CIV, OSD; Stavridis, James, VADM, OSD  
**Subject:** Fw:

Btw, not sure if sd has called all these guys, but he may want to.

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

**From:** Di Rita, Larry, CIV, OSD <larry.dirita@**(b)(6)**>  
**To:** **(b)(6)**  
**Sent:** Sat Apr 15 13:03:20 2006  
**Subject:**

**(b)(2)**

General Dixk Myers cell

Gen john jumper, air force chief of staff untill 2005

. Admiral vern clark, chief of naval operations until 2005

. General Franks

General Jack keane, vice chief of staff of the army until 2003, on Defense

Policy Board

**(b)(2)** (cell)

-----  
Sent from my BlackBerry Wireless Handheld

(b)(6)

**From:** Mainardi, Cathy, CIV, OSD  
**Sent:** Monday, April 17, 2006 10:14 AM

**To:** (b)(6)  
(b)(6)  
Whitman, Bryan, SES, OASD-PA; (b)(6)  
(b)(6); Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD; Merritt, Roxie T. CAPT, OASD-PA; (b)(6) Lawrence, Dallas, OASD-PA; (b)(6)  
(b)(6)

**Subject:** Two Outreach 18 April + 3 May)

Outreach for 18 April:

3:00pm-3:15 - PA Prep w/D. Smith  
3:15pm-4:00 - Outreach with Military Analysts - Room TBD

3 May  
1:45pm-2:00 PA Prep w/D. Smith  
2:00pm-2:45 - Outreach w/Business Council - Room TBD

Thanks,  
Cathy.

**(b)(6)**

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 10:05 AM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Subject:** Proposal for tomorrow

Here is our proposed run for tomorrow with the Analysts.

1:40 PM Welcome  
 Allison Barber

1:45 PM ISF Update via VTC with Iraq (this is proposed)  
 BG Dan Bolger (Iraqi Military Training)  
 MG Joe Peterson (Iraqi Police)  
 Iraqi General Babaker (Senior Iraqi General TBD)

(Note, LTG Dempsey is currently not available for the VTC. It was thought that having his two deputies, as well as a senior Iraqi General available for a panel discussion on the successes of the Iraqi Military, the ongoing efforts to train and build up the Iraqi police and a first hand account from a senior Iraqi on the status on the ground - i.e. not a civil war, Iraqi forces coming into their own, etc would be very powerful and useful for the analysts as they work to tell the story via their media outlets.)

2:30 PM Break

2:45 PM CJCS Peter Pace

3:15 PM SECDEF

4:00 PM Outreach concludes

**Confirmed Retired Military Analysts:**

Mr. Jed Babbitt	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
General Ronald Fogelman	(USAF, Retired) (flying in)
Colonel John Garrett	(USMC, Retired)
Command Sergeant Major Steven Greer	(USA, Retired) (flying in)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
General William L. Nash	(USA, Retired)
Major General Robert H. Scales, Jr.	(USA, Retired)
Major General Donald W. Shepperd	(USAF, Retired) (flying in)
Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

4/10/2008



**(b)(6)**

**From:** Lawrence, Dallas, OASD-PA  
**Sent:** Monday, April 17, 2006 8:50 AM  
**To:** Barber, Allison, CIV, OASD-PA; Ruff, Eric, SES, OSD  
**Subject:** rsvp's for tomorrow

**Confirmed Retired Military Analysts:**

Mr. Jed Babbitt	(USAF, JAG)
Dr. James Jay Carafano	(LTC, USA, Retired)
Colonel (Tim) J. Eads	(USA, Retired)
General Ronald Fogelman	(USAF, Retired) (flying in)
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Command Sergeant Major Steven Greer	(USA, Retired) (flying in)
Lieutenant Colonel Robert L. Maginnis	(USA, Retired)
Captain Chuck Nash	(USN, Retired)
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Mr. Wayne Simmons	(USN, CIA, Retired)
Captain Martin L. Strong	(USN, Retired)
General Tom Wilkerson	(USMC, Retired)

4/10/2008

(b)(6)

From: Lawrence, Dallas, OASD-PA  
Sent: Monday, April 17, 2006 7:00 AM  
To: (b)(6) OSD PA  
Subject: Re: Sorry really...to bother u again

Got it. Has it really been 8Months since the analysts have been in?

-----Original Message-----

From: (b)(6) OSD PA  
To: Lawrence, Dallas, OASD-PA  
Sent: Mon Apr 17 06:57:46 2006  
Subject: RE: Sorry really...to bother u again

Not to worry..... this was cleared thru larry and eric and allison weeks ago to go to ken allard for his book (you were out)... did not send it to him today...  
thanks

(b)

-----Original Message-----

From: Lawrence, Dallas, OASD-PA  
Sent: Monday, April 17, 2006 6:55 AM  
To: (b)(6) OSD PA  
Subject: Re: Sorry really...to bother u again

Hi there. For any future requests on this topic please check with me before sending info to the analysts. This is very very sensitive now. I need you to be protected. This email directly contradicts something larry said to a reporter, you'd have no way of knowing that unless you checked with me. Thanks.

-----Original Message-----

From: (b)(6) OSD PA  
To: Barber, Allison, CIV, OASD-PA; Lawrence, Dallas, OASD-PA  
Sent: Mon Apr 17 06:38:13 2006  
Subject: RE: Sorry really...to bother u again

hi. here is what i put together for ken allard. thought this might be helpful. added the last time secdef met with them.  
thanks

(b)

The Department of Defense outreach program to retired military analysts is on-going and includes analysts retired from all four services and the reserves.

Since 2002, and the beginning of the global war on terrorism (vice Operation Desert Storm when such briefings were also conducted) there have been more than 80 conference calls (at least one per month, sometimes as often as weekly). In addition, the analysts are often invited to a day of briefings at the Pentagon by senior DoD officials, including the Secretary. There have been approximately 16 such briefings in the past 4 years.

The last time the Secretary had the retired military analysts in the building for a meeting was at the end of September. (The last time the Secretary had the civilian defense experts in the building for a meeting was in February.) There were two conference calls in January for retired military analysts, one in February, one in March and two so far in April.

Topics covered range from the work up to the war to operations in the global war on terror, including Iraq and Afghanistan, to BRAC, Operations at the Guantanamo Detention Facility, Veterans Healthcare and the DoD budget.

Additionally, the analysts have participated in four DoD-coordinated trips to Iraq and

three DoD-coordinated trips to Guantanamo Bay, Cuba, since the beginning of the global war on terror.

-----Original Message-----

From: Barber, Allison, CIV, OASD-PA  
Sent: Sunday, April 16, 2006 8:02 PM  
To: (b)(6) OSD PA; Lawrence, Dallas, OASD-PA  
Subject: Fw: Sorry really...to bother u again

Hi

Please get this for me first thing tomorrow morning.

Thx

-----Original Message-----

From: Di Rita, Larry, CIV, OSD  
To: Ruff, Eric, SES, OSD; Barber, Allison, CIV, OASD-PA  
Sent: Sun Apr 16 19:52:16 2006  
Subject: Fw: Sorry really...to bother u again

We should have the data of how often sd meets with analysts readily avail and will need to be ready for this kind of challenge tomorrow.

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Starr, Barbara <Barbara.Starr@**(b)(6)**>  
To: larry.dirita@**(b)(6)** <larry.dirita@**(b)(6)**>  
Sent: Sun Apr 16 19:34:48 2006  
Subject: Re: Sorry really...to bother u again

Ok if you can just let me know when you get in tomorrow cnn seems to think it rare. We weren't sure...and of course we would like coverage of the meeting...at least a pool spray...since it was arranged just on fri...clearly a bit different Last missive of the nite I swear

--

Barbara Starr  
Pentagon Correspondent  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Di Rita, Larry, CIV, OSD  
To: Starr, Barbara  
Sent: Sun Apr 16 19:32:13 2006  
Subject: Re: Sorry really...to bother u again

We can get that, but I'd guess within past 6-10 weeks or so. It is something we try to keep a rhythm on

-----  
Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Starr, Barbara <Barbara.Starr@**(b)(6)**>  
To: Di Rita, Larry, CIV, OSD <larry.dirita@**(b)(6)**>  
Sent: Sun Apr 16 18:12:31 2006  
Subject: Sorry really...to bother u again

When was the last time secdef met in person with analysts?

--

Barbara Starr  
Pentagon Correspondent

Sent from my BlackBerry Wireless Handheld

(b)(6)

From: Lawrence, Dallas, OASD-PA  
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To: larry.dirita@osd.mil <larry.dirita@**(b)(6)**>  
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--  
Barbara Starr  
Pentagon Correspondent  
Sent from my BlackBerry Wireless Handheld

[REDACTED]

**From:** (b)(6) AFIS-HQ/PIA  
**Sent:** Monday, April 17, 2006 6:24 AM  
**To:** Smith, Dorrance, HON, OASD-PA  
**Cc:** Ruff, Eric, SES, OSD; Wilkie, Robert, CIV, OSD-LA; Rangel, Robert S, CIV, OSD; Whitman, Bryan, SES, OASD-PA; Thorp, Frank, RDML, OASD-PA; Barber, Allison, CIV, OASD-PA; Di Rita, Larry; (b)(6) Col OASD-PA; (b)(6) Capt. USMC, OASD-PA; Earl, Robert, CIV, OSD  
**Subject:** Rapid Reaction Report  
**Attachments:** Rapid Reaction Report for April 17.doc



Rapid Reaction  
Report for April...

The most pertinent items about "the Pentagon memo" to military analysts are already in the Early Bird and Dialog, including yesterday's p.1 NYT article.

Of note also is the David Brooks column yesterday

- "The Good Fight, Done Badly" (#38 in Sunday's Bird) calling for the Secretary to resign.

Newsweek has an Evan Thomas/John Barry column today "Anatomy Of A Revolt; What made a chorus of ex-generals call for the SecDef's head? The war over the war-and how Rumsfeld is reacting." I have attached the text for your situational awareness. Mr. DiRita - you are quoted in that article.

**Rapid Reaction Report**  
**April 17, 2007**

*Newsweek- April 24, 2006*

*Anatomy Of A Revolt; What made a chorus of ex-generals call for the SecDef's head?*

*The war over the war—and how Rumsfeld is reacting. By Evan Thomas and John Barry*

Gen. Eric Shinseki, former chief of staff of the Army, says he is "at peace." But reached last week, he didn't sound all that peaceful. In the winter of 2003, alone among the top brass, Shinseki had warned Congress that occupying Iraq would require "several hundred thousand troops." Defense Secretary Donald Rumsfeld and his deputy, Paul Wolfowitz, had rewarded Shinseki for his honesty by publicly castigating and shunning him.

Last fall, Shinseki went to the 40th reunion of the class of '65 at West Point. It has been reported that his classmates were wearing caps emblazoned RIC WAS RIGHT. Last week NEWSWEEK e-mailed Shinseki to ask about the reports. Shinseki called back to say he had heard "rumors" about the caps. But, NEWSWEEK asked, wasn't he there? "Well," he replied, "I saw a cap."

Shinseki, who has retired to Hawaii, was clearly uncomfortable with the role of martyr. He had no desire to join the chorus of retired generals calling for Rumsfeld's resignation. He was circumspect about criticizing Rumsfeld at all, but he seemed to be struggling to disguise his feelings. He pointedly said that the "person who should decide on the number of troops [to invade Iraq] is the combatant commander"—Gen. Tommy Franks, and not Rumsfeld.

Some critics have argued that Shinseki should have banged on the table, pushed harder to stop Rumsfeld from going into Iraq with too few troops. How does Shinseki respond?

"Probably that's fair. Not my style," said the old soldier, who nearly lost a foot in combat in Vietnam. There was, he added cryptically, "a lot of turmoil" at the Pentagon in the lead-up to the war. Was that Rumsfeld's fault?

"Partly," said Shinseki. Did Rumsfeld bully

General Franks, the overall invasion commander? "You'll have to ask Franks," said Shinseki, who indicated that he had talked long enough. "I walked away from all this two and a half years ago," he said.

The former four-star general appeared to be torn between his strong sense of duty and an uneasy conscience. The moral dilemma is as old as the republic. When does a military officer stand up to—and push back against—his civilian masters? And when does he just salute and say, "Can do, sir"?

It's a question of enormous consequence for a democracy with the world's most powerful military. The balance between the civilian and military is precarious. The model may be Lincoln, firing his commanders until he found one (Ulysses S. Grant) who would fight. But the modern reality is messier. It is generally forgotten that Franklin Roosevelt rejected the recommendation of his sainted Army Chief of Staff Gen. George C. Marshall to invade Europe in 1942—which would have been a fiasco. Harry Truman was widely vilified for—wisely—recalling the great Gen. Douglas A. MacArthur when MacArthur wanted to widen the Korean War by attacking China. On the other hand, Lyndon Johnson overreached when he stayed up at night picking bombing targets during the Vietnam War. In 1997, Army Gen. Hugh Shelton, then chairman of the Joint Chiefs of Staff, assigned the top brass to read "Dereliction of Duty," a classic study accusing Vietnam-era generals of failing to stand up to their civilian bosses. Somehow, the lesson did not sink in. Before the Iraq invasion, the senior military did not force a discussion of what to do after the war was won. Rumsfeld was obsessed with the plan of attack, but not the aftermath. The consequences are by now a familiar litany: Rumsfeld demanded a swift, lean force that worked superbly to depose Saddam Hussein—but was woefully inadequate to take over the more onerous task of securing and rebuilding Iraq. Only now are the retired generals coming forth to complain of



Rumsfeld's bullying and demanding his resignation. The Revolt of the Retired Generals has created considerable discomfort in the E-Ring of the Pentagon and at the White House. President George W. Bush felt compelled last week to issue a written statement expressing his "full support" for the SecDef. For now, Bush has no intention of firing Rumsfeld. "He likes him," says a close friend of the president's, who requested anonymity in discussing such a sensitive matter. "He's not blind. He knows Rumsfeld sticks his foot in it." Adds a senior Bush aide, who declined to be named discussing the president's sentiments: "I haven't seen any evidence that their personal rapport is at all diminishing. They see each other often and talk often." Rumsfeld says he has twice offered his resignation to Bush, who has declined it. The old generals can be quite biting about Rumsfeld; retired Marine Gen. Anthony Zinni wrote an op-ed calling the secretary of Defense "incompetent strategically, operationally, and tactically." But their criticisms are probably best understood as "the first salvos in the war over 'Who Lost Iraq'," says Douglas Macgregor, a retired U.S. Army colonel whose book "Breaking the Phalanx" was influential in inspiring the military's blitzkrieg assault on Baghdad. "Yes, Rumsfeld should go," says Macgregor. "But a lot of the generals should be fired, too. They share the blame for the mess we are in." Rumsfeld is the chief villain of a very influential new book, "Cobra II," by retired Marine Corps Gen. Bernard Trainor and New York Times reporter Michael Gordon. In their detailed, thorough accounting of the invasion and occupation of Iraq, Rumsfeld is shown badgering the reluctant but mostly quiescent generals into attacking with as few troops as possible. Despite all the talk of the war's being hatched by a neoconservative cabal, Rumsfeld himself appears indifferent to ideology; he was profoundly suspicious of the notion that America could bring democracy to Iraq. Rather, he focused on forcing a

transformation of the hidebound, heavy-laden, slow-moving Army. Rumsfeld disdains "nation-building" and blithely counts on the Iraqis to rebuild their own country. But right after the invasion he signed off on orders by the American proconsul, Paul Bremer, to disband the Iraqi Army and fire most of the top civil servants—leaving the country vulnerable to chaos and a growing insurgency.

The publication of "Cobra II," plus talk-show comments from Zinni, the former chief of CENTCOM who was promoting his own book, "The Battle for Peace," appear to have encouraged retired generals to attack Rumsfeld in public. "There was a lot of pent-up agony," says Trainor. "The dam broke." One of the most powerful indictments came from Marine Lt. Gen. Gregory Newbold, who was chief of operations for the Joint Staff during the early planning of the Iraq invasion. Writing in Time magazine, Newbold declared, "I now regret that I did not more openly challenge those who were determined to invade a country whose actions were peripheral to the real threat—Al Qaeda." Actually, it was not the job of a uniformed officer, even a high-ranking one like Newbold, to challenge the president's decision to invade Iraq. That's a political judgment: it's up to the president and Congress to decide whom to fight. The military's job is to win the fight.

Still, Newbold has a point when he writes that the decision "was done with a casualness and swagger that are the special province of those who have never had to execute these missions—or bury the results." The real responsibility for Iraq, of course, lies with President Bush. Together with Vice President Dick Cheney (draft-deferred in Vietnam) and Rumsfeld (Navy jet pilot who did not see combat), Bush (Texas National Guard pilot) seemed determined to brush past or roll over the cautious national-security bureaucracy. Bush made little or no effort to prod his national-security staff to ask tough questions, such as how the Sunnis and Shiites would

bury centuries of resentment when Saddam was gone. (Bush has said he listens to the generals, but it does not appear he heard any words of caution.) The get-tough trio essentially cut out Gen. Colin Powell, the secretary of State and former chairman of the Joint Chiefs of Staff, who was regarded as too squishy, too much a creature of the go-slow bureaucracy.

Powell has come in for some criticism for not trying harder to slow the Bush juggernaut into Iraq. And the various generals have taken talk-show grief for not speaking out until their pensions were safely vested in retirement. But it is important to understand the military culture to appreciate why more soldiers do not cross their civilian bosses. It is true enough that "political generals" get ahead by never rocking the boat. And it is fair to say that Rumsfeld's shabby treatment of Shinseki—the secretary did not bother to attend the retirement ceremony of the Army chief of staff, whose replacement was leaked 14 months before his term was up—had a chilling effect on other officers.

But it is unlikely that senior military officers go to sleep at night thinking that if only they kowtow a little more they will win that next star on their shoulder. They are far more likely to believe that their duty is to do the best they can with what they've got: the military culture breeds a "can do" attitude in its most successful officers. They are acutely conscious that squabbling at the top can be a morale-crusher for troops who must risk their lives in battle.

Rumsfeld's persona and management style are grating to many buttoned-up, by-the-book officers. He constantly asks questions, often with sarcasm and in-your-face one-upmanship. Briefing the secretary can be an intimidating exercise. Rumsfeld has been known to get so hung up on a single slide, peppering some hapless colonel or general with antagonistic queries, that the briefer never gets a chance to finish his tidy, orderly presentation. Some soldiers like the macho give-and-take, or at least get used to it. "When

you walk in to him, you've got to be prepared, you've got to know what you're talking about," says Marine Gen. Mike DeLong, deputy CENTCOM commander from 2000 to 2003. "If you don't, you are summarily dismissed. But that's the way it is, and he's effective."

Other officers, particularly those with less exposure, just find Rumsfeld to be an impatient meddler who jumps around, nosing into subjects he knows nothing about and should leave to the professionals. Rumsfeld himself seems impervious to criticism. Last week, at a Pentagon news conference, confronted by reporters quoting from embittered retired generals, he dismissively shot back, "There's nothing wrong with people having opinions ... you ought to expect that. It's historic. It's always been the case, and I see nothing really very new or surprising about it."

But in fact, Rumsfeld is bothered by the furor. *"He's concerned about the impact on the institution," says Lawrence DiRita, Rumsfeld's counselor. The controversy, DiRita says, can "make generals clam up around civilians, and civilians wonder, 'Is this the next general who is going to leak to The New York Times?' " Rumsfeld worries that the whole concept of civilian control is "turned on its head" by the revolt of the generals. "Conceptually, institutionally, that a handful of disgruntled generals could determine who will lead the Department of Defense—that's not the way it's supposed to work," says DiRita.*

As a practical matter, the rebellion may secure Rumsfeld's job. "No president is going to be bullied by a bunch of retired general officers into firing a secretary of Defense," says Thomas Donnelly, the editor of Armed Forces Journal. Of course, by defending Rumsfeld, the president has "moved into the target area," notes General Trainor. "Now the Democrats can say, 'Look, the president's defending an incompetent!'"

Rumsfeld is not the sort to fall on his sword, at least willingly. He liked being teased as

"Matinee Idol" by President Bush after he held forth so confidently (and, to many Americans, reassuringly) about "killing the enemy" in the traumatic months after 9/11. He has only retirement to look forward to, a boring prospect for a vigorous 73-year-old. His advisers do not expect him to quit any time soon. *For many months, on a shelf behind DiRita's desk in his old Pentagon office, stood a Rumsfeld doll that was sold in PXes on military bases after the war in Afghanistan. Pull a string on the backside and a mechanical version of Rumsfeld's rich voice intones, "I don't do diplomacy." DiRita attached a slip of paper near the doll's mouth with his boss's mantra. It reads faster. DiRita's not sure what happened to the doll. But his boss, he says, is still charging forward, trying to change an institution that sometimes resists change. In the weeks ahead, he is sure to meet more resistance from old soldiers who think he is not so much a change agent as a wrecking ball.*

With Michael Hastings, Richard Wolffe,  
Holly Bailey and Dan Ephron

(b)(6)

From: Rokke, Ervin J. (b)(6)  
Sent: Sunday, April 16, 2006 9:09 PM  
To: Lawrence, Dallas, OASD-PA  
Cc: (b)(6); OSD PA; Hinkel, Deborah J  
Subject: RE: SECDEF OUTREACH

Dear Dallas...Unfortunately, I'm traveling and must regret your invitation to the 18 April session with Secretary Rumsfeld. Thank you anyway...Cheers, Erv Rokke

-----Original Message-----

From: Lawrence, Dallas, OASD-PA [mailto:Dallas.Lawrence@ (b)(6)]  
Sent: Fri 4/14/2006 1:43 PM  
To:  
Cc: (b)(6) OSD PA  
Subject: SECDEF OUTREACH

Happy Good Friday folks, I hope this email finds everyone well.

I know many of you have been asking for our team to schedule the next SECDEF outreach event sooner rather than later, and due to the Secretary's cancellation of a foreign trip next week, some time has just opened up on his schedule. The SECDEF would like to invite you all to the Pentagon next Tuesday, April 18th for a roundtable discussion and briefing on current operations.

The exact time of the briefings is still being worked out and will be forwarded Monday morning, however, we anticipate a start time of no earlier than 12 Noon and an end time no later than 4pm.

Please email (b)(6), cc'd with this note, today if possible but no later than Monday morning, on your availability to attend this outreach event with the Secretary.

I hope you all have a wonderful Easter Weekend and I look forward to seeing you next week at the Pentagon.

All the best,

dl

Dallas B. Lawrence

Director, Office of Community Relations & Public Liaison

United States Department of Defense

(b)(2)

(b)(6)

**From:** Thomas McInerney [tmcinerney@(b)(6)]  
**Sent:** Sunday, April 16, 2006 10:01 AM  
**To:** Ruff, Eric, SES, OSD  
**Subject:** Re: 0810 FOX WITH WES CLARK VS MCINERNEY TOMORROW AM

Eric

OK but it will be early.

Leaving for studio now.

Tom

Good luck. Tom, can you please call me on my cell --(b)(2) when you see this. Thanks.

-----Original Message-----

**From:** Thomas McInerney  
**To:** Ruff, Eric, SES, OSD  
**Sent:** Sat Apr 15 23:35:28 2006  
**Subject:** 0810 FOX WITH WES CLARK VS MCINERNEY TOMORROW AM

Eric

I am discussing GOs issue with Wes Clark at 0810 Easter Sunday.

Tom