(b)(6)

From:

OSD PA

Sent:

Wednesday, December 06, 2006 5:18 PM

To: Subject: Ruff, Eric Mr OSD PA FW: PA Events Follow

fyi. i sent the list of 15. looks like they'll come for the secdef only or nothing at all. oh well, thanks for trying, hopefully someone will show up, although if i don't get the invite out, no one will...

<u>than</u>ks (b)(6)

From: (b)(6) OSD PA

Sent: Wednesday December 06, 2006 4:54 PM To: (b)(6) OSD PA

Subject: FW: PA Events Follow

----Original Message----

From: Smith, Dorrance HON OSD PA

Sent: Wednesday, December 06, 2006 4:37 PM

To: Whitman, Bryan Mr OSD PA; Barber, Allison Ms OSD PA; (b)(6)

OSD PA; (b)(6)

CC: Abbott, Catherine COL OSD PA; (b)(6)

OSD PA

CTR OSD PA; (b)(6)

Subject: PA Events Follow

Here is further guidance on the events we discussed:

Friday, Dec 8

Town Hall Meeting --- now scheduled for 11:00 am

Tuesday Dec 12

Military Analysts---I need a list of the top 15 for him to chop on. I need the list by 5:00 pm today. They will be at the long table in the dining room. I don't see any value in doing other briefings. This is a farewell event.

Wednesday Dec 13

OSD Award Presentaion -- unclear as to the media ground rules. I'll follow up.

Thursday, Dec 14th

Farewell Message to the Troops--taped in the Protocol office for distribution on Pentagon Channel, AFRTS, and website.

Move to Dining Room for Interview with Brit Hume

Hope this helps.

i am going to need some help for our trip to guantanamo next week. would you see if you

NY TIMES 5265

can pull their bios offline for me?

thanks

Participants: (NOV 1)

Frank Gaffney, Center for Security Policy

David Frum, American Enterprise Institute

Danielle Pletka, American Enterprise Institute

Peter Worthington, Toronto Star

Edwin J. Feulner, President, Heritage Foundation

Ed Meese III, Ronald Reagan Distinguished Fellow in Public Policy and Chairman, Center for Legal and Judicial Studies

2

Leonard Leo, EVP, The Federalist Society

General Wayne Downing, USA, Retired

MOTORPOOL: (b)(6)

Trip to Andrews #

Trip to Pentagon #

| (b)(6) | |
|-----------|--|
| From: | (b)(6) OSD PA |
| Sent; | Tuesday, December 05, 2006 6:52 PM |
| To: | Smith, Dorrance HON OSD PA |
| Cc: | OSD PA; Abbott, Catherine COL OSD PA; (b)(6) |
| Subject: | military analysts |
| Attachmen | ts: Ret Mil Analysts SecDef Luncheon Proposed Invitees.doc |
| | conversation, I chopped the list of analysts to invite to the luncheon next week, as soon as i proval, I will send the invite. |

4/8/2008

RETIRED MILITARY ANALYSTS

Proposed Invitees for SecDef Luncheon, December 12, 2006

- 1. Colonel Ken Allard (USA, Retired) MSNBC
- 2. Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics
- 3. Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation
- 4. Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News
- 5. Lieutenant General Michael P. DeLong (USMC, Retired) Fox News
- 6. General Wayne A. Downing (USA, Retired) MSNBC
- 7. Lieutenant Colonel Rick Francona (USAF, Retired) NBC
- 8. Colonel John Garrett (USMC, Retired) Fox News
- 9. Brigadier General David L. Grange (USA, Retired) CNN
- 10. Command Sergeant Major Steven Greer (USA, Retired) Fox News
- 11. Colonel Jack Jacobs (USA, Retired) MSNBC
- 12. General William F. "Buck" Kernan (USA, Retired) Lehrer Newshour
- 13. Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio
- 14. Major General James "Spider" Marks (USA, Retired) CNN
- 15. Dr. Jeff McCausland (Colonel, USA, Retired) CBS (mostly radio)
- 16. Lieutenant General Thomas McInerney (USAF, Retired) Fox News
- 17. Major General Robert H. Scales, Jr. (USA, Retired) Fox News
- 18. Major General Donald W. Shepperd (USAF, Retired) CNN
- 19. Mr. Wayne Simmons (USN, Retired) Fox News
- 20. Major General Perry Smith (USAF, Retired)
- 21. Major General Paul E. Vallely (USA, Retired) Fox News
- 22. Mr. Bing West (Fmr ASD) Atlantic Monthly, Freelance Writer

| (b)(6) | |
|---|---|
| From: | (b)(6) OSD PA |
| Sent: | Tuesday, December 05, 2006 11:32 AM |
| To: | Smith, Dorrance, HON, OSD-PA |
| Cc: | (b)(6) OSD PA; (b)(6) OSD PA; Abbott, Catherine COL OSD PA |
| Subject: | military analysts luncheon |
| Attachmen | ts: Agenda.doc |
| sir, we thought yo have confirme thanks b)(6) | u might also want to take a look at the proposed agenda. so far, dr. winkenwerder and mr. popps d. |
| b)(6) Public Affairs Office of the S a)(2) | ecretary of Defense |

4/8/2008



Secretary Donald H. Rumsfeld Meeting with Retired Military Analysts TUESDAY, December 12, 2006 ROOM # TBD, The Pentagon

AGENDA

10:30 a.m. Welcome and Introduction

• (b)(6) Public Affairs

10:31 a.m. Update on Deployment Health Report for OIF and OEF

• Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs

11:00 a.m. Update on Progress in Iraq Reconstruction

 Dean Popps, Principal Deputy Assistant Secretary of the Army for Acquisition, Technology and Logistics and Director of Iraq Reconstruction and Program Management

11:30 a.m. Discussion and Questions with CJCS Peter Pace

12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld

12:45 p.m. Meeting Concludes

| (b)(6) | |
|--|---|
| From: | (b)(6) OSD PA |
| Sent: | Tuesday, December 05, 2006 11:29 AM |
| To: | Smith, Dorrance HON OSD PA |
| Gc: | (b)(6) OSD PA;(b)(6) OSD PA; Abbott, Catherine COL OSD PA;(b)(6) OSD PA; Abbott, Catherine COL OSD PA;(b)(6) OSD PA; Whitman, Bryan Mr OSD PA |
| Subject: | Military analysts lunch |
| Attachmen | ts: Ret Mil Analysts SecDef Luncheon Proposed Invitees.doc |
| sir, here is the list them, they are thanks (b)(6) | t of proposed analysts for the luncheon, as soon as we get the go ahead, we will send the invite to e not all local. |
| (b)(6). Public Affairs Office of the S | Secretary of Defense |
| b)(2) | |

4/8/2008

RETIRED MILITARY ANALYSTS

Proposed Invitees for SecDef Luncheon, December 12, 2006

- Colonel Ken Allard (USA, Retired) MSNBC
- 2. Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics
- 3. Commander Peter Brookes (USN, Reserve) Heritage Foundation
- 4. Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation
- 5. Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News
- 6. Lieutenant General Michael P. DeLong (USMC, Retired) Fox News
- 7. General Wayne A. Downing (USA, Retired) MSNBC
- 8. Lieutenant Colonel Tim J. Eads (USA, Retired) Fox News
- 9. General Ronald Fogleman (USAF, Retired)
- 10. Lieutenant Colonel Rick Francona (USAF, Retired) NBC
- 11. Colonel John Garrett (USMC, Retired) Fox News
- 12. Brigadier General David L. Grange (USA, Retired) CNN
- 13. Command Sergeant Major Steven Greer (USA, Retired) Fox News
- 14. Colonel Jack Jacobs (USA, Retired) MSNBC
- 15. General William F. "Buck" Kernan (USA, Retired) Lehrer Newshour
- 16. Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio
- 17. Major General James "Spider" Marks (USA, Retired) CNN
- 18. Dr. Jeff McCausland (Colonel, USA, Retired) CBS (mostly radio)
- 19. Lieutenant General Thomas McInerney (USAF, Retired) Fox News
- 20. Major General Burton R. Moore (USAF, Retired)
- 21. General Thomas S. Moorman, Jr. (USAF, Retired)
- 22. Major General Michael J. Nardotti, Jr. (USA, Retired)
- 23. Lieutenant General Erv Rokke (USAF, Retired)
- 24. Major General Robert H. Scales, Jr. (USA, Retired) Fox News
- 25. Major General Donald W. Shepperd (USAF, Retired) CNN
- 26. Lieutenant Colonel Carlton Sherwood (USMC, Retired)
- 27. Mr. Wayne Simmons (USN, Retired) Fox News
- 28. Major General Perry Smith (USAF, Retired)
- 29. Captain Martin L. Strong (USN, Retired)
- 30. Captain Robert R. Timberg (USMC, Retired) US Naval Institute
- 31. Major General Paul E. Vallely (USA, Retired) Fox News
- 32. Colonel John Warden (USAF, Retired)
- 33. General Larry D. Welch (USAF, Retired)
- 34. Mr. Bing West (USMC, Retired) Atlantic Monthly, Freelance Writer
- 35. General Charles E. Wilhelm (USMC, Retired)
- 36. General Tom Wilkerson (USMC, Retired) US Naval Institute

(b)(6)

(b)(6)

OSD PA

From: Sent:

Tuesday, December 05, 2006 11:20 AM

To:

OSD PA CTR OSD PA

Cc: Subject:

FW: Military Analysts

Help a brother out...

----Original Message---From: Smith, Dorrance HON OSD PA

Sent: Tuesday, December 05, 2006 11:18 AM

OSD PA; Whitman, Bryan Mr OSD PA;

To: Barber, Allison Ms OSD PA: (b)(6)

(b)(6) Mr OSD FA; (b)(6) TR OSD PA

Cc: Abbott, Catherine COL OSD PA; (b)(6)

Subject: Military Analysts

Who are we considering for lunch next week?

I know the Secretary will want to make the final call.

I have no information on this event , and if asked by the Secretary would ahve to plead ignorance. Not a postion I'm comfortable with.

| (6) | | |
|-----------|---|--|
| From: | (b)(6) OSD PA | |
| Sent: | Tuesday, December 05, 2006 10:49 AM | |
| To: | (b)(6) ASA(ALT) | |
| Cc: | (b)(6) CTR OSD PA | |
| Subject: | Military Analysts Roundtable | |
| Attachmen | s: Agenda.doc; ASA.ATL Request Memo.doc; Ret Mil Analysts SecDef Luncheon Proposed Invitees.doc | |

hi (b)(6)

nice chatting with you yesterday, here is the proposed agenda and invite list for the roundtable next week, it would be great if mr. popps would come in and brief the analysts on the reconstruction report, as we had discussed distributing it to this group in the past, please let me know asap if he is still available/willing to do it, also, if he will have a/v needs, please let me know so that we can set that up in the room, also, i will need it electronically at least 24 hours in advance so that we can run through it.

if you have any questions, please feel free to contact myself or james davis, cc'd above. thanks

(b)(6)

(b)(6)

Public Affairs
Office of the Secretary of Defense

(b)(2)

4/8/2008



Secretary Donald H. Rumsfeld Meeting with Retired Military Analysts TUESDAY, December 12, 2006 ROOM # TBD, The Pentagon

AGENDA

10:30 a.m. Welcome and Introduction

• Tara Jones, Public Affairs

10:31 a.m. Update on Deployment Health Report for OIF and OEF

• Dr. Winkenwerder, Assistant Secretary of Defense for Health Affairs

11:00 a.m. Update on Progress in Iraq Reconstruction

- Dean Popps, Principal Deputy Assistant Secretary of the Army for Acquisition, Technology and Logistics and Director of Iraq Reconstruction and Program Management
- 11:30 a.m. Discussion and Questions with CJCS Peter Pace
- 12:00 p.m. Luncheon Discussion with Secretary of Defense Donald Rumsfeld
- 12:45 p.m. Meeting Concludes

MEMORANDUM

To:

Dean Popps

PD ASA, ATL and Dir of Iraq Reconstruction and Program Management

From:

(b)(6)

OSD Public Affairs

Date:

December 4, 2006

Re:

Secretary of Defense Outreach Meeting with Retired Military Analysts

OSD Public Affairs requests that Secretary Popps participate in an outreach briefing for retired military analysts.

The purpose of this meeting is to provide the group with an operational update on Iraq, a briefing on Global Posture and an update on the global war on terrorism.

The Secretary's participation, consisting of brief remarks and Q&A, is requested for 30 minutes, from 11:00 a.m. on Tuesday, December 12, 2006, room TBD. We request that the Secretary be available for Q & A on the Iraq Reconstruction Report, as well as the progress and way ahead for reconstruction efforts.

Other invited participants for this event are: ASD (Health Affairs) Dr. Winkenwerder to address the deployment health report for OIF and OEF, and General Peter Pace, Chairman of the Joint Chiefs of Staff, to address the status of the military and the Global War on Terror.

The list of invitees and the proposed agenda are attached.

| Should you or your staff have any questions, | please do not hesitate to contact (b)(6) OSD at (b)(6) |
|--|--|
| Public Affairs at (b)(2) or via email | at:(0)(6) |

RETIRED MILITARY ANALYSTS

Proposed Invitees for SecDef Luncheon, December 7, 2006

Colonel Ken Allard (USA, Retired) MSNBC

Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics

Commander Peter Brookes (USN, Reserve) Heritage Foundation

Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation

Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News

Lieutenant General Michael P. DeLong (USMC, Retired) Fox News

General Wayne A. Downing (USA, Retired) MSNBC

Lieutenant Colonel Tim J. Eads (USA, Retired) Fox News

General Ronald Fogleman (USAF, Retired)

Lieutenant Colonel Rick Francona (USAF, Retired) NBC

Colonel John Garrett (USMC, Retired) - Fox News

Brigadier General David L. Grange (USA, Retired) CNN

Command Sergeant Major Steven Greer (USA, Retired) Fox News

Colonel Jack Jacobs (USA, Retired) MSNBC

General William F. "Buck" Kernan (USA, Retired) Lehrer Newshour

Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox News, CNN, BBC, Radio

Major General James "Spider" Marks (USA, Retired) CNN

Dr. Jeff McCausland (Colonel, USA, Retired) - CBS (mostly radio)

Lieutenant General Thomas McInemey (USAF, Retired) - Fox News

Major General Burton R. Moore (USAF, Retired)

General Thomas S. Moorman, Jr. (USAF, Retired)

Major General Michael J. Nardotti, Jr. (USA, Retired)

Captain Chuck Nash (USN, Retired) - Fox News

General Joseph Ralston (USAF, Retired)

Lieutenant General Erv Rokke (USAF, Retired)

Major General Robert H. Scales, Jr. (USA, Retired) - Fox News

Major General Donald W. Shepperd (USAF, Retired) CNN

Lieutenant Colonel Carlton Sherwood (USMC, Retired)

Mr. Wayne Simmons (USN, Retired) - Fox News

Major General Perry Smith (USAF, Retired)

Captain Martin L. Strong (USN, Retired)

Captain Robert R. Timberg (USMC, Retired) US Naval Institute

Major General Paul E. Vallely (USA, Retired) - Fox News

Colonel John Warden (USAF, Retired)

General Larry D. Welch (USAF, Retired)

Mr. Bing West (USMC, Retired) - Atlantic Monthly, Freelance Writer

General Charles E. Wilhelm (USMC, Retired)

General Tom Wilkerson (USMC, Retired) US Naval Institute

(b)(6) (b)(6) From:

Sent:

Tuesday, December 05, 2006 10:33 AM

To:

'Haddock, Ellen (Katie), Col, OCJCS/PA'

Cc:

CIV, JCS OCJCS: (b)(6)

CTR OSD PA

Subject:

Military Analysts Roundtable

Attachments: Agenda.doc; CJCS Request Memo.doc

hi, here is the official request memo and the proposed agenda, the roundtable will be from 10:30 am until 12 pm -at which time the luncheon with the secretary will begin, what i'd like to do is to give the chairman an opportunity to attend the luncheon, but brief beforehand b/c i know the analysts will have a lot of questions for him and i don't want that to put him in an awkward spot at a luncheon that the secdef is hosting, what are your thoughts on that??

if he's unable to brief beforehand, perhaps joint staff could propose someone else to brief them on a relevant topic...

please let me know what you think and we will work the details, osd protocol has not set the room yet, but i will let you know asap when they do,

<u>thank</u>s (b)(6)

(b)(6)

Public Affairs

Office of the Secretary of Defense

(b)(2)

 $\Delta/R/200R$

MEMORANDUM

| То: | Colonel Katie Haddock Joint Staff Public Affairs |
|-----------|--|
| From: | OSD Public Affairs |
| Date: | December 4, 2006 |
| Re: | Secretary of Defense Outreach Meeting with Retired Military Analysts |
| | olic Affairs requests that General Peter Pace, Chairman of the Joint Chiefs of Staff, the in an outreach briefing and luncheon for retired military analysts. |
| on Globa | ose of this meeting is to provide the group with an operational update on Iraq, a briefing Posture and an update on the global war on terrorism, as well as the opportunity to be Rumsfeld farewell. |
| from 11:3 | rman's participation, consisting of brief remarks and Q&A, is requested for 30 minute 30 a.m. on Tuesday, December 12, 2006, room TBD. We request that the Chairman b for Q & A on the global war on terrorism, Iraq, and the way ahead. |
| Other inv | rited participants for this event are: ASD (Health Affairs) Dr. Winkenwerder to addres |
| - | yment health report for OIF and OEF, and Dean Popps, Principal Deputy Assistant of the Army (ATL), to address the Iraq Reconstruction Progress Report. |
| Secretary | |

(b)(6)

From:

(b)(6)

OSD PA

Sent:

Tuesday, December 05, 2006 8:13 AM

To:

Ruff, Eric Mr OSD PA

Cc:

(b)(6) Sgt OSD PA

Subject:

Agenda.doc

Attachments: oledata.mso

hi. here is agenda and rsvp's for the call.

<u>thanks</u> (b)(6)

As of December 5 - 6:00 a.m.



Conference Call Retired Military Analysts

TUESDAY, MONTH DAY, 2006

TIME: 8:30 -9:00 a.m.

AGENDA

TIME a.m. Welcome and Introduction (GUIDELINES)

• (b)(6)

OSD Public Affairs

TIME a.m. Update on SUBJECT

· Principal's name and title

TIME a.m. Q & A

Military Analysts

TIME a.m. Conference Call Concludes (GUIDELINES)

(b)(6)

4/8/2008

| IRAO | TRIP | PARTIC | IPANT | CONTAC | T INFOR | MATION |
|------|------|--------|--------------|--------|---------|--------|
|------|------|--------|--------------|--------|---------|--------|

Page 2 of 3

Note: Dial-in-telephone numbers are (6)(2)

(2)

4/8/2.008

Confirmed Retired Military Analysts:

Colonel Ken Allard

Mr. Jed Babbin Lieutenant Colonel Gordon Cucullu

Command Sergeant Major Steven Greer Colonel Jeff McCausland

Major General Donald W. Shepperd

Mr. Wayne Simmons Mr. Bing West

Major General Tom Wilkerson

(USA, Retired) MSNBC

(USAF, JAG) American Spectator

(USA, Retired) Fox News (USA, Retired) Fox News

(USA, Retired) (USAF, Retired) (USN, CIA, Retired)

(USMC, Retired)

(USMC, Retired)

| | , | |
|--|--|---------|
| (b)(6) | | 96. |
| From: Sent: To: Subject: | Ruff, Eric Mr OSD PA Monday, December 04, 2006 12:20 PM (b)(6) Sgt OSD PA;(b)(6) TSgt OSD PA FW: Conference Cali Tomorrow | |
| Attachments: | attd9e91.gif; Invite.doc | |
| -3 | ज्ञाः । | |
| attd9e91.gif (8 KB) Invite | e.doc (39 KB) | |
| | please calendar and provide the call in #. thanks | |
| From: (b)(6) Sent: Monday, De Subject: Confere | OSD PA ecember 04, 2006 11:41 AM ence Call Tomorrow | |
| | | |
| | | |
| MEMORANDUM | | |
| To: | Retired Military Analysts | |
| From: | (b)(6) Office of the Secretary of Defense, Public Affairs | |
| Date: | December 4, 2006 | |
| Re: | Conference Call with Senior DoD Officials | |
| We invite you t 8:30-9:00 a.m. | o participate in a conference call, TUESDAY, December 5, 2006, from | |
| Major General C call will be On | aldwell, Coalition Spokesman, will brief you on the progress in Iraq a-the-Record. | ı. This |
| | (6)(2) | and |
| To participate ask the operato | in this conference call, please dial (b)(2) or to connect you to the Analysts conference call. | |

| Please | R.S.V.P. | to ^{(b)(6)} at | ıt | (b)(6) | or | call | her | at | (b)(2) |
|--------|----------|-------------------------|----|--------|----|------|-----|----|---|
| | | | | | | | | | Processing Community (September 1998) |

We hope you are able to participate.

(b)(6)

Public Affairs

Office of the Secretary of Defense
(b)(2)

2

5284



MEMORANDUM

| To: | Retired Military Analysts |
|------------|--|
| From: | Office of the Secretary of Defense, Public Affairs |
| Date: | December 4, 2006 |
| Re: | Conference Call with Senior DoD Officials |
| 8:30-9:00 | |
| | neral Caldwell, Coalition Spokesman, will brief you on the progress in Iraq. will be On-the-Record. |
| | pate in this conference call, please dial (b)(2) and serator to connect you to the Analysts conference call. |
| Please R.S | 5.V.P. to (b)(6) at (b)(6) or call her at |

We hope you are able to participate.

(b)(6)

From:

Paul Vallely [vallely@(b)(6)

Sent:

Monday, December 04, 2006 10:08 AM

To:

Scasherwood@(b)(6)

Subject: Stand Up America

Great Guests today on Stand Up America

Go to <u>www.rightalk.com</u> at 1 PM EST - Streams on the internet worldwide 24 hours after the live broadcast.

All Shows archived on www.ospreyradio.us www.ospreymedia.us

Fox News Channel
Osprey Media
Paul E Vallely
Military Analyst/Radio Host "Stand Up
America"

vallely (b)(6)

tel: (b)(6) tel2

fax: 406 837 0996 www.ospreymedia.us

Add me to your address book .. Want a signature like this?

| (b)(6) | |
|--------|--|
| From: | JedBabbin(^{b)(6)} |
| Sent: | Monday, December 04, 2006 9:48 AM |
| To: | tmcinerney ((b)(6) |
| | ladd.wheeler((b)(6) twilkerson((b)(6) mgroot((b)(6) groothousen((b)(6) |

Subject: Eager for Defeat? Today's TAS

The Republicans seem as eager for defeat as the Dems. Why can't anyone recognize the fact that this war isn't about Iraq, and can't be won there? Baker-Hamilton will be ignored, properly. So Newt Gingrich should be as well.

The American Spectator

Jed Babbin
(home office)
(home fax)
(mobile)

| (b)(6) | |
|--|---|
| From (b)(6) OSD PA | , |
| Sent: Friday, December 01, 2006 12:57 PM | |
| To: (b)(6) CTR OSD PA | |
| Cc: CTR OSD PA | |

need to get (b)(6) started on mail merge to send heroes and other documents to civilian defense, military analysts and opinion leaders.

(b)(6)

From: (b)(6)
AFIS-HQ/PIA

Sent: Friday, December 01, 2006 6:44 AM

Smith, Dorrance HON OSD PA; Barber, Allison Ms OSD PA; Thorp, Frank RDML OSD PA;

Ruff, Eric Mr OSD PA; Whitman, Bryan Mr OSD PA; Wilkie, Robert, HON., OSD-LA;

Thompson, Jonathan Mr OSD PA

Subject: 12.1 Rapid Reax Rpt and 11.30 Clips

Attachments: RRR for 12.1.06.doc; Clips from Thursday.doc

Good morning. Nothing major for reaction but the RRR has a Reuters report on Taliban saying more NATO troops will just give them more targets.

Early Morning TV/Radlo headlines: World Aids Day, winter storm, ISG leaks on withdrawl recommendations, residual US/Iraq summit coverage.

Highlights from Evening clips:

To.

MŠNBC Tucker Carlson, Michael Hirsch: The Baker report will "be a bust in that it's sort of consensusing itself ... the one legacy of the Baker study group will be Bob Gates... he'll obviously going to be in there with Condi Rice preaching pragmatism. And so you will see some long impact there, long term"

MSNBC Hardball, Gen. Wayne Downing: The 3,500 proposed troop increase to Baghdad is "a drop in the bucket. I do not think that American forces are the key to that problem over there. I think the Iraqis are" and we'd be better off with 3,500 Iraqi advisers

CNN Lou Dobbs; Gen. David Grange; Our biggest problem is that our nation is at war – our troops and some government agencies are – we're not fully engaged and there's no "unity of effort"

CNN Anderson Cooper, President Carter:

- > The Iraq Study Group's proposed gradual withdrawal of troops is "better than nothing. I would prefer a much more rapid withdrawal myself"
- > Talking with Iran and Syria won't make them "a disturbing factor if they are also in conjunction with or in harmony with Egypt and Jordan and Saudi Arabia" and other countries

NPR, Michael O'Hanlon:

- > Not "wowed" by what he's heard of the Iraq Study Group report findings represent the "least common denominator sort of thinking in the sense that we'd all like to get out of Iraq"
- > "Distressed" about the report, as our policy should depend on what the Iraqis do
- > Thinks the U.S. should use its policy to create leverage and make the Iraqis "make compromises" but the group report doesn't seem to recommend that

NPR, Talk of the Nation:

- > Michael Duffy, assistant managing editor at Time magazine:
 - Mr. Gates knows "there's no easy way out" of Iraq
 - o His participation in the study group is "an advantage" to our country
 - o He has tried "to shake those institutions up(CIA and Texas A&M) at a time when neither of them wanted to be shook up and he made some progress"
 - o His military experience is lacking, which is a key weakness. "And frankly, I don't know where he's going to draw on people he will need in that e-ring, because they're going to have to clear out the entire Rumsfeld staff"
- Lieutenant General William Odom, Hudson Institute:
 - o Mr. Gates "is the right person for the job"
 - His real challenge will be to "convince the president that he has to reverse a policy that is turning out to be the biggest disaster in American history"
 - o Mr. Gates will "depend heavily on the chairman of the joint chiefs, the joint chiefs and the

- commanders in the field" and "he'll have to re-staff himself, but I think he'll be extremely well treated and extremely well and honestly served by the senior military"
- Melvin Goodman, senior fellow at the Center for International Policy and director of the center's National Security Project and worked with Mr. Gates at the CIA:
 - o Mr. Gates was "guilty of politicized intelligence"
 - o "He is not fit for this particular position" because of his lack of military experience
 - His memo to Bill Casey suggesting military action against Nicaragua "tells you about Gates' reliance on force and what he would do to ingratiate himself with a master, such as Bill Casey"

Taliban Scoff at NATO Troop Increase By REUTERS

Filed at 4:41 a.m. ET

KABUL (Reuters) - NATO's plans to send more soldiers to Afghanistan to quell a resurgent Taliban would simply give the rebels more targets, a guerrilla commander said on Thursday.

"Increasing or expanding NATO troops in Afghanistan is not a worry for the Taliban, instead it will make targets for the Taliban mujahideen much easier," Commander Mullah Obaidullah told Reuters, adding the hardline Islamists could fight for 20 years.

"After five years of continuous fighting against foreign troops, the Taliban have become a strong military power and the Taliban are able to fight and defeat the strongest army." After months of requests for more troops from NATO commanders on the ground, a summit of alliance leaders this week agreed to a small increase in troop numbers and to ease some restrictions on how and where their forces can be deployed.

Obaidullah repeated Taliban threats to step up the suicide attacks which killed several foreign soldiers before and during the NATO summit in the Latvian capital, Riga. Fighting in Afghanistan this year has been the worst since a U.S.-led coalition ousted the Taliban government in 2001.

NATO and U.S. officials say the rebels have been bolstered by the country's blossoming illegal opium trade — hitting record levels this year — and sanctuary in Pakistan. NATO leaders pledged at the summit on Wednesday to stay the course to restore peace and stability in Afghanistan.

"It is winnable, it is being won, but not yet won," said NATO Secretary-General Jaap de Hoop Scheffer of the most dangerous ground combat in the alliance's 57-year history. In October, NATO's International Security Assistance Force (ISAF) took over command of the country from U.S. forces.

Clips from Thursday, November 30

MSNBC Tucker Carlson, Michael Hirsch: The Baker report will "be a bust in that it's sort of consensusing itself... the one legacy of the Baker study group will be Bob Gates... he'll obviously going to be in there with Condi Rice preaching pragmatism. And so you will see some long impact there, long term"

MSNBC Hardball, Gen. Wayne Downing: The 3,500 proposed troop increase to Baghdad is "a drop in the bucket. I do not think that American forces are the key to that problem over there. I think the Iraqis are" and we'd be better off with 3,500 Iraqi advisers

CNN Lou Dobbs, Gen. David Grange: Our biggest problem is that our nation is at war – our troops and some government agencies are – we're not fully engaged and there's no "unity of effort"

CNN Anderson Cooper, President Carter:

- > The Iraq Study Group's proposed gradual withdrawal of troops is "better than nothing. I would prefer a much more rapid withdrawal myself"
- Talking with Iran and Syria won't make them "a disturbing factor if they are also in conjunction with or in harmony with Egypt and Jordan and Saudi Arabia" and other countries

NPR, Michael O'Hanlon:

- Not "wowed" by what he's heard of the Iraq Study Group report – findings represent the "least common denominator sort of thinking in the sense that we'd all like to get out of Iraq"
- "Distressed" about the report, as our policy should depend on what the Iraqis do
- Thinks the U.S. should use its policy to create leverage and make the Iraqis "make compromises" – but the group report doesn't seem to recommend that

NPR. Talk of the Nation:

- Michael Duffy, assistant managing editor at Time magazine:
 - o Mr. Gates knows "there's no easy way out" of Iraq
 - o His participation in the study group is "an advantage" to our country
 - He has tried "to shake those institutions up(CIA and Texas A&M) at a time when neither of them wanted to be shook up and he made some progress"
 - o His military experience is lacking, which is a key weakness. "And frankly, I don't know where he's going to draw on people he will need in that e-ring, because they're going to have to clear out the entire Rumsfeld staff"

Lieutenant General William Odom, Hudson Institute:

- o Mr. Gates "is the right person for the job"
- o His real challenge will be to "convince the president that he has to reverse a policy that is turning out to be the biggest disaster in American history"
- o Mr. Gates will "depend heavily on the chairman of the joint chiefs, the joint chiefs and the commanders in the field" and "he'll have to re-staff himself, but I think he'll be extremely well treated and extremely well and honestly served by the senior military"
- Melvin Goodman, senior fellow at the Center for International Policy and director of the center's National Security Project and worked with Mr. Gates at the CIA:
 - o Mr. Gates was "guilty of politicized intelligence"

- o "He is not fit for this particular position" because of his lack of military experience
- o His memo to Bill Casey suggesting military action against Nicaragua "tells you about Gates' reliance on force and what he would do to ingratiate himself with a master, such as Bill Casey"

MSNBC: Tucker with Tucker Carlson 11/30/06 16:03:49

SCARBOROUGH: Michael, it seems that a lot of analysts have been looking at the Baker commission and some of the trial balloons have been floated since the election and have been talking about how Bush 43 was going to begin deferring to some of the lieutenants from Bush 41's administration, and, specifically, James Baker. Again, it didn't sound like George W. Bush was persuaded this morning to move that direction. What's the headline coming out of this? That James Baker's commission is, in fact, a bust?

MICHAEL HIRSCH, NEWSWEEK: I think it's going to be a bust in that it's sort of consensusing itself, if I may use that verb, into irrelevance. I think the one legacy of the Baker study group is going to be, actually, Bob Gates, the newly named secretary of defense, who, of course, was on the Iraq study group, is from the Jim Baker Republican wing of the party, and is a counsel for management over vision. He's obviously going to be in there with Condi Rice preaching pragmatism. And so you will see some long impact there, long term.

SCARBOROUGH: Does Gates breeze through nomination process when Democrats take control of Congress?

HIRSCH: I don't think he'll have much trouble. There will be those who will bring up all the old sores, Iran contra, what he did while he was director of the CIA, what happened in

Afghanistan, for example, in the early '90s. But I don't think he'll have much problem.

MSNBC Hardball 11/30/06 17:23:52

HOST: The Pentagon has already said that to address some of those very problems, we're going to be sending another 3,500 troops into Baghdad, presumably taking them from other parts of the country, but possibly calling up more reserves from the United States -- 3,500, does that really make any difference?

GEN. WAYNE DOWNING: No. I think it's a drop in the bucket. I do not think that American forces are the key to that problem over there. I think the Iraqis are. Quite frankly, David, I'd rather see 3,500 more top quality advisers go into the Iraqi armed forces and into their special police units.

I think we'd get much more mileage out of that. I think we'll get some kind of a short-term fix, but David, I've said this for a long time. The entire United States armed forces, every one of them going over there right now could not secure that country and solve these problems. It's an Iraqi problem, we've got to help them, but we cannot do it for them. They have to do it themselves.

SHUSTER: And for that reason, the Baker/Hamilton Commission, which is expected to come back with their report next week, apparently according to leaks, they're going to suggest that 75,000 U.S. troops start a withdrawal sometime next year. What sort of impact would that have? Would that provoke the kind of chaos that the Bush administration fears with that proposal?

DOWNING: Well, we'll have to see. In many respects, David, that dove tails very nicely with what you hear Maliki saying. You know, Maliki is a smart guy. You know, there's a lot of question, is he the right guy, is he not the right guy. I've raised that question, I don't know.

But he and these other Iraqis, these are not bumbling clowns. They know what's going on. They know what is going on in the United States. Certainly a draw-down of 75,000 by say the end of next year, 12 months from now, they may be able to absorb that.

But at some point, David, I think we all recognize the United States is going to have to come home. What we want to do is not leave precipitously, and leave the Iraqis with the ability to win and be successful in this struggle.

And of course, you know that it's much more than security forces, it's much more than the military. I mean the political dimension, they have to solve these very, very difficult political problems. The different factions, they have economic problems, economy, infrastructure, all these have to be solved, David.

CNN Lou Dobbs Tonight 11/30/06 18:44:59

DOBBS: U.S. strategy in Iraq to some appears to be on the verge of major change. The Iraq Study Group is likely to recommend our troops be shifted from combat operations to a support role for Iraqi forces. But this week, the United States is sending more troops to Baghdad, in order to fight insurgents and terrorists.

Joining me now, General David Grange. General Grange, what do you think of this idea to move troops within Iraq and reposition them in Baghdad?

BRIG. GEN. DAVID GRANGE (RET), CNN MILITARY ANALYST: Well, two critical areas in Iraq. One is the Baghdad metropolitan area, and the other is the Anbar province. And in Baghdad, you have a very tough situation where someone has to provide security. The people are going to support whoever provides that security. The Iraqi army and police are not doing it, so they're sending American GIs in there.

DOBBS: You know, you and I-have -- and indeed the nation -- have been talking about.

wrestling with the issue of Iraq. We've talked about a general staff, the entire U.S. military, the command structure sitting primarily in the Pentagon, not delivering victory, calling for patience. We have the Pentagon right now, apparently, scrambling to come up with some sort of riposte to whatever the Iraq Study Group comes up with.

What are we dealing with here as we approach the fourth anniversary of this war's beginning?

GRANGE: Well, I think the biggest problem, Lou, is that the nation is not at war. You have the United States Army at war, you have the Marine Corps at war and the rest of the government agencies, and everyone else is not at war. And you can't win a war unless you have unity of effort. And that's the problem.

DOBBS: You know, General Grange, I think that is about as eloquently and accurately as anybody has put that. So what do we do? And how can a nation of conscience, a democratic nation of conscience, ask, as we do and as we have institutionalized, a military to go to war in which there is not a shared burden, a shared sacrifice? And in the instance of Iraq, in my judgment, as we have discussed before, certainly no clear strategy for victory?

GRANGE: Well, as history proves, without that unified effort, we have not won in the past. We have either had a tie or we've lost. And so, that has to be done. And I just -- it bothers me considerably that we're not going to put forth the effort, besides a new strategy -- I mean, the strategy's got to be to take down bad guys, like al- Sadr and others that are keeping the Iraqi government from being successful, and get on with the mission and accomplish it. Without a timeline; otherwise, if you use a time, time becomes the mission instead of the effects you're trying to achieve becoming the mission, and you won't win that way.

And so, now is the time not to rob Peter to pay. Paul through other places in Iraq, to reinforce Baghdad but to reinforce the entire country so

you don't leave a void, you take down the important objectives and win this thing.

CNN Anderson Cooper 11/30/06 22:19:35

COOPER: A source has told CNN that the Iraq Study Group's going to recommend a gradual but what they call meaningful reduction of U.S. troops as early as January. Do you think, first of all, that that is a good idea?

CARTER: Well, it's better than nothing. I would prefer a much more rapid withdrawal myself and I don't know what the, you know, what the recommendation will be until I see the written report. But to wait until January to start gradual redeployment with no end in sight, I think, is slower than I would prefer.

COOPER: I mean, there are some who say, look, any sort of withdrawal and the president sort of reiterated this today that any kind of withdrawal is basically endangering the future of Iraq, that it's going to embolden the terrorists and it's going to basically just weaken the future of the country.

CARTER: I don't agree with that at all. I think that a firm commitment to withdraw at sometime in the future, I don't want to put a particular date on it, will send a clear message to the Iraqi government that they have to act more firmly on their own. And I have always felt that just a mere presence of U.S. -- United States troops, you know, in Baghdad and in the troubled areas is an incentive for the terrorist acts to continue. So I think just getting U.S. troops out of the -- you might say the trouble zones will automatically reduce violence to some degree...

COOPER: Another thing the Iraq Study Group is expected to talk about is the notion of having open and perhaps direct communication with leaders from Iran and Syria. There are those who say, look, little has actually been accomplished in the past by U.S. presidents, including yourself in some cases, trying to talk to these regimes directly. Why would talking -- I think you support it now. Why?

CARTER: Syria and Iran are brought in. They won't be a disturbing factor if they are also in conjunction with or in harmony with Egypt and Jordan and Saudi Arabia and the United States and other countries which have already been named. They will be part of a compact of nations that are interested in the future of Iraq. And I don't think it would be likely that Iran or Syria would turn down that opportunity if it was extended. I don't think this would imply that the United States and Iran has to sit down across the table with each other and start negotiating about the future of Iraq. That is not in the cards at all.

COOPER: In the history of mistakes that administrations have made, how big do you think this Iraq operation has been?

CARTER: Well, obviously, it will be judged in retrospect after the whole thing is over which may be a few years in the future, but up until this point, it's been a horrible mistake. One of the worst mistakes we have made. I would say it would compares - you could argue both sides with Vietnam. But, the main thing was that it's been a quagmire in Iraq. It hasn't succeed so far. The violence is escalating, Americans have lost their lives. But I think the worst thing was the abandonment of Afghanistan. We had a good chance there after the soviets withdrew and we came in to stamp out the Taliban policies and to wipe out al Qaeda. We had unanimous support around the rest of the world. All of a sudden, we could have had the whole world on our team rebuilding Afghanistan. Giving them a glimpse of a good life in the future. I think that would have contributed to the possibility of a permanent democratic state of their choice. And I think all of that was abandoned in favor of Iraq. That adds to the seriousness of the mistake of going in to Iraq.

NPR All Things Considered 11/30/06 17:12:52

SIEGEL: I'd like to hear both of your reactions first to what was in the New York Times today, that is, the notion that the Iraq Study Group is going to call for a gradual pullback of American

combat brigades, not a firm timetable. Do you infer from that the outlines of a real policy or a compromise between the two parties as represented on the Iraq Study Group? Michael O'Hanlon, what do you think?

Mr. O'HANLON: Well to start with even though, of course, I haven't seen the report, I'm not that wowed by what I'm gathering so far. This strikes me as essentially least common denominator sort of thinking in the sense that we'd all like to get out of Iraq. The Bush administration itself has always had a plan to get out in six or 12 months or at least begin to reduce. That's always been the hope.

There's always been a Pentagon plan that would have that sort of a drawdown beginning six to 18 months from wherever we were at a given moment in time and even though the reasoning behind this group's report is slightly different and a little less of a stay the course sort of mentality than President Bush, the implications for our presence seem equally vague, always hoping that some time in the medium term future we can begin a drawdown.

It doesn't really amount to a whole lot of oomph, as far as I'm concerned, from what I've seen so far. But I want to add that caveat, that I haven't yet seen the report.

SIEGEL: Did you assume that the drawdown will be conditional upon improved Iraqi military and security force performance and therefore exactly the same situation that we're in right now, or is there a change there?

Mr. O'HANLON: Well, that's the sort of thing I'm most distressed by if these initial reports are accurate. I think that our policy should depend on what the Iraqis do. And of course, as you say, historically President Bush has been saying as the Iraqis can stand up we can stand down.

But there's also another twist that could be added at this late date which is if the Iraqis don't make some big political compromises, the idea of an indefinite American presence doesn't make much sense. So if the Iraqis want us to stay, they actually have to do better things and do more effective things in terms of government. It's in a way the flip side of the stand down argument on the military front.

And I think, in other words, we should try to create leverage. We should try to use American policy to create leverage and make the Iraqis make compromises across the Sunni/Shia/Kurdish divides that are going to be necessary if there's any hope of curtailing this civil war. And from what I can tell, the study group report is not trying to create that sort of conditionality and therefore I'm concerned about the overall tenor of its recommendation.

SIEGEL: Reuel Marc Gerecht, your reactions to the reported recommendations soon to come from the Iraq Study Group of a gradual withdrawal of U.S. forces, no deadline. What does it strike you as?

Mr. GERECHT: Well, I think in part I agree with Michael. It's not particularly overwhelming. I mean, we'll have to wait until the 6th to see the full report. But it certainly isn't suggesting anything terribly new, as Michael noted. I mean, the Bush administration, General Abizaid, since the summer of 2003 has certainly been hoping one could, you know, reduce forces. But the reality on the ground has not allowed that.

I mean, what wasn't suggested in the New York Times piece was the group coming together, at least approve of some type of surge in Baghdad, some attempt to get military control on this.

I would disagree with Michael. There is no political solution to this at the time being. There has to be a military solution first, and I thought perhaps there would be some qualified endorsement of a surge or even get that out of the military, but we didn't see that in the Times. We'll have to see if in fact there is some of that in the final report. But what we have now, I think could be qualified as a dud.

What Would You Ask Robert Gates?

(Link above goes to NPR web page with link to clip)

NPR: Talk of the Nation, 11/20

NEAL CONAN, host:

This is TALK OF THE NATION. I'm Neal Conan in Washington.

The day after the midterm elections, President Bush abruptly dismissed Secretary of Defense Don Rumsfeld and nominated Robert Gates as his replacement. Gates rose from an entry-level job at the CIA to become director of Central Intelligence in 1991. He also served the first President Bush as deputy national security adviser.

Now 63, Gates left Washington to become president of Texas A&M University but spent part of the past six months as a member of the Iraq Study Group debating new approaches to a war gone bad. Gate's confirmation hearing before the Senate Armed Services Committee is set to begin next Tuesday, one day as it happens before the Iraq Study Group presents its recommendations to the president, to Congress and to the American people.

There are questions for Robert Gates that arise from his past. Did he politicize Intelligence to accord with White House policy for example, and questions about the future? More troops in Iraq, fewer different kinds of troops, should we talk with Syria and Iran?

Later in the program, the best holiday movies of all time. You can e-mail us a nominee and a brief reason, the address is talk@npr.org. But first, questions for Robert Gates. What would you ask him if you could? Our number is 800-989-8255 that's 800-989-TALK and our e-mail address is talk@npr.org.

And we begin with Michael Duffy, assistant managing editor of Time Magazine. He's with us

here in studio 3A. Good to see you again, Michael.

Mr. MICHAEL DUFFY (Time Magazine): Good to see you, Neal.

CONAN: And Mr. Gates has given at least some answers in a preliminary form, written answers to written questions to the Senate Armed Services Committee, which will grill him on Tuesday.

Mr. DUFFY: Right several scores of pages. I think it's 70 or 80 pages of answers. It's fairly typical ritual before nomination, and he – there are some clues. They can be red in a lot of different ways. He talks in those answers about opening a dialogue with some countries around Iraq including Syria but particularly Iran, which he has done previous work on that has not been in the administration policy.

He suggests in those answers that he would have done the post war, the post invasion very differently, but he notes that that's with advantage of hindsight. And I think he also suggests at different places in his answers that there are no easy ways out here. And he does not seem to be under any illusions about how difficult this is and that was underscored, of course, in the events of the last couple of days.

CONAN: What was his role in the Iraq Study Group? That's of course the group headed by former secretary of state, Baker and the Democratic congressman – former Democratic congressman from Indiana, Lee Hamilton.

Mr. DUFFY: It's one of the advantages, I think of – at the moment that the country has that Gates was on this study group. He was involved particularly in the military end of the conversations. He sort of was part of the – a head of that little in-group within a group, Neal.

So he knows, more than anyone else I suppose - except the other members - the origins of the proposals that are being essentially announced next week. He may in fact play a fairly good role

in making them happen. They won't be new to him; he'll know the pluses and minuses of them, instinctively.

CONAN: Let me ask you also a political question. Robert Gates has been vetted by the United States Senate for many jobs in the past unless there's some remarkable change in his personal situation. That's not likely to do—disqualify him, and on the other basis of, in terms of his qualifications, the Senate seems ready to confirm him.

Mr. DUFFY: I think they might confirm, you know, a potted plant in order to get, you know, to move Don Rumsfeld out. But I think Gates has, you know, does have advantages - he's been before, a committee before. He will get grilled. There will be lots of questions about his record and it could go on for a day or more. But I do think he will be confirmed.

CONAN: Okay. Now, about the Iraq Study Group proposals, I mean this is now scheduled to come out next week. Today the New York Times published a report that says there's going to be a call for a gradual pullback. Today, we have Prime Minister Nouri al-Maliki telling ABC News we're ready here in Iraq to take over in June 2007.

Mr. DUFFY: Right. And they're also called for the kind of regional talks that Gates was answering. I think we're going to see more, if not all, of the details of this report come out over the next several days. I think the overnight reports are really just the first round. By the time we get to next Wednesday, we're all going to be quite conversant in almost everything, I think, that is in this 100-page document.

CONAN: Is there any indication that Robert Gates is likely to take issue with the White House, with the president on issues, for example of talking with Iran and Syria?

Mr. DUFFY: Well, he's going to be working for President Bush and I think secretaries of defense, no matter where they come from, or who they work for inevitably work for the guy at the top. And I suspect even Bob Gates is going to take his orders from the White House.

CONAN: Has he the reputation of an independent man or is he somebody who salutes, says yes sir and fills the job?

Mr. DUFFY: Well, he's worked for 5 different presidents, from different parties in different functions. A lot of people in Washington are placing all kinds of hopes in Bob Gates right now. The New York Times want him to be one of them. The New Realists want him to be one of them. It's a little hard to know what he's going to turn out to be. I think Gates, if he read, you know, heard all these comments, he would say, it's all true. I've been on all sides to some of these issues but it's a brand new ballgame now.

CONAN: And you described him in a piece you wrote as a person who believes himself to be a transformational figure. What did you mean by that? What does he mean by that?

Mr. DUFFY: I think what he would say is that in the most recent two jobs that he's had about running the CIA in the early 1990s and then the Texas A&M as president. He has tried to shake those institutions up. At a time when neither of them wanted to be shook up and he made some progress, not as much as he would have liked at both places. But he sees himself very much as someone who likes to do that and is capable of it.

CONAN: What questions do you have for Robert Gates? If you'd like to join the conversation, give us a phone call, 800-989-8255, 800-989-TALK. E-mail is

Let's begin Luis, Luis calling us from Unica, New York.

LUIS (Caller): Yes. Can you hear me?

CONAN: Yes. You're on the air.

LUIS: I'll keep this within 30 seconds. The overarching question that I would pose to him

has to do with the concept of Unitarian authority that has been propounded by the Bush administration in which the executive seems to be thinking that they have the authority not only to appoint but to dictate after the appointment has been made. The conduct of other officials within the Executive Branch and therefore could potentially authorize misleading conduct so the question would be, what his view is of this concept of Unitarian authority of the executive.

CONAN: Usually referred to Michael Duffy's unitary authority of the president. And I'm not sure it applies that closely to the Department of Defense, which of course, a cabinet position and a secretary of defense appointed by the president.

Mr. DUFFY: I think they're all kinds of theories that might be applied but I think any defense secretary going forward as well as the present. The only way they're going to be successful in the final two years of this administration is that they work closely with the Congress particularly on Iraq. There is much more, I think, whatever they may be saying in public today and tomorrow, I think this is going to be much more of a partnership if its going to be able to succeed. And I don't think they want to talk about that theory but I think it is the reality.

CONAN: Luis, thanks very much for the call.

LUIS: Thank you.

CONAN: And let's see if we can get another voice into the conversation. Joining us now is retired lieutenant general William Odom, formerly the chief of the NSA, the National Security Agency from 1985 to 1998, and he's been kind enough to join us here in studio 3A. Here's currently a senior fellow at the Hudson's Institute. General, good to see you again.

Lieutenant General WILLIAM ODOM (Hudson Institute): Thank you.

CONAN: What questions would you have for Robert Gates?

General ODOM: Well the question I would most like to have the answer to - he probably can't give a candid answer at this point — and that's how convinced he is that we have to out of Iraq and get out pretty soon? And whether or not he recognizes that as long as we're there we're so paralyzed that we're not going to make progress on anything else?

CONAN: So you immediately want to take him into executive session and get him (unintelligible).

General ODOM: Well there are some other questions that I would put to him and I would expect to get an open answer. If anything has been demonstrated about our poor structure by the Iraq war is that we're far too heavy in maritime forces and to sort on land and tactical air forces. And I would want to know if he's willing to address that balance. There's never been a better time to do it because I think the Congress has at last recognized that and they might well be willing to vote for it.

In the past, the lobbies for the maritime forces have been able to prevent that. I would also like to know his view on Iran and the non-proliferation policies because it seems to me, rather unambiguously the case that we pursue non-proliferation in a way that accelerates non-proliferation rather than achieves it, both in the case of North Korea and Iran.

CONAN: Accelerates proliferation is what you mean?

General ODOM: Yes. I mean, our threats of the use of sticks, regime change, etc., has caused both of those states to want nuclear weapons in the worst way so they can deter us from using those sticks, and I'd like to see some flexibility on that from him. And I think he would probably say yes, I am going to be flexible on that. Given what we know, he's been willing to sign his name to (unintelligible) relations report on Iran.

CONAN: As you look at his record – obviously, we tend to think at this moment of the secretary

of defense and the wars in Iraq and Afghanistan. There are other issues at the Pentagon: billions of dollars in appropriations, what kind of future for us it's going to be.

General ODOM: That's right. You can ask him about a lot of those. Another structural issue that I would raise in this connection is whether or not he will follow the redeployment plans that Rumsfeld's initiated, which essentially denude Europe of land forces.

And if we do that, NATO will not train up these new member forces very well. The alliance will become more and more an empty shell, which it is approaching today, and unless he's willing to take that on, I see the Atlantic Alliance in severe peril. I think we're also risking trimming down the forces and moving them back in the Far East from Korea. So I would want to know on those two fronts, too.

CONAN: Let's see if we can get a quick question in. This is Chuck in San Francisco.

CHUCK (Caller): Thanks very much. I was wondering – or a question I would love to hear the new secretary answer would be whether he thinks it's appropriate that the military seems to be getting tacked with almost a nation building mission along with the traditional military mission in Iraq, and it seems like, you know, there's a kind of a political economic reconstruction almost diplomatic dimension of the job they're having to do out there and if that's appropriate and if so, if they're getting the training they need to be able to do it.

CONAN: Yeah, the army is being trained now for counterinsurgency and for nation building as Chuck suggests.

General ODOM: Well, could I respond to that?

CONAN: Yes, please.

General ODOM: The idea that the army not do that kind of activity is new, and in all of its years of experience throughout the whole of the 19th Century – that kind of activity nation building, governing local areas that they had recently conquered or taken under authority was a major part of their activity. There was a civil affairs – civil government element – when we invaded Mexico – 1845 and 46. We had a civil affairs operation in Pyongyang, North Korea in the fall of 1950.

It's become a fad that starts, I think back under the Clinton administration, and it's been really taken up by this administration to be against it.

CONAN: Chuck, thanks very much for the call. We're going to continue with questions you would ask Robert Gates if you could. We'll talk more with Michael Duffy from Time magazine and with retired general, Lieutenant General William Odom when we come back. Also, Melvin Goodman will join us with some questions of his own.

This is TALK OF THE NATION from NPR News.

(Soundbite of music)

CONAN: This is TALK OF THE NATION. I'm Neal Conan in Washington.

Later this hour we'll read some of your nominees for best holiday movies of all time. If you have a suggestion, e-mail us now. Give us a short reason why. The address is talk@npr.org. Stay with us, it's coming up later this hour.

Right now we're talking about Robert Gates, the man selected by President Bush to replace secretary of defense Donald Rumsfeld. Gates faces confirmation hearings and plenty of questions during his confirmation hearings next week. Today, what question would you ask Robert Gates? Our guests are Michael Duffy, assistant managing editor at Time magazine. Also still with us, army Lieutenant General William Odom, retired. He served as director of the National Security Agency. He's now with the Hudson Institute in Washington, D.C. If you'd'

like to join the conversation: 800-989-8255, 800-989-TALK. E-mail is talk@npr.org.

And General Odom, you worked in intelligence. Robert Gates worked in intelligence. The CIA has a very different culture than that of the Pentagon. Is he the right man for the job?

General ODOM: I think he is. In fact, it's hard to come up with a better choice among those that would be available and acceptable to this administration. And I've known him for a long time and I've seen him mature. I know that he's turned down a couple of jobs that this administration has begged him to take, so you can't accuse him of now having excessive case of Potomac fever and just wanting a job.

And I think his sense of history probably has already made him remember Clark Clifford's role in the Johnson administration. He came in and replaced Secretary McNamara and quietly behind the scenes began to turn the war around in a big way in Vietnam, a war that was not in our interest but we pursued it anyway and that's, I think, very (unintelligible) of the situation today.

So, I think he will bring that viewpoint, and if he wants a place in history he'll try to play that role. The real question I would have about him is—and for anybody—can he work in a way that convinces the president that he has to reverse a policy that is turning out to be the biggest disaster in American history, but a policy in which this man has so firmly harnessed his horse that it's very difficult to see him emotionally, psychologically being willing to accept that kind of a change. I think that's the real challenge that Gates faces.

He has a little advantage in that he's close to Baker and to the father of the present president, so he can't be just seen as a personal enemy or one who would easily turn into a personal enemy and a mistrustful person of the president.

CONAN: Let's see if we can get another caller on the line. This is Bill. Bill calling from Idaho. BILL (Caller): Hi, thanks for taking my call.

CONAN: Sure.

BILL: My question for Mr. Gates would be how he plans to fix what appears to me to be a staffing emergency in our military and make it so that we can have our reserves on reserve and have our national guard available for domestic emergencies.

CONAN: The situation, Michael Duffy, of the National Guard and the reserves is becoming more and more of a hot-button issue here in Washington, D.C.

Mr. MICHAEL DUFFY: Last week or two weeks ago, General Abizaid, the CENTCOM commander, was asked on Capitol Hill repeatedly: Could he send — could we send more troops if we decided to do that? And Abizaid said, repeatedly, though a bit sotto voce, I simply don't have them. I don't have any I can send. I can send them for a while but I can't keep them there for very long. I think he was talking months, certainly not years.

CONAN: And there was a proposal floated to send three battalions of combat engineers to Baghdad, but nobody's mentioning where those battalions may come from.

Mr. DUFFY: Yeah, they may actually send a few more to train and redirect some of the troops that they have into training purposes and away from combat. I think also the Baker Plan anticipates some of that. But there's simply is no bench left without seriously degrading readiness and rotation levels, which are important.

CONAN: Bill, thanks very much for the call.

Here's an e-mail we got from Paul in Columbus, Ohio: I would simply ask Mr. Gates to give his definition of success and what the practical affects on the ground in Iraq would be as a result of that success. And success – these words, General Odom, success, victory, stay the course

- that's already been expunged from the president's lexicon, but also civil war - all of these taking on enormous symbolic freight here in Washington.

General ODOM: The most I think you can achieve in Iraq with any surety is to pull out your troops. I don't think there's any way to prevent a lot of the untoward things happening which were foreseeable and which the president and his cabinet officials have said they were not going to allow to happen. Those were going to happen no matter how long we stayed. So I'd say the best measure is whether he can get our troops out without taking a lot of casualties, without falling into warfare and having to fight their way out, much the way we did in the last days in Vietnam.

CONAN: As you look at his job ahead, are there areas on which – very experienced men – but are there areas in which he's going to have to play him some catch-up ball?

General ODOM: I think he will depend heavily on the chairman of the joint chiefs, the joint chiefs and the commanders in the field. That's the wisest thing for him to do. They have the most experience now, and I'd say the record thus far shows they've been more prudent in their behavior than the civilian leadership, and he'll have to re-staff himself, but I think he'll be extremely well treated and extremely well and honestly served by the senior military.

CONAN: General Odom, thanks very much for being with us today. Bill Odom, a retired lieutenant general in the United States army, former head of the NSA from 1985 to 1988, now a senior fellow at the Hudson Institute, was kind enough to join us here in Studio 3A.

Also with us in the studio is Melvin Goodman. He's a senior fellow at the Center for International Policy and director of the center's National Security Project. He was an analyst at the Central Intelligence Agency from 1966 to 1990 and worked with Robert Gates on Soviet foreign policy during the 80s. He testified against Robert Gates in hearings in 1991 when

Gates was nominated to become director of central intelligence, which he was eventually confirmed and served in that role. And Melvin Goodman, nice to have you on TALK OF THE NATION.

Mr. MELVIN GOODMAN (Senior Fellow, Center for International Policy; Director, National Security Project): Thank you, Neal. Good to be with you.

CONAN: And what questions would you have for Robert Gates?

Mr. GOODMAN: Well, I would start with Iran-Contra because this raises very important in issues of integrity, and I think we've jumped ahead to Iraq without looking at the background of the character of this man. We just passed the 20th anniversary of the revelation of Iran-Contra and remember that Gates got into trouble in 1987 when he was nominated to be CIA director and had to withdraw his nomination because no one believed him when he said he knew nothing about Iran-Contra. This begs questions about his testimony in April 1986 when he was named deputy director to Casey and he was asked about Iran-Contra...

CONAN: Bill Casey, the former director of Central Intelligence.

Mr. GOODMAN: Former director. And we know from documentation and from the Walsh special prosecutor of Iran-Contra that Gates knew about the HAWK's deliveries. He knew about the exorbitant prices that the Iranians were being charged that set up the diversion of profits to the Contras. He knew all of this and revealed nothing.

So I would ask him what has he learned from the Iran-Contra escapade – his role in it. And since the motto at the CIA - and I entered the building every morning for 24 years – is To Know the Truth. Why didn't he make a greater effort to learn the truth – this very zealous man, this very tenacious man, this man with a great memory – how come he remembered nothing?

And so when you get to his 1991 nomination to be CIA director, which he passed, nevertheless he attracted more than 31 votes more than all the votes against all of the CIA directors in history because 31 people didn't believe him about Iran-Contra and they didn't believe his role about politicizing intelligence because they had evidence that he clearly politicized intelligence on the Soviet Union, on arms control in Afghanistan. These are serious problems.

CONAN: Explain to us what you mean by politicizing intelligence.

Mr. GOODMAN: Politicizing intelligence is very basically putting a spin on intelligence. It isn't done by policymakers, it's done by intelligence officials. This is how we got into the war in Iraq in the first place. That was with politicized intelligence. The CIA did a terrible job. The White House made it worse, but it's kind of interesting that they're turning to a man for a solution to a problem that was created by politicized intelligence who not only has a tendency toward politicization but a tendency toward over-reliance on force and a tendency toward not telling truth to power.

Gates was guilty of all of this in the 1980s when he served his master at that time, William Casey, the CIA director. And one final point about fitness. No, he is not fit for this particular position because when you look at the really effective secretaries of defense – and I would put Harold Brown and Bill Perry at the top of my list – they had experience in military weapons acquisition, military reform, service rivalries and industrial experience. Gates has none of that and I don't think the Texas A & M experience really counts as a test, and I really have no idea what Michael is talking about when he talks about Gates as a transformational leader.

When he came back the CIA in 1991 he tried to give up most of his – the intelligence on military affairs to the Pentagon and the Defense Intelligence Agency. So Gates is just not that brave character, and to compare him to Clark

Clifford, well I've met Clark Clifford. Bob Gates is no Clark Clifford.

CONAN: Michael Duffy, if you want to get back in on that transformational aspect.

Mr. DUFFY: I think Gates would think of himself as a transformational aspect. I think that's part of his, sort of calling card at the moment. I do think these are going to be issues that Melvin raises that will be all over this hearing next week. There are ten senators who voted against him 16 years ago who are still in the senate. They're all going to probably give him a hard look this time.

Mr. GOODMAN: Twelve actually.

Mr. DUFFY: Is it 12?

Mr. GOODMAN: Twelve.

CONAN: Anyway. Let's get another caller on the line, and this is Rose. Rose, calling us from New Jersey.

ROSE (Caller): Yes, thank you for taking my call.

CONAN: Sure.

ROSE: I would like to simply ask Mr. Gates why he will not come forth on the issue of the October Surprise. I have personal knowledge of this cause I worked in a club in Manhattan where this all happened. And...

CONAN: This would've been back in October 1980.

ROSE: October of 19...

CONAN: Seventy-nine, yes.

ROSE: Yeah. And I had worked there the...

CONAN: Well, the October surprise would've. been for the election, which was in 1980.

ROSE: Yes, yes. And in the spring of that year, this whole crowd came in and were basically putting Iran Contra together. You know, Iran Contra was set far, far before it was actually admitted to. And this man has to be loyal to people. Now he was working for Jimmy Carter. How loyal was he to Jimmy Carter, to come over to the Republican side and plot with these people the mess that we are now in?

I mean, this war situation hasn't been created overnight. This situation cooked for a long time. And it didn't happen in '84 or '86, it happened in '79. I saw these people, you know, making their plans, unfortunately.

CONAN: Rose, thanks very much for the call. We appreciate it.

ROSE: Thank you.

CONAN: Okay. The October Surprise, in 1980?

Mr. GOODMAN: Well, Rose is confusing Iran Contra and the October Surprise. In 1980, Bob Gates was sort of an assistant to Brzezinski. And he was aware of all of the...

CONAN: Zbigniew Brzezinski, then the...

Mr. GOODMAN: The national security advisor to Jimmy Carter. And of course, Carter was desperate to do something about the hostages before the election, because the election was going to turn on that issue - and of course, they knew that. And a lot of people felt - and I've talked to many people who believe this, I don't think it can be proved - that Gates was the source to the Republicans, who brought them information about what the Carter administration was planning to get the hostages released and the kinds of discussions they were starting up with the Iranians.

And then Reagan and Casey, and others, did their darnedest to get the message to the Iranians - they should do nothing until the Reagan administration gets into power. And remember, this is the kind of thing Gates has always done in the past to prepare himself for the next job. So is it plausible? Of course. But do we know this? Not really.

But Iran Contra came four years later.

CONAN: And I guess the precipitating factor for Iran Contra was the Congress's passage of the Boland Amendment, which prohibited aid to the Contras in Nicaragua, which was not passed until after the election in 1980.

Mr. GOODMAN: Exactly. But what's very important about the Boland Amendment is, two weeks after it was passed, Gates wrote a secret memo to Bill Casey, recommending the use of airpower against Nicaragua - which would've been a violation of all law that the United States was involved in that time, in Central America, was far to the right of Ronald Reagan and Bill Casey - and fortunately was ignored.

But it tells you about Gates' reliance on force and what he would do to ingratiate himself with a master, such as Bill Casey. There were other memos like this, recommending force.

CONAN: We're soliciting your questions for Robert Gates. Give us a call, 800-989-2855. Email talk@NPR.org. You're listening to TALK OF THE NATION from NPR News.

And let's get Dan on the line. Dan in Fleetwood, Pennsylvania.

DAN (Caller): Yes. I'd like to ask just one question. I'm 71 years old, I served in the Navy four years, I'd like to know if Mr. Gates has ever been in the military. And if not, what did he do during Vietnam and how did he set aside his military obligation?

CONAN: Michael Duffy?

Mr. DUFFY: I believe he was briefly in the Air Force, and then quickly moved into the Intelligence Training Program. And I would guess this is mid-60s.

CONAN: And he was an analyst at the CIA, not a field operator.

Mr. DUFFY: Correct.

CONAN: So he would've been based, presumably, either at an embassy or here in Washington, D.C., for the most part.

Mr. DUFFY: Exclusively in Washington...

DAN: But was he in the military?

Mr. DUFFY: Yes. He went into the Air Force in 1966 and he was slated for a position in intelligence and strategic affairs. In other words, assigned to a missile launch site, somewhere in the far West. But he found a way to do his Air Force obligation by coming to CIA as an analyst. And that's where we served together as Soviet analysts in '67 and '68 and for the period after that. So as far as his military experience - he has none.

And I think this is part of the weakness in terms of his fitness. And frankly, I don't know where he's going to draw on people he will need in that e-ring, because they're going to have to clear out the entire Rumsfeld staff. It's not just going to be Rumsfeld who's going to have to go, it's going to have to be Steve Cambone - the deputy director or undersecretary for intelligence - and people like that.

And Gates doesn't have a wide circle of associates, so this is going to be an interesting challenge for him.

DAN: Thank you for taking my call.

CONAN: Appreciate it, Dan.

DAN: Thank you. Bye, bye.

CONAN: Bye, bye. Let's go to now to Cathy(ph). Cathy, calling us from North Carolina.

CATHY (Caller): Yes. Thank you for taking my call.

CONAN: Sure.

CATHY: I would like to ask a question of Mr. Gates, about Afghanistan. All the talk is about Iraq, because that seems to be where the crisis is, but we seem to lose sight of the fact that we've had troops in Afghanistan for two years longer. And the situation there has not only, not gotten any better, but it's deteriorating. And I just wonder if we have, as a nation, resigned ourselves to a permanent presence in Afghanistan, or if there is any indication, within the military community, of perhaps a change in the status of our presence there.

CONAN: And, Michael Duffy, of course, Afghanistan a major subject that they've just completed NATO summit in Riga.

Mr. DUFFY: Yeah. Well, there's a change contemplated, and it's in the addition of troops. It's not a reduction. They've increased the number of U.S. troops in Afghanistan, from about 10,000 a year ago to closer to 16,000 now, because they have huge trouble in the southeast part of the country with the resurgence of the Taliban.

CONAN: So, Cathy, did you want to ask him if he would keep those troops there - continue the mission?

CATHY: I'm talking long term. I mean, that additional troops is to address the current problem with the resurgence of the Taliban. But is there a long-term plan, or are we just going to stay there and occupy as we've done in South Korea, for the, you know, foreseeable future?

CONAN: Did you want to get in on this, Melvin...

Mr. GOODMAN: Well, we don't have any longterm plans. We don't have one for Iraq and we don't have one for Afghanistan and it's not clear that Bob Gates is going to change that. Let's give

Donald Rumsfeld some credit. Donald Rumsfeld learned, in 2001, that the military had no plan to deal with terrorism in Afghanistan and didn't want to get involved in Afghanistan.

That's how the CIA jumped in to Afghanistan. And the CIA provided the real heroes of the war against al-Qaida and against the Taliban. But there was no staying power on the part of the United States. So the same mistake we made after the Soviets left and the mujahideen emerged into power, and letting that country just deteriorate and go into total chaos, we're in the process of doing that again, cause the Taliban is back in that country in tremendous strength and are operating very effectively. This is a serious worry and a challenge for Bob Gates.

CONAN: Cathy, thanks very much. Appreciate it

CATHY: Thank you.

| Control Control Control |
|-------------------------|

The fact that the Saudis raised the stakes to the degree they have made an otherwise boring scandal a real diplomatic nightmare. Best, Jed.

RealClearPolitics - Articles - Saudi Diplomatic Smackdown

| Jed | Babbin | |
|--------|--------|---------------|
| (b)(6) | | (Home Office) |
| | | (Mobile) |
| | | ` |

| (b)(6) | |
|---|---|
| From: Sent: To: Cc: Subject: | (b)(6) OSD PA Wednesday, November 29, 2006 3:59 PM (b)(6) OSD PA;(b)(6) OSD PA;(b)(6) CTR OSD PA (b)(6) CTR OSD PA (b)(6) CTR OSD PA (b)(6) CTR OSD PA (c)(6) CTR OSD PA (c)(6) CTR OSD PA |
| ounjust. | TVE. Dr. Prinkelineologi |
| I spoke to (b)(t information or | briefly today and am told we're close to being able to rollout the latest Dr. Winkenwerder report. |
| Ideas to highl | light the results: |
| presentation t Experts Brief FNC's contribu | McCausland, Colonel Ret., CBS News military analyst Provide power point to Opinion Leaders, military analysts and others Brief Civilian Defense Dr. Sanjay Gupta, CNN Medical News Correspondent Brief Dr. Manny Alvarez, ating medical expert National and Regional Radio Interviews Roundtable with you and/health care reporters |
| Please let me to implement t Thanks. | know if you have any other suggestions in additon to how we can move forward this. |
| To: (b)(6) (b)(6) LtCol C | OSD PA November 27, 2006 2:43 PM OSD PA; (b)(6) OSD PA; (b)(6) CTR OSD PA; (b)(6) |
| A11, | |
| Any update on | the Winkenwerder report and developing outreach strategy? |
| To: (b)(6) Cc: (b)(6) | OSD PA November 14, 2006 1:13 PM OSD PA CTR OSD PA; (b)(6) OSD PA Or. Winkenwerder |
| Hi (b)(6) I talked to Co officer to get | ol. Keck about it and he has asked (b)(6) Dr. Winkenwerder's account with you to discuss! |
| From: (b)(6) Sent: Tuesday. To: (b)(6) Cc:(b)(6) Subject: RE: D | OSD PA November 14, 2006 12:12 PM OSD PA CTR OSD PA; (b)(6) CTR OSD PA; (b)(6) OSD PA |

Gracias!

| | 26/19/40 | | | nia nekonan | | 5555a | | | | | | |
|-------|----------|-----|------|-------------|-------|-------|--------|-----|-----|----|-----|----|
| From | (D)(6) | J | | | | o, | SD PA | A. | | | | |
| Sent: | | | , No | oven | ber | 14, | 200 | 12: | 10 | PM | | |
| To: |)(6) | | | | (| CRC | PA | | | | | |
| Cc: |)(6) | | (| CTR | OSD | PA; | (b)(6) | | | | OSD | PA |
| Subje | ect: | RE: | Dr. | Wir | ikeni | werd | er | | 101 | | | |

let me find out the details...

| From: (b)(6) | | OSD PA | | | |
|--|------------|--------------------|-------|-----------------|------|
| Sent: Tuesday, To: (b)(6) | November | 14, 2006 OSD PA | 12:09 | 5553A8558855555 | |
| Cc: (b)(6) Subject: Dr. W Importance: Hi | inkenwerde | | | os: | D PA |
| Dear (b)(6) | | | | | |

Is the new Dr. Winkenwerder report coming out soon? I'm told it's the 15th of each month?

I have a snowflake that we're supposed to move heaven and earth to get more publicity for the next report, if possible - radio, surrogate briefings, etc.

Regards,

(b)(6)

| (b)(6) | |
|---|---|
| From: Sent: To: Cc: Subject: | (b)(6) OSD PA Wednesday, November 29, 2006 11:24 AM (b)(6) OSD PA CTR OSD PA RE: Sec Def December Media |
| Excellent. | |
| To:(b)(6) Cc:(b)(6) Subject: RE: (| OSD PA ay, November 29, 2006 11:24 AM OSD PA CTR OSD PA Sec Def December Media |
| 12th i'll o | still says monday, the last email i saw from (b)(6) said tuesday the confirm and then (b)(6) and i can sit down and talk about how best rd with it. |
| thanks (b)(6) | |
| From: (b)(6) Sent: Wednesd: To: (b)(6) Cc: Subject: FW: S | OSD PA |
| SEC DEF meetir | ng with military analysts is officially back on. |
| Sent: Wednesda To: Whitman, B | OORTRANCE HON OSD PA Ray, November 29, 2006 9:39 AM Bryan Mr OSD PA; Thorp, Frank RDML OSD PA; Thompson, Jonathan Mr OSD PA; OSD PA; (b)(6) OSD PA; (b)(6) CIV SD; (b)(6) OSD PA; Haddock, Ellen (Katie), |
| Cc: Abbott, Ca | otherine COL OSD PA; (b)(6) OSD PA Def December Media |

Attached is the latest media schedule for the Secretary.

SECRETARY RUMSFELD—DECEMBER MEDIA

Friday, December 1st

Bradley Graham—Office Tour—for upcoming book

Union League Speech—Philadelphia

Friday, December 8th

Town Hall Meeting w/CJCS

Monday, December 11th

Military Analysts Lunch (off the record)

Wednesday, December 13th

Awards Ceremony

American Supports You Summit

Thursday, December 14th

Farewell Message to the Troops-Pentagon Channel Taping

Friday, September 15th

Farewell Ceremony

| 5775-10 <u>2</u> 411414141411111111 | |
|-------------------------------------|---|
| (b)(6) | |
| From: | Caldwell William B MG MNFI DCS STRATEFF [william.caldwell@(b)(6) |
| Sent: | Tuesday, November 28, 2006 9:56 PM |
| To: | (b)(6) OSD PA |
| Cc: | (b)(6) OSD PA(b)(6) CTR OSD PA; Smith, Dorrance HON OSD PA; |
| | Thompson, Jonathan Mr OSD PA (6)(6) COL STRATEFF; Wright Rudy MG MNFI STRATEFF; (6)(6) MAJ MNFI STRATEFF; |
| | STRATEFF (19)(6) MAJ MNFI STRATEFF; (19)(6) MAJ MNFI STRATEFF; (19)(6) DIV MNFI STRATEFF COMMS DIV |
| Subject | t: [U] RE: Today's Conference Call Postmortem |
| • | |
| Classifi | cation: UNCLASSIFIED//FOR OFFICIAL USE ONLY |
| part of yo | ou did a great job hosting, and more importantly pulling it all together. Great suggestion on the |
| V/r E | Bill |
| Origin | nal Message |
| From (b)(6 | OSD PA [mailto ^{(b)(6)} dnesday, November 29, 2006 1:35 AM |
| To: Caldy | vell William B MG MNFI DCS STRATEFF; ^{(b)(5)} COL STRATEFF; Wright Rudy MG |
| MNFI ST | RATEFF (b)(6) MAJ MNFI STRATEFF; (b)(6) MAJ MNFI |
| STRATE Cc:(b)(6) | FF;(b)(6). CIV MNFI STRATEFF COMMS DIV OSD PA(b)(6). CTR OSD PA; Smith, Dorrance HON OSD PA; |
| | on, Jonathan Mr OSD PA |
| Subject: | Today's Conference Call Postmortem |
| | or helping host the conference calls this morning. Receivingeedback |
| | |

Mary Matalin: "I came on at 8:35 and the Q&A was already in progress.

Newt Gingrich military advisor and AEI Navy Fellow Capt. Ron Weisbrook: "Thanks for letting me listen in this morning on teleconference with MG Caldwell. I have sent a synopsis to Speaker Gingrich."

VFW Call: 16 members called, including, Colorado, North Dakota, Hawaii, Oklahoma, Kentucky and VFW National Executive Director Bob Wallace. To our knowledge, today's call was the first-ever MNF-I to VFW Q and A session like this.

As a follow up, we sent all 50 chapters MG Caldwell's press conference transcript from today, MG Caldwell's most recent op-ed and the Emb. Baghdad/MNF-I current JPAC.

As Mr. Wallace urged, we will continue to work proactively with the members - hosting future calls, providing them with materials they can use to communicate with their members and other initiatives.

Opinion Leader Call: Nine called, including: Vin Weber, Clark &

NY TIMES

Very helpful. Thank you."

Weinstock, Washington, DC; Ron Weisbrook, American Enterprise Institute, Washington, DC; Cliff May, Foundation for Defense of Democracy, Bethesda, MD; Linda Chavez, Creators Syndicate, VA; Ari Fleischer, Ari Fleischer Communications, Pound Ridge, NY; Rich Galen, Washington, DC; Victor Hanson, Media Services, CA; Mary Matalin, Alexander, VA; Tom Boggs, Patton Boggs, Washington, DC.

As a follow up, we sent all invited guests MG Caldwell's press conference transcript and the JPAC. This is another group we'll continue to work with on OIF and other opportunities throughout DoD.

Full attendance lists are attached.

ς.

Next steps with MNF-I: We're working with LTC Martin-Hing to have LTG Chiarelli talk to retired military analysts next week, before he rotates out. We're working with American Leglon to host a call with MG Caldwell along the same lines as the VFW call today.

Your feedback and suggestions are always welcome to make this program as helpful and productive as possible.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure
under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9,
"Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy
Review of DoD Information for Public Release" apply.

| b)(6) | |
|--|--|
| From: Sent: Tuesday, November 28, 2006 4:21 PM To: (b)(6) OSD PA Subject: FW: PA Lunch w/Secretary Rumsfeld. | |
| Hi guys Just want to make sure you have this ab | |
| From: (b)(6) CIV SD Sent: Tuesday, November 28, 2006 4:19 PM To: (b)(6) CIV SD; Barber, Allison Ms OSD PA; (b)(6) (b)(6) OSD PA; Whitman, Bryan Mr OSD PA; (b)(6) SD; Ruff, Eric Mr OSD PA; Lawrence, Dallas B Mr OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) | |
| (b)(6) CDR OSD PA; Smith, Dorrance HON OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) COL OSD PA; (b)(6) OSD PA Subject: RE: PA Lunch w/Secretary Rumsfeld. | |
| We would like to do the military analysts luncheon on TUESDAY 12 December: 11:45am-12:00 - PA Prep w/D. Smith 12:00pm-12:45 - Military Analysts Luncheon Thanks - (b)(6) | |
| From: (b)(6) Sent: Tuesday November 28, 2006 11:44 AM To: (b)(6) CIV SD; Barber, Allison, CIV, OASD-PA; (b)(6) CIV, OASD-PA; Whitman, Bryan, SES, OASD-PA; (b)(6) CIV, OASD-PA; (b)(6) CIV SD; Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA; Bucci, Dr. Steven CIV SD; (b)(6) (D)(6) CDR, OASD-PA; Smith, Dorrance, HON, OSD-PA; Bucci, Dr. Steven CIV SD; (b)(6) CDR, OASD-PA; Smith, Dorrance, HON, OSD-PA; Bucci, Dr. Steven CIV SD; (b)(6) CDR, OASD-PA; Smith, Dorrance, HON, OSD-PA; Bucci, Dr. Steven CIV SD; (b)(6) CDR, OASD-PA; COL OSD PA; (b)(6) CIV, OASD-PA | |
| Subject: RE: Lunch w/Secretary Rumsfeld. I have been told to cancel this lunch (7 Dec) and instead SecDef wants to do a luncheon with military analysts on Monday 11 December, let me get back to you to confirm the dat and time for 11 Dec - Thanks (b)(6) | |
| From: (b)(6) CIV SD Sent: Friday, November 17, 2006 10:24 AM To: (b)(6) CIV SD; Barber, Allison, CIV, OASD-PA; (b)(6) CIV, OASD-PA; Whitman, Bryan, SES, OASD-PA; (b)(6) , CIV, OASD-PA; (b)(6) CIV SD; Ruff, Eric, SES, OSD; Lawrence, Dallas, OASD-PA; Bucci, Dr. Steven CIV SD; (b)(6) CDR, OASD-PA, Smith, Dorrance, HON, OSD-PA; Bucci, Dr. Steven CIV SD; (b)(6) COL OSD PA; (b)(6) Sgt OSD PA; | |
| (b)(6) OSD PA; Abbott, Catherine COL OSD PA; (b)(6) CIV, OASD-PA Subject: Lunch w/Secretary Rumsfeld. | |

Secretary Rumsfeld mentioned this morning about getting the "talking heads" in for lunch - wondering if Thursday 7 December would work? What is a better name for them.??

11:30am-11:45-PA Prep 11:45am-12:45 - Talking Heads Luncheon

Let me know - thanks,

| NATI ZANTAZAR GATA SARAKAR KARAKAR KARAKAR KARA |
|--|
| K0A4470000000000000000000000000000000000 |
| (0.07/2019/09/0000000000000000000000000000000 |
| DOWN CONTROL OF THE PROPERTY O |
| 000000000000000000000000000000000000000 |
| |
| |

2

From:

JedBabbin((b)(6)

Sent:

Tuesday, November 28, 2006 1:33 PM

To:

Ruff, Eric Mr OSD PA

Subject: Re: Friday

Eric: Thanks. Just sent message to Nelson. Best, Jed.

Jed Babbin (b)(6)

(Home Office) (Mobile)

NY TIMES

5316

From:

Ruff, Eric Mr OSD PA

Sent:

Tuesday, November 28, 2006 12:59 PM

To:

'jedbabbin@b)(6)

Subject:

Re: Friday

Jed, you should run this by abizaid's pao, col (b)(6) is the guy you want there.

Casey is in b'dad and clo

Mg caldwell, whom I believe you spoke to as part of his briefing to the analysts, might be available too. He's been out talking about the civil war issue.

----Original Message---From: JedBabbin(b)(6)

To: Ruff, Eric Mr OSD PA

Sent: Tue Nov 28 12:50:44 2006

Subject: Friday

Eric: I'm subbing for Bill Bennett 0600-0900 EST Friday. Would Casey or Abizaid like to come out to play? Please let me know. Best, Jed.

Jed Babbin

(home office) (home fax) (mobile)

From:

Barber, Allison Ms OSD PA

Sent:

Tuesday, November 28, 2006 11:33 AM

To:

Lawrence, Dallas B Mr OSD PA

Subject:

FW: Unofficial Schedule

Нi

This just in....

----Original Message----

From: Smith, Dorrance HON OSD PA

Sent: Tuesday, November 28, 2006 11:30 AM

To: Barber, Allison Ms OSD PA; (b)(6)

OSD PA;

To: Barber, Allison ...
Whitman, Bryan Mr OSD PA
OSD PA; Abbott, Catherine COL OSD PA

Subject: Unofficial Schedule

Subject to change it appears that the SD will have the following on his schedule:

December 8th-Town Hall Meeting

December 11th-Military Analysts Lunch

December 14th -Pentagon Channel Message to the Troops

December 15th-Farewell Ceremony

From:

(b)(6)

OSD PA

Sent:

Monday, November 27, 2006 1:35 PM (b)(6) OSD PA;(b)(6)

To:

Subject:

FW: From Pentagon Public Affairs:

Attachments:

image001.gif

Folks, not sure if you have this already. Dorrance had me send out a response to nyt editorial to military analysts and got this as an updated email for wayne downing.

----Original Message----

(b)(6)

From: Wayne A. Downing [mailto:wadown@Sent: Monday, November 27, 2006 1:08 PM To: (b)(6) OSD PA

Subject: Re: From Pentagon Public Affairs:

new email

wadowng(b)(6)

image001.gif (241 B)

| b)(6) | |
|-------|--|
| From: | JedBabbin@ ^{b)(6)} |
| Sent: | Monday, November 27, 2006 8:17 AM |
| To: | trncinerney $(b)(6)$ nashct $(b)(6)$ Glenstrae 77 $(b)(6)$ RLIRM 41516 $(b)(6)$ USAGirl 1957 $(b)(6)$ WSS inter $(b)(6)$ roberth scales $(b)(6)$ |
| | ladd.wheeler@b)(6) twilkerson@b)(6) ShepDonald@b)(6) mgroot@b)(6) groothousen@b)(6) |

Subject: More on Iraq - today's TAS

A few good words from the Tory Shadow Defense Minister may be what we needed. If only we'd listen.

The American Spectator

Jed Babbin (h)(6) (Home Office) (Mobile)

From:

(b)(6

Sent:

Monday, November 27, 2006 6:53 AM

To:

Smith, Dorrance HON OSD PA; Barber, Allison Ms OSD PA; Whitman, Bryan Mr OSD PA; Ruff, Eric Mr OSD PA; Thorp, Frank RDML OSD PA; Thompson, Jonathan Mr OSD PA;

Wilkie Robert CIV OSD-LA

Cc:

(b)(6) OSD PA (b)(6) OSD PA

Subject: Rapid Reax Rpt for 11/27 and Sunday Clips - No RR Items for this morning

Here are the clips. Apologies for the formatting (computer problems).

CNN Lou Dobbs:

"« Syndicated columnist Miguel Perez: ;§Going big; ";V which Gen. Abizaid
has suggested - is the right answer

"New York Daily News" columnist Errol Louis: Where the troops go is just as important as how many go

CNN With Wolf Blitzer:

"« Gen. DeLong:

- o Doesn; t support the draft
- o Gen. DeLong: Bringing in more troops to Iraq won; thelp unless there; s a new or more competent government in place
- « Gen. Grange:
- o Believes in some kind of national service/support, but not the draft o Gen. Grange: Doesn; | t support adding troops to populated areas, but rather, to the borders of volatile areas, like the Iranian/Syrian border
- o Both the Army and the Marines are strained; the military | Sneeds to rebuild itself; for the current and long term situations

CNN Lou Dobbs This Week 11/26/06 18:48:00 PILGRIM: Joining me now, Democratic strategist Robert Zimmerman, "New York Daily News" columnist Errol Louis and syndicated columnist Miguel Perez.

And welcome to all of you gentlemen; K

PILGRIM: Let me read you something that General Abizaid said this week. And he said, "I could see a series of options coming together where you might have a short-term increase for a good reason." -- increase in troops -- "It would have to be tied to a specific plan."

As you suggested, there are many plans. The Fentagon has one, the go big, go long, go home. Do you believe that General Abizaid is signalling that he wants to go big, bring in more troops and that he sees this as perhaps the way to go?

PEREZ: I think that going big is the way out. And I think that's the signal that he's sending, absolutely.

LOUIS: There are, I think, a lot of maneuver type questions as well. Whether or not -where are you going to put those -- if you go big, where do you put those troops? Are they
going to be on the Syrian border? Are they going to be trying to make a statement to Iran?
Are they going to be supporting the Kurdish development in the northern part of the
country? Where they go is almost as important as how many are there.

PILGRIM: And you have Charlie Rangel suggesting perhaps a draft on top of this. Is the political will there of the Americans?

ZIMMERMAN: You know, I must tell you the American people have shown repeatedly the strength and courage and commitment to fight the war on terror. What we're not seeing from our political and civilian leaders is the proper planning and execution of the plans to fight the war effectively.

It's really not a question of -- to me -- where the military goes. It brings back memories

to me of what our military leaders said in Vietnam, just a bit more escalation. If we're going to get there, we need to have a plan in place and we need to have an accountability in place to get the job done.

PILGRIM: All right, gentlemen. We'll take a quick break. We'll be right back.

CNN Late Edition with Wolf Blitzer 11/26/06 11:45:17
BLITZER: Welcome back to "Late Edition." I'm Wolf Blitzer in Washington.
This week it was reported that an ongoing Pentagon review is considering three options for the way forward in Iraq: Go big with more troops, go long with fewer troops but a continued presence for a longer period of time, or simply go home. Joining us now, two top retired U.S. generals. In Tampa, Florida, the former deputy of the U.S. military Central Command, retired Marine Corps Lieutenant General Michael DeLong, and in Oak Brook, Illinois, Brigadier General David Grange. He's also our CNN military analyst. Generals, welcome back.

And General DeLong, I'll start with you. Charlie Rangel, the Democratic congressman from New York, made some waves over the past week suggesting, and I'll read to you what he said last Sunday. He said, "I don't see how anyone can support the war and not support the draft." He wants to reinstate the military draft. What do you think about that idea?

LT. GEN. MICHAEL DELONG (RET), MARINE CORPS: Well first of all it's not new from the representative, but I don't support that. The current way that we do business right now, the military, we've got the best young men, best young ladies, the best force that we've ever had. I joined in the late '60s when they had a draft. I came from the Naval Academy and watched the services grow. And each service brings its own unique style, but the way we're doing it right now with the all-volunteer force is by far the way to go.

BLITZER: What about you, General Grange? What do you think?

BRIG. GEN. DAVID GRANGE (RET), CNN MILITARY ANALYST: Well, I think there should be something with national service. I believe that deeply, especially when they just released from Washington, D.C., the National Civic Health Index showing a lack of sense of service or participation, volunteerism, trust in others. And I think that it's more than just the military. I think the sense of service is a national issue for just the civic health, the civic engagement, and if you look at homeland security, there's many organizations and agencies that need support. So I do believe in something, but not the draft.

BLITZER: All right. I think that that's a prevailing view among many current and retired U.S. military officers. Congressman Rangel is going to pursue this in hearings when the new Congress convenes in January.

Let's talk about various options right now. General DeLong, I'll start with Senator John McCain. He wants the U.S. military to deploy thousands more additional forces to try to ease the crisis, the chaos, in Iraq right now. Is that the answer, to deploy another 20, 30, 50,000 American troops?

DELONG: I listened to your program before, and I think both gentlemen had a good point. The issue right now in Iraq is the Iraqi army is pretty well trained. They've got some esprit. The Iraqi military, or the Iraqi police force is pretty well trained. Not as much as esprit. But you have a government that cannot control either one right now.

So bringing in more troops, I don't know what good that would do. I talked to John Abizaid and listened to him, and have talked to the other people over there right now. And I've been over there. I think they're doing what they need to do right now, but unless they get a different government, or a government that can control the security of that country, I think they're going to have a problem.

BLITZER: What do you think, General Grange?

GRANGE: Well, right now, I believe there's a four- to six-month critical window in order to get this thing in a positive position before the United States and the elected Iraqi government. I have five points, but two to answer your question. One is, I believe that the surge in training -- in other words, it's not just numbers going from ten advisors to 20 in each group but going to 10 to 20 with the right specialties in leadership. Because the toughest thing is not just to teach these Iraqi soldiers to shoot, move and operate, but to teach them the sense of loyalty to the government and loyalty to the people they serve. That's the hardest thing to make happen.

BLITZER: Well, let me interrupt, General Grange. Because we heard from the director of the Defense Intelligence Agency, the DIA.

Lieutenant General Michael Maples testified the other day before Congress, suggesting that so much of the Iraqi police force, the interior ministry and even the military are now riddled with Shia death squad members, and that this is becoming a huge, huge problem for the Iraqi military and police force that you have these Shia death squad members, these militia already deeply ingrained into the security forces.

GRANGE: Well, no doubt in my mind that they are infiltrated. You train the police and the Iraqi military to be more proficient. You're also training infiltrators. But the majority, I think, you still have some that are very loyal to the government.

I think you've got to pick the toughest, most loyal generals right now to get on with some of these operations on the Iraqi side. It's critical.

The other point, though, I wanted to make on troop increases. I wouldn't put more American troops in the cities and in the populated areas, but I would deploy several brigades of American troops on the periphery, on the Iranian/Syrian border in Anbar Province, to demonstrate resolve and will and to do the unexpected, because that's what it takes to dissuade Iran militias and some others right now.

BLITZER: General DeLong, since you're suggesting it's mostly a political lack of will on the part of the Iraqi government, Senator Carl Levin, the incoming chairman of the Senate Armed Services Committee, is suggesting, you know what, you've got to put pressure on the government. And one way of putting pressure on them is over the next four to six months to start withdrawing U.S. forces. Maybe they will get the message to gather up the political courage and will to deal with the death squads and the militia. What do you make of Senator Levin's proposal?

DELONG: It's interesting. I mean, it's an option. But the issue becomes, it is political right now. If you ask the Iraqi government right now, make this happen, and they go out to the police forces in all the different provinces, and the army, as you said, it depends on whether they are going to follow that. The leaders, may not follow them that day. It may be a Kurdish company. It may be a Shiite battalion, and they're not going to do what they're told.

Right now, from what I've seen, the Iraqi government does not have complete control over the security of the country. And so, in order to do some of these things you suggest, you've got to get -- I'm saying that it doesn't appear to me -- as good as it may have been, that democracy may not work in Iraq. You need to have something else that will grip these groups of tribes and the three large groups of people and somehow bring them together under a stronger government, whatever that is.

BLITZER: General Grange, I want you to react to what the incoming, the new commandant of the U.S. Marine Corps, General James Conway, told reporters this past week about the strain on the U.S. Marine Corps right now, the

3

current tours of duty in Iraq and elsewhere. Listen to this.

(BEGIN VIDEO CLIP)

GEN. JAMES CONWAY, U.S. MARINE CORPS COMMANDANT: I think we may lose some of those folks. I think that the families, the young Marines, sailors will say that's just more than I think, you know, I'm willing to bear, and it could have some negative consequences for us in that regard.

(END VIDEO CLIP)

BLITZER: And it's not just the Marines. It's the U.S. Army, as well, because if you send back these troops for a second or third or fourth tour of duty in Iraq, it puts an enormous strain not only on them but on their families.

GRANGE: Well, that's absolutely correct. I agree with the commandant, it's Marine and Army. Remember, now, some tours and special operations in the Marine Corps may be seven months, where some National Guard units have been activated maybe 12, 14 months.

But the bottom line is, it's back-to-back tours with a little bit of time in between where they can't train, refit, go to school. This is a very highly educated military that's constantly in training, and most importantly the time with the families, missing holidays, missing birthdays, weddings, all these different types of things.

It goes back that the military is too small. It was screwed up after the Berlin Wall fell in '89, when we started downsizing. And we're living with those results right now. The military needs to rebuild itself, not only for the current crisis but for the looming operations that we have in the future that I'm sure are going to happen.

BLITZER: And that's where Charlie Rangel where we started, and his desire to reinstate the draft may play a role down the road. Generals, unfortunately, we have to leave it right there. We'll continue our discussion down the road, as well. Thanks very much for coming in, General DeLong and General Grange.

Fixing up the home? Live Search can help
http://imagine-windowslive.com/search/kits/default.aspx?kit=improve&locale=enUS&source=hmemailtaglinenov06&FORM=WLMTAG

4

| (b)(6) | |
|--------------------------|---|
| From: Sent: To: Subject: | (b)(6) LCDR OSD PA Wednesday. November 22, 2006 2:10 PM (b)(6) OSD PA RE: For the Record |
| (b)(6) It's up on Fo | r the Record if you want to point folks there. |
| Sincerely, (b)(6) | |
| To: (b)(6) | OSD PA av. November 22, 2006 2:06 PM |
| (b)(6) | |
| If this is se | nt to me, I can forward to the analysts. |
| To: Smith, Do | OSD PA ay, November 22, 2006 10:22 AM rrance HON OSD PA; (b)(6) For the Record OSD PA; Whitman, Bryan Mr CSD PA |
| Done, | |
| To: (b)(6) | DOTTANCE HON OSD PA OSD PA; (b)(6) OSD PA; Whitman, Bryan Mr OSD PA 22 10:06:49 2006 |
| I told Sec De feet. | f we'd put out a For the Record on the internet if the Army dragged their |
| | he letter and turn it into a product that we put on the Internet and give to ilitary analysts and the like. |
| The talking p | oints in the letter are all good. It just needs to be reformatted and |

1

It should not be in the form of a letter or signed by anyone.

From:

(b)(6) CTR OSD PA

Sent:

Wednesday, November 22, 2006 12:09 PM

To:

(b)(6) OSD PA

Subject:

RE: followup to query

Nah...I want to get some things done before I leave. Looks like things are pretty much together for the conference calls next week. I'm trying to gain some momentum on a call between Caldwell and the American Legion for the following week, I am just waiting on a response from Shawn first to see if they'll be available.

I'll probably leave around 4ish. Not sure I'll be able to get much done after that time anvwav.

----Original Message----From: (b)(6) OSD PA

Sent: Wed To: (b)(6) Wednesday, November 22, 2006 12:05 PM

CTR OSD PA Subject: Re: followup to query

Ok, excellent. Thanks. For some reason I couldn't see those on my bb. I will forward to caldwell.

Thx... And shouldn't you be leaving the office soon?? Thought they were closing the place up at noon!

Happy thanksgiving.

(b)(6)

From: (b)(6) CTR OSD PA

To: (b)(6) OSD PA Sent: Wed Nov 22 12:03:18 2006 Subject: RE: followup to query

Got it! Please read below. Let me know if anything is unclear.

Is it accurate to write:

"The Iraqis hold in prison about 16,000 insurgents, and the American hold separately about 14,000.4

Can these blanks be filled in:

"During a 50-day period in sept-oct, US forces in Baghdad captured 1,330. Of these, ---were released and --- were held for trial before an Iraqi judge. Of those held for trial, --- were accused of being Sunni terrorists and --- were accused of belonging to radical Shiite militia groups."

From: (b)(6) ____OSD PA

Wednesday, November 22, 2006 11:57 AM

Sent: Wednesday, November 22, To: (0)(6) CTR OSD PA Subject: Fw: followup to query

Hi. Do me a favor... Can you tell which "sentences below" he's talking about?? I'm not showing any on the bb and don't want to forward to caldwell if there's nothing for his staff to check. Make sense??

Thx (b)(6)

----Original Message (b)(6) From: Bing West <bing

To: (0)(6) OSD PA

Sent: Wed Nov 22 10:35:31 2006 Subject: followup to query

On 11 October, MajGen Caldwell told me he had some people working on my query below. My deadline is upon me and I do not want to get my figures wrong in the Atlantic piece due to close next week. Could you kindly ask the general if his staff could check the sentences below and fill in the blanks? Thanks much, Bing P.S. Attached is my op-ed in yesterday's WSJ.

| DYKERED TARGETBERGESTERRESERV | *************** | ******************************** |
|--|--|--|
| CALL AND A STREET | and the first than the fact that the first the first than the transfer that the first the first than the | a Con Con Can San San San San San Can Can Can San San San San San San San San San S |
| | | |
| | | |
| | | |
| HAMOSCOMERGISHAMOAUCCUS | A character and the control of the character and the character and | Charles and the second control of the second |
| | | |
| | | |
| 10000000000000000000000000000000000000 | | #f00000001400000000140000004############ |
| Technological and the second s | | |
| 524520000000000000000000000000000000000 | | |
| IVERTONE MADE SERVICE OF THE | | |

From: JedBabbin(b)(6)

Sent: Tuesday, November 21, 2006 9:01 AM

To: Ruff, Eric Mr OSD PA

Subject: Re: Iraq Options: Today's TAS

Couldn't. Was in London. How was it?

| Jed | l Ba | h | hin |
|-----|------|---|-----|
| | | | |

(home office) (home fax) (mobile)

4/9/2008

(b)(6) Ruff, Eric Mr OSD PA From: Sent: Tuesday, November 21, 2006 8:58 AM 'jedbabbin((b)(6) To: Subject: Re: Iraq Options: Today's TAS Did you go to the spectator dinner last week? -----Original Message-----From: JedBabbin@aol.com <JedBabbin(D)(6) nashçt(b)(6) <tmcinerney(b)(6)</pre> To: tmcinerney(b)(6)
<nashct(b)(6) Glenstrae77(b)(6) <Glenstrae77(b)(6) BURM41516(b)(6) <BURM41516(b)(6) USAGirl1957(b)/61 <USAGirl1957@b)(6)</pre> WSSInter(b)(6) roberthscales(b)(6) <roberthscales(b)(6) < ladd.wheeler(b)(6) ; twilkerson(b)(6) < mgroot(b)(6) <WSSInter(b)(6) <twilkerson(b)(6) ladd.wheeler(b)(6) mgroot(b)(6) groothousen(b)(6) <maroot(b)(6) <groothousen(b)(6) Sent: Tue Nov 21 08:45:54 2006 Subject: Iraq Options: Today's TAS Nothing good visible from here. Hope you all have a great Turkey Day. No other columns this week: just lots of family, friends and too much food. Best, Jed. The American Spectator http://www.spectator.org/dsp_article.asp?art_id=10657> Jed Babbin (b)(6) (home office)

(home fax)
(mobile)

1

From:

Bing West [westf@(b)(6)

Sent:

Tuesday, November 21, 2006 7:48 AM

To:

bingwestlist

Subject: Structural Change in Iraq

THE WALL ST. JOURNAL

Force Multiplier

By HANS BINNENDIJK and BING WEST

November 21, 2006; Page A16

The reassessment of U.S. strategy in Iraq should radically alter the combat mission of the American troops serving there. The key policy change is to embed five times as many U.S. combat advisers into Iraqi battalions. This will, on the one hand, reduce the size and casualties of U.S. forces, and on the other, strengthen the Iraqi army — the only institution that can stop the creeping civil war. A war of that order will eventually degenerate into a regional catastrophe. The U.S. has three unpalatable choices: withdraw, choose sides or make a last effort to avoid it. Withdrawing now will trigger that war. Choosing sides with Shiites against Sunnis will label America as a murderer when the inevitable atrocities take place.

So what would comprise a serious final effort? The diplomatic elements include discussions with Syria and Iran, multilateral aid and enfranchising Sunnis by sharing oil revenues, amnesty and moderation of the de-Baathification rules.

But any diplomatic package will fail unless Iraq's security forces restore order. The only way to rapidly do that is to shift platoons from American battalions into 140 Iraqi army battalions and critical police stations. Currently the U.S. has about a dozen military advisers working in each Iraqi battalion. These advisers spend their time as managers. They are too few to give combat advice and moral reassurance out on the streets during daily operations.

As a result, Iraqi platoons, lacking self-confidence, restrict their patrolling in the dangerous areas where they are most needed. To infuse combat confidence in each Iraqi battalion, we propose embedding about 60 advisers -- by transferring a reinforced platoon from every U.S. infantry battalion in Iraq. Each American soldier and Marine so deployed would be a force multiplier, greatly increasing the effectiveness of the Iraqi soldiers. The total number of advisers would expand to 20,000, plus additional support. Air and artillery strikes would be on call. Additional U.S. battalions would be needed to provide Quick Reaction Forces should the embedded forces need them. Special Forces commandos would still seek out al Qaeda operatives anywhere. U.S. units would maintain security in parts of Baghdad and 10 other key cities.

The huge increase in advisers would be offset by a drawdown of American conventional battalions and

4/9/2008

base support units. American-only patrols are becoming counterproductive, with fewer direct enemy engagements, more sniper and IED attacks, and more alienated Iraqis. In return for the embedding, the U.S. would insist that Iraqi officers accused of malfeasance by their advisory teams be relieved of duty.

By shifting missions from American-only patrolling to embedded combat advisers, the overall U.S. troop requirement might be cut nearly in half during the coming year. But the effectiveness of the mission should increase, based on past experience. In Vietnam, the Marine Combined Action Platoon (CAP) program deployed over 100 squads to live in hamlets with Popular Force units. Large areas were patrolled at low cost and 60% of the Marines involved extended at the end of their tours. Last year in northwest Iraq, the American commander in al Qaim replicated the CAP experience by integrating his battalion into local police and army forces and driving al Qaeda out of the city.

Many U.S. commanders will resist a major structural change that breaks down battalion combat teams. The embedded units will patrol heavily in dangerous areas. The Iraqi Army has to take on the militias and the police units who side with them. If the U.S. dramatically increases the advisory effort, strengthening the army, the risk emerges of creating a strong man, not a Western-style democracy; yet given the consequences of failure, these risks must be taken.

Restoring security in Iraq trumps all else. In the spring of 2004, Lt. Gen. James N. Mattis, then commanding the Marine division in Anbar province, intended to initiate the combined platoon program on a major basis. The eruption of the extended battle for Fallujah precluded that. Combined platoons were a good idea 30 months ago; today, they are vital.

Mr. Binnendijk is the Theodore Roosevelt professor at National Defense University. Mr. West is author of "No True Glory: A Frontline Account of the Battle for Fallujah" (Bantam, 2005).

4/9/2008

| From: | (b)(6) OSD PA |
|------------|---|
| Sent: | Tuesday, November 21, 2006 6:17 AM |
| То: | Smith, Dorrance HON OSD PA; Ruff, Eric Mr OSD PA; Whitman, Bryan Mr OSD PA; Thorp, Frank RDML OSD PA; Thompson, Jonathan Mr OSD PA; Wilkle, Robert, CIV, OSD-LA |
| Cc: | (b)(6) OSD PA:(b)(6) SD: Merritt, Roxie, AFIS-HQ:(b)(6) |
| | (b)(6) OSD PA; (b)(6) CTR OSD PA(5)(6) CTR OSD PA; Abbott, Catherin |
| | COL OSD PA: (b)(6) (c)(6) (c)(6) |
| | (b)(6) OSD PA(b)(6) OSD PA; (b)(6) CTR OSD PA; (b)(6) |
| | (b)(6) OSD PA;(b)(6) OSD PA;(b)(6) AFIS-HQ/PIA |
| Subject: | Rapid Reax Rpt for 11/21 and 11/20 Clips |
| Signed By: | taft.phoebus@osd.mil |
| • | s: 11.20Clips.doc |

No 11/21 reaction items beyond those in the Bird.

CNN Anderson Cooper, Michael Gordon of NYT:

- > The Baker-Hamilton commission is likely to endorse an increased effort to train the Iraqi army... but we don't have enough advisers there right now
- Agrees with Mr. Kissinger that increasing U.S. forces aren't the primary solution it has to be a combination of things, including increasing forces and talking with Iran and Syria
- > The changing of the Defense Secretary does "open up some possibilities," but there "are not a whole lot of new ideas out there"

Fox The Big Story with John Gibson, Max Boot of Council on Foreign Relations:

- > Thinks there is a push for a temporary troop increase to get volatile areas under control, then a long-term reduction it's the "least bad option out there"
- > I mean, to me, it's a wonder that there is as many people willing to serve in the Iraqi army as there are, because there aren't a lot of Americans who would be willing to serve under the kind of conditions they have to fight under. I think there would be a lot more if we provided better training and better equipment for them.

Fox The Big Story with John Gibson, Col. David Hunt:

> Our troops aren't "being allowed to do their jobs now"... the U.S. government is not "fully engaged" in Iraq, otherwise there'd be a "much better outcome"

CNN Paula Zahn Now:

- ➤ Charlie Rangel: The people that are enlisting are enlisting because they don't have better options. That's evident in the "\$4 billion setting up recruiting stations in the areas of the highest unemployment, offering up to \$40,000 to enlist, and, in addition to that, \$70,000 in education, and upping the age, since they couldn't get enough recruits, from 26 to 39"
- Duncan Hunter: "The voluntary military is working" the combat units are reenlisting, "and we're meeting more than 100 percent of our goals for reenlistments and across the board"
- > To help quell the situation in Baghdad, we need to move the 27 trained Iraqi forces where there's no violence into Baghdad "that will mature them as a fighting force"

MSNBC Tucker Carlson, Charlie Rangel:

If we are going to increase troop numbers for Iraq, "it's unfair just to have the same troops going over, over and over"

4/9/2008

A draft is "not supported by anyone who wants to be in harm's way"

MSNBC Tucker Carlson, Col. Jack Jacobs:

- > "The only way to get consensus about service is if you have a political culture that values service. And we don't have that at the moment"
- > "It would be deleterious to drag into the service people who don't want to be in the service"
- We need to at least double the amount of troops in Iraq we have now but that alone isn't enough we also have to focus more on the counterinsurgency mission

CNN Anderson Cooper 11/20/06 23:10:17

Michael, you were in Iraq just recently, as -- as I was as well, spent a month there. What's your assessment of the situation on the ground?

MICHAEL GORDON, CHIEF MILITARY CORRESPONDENT, "THE NEW YORK TIMES": I think the situation remains a very difficult one.

I think the U.S. forces do make a difference in containing the sectarian violence. But they can't be the ultimate solution, as everybody recognizes, and as Mr. Kissinger said.

ROBERTS: Right.

55.0

What -- what do you think is needed there? Some tinkering around the edges to try to turn the plan in a different direction, or do they need a grand change in strategy?

GORDON: It may not matter so much what I think. But I -- I -- I think it's clear there can't be any one solution to this problem.

It can't be a purely military answer.

ROBERTS: Mmm-hmm.

GORDON: It can't be purely diplomatic.

I think what people are striving for is really a package that will have all elements, military, diplomatic and political.

ROBERTS: You know, some of the commanders that I spoke to believe that Donald Rumsfeld leaving, Gates coming in, may put a new pair of fresh eyes on the situation there, may lead to some changes that they believe might take it in a direction.

What are the people you're talking to saying about the whole shift of power at the top of the Pentagon?

GORDON: Well, it does open up some possibilities, as does the White House recognition that they need a course correction.

I think the things on the table are pretty logical. There are not a whole lot of new ideas out there. They can be connected in new ways. One is a surge in American forces in Baghdad. Clearly, that would have some short-term benefit. General Abizaid said as much last week.

But, you know, there's a constraint on this. It would be have to be a relatively short-term deployment...

4/9/2008

ROBERTS: Mmm-hmm.

GORDON: ... perhaps six months, because the American military is limited in its size.

Another would be a diplomatic opening to Iran and to Syria, as Kissinger and the Baker commission is expected to propose. That might have some benefits in perhaps reducing the amount of external interference in Iraq.

But there has to be a combination of efforts that, all put together, seek to change, in a positive direction, what is really kind of a downward situation in Iraq today.

ROBERTS: James Baker, who is going to be one of the co-authors of that report -- Lee Hamilton also in there -- and Robert Gates was a member of the Iraq Study Group.

In addition to recommending intensive diplomatic engagement with countries like Iran and Syria, Michael, what else do you expect that report is going to contain?

GORDON: Well, there's one thing that everybody agrees on. It's sort of the lowest common dominator, but, again, it makes sense. And that is stepping up the effort to train the Iraqi army. That's what people are saying in the Pentagon. That's what General Abizaid said. That's what the Baker-Hamilton commission is likely to endorse.

The effort to train the Iraqi army and the Iraqi police, unfortunately, has not been all that successful. There are a large number of troops, but they can't get them to go to Baghdad. There's a serious problem when it comes to the political loyalty of these forces.

And the U.S. really doesn't have enough advisers in Iraq right now with the Iraqi army. They have maybe 11 or 12 per battalion. A battalion could be 600 Iraqi soldiers. What they're talking about is doubling the number of advisers, and pushing them down to the company level, to try to make the Iraqi forces more effective.

Fox News The Big Story with John Gibson 11/20/06 17:36:39

With me now, FOX News military analyst, retired U.S. army colonel David Hunt and Max Boot, senior fellow with the Council on Foreign Relations. He's the author of the new book, "War Made New."

So Max, when you look at these three options, go big, go long, go home, is there one that jumps out as the one the Pentagon ought to follow?

MAX BOOT, COUNCIL ON FOREIGN RELATIONS: Well, I think they're trying do John is to combine the first two options, because I think there's a realization that if we simply go home now, Iraq will become an even bigger disaster than it is.

But the question is what can we do right now given that our current force level is not achieving the desired outcome? So what I think they are trying to do is to go for a temporary increase in troop strength so that we can try to get at least Baghdad under control, perhaps smash the modest militia and some of the other militia groups that are causing so much trouble. But then set the stage for long-term reduction in U.S. force levels to a level where they might be more sustainable over the long term and to transition

4/9/2008

from a primary combat in addition to a primary advisory mission. And given where we are today, that might be in fact the least bad option out there, and that's the one that seems to be the panel picked by the chairman of the Joint Chiefs seems to be opting for.

GIBSON: Colonel Hunt, it seems to me the one of these three options that seems least likely is go long. Go big and end it or go home, does it strike you the same way?

COL. DAVID HUNT (RET.), FOX NEWS MILITARY ANALYST: Yes, I don't see any -- I don't think we're capable of increasing the number of soldiers very dramatically right now.

We're at \$7 billion a month right now. And if wanted more soldiers, we'd have to go almost full up with national guard and reserves. We have guys on their third and fourth tour. There's another option. It's called get it right now.

I think the problem you've got is that soldiers are not being allowed to do their jobs now. We've got Muqtada al-Sadr with 20,000 militia. He's controlling 32 seats and the government of the United States, John, is not engaged fully in this war. The CIA, the intel and the Department of Defense, but the rest of this government does not know it's at war. If they did, I think we'd have a much better outcome with a fully-engaged U.S. government in Iraq.

GIBSON: You know Max, I noticed today Fareed Zakaria writing in "Newsweek," and he's a commentator on television, as well. What he said was kind of eye popping. He said, turn the U.S. troops loose. They're over there fighting with their hands tied. That they really could go over the Mahdi army and go after these militias and just go out shooting, something would get done. Is he right about that?

BOOT: Well I think clearly something has to be done about the army and some of these other militia groups which are raging out of control. You know, it's a very delicate calculus when you're in a counter insurgency because you don't want to just use force indiscriminantly because you could wind up killing a lot of innocent people because we know that the guerrillas hide among the civilian population.

But at the same time you can't allow law and order just to disintegrate as it has been doing for the last year or so. And the militias are the big part of the problem and I know certainly that U.S. troops feel hand-cuffed in dealing with it. I mean, this is a problem with Muqtada al-Sadr going back three and a half years. We had opportunities three and a half years ago to get rid of the guy, to kill him or put him in jail and we didn't take them because we thought the political situation would co-opt him. But instead he's becoming more and more dangerous. And sooner or later, we have to confront that danger if we're going to get Iraq under control.

GIBSON: Colonel Hunt, one of the things I don't understand is how come Muqtada al-Sadr can train 20,000 Iraqis in his militia, but the Iraqi government can't train Iraqis to be Iraqi soldiers?

HUNT: Well the militias aren't very well-trained. They just have a gun. The problem with Iraqi soldiers is we've trained them pretty well, but they can't have military. I mean, the Iraqi government isn't strong enough to support the Iraqi military or the Iraqi police. So Sadr can give an AK-47 or an RPG to somebody and call them a militia and have a road block, whereas a military of police take a lot more training and support. The issue though as Max already said, Sadr had a 600-man militia.

GIBSON: He had a 600-man militia. We allowed it to become a 20,000- man militia.

Max, the -- there is a suggestion here, though, that what's really going on is that Iraqis don't really want to serve in the Iraqi army. They're not as dedicated as the militiamen are to their cause.

4/9/2008

BOOT: Well, to put it in perspective, John, I mean, you have to realize how incredibly dangerous it is to serve in the Iraqi army, because our troops over there ride around in armored humvees. They spend most of their time in these heavily fortified bases. The Iraqis don't have any of that. They don't have enough body armor. They don't have enough equipment. They don't — they ride around in open pick-up trucks against these insurgents, who just blow them up. They take terrible casualties.

I mean, to me, it's a wonder that there is as many people willing to serve in the Iraqi army as there are, because there aren't a lot of Americans who would be willing to serve under the kind of conditions they have to fight under. I think there would be a lot more if we provided better training and better equipment for them.

And to me, this is the most mystifying thing of all, is that we're willing to spend \$98 billion a year for our own forces in Iraq, but we're only spending about \$4 billion or so for the Iraqi forces. We haven't provided the kind of support and -- that we need to really stand up these forces, so they can take on these militias and terrorists.

GIBSON: Max Boot. Max, thanks very much. Of course, check out Max's book.

Coming up: They've been up, they've been down, now they're going up again. Will rising gas prices keep you off the road for Thanksgiving? We have

CNN Paula Zahn Now 11/20/06 20:06:46

ZAHN: You obviously believe a draft is necessary if we potentially will enter a military conflict in -- in Iran, and maybe even North Korea.

When you say you don't blame the Democratic leadership, don't you wish they had more backbone on this one?

RANGEL: I don't care what the leadership does. The American people voted in the midterm election. They either don't know why we're in Iraq, but they certainly want us to get out of Iraq.

You have never heard the president of the United States make a patriotic appeal for all Americans to volunteer to stop terrorism from coming from Iraq to the United States. And we all know that the people that are enlisting are enlisting because they don't have better options.

If that wasn't so, the military would not be spending \$4 billion setting up recruiting stations in the areas of the highest unemployment, offering up to \$40,000 to enlist, and, in addition to that, \$70,000 in education, and upping the age, since they couldn't get enough recruits, from 26 to 39. So, we know what's going on. Is it difficult to talk about? Is it awkward? Yes. It doesn't take away from the patriotism of those that are fighting. But, if the war is worth fighting, what's the objection for everyone making a sacrifice?...

ZAHN: Why are you so opposed to Congressman Rangel's idea to bring back the draft?

DUNCAN HUNTER: Well, first, Paula, I am opposed to the premise upon which he bases this idea.

And I have -- I have heard Charlie. I like him. He was an old 2nd Division man from Korea.

But his argument is to the effect that -- that only people go to war who have to go. And I can tell you

4/9/2008

that, after 9/11, I came back to San Diego, to my hometown, and I — and I had a son who was in the high-tech industry, good job, wife and baby, and I saw him running up the mountainside. I said, what are you doing?

He said: I quit my job. I'm joining the Marines. We're going to go get them.

And - and he did, subsequently, two tours in Iraq as a Marine officer.

Secondly, the voluntary military is working. I just looked at all the statistics. And the combat units, the people that go into combat -- and you would think, if anyone was -- that did -- would not want to reenlist, it would be the guys in combat. They're reenlisting. And we're meeting more than 100 percent of our goals for reenlistments. And we're meeting enlistment goals across the board.

ZAHN: That may be true, but a lot of people think that misses the point. Even General Abizaid, who's in charge of the operations in Iraq, has said, if you brought in 20,000 more troops now, you simply can't sustain that. The -- the Army is too small and has been too weakened.

HUNTER: Well, here's what we have done, Paula.

When the Clintons walked out of the White House, they cut the U.S. Army from what was 18 divisions to 10, cut it almost in half. We have increased the Army now by 30,000 troops. Now, in Iraq, it's true that we need new troops. We need more troops in Baghdad.

And I have got an answer for that. We have got 114 Iraqi battalions that we have trained and equipped that are in Iraq. Twenty-seven of them are in places where there's no fighting to speak of going on. We need to take those Iraqis that we have trained and equipped that -- who have weapons, have communications gear. We need to saddle them up and move them into Baghdad. That will mature them as a fighting force.

That will help them. It will help the Iraqi people. And it speeds up the time when America can leave.

MSNBC Tucker Carlson 11/20/06 18:00:58

CARLSON: You've been on a couple times on this show over the last week gallantly defending Nancy Pelosi and explaining that Democrats really are unified. With that in mind, I was amazed to read Nancy Pelosi essentially disavowing your plans to reinstate the draft. She said yesterday on television that you "don't have jurisdiction" to do anything like that and she doesn't support it even if you did.

Why? Why doesn't she support your idea?

RANGEL: Well, first of all, the committee haven't organized. And I don't ask anyone to support my legislation until we have to support it.

Recently, General Abizaid said that for those who want to send more troops to Iraq, that we don't have the resources to do it, that we would have to increase the active service. And so either that means going deep into the reserve, the Marines and the Army are not meeting their goals — they have \$4 billion that they're spending in recruiting, especially setting up recruitment in cities that have the highest unemployment or the poorest communities. They're offering \$40,000 in some cases as a bonus, \$70,000 in educational benefits, and they're not reaching their goals.

How are they going to do this unless they have the draft?

4/9/2008

CARLSON: But I'm confused, Mr. Rangel, because you don't support them doing it. That is, you don't support, as far as I know -- at least you didn't last week -- support sending more troops to Iraq. So why would you want to increase the size of the military?

RANGEL: Well, I would think that if they recognize we have this shortage, that people would be less prone to make the decisions to put the military as an option on the table if they thought that it just won't be my communities that would be affected, but everyone in the Congress, in the Pentagon, in the White House, and throughout the country. I am thoroughly convinced that if we had a draft, we would not be in Iraq today.

CARLSON: But wait a second. Two points.

One, the Pentagon, because of, in fact, your complaints, has studied this question very specifically. And they found that -- that those serving in combat in fact don't come disproportionately from your community, as you put it. They tend to be Hispanic, middle class, or white, actually. That's what the Pentagon discovered.

And second, isn't it a pretty democratic system that we have now? If you support the war in Iraq, you know, you join the military. If you don't, you don't, I mean, that's pretty democratic isn't it?

RANGEL: No. First of all, that's just not so. I have statistics to show in higher-income communities we don't have anyone that's enlisting. And the poor communities in the city of New York is where we have our casualties and where we have enlistees.

And really, you don't need any report to know that kids from affluent families...

CARLSON: Yes?

RANGEL: ... that have an opportunity economically do not really consider going to Iraq and being in harm's way as an option. Now, when I was 18 and dropped out of high school and didn't have any place to go for employment, I, too, sought the Army. And so, \$40,000, \$70,000 for education is not as voluntary as you might want to make it.

You don't have the options that more affluent people have. And that's a fact.

CARLSON: But wait -- but wait a second. Isn't -- I mean, you're essentially making a philosophical case that, if you're going to have -- a draft would require policymakers to think through their policy, right?

RANGEL: Yes.

CARLSON: It would require all of us to support a war effort in order to have a war. But isn't -- a voluntary Army the means to do just that. Again, it's perfectly democratic if you support it and you join it. If you don't, you don't.

RANGEL: Well, let me say this. I love my country like anybody else. I served in the Army, I got shot, the Purple Heart and a Bronze Star, and I would have rather not have had that option.

CARLSON: But you served during -- there was a draft, of course. You served in Korea.

4/9/2008

RANGEL: I enlisted.

CARLSON: OK.

RANGEL: I enlisted. And I'm just saying that, once you're in, the patriotic thing to do is to do what you are told to do.

CARLSON: Yes.

RANGEL: But when you're out, we have to wonder why would there — in the first place, I owe it to the military. Kids that are going over there three or four times, and this is not what they're volunteering to do — and if we are going to expand our ability to introduce military troops, I'm saying it's unfair just to have the same troops going over, over and over.

We've got about 150,000 troops over there, one-third of our National Guard. You don't believe that the National Guard's people should be going over there two or three times.

CARLSON: No, I don't. I think it's awful. I think it's one of the many tragedies of this war.

I don't support it. It makes me feel sad and sick to my stomach. I agree with you...

RANGEL: And so what you're saying is...

CARLSON: But hold on. But your idea is taking it -- for a draft, it's not supported by the people who run the military.

RANGEL: No, it's not supported by anyone who wants to be in harm's way.

CARLSON: Exactly.

RANGEL: But what I'm saying is that, if it's in our national interest, everyone should be prepared to make a sacrifice and not go to the communities and offer money and college education benefits for those people who really can't afford not to go.

Now, you know that makes sense, Tucker.

CARLSON: But that's just not the truth, Mr. Rangel. There have been -- I mean, this is a subject, again, thank to you that has been studied exhaustively. And the people serving in combat positions are not again -- this is a matter of fact, not of conjecture -- disproportionately from poor backgrounds. They're just not. That's just not true.

RANGEL: Listen, I am glad, if nothing else, that there be studies. But if you believe those on the way to Harvard and Yale are volunteering in the military, then I have a bridge in Brooklyn that I want to sell you.

CARLSON: I already bought it.

Mr. Rangel, thanks a lot. ...

COL. JACK JACOBS (RET.), MSNBC MILITARY ANALYST: Good to be here with you.

4/9/2008

CARLSON: A draft? I mean, do people who think seriously about the military think that's a good idea?

JACOBS: No, they don't think it's a good idea for a number of reasons. It would be nice if we did have a draft to the extent that we had universal service.

I came in to the Army in the first place because I believed then and I believe today that everybody owes some sort of debt to the country that keeps them free. I grew up in the post-World War II generation. My father served in the second world war, and so on.

But the only way you're going to be able to get consensus about service is if you have a political culture that values service. And we don't have that at the moment. And it wouldn't work because it's politically infeasible.

CARLSON: But as a military matter would it work? Would it make the armed services more effective or not?

JACOBS: We need -- we have 300 million people in this country.

CARLSON: Right.

JACOBS: We have 1.6, 1.7 million people active duty under arms. We need more than that in order to accomplish our worldwide missions, but we don't need 100 percent of the kids between the ages of 18 and 26 to serve. We can't use all of them, and it would be deleterious to drag into the service people who don't want to be in the service.

We've done very well so far with an all-volunteer Army, but we need more of them. And I don't know how to bridge the gap between those stalwarts we have now -- we have the best-armed, best-equipped, most intelligent, best-educated soldiers and sailors and airmen and Marines we've ever had in the 40 years I've been -- more than the 40 years I've been following it.

How you get from that number that we have now to the number we really need, which is significantly more, but not all the kids we've got...

CARLSON: Right.

JACOBS: ... between 18 and ...

CARLSON: Well, by making the benefits more appealing. That seems to have been the trend. You know, you heard Charlie Rangel say a minute ago they're paying, you know, these signing bonuses and luring, he was saying, poor kids into the military.

Is that true?

JACOBS: But, it's not -- no, it's not true. I mean, we are paying bonuses and we are giving kids the opportunity to select their first port -- or station where they're going to serve, or the military occupational specialty, or any kind of a number of other specialties where they can -- where they can excel in the services.

But these are not kids who otherwise would wind up on the dole. I mean, these are first class people.

CARLSON: Right.

JACOBS: I've spent a lot of time going to Iraq and Afghanistan and visiting the kids, and at post camps and stations around the world. These are first class people.

So we're not dragging unceremoniously or luring unceremoniously kids who otherwise would be on the dole. These are first class people.

CARLSON: Finally, what's the really number of troops needed in Iraq? You hear -- you know, people throw these different numbers.

If we are going to pacify Iraq, how many more men do you think we would need there?

JACOBS: Well, unfortunately, the number we needed before is not the number we need now.

CARLSON: Right.

(CROSSTALK)

JACOBS: So we need a lot more now given what's happened over there.

But at the moment, I think we need certainly at least twice as many as we have now. But not only numbers -- nobody's focusing on the mission. It's not enough to have lots and lots of people there. We have to be doing the things we need to do in order to make it work.

And that is to conduct a proper counterinsurgency operation in the way in which we really know how to do it.

4/9/2008

| (b)(6) |
|--|
| From: (b)(6) OSD PA |
| Sent: Monday, November 20, 2006 1:03 PM |
| Subject: Invitation to the Joint Non-Lethal Weapons Program |
| Ladies and Gentlemen, My apologies if some of you are receiving this a second time. Many of your email systems rejected the message due to its size: I am resending without the attachment. If you would like a text only version of the power point, please let me know. Thanks. (b)(6) |
| From: (b)(6) OSD PA Sent: Monday, November 20, 2006 12:53 PM Subject: Invitation to the Joint Non-Lethal Weapons Program |
| Ladies and Gentlemen, The Joint Non-Lethal Weapons Program would like to invite military analysts to Moody AFB, Georgia to participate in an Active Denial System Advanced Concept Technology Demonstration on 29 Nov. 2006. This would preceed a media day that will occur the following week. |
| The POC for JNLWP is She can be reached by calling Anyone interested in attending should contact (b)(6) no later than 12 p.m. Nov 22 to confirm attendance and make logisitical coordination. I have attached an overview of ADS for your information. |
| The ADS supports numerous military missions ranging from checkpoint security, perimeter security, area denial, port protection, infrastructure protection, and clarification of intent (Identifying combatants from non-combatants). The ADS is a designated DoD Advanced Concept Technology Demonstration (ACTD). The ACTD program expedites the transfer of advanced technologies and operational concepts into capabilities for the warfighter. |
| The ADS display is part of a broader exhibit of the Joint Non-Lethal Weapons Program (JNLWP). The JNLWP exhibit also showcases a variety of other non-lethal capabilities ranging from non-lethal munitions to systems for stopping vehicles and vessels. |
| Please let me know if you need more information. Please feel free to connect directly with to logistical questions. |
| We hope you are able to participate. |
| Public Affairs Office of the Secretary of Defense (b)(2) |

| o)(6) | |
|--|--|
| From: Sent: To: Cc: Subject: | (b)(6) OSD PA Friday, November 17, 2006 2:22 PM Smith, Dorrance HON OSD PA;(b)(6) OSD PA; Barber, Allison Ms OSD PA; Ruff, Eric Mr OSD PA; Whitman, Bryan Mr OSD PA (b)(6) OSD PA(b)(6) Sgt OSD PA (b)(6) CTR OSD PA RE: Lunch w/Secretary Rumsfeld |
| Attachments: | Action Memo re. ret mil analysts secdef luncheon.doc |
| to roundtable me widely attended | attached is the A list of retired military analysts who have been invited etings with secdef in the past. i have a feeling this will be the most meeting between him and this group, so if it needs to be narrowed down let me know (keeping in mind that it is likely that not all will be able |
| To:(b)(6) | SSAGE OSD PA Vember 17, 2006 1:16 PM OSD PA Ch w/Secretary Rumsfeld. |
| To:(b)(6) Eric Mr OSD PA; Sent: Fri Nov 17 Subject: RE: Lu | rance HON OSD PA OSD PA (b)(6) OSD PA; Whitman, Bryan Mr OSD PA; Ruff, b)(6) OSD PA; (b)(6) OSD PA |
| To:(b)(6) Bryan Mr OSD PA; Lawrence, Dallas (b)(6) (b)(6) Dorrance HON OSD D Sgt OSD PA; (b)(6) OSD PA | OSD PA vember 17, 2006 12:17 PM CIV SD: Barber, Allison Ms OSD PA; (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) CIV SD: Ruff, Eric Mr OSD PA; B Mr OSD PA; Bucci, Dr. Steven CIV SD; (b)(6) CIV SD; (b)(6) CIV SD; (b)(6) CIV SD: SD - Protocol AOs; LCDR OSD PA; (b)(6) OSD PA; (b)(6) OSD PA; Smith, PA; Bucci, Dr. Steven CIV SD; (b)(6) OSD PA; Abbott, Catherine COL OSD PA; (b)(6) Ch w/Secretary Rumsfeld. |

Journalists' lunch

| From: (b)(6) | CIV SD | | | | |
|--------------------|--------------------------------------|----------------|---------------|-------------------------------|---------------|
| Sent: Friday Nov | ember 17, 2006 10:2 | 24 AM | Dr. 10 (1997) | COMPANY CONTRACTOR CONTRACTOR | 75.Y2 |
| To: (b)(6) | CIV SD; Barber, | Allison Ms O | SD PA: (b)(6) | YNL SI | D: [10/100/ |
| (b)(6) OSD PA; | CIV SD; Barber, Whitman, Bryan Mr | OSD PA; (b)(6) | T | OSD PA; (b)(6) | CIV |
| SD: Ruff, Eric Mr | OSD PA: Lawrence. | Dallas B Mr | OSD PA: Bucci | , Dr. Steven C | rv sd; (b)(6) |
| (b)(6) OSD P | A; (b)(6) | CIV SD; | b)(6) | CIV SD; (b)(6) | CIV |
| SD; SD - Protocol | AOs; (D)(O) | LCDR OSD | PA; (b)(6) | OSD | PA: (b)(6) |
| b)(6) CDR OSD Pi | A; Smith, Dorrance | HON OSD PA; | Bucci, Dr. St | even CIV SD; (b) | 6) |
| | Sgt OS | SD PA;(b)(6) | | OSD PA; Abboti | , Catherine |
| COL OSD PA; (b)(6) | OSD PA | | | | • |
| Subject: Lunch w/ | Secretary Rumsfeld. | • | | | |

Secretary Rumsfeld mentioned this morning about getting the "talking heads" in for lunch - wondering if Thursday 7 December would work? What is a better name for them.??

11:30am-11:45-PA Prep

11:45am-12:45 - Talking Heads Luncheon

Let me know - thanks,

(b)(6)

ACTION MEMO

November 20, 2006

FOR: Secretary Rumsfeld

FROM: Dorrance Smith

SUBJECT: Proposed List of Invitees for Military Analysts Luncheon

PURPOSE: To discuss the current state of the Department of Defense

DISCUSSION:

• SECDEF asked OASD/PA for a luncheon with the talking heads.

• Date(s): December 7, 2006

• Time(s): 11:45 a.m. - 12:45 p.m.

Location: PentagonMedia: CLOSED

 Audience: approximately 25 Retired Military Analysts (TAB A – Proposed Invitees)

RECOMMENDATION: SECDEF APPROVE LIST

COORDINATION: None

TAB(s): As stated

Prepared by:

)(2).(b)(6)

RETIRED MILITARY ANALYSTS

Colonel Ken Allard (USA, Retired) MSNBC

Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics

Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation

Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News

Lieutenant General Michael P. DeLong (USMC, Retired) Fox News

General Wayne A. Downing (USA, Retired) MSNBC

Lieutenant Colonel Tim J. Eads (USA, Retired) Fox News

General Ronald Fogelman (USAF, Retired)

Lieutenant Colonel Rick Francona (USAF, Retired) NBC

Colonel John Garrett (USMC, Retired) - Fox News

Brigadier General David L. Grange (USA, Retired) CNN

Command Sergeant Major Steven Greer (USA, Retired) Fox News

Colonel Jack Jacobs (USA, Retired) MSNBC

General William F. "Buck" Kernan (USA, Retired) Lehrer Newshour

Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox, CNN, BBC, Radio

Major General James "Spider" Marks (USA, Retired) CNN

Dr. Jeff McCausland (Colone), USA, Retired) - CBS (mostly radio)

Lieutenant General Thomas McInerney (USAF, Retired) - Fox News

Major General Burton R. Moore (USAF, Retired)

General Thomas S. Moorman, Jr. (USAF, Retired)

Major General Michael J. Nardotti, Jr. (USA, Retired)

Captain Chuck Nash (USN, Retired) - Fox News

General Joseph Ralston (USAF, Retired)

Lieutenant General Erv Rokke (USAF, Retired)

Major General Robert H. Scales, Jr. (USA, Retired) - Fox News

Major General Donald W. Shepperd (USAF, Retired) CNN

Mr. Wayne Simmons (USN, Retired) - Fox News

Major General Perry Smith (USAF, Retired)

Captain Martin L. Strong (USN, Retired)

Captain Robert R. Timberg (USMC, Retired) US Naval Institute

Major General Paul E. Vallely (USA, Retired) - Fox News

Colonel John Warden (USAF, Retired)

General Larry D. Welch (USAF, Retired)

Mr. Bing West (USMC, Retired) - Atlantic Monthly, Freelance Writer

General Charles E. Wilhelm (USMC, Retired)

General Tom Wilkerson (USMC, Retired) US Naval Institute

| | AFIS-HQ/PIA |
|-------|---|
| Sent: | Friday, November 17, 2006 6:52 AM |
| To: | Thompson, Jonathan Mr OSD PA; Wilkie, Robert, CIV, OSD-LA; Smith, Dorrance HON OSD PA; Thorp, Frank RDML OSD PA; Ruff, Eric Mr OSD PA; Barber, Ailison Ms OSD PA; Whitman, Bryan Mr OSD PA |
| Cc: | (b)(6) CIV SD; Merritt, Roxie, AFIS-HQ, (b)(6) OSD PA; (b)(6) CTR OSD PA: Abbott Catherine COL OSD PA; (b)(6) AFIS-HQ/PIA; (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) CTR OSD PA(b)(6) OSD PA; (b)(6) CTR OSD PA(b)(6) OSD PA; (b)(6) OSD PA |

Clips from 11/16/06

- NPR All Things Considered, Ted Koppel reporting: Mr. Gates has proposed talking with Iran, and the Baker commission may be headed that direction, as well
- > CNN Lou Dobbs, Gen. David Grange:
 - o (Regarding Gen. Abizaid's testimony): "We have this four- to six-month window, I believe, to actually have a chance to win this thing"
 - Thomas Ricks: It was "striking" to see Gen. Abizaid "get beat up" during testimony the "lack of deference toward the military" is a major ongoing shift
- ➤ MSNBC Hardball:
 - o Steny Hoyer: Mr. Gates will "get careful consideration, and properly so"
 - o Rep. Roy Blunt; (In response to a question about who would be a good Secretary of Defense if Mr. Gates doesn't get confirmed): (Duncan Hunter) served. He would be a great secretary of defense but he is going the be a great leader for Republicans on defense issues in the House... but it's "in everybody's best interest to have that hearing, to get Gates confirmed and to get a new look at the Pentagon..."
 - Al Franken: The Bush Administration "has been lying" all along... it was just yesterday, "finally, that General Abizaid said we didn't send in enough troops. General Shinseki was right"

Clips from 11/16/06

- > NPR All Things Considered, Ted Koppel reporting: Mr. Gates has proposed talking with Iran, and the Baker commission may be headed that direction, as well
- > CNN Lou Dobbs, Gen. David Grange:
 - o (Regarding Gen. Abizaid's testimony): "We have this four- to six-month window, I believe, to actually have a chance to win this thing"
 - o Thomas Ricks: It was "striking" to see Gen. Abizaid "get beat up" during testimony the "lack of deference toward the military" is a major ongoing shift
- ➤ MSNBC Hardball:
 - o Steny Hoyer: Mr. Gates will "get careful consideration, and properly so"
 - o Rep. Roy Blunt: (In response to a question about who would be a good Secretary of Defense if Mr. Gates doesn't get confirmed): (Duncan Hunter) served. He would be a great secretary of defense but he is going the be a great leader for Republicans on defense issues in the House... but it's "in everybody's best interest to have that hearing, to get Gates confirmed and to get a new look at the Pentagon..."
 - Al Franken: The Bush Administration "has been lying" all along... it was just yesterday, "finally, that General Abizaid said we didn't send in enough troops. General Shinseki was right"

NPR: All Things Considered, November 16

MELISSA BLOCK, host:

From NPR News, this is ALL THINGS CONSIDERED. I'm Melissa Block.

Robert Gates, newly nominated as defense secretary, will soon weigh in on waging the war in Iraq and on U.S. relations with Iran. That country is the focus of a new documentary from NPR senior news analyst Ted Koppel and the Discovery Channel. The documentary is called Iran: The Most Dangerous Nation. It took Koppel back to the scene of the 1979 hostage crisis. That event prompted his launch of the ABC news program Nightline...

Ted Koppel: Which brings us back to Robert Gates, named by President Bush to succeed Donald Rumsfeld at the Pentagon. Not only has Gates long been an advocate of reestablishing talks with Iran, it's believed that

the bipartisan committee headed up by former Secretary of State James Baker may propose just that as a step toward disengaging the United States from Iraq. But now that it appears that Washington may be ready, will Tehran be willing? Don't count on it. At least not if the price is giving up their nuclear technology.

CNN Lou Dobbs Tonight 11/16/06 18:51:54

LOU DOBBS: Give us your best military insight into what in the world we should be doing there?

GEN. DAVID GRANGE: We have this fourto six-month window, I believe, to actually have a chance to win this thing. And the winning may not look the way we like it but it's not leaving where we're going to be a loser and so are the Iraqi people and this region of the world. So we have to do something.

Talk about who has the blame. I don't understand why we're so concerned about that

piece of it. Why can't someone just lead these things to victory? Get the military back on its feet the way it should be to take on the challenges of the 21st century. Which is quite apparent. This is not an easy challenge for this country.

DOBBS: Let me ask you straight up. What in the world is West Point producing amongst this group of generals, this war has taken longer than World War II. Not a single general has been fired and every general talks about patience. And General Abizaid is sitting there sounding like a politician instead of a general when he's standing before Congress. Tom Ricks, you both answer that if you would.

GRANGE: Go ahead, Tom.

THOMAS RICKS: Well, General Abizaid I think got hit pretty hard yesterday. It was striking to see the leading Republican candidate, Senator McCain and the leading Democratic presidential contender, Senator Clinton, both beat up on General Abizaid. I have not seen that in several years.

The lack of deference towards the military is another one of the major shifts that is going on politically and I think is going to be a major story over the next couple of years.

MSNBC Hardball 11/16/06 19:31:07

MATTHEWS: Okay, let's move ahead here. If Gates doesn't pass muster because he gets caught in the loop on Iran-Contra or something, would you go along with Duncan Hunter as a fallback for him? Would you support him for Defense chief?

STENNY HOYER: I am not going anticipate that appointment.

MATTHEWS: I think it is going be a tough round of hearings on Gates up here. Your

party's out for blood, and you're not going let Gates skip in there, just because you're faced with Rumsfeld when you've got another choice you can go with.

HOYER: That is the Senate decision, but I think clearly Gates is going to get careful consideration, sure, and properly so...

MATTHEWS: OK, let me ask you a personal question. If Bob Gates gets bumped because of a lot of inquiry in this Congress -- and a lot of Democrats, 1 know, are hungry to do this -- and they go after him on Iran- Contra, any role he played in that loop, do you think Duncan Hunter would make a good substitute? Would you rather go back to Rumsfeld?

REP. ROY BLUNT (R-MO), MAJORITY WHIP: Well, we'd miss Duncan Hunter leading us in the armed forces efforts we've got here. Duncan Hunter...

(CROSSTALK)

MATTHEWS: He's running for president. If he doesn't get this job, he still wants the other one.

BLUNT: Duncan Hunter honors the military. His son is serving. He served. He would be a great secretary of defense but he is going the be a great leader for Republicans on defense issues in the House.

MATTHEWS: I'm sure they're causing trouble here, but I do think that this Gates hearing is going to be tough as nail, because I know this is the first shot the Democrats have had at the Iraq policy and they are going use that opportunity to really nail him on that and nail him on his past. It is not going be fun.

BLUNT: Well, you know, I think for us to really have the kind of review of this policy we want to see happen, it is in everybody's

best interest to have that hearing, to get Gates confirmed and to get a new look at the Pentagon...

MSNBC Hardball 11/16/06 19:43:54:

AL FRANKEN: A philosophy is different from an ideology. With an ideology, you know all the answers. With a philosophy, you have a -- you have convictions and beliefs, but you go based on evidence.

And that was the problem with this administration and Iraq. They have been lying to us from the beginning. They have been telling -- you know, it was yesterday, finally, that General Abizaid said we didn't send in enough troops. General Shinseki was right.

From:

(b)(6) OSD PA

Sent:

Wednesday, November 15, 2006 11:14 AM (b)(6) OSD PA

To:

Subject:

RE: military analysts

excellent.

From: (b)(6) OSD PA
Sent: Wednesday. November 15, 2006 11:12 AM
To: (b)(6) OSD PA Subject: military analysts

Dorrance or someone will send around a list soon with all the stuff SecDef will do before he hits the road -- and it includes a meeting with military analysts.

From:

(b)(6) OSD PA

Sent:

Wednesday, November 15, 2006 10:48 AM

To:

Ruff, Eric Mr OSD PA

Subject:

FW: YouTube - Rumsfeld @ the Podium

Attachments:

www.youtube.com_watch_v=yD6qZSsgv-8



www.youtube.com

_wath_v=yD6q2S..
from chuck nash, a little levity for your day, you'll appreciate this.

----Original Message----

From: Chuck Nash [mailto:nashct(b)(6) Sent: Wednesday, November 15, 2006 10:38 AM To: (b)(6) OSD PA

Subject: YouTube - Rumsfeld Rolls A Joint @ the Podium

This is great!!!

http://www.youtube.com/watch?v=yD6qZSsgv-8

| (b)(6) |
|---|
| From: (b)(6) OSD PA |
| Sent: Tuesday, November 14, 2006 4:33 PM |
| To: (b)(6) (VACO)' |
| Subject; RE: Contact in Dr. Chu's Office |
| Thanks |
| From: (VACO) [mailto (b)(6) Sent: Tuesday, November 14, 2006 4:29 PM To(b)(6) OSD PA Subject: RE: Contact in Dr. Chu's Office |
| You should probably go through the normal PA channels. (b)(6) is one of the PA types that has P&R as their portfolio |
| From (b)(6) OSD PA [mailto(b)(6) Sent: Tuesday, November 14, 2006 4:26 PM To(b)(6) (VACO) Subject: RE: Contact in Dr. Chu's Office |
| Thanks (b)(6) I am sending (b)(6) a request right now. I am trying to get Dr. Chu to speak in a conference call with Retired Military Analysts and the Civilian Defense Experts. We view this as a solid opportunity for him to address recruitment and retention numbers. The numbers are high for both so I feel this is a chance to create positive media. |
| From: (b)(6) (VACO) [mailto (b)(6) |
| Sent: Tuesday, November 14, 2006 4:19 PM To:(b)(6) OSD PA |
| Subject: RE: Contact in Dr. Chu's Office |
| What kind of info do you need? About Dr. Chu himself or one of the offices under him? (b)(2):(b)(6) is his personal assistant and could help with info about him. |
| From: (b)(6) OSD PA [mailto (b)(6) Sent: Tuesday, November 14, 2006 3:01 PM (VACO) |
| Subject: Contact in Dr. Chu's Office Importance: High |
| b)(6) |
| I'm trying to get some info for my new office from Dr. Chu's office. Do you have the name of someone there that is responsive? |
| Thanks, |
| (b)(6) - |
| |

NY TIMES

| (b)(6) | | | |
|--------|-------------------------------------|---------------|---|
| From: | Whitman, Bryan Mr OSD PA | | |
| Sent: | Tuesday, November 14, 2006 3:04 PM | | |
| To: | Smith, Dorrance HON OSD PA | | 1 |
| Ce: | (b)(6) OSD PA: Ruff, Eric Mr OSD PA | OSD PA (b)(6) | |

Subject: Just to recap

Here are my notes on what I think SecDef was inclined to let us move forward on:

Ms OSD PA; Abbott, Catherine COL OSD PA

Television:

FOX -- Brit Hume

CNN -- Larry King Live

PBS -- Charlie Rose

NBC -- Tom Brokaw

Radio:

Sean Hannity

Laura Ingraham

Internal:

Pentagon Channel

Townhall

Opinion Leaders:

Military Analyst Session

Journalist Lunch

Speeches:

Union League Speech

Farewell Address - Focus on the troops

Award Ceremony - Department accomplishments

Op-Eds:

Transforming government

The World in Their Shoes

| D)(6) | |
|-----------|---|
| From: | (b)(6) AFIS-HQ/PIA |
| Sent: | Tuesday, November 14, 2006 6:40 AM |
| To: | Smith, Dorrance HON OSD PA; Ruff, Eric Mr OSD PA; Whitman, Bryan Mr OSD PA; Thorp, Frank RDML OSD PA; Thompson, Jonathan Mr OSD PA; Wilkie, Robert, CIV, OSD-LA |
| Cc: | (b)(6) OSD PA: (b)(6) CIV SD; Merritt, Roxie, AFIS-HQ; (b)(6) Juli Ms OSD PA: Moore, Evan M. CTR OSD PA: Pang. Clara CTR OSD PA: Abbott. Catherine COL OSD PA: (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) OSD PA: (b)(6) OSD PA; (b)(6) OSD PA; (b)(6) |
| Subject: | Rapid Reax Rpt for 11/14 - No major reaction items; headlines & clips below |
| Attachmen | ts: Clips from 11.13.06.doc |

Good morning. Morning TV/Radio Headlines focus on killing of 20/abduction of 150 in Iraq (AP reports universities ordered closed); Blair mtg with ISG; Congressional "power drive;" MLK memorial groundbreaking. NPR/Wires report on 3rd Marine guilty plca re: Hamdania;

Rumsfeld/Gates not in top of the news.

In the clips-

Fox's Big Story with John Gibson, Michael O'Hanlon: Suggestions that because Gates has suggested talking to Iran and Syria, that this is where the Iraq Study Group is headed

NPR's Talk of the Nation, Author George Packer: Gates could change the Iraq policy, as he's been skeptical of it so far

> CNN Lou Dobbs, Correspondent Jeanne Meserve: Reporting on criticism surrounding Gates' use of ClA intelligence; notes some who voted against him in the hearing later changed their minds

 John McLaughlin, CNN National Security Adviser: Gates was very careful, made sure he did not slant intelligence

o Melvin Goodman, former CIA Soviet Analyst: The intelligence was corrupt

Note that on the CNN Lou Dobbs clip which discusses the allegations surrounding Gates (skewed intelligence), the screen behind Dobbs showed a photo of Gates reading "Fit to Serve?"

Clips from Monday

- Fox's Big Story with John Gibson, Michael O'Hanlon: Suggestions that because Gates has suggested talking to Iran and Syria, that this is where the Iraq Study Group is headed
- > NPR's Talk of the Nation, Author George Packer: Gates could change the Iraq policy, as he's been skeptical of it so far
- CNN Lou Dobbs, Correspondent Jeanne Meserve: Reporting on criticism surrounding Gates' use of CIA intelligence; notes some who voted against him in the hearing later changed their minds
 - o John McLaughlin, CNN National Security Adviser: Gates was very careful, made sure he did not slant intelligence
 - o Melvin Goodman, former CIA Soviet Analyst: The intelligence was corrupt

Fox the Big Story with John Gibson 11/13/06 17:06:19

JOHN GIBSON: Michael, on the Iraq Study Group, one of the members was Bob Gates, who has now been named to fill Rummy's job at the Pentagon. Since Gates has been tapped for the Pentagon, and his views are known, especially about dealing with Iran, dealing with Syria -- he recommends we sit down and negotiate with them -- doesn't that sort of tell us where that study group is going?

MICHAEL O'HANLON: Maybe. But I think you're right that Baker will probably want to do the same sort of thing. But you have to say, how much can we really negotiate with Iran? What are they going to give us, and what are we prepared to give them?

We're not going to say to Iran, OK, go ahead and build your nuclear bomb, as long as you keep your mitts off Iraq. That's not credible.

I think all we could reasonably compromise - we could say, of course, to Iran, we're not going to invade. They should know that already, but we could make that more explicit. We could say we're not going to put bases into Iraq any time soon of a permanent nature. Those are the sorts of things we could promise.

That's not going to get us a whole lot. So I think it will be one element, but not the decisive element in a new strategy.

NPR, Talk of the nation, November 13
HOST LYNN NEARY: And just one last question. I mean how much do you think Robert Gates as secretary of defense, assuming that he is confirmed, how much do you think his approach might change our policy in Iraq?

Mr. PACKER, George Packer, author of Assassin's Gate: America in Iraq: I think it will change. I think he's very skeptical of the administration's policy. I talked to him in that meeting I had with the Iraq study group, and he asked some very skeptical questions about the way things are going. And I think he's going to have a lot of leverage. But I also want to say, we have friends and allies in Iraq. And if we simply pull out without any contingency plans for rescuing those people, then we will have compounded betrayal and failure in Iraq, and our policymakers need to keep that in mind.

<u>CNN Lou Dobbs Tonight 11/13/06</u> 18:30:25:

LOU DOBBS: On the eve of what many hope will be a new political era in Washington, old charges are rising and flying. Political manipulation of intelligence during the Cold War. Those, the allegations being made against Bob Gates, President Bush's nominee to replace Rumsfeld as defense secretary. Jeanne Meserve reports. (BEGIN VIDEOTAPE)

JEANNE MESERVE, CNN HOMELAND SECURITY CORRESPONDENT (voiceover): With flawed intelligence on Iraq still a raw nerve, old questions about whether Bob Gates has skewed intelligence for political purposes may be creating new problems.

SEN. CARL LEVIN (D), MICHIGAN: For me, the important thing with Mr. Gates is whether or not he is independent, whether or not he is going to speak truth to power.

MESERVE: Accusations that Gates slanted intelligence date back to the 1980s. On Mikhail Gorbachev's Soviet Union and Nicaragua's Contra rebels, some accuse Gates of distorting analysis to support the policy goals of those he worked for, including then CIA Director William Casey.

After an assassination attempt made on Pope John Paul II, for example, a CIA study said the Soviets were involved. But there was never proof.

MELVIN GOODMAN, FORMER CIA SOVIET ANALYST: It was politicization. It was corrupt intelligence. It was total spin.

MESERVE: Critics went public in 1991, when Gates was nominated to be CIA director.

JENNIFER GLAUDEMANS, FORMER CIA SOVIET ANALYST: Mr. Gates politicized intelligence analysis and is responsible for an overall degradation of the analytical process.

MESERVE: Gates rebutted, saying his honest assessments were why the first President Bush nominated him.

GATES: And I think one of the reasons he appointed me to this job was that he knows I'm going to tell him exactly what I think and exactly what CIA thinks, and not shade it.

MESERVE: Though 31 senators voted against Gates, he was confirmed.

JOHN MCLAUGHLIN, CNN NATIONAL SECURITY ADVISER: He took very much to heart the perception, whether real or not, the perception that he was slanting intelligence, and, in his performance as its director, was meticulous in ensuring that he did not do so.

MESERVE: McLaughlin says he never saw Gates skew intelligence. But Melvin Goodman believes Gates is still what he calls a political wind sock, adjusting his views to the political winds.

GOODMAN: Will he tell truth to power? He never has before. Will he do it now? Well, look, I don't know. I'm inclined to think that he can't, and that he certainly won't. (END VIDEOTAPE)
MESERVE: Although Carl Levin, who you heard in that piece, is the ranking Democrat on the House Armed Services Committee, which will vote on Gates' nomination, the current betting is Gates will be confirmed—

DOBBS: Well Jeanne, let's go to the facts of the matter. Gates ran the CIA. What distinguished him in that role and what do his detractors say about his conduct as CIA director and what can be factually supported?

MESERVE: Well needless to say, there are differing opinions of how he did in that job. But one thing I'd note, some of those senators who voiced opposition to him in 1991 later changed their mind about him and decided he had not been such a bad pick. Interestingly, Carl Levin was one of those who voted against him in 1991, you heard him today saying he wants some more information.

DOBBS: OK, Jeanne, thank you -- Jeanne Meserve from Washington.

| (b)(6) | |
|--------|--|
| From: | JedBabbin@ ^{(b)(6)} |
| Sent: | Monday, November 13, 2006 11:51 AM |
| To: | tmcinerney(b)(6) nashct(b)(6) Glenstrae77(b)(6) BURM41516(b)(6) USAGirl1957(b)(6) WSSInter(b)(6) roberthscales(b)(6) |
| | tadd.wheeler(b)(6) twilkerson(d(b)(6) mgroot(d(b)(6) groothousen(d(b)(6) |

Subject: Here We Go (Again): today's TAS

If Republicans don't re-earn the label, "the stupid party" they can make considerable gains in meeting the usual suspects on the ideological battlefield.

The American Spectator

(home office)
(home fax)
(mobile)

From:

JedBabbin@^{(b)(6)}

Sent:

Sunday, November 12, 2006 4:45 PM

To:

Ruff, Eric Mr OSD PA

Subject: Re: Personal and Confidential

Great; thanks. All this will factor into Thursday's RCP column.

Jed Babbin

b)(6)

(Home Office) (Mobile)

4/9/2008

NY TIMES

5359

From:

Ruff, Eric Mr OSD PA

Sent:

Sunday, November 12, 2006 4:28 PM

To:

'JedBabbin@(b)(6)

Subject:

RE: Personal and Confidential

Attachments: la-na-dems12nov12,1,5745724,print.story?coll=la-headlines-

frontpage&ctrack=1&cset=true&tz=300&s=12174&c_TiD=239g3cn123ptpg; ????

fyi. this piece is in the los angeles times.

Los Angeles Times

http://www.latimes.com/news/printedition/front/la-nadems12nov12,1,2410233.story?coll=la-headlines-frontpage

Liberal groups expect postelection results

Activists who helped Democrats secure Congress make clear they intend to get their reward.

By Peter Wallsten and Janet Hook

Times Staff Writers

November 12, 2006

WASHINGTON — After toppling the long-dominant Republicans in a hardfought election, the Democratic Party's incoming congressional leaders have immediately found themselves in another difficult struggle — with their own supporters.

Some of the very activists who helped propel the Democrats to a majority in the House and Senate last week are claiming credit for the victories and demanding what they consider their due: a set of ambitious — and politically provocative actions on gun control, abortion, national security and other issues that party leaders fear could alienate moderate voters and leave Democrats vulnerable to GOP attacks as big spenders or soft on terrorism.

The conflict underscores the challenge facing the Democrats in line to lead Congress — Nancy Pelosi of San Francisco in the House and Harry Reid of Nevada in the Senate. Each has pledged in recent days to "govern from the

4/9/2008

center," after a campaign in which anger over the Iraq war and GOP scandals helped their party attract some unusually conservative candidates and a large share of independent voters.

Turning off those new voters could undermine Democrats' hopes of solidifying their new majorities and taking the White House in 2008. But to the leaders of interest groups who are core supporters of the Democratic Party, and who had been barred under Republican rule from the inner sanctums of power, the new Congress means a time for action, not compromise.

Lobbyists for the American Civil Liberties Union, for example, are all but counting on Democrats to repeal the most controversial provisions of the Patriot Act, the anti-terrorist law pushed by the White House that some critics call unconstitutional. They also want to end President Bush's domestic wiretapping program.

"We are not going to let them off the hook," said Caroline Fredrickson, the ACLU's legislative director, of the newly empowered Democratic leaders in Congress.

"We will hold their feet to the fire and use all the tools we can to mobilize our members."

Similar vows are coming from lobbyists for abortion rights, who want to expand family-planning options for poor women and scale back Bush's focus on abstinence education, and from gun-control advocates, who hope to revive a lapsed ban on assault weapons. Labor unions, a core Democratic constituency, are demanding universal healthcare and laws discouraging corporations from seeking inexpensive labor overseas.

"It's been kind of a drought for 12 years, and there is some pent-up energy," said Bill Samuel, legislative director for the AFL-CIO, the labor federation that has long been a Democratic Party stalwart and spent millions of dollars on get-out-thevote activities.

Several of the labor movement's less-controversial goals, such as raising the minimum wage and allowing Medicare to seek discounts on drug prices, are found both in the AFL-CIO's brochures and on a Democratic leadership wish list designed to appeal across ideological lines.

But labor officials said they expected Pelosi, Reid and others to go further.

The day after the election, labor leaders declared a mandate for their causes and

called on the new Congress to immediately reverse anti-union policies enacted by the Bush administration and promote affordable healthcare "for all,"

"We're realistic about the congressional timetable, but we have our own view about why people went to the polls," said Samuel. "We think it had to do with their unhappiness with Republican inaction on the economy.... They're expecting Congress to tackle these issues, not play short ball."

Eli Pariser, executive director of the political action committee associated with the liberal activist group MoveOn.org, warned that Democratic leaders would be illadvised to ignore the party's base.

"A huge number of people were involved in putting them over the top," Pariser said. "There's a huge group of people engaged and energized and ready to support Pelosi and company when they boldly lead — and to hold them to account if they stray."

Pressure on Democrats is especially acute to redirect U.S. policy in Iraq. Many Democrats say the issue was the most important one driving the party's victory.

Democratic lawmakers have not unified behind a single Iraq policy. If they could find common ground with Bush on a continued troop presence, they might fend off GOP efforts to label them as weak on national security — but they would probably infuriate a growing antiwar movement that helped propel the party back into power.

"American voters have done their job; now it's time for Congress to do theirs," said former Rep. Tom Andrews (D-Maine), national director of the antiwar group Win Without War. "The message couldn't be clearer. It's time to start the orderly withdrawal of American troops from Iraq. Our eyes are on the new Congress."

Other interest groups are pointing to Tuesday's results as vindication of their particular causes, and as proof that Democrats should embrace their issues rather than shun them as too liberal.

Planned Parenthood Federation of America, which advocates abortion rights, pointed to victories by like-minded candidates in conservative states and a rejection by South Dakota voters of an abortion ban. The result, the group says, should be that Democrats view their causes as mainstream, rather than part of a liberal agenda, and should devote more money to contraception and other family-planning options opposed by religious conservatives and scaled back by the administration.

"I honestly believe there was no bigger winner in this election than Planned Parenthood Action Fund and women's health," said Planned Parenthood President Cecile Richards, referring to the group's political arm.

At the Brady Campaign to Prevent Gun Violence, the leading gun-control advocacy group, President Paul Helmke has high hopes for the assault weapons ban — and he can list races where candidates backed by his group defeated those supported by the National Rifle Assn.

But Helmke, a former Republican mayor of Fort Wayne, Ind., acknowledged that his challenge was to convince Democrats that his cause was not "radioactive." Many Democratic strategists have come to believe that supporting gun-control laws alienates rural voters and many independents.

"Guns are a tricky issue," Helmke said. "But the elections show there's nothing to be afraid of."

Still, the issues of abortion and guns underscore the tough decisions facing Reid and Pelosi as they try to please the party's core supporters while appealing to centrist voters.

The party's winning formula this year, after all, required candidacies from cultural conservatives such as Rep.-elect Heath Shuler in western North Carolina and Sens.-elect Jon Tester in Montana and Jim Webb in Virginia.

A preview of the tussle that awaits Reid and Pelosi has been playing out on the Internet since election day, with liberal bloggers decrying party centrists as out of touch with the Democratic majority. The complaints have been serious enough to draw Reid's attention, prompting him to host a conference call after the election with more than a dozen of the country's most prominent liberal bloggers.

Reid himself has learned to navigate these issues in order to win election in largely rural Nevada. He calls himself pro-gun and, according to a spokesman, opposes abortion except in cases of rape and incest and when the woman's life is endangered.

In the Senate, matters are further complicated by the fact that at least five Democrats — nearly 10% of the caucus — are considering presidential bids in which they may need to win the liberal base to gain the nomination but then campaign to the center in a general election.

Republicans have already said they intend to take back power in 2008 by portraying Democrats as big-government tax raisers who would rather safeguard

4/9/2008

civil liberties than interrogate terrorists.

Conservatives, though splintered over Iraq, immigration and other issues, had succeeded in keeping power since 1994 in part by forging a coalition built on compromise and shared goals — a practice that Democrats have yet to perfect.

Senior Democrats say they will figure out a way to bridge the divide.

"Tension is inherent in politics, and maybe a little bit of tension is good," said Reid spokesman Jim Manley. "But on the core, fundamental issues, everyone's in line."

Wary that the interest groups' demands may turn off the centrist voters who put them in the majority, some Democratic pragmatists are preparing to press for greater independence.

Sen. Charles E. Schumer of New York, chairman of the committee that designed the party's Senate campaign strategy, is publishing a book in January that is expected to lay out a plan for long-term Democratic dominance. He is expected to embrace a philosophy somewhere between the Democrats' old New Deal reliance on government and conservatives' outright disdain for government.

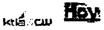
Schumer signaled as much after the election when he called on the party to "push aside the special interests and always keep our eye on the average American family."

peter.wallsten@latimes.com

janet.hook@latimes.com

Copyright 2006 Los Angeles Times | Privacy Policy | Terms of Service Home Delivery | Advertise | Archives | Contact | Site Map | Help

partners:



From: JedBabbin@aol.com [mailto:JedBabbin@

Sent: Sunday, November 12, 2006 3:00 PM

To: Ruff, Eric Mr OSD PA

4/9/2008

Subject: Re: Personal and Confidential

Eric: Thanks. Best, Jed.

Jed Babbin (b)(6)

(Home Office) (Mobile)

4/9/2008

From: Ruff.

Ruff, Eric Mr OSD PA

Sent:

Sunday, November 12, 2006 2:42 PM

To:

'JedBabbin@(b)(6)

Subject: RE: Personal and Confidential

will do, jed. eric

From: JedBabbin((b)(6)

[mailto:JedBabbin((b)(6

Sent: Sunday, November 12, 2006 1:54 PM

To: Ruff, Eric Mr OSD PA

Subject: Personal and Confidential

Eric: I'd be very grateful if you'd pass this on to Mr. Rumsfeld. Many thanks. Best, Jed.

Dear Mr. Secretary:

Of the many things that must be on your mind today, writing a book isn't likely to be one of them. But some time, I suspect sooner rather than later, you'll want your memoir of the past few years (and more) to be published. Whether it's with my usual publisher or another, I'd consider it a privilege to be your ghostwriter, co-author, biographer or work with you to figure out what other arrangement would suit you. (Regnery, publisher of two of my books, has asked me to get the word to you that they'd be eager to "do a book" with you). Please think of me when you start thinking about a book. In admiration and with respect, Jed Babbin.

Jed Babbin

(h)(6) (Home Office) (Mobile)

From:

MAJ F. Andy Messing [ndcf@(6)(6)

Sent:

Sunday, November 12, 2006 7:01 AM

To:

(b)(6)

Subject:

Fw: Veterans Day 2006

Attachments: 11 Nov 06 007.jpg; 11 Nov 06 009.jpg; 11 Nov 06 003.jpg

---- Original Message ----From: MAJ F. Andy Messing To (b)(6)

Sent: Sunday, November 12, 2006 6:49 AM

Subject: Veterans Day 2006

Dear Friends...

Veterans day....2006....a time of reflection.... and fun too....

" Dick the Dog " and I went and saw the Veterans Day Parade down Duval Street here in Key West.... It featured a U.S.Coast Guard element (the Navy didn't send anyone... I guess they can't march...). Anyway, it was wonderful seeing the Parade of Coastles, as Cami my Daughter, and her Hubby Barnaby (my wonderful Son-In-Law) are proud serving Coasties....although, my super Son and his Fiancée Susan are U.S. Navy Reservists (having served on active duty for 8 years plus too).....anyway, it was wonderful to see people whooping it up praising our service men and women amidst the Stars and Stripes.....

Then, "Dick the Dog" and I went and saw the speed boats... million dollar plus noisy ass zoomy boats...painted up like clown boats....(you can tell I'm a sailor).... amidst allot of beautiful women professing to be "Models

Anyway, it was fun... I love Key West for all the activity....just fun...

Later, I returned to the ARK ANGEL as the sun was setting (notice the sun at the bottom of the mast in the picture)....sat on the deck...drinking a Mike's hard Lemonade... thinking about the servicemen and women I have served with and met ... my War Hero Father...others of import to America and to me personally... that served under our glorious Flag....I remembered that I was MediVac'ed from Vietnam to Clark AFB the Philippines....on 11 November 1967.....it was a somber moment...a delicate moment...a quiet and respectful one.... as the sun disappeared. All I could think about... was the prayer..."Praise GOD from whom all bounty flows"... Best Regards. **ANDY**

From:

MAJ F. Andy Messing (ndcf((b)(6)

Sent:

Friday, November 10, 2006 9:23 AM

To:

Joe Stringham, BG, USA (Ret)

Cc:

(b)(6)

Subject: Fw: Happy Birthday Marines!

---- Original Message -----

From: MAJ F. Andy Messing

To:(b)(6) Cc:(b)(6)

(b)(6)

Sent: Friday, November 10, 2006 9:10 AM

Subject: Happy Birthday Marines!

Dear Friends...

I saw our Marines in Vietnam, Grenada, in El Salvador, Somalia & Iraq (Gulf War I & now).... I was always proud.... they were dedicated and good....always doing the hard stuff and doing it well.

Happy Birthday Marines... GOD Bless you-all for your service to America!!

Best Regards,

ANDY Messing Major, AUS (Ret.) U.S.Army Special Forces **Executive Director** National Defense Council Foundation

P.S. Have a good Veterans Day too !

| | · | | |
|---|---|--|--|
| (b)(6) | | | |
| From: | (b)(6) COL STRATEFF (b)(6) | | |
| Sent: | Thursday, November 09, 2006 2:46 PM | | |
| To: | (USAF): Ruff, Eric Mr OSD PA (b)(6) OSD PA (b)(5) | | |
| | CAPT OVCJCS/PA; (0)(6) Claude H. Chafin; (b)(6) | | |
| | (b)(6) CDR, OCJCS/PA; Smith, Dorrance HON OSD PA(b)(6) (PA FRONT) State (b)(6) Haddock, Eilen (Katle), Col. OCJCS/PA; (b)(6) Lt Col | | |
| | OCJCS/PA; Thompson Jonathan Mr OSD PA: Kimmitt, BG Mark T. (USA); Ballesteros, Mark | | |
| | J LTC OSD PA:(b)(6) Capt CENTAE ALIAR/A63A OPS Officer (b)(6) NEA-I-PM-DL(b)(6) | | |
| | (b)(6) Whitman, Bryan Mr OSD PA | | |
| Subject: | [U] MG Caldwell Conference Call with Defense Analysts, 9 Nov | | |
| Attachmer | nts: 061109 Defense Analysts Script FINAL doc | | |
| | | | |
| Classificat | ion: UNCLASSIFIED//FOR OFFICIAL USE ONLY | | |
| Analysts co | Caldwell conducted an "on the record" conference call with several Defense ordinated through OSD. Below is the list of participants in the interview. Attached his prepared remarks for your use. | | |
| V/R, (b)(6) | | | |
| Retired Mil | litary Analysts: | | |
| Colonel Ke | n Allard (USA, Retired) MSNBC | | |
| - | eneral David L. Grange (USA, Retired) CNN | | |
| | Sergeant Major Steven Greer (USA, Retired) Fox News | | |
| • | Major General Timothy Haake (USAR, Retired) Colonel Jack Jacobs (USA, Retired) | | |
| | Colonel Robert L. Maginnis (USA, Retired) | | |
| Lieutenant | General Thomas McInerney (USAF, Retired) | | |
| | Illiam L. Nash (USA, Retired) | | |
| Mr. Wayne | eral Donald W. Shepperd (USAF, Retired) Simmons (USN, CIA, Retired) | | |
| | artin L. Strong (USN, Retired) | | |
| Mr. Bing West (USMC, Retired) | | | |
| Stay informe | ed!: http://www.mnf-irag.com/ | | |
| (b)(6) | Colonel, USAF | | |
| Strategic Effect | Strategic Communications | | |
| DSN (b)(2) Comm(b)(2) Int'l (b)(2) MCI | | | |

4/9/2008

(b)(6)

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure
under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9,
"Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy
Review of DoD Information for Public Release" apply.

Good morning to you all. I appreciate the opportunity to chat with you again.

I'm sure all of you have been paying attention to the election returns back home. They signal that America is in a period of transition. Here in Iraq we continue to see a country that is also in transition. With transition comes change, and with change comes challenges. These challenges are sometimes perceived as setbacks, when in fact they are actually signs of growth.

We can see these signs of growth in the Iraqis' capacity to govern, in their capability to provide security, and in their commitment to revitalize their economy. Throughout this period of transition, we are firmly dedicated to helping the Iraqis achieve our common goal – an Iraq that can govern, defend and sustain itself.

Now I'd like to focus our discussion on an area seeing a lot of change – the security situation across Iraq. As you are aware, this year we once again saw historically elevated levels of violence during the month of Ramadan.

And as expected, there has been a downturn in violence following Ramadan – although we certainly do not yet consider this a trend. Last week the number of casualties nationwide decreased slightly by 2% compared to the previous week.

1

NY TIMES 5371

٠.

The time frame is too short to draw any definite conclusions, but we will of course continue to monitor these numbers.

Another area where we continue to see change is the diminishing capabilities of Al Qaeda in Iraq. Their forces are being challenged by the combined focused efforts of the Iraqi Security Force and the Coalition. We continue to see evidence that our efforts are achieving results against their ability to finance and execute their crimes.

Sectarian violence however, remains a challenge. We continue to see operations by death squads and illegitimate armed militias. But it is important to remember that to date the problem is largely localized. More than 90% of reported incidents of sectarian violence occur within 30 miles of the capital of Baghdad. And there are some promising developments. The Prime Minister continues to oversee efforts to gain support among tribal shelks and religious leaders for reconciliation and unity.

Back where you are, I know that the resignation of the Secretary of Defense has received quite a bit of coverage. At MNF-I, we look forward to working with a new Secretary after the Senate confirmation process. We are aware there will be changes on Capitol Hill and at the Pentagon a period of transition will occur, but we also heard the President's commitment to sustaining our partnership with the people and government of Iraq.

2

The Iraqi Government continues its efforts to become the lead partner in providing true security for its people. They continue to take positive steps to increase the capabilities of the Iraqi Security Force. These developments are having a real impact on the daily lives of Iraqis. The Iraqi Security Force is much better trained, better equipped, and much more effective than it was just two years ago. We must continue to train and equip the Iraqi Security Forces and put them in the lead. We're making great progress along those lines. Currently we have trained and equipped approximately 319,000 personnel. Our goal has been a Force of 325,000, but just last week, the Prime Minister announced an initiative to grow the Iraqi Security Forces by approximately 30,000. This growth will improve flexibility and responsiveness. I can provide you with more details as we discuss the growth later. The effects of that growth are also being compounded by an acceleration of the timetable for Force increases and deployment. We remain committed to supporting these Iraqi initiatives.

This transition of responsibility for security to Iraqls is important to the people here, and I think to Americans as well. The Iraqi people are counting on a more vigorous force to help them achieve the unity, security and prosperity we all are working towards.

This leads me to another important topic. As Iraqis are counting on their uniformed services, this week America recognizes the importance of its

3

servicemen and women, past and present. With Veteran's Day almost upon us and of course, this month being the official month of the military family, as you go out and speak on TV and radio, I encourage you to give a shout out to our veterans, both those who have served and those who are currently serving, and especially to the family members back home. The United States is a nation with 25 million living veterans. We currently have 1.4 million men and women on active duty, and they are joined by 1.2 million serving in the reserves. Those Soldiers, Sailors, Airman and Marines can spend long periods of time away from their families. We're a military at war, supporting a nation at war. Our young men and woman serve willingly to preserve the freedoms of Americans. Our military has a tough mission and service members need the support of husbands and wives, children and parents, brothers and sisters. Our families, veterans, and communities are what make our military and this country strong. I encourage you to remind people of that fact when talking to the media.

With that, I will be glad to take your questions.

###

| (b)(6) |
|---|
| From: Caldwell Willam B MG MNFI DCS STRATEFF [william.caldwell(b)(6) |
| Sent: Thursday November 09, 2006 2:46 PM |
| To: OSD PA |
| Cc: (b)(6) OSD PA; Vician, Todd M LtCol OSD PA; Ballesteros, Mark J LTC OSD PA; OSD PA(b)(6) OSD PA; Thompson, Jonathan Mr OSD PA(b)(6) (b)(6) MAJ MNFI STRATEFF |
| Subject: RE: [U] RE: CALDWELLS COMMENTS |
| Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY |
| PAOhe will be my interface with the press, work the press conferences, tripsreally anything that deals with the press. |
| He is a seasoned PAO, has a brother serving over here too tremendous outgoing personality and loves what he does. |
| Please feel free to contact him at anytime, with any ideas. Will make sure he knows that he speaks for me and can make commitments on my behalf. |
| Thanks again for your assistance today – you did a terrific job pulling it all together! |
| V/r Bill Caldwell |
| From: (b)(6) OSD PA [mailto] Sent: Thursday, November 09, 2006 10:28 PM To: (b)(6) MAJ MNFI STRATEFF Cc: (b)(6) MAJ MNFI STRATEFF COMMS DIV; (b)(6) OSD PA; Caldwell William B MG MNFI DCS STRATEFF; (b)(6) COL MNFI CMD GRP PAO; todd.vician(db)(6) Ballesteros, Mark J LTC OSD PA(b)(6) OSD PA; Thompson, Jonathan Mr OSD PA Subject: RE: [U] RE: CALDWELLS COMMENTS |
| thanks, here is the final list of those who called in the analysts are highlighted, i've gotten positive feedback from them about the call, we do not currently have a contract for a transcriber (we're working on it), so i don't have the capability of getting it transcribed, i do have the tape if you'd like the audio version of it (the quality won't be the best, tho, as i will have to condense it to send over email). |
| yes, the off the record comments will definitely be kept as such, these guys "get it" and will respect that. (they also know that they won't be invited back if they don't honor that agreement!). |
| thanks again for your help and a great call, i look forward to working with you again. (b)(6) |

From: (b)(6) MAJ MNFt STRATEFF
[mailto (b)(6) MAJ MNFt STRATEFF
[mailto (b)(6) MAJ MNFt STRATEFF
To: (b)(6) OSD PA
Cc(b)(6) MAJ MNFt STRATEFF COMMS DIV; Pfeifle, Mark D Mr OSD PA; Caldwell William B MG MNFt DCS STRATEFF; (b)(6) COL MNFt CMD GRP PAO
Subject: [U] RE: CALDWELLS COMMENTS

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

(b)(6)

Enjoyed working with you today. Attached you will find MG Caldwell's prepared remarks.

Also just wanted to ensure the off the record comments were kept as such. The two topics included Iranian support to specific groups and the Iraqis high tolerance levels for violence. All other comments were in fact on the record. Just wanted to clarify.

Could you please send me the final list of folks who participated in the conference call.

Finally, do you produce a transcript from the interview that we could get? We would appreciate any help in obtaining a transcript.

Once again thanks for setting this up and for your flexibility.

(b)(6)

----Original Message---From: (b)(6) OSD PA [mailto (b)(6)]

Sent: Thursday, November 09, 2006 8:19 PM
To: Caldwell William B MG MNFI DCS STRATEFF
CC: (b)(6) MA I MNFI STRATEFF; (b)(6) MA J MNFI STRATEFF
COMMS DIV (b)(6) OSD PA
Subject: FW: CALDWELLS COMMENTS

sir, thanks again for a great call today, general moinerney would like a copy of your prepared remarks from the call, if you'd be willing to pass them along to him, he will not share it with anyone, but would like to have them for his own reference, i will be happy to send them to him if you are ok with that.

thank you,

----Original Message-----From: Thomas McInerney

Sent: Thursday, November 09, 2006 2:46 PM

To:(b)(6) OSD PA Subject: CALDWELLS COMMENTS

4/9/2008

NY TIMES

| _ | _ | | | | |
|-------|-----|-----|-----|----|----|
| | | - | | | |
| MB. | | E.) | | | |
| w | 11. | w. | | | ** |
| Γ. | | | | | |
| ra va | | | 200 | 22 | |
| | | | | | М. |
| | | | | | |

Can you ask Bill Caldwell if he will give us his prepared remarks that he read before the O&A?

Not a problem if he does not want to.

Thanks. Good session.

Tom

Cell: Fax:

Thomas G. McInerney Lt. Gen. USAF (Ret) (b)(6)

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY

If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

Classification: UNCLASSIFIED//FOR OFFICIAL USE ONLY
If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure
under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9,
"Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy
Review of DoD Information for Public Release" apply.

| (b)(6) | |
|---|--|
| From: Sent: To: Cc: Subject: | (b)(6) OSD PA Thursday, November 09, 2006 2:40 PM 'Caldwell William B MG MNFI DCS STRATEFF' (b)(6) MAL MNFI STRATEFF (b)(6) MAJ MNFI STRATEFF COMMS DIV(b)(6) OSD PA RE: [U] RE: CALDWELLS COMMENTS |
| (b)(6) Original Prom: Caldwell Sent: Thursday, To: (b)(6) Cc: (b)(6) (b)(6) Subject: [U] Ri | William B MG MNFI DCS STRATEFF [mailto:william.caldwell(November 09, 2006 2:39 PM OSD PA MAJ MNPI STRATEFF; (b)(6) OSD PA C: CALDWELLS COMMENTS |
| (b)(6) absolut they are welcom | elyplease do share with him and any of the others the entire textand me to use it however they want. |
| To: Caldwell Wi Cc:(b)(6) (b)(6) | OSD PA [mailto November 09, 2006 8:19 PM STRATEFF NAJ MNFI STRATEFF OSD PA OSD PA |
| remarks from the with anyone, but them to him if thank you, (b)(6) Original Market Thomas More | Inerney November 09, 2006 2:46 PM OSD PA |
| (b)(6) | .1 Caldwell if he will give us his prepared remarks that he read before the |
| Q&A? | ession. |

| Voice | (0)(6) |
|-------|--------|
| Cell: | |
| Fax: | |

Classification: UNCLASSIFIED

If this e-mail is marked FOR OFFICIAL USE ONLY it may be exempt from mandatory disclosure under FOIA. DoD 5400.7R, "DoD Freedom of Information Act Program", DoD Directive 5230.9, "Clearance of DoD Information for Public Release", and DoD Instruction 5230.29, "Security and Policy Review of DoD Information for Public Release" apply.

To:
Date: Thursday, November 09, 2006 10:30 AM

E-Mail Address: On file
Company Name: OSD
Host's Name: (b)(6) Major General Caldwell
Conference Name: OSD/PA Liaison (10:30A) Military
Conference Title: Military Analyst

Participant Information

16.

Jonathan Thompson

| 1. | Captain Chuck Nash | Fox News |
|-----|--------------------------------|------------------------------|
| 2. | Colonel Jeff McCausland | CBS News |
| 3. | Lt Gen Tom McInerney | Fox News |
| 4. | Major General Don Shepperd | CNN |
| 5. | Major General Tim Haake | Haake & Associates |
| 6. | (b)(6) | DOD |
| 7. | C/Major General Caldwell | |
| 8. | C(p)(g) | |
| 9. | Colonel Ken Atlard | MSNBC |
| 10. | Todd Vician | OSD |
| 11. | Major General Paul Vallely | Fox News channel |
| 12. | Bing West | Reuter |
| 13, | (b)(6) | DOD |
| 14. | Brigadier General David Grange | McCormick Tribune Foundation |
| 15. | CSM Steve Greer | Fox News |
| | | |

DOD

From: MAJ F. Andy Messing [ndcf@b)(6)

Sent: Thursday, November 09, 2006 12:38 PM

To: Gregory Walker

Cc: thomas.r.pickering((b)(6) John Waghelstein

Subject: Ed Bradley of CBS 60 Minutes

Dear Friends...

Ed Bradley (along with George Crile who also just died 6 months ago)... who helped El Salvador Vets get recognition for combat service in that conflict.... in 1993 with TWO 60 minutes pieces (one being a follow-up to move DOD offa the dime).... just passed away. Pray for Ed's family. His efforts brought honor to the honorable

Best

ANDY Messing

| b)(6) | |
|--------------------------|--|
| From: | b)(6) OSD PA |
| Sent: | Thursday, November 09, 2006 8:55 AM |
| To: (b) | OSD PA |
| Subject: | RE: CONFERENCE CALL TODAY |
| | oing to give it a half hour and then start the round of calls will divy up with list and get james and p. then we'll have a good idea by about 1000. |
| From: (b)(6) | OSD PA |
| Sent: Thurs | <u>sday, N</u> ovember 09, 2006 8:54 AM |
| To:(6)(6) Subject: R | OSD PA E: CONFERENCE CALL TODAY |
| • | |
| Do you wan | t james/donna to call through list and give heads up? |
| worry that | few will participate on short notice and/or check emails. |
| | Sday, November 09, 2006 8:49 AM ONFERENCE CALL TODAY MEMORANDUM |
| Т. | |
| То: | Retired Military Analysts |
| From: | (6)(6) |
| | Public Affairs, Office of the Secretary of Defense |
| Date: | November 9, 2006 |
| Re: | Conference Call with Senior DoD Officials |
| We invite y | ou to participate in a conference call, TODAY, November 9, 2006 from 10:30-11:00 a.m. |
| Major Geno operations | eral William Caldwell, the Coalition Spokesman in Iraq, will provide you with an update on in Iraq. |
| To particip | ate in this conference call, please dia (6)(2) and ask the |
| 4/9/2008 | |

| operator to conn | ect you to the Analy | ysts conference call | • | | |
|-----------------------|----------------------|----------------------|--------|-----------------|--|
| Please R.S.V.P. | to ^{(b)(6)} | at ^{(b)(6)} | or cal | l her at (b)(2) | |
| We hope you are | able to participate. | | | | |
| | | | | | |
| (b)(6) Public Affairs | | | | | |
| Office of the Secre | tary of Defense | | | | |
| (b)(2) | | | | | |

| 3************************************* | | |
|--|---|--|
| (b)(6) | | |
| N/XXX | GA TENNES (TENNES (TE | |
| | | |
| | | |

From:

(b)(6) OSD PA

Sent:

Wednesday, November 08, 2006 3:01 PM

To:

Ruff, Eric Mr OSD PA

Subject: Please call Jed Babbin, (b)(6)

(b)(6)

Confidential Assistant to the **Assistant Secretary** of Defense for Public Affairs
1400 Defense Pentagon (b)(2)
Washington, DC 20301-1400
(main)(b)(2)
(private)(b)(2)
(c)(b)(2)

4/9/2008

NY TIMES

| (b)(6) | |
|--------|--|
| (b)(6) | |
| (0)(6) | |
| (2)(2) | |
| M*** | |
| | |
| | |
| | |
| | |
| | |
| | |

From: Abbott, Catherine COL OSD PA

Sent: Wednesday, November 08, 2006 12:58 PM

To: Ruff, Eric Mr OSD PA

Subject: Please call Jed Babbin, (b)(6)

4/9/2008

(b)(6)

Subject:

MG Thurman Conference Call w/ Retired Military Analsyts

Location:

(b)(2)

Start: End: Thu 11/9/2006 10:00 AM Thu 11/9/2006 10:30 AM

Recurrence:

(none)

Invited Retired Military Analysts:

Colonel Ken Allard (USA, Retired) MSNBC

Mr. Jed Babbin (AF, Former JAG) American Spectator, Real Clear Politics

Admiral Dennis C. Blair (USN, Retired)

Commander Peter Brookes (USN, Reserve) Heritage Foundation

Lieutenant General Frank B. Campbell (USAF, Retired)

Dr. James Jay Carafano (LTC, USA, Retired) Heritage Foundation

Lieutenant Colonel Gordon Cucullu (USA, Retired) Fox News

Lieutenant General Michael P. DeLong (USMC, Retired) Fox News

Major Dana R. Dillon (USA, Retired)

General Wayne A. Downing (USA, Retired) MSNBC

Lieutenant Coloncl Tim J. Eads (USA, Retired) Fox News

General Ronald Fogleman (USAF, Retired)

Lieutenant Colonel Rick Francona (USAF, Retired) NBC

Colonel John Garrett (USMC, Retired) - Fox News

Lieutenant General Buster Glosson (USAF, Retired)

Brigadier General David L. Grange (USA, Retired) CNN

Command Sergeant Major Steven Greer (USA, Retired) Fox News

Major General Timothy M. Haake (USAR, Retired)

Colonel Jack Jacobs (USA, Retired) MSNBC

Admiral David E. Jeremiah (USN, Retired)

General Jack Keane (USA, Retired) ABC

General William F. "Buck" Kernan (USA, Retired) Lehrer Newshour

Colonel Glenn Lackey (USA, Retired)

Admiral Thomas Joseph Lopez (USN, Retired)

Lieutenant Colonel Robert L. Maginnis (USA, Retired) Fox News, CNN, BBC, Radio

Major General James "Spider" Marks (USA, Retired) CNN

Dr. Jeff McCausland (Colonel, USA, Retired) - CBS (mostly radio)

Lieutenant General Thomas McInemey (USAF, Retired) - Fox News

Major Andy Messing Jr. (USAR, Retired) - Fox News

Major General Burton R. Moore (USAF, Retired)

General Thomas S. Moorman, Jr. (USAF, Retired)

Major General Michael J. Nardotti, Jr. (USA, Retired)

Captain Chuck Nash (USN, Retired) – Fox News

General William L. Nash (USA, Retired) Council on Foreign Relations

General Glenn K. Otis (USA, Retired)

General Joseph Ralston (USAF, Retired)

Lieutenant General Erv Rokke (USAF, Retired) -

Major General Robert H. Scales, Jr. (USA, Retired) - Fox News

General H. Hugh Shelton (USA, Retired)

Major General Donald W. Shepperd (USAF, Retired) CNN

1

NY TIMES

Lieutenant Colonel Carlton Sherwood (USMC, Retired)
Mr. Wayne Simmons (USN, Retired) – Fox News
Major General Perry Smith (USAF, Retired)
Captain Martin L. Strong (USN, Retired)
Captain Robert R. Timberg (USMC, Retired) US Naval Institute
Major General Paul E. Vallely (USA, Retired) – Fox News
Colonel John Warden (USAF, Retired)
General Larry D. Welch (USAF, Retired)
Mr. Bing West (USMC, Retired) – Atlantic Monthly, Freelance Writer
General Charles E. Wilhelm (USMC, Retired)
General Tom Wilkerson (USMC, Retired) US Naval Institute

(6)(6)(b)(6) OSD PA From: Tuesday, November 07, 2006 2:15 PM Sent: (b)(6) OSD PA To: (b)(6)DSD PA Subject: RE: [U] RE: Thursday Pentagon Brief Sounds like a good idea to me, unless Mark has any objections. Mark? (b)(6)From OSD PA Sent: Tuesday, November 07, 2006 1:58 PM To:(b)(6) OSD PA Cc: DSD PA Subject: FW: [U] RE: Thursday Pentagon Brief hi. why don't you plan on sitting in on this, you can see how it's done. thanks (b)(6) OSD PA Sent: Tuesday, November 07, 2006 1:57 PM To: Vician, Todd M LtCol OSD PA (b)(6)OSD PA LTC 41D PAO'; Ballesteros, Mark J LTC OSD PA OSD PA Subject: RE: [U] RE: Thursday Pentagon Brief todd, thanks for your help in coordinating this. we will set the call for 10:30 (dc time) on thursday, i will send out the invite first thing in the morning, in the meantime, here is the agenda with a list of those who will be invited for mg thurman to look over. i will open the call and welcome everyone and explain the groundrules (is mg thurman going to be on background or on-therecord? up to him, caldwell and casey tend to go on-the-record unless there is something they want to tell them for their own knowledge, the analysts always respect it if the general asks them to keep something on background or off the record). i will then turn it over to mg thurman and allow him to make some brief remarks (as brief or detailed as he would like to go. it's a pretty good assumption that most of the analysts will not have just watched his pc), he can then open it up for q&a. i will send out the list of rsvp's about an hour before the call. anything else anyone needs from me?? (dial-in number is on the agenda) thanks (b)(6)From: Vician, Todd M LtCol OSD PA Sent: Tuesday, November 07, 2006 9:02 AM To:(6)(6) Cc: (b)(6) LTC 4ID PAO'; Ballesteros, Mark J LTC OSD PA

NY TIMES 5388