



***CAG PROPOSED ...  
COMMANDER'S  
STRATEGIC OUTREACH  
SPEAKING\* SCHEDULE***

**January 2006 — June 2006**

**v-1.0, as of 29 October 2005**

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

\* = Distinct from CG Interagency Visits and Visits to CENTCOM by key Academics & Researchers

NOTE:

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# TRACKING LIST – HQS CENTCOM SYMPOSIA VISITORS

(1 of 2)

Projected Visitor

Expertise

Projected Date

Remarks

Kenneth Pollack

(b) (5)

NSC, Middle East

15 Dec 05

(b) (5)

**CAG Outreach Symposia Visitors to Tampa Headquarters  
Goal = Symposia Every 4-6 Weeks**



# TRACKING LIST – HQS CENTCOM SYMPOSIA VISITORS

(2 of 2)

## Projected Visitor

**Dr. Michael Vlahos**

**Dr. Glenn Robinson**

**Thomas Hammes**

## Expertise

Nature of the Enemy  
Future of CENTCOM AOR

Levant Region  
MEPP/Syria

Author, 4<sup>th</sup> Gen Warfare

## Projected Date

**Sep 06**

**Sep 05**

**Oct 06**

## Remarks

• Make contact

• Very agreeable  
• Was CENTCOM Fellow  
Candidate

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**CAG Outreach Symposia Visitors to Tampa Headquarters  
Goal = Symposia Every 4-6 Weeks**

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## Media Outlets per City/Regional Market

### Detroit:

***Detroit Free Press* (weekday): and sister pub the *Detroit News* (Sat & Sunday) 353,644 Total Daily Circulation -- Supply award-winning daily coverage of local, national and international events, sports news and business information. Local daily.**

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### Cincinnati:

***Cincinnati Enquirer*: 192,246 Total Daily Circulation -- Local daily**

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### Denver:

***Denver Post* (weekday) and its sister publication the *Rocky Mountain News* (Sat/Sunday) 286,258 Total Circulation.**

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### Phoenix:

***The Arizona Republic*: The Arizona Republic is Arizona's leading provider of news and information. The Arizona Republic is one of the fastest-growing major metropolitan newspapers in the country. The Republic ranks 11th among U.S. dailies with a daily circulation of 486,131 and a Sunday circulation of 596,993. It's the state's largest newspaper, reaching 1.5 million readers per week. The Arizona Republic is owned by Gannett Co., Inc.**



## Media Outlets per City/Regional Market

### San Francisco:

***San Francisco Chronicle:*** The San Francisco Chronicle is the largest newspaper in Northern California and the second largest on the West Coast, with a daily circulation of 512,129 and a Sunday circulation of 539,563 (ABC Publisher's Statement, September 2002). The San Francisco Chronicle was founded in 1865 by Charles and Michael de Young, and has been awarded five Pulitzer Prizes for journalistic excellence.

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### Seattle:

***Seattle Times:*** The Seattle Times Company publishes *The Seattle Times*, the largest daily newspaper in Washington state, and the largest Sunday circulation newspaper in the Northwest. Well respected for its comprehensive local coverage, *The Seattle Times*, winner of seven Pulitzer Prizes, is also recognized nationally and internationally for in-depth, quality reporting and award-winning photography and design. *The Seattle Times* (weekday) 234,274 circulation

***Seattle Post Intelligencer:*** The Seattle Post-Intelligencer newspaper is part of [The Hearst Corp.](#) *Seattle Post-Intelligencer* (weekday) 150,876 circulation.



## Possible Speaking Events Later in the Year

### The World Affairs Council of Greater Cincinnati *Cincinnati, OH*

- Very willing to host a visit; adjustable venue possible
- Some VIP speakers: Steve Chabot- Congressman, Graham Fuller- former National Intelligence Officer for the Near East and South Asia, CIA; Dr. William F. Schulz- Executive Director, Amnesty International David Abshire- Cofounder and President, Center for Strategic & International Studies; The Honorable Andre Adam- Belgian Ambassador to the USA; Richard E. Cavanagh- President, The Conference Board; James Fallows- Washington Editor, The Atlantic Monthly; General John R. Galvin- Former SACEUR

#### About WAC of Cincinnati

- 75 years old, fairly well known
- Non partisan, non-profit, non-governmental
- Beginning to develop greater regional audience via the internet
- Major focus on education and public information
- Linked with other world affairs organizations

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## Possible Speaking Events Later in the Year

### The Denver Council on Foreign Relations (TDCFR)

Denver, CO

- Hold's a once-a-month dinner presentation; our standard format approach works for them
- Loose affiliation with University of Colorado
- Affiliated with the NY CFR; can flex to meet our dates; Less active in the winter months

### Denver Committee on Foreign Relations (DCFR)

- New organization, started in 1995; main office in Washington DC
- Appears to be an “up and comer” – Members, AMB Oakley; Hon. Strobe Talbott, President of Brookings, Hon. John Danforth, Frn Senator from MS; Farooq Kathwari, Pres & CEO Ethan Allen, others
- Recognized by Bob Kaplan (Balkan Ghosts) as great new society for international thinking

#### About Both Organizations

- Both venues support messaging
- Appears some competition exists between them
- University of CO ‘in town’
- Appears from Website that DCFR more ‘dynamic’
- Both claim to be less Washington Centric or suffer from East Coast/West Coast bias

**Note: Still developing contacts and intel on organizations**

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## Thunderbird-Garvin School of Int'l Management Phoenix (Glendale), AZ

- #1 ranked International Business School by US News and World Report
- Global MBA strategy; Business leaders develop their nations through the economy—foster greater cross cultural understanding—borders without soldiers but crossed by trade
- Chairman Myers spoke there on 29 Mar 05 (Subject: Terrorism/WMD Combination deadly); former President of Ireland (Apr 05), others.
- Combination of business, language, culture to develop people who can leverage the future
- Highly regarded forum; much sought speaker's platform; foreign students grads-prime aud for eco msg

### About Thunderbird

- Main Campus, Glendale AZ (former AAC WWII post)
- Wall Street Journal ranked T-Bird #1 in Internat'l business ahead of Harvard, Columbia, etc.
- Graduates are among the most highly recruited by S&P 500 and Fortune 500
- Also conducts research, consulting, philanthropy, ethical instruction, etc.
- Eclectic student body, almost 35% international (language/cultural immersion)

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## Possible Speaking Events Later in the Year

### Commonwealth Club/Silicon Valley/Camp Pendleton

#### *San Francisco, & Southern CA*

- Can support date, want you to come, can host in downtown SF or Silicon Valley
- 1200-1300 format, or 1830-1930 format; Event is open to the press
- They would like to record the event to rebroadcast on their radio program (NPR likely also)
- POTUS and CJCS have spoken there over the past year; Sam Nunn will speak on the 26<sup>th</sup>.
- Following event, recommend 2 hr. flight to Camp Pendleton for troop visit, OR,
- Can leave time for intimate dinner with a Hoover small group, a “2-fer”

#### About Commonwealth Club

- Nation’s oldest and largest Public Affairs Forum
- Over 16,000 members
- Non profit, non partisan
- Two centers, one in SF, other in San Jose
- Large media reach, message locally and nationwide; respectable reputation
- Many celebs featured: From Teddy R to Erin Brockovich; many US Presidents

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# Initiative for Global Development (IGD)

Seattle, WA

- Wants more connection with military, would *'love to have GEN Abizaid'* join them
- Visit would include an intimate dinner with Bill Gates, former Senator Dan Evans, GEN Shali, Mr. Bill Clapp (investment banking), former EPA Director Rucklehaus, others
- Main venue is IGD breakfast speaker program (0730-0900), Pressboard to follow possible
- Willing to host special engagement with a more public audience, if desired

## About IGD

- Focuses on Global poverty amelioration
- Group is expanding to other US cities (also Tampa)
- Tampa IGD wants GEN A and Bill Gates to join them on 9 NOV local event--details TBD
- Tends to be more 'left' on political spectrum
- 'Robust and deep pockets'
- Madeline Albright most recent speaker (May 05)
- "Connect the world" – "Poverty Reduction"
- Growing influence in Seattle, may be major player in upcoming years...

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# Final CAG Recommendations

Location/Dates	Recommend Events	Complimentary Troop Visits
<b>Detroit</b>  30 June - 1 July	Detroit Economic Club  <b>CG Approved</b>	TACOM  <b>CG Approved</b>
<b>Phoenix</b>  5-6 July	Thunderbird - Garvin School of International Business  <b>CG "maybe some other time"</b>	
<b>San Francisco</b>  24-25 August	Southern Cal      Silicon Valley  Stanford (Hoover) <b>CG "Lets look at it again"</b>	Camp Pendleton



## Detroit Economic Club (DEC)

*Detroit, MI*

- Every U.S. President since Richard Nixon spoke there, (President Bush spoke on 8 FEB 05) others include John Zogby (OCT 04), Henry Kissinger (OCT 04), Ambassador Dennis Ross (JAN 05) Senator Deborah Stabenow (D-MI)
- Numerous CEOs from major corporations (e.g.; Daimler-Chrysler, Fifth Third Bank) are members
- Many universities in the area; good media market; TACOM wants to host a ½ day visit

### About DEC

- Well known speaking and discussion venue
- Auto industry heavy, growing member diversity
- Prestigious, possesses clout, and slightly 'right'

### About TACOM

- Up armored program; other technologies
- Desires to host you, have ½ day program in can
- Briefed C/S Army, others recently

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## From Website

<http://www.econclub.org/FirstPage.asp>

*And Down the Stretch we come*

*Beth Chappell, President and CEO, [Detroit Economic Club](#)*



The Detroit Economic Club just hosted a poignant and engaging meeting with Carly Fiorina on May 23. Those in attendance at The Masonic were treated to a frank discussion of the nation's economic future from the former leader of an American institution - Hewlett-Packard. Also at this meeting, we appointed new members to the Detroit Economic Club board of directors and awarded scholarships to two motivated college-bound students. **One last meeting would be the icing on the cake for a terrific season. We have some late-breaking news to share with DEC members and guests. We are fortunate to have booked General John P. Abizaid, commander of U.S. Central Command (CENTCOM) and the officer in command of U.S. and coalition forces in the Middle East. Don't miss this chance to learn about what is happening in this volatile region from General Abizaid. Folks, this is an extremely rare engagement that the Detroit Economic Club is privileged to host and an opportunity you should not miss.**

I hope to see you at our final meeting of the season on June 30.

All the best,



## From Website

<http://www.econclub.org/FirstPage.asp>

### **CENTCOM Commander General John P. Abizaid coming to DEC in June**



General John P. Abizaid  
Combatant Commander

[United States Central Command \(CENTCOM\)](#)

#### **Topic:**

***Current United States and Coalition Military Operations***

#### **Why attend:**

***General John P. Abizaid will share his insights on U.S. and Coalition military operations throughout the CENTCOM area of responsibility, a diverse geographical region which extends from the steppes of Central Asia, through the greater Middle East and Arabian Peninsula, and into the horn of Africa.***

***General Abizaid will discuss the issues, address questions, and provide DEC members with his estimate of the military situation in the CENTCOM region and the importance of this fight.***

#### **When:**

*Thursday, June  
30, 2005*

**Luncheon**

[Detroit  
Marriott  
Renaissance  
Center](#)

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# *Detroit Economic Club/TACOM Visit (30 June-1 July)*

## **DEC Meeting Format & Timeline**

**30 June 2005 (Thursday)**

**11:00 a.m.**

### ***Speaker's Reception***

- Attended by DEC Board Members, Committee Chairs, select Members & Students
- Features Receiving Line with Speaker, Presiding Officer and Club President

**11:30 noon**

### ***Luncheon***

- During lunch, members of the audience write their questions on cards, get screened

**12:05 p.m.**

### ***President's Welcome***

- Pledge of Allegiance
- Invocation - Delivered by local clergy

**12:17 p.m.**

### ***President's Opening Remarks***

- Outlines coming events
- Turns Meeting over to Presiding Officer
- At 12:20 Presiding Officer introduces the speaker

**12:23 p.m.**

### ***Speech***

- Audience writing questions on cards during speech
- At approximately 12:43 p.m. *Question and answer begins*
- Presiding Officer presents questions to the speaker

**1:00 p.m.**

### ***Thanks to Speaker/Adjournment***

**1:15 p.m.**

### ***Depart Hotel for next event***

## **Timeline: 30 June**

- Estimate arrival in Detroit NLT 0900 hours
- 0940-1040 Final prep/retune
- 1100-1300 Event
- 1300-1800 "open"
- Dinner/evening options...

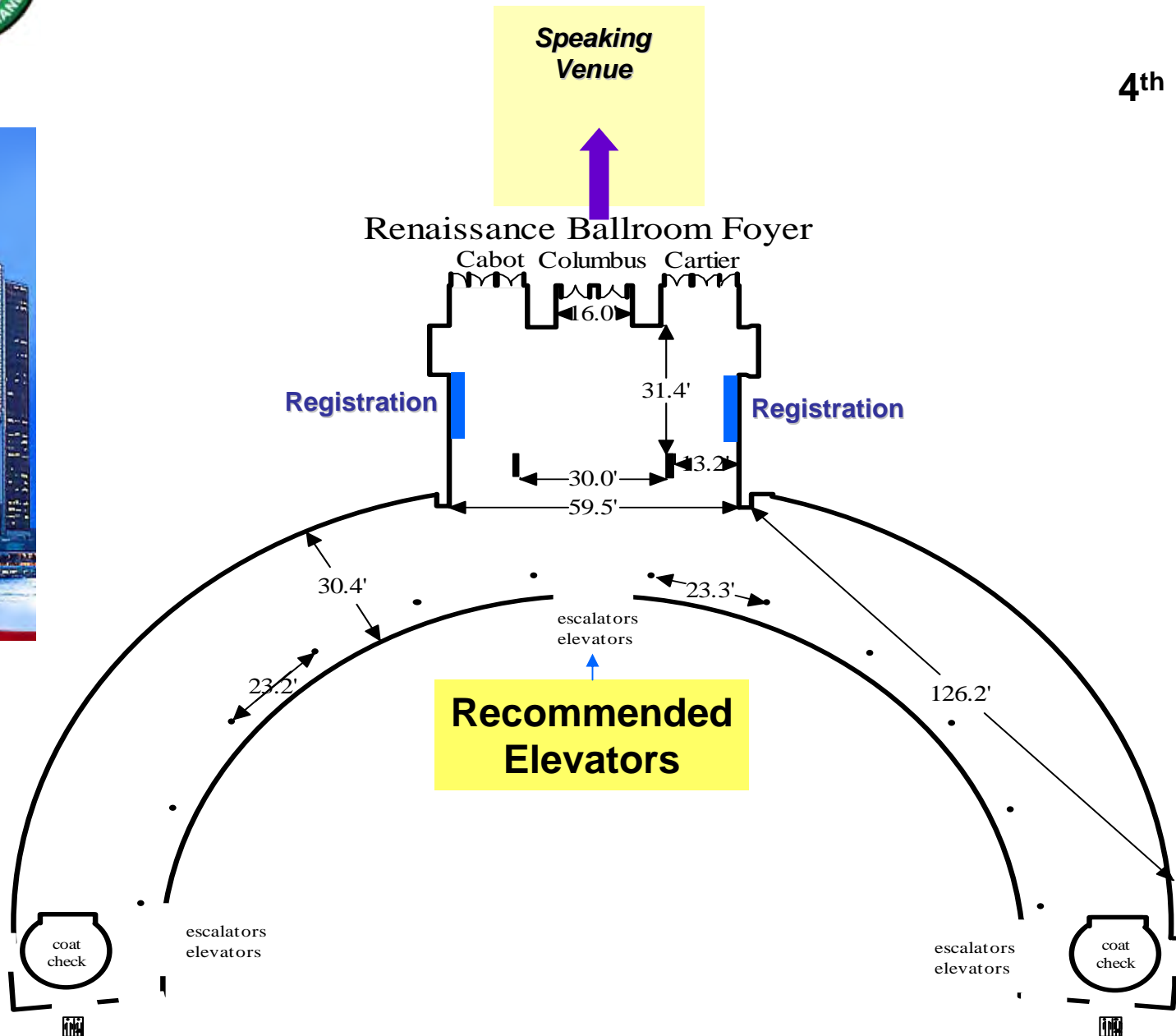
## **Options**



# Detroit Economic Club/TACOM Visit (30 June-1 July)



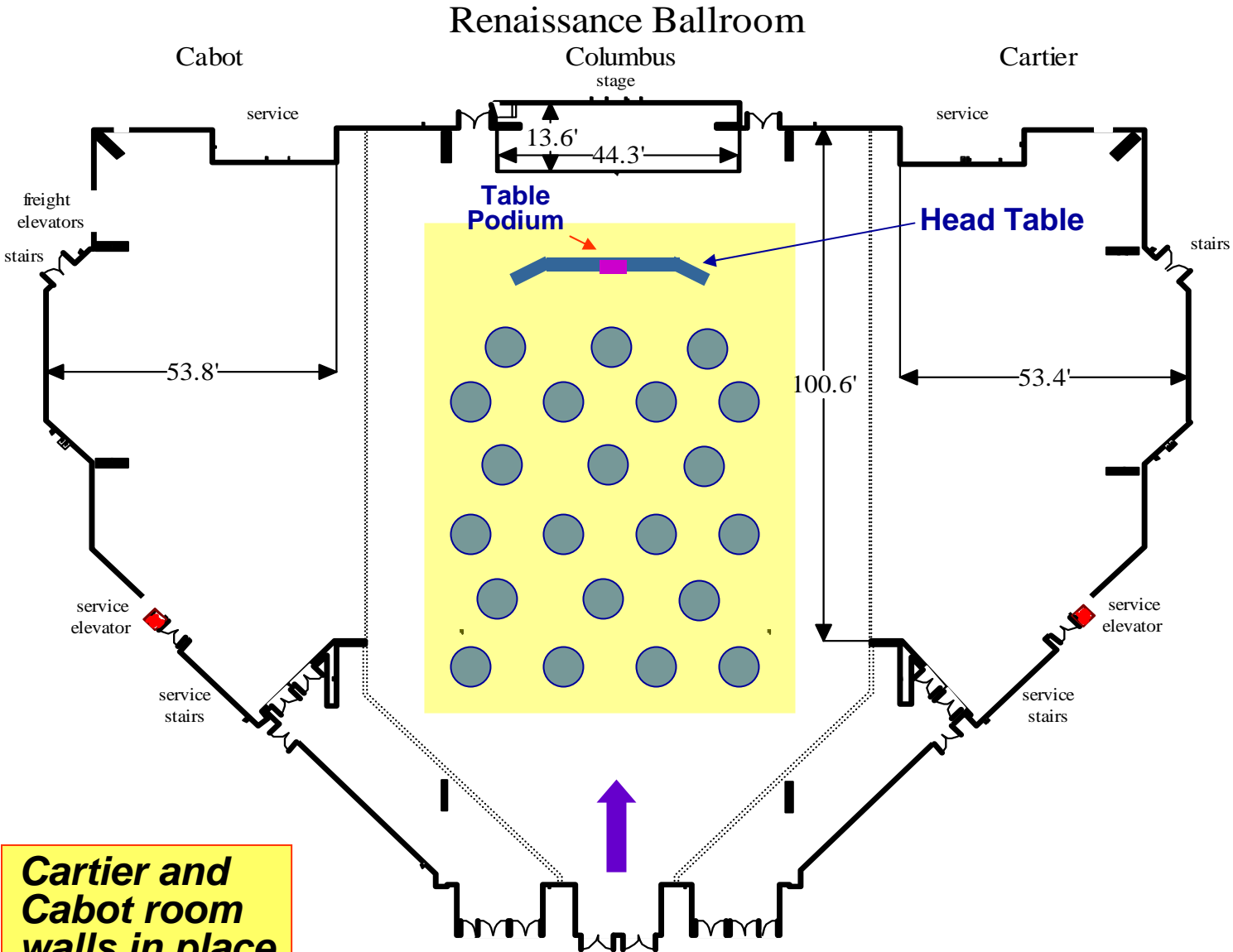
4<sup>th</sup> Floor





# Detroit Economic Club/TACOM Visit (30 June-1 July)

## 4<sup>th</sup> Floor



- **TV Cameras locations TBD**
- **Seating chart still immature**
- **Presider to sit by CG**
- **Menu still under development**
- **In room security to supplement PSD**



**Detroit:**

***Detroit Free Press* (weekday): and sister pub the  
Detroit News (Sat & Sunday) 353,644 Total Daily  
Circulation -- Supply award-winning daily coverage of  
local, national and international events, sports news and  
business information. Local daily.**

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# Detroit Economic Club/TACOM Visit (30 June-1 July)



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**Start time can be adjusted**

**TACOM Personnel**

MG Lenaers

**TACOM Personnel**

MG Lenaers

MG Lenaers

Dr. (b) (6) Deputy

PEO for CS&CSS

COL (b) (6) PM, Tactical

Vehicles, CS&CSS

TBD PM Stryker Briefer

MAJ

(b) (6)

MAJ

BG Moran, PEO

TBD

COL (b) (6)

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# Detroit Economic Club/TACOM Visit (30 June-1 July)

(b) (5)

**Start time can be  
adjusted**

**TACOM Personnel**

MG Lenaers

**TACOM Personnel**

Dr. (b) (6) DEP PEO

(b) (5)

COL (b) (6) PM, Tactical  
Vehicles, CS&CSS

TBD PM Stryker Briefer

MAJ

MAJ (b) (6)

BG

TBD

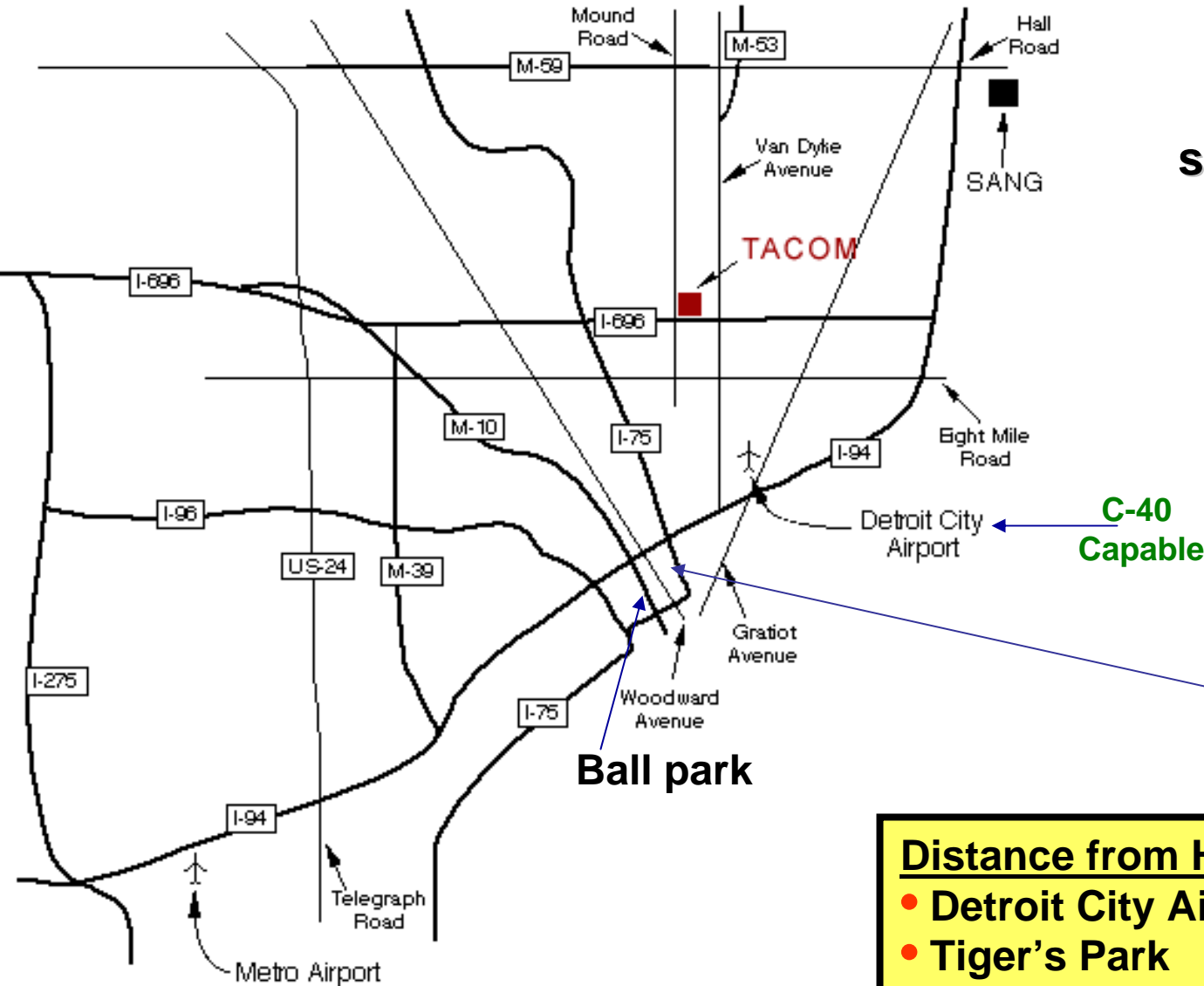
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# Detroit Economic Club/TACOM Visit (30 June-1 July)

**Location  
offers speed and  
simplicity and  
supports visit agenda**



**Detroit Marriott Renaissance**



<b>Distance from Hotel to:</b>	
• Detroit City Airport	3.4 miles
• Tiger's Park	1.1 miles
• TACOM	14 miles





## **NY-CFR Visit to HQ USCENTCOM**

- Requested follow up to your meeting with Richard Haass in Qatar
- About 12 senior members of CFR, including:
  - Richard Haass, President
  - Peter Peterson, Chairman
  - Other members of CFR's senior leadership (list under revision)

**If not July, then next available date will be September or later....**

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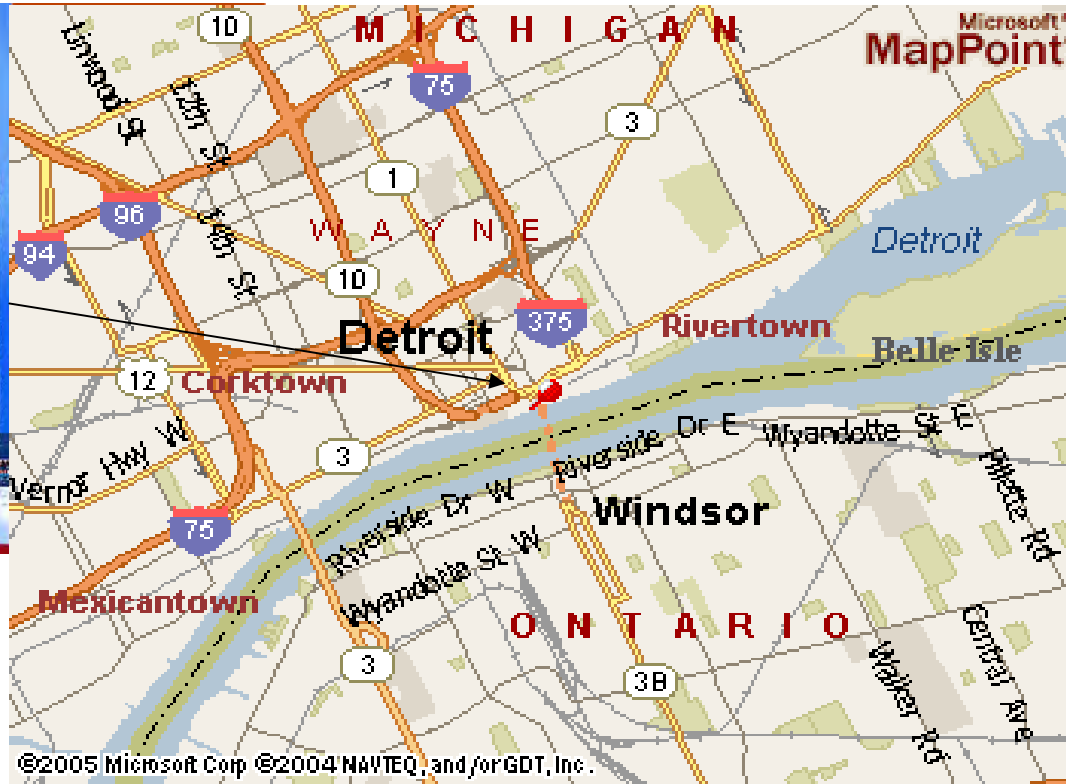
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## Detroit Marriott at the Renaissance Center





Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

# ***PROPOSED COMMANDER'S STRATEGIC OUTREACH PLAN, JAN-JUN 2006***

## **Commander's Advisory Group & Public Affairs**

**2 December 2005**



## *Agenda*

- **Purpose of Integrated Outreach Program**
- **Concept**
- **Commander's Guidance**
- **General Topics/Messages**
- **Key outreach engagements**
- **Tampa Symposia Visitors**
- **Public Affairs Engagement**



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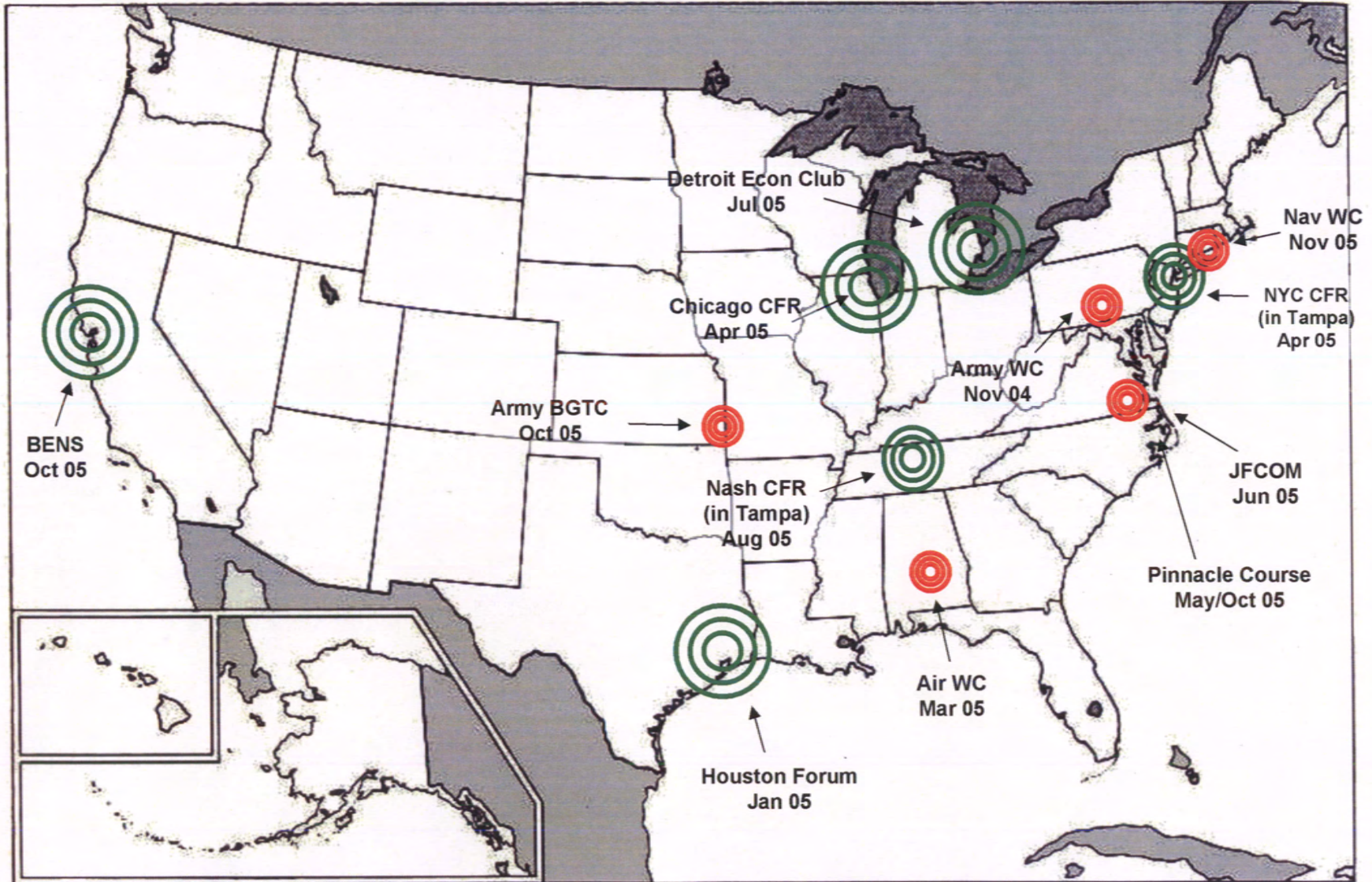
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# Strategic Engagements

Previous 12 Months


- Service/Agency
- ◎ Public Outreach
- ◎ War College/SR LDR





# Strategic Engagements

Previous 12 Months

 International Outreach



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# Tracking List—Tampa Symposia Visitors

Proj Visitor

Expertise

Proj Date

Dr. Kenneth Pollack

NSC, Brookings Middle East analyst, former CIA

15 DEC 05

**CAG Outreach Symposia Visitors to Tampa Headquarters  
Goal = Symposium Every 4-6 Weeks**

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## Key PA Outreach Engagements

Markets and Media Outlets for Ed Boards



### Newspaper

### Daily Circulation   Market Rank

Dallas Morning News	500K	7 <sup>th</sup>
Honolulu Advertiser	143K	78 <sup>th</sup>
San Diego Union Tribune	340K	26 <sup>th</sup>
Seattle Post Intelligencer	225K	12 <sup>th</sup>
Arizona Republic	450K	16 <sup>th</sup>
Cleveland Plain Dealer	375K	15 <sup>th</sup>
Kansas City Star	269K	32 <sup>nd</sup>
Boston Globe	375K	15 <sup>th</sup>

\*London England – targeted media engagement with high profile UK Media – print-press roundtable



~~FOUO~~



## *Discussion*

**CENTCOM CCCG-Theater Clearances**

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**From:** (b)(6)  
**Sent:** Monday, August 21, 2006 9:03 AM  
**To:** CENTCOM CCCG-Theater Clearances  
**Subject:** 15-18 SEP 06--GEN(RET) WAYNE DOWNING+10--TRAVEL CLEARANCE REQUEST FOR KUWAIT AND IRAQ

Document approved for release  
by U.S. Central Command. See  
FOIA #07-0222

Classification: UNCLASSIFIED//

Precedence: R  
DTG: 181821Z Aug 06

From: DOD, OSD, ORGANIZATIONS, ASD(PUBLIC AFFAIRS)(UC)  
Subject: TRAVEL CLEARANCE REQUEST FOR KUWAIT AND IRAQ

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UNCLASSIFIED//REF/A/DOC/DOD4500.54-G//NARR/REF A IS THE DEPARTMENT OF DEFENSE FOREIGN CLEARANCE.// RMKS/

1. COUNTRY(IES) TO BE VISITED: KUWAIT AND IRAQ

2. REQUEST TRAVEL CLEARANCES FOR THE FOLLOWING PERSONNEL (PERSONAL INFORMATION COVERED BY THE PRIVACY ACT OF 1974):

A. FULL NAME: JED BABBIN; RANK/GRADE: USAF/DUSD, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): AMERICAN SPECTATOR, REAL CLEAR POLITICS; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEW YORK, NY; SECURITY CLEARANCE (IF ANY): NONE; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6)

B. FULL NAME: ; RANK/GRADE: GENERAL, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): MSNBC; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: PEORIA, ILLINOIS; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: AUTHORITY, U.S. DEPARTMENT OF STATE; PASSPORT EXPIRATION DATE: (b)(6)

C. FULL NAME: JOHN GARRETT; RANK/GRADE: COLONEL, USMC, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FOX NEWS; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: STILLWATER, (b)(6); SECURITY CLEARANCE (IF ANY): NONE; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6)

D. FULL NAME: DAVID L. GRANGE; RANK/GRADE: BRIGADIER GENERAL, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): CNN; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEW YORK, NY; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, D.C.; PASSPORT EXPIRATION DATE: (b)(6)

E. FULL NAME: JEFFREY MCCAUSLAND; RANK/GRADE: COLONEL, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): CBS; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: BEARDSTOWN, ILL.; SECURITY CLEARANCE (IF ANY): NONE; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: NOT AVAILABLE; PASSPORT PLACE OF ISSUE: NOT AVAILABLE; PASSPORT EXPIRATION DATE: NOT AVAILABLE

F. FULL NAME: WAYNE SIMMONS; RANK/GRADE: CIV; DUTY TITLE/POSITION (NETWORK AFFILIATION): FOX NEWS; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEWPORT, RI; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6)

G. FULL NAME: BING WEST; RANK/GRADE: ASD, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): NATIONAL REVIEW, ATLANTIC MONTHLY; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: BOSTON, MA; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT

**Original Email Does Not Contain Security Classification and Associated Markings**

DATE OF ISSUE: (b)(6) PASSPORT PLACE OF ISSUE; WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6)

H.FULL NAME: JACK KEANE; RANK/GRADE: GENERAL, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): ABC; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEW YORK, NY; SECURITY CLEARANCE (IF ANY): NONE; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: FALLS CHURCH, VA; PASSPORT EXPIRATION DATE: (b)(6).

I.FULL NAME: TARA L. JONES; RANK/GRADE: CIV/GS-11; DUTY TITLE/POSITION (NETWORK AFFILIATION): PUBLIC AFFAIRS SPECIALIST, OASD-PA; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: (b)(6); SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: NOT AVAILABLE; PASSPORT DATE OF ISSUE: NOT AVAILABLE; PASSPORT PLACE OF ISSUE; NOT AVAILABLE; PASSPORT EXPIRATION DATE: NOT AVAILABLE.

J.FULL NAME: DALLAS LAWRENCE; RANK/GRADE: GS-15; DUTY TITLE/POSITION (NETWORK AFFILIATION): DIRECTOR, COMMUNITY RELATIONS AND PUBLIC LIAISON, OASD-PA; DATE OF BIRTH: UNAVAILABLE; PLACE OF BIRTH: UNAVAILABLE; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: UNAVAILABLE; PASSPORT DATE OF ISSUE: UNAVAILABLE; PASSPORT PLACE OF ISSUE; UNAVAILABLE; PASSPORT EXPIRATION DATE: UNAVAILABLE.

K.FULL NAME: ALLISON BARBARA BARBER; RANK/GRADE: SES; DUTY TITLE/POSITION (NETWORK AFFILIATION): DEPUTY ASSISTANT SECRETARY OF DEFENSE, PUBLIC AFFAIRS (PUBLIC LIAISON), OASD-PA; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: GARY, IN; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE; WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

L.FULL NAME: JONATHAN F. THOMPSON; RANK/GRADE: SES6; DUTY TITLE/POSITION (NETWORK AFFILIATION): DEPUTY ASSISTANT SECRETARY OF DEFENSE, PUBLIC AFFAIRS, OASD-PA; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: WISCONSIN; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE; WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

3.SPECIFIC PURPOSE OF VISIT: VISIT IS INTENDED TO PROVIDE CIVILIAN MILITARY ANALYSTS AND NATIONAL VETERANS ORGANIZATION LEADERS AN OPPORTUNITY TO SEE, FIRST-HAND, CURRENT MULTI-NATIONAL FORCE OPERATIONS AND TO FILE REPORTS ON SAME. ADDITIONALLY, GROUP SHOULD BE AFFORDED THE OPPORTUNITY TO MEET WITH IRAQI LEADERS IN ORDER TO BETTER UNDERSTAND THE DEGREE TO WHICH MNF-I AND IRAQI GOVERNMENT OFFICIALS ARE WORKING TOGETHER. THE OFFICE OF THE SECRETARY OF DEFENSE FOR PUBLIC AFFAIRS IS SEEKING TO HOST APPROXIMATELY EIGHT SENIOR INDIVIDUALS (INVITEES INCLUDE A SENIOR MEMBER OF THE DEFENSE POLICY BOARD) FOR A TWO-THREE DAY TRIP TO IRAQ TO PROVIDE THIS SELECT GROUP OF INDIVIDUALS WITH HANDS ON BRIEFINGS AND VISUALS TO ASSIST IN THE SHAPING OF THEIR REPORTING ON THE PROGRESS BEING MADE IN IRAQ. OSD PA HOSTED A SIMILAR OUTREACH TRIP TO IRAQ IN THE DAYS LEADING UP TO THE OCTOBER 2005 ELECTIONS WITH THE FULL SUPPORT OF MNFI. DUE TO REQUIREMENTS FOR RECEIVING COUNTRY CLEARANCE PRIOR TO RECEIVING TRIP APPROVAL, OASD PA IS SUBMITTING 12 NAMES, OF WHICH TWO ARE TENTATIVE. TENTATIVE TRAVELERS ARE ALLISON BARBER (2.K.) AND JONATHAN F. THOMPSON (2.L.).

4.DATE AND NATURE OF INVITATIONS ON WHICH VISIT IS BASED: BASED ON SUGGESTION MADE BY COMMANDING GENERAL, MNF-I.

5.PROPOSED ITINERARY: 18 FEB 06 - ARRIVE KUWAIT VIA COMMERCIAL AIR. RON KUWAIT CITY OR LOCAL U.S. MILITARY INSTALLATION. 19 FEB 06, A.M. DEPART KUWAIT VIA MILAIR. 19 FEB 06, A.M. ARRIVE BIAP VIA MILAIR. REMAINDER OF DAY BRIEFINGS AS SCHEDULED. RON BIAP. 20 FEB 06 BRIEFINGS/SITE VISITS TBD. RON BIAP. 21 FEB 06 BRIEFINGS/SITE VISITS TBD. 21 FEB 06, P.M. DEPART BIAP VIA MILAIR. 21 FEB 06, P.M. ARRIVE KUWAIT. RON KUWAIT CITY OR LOCAL U.S. MILITARY INSTALLATION. 22 FEB 06, A.M. DEPART KUWAIT VIA COMMERCIAL AIR.

6. ALTERNATE VISIT DATES IF VISIT CANNOT BE ACCOMMODATED AT PREFERRED TIME: NONE

7.NAME, GRADE, AND POSITION/TITLE OF KEY PERSONNEL TO BE VISITED. REQUEST VISITS WITH KEY U.S. MILITARY LEADERS ASSIGNED TO MNF-I AND KEY MEMBERS OF INTERIM IRAQI GOVERNMENT.

8.LOGISTICAL/ADMINISTRATIVE SUPPORT REQUIRED. REQUEST BILLETING AT LOCAL U.S. MILITARY INSTALLATION IN KUWAIT ON 15 SEP 06 AND 18 SEP 06. REQUEST MILITARY GROUND TRANSPORTATION FROM KUWAIT INTERNATIONAL AIRPORT ON 15 SEP 06 AND TO MILITARY AIRFIELD

**Original Email Does Not Contain Security Classification and Associated Markings**

ON 18 SEP 06. REQUEST MILAIR FROM KUWAIT TO BIAP MORNING OF 16 SEP 06. REQUEST BILLETING FOR GROUP AT BIAP ON 16 AND 17 SEP 06. REQUEST MILAIR SUPPORT FOR GROUP TO AND FROM ALL BRIEFINGS/INSTALLATION VISITS WHILE IN IRAQ. REQUEST MILAIR FROM BIAP TO KUWAIT EVENING OF 18 SEP 06. REQUEST MILITARY GROUND TRANSPORTATION SUPPORT FROM MILITARY AIRFIELD IN KUWAIT TO BILLETING ON U.S. MILITARY INSTALLATION EVENING OF 18 SEP 06. REQUEST MILITARY GROUND TRANSPORTATION FROM U.S. MILITARY INSTALLATION IN KUWAIT TO KUWAIT INTERNATIONAL AIRPORT ON MORNING OF 19 SEP 06.

9. STATEMENTS REQUIRED:

A. SECDEF/USDP: ADMIN APPROVAL NOT REQUIRED.

B. LEVEL 1 ANTITERRORISM/FORCE PROTECTION (AT/FP) TRAINING COMPLETED ON: TRAINING WILL BE COMPLETED BY 15 FEB 06.

10. NAME AND DSN AND COMMERCIAL PHONE NUMBER OF CONTACT FOR MATTERS PERTAINING TO THE CLEARANCE AT REQUESTING UNIT. MR. (b)(6), (b)(3) DSN: (b)(6), COMM.: (b)(6), E-MAIL: (b)(6)

THIS REQUEST IS DUE TO INCREASED MEDIA INTEREST IN THE CURRENT MILITARY/CIVIL SITUATION IN IRAQ. APPROVAL OF THIS GROUP PROVIDES DOD AN OPPORTUNITY TO INFORM THE AMERICAN PUBLIC OF THE PROGRESS OF WORK BEING PERFORMED IN IRAQ. ASSISTANT SECRETARY OF DEFENSE (PUBLIC AFFAIRS) REQUESTS ALL CONSIDERATION BE GIVEN IN APPROVING REQUEST.

**CENTCOM CCCG-Theater Clearances**

Document approved for release  
by U.S. Central Command. See  
FOIA #07-0222

**From:** (b)(6), SGT (b)(6) (USA)  
**Sent:** , September 16, 2005 4:42 PM  
**To:** CENTCOM CCCG-Theater Clearances  
**Subject:** \*GO\* 06-10 OCT 05 LT GEN (R) THOMAS MCINERNEY-- TRAVEL CLEARANCE  
REQUEST FOR KUWAIT AND IRAQ

06-10 OCT 05 LTGEN THOMAS MCINERNEY--

Originator: DOD, OSD, ORGANIZATIONS, ASD(PUBLIC AFFAIRS)(UC)  
DTG: 161940Z Sep 05 Precedence: Routine DAC: General

Subject: TRAVEL CLEARANCE REQUEST FOR KUWAIT AND IRAQ

----- Original Message -----

Classification: UNCLASSIFIED

Precedence: R  
DTG: 9/16/2005 7:40:00 PM

From: DOD, OSD, ORGANIZATIONS, ASD(PUBLIC AFFAIRS)(UC)  
Subject: TRAVEL CLEARANCE REQUEST FOR KUWAIT AND IRAQ

UNCLASSIFIED//

REF/A/DOC/DOD4500.54-G//  
NARR/REF A IS THE DEPARTMENT OF DEFENSE FOREIGN CLEARANCE.//  
RMKS/1. COUNTRY(IES) TO BE VISITED: KUWAIT AND IRAQ  
2. REQUEST TRAVEL CLEARANCES FOR THE FOLLOWING PERSONNEL (PERSONAL  
INFORMATION COVERED BY THE PRIVACY ACT OF 1974):  
A. FULL NAME: ROBERT LEE MAGINNIS, RANK/GRADE: LTC, US ARMY (RET); DUTY  
TITLE/POSITION (NETWORK AFFILIATION): FREELANCE WITH CNN, NATIONAL  
SECURITY-FOREIGN AFFAIRS ANALYST FOR SALEM RADIO NETWORK AND MOODY  
BROADCASTING NETWORK; DATE OF BIRTH: (b)(6); PLACE OF BIRTH:  
ORLANDO, FLORIDA; SECURITY CLEARANCE (IF ANY): (b)(6) (NOVEMBER 2003);  
PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT  
PLACE OF ISSUE; WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).  
B. FULL NAME: CARL KENNETH ALLARD; RANK/GRADE: COLONEL, USA (RET); DUTY  
TITLE/POSITION (NETWORK AFFILIATION): MILITARY ANALYST, MSNBC/NBC; DATE OF  
BIRTH: (b)(6); PLACE OF BIRTH: BALTIMORE, MD; SECURITY  
CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF  
ISSUE: (b)(6); PASSPORT PLACE OF ISSUE; WASHINGTON, DC; PASSPORT  
EXPIRATION DATE: (b)(6).  
C. FULL NAME: STEVEN JON GREER; RANK/GRADE: CSM/E9, USA (RET); DUTY  
TITLE/POSITION (NETWORK AFFILIATION): SENIOR FELLOW, NATIONAL DEFENSE  
COUNCIL FOUNDATION, ALEXANDRIA, VA; DATE OF BIRTH: (b)(6); PLACE OF  
BIRTH: (b)(6); SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT

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NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

D. FULL NAME: JOHN CHRISTOPHER GARRETT; RANK/GRADE: COL/O-6, USA (RET); DUTY TITLE/POSITION (NETWORK AFFILIATION): MILITARY ANALYST, FOX NEWS CHANNEL; CNN; SKY NEWS; CANADA TELEVISION; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: STILLWATER, OKLAHOMA; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

E. FULL NAME: PAUL E. VALLELY; RANK/GRADE: MG, USA (RET); DUTY TITLE/POSITION (MEDIA AFFILIATION): SENIOR MILITARY ANALYST FOX NEWS CHANNEL; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: DUBOIS, PA; SECURITY CLEARANCE (IF ANY): NONE; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

F. FULL NAME: WILLIAM VINCENT COWAN; RANK/GRADE: LTCOL, USMC (RET); DUTY TITLE/POSITION (NETWORK AFFILIATION): CONTRIBUTOR, FOX NEWS CHANNEL; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: SACRAMENTO, CA; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

G. FULL NAME: JEFFREY DENNIS MCCAUSLAND; RA, US ARMY (RETIRED); DUTY TITLE/POSITION (NETWORK AFFILIATION): NATIONAL SECURITY ADVISER, CBS RADIO AND TELEVISION; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: DECATUR, ILLINOIS; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

H. FULL NAME: JED BABBIN; RANK/GRADE: LT. COL., USAF, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEW YORK, NY; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

I. FULL NAME: DR. JAMES JAY CARAFANO; RANK/GRADE: LTC, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: NEW YORK, NY; SECURITY CLEARANCE (IF ANY): (b)(6); SECRET; PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: NEW YORK, NY; PASSPORT EXPIRATION DATE: (b)(6).

J. FULL NAME: GORDON CUCULLU; RANK/GRADE: LTC, USA, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: ASHEVILLE, NC; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

K. FULL NAME: THOMAS MCINERNEY; RANK/GRADE: LT. GEN., USAF, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: HAVRE DE GRACE, MD; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: CHICAGO, IL; PASSPORT EXPIRATION DATE: (b)(6).

L. FULL NAME: ERV ROKKE; RANK/GRADE: LT. GEN., USAF, RETIRED; DUTY TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6); PLACE OF BIRTH: WARREN, MINNESOTA; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE: WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

M. FULL NAME: CARLTON SHERWOOD; RANK/GRADE: LT. COL., USMC, RETIRED; DUTY

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TITLE/POSITION (NETWORK AFFILIATION): FREELANCE; DATE OF BIRTH: (b)(6)  
(b)(6); PLACE OF BIRTH: CAMDEN, NJ; SECURITY CLEARANCE (IF ANY):  
(b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6);  
PASSPORT PLACE OF ISSUE: NATIONAL PASSPORT CENTER; PASSPORT EXPIRATION  
DATE: (b)(6)

N. FULL NAME: DALLAS B LAWRENCE; RANK/GRADE: GS 15; DUTY TITLE/POSITION  
(NETWORK AFFILIATION): DIRECTOR, COMMUNITY RELATIONS AND PUBLIC LIAISON,  
OASD(PA); DATE OF BIRTH: (b)(6); PLACE OF BIRTH: SAN JOSE,  
CALIFORNIA; SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER:  
(b)(6); PASSPORT DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE;  
WASHINGTON, DC; PASSPORT EXPIRATION DATE: (b)(6).

O. FULL NAME: CHESTER RICHARD CURTIS; RANK/GRADE: LT COL/O-5; DUTY  
TITLE/POSITION (NETWORK AFFILIATION): DIRECTOR, JCOC, OASD (PA); DATE OF  
BIRTH: (b)(6); PLACE OF BIRTH: MAINE; SECURITY CLEARANCE (IF ANY):  
(b)(6); PASSPORT NUMBER: (b)(6); PASSPORT DATE OF ISSUE: (b)(6)  
(b)(6); PASSPORT PLACE OF ISSUE; WASHINGTON, DC; PASSPORT EXPIRATION DATE:  
(b)(6)

P. FULL NAME: RICHARD (ERIC) N. RUFF; RANK/GRADE: SPEC ASSISTANT,  
OASD(PA); DATE OF BIRTH: (b)(6); PLACE OF BIRTH: CALIFORNIA;  
SECURITY CLEARANCE (IF ANY): (b)(6); PASSPORT NUMBER: (b)(6); PASSPORT  
DATE OF ISSUE: (b)(6); PASSPORT PLACE OF ISSUE; WASHINGTON, DC;  
PASSPORT EXPIRATION DATE: (b)(6)

3. SPECIFIC PURPOSE OF VISIT: VISIT IS INTENDED TO PROVIDE NEWS MEDIA  
MILITARY ANALYSTS AN OPPORTUNITY TO SEE, FIRST-HAND, CURRENT  
MULTI-NATIONAL FORCE OPERATIONS AND TO FILE REPORTS ON SAME. ADDITIONALLY,  
GROUP SHOULD BE AFFORDED THE OPPORTUNITY TO MEET WITH IRAQI LEADERS IN  
ORDER TO BETTER UNDERSTAND THE DEGREE TO WHICH MNF-I AND IRAQI GOVERNMENT  
OFFICIALS ARE WORKING TOGETHER. THE OFFICE OF THE SECRETARY OF DEFENSE  
FOR PUBLIC AFFAIRS IS SEEKING TO HOST APPROXIMATELY 10 SENIOR RETIRED  
MILITARY ANALYSTS (INVITEES WILL INCLUDE 4 AND 3 STAR GENERAL OFFICERS)  
FOR A TWO DAY TRIP TO IRAQ, PRIOR TO THE OCTOBER ELECTIONS, TO PROVIDE  
THIS SELECT GROUP OF PROLIFIC TELEVISION, RADIO AND PRINT ANALYSTS WITH  
HANDS ON BRIEFINGS AND VISUALS TO ASSIST IN THE SHAPING OF THEIR REPORTING  
ON THE PROGRESS BEING MADE IN IRAQ. OSD PA HOSTED A SIMILAR ANALYST  
OUTREACH TRIP TO IRAQ IN THE DAYS LEADING UP TO THE JANUARY 2005 ELECTIONS  
WITH THE FULL SUPPORT OF MNFI. DUE TO REQUIREMENTS FOR RECEIVING COUNTRY  
CLEARANCE PRIOR TO RECEIVING TRIP APPROVAL, OSD PA IS SUBMITTING 16 NAMES,  
OF WHICH, NOT MORE THAN 10 WILL BE INVITED TO TRAVEL (DEPENDING ON TRAVEL  
AVAILABILITY OF SENIOR ANALYSTS). TOTAL TRAVELING PARTY, WITH OSD  
ESCORTS, WILL BE LESS THAN 14.

4. DATE AND NATURE OF INVITATIONS ON WHICH VISIT IS BASED: SELF-INVITED

5. PROPOSED ITINERARY: 6 OCT 05 - ARRIVE KUWAIT VIA COMMERCIAL AIR. RON  
KUWAIT CITY OR LOCAL U.S. MILITARY INSTALLATION. 7 OCT 05, A.M. DEPART  
KUWAIT VIA MILAIR. 7 OCT 05, A.M. ARRIVE BIAP VIA MILAIR. REMAINDER OF  
DAY BRIEFINGS AS SCHEDULED. RON BIAP. 8 OCT 05 BRIEFINGS/SITE VISITS  
TBD. 9 OCT 05, P.M. DEPART BIAP VIA MILAIR. 9 OCT 05, P.M. ARRIVE  
KUWAIT. RON KUWAIT CITY OR LOCAL U.S. MILITARY INSTALLATION. 10 OCT 05,  
A.M. DEPART KUWAIT VIA COMMERCIAL.

6. ALTERNATE VISIT DATES IF VISIT CANNOT BE ACCOMMODATED AT PREFERRED  
TIME: 11-14 OCT 05

7. NAME, GRADE, AND POSITION/TITLE OF KEY PERSONNEL TO BE VISITED.  
REQUEST VISITS WITH KEY U.S. MILITARY LEADERS ASSIGNED TO MNF-I AND KEY  
MEMBERS OF INTERIM IRAQI GOVERNMENT.

8. LOGISTICAL/ADMINISTRATIVE SUPPORT REQUIRED. REQUEST BILLETING AT LOCAL  
U.S. MILITARY INSTALLATION IN KUWAIT ON 6 OCT 05 AND 9 OCT 05. REQUEST  
MILITARY GROUND TRANSPORTATION FROM KUWAIT INTERNATIONAL AIRPORT ON 6 OCT

**Original Email Does Not Contain Security Classification and Associated Markings**

05 AND TO MILITARY AIRFIELD ON 7 OCT 05. REQUEST MILAIR FROM KUWAIT TO BIAP MORNING OF 7 OCT 05. REQUEST BILLETING FOR GROUP AT BIAP ON 7 OCT 05. REQUEST MILAIR SUPPORT FOR GROUP TO AND FROM ALL BRIEFINGS/INSTALLATION VISITS WHILE IN IRAQ. REQUEST MILAIR FROM BIAP TO KUWAIT EVENING OF 9 OCT 05. REQUEST MILITARY GROUND TRANSPORTATION SUPPORT FROM MILITARY AIRFIELD IN KUWAIT TO BILLETING ON U.S. MILITARY INSTALLATION EVENING OF 9 OCT 05. REQUEST MILITARY GROUND TRANSPORTATION FROM U.S. MILITARY INSTALLATION IN KUWAIT TO KUWAIT INTERNATIONAL AIRPORT ON MORNING OF 10 OCT 05.

9. STATEMENTS REQUIRED:

A. SECDEF/USDP: ADMIN APPROVAL NOT REQUIRED.

B. LEVEL 1 ANTITERRORISM/FORCE PROTECTION (AT/FP) TRAINING COMPLETED ON: TRAINING WILL BE COMPLETED BY 4 OCT 05.

10. NAME AND DSN AND COMMERCIAL PHONE NUMBER OF CONTACT FOR MATTERS

G TO THE CLEARANCE AT REQUESTING UNIT. MR. DALLAS LAWRENCE, DSN:

(b)(6) COMM.: (b)(6), E-MAIL: (b)(6)

11. SHORT NOTICE FOR THIS REQUEST IS DUE TO INCREASED MEDIA INTEREST IN THE CURRENT MILITARY/CIVIL SITUATION IN IRAQ. APPROVAL OF THIS GROUP OF NATIONAL MEDIA REPRESENTATIVES PROVIDES DOD AN OPPORTUNITY TO INFORM THE AMERICAN PUBLIC OF THE PROGRESS OF WORK BEING PERFORMED IN IRAQ. ASSISTANT SECRETARY OF DEFENSE (PUBLIC AFFAIRS) REQUESTS ALL CONSIDERATION BE GIVEN IN APPROVING REQUEST.

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Details

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TO Addressees

(OR1) NVZR1, THEATER TRAVEL CELL(MC)

(DN1) DOD, CENTCOM, ORGANIZATIONS, USCENTCOM THEATER TRAVEL COORDINATION CELL(MC)

(OR2) RGJS1, NSA(UC)

(DN2) DOD, NAVY, ORGANIZATIONS(UC), NAVSUPPACT BAHRAIN(UC)

CC/Info Addressees

(OR1) NVZR1, USCENTCOM PUBLIC AFFAIRS(MC)

(DN1) DOD, CENTCOM, ORGANIZATIONS, USCENTCOM PUBLIC AFFAIRS(MC)

(OR2) NVZR1, THEATER TRAVEL CELL(MC)

(DN2) DOD, CENTCOM, ORGANIZATIONS, USCENTCOM THEATER TRAVEL COORDINATION CELL(MC)

(OR3) TAYZ50, PTSC, USDPOLICYUC

(DN3) DOD, OSD, ORGANIZATIONS, USD(POLICY)(UC)

Originator-OR: TAYZ3, PTSC, ASDPUBLICAFFAIRS

Originator-DN: DOD, OSD, ORGANIZATIONS, ASD(PUBLIC AFFAIRS)(UC)

ContentType: 2.16.840.1.101.2.1.2.3

SecurityPolicyID-ACP120: 2.16.840.1.101.2.1.3.14

SpifID-ACP120: [47A985F0751E64C5]-[02][10][348][01][65][02][01][03][0E]

ClassificationMark-ACP120: UNCLASSIFIED//

PrivacyMark-ACP120: <null>



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PrecedenceCopy: ROUTINE

MessageType: OTHER-ORGANIZATIONAL

MTS-ID: /C=US/ADMD=DMS/PRMD=GOV+DMS+NIPR LOCAL=AVTAYZ05-050916194109Z-735

Recipient-OR: NVZR1, USCENTCOM PUBLIC AFFAIRS(MC)

Recipient-DN: DOD, CENTCOM, ORGANIZATIONS, USCENTCOM PUBLIC AFFAIRS(MC)

Signers-DN: DoD, OSD, ORGANIZATIONS, ASD(PUBLIC AFFAIRS)(uc)

ThisMMUser:

/C=US/ADMD=DMS/PRMD=GOV+DMS+NIPR/O=VA2/OU=TAYZ3/OU=PTSC/OU=ASDPUBLICAFFAIRS

ThisMMUserID: EB7D61858D94CC4583EBA7CF65E82E12 050916194055Z

## CENTCOM CCCG-Theater Clearances

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**From:** Lawrence, Dallas, OASD-PA (b)(6)  
**Sent:** Wednesday, September 21, 2005 2:59 PM  
**To:** LTC (b)(6) (U)(S)(A)(6)  
**Subject:** More Info for TCR 05-2709..GEN (Ret) Meigs +13 (was Lt Gen (Ret) Mclnerney)..RE: Theater and Country Clearance  
**Importance:** High

LTC,

Thank you for your note, here is my best crack at answering these questions. As a heads up to the in country folks, General Casey was asked by the analysts if the General would host a group of the analysts before the elections, not that anyone would hold him to it, but he was very supportive. In fact, his exact statement from the transcript was: " We are always happy to have folks come over and run you around. You know, when you get out there to these divisions and talk to these brigade and battalion commanders, some of them you have just seen on TV, you really get a sense of what they are accomplishing. And I must say, I just came back from a week's leave a few weeks ago. And you get a much different picture about what's going on here than you get from on the ground here."

Anyhow, I just wanted folks who are working this up the chain to know that there might be some support for this at the top. We are aware the Casey may be out of country attending a conference here in the US, this is ok for our planning purposes. If the concern is assets needed to move the group around, we are realistically looking at arriving into BIAP, staying in DV quarters, being briefed on base in Baghdad, with two possible excursions requiring support, one to witness ISF either training or maneuvers and a second to witness the efforts underway in Al Anbar or up in Mosul or Al Tafari that demonstrate success of joint operations with the ISF and the Coalition and can highlight the lack of support internally in the country for the insurgency.

I hope this helps!

### WHO:

here is our final list, i do not anticipate adding anyone else, total package of 14. it has been my experience that we tend to lose 2-3 once we pull the trigger so i would not be surprised if we got down to 11 or 12. right now though we are looking at a total of 14, which includes escort staff (myself) and the senior OSD rep, (b)(6)

### CONFIRMED INVITE LIST

General Montgomery Meigs (USA, Retired)  
 General William L. Nash (USA, Retired)  
 Major General Robert H. Scales, Jr. (USA, Retired)  
 Major General Don Shepard (USAF, Retired)  
 Captain Chuck Nash (USN, Retired)  
 Colonel Ken Allard (USA, Retired)  
 Colonel John Garrett (USMC, Retired)  
 Dr. Jeff McCausland (Colonel, USA, Retired) \*\*tentative\*\*  
 Lieutenant Colonel Gordon Cucullu (USA, Retired)  
 Lieutenant Colonel Robert L. Maginnis (USA, Retired)  
 Mr. Wayne Simmons (USN, CIA, Retired)  
 Command Sergeant Major Steven Greer (USA, Retired)  
 OSD Staff: (b)(6) Special Assistant to the DEPSEC

Dallas Lawrence, Director of Community Relations and Public Liaison

**WHAT/WHY:**

OSD PA sponsored trip to bring a select group of the most prolific retired military media analysts to Iraq **prior** to the October referendum to gain first hand knowledge of the military successes on the ground. Goal would be to offer first hand briefings and a hoped for visit to an ISF training center to offer the media analysts first person stories to recount of the progress being made in training ISF. Would also like to get our analysts briefings successes of winning over the Iraqi people (much along the lines of the briefing offered by Col (b)(3)(6) from Mosul last week, in fact, a day trip to Mosul to be briefed by the col in person would be successful. Overall, this trip offers the military leadership in Iraq an unparalleled opportunity to update folks who will be doing literally hundreds of media interviews in the next few weeks with specific, and detailed stories of success that are not currently breaking through to the media. Our current trip manifest includes analysts for NBC, MSNBC, Fox News, CNN and CBS TV and CBS Radio.

**WHEN:**

Proposed itinerary:

Party arrives Kuwait airport Friday, October 6, met by DV escorts, taken to either local hotel or base, option for briefing in Kuwait, dinner with troops.

Depart Kuwait for Baghdad, Iraq, Friday October 7, early am. Briefings in Iraq, possible site visit to ISF training / patrol etc

All day briefings, site visits, Iraq, Saturday, October 8,

Depart Iraq for Kuwait, Sunday, October 9, depending on arrival time, head to airport or RON.

Depart Kuwait for CONUS, Monday, October 10

THANK YOU!

UNCLASSIFIED

~~SECRET//REL TO USA, GCTF, ISAF, NATO//20160727~~

271530ZJUL06

FM COMCJTF76 BAGRAM AFG//CJ3//

TO CDR TF AEGIS//  
CDR USNCE//  
CDR TF SPARTAN//  
CDR TF BUSHMASTER//  
CDR TF 341 MI//  
CDR TF FALCON//  
CDR TF CHAMBERLAIN//  
CDR TF MULESKINNER//  
CDR TF TIGER//  
CDR TF MED//  
CDR TF GUARDIAN//  
CDR TF GAUNTLET//  
CDR TF VIGILANT//  
CDR TF PALADIN//  
CDR 405 CA//  
CDR POTF-A//  
BT

- (U) ~~SECRET//REL TO USA, GCTF, ISAF, NATO//~~  
OPER/ENDURING FREEDOM//  
MSGID/GENADMIN/COMCJTF76 BAGRAM AFG//CJ3//  
SUBJ/CJTF76 FRAGO 150 TO OPOD 06-02 REPRESENTATIVE MIKE TURNER VISIT TO  
BAGRAM AND SALERNO. ~~(S//REL TO USA, GCTF, ISAF, NATO)~~// (U)
1. (U) **SITUATION.** NO CHANGE
  2. (U) **MISSION.** NO CHANGE.
  3. (U) **EXECUTION.**
    - 3.A. (U) COMMANDERS INTENT. NO CHANGE.
    - 3.B. (U) CONCEPT OF THE OPERATION. NO CHANGE.
    - 3.C. (U) TASKS TO SUBORDINATE UNITS.
      - 3.C.1. (U) **TF SPARTAN.**
        - (U) 3.C.1.A. ~~(S//REL)~~ COORDINATE A MEETING BETWEEN SGT (b)(3), (b)(6) AND REPRESENTATIVE TURNER.
        - (U) 3.C.1.B. ~~(S//REL)~~ GIVE A BRIGADE O&I BRIEF TO CODEL TURNER.
        - (U) 3.C.1.C. ~~(S//REL)~~ COORDINATE A LUNCH WITH THE CODEL AND TF SPARTAN SOLDIERS FROM OHIO.
      - 3.C.2. (U) **TF BUSHMASTER.**
        - (U) 3.C.2.A. ~~(S//REL)~~ TRANSPORT SGT (b)(3) b(6) FROM FOB 202 TO SALERNO NLT 081300AUG06.
      - 3.C.3. (U) **TASK TO STAFF.**
        - 3.C.3.A. (U) **JVB.**
          - (U) 3.C.3.A.1. ~~(S//REL)~~ SUBMIT AMR TO CJ3 AIR FOR TRANSPORT O/A 09AUG.
          - (U) 3.C.3.A.2. ~~(S//REL)~~ COORDINATE TIMES AND EVENTS WITH STAFF.
        - 3.C.3.B. (U) **CJ3 AIR**
          - (U) 3.C.3.B.1. ~~(S//REL)~~ PROVIDE ROTARY WING SUPPORT FOR MOVEMENT FROM BAF TO SAL O/A 09 AUG 06.
        - 3.C.3.C. (U) **CJ2**
          - (U) 3.C.3.C.1. ~~(S//REL)~~ EXECUTE A JISE TOUR FOR CODEL TURNER O/A 08 AUG.
        - 3.C.3.D. (U) **CJ3/5**
          - (U) 3.C.3.D.1. ~~(S//REL)~~ EXECUTE AN O&I BREIF FOR CODEL TURNER O/A 08 AUG.
      - 3.D. (U) **COORDINATING INSTRUCTIONS.**
        - (U) 3.D.1. ~~(S//REL)~~ TIMELINE: O/A 08 AUG.
          - (U) 3.D.1.A. ~~(S//REL)~~ TO BE COORDINATED BY JVB.
    4. (U) **SERVICE SUPPORT.** NO CHANGE.
    5. (U) **COMMAND AND SIGNAL.** NO CHANGE.

DRV FM: COMCJTF76  
DATED: 27 JUL 06  
DECL ON: 27 JUL 16

~~SECRET//REL TO USA, GCTF, ISAF, NATO //20160727~~

UNCLASSIFIED

UNCLASSIFIED

~~SECRET//REL TO USA, GCTF, ISAF, NATO//20160727~~

(b)(3), (b)(6)

FREAKLEY, MG

OFFICIAL: (b)(3), (b)(6), CJ3

DECL//27JUL16//

BT

DRV FM: COMCJTF76  
DATED: 27 JUL 06  
DECL ON: 27 JUL 16

~~SECRET//REL TO USA, GCTF, ISAF, NATO//20160727~~

UNCLASSIFIED

## JVB Update

Go		No Go				Postponed		Canceled			
Start	End	Rank	Visitor Name	Duty Position	Unit	Purpose of Visit	Specific Requests	CJTF 76 TCR Status	CFC-A TCR Status	CENTCOM TCR Status	Location
01-Oct-06	30-Oct-06	LTG	Green	The Inspector General	DA	IG Visit		Non-Concur	Non-Concur	Postponed	KIA BAF
08-Oct-06	15-Nov-06	Brig Gen	Padilla	Team Chief	ANA Air Corps Review Team	Asses ANA Air Corps		Pending	Concur	Pending	KIA
08-Oct-06	12-Oct-06	(2-Star)	STAFFDEL Grove			They are interested in visiting CJTF-76 for a HQ brief and a look at PRT-Parwan on either OCT 11 or 12.		Pending	Pending	Pending	BAF
09-Oct-06	12-Oct-06	LTG	Blum, Steven	Chief	National Guard Bureau	Pakistan/Afghanistan/Tajikistan/Kyrgyzstan - CNGB request meetings with key U.S. diplomats and USCENTCOM Commanders to discuss National Guard State Partnership Program, deployment, mission and service member issues. Meetings with foreign leadership are essential to building and maintaining critical partnerships in Central Asia. Also visit National Guard units/service members to measure experience and deployment concerns. Further discuss mission objectives and have dialogue on guard unit performance. Also, visitors request current situation brief on AOR activity. CNGB is receiving extensive congressional inquiries on length of deployments, equipment and training as well as family and employer topics. This is an opportunity for CNGB to obtain theater situational awareness to better prepare troops for future combat missions, inform service members on redeployment support concerns and National Guard issues for returning service members. visit also provides CNGB an opportunity to work service member resolutions prior to their return and release from active duty.	O/C CG O/C DCG-S O&I Brief O/C NGA	Concur	Concur	Pending	BAF KIA
11-Oct-06	13-Oct-06	RDML	MACY, ARCHER M.	Naval Director	Joint Improvised Explosive Device Defeat Task Force	RDML Macy is Navy member of the Joint IED Defeat Task Force, Executive Manager of Joint Service EOD technology and training, prospective Executive Manager of Joint Service Counter Radio-Controlled IED Electronic Warfare (crew) technology and training, and ISIC of NAVEODTECHDIV. This visit is to improve understanding of operational challenges associated with detecting and neutralizing improvised explosive devices in		Not Asked	Concur	Approved	BAF

As of 021729Apr08

## JVB Update

						order to more effectively guide technology development and investment.					
11-Oct-06	15-Oct-06	MG	KAMIYA, JASON K	CDR	Joint War Fighters Command	MG Kamiya has taken over as the Joint War fighting Center Commanding General (USJFCOM J7). In this role, his major responsibility is to conduct Mission Rehearsal Exercises for staffs deploying to Iraq, Afghanistan and HOA. He is also involved with Allied Command Transformation (ACT) and the Joint Warfare Center (JWC) in Stavanger, Norway. In the immediate future, we are participating in ISAF X and conducting UE 07-1 with the 82nd Airborne in Fort Bragg. MG Kamiya is attempting to stay current and relevant with the most up to date information so that he provide key guidance to our staff (JWFC)and those staffs preparing to deploy. He is also trying to bridge the gap with NATO and PfP countries so that we stay engaged in the multinational training environment. JWFC conducts Keystone (E-9), Capstone (O-7/8) and Pinnacle (O-9) courses which are senior level courses that focus on today's key issues. Many of those issues involve OIF/OEF - multinational relations, interagency	O/C DCG-S O/C DCG-O J2 Brief J4 Brief O&I Brief O/C MG Durbin O/C LTG Richards	Concur	Concur	Pending	BAF KIA
11-Oct-06	15-Oct-06	BG	Barclay, James	Director, J6	Joint Warfighter Center	Deployed Team Visit		Concur	Concur	Pending	BAF KIA
12-Oct-06	05-Nov-06	SES-4	Martin, Thomas H.	Senior Inspector	Office of Interagency DOD/DOS/DOJ Inspector General	Conduct an interagency DOS/DOD/DOJ Inspectors General assessment of the USG-funded Afghan Counter Narcotics Program. Focus will include all activities funded, directed, managed, or contracted by the Departments of State, Defense and Justice. Justification for Crossing Months: Major [redacted] is an integral part of this interagency team and is required to stay for the duration of the assessment.	O/C CJTF 76 CG	Concur	Non-Concur	Pending	KIA
12-Oct-06	15-Oct-06	4 Star Equivalent	ISAF GCHQ Director	Director	GCHQ	The Commander would like to discuss intel issues with TF Paladin and the JDEC, as well as determine what, if any, assistance in coordination they can provide. He would also like to meet with the NCR (Ms. [redacted]), and view the CSG area (CJ2 - Intel related).	1 day at BAF (3 Hours)	Pending	Pending	Pending	KIA BAF
14-Oct-06	17-Oct-06	SES-6	Gimble, Thomas	Acting Inspecting General	Department of Defense Inspector General	Conduct site visit with DOD IG Office (FWD), conduct office calls with senior officials in Iraq and Afghanistan to determine effectiveness of DOD IG support, meet with US Ambassador to Iraq, and meet with Ministries of Defense and Interior Inspectors General in Iraq and Afghanistan.		Non-Concur	Non-Concur	Cancelled	BAF KIA

## JVB Update

15-Oct-06	19-Oct-06	LTG	Strock, Carl A	CDR	Army Corps of Engineers	"Afghanistan purpose: -command coordination with the USACE Afghanistan district commander and staff to ensure efficient and effective management of Afghanistan construction dollars. -Engage American Ambassador Ron Neumann, CFC-A Commander LTG Eikenberry, and other commanders and stakeholders ensuring full -scale engineer support of country initiatives.-command assessment of afghan national army barracks, Afghan National police projects, counter-narcotics projects, and support of other Afghanistan government agencies. Command coordination with USAID officials to ensure support to on going and future construction initiatives."		Concur	Concur	Pending	KIA
15-Oct-06	17-Oct-06	AVM	Heath	AVM		Unknown		Not Asked	Not Asked	Not Tracking	KIA
16-Oct-06	20-Oct-06	BG	Perkins, David	CDR	Joint Multinational Training Command, US Army	JMTC command visit in order to assess the interoperability of C/1-4 in the Romanian battalion it is OPCON to for ISAF rotation 06-07.		Not Required	Concur	Cancelled	KIA
16-Oct-06	18-Oct-06	BG	Votel, Joseph	ADC-G	82nd ABN DIV	Coordination for critical information on personnel requirements, current operational issues and resourcing challenges. Trip request is for 82d Abn Div leader recon ISO OEF 06-08.		Concur	Concur	Approved	BAF KIA RC East
16-Oct-06	20-Oct-06	3 Star (Equivalent)	Bell, Honorable Phillip Jackson	Deputy Under Secretary of Defense (Logistics and Materiel Readiness)		Review redistribution of US supplies and equipment associated with future base closures, and serve as an orientation for LTG Dail as the DLA Director to review theater DLA DRMS operations	Office Call with BG Tata; Visit JLC, receive DCST-A brief, tour DRMS facility, visit MILCON projects, tour BAF fuel facilities	Concur	Concur	Approved	BAF, KIA
17-Oct-06	18-Oct-06	GEN(ret)	Stiner, Carl W. (CAPSTONE)	Senior Fellow	National Defense University	Fulfills statutory requirements of the DOD Reorganization Act of 1986 regarding the joint professional military education of officers selected for promotion to general/flag officer rank and comply with CJCS direction. CJCSI 1800.01 states, "the objective of the capstone course is to make newly selected GO/FO'S more effective in planning and employing us forces in unified joint and multinational operations, and more knowledgeable of when and how these operations support national strategy and policy." Afghanistan was specifically mentioned as a must visit.	PRT Brief	Concur	Concur	Approved	KIA BAF
17-	20-	DV 2	Mrs.	Sec. of Def.'s		Visit the site of the destruction of the Buddha		Not	Not	Not	KIA BAF



## JVB Update

Oct-06	Oct-06		Rumsfeld, Donald	Wife		statues in Baymian		Required	Required	Required	Baymian PRT
17-Oct-06	18-Oct-06	MG	Cecchi, Filiberto	Chief of General Staff	Italy	Visiti Italian Contingent		Not Asked	Not Required	Approved	KIA
18-Oct-06	20-Oct-06	MG	Eulberg, Delwyn R.	AF Civil Engineer	Air Combat Command	Provide oversight of current military and Host Nation construction requirements in Qatar, Kuwait, Kyrgyzstan, Afghanistan, United Arab Emirates and Iraq which directly supports the continuing Global War on Terrorism (GWOT), and OPERATION Iraqi Freedom (OIF). The Air Force and Air Combat Command are directly responsible for execution of over \$820M in construction to support COMUSCENTAF and COMUSCENTCOM critical war fighter requirements. Oversight of this program is critical to ensure projects are executed quickly and remain within budget to meet the OIF/GWOT critical requirements. Oversight is also critical to ensure that construction standards are adhered to and are expeditionary in nature to support the safety and security of the assigned forces.		Pending	Concur	Pending	BAF
18-Oct-06	21-Oct-06	GEN	Back	COM JFCB	NATO	Visit COM RC East	Visit RC East O/C CJTF 76 - 18 OCT O&I Brief - 18 OCT	Not Required	Not Required	Not Required	KIA BAF RC East
19-Oct-06	21-Oct-06	MG	Kearney	CG	SOCCENT	Monthly Visit		Pending	Pending	Pending	BAF RC South
21-Oct-06	23-Oct-06	MCPON	Campa, Joe			Visit Sailors in the AOR		Concur	Concur	Not Tracking	BAF ABAD
21-Oct-06	05-Nov-06	SGM	(b) (3) (b) (6)	Sergeant Major	Joint IED Defeat Organization	On behalf of GEN (RET) Meigs, director of Joint IED Defeat Organization, the Sergeant Major of the JIEDDO (SGM (b) (3) (b) (6)) will conduct a command visit with members of the JIEDDO field teams located in Afghanistan and Iraq. Justification for the cross month travel is because of the rotation of key personnel within both fields teams.		Pending	Pending	Pending	BAF RC East
22-Oct-06	24-Oct-06	ADM	Stanhope			Unknown		Pending	Pending	Pending	KIA BAF
23-Oct-06	24-Oct-06	LTG	Mattis, James	CG	MARCENT	Following on BG Jackson's findings	O/C BG Terry J2 Brief that BG Jackson received, same type, merely	Concur	Pending	Pending	BAF

## JVB Update

							updated – Briefed by MAJ Smith or Visit Pol-e-Charki Meet 201st CORPS CDR O/C LTG Eikenberry O/C MG Durbin O/C BG Pritt				
24-Oct-06	27-Oct-06	MG	JMARC - Wilkening, Albert	TAG WI, WA, CT	Army National Guard	Monthly JMARC Visit		Concur	Pending	Pending	BAF KIA KAF RC East
24-Oct-06	26-Oct-06	MG	Johnson, Jerome	CDR	US Army Sustainment Command, Rock Island IL	Perform site visit and review theater retrograde operations, Army Prepositioned Stock, HUMWV refurbishment and LOGCAP missions.	JLC Update Retrograde brief O/C DCG-S O/C COL Wyche AMC Tour	Concur	Pending	Pending	BAF
25-Oct-06	26-Oct-06		STAFFDEL Jones, Kevin			Purpose of this visit is to improve key Congressional staffers' understanding as a basis for their support of USCENTCOM's construction infrastructure priorities throughout the AOR. To that end, we request your support in providing targeted base camp master plan briefings that will give them a better context for specific project site tours at Al Udeid, Bagram, Kabul, Arifjan, Balad, and Camp Lemonier.		Pending	Concur	Pending	BAF
25-Oct-06	28-Oct-06	GEN	Jones	SACEUR	NATO	Probable trip to BAF, purpose unknown		Pending	Pending	Pending	KIA BAF
26-Oct-06	29-Oct-06	BG	McQuiston, Patricia	Deputy Commander, United States Army Field Support Command		Personal Invitation from BG Tata to visit JLC, APS Light Battalion, and battlefield circulation with DCG-S	Office Call with BG Tata	Pending	Pending	Pending	BAF
27-Oct-06	29-Oct-06	Sir	(b) (6)			Probable trip to BAF, purpose unknown		Pending	Pending	Pending	KIA BAF
27-Oct-06	31-Oct-06	MG	Scott, Daryl	CG	Joint Contracting Command - Iraq / Afghanistan	Visit contracting command personnel. Provide guidance for transition to NATO. Command inspection and orientation.		Pending	Pending	Pending	KIA
28-Oct-06	28-Oct-06	GEN	Moseley	Chief of Staff	US Air Force	Visit Airmen in the AOR	O/C US AMB O/C Mountain 6 Visit Airmen	Pending	Pending	Pending	BAF
29-Oct-06	02-Nov-06	COL(ret)	(b) (6)	Medal of Honor Recipient	HQ, US Air Force	Armed Forces Entertainment Tour 6620 "CONGRESSIONAL MEDAL OF HONOR SOCIETY"		Pending	Pending	Pending	BAF KIA RC East

## JVB Update

06	06					to entertain and educate troops. This is a morale-boosting motivation speaker tour. Both group members are recipients of the Congressional Medal of Honor. The group will tour base facilities to meet military personnel in their duty stations and off-duty recreation areas. Informal autograph and photo sessions will take place at the discretion of the base command.					
03-Nov-06	05-Nov-06	BG	Cross, Jesse R.	CDR	Defense Supply Center Philadelphia, DLA	Site visit to DSCP Europe office, Kuwait and Afghanistan. Visit to Afghanistan to meet with CJTF76 Commander and Supreme Food Prime Vendor to resolve supply support issues supported by DSCP. Visit to Kuwait to meet with CFLCC C4 Commander and PWC Prime Vendor to resolve DSCP support issues.	O/C CJTF 76 CG O/C CJ 4 JLC Class I Brief				BAF
04-Nov-06	07-Nov-06	SES-6	Gimble, Thomas	Acting Inspecting General	DoD IG Office Washington DC	Conduct site visit of DODIG Office (FWD), conduct office calls with senior officials in Iraq and Afghanistan to determine the effectiveness of DOD IG support					KIA
05-Nov-06	08-Nov-06	MG	Huntoon, David H.	Commandant	US Army War College	To gather information from various general officers as part of a Secretary of the Army initiative. Review of education, training and assignment of leaders (RETAL). To visit US Army War College Staff/Faculty and students on assignment to Iraq. To gain a better understanding of the strategic contexts and implications of OED and OIF on the US Army and its incorporation.		Concur			BAF KIA RC East
05-Nov-06	09-Nov-06	CSM		CSM	SOCOM	Conduct a command visit and operational planning assessment to CJSOTF-A in Afghanistan.					BAF RC East RC South
06-Nov-06	07-Nov-06	LTG	Stultz, Jack C.	Chief	Army Reserve	Proposed plan is to visit with the 4 USAR General Officers, the 3 GO commands, see soldiers, and visit units/location that affect the soldiers. Visit/coordinate with Key Leaders regarding CSS sustainment requirements and 07-09/08-10 requirements Alternate events for visit are visiting Udarai Range, Logistic Support Area, or unit locations (example: Kuwait Naval Base where USAR soldiers load and unload ships).					BAF
07-Nov-06	08-Nov-06	MG	Jackman, Galen	Chief	Office of Legislative Liaison	TBD	O/C LTG Eikenberry O/C CFC-A PAO O/C Mountain 6 O/C CJTF 76 PAO CJTF 76 O&I O/C Spartan 6				BAF KIA SAL

## JVB Update

							O/C TF Spartan Update				
07-Nov-06	09-Nov-06	GEN(ret)	Meigs, Montgomery	Director	Joint Improvised Explosive Device Defeat Organization Wash DC	TO CONDUCT OFFICE CALLS AND OUTBRIEFS WITH AMBASSADORS IN IRAQ AND AFGHANISTAN, AS WELL AS CGs ISAF, CFC-A, CJTF76, MNF-I MNC-I AND CFLCC. CONDUCT MEETINGS WITH JCCS-1, TF TROY, TF PALADIN, MNC-I C2, MNC-I OA. RECEIVE FIELD TEAM UPDATE. REQUEST VISIT WITH DIVISION HQ BRIGADE COMMANDERS FOR UPDATES.		Pending	Pending	Pending	BAF KIA
08-Nov-06	10-Nov-06		Cordesman, Anthony	Chair	Strategy, Center for Strategic & International Studies	To see developments after some years and for him to get practical insights into the research he's been doing on force development, counterinsurgency, and stability operations.		Pending	Pending	Pending	KIA
09-Nov-06	15-Nov-06	SES-1	Loehrl, James	Program Director	Headquarters, US Army Sustainment Command	LOGCAP Program Director will be chairing the semi annual award fee evaluation board		Concur	Concur	Pending	BAF
11-Nov-06	12-Nov-06	RADM	MacDonald, Bruce E.	JAG of the Navy	OSN	At the invitation of COMUSNAVCENT FJA, MNF-I JA, CFC-A SJA, and CSTC-A SJA to visit Navy JAGS on the ground in support of theater operations.		Pending	Pending	Pending	BAF KIA
12-Nov-06	14-Nov-06	MG	Hood, Jay W.	CG	First Army Division East	To observe combat support, combat service support, and in-country training of CONUS based units deployed from the reserve components to combat operations in Southwest Asia, and to observe senior leadership and tactical operations centers mobilized, trained, and deployed under First US Army.	O/C MG Freakley CJTF 76 O&I	Pending	Pending	Pending	BAF KIA
17-Nov-06	19-Nov-06		North Country Travelers			Visit 10th Mountain Soldiers		Concur	Pending	Pending	BAF RC East
21-Nov-06	22-Nov-06	DV 2	CODEL Wu			CODEL AOR visit		Not Required	Not Required	Not Required	BAF
24-Nov-06	28-Nov-06	MG	Csrnko, Thomas R.	CDR	US ARMY Special Forces Command Fort Bragg NC	Command visit. CG, USASFC(A) will conduct operational overview brief as per request of the JSOC(F) cg, receive ISOF and ISAF updates for future presentation to CG, USASOC. CG, USASFC(A) will discuss issues with commanders, CJSOTF-A and CJSOTF-AP and their staffs. His secondary purpose is to meet with theater level commanders, including us, Iraqi, and Afghan key leaders to address continued support and interoperability. The tertiary purpose of this trip is to address his subordinate commanders as part of his		Concur	Pending	Pending	

## JVB Update

						command visit to each location.					
24-Nov-06	24-Nov-06	DV 2	CODEL Dreier			CODEL AOR visit		Not Required	Not Required	Not Required	BAF
26-Nov-06	09-Dec-06	HON (4-Star)	Bush, Mary K.			As an independent commission, with members appointed by Congress and the President to review the effectiveness of foreign assistance, our commissioners are taking trips as part of their work and they are interested in making the trip to Afghanistan, Pakistan, and India to see what USAID and State are doing in each of these countries.	3-4 commissioners and staff members will plan on staying 2 - 2.5 days in each location.	Pending	Pending	Pending	BAF KIA
27-Nov-06	29-Nov-06	MG	Packett, Virgil L	CG	USA Air Warfighting Center	Conduct visit and research of Afghani Air Force (specifically rotary wing training) in preparation for mission to train 100+ Afghani Aviators. Visit 10th Mountain Division and 10th CAB to conduct lessons learned integration of Brigade Aviation Element, aviation ATX's and aviation	O&I Brief Aviation Lessons Learned from TF Falcon O/C CJTF 76	Pending	Pending	Pending	BAF
28-Nov-06	29-Nov-06	DV 2	GOVDEL			GOVDEL AOR visit		Not Required	Not Required	Not Required	BAF

## MNF-W INFORMATION OPERATIONS SITUATION REPORT (IO SITREP)

UNIT: MNF-W  
 DTG: 07 FEB 2007  
 POC: Capt (b)(3), (b)(6)  
 E-mail: (sipr) [REDACTED] (b)(3), (b)(6)  
 (nipr) [REDACTED]  
 DNVT: [REDACTED] (b)(6)

Document approved for release  
 by U.S. Central Command. See  
 FOIA Case #07-0222.

PARAGRAPHS IN BLUE ARE REPORTED DAILY-RED ARE REPORTED BY EXCEPTION

1 SITUATION – (Last 24 Hours)1.A **CURRENT SITUATION:**

## 1.A.1 RCT-6

1.A.1.A Leadership engagement continues with IP'S and FCC representatives. Meeting conducted today at Fallujah FDC was extremely successful and encouraging. Cooperation between all parties was significant and improved.

## 1.A.2 BCT-1

## 1.A.2.A TF 1-37

1.A.2.A.1 Conducting senses operations through out their AO.

## 1.A.3 RCT-2

## 1.A.3.A TF 2/3

1.A.3.A.1 The companies continue to conduct census data collection, IP recruitment, and BATS operations in the Triad. These will be ongoing operations until all males are entered into the BATS.

1.B **ENEMY PROPAGANDA:**

## 1.B.1 NSTR

1.C **FRIENDLY IO:**

1.C.1 Public Service Announcements broadcasting on A.M. 864 / Loudspeaker Scripts available

1.C.1.A PSA 06-139A Procedures When Approaching Convoys and Check Points

1.C.1.B PSA 06-242A IA Recruiting

1.C.1.C PSA 06-243C IP Recruiting

1.C.1.D PSA 07-016 General Advertisement For AM 864

1.C.1.E PSA 07-019 Adult Literacy Program In Ramadi

1.C.1.F PSA 07-020 Grand Opening of the Albu Thiyab Health Clinic In Ramadi

1.C.1.G PSA 07-022 IP Sieze Weapons Cache In Central Ramadi, Qatana District

1.C.1.H PSA 07-023 Hit IP Success

1.C.1.I PSA 07-024 Assassination of FCC Secretary Abbas Ali Hussein

1.C.1.J PSA 07-025 Suicide Bomber Kills IP/LN's In Hit.

## 1.C.2 RCT-6

1.C.2.A ARBEAD III in Karmah – 8-9 Feb 07

Derived from: MNF-I SCG, 31 Mar 07  
 Reason: 1.4(a)  
 Declassify on: 20170207

- 1.C.2.B ARBEAD IV – 21-23Feb07
- 1.C.2.C IA Recruiting
- 1.C.3 RCT-2
- 1.C.3.A 2d LAR
- 1.C.3.A.1 Companies continue to use talking points and disseminate hand bills/posters. TPT and IO personnel continue assessing the religious leadership in Rawah.
- 1.C.3.B TF 3/4
- 1.C.3.B.1 Companies and adjacent units continue to engage local populace in matters of security and economic development. Combined Operations are continuous as ISF take a larger role in the security of the Al Qaim region.

#### 1.D CURRENT TALKING POINTS:

- 1.D.1 RCT-2
- 1.D.1.A TF 1-36
- 1.D.1.A.1 Iraqis are progressively assuming responsibility for their own security and are developing the necessary skills to fight and win against the insurgency
- 1.D.1.A.2 Training and equipping is just one part of the ISF development; leaders must be developed and units must gain combat experience.
- 1.D.1.A.3 IP's play an important role in the security and stability of Iraq.
- 1.D.1.A.4 Iraqi Police services are making incremental progress in some of the most treacherous cities in Iraq.

#### 1.E FACE TO FACE (F2F):

- 1.E.1 RCT-2
- 1.E.1.A TF 2/3
- 1.E.1.A.1 The battalion continues to meet with the proposed Mayor of Hadithah, (b)(6) [REDACTED] (b)(6) [REDACTED]. During these meetings, Mr. (b)(6) [REDACTED] has outlined his plan for the future of Hadithah which includes: increasing the security through use of the Iraqi Police and Iraqi Army, encouraging families to support the ISF with qualified recruits, and emphasizing the need for equal representation of all tribes in Hadithah within ISF.

#### 1.F MEDIA ENGAGEMENTS:

- 1.F.1 RCT-6
- 1.F.1.A Current Embeds
- 1.F.1.A.1 Martha Raddatz- ABC News (TBD)
- 1.F.1.A.2 Andrew Lubin – Military.com (21 Jan – 9 Feb)
- 1.F.1.B Future Embeds
- 1.F.1.B.1 Tom Bowman – NPR Radio (8 Feb – TBD)
- 1.F.1.B.2 Franco Pagetti – Time Magazine (10 Feb – 1 Mar)
- 1.F.1.B.3 Carsten Stormenr – German Press (15 Feb – 30 Feb)
- 1.F.1.B.4 Michael Fumento – Weekly Standard Magazine (15 Feb – 27 Feb)
- 1.F.2 BCT-1
- 1.F.2.A Current Embeds
- 1.F.2.A.1 Michelle Tan – The Army Times (19 Jan – 31 Jan)

- 1.F.2.B Future Embeds
- 1.F.2.B.1 Pam Hess- Bing West/ UPI (13 Feb- 2 Mar)
- 1.F.2.B.2 Bing West- UPI (9-11 Feb)
- 1.F.3 RCT-2
- 1.F.3.A Current Embeds
- 1.F.3.A.1 Chris Davenport – Washington Post (22 Jan – 1 Feb)
- 1.F.3.A.2 Edward Derek – Freelance (23 Jan – 17 Feb)
- 1.F.3.A.3 John Raughter- American Legion Magazine (3-15 Feb)
- 1.F.3.A.4 Stephen Mraz- Stars and Stripes (2 Feb)
- 1.F.3.B Future Embeds
- 1.F.3.B.1 Thomas Nusbaumer – The American Conservative Magazine (TBD)
- 1.F.3.B.2 Von Crogh – World Picture News (3 Feb)
- 1.F.3.B.3 James Glanz- NY Times (14-20 Feb)

1.G INFORMATION INFRASTRUCTURE:

- 1.G.1 RCT-6
- 1.G.1.A Cell phone towers in service
- 1.G.1.B Average radio signal from AM 864 and 648 within the city of Fallujah.
- 1.G.1.C RCT-6 S-6 is reporting daily status on cell phone coverage within AO Raleigh: Average.

1.H ATMOSPHERIC INDICATORS:

- 1.H.1 RCT-6
- 1.H.1.A Fuel prices
- 1.H.1.A.1 Gas Black Market 1700/liter Govt 450/liter
- 1.H.1.A.2 Diesel Black Market 1300/liter Govt 1500/liter
- 1.H.1.A.3 Propane Black Market 27000/liter Govt/None Available
- 1.H.1.A.4 Kerosene Black Market 2000/liter Govt/None Available.
- 1.H.1.A.5 Iraqi Dinar Exchange Rate 1291/ U.S. dollar
- 1.H.1.A.6 Intimidation of local judges by insurgents.
- 1.H.2 BCT-1
- 1.H.2.A TF 1-37
- 1.H.2.A.1 (U) TF 1-37: (b)(1)1.4a ~~(SECRET//NOFORN)~~
- 1.H.2.A.2 (b)(2)High INGOT- PROTEST BY TRIBAL SHEIKHS OVER THE APPOINTMENT OF A NEW IP GENERAL (U).
- 1.H.2.A.3 (U) SOURCE: ~~(S//NF)~~ (b)(1)1.4a
- (b)(1)1.4a
- 1.H.2.A.4 (U) SUMMARY: ~~(S//REL TO USA, AUS, CAN, GBR)~~ (b)(1)1.4a
- (b)(1)1.4a



(b)(1)1.4a

1.H.2.A.5 (U) TEXT: ~~(S//REL TO USA, AUS, CAN, GBR)~~ (b)(1)1.4a

(b)(1)1.4a

1.H.2.A.6 (U) COMMENTS: (FIELD COMMENTS) 1. ~~(S//NF)~~ (b)(1)1.4a

(b)(1)1.4a

1.H.3 RCT-2

1.H.3.A 2d LAR

1.H.3.A.1 Alpha Co. continues to conduct successful clearing operations along side the Euphrates River in Hassa. Multiple significant caches were discovered.

1.H.3.B TF 3/4

1.H.3.B.1 Atmospherics in the city of Karabilah are in danger of becoming negative. (See assessment).

1.H.4 TF Bullrush

1.H.4.A NSTR

1.I IMAGES SUBMITTED:

2 SIGNIFICANT EVENTS / ACTIVITY – (Next 48 Hours)

2.A RCT-6

2.A.1 3/2

2.A.1.A Monitoring fuel prices.

2.B BCT-1

2.B.1 TF 1-37

2.B.1.A Ongoing senses operations throughout the TF AO.

2.C RCT-2

2.C.1 2d LAR

- 2.C.1.A Tribal Leader meeting will take place in Anah on Wednesday, February 7<sup>th</sup>. CMOC will be conducted in Rawah on Wednesday as well.
- 2.C.2 TF 1-36
- 2.C.2.A A second school supply delivery is scheduled for Hai al Bekr for 07 FEB 07. Note the literacy rate of the village is about 30%.
- 2.D TF Bullrush
- 2.D.1 NSTR

### 3 ASSET STATUS / RESOURCES

#### 3.A PSYOP:

- 3.A.1 BCT-1
  - 3.A.1.A TF 1-37
    - 3.A.1.A.1 TPT 993 conducting CMOC operations.
    - 3.A.1.B 1-6 MAR
      - 3.A.1.B.1 TPT 1634 / 1-6 MAR / HURRICANE POINT / CENTRAL RAMADI / (b)(2)High  
(b)(2)High
      - 3.A.1.B.2 02/06/07. TPT supported an armored MAP (mobile assault platoon), WPNS, 1/6 Marines at CP Firecracker IVO (b)(2)High SSG b(3), (b)(6) wrote a noninterference message and had the CO's CA translate/record it. While at CP Firecracker, we played the noninterference message. Also, WPNS Co. gunner engaged an AIF who was armed with a RPG resulting in one enemy KIA. Also in the area, Alpha Co. was conducting dismounted operations in the H2 sector (southeast of our position) in which a (b)(2)High  
(b)(2)High Our MAP waited at CP Firecracker to assist Alpha Co. We were not needed and departed for Hurricane Point. As we neared Hurricane Point, Alpha Co. requested MAP assistance due to an additional AIF attack. The patrol reversed its direction on Route Michigan en route for 17th Security Station. A "safe to come out" message was not broadcasted due to the continued AIF threat. MAP with TPT attached returned to Hurricane Point with neither casualty nor damage to equipment.
      - 3.A.1.B.3 TPT 1634:
      - 3.A.1.B.4 Noninterference Message
      - 3.A.1.B.5 Attention, Attention,
      - 3.A.1.B.6 Military operations are being conducted in the area. For your safety go inside your homes, stay off roof tops, and do not peek around doors, walls, or corners. All vehicle and pedestrian traffic must stay at least 300 meters away from military vehicles. Anyone who does not follow these instructions will be considered hostile and possibly shot. We will post a message when it is safe to come out.
      - 3.A.1.B.7 Thank you.
- 3.A.2 RCT-2
  - 3.A.2.A Currently in Hadithah IOT support the vehicle registration.

#### 3.B COMCAM:

- 3.B.1 NSTR

## 3.C OTHER:

## 3.C.1 Electronic Warfare

## 3.C.1.A Stoplight II:

3.C.1.A.1 RAMADI 1957c-2025c, 0052c-0210c,

3.C.1.A.2 HABBANIYAH 0800c-0949c, 0950c-1128c, 1156c-1400c, 1600c-1730c,

3.C.1.A.3 1758c-1930c, 1930c-2030c,

3.C.1.A.4 HADITHA 1910c-1920c,

## 3.C.1.B Compass Call (Supernova):

3.C.1.B.1 Roin track 0700c-0740c

## 3.C.1.C Intrepid Tiger

3.C.1.D 0415c-0455c (ramadi)

## 3.C.2 RCT-6

3.C.2.A (8) LRADs on hand to broadcast messages

3.C.2.B Request the following:

3.C.2.C Assistance in obtaining metal traffic signs.

3.C.2.D TACWAVE for use in Fallujah this would replace LRADS in city. LRADS will be redistributed to surrounding cities PTT'S.

3.C.2.E Billboards for Fallujah and surrounding cities

3.C.2.F Additional CAT I and CAT II Translators for BN'S ISO IO operations.

3.C.2.G Request 15 Sound Commanders ISO of BN'S

## 3.C.3 RCT-2

## 3.C.3.A 2d LAR

3.C.3.A.1 (3) LRADs received

3.C.3.A.2 COP Rawah ECP

3.C.3.A.3 EPB Court House

3.C.3.A.4 JCC

3.C.3.A.5 TCP2 (Shiloh)

3.C.3.A.6 TCP3 (Gettysburg)

3.C.3.A.7 TCP4 (Vicksburg)

3.C.3.A.8 TCP5 (Fredericksburg)

3.C.3.A.9 COP Anah ECP

3.C.3.A.10 TCP A

3.C.3.A.11 COP Ocotal ECP

3.C.3.A.12 BP Reyanah ECP

## 3.C.3.B TF 2/3

3.C.3.B.1 (3) LRADs received

3.C.3.B.2 N Hadithah TCP

3.C.3.B.3 Mid Haditha TCP

3.C.3.B.4 W Haqlaniyah TCP

3.C.3.B.5 Golf 2/3 FOB

3.C.3.B.6 CP8

3.C.3.B.7 CP9

## 3.C.3.C TF 3/4

3.C.3.C.1 Currently TF 3/4 has (4) LRADs and (1) Sound Commander here at Camp Al Qaim ( (b)(2)High ). (2) LRADs will be going on the next CLB

Convoy to Al Asad on the 11<sup>th</sup>, the other (2) will be sent to our BPs. One will go to BP Vera Cruz at (b)(2)High and the other to BP Tarawa at (b)(2)High (b)(2)High Bastard

3.C.3.D TF 1-36

3.C.3.D.1 TCP 2

3.C.3.D.2 COP 3/Bridge

3.C.3.D.3 FB5

3.C.3.D.4 TCP 1

3.C.4 TF Bullrush

(4) LRADs received

4 ASSESSMENT / REMARKS:

4.A RCT-6

4.A.1 NSTR

4.B BCT-1

4.B.1 NSTR

4.C RCT-2

4.C.1 2d LAR

4.C.1.A Atmospherics remain steady and neutral throughout the area of operations. Mosque assessments continue in Rawah. The task force has not seen a reaction from the local nationals in the Hassa Peninsula to recent cache discoveries. Upon completion of the clearing operation, atmospherics on the Peninsula will be assessed.

4.C.2 TF 2/3

4.C.2.A Tribal leaders continue to pledge their support for the Iraqi Police at weekly sheik meetings held in Hadithah. Bn IO will continue to capitalize on the success of the Iraqi Police through the use of PSYOP broadcasts and handbills.

4.C.3 TF 3/4

4.C.3.A Reporting indicates that the recent downward trend in atmospherics in the city of Karabilah is the result of several OCF raids that have been conducted over the last few days. The manner in which these raids have been conducted have been counter-productive to the many successes enjoyed by TF 3/4 and all the battalions preceding it. Evidence indicates that the people of Karabilah have organized protests in response. The commanders of TF 3/4, Kilo Company, and the OIC of BP Tarawa have been proactive in damage control in the area, but, nevertheless, confidence in CF is eroding. If this trend is allowed to continue it will have further effects not only in AO AQ but also the neighboring cities of Husaybah, Rumanah, Sa'dah, and Ubaydi.

4.D TF Bullrush

4.D.1 NSTR

**Talking Points for Meeting w/ GEN (R)**  
**McCaffrey**  
**12 MAR 07**

**Initial Impressions**

(b)(5)

**What is the feeling in Washington?**

(b)(5)

- In your assessment, more or less time?
- In an e-mail (inside packet) you describe a downward glide-path; how do we arrest that and reverse? Or reverse the perception?

**How well are we communicating our message and winning the IO fight back home?**

-Is Maliki and his government gaining traction?

(b)(5)

(b)(5)

(b)(5)

-Is public opinion/confidence irretrievable?

**Where is my staff unfocused or unnecessarily duplicative?**

-Are there areas where the roles of each headquarters need to be better defined? Is this lack of definition causing inefficiencies and friction?

-Are we looking in the right direction? What are we doing that we shouldn't?



Portion(s) declassified by:  
Patrick C. Dedham, LTC, USA, CJTF-82,  
Director CJ6, 2 February 2008

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

# ***USCENTCOM***

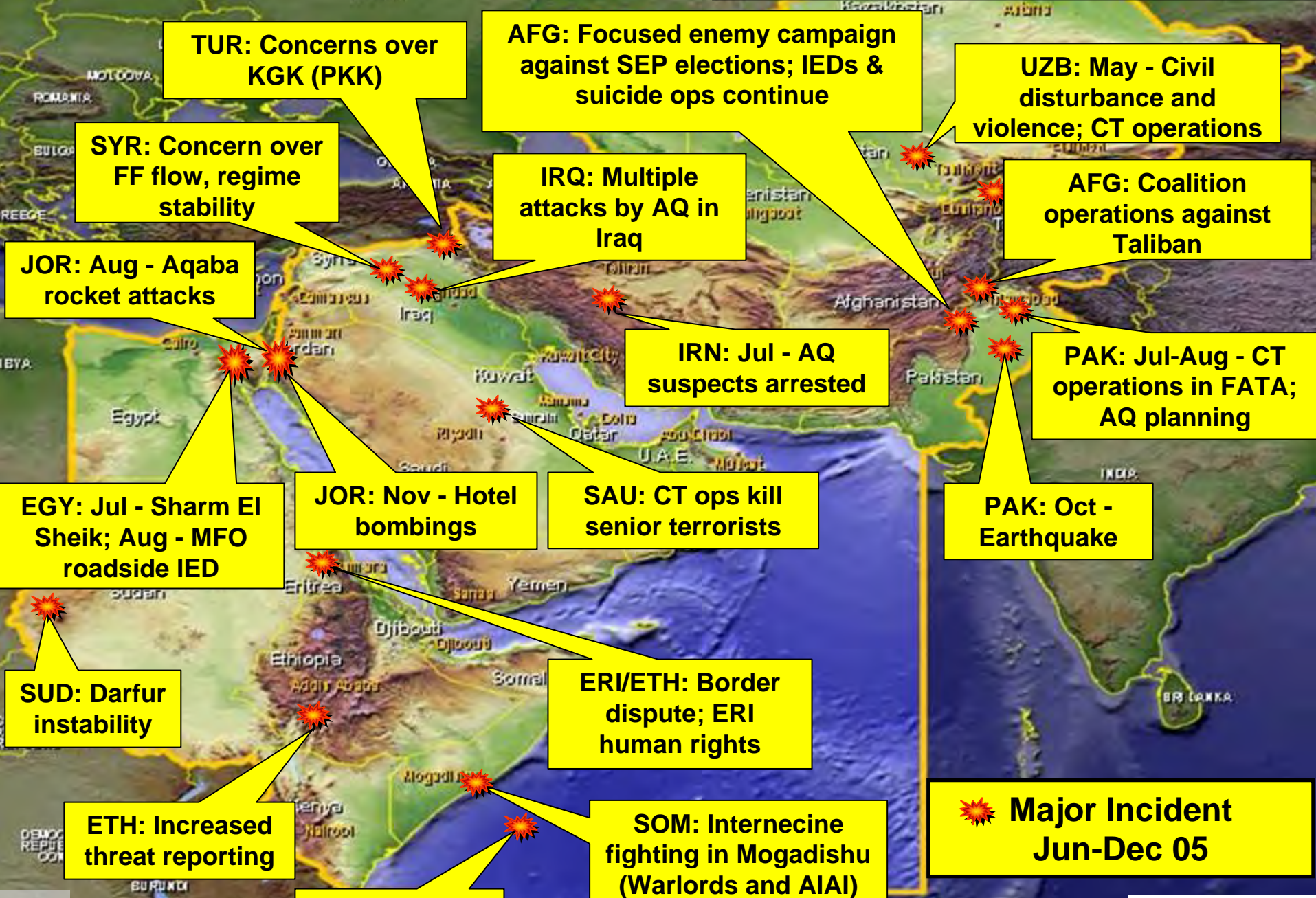
## ***“The Long War”***

**Dr. Kenneth Pollack**

**14 December 2005**

The overall classification  
of this briefing is:

~~**SECRET**~~ UNCLASSIFIED



**TUR: Concerns over KGK (PKK)**

**SYR: Concern over FF flow, regime stability**

**JOR: Aug - Aqaba rocket attacks**

**EGY: Jul - Sharm El Sheik; Aug - MFO roadside IED**

**SUD: Darfur instability**

**ETH: Increased threat reporting**

**SOM: Piracy**

**AFG: Focused enemy campaign against SEP elections; IEDs & suicide ops continue**

**IRQ: Multiple attacks by AQ in Iraq**

**IRN: Jul - AQ suspects arrested**

**SAU: CT ops kill senior terrorists**

**ERI/ETH: Border dispute; ERI human rights**

**SOM: Internecine fighting in Mogadishu (Warlords and AIAI)**

**UZB: May - Civil disturbance and violence; CT operations**

**AFG: Coalition operations against Taliban**

**PAK: Jul-Aug - CT operations in FATA; AQ planning**

**PAK: Oct - Earthquake**

**Major Incident Jun-Dec 05**



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(b)(1)1.4a, (b)(1)1.4b

(b)(1)1.4a, (b)(1)1.4d

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# *The Nature of Al Qaida and Associated Movements*

**In a region of many violent insurgencies, small wars, and chronic instability, Al Qaida and its Associated Movements (AQAM) are our main enemy:**

- Extremist ideology**
- Virtually connected**
- Actively seeking WMD**
- Ruthless; no neutral ground**





# Objectives

- Re-establish the Caliphate
- Establish Sharia Law

Rid Dar al-Islam of Zionist Presence

Overthrow Apostate Governments

Get U.S./Western Influence out of Mid-East

Advocate Jihad



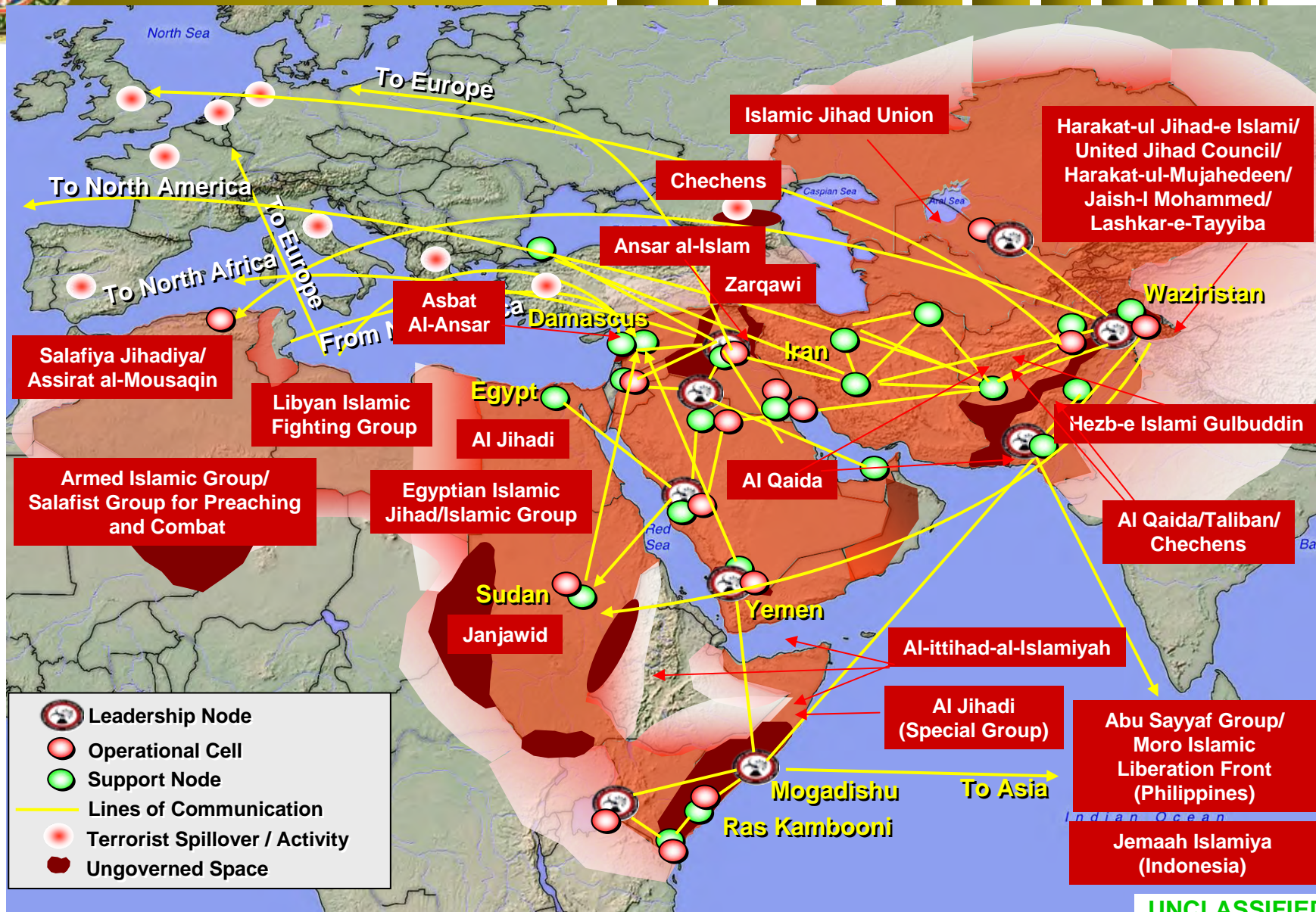
**Dar al-Islam**  
*"Abode of Peace"*

Geographical areas that are under Muslim rule and governed by Islamic law.

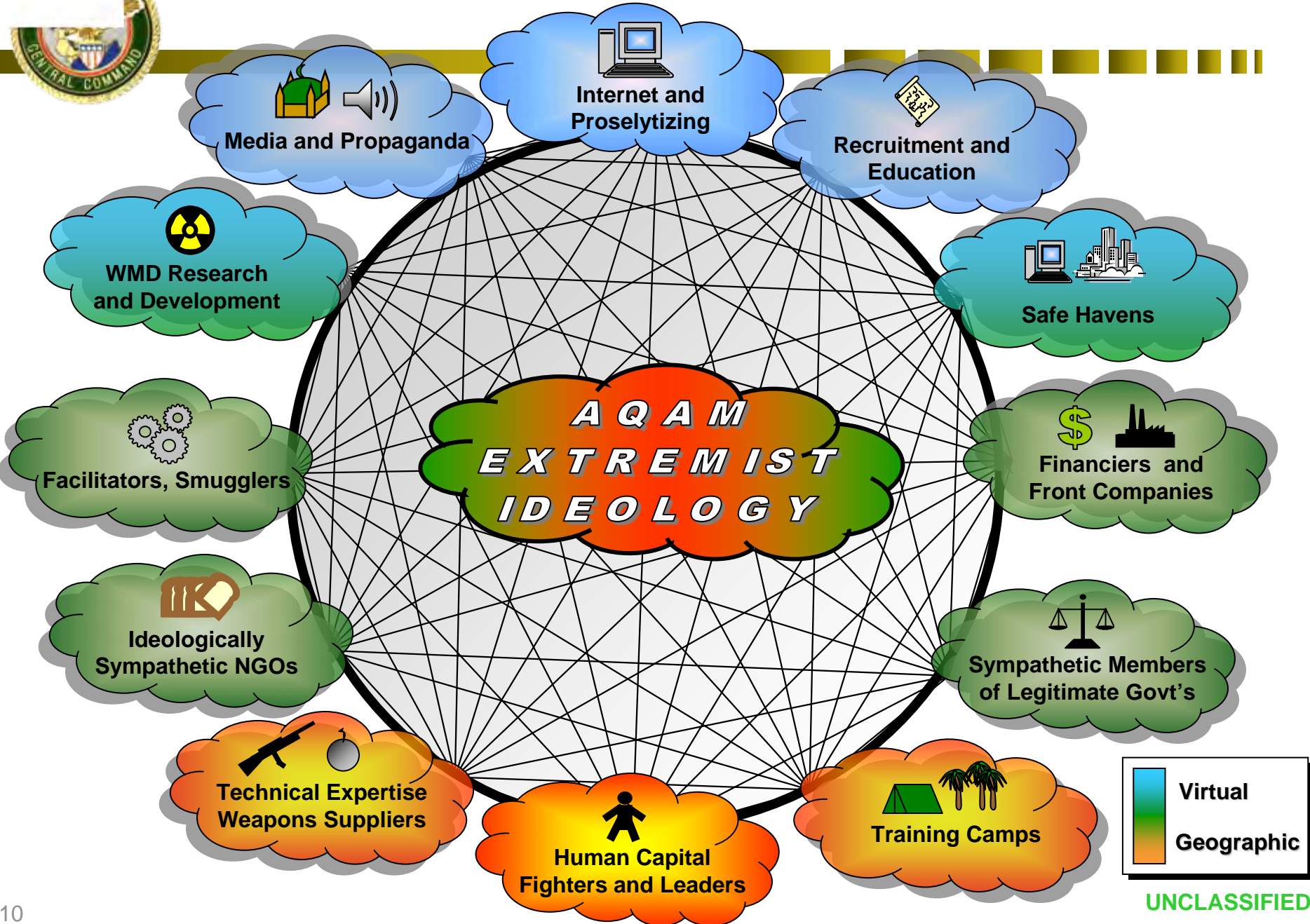
Source: UBL  
1996 & 1998



# Al Qaida and Associated Movements (AQAM)

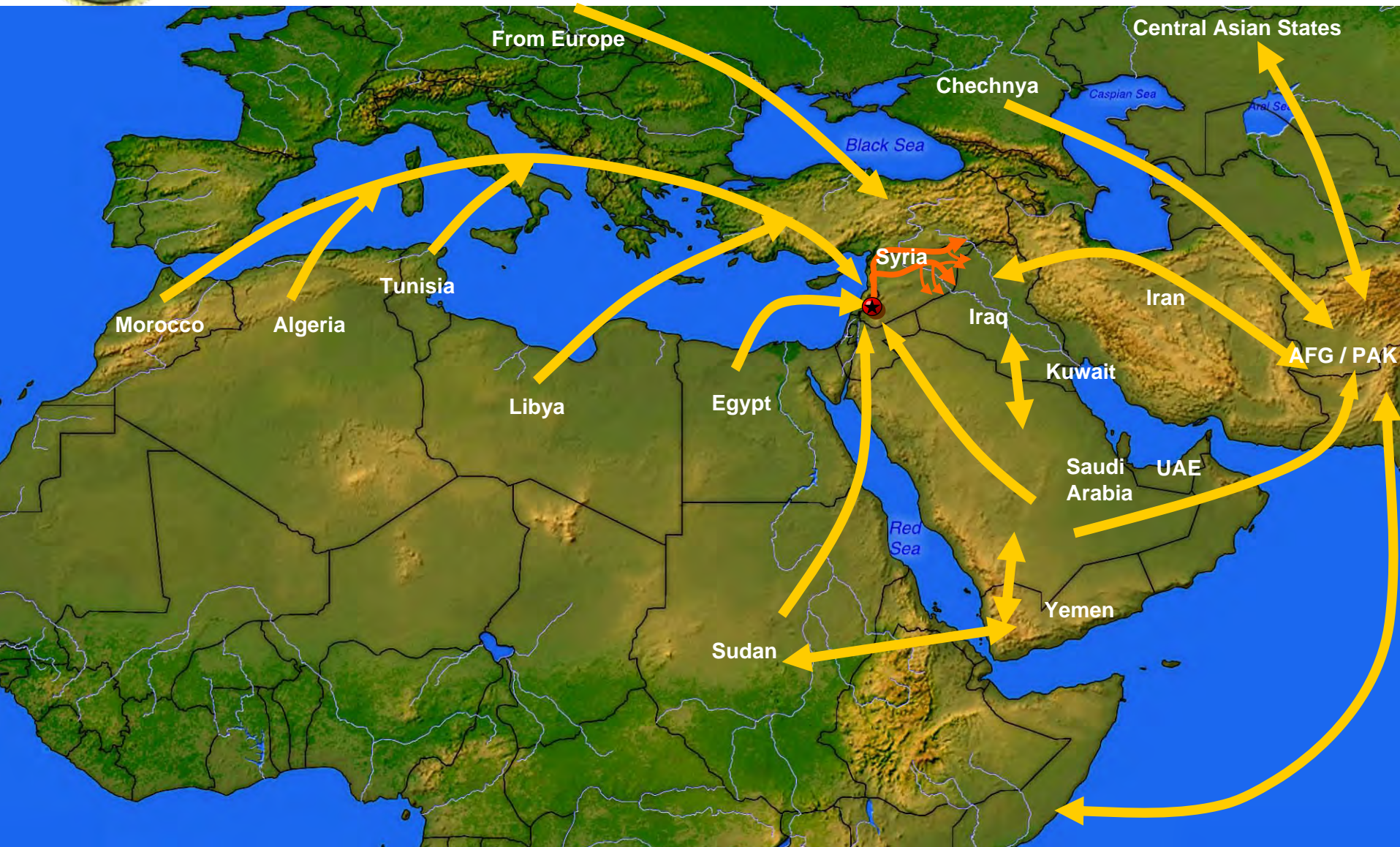


# AQAM: A Threat in All Realms



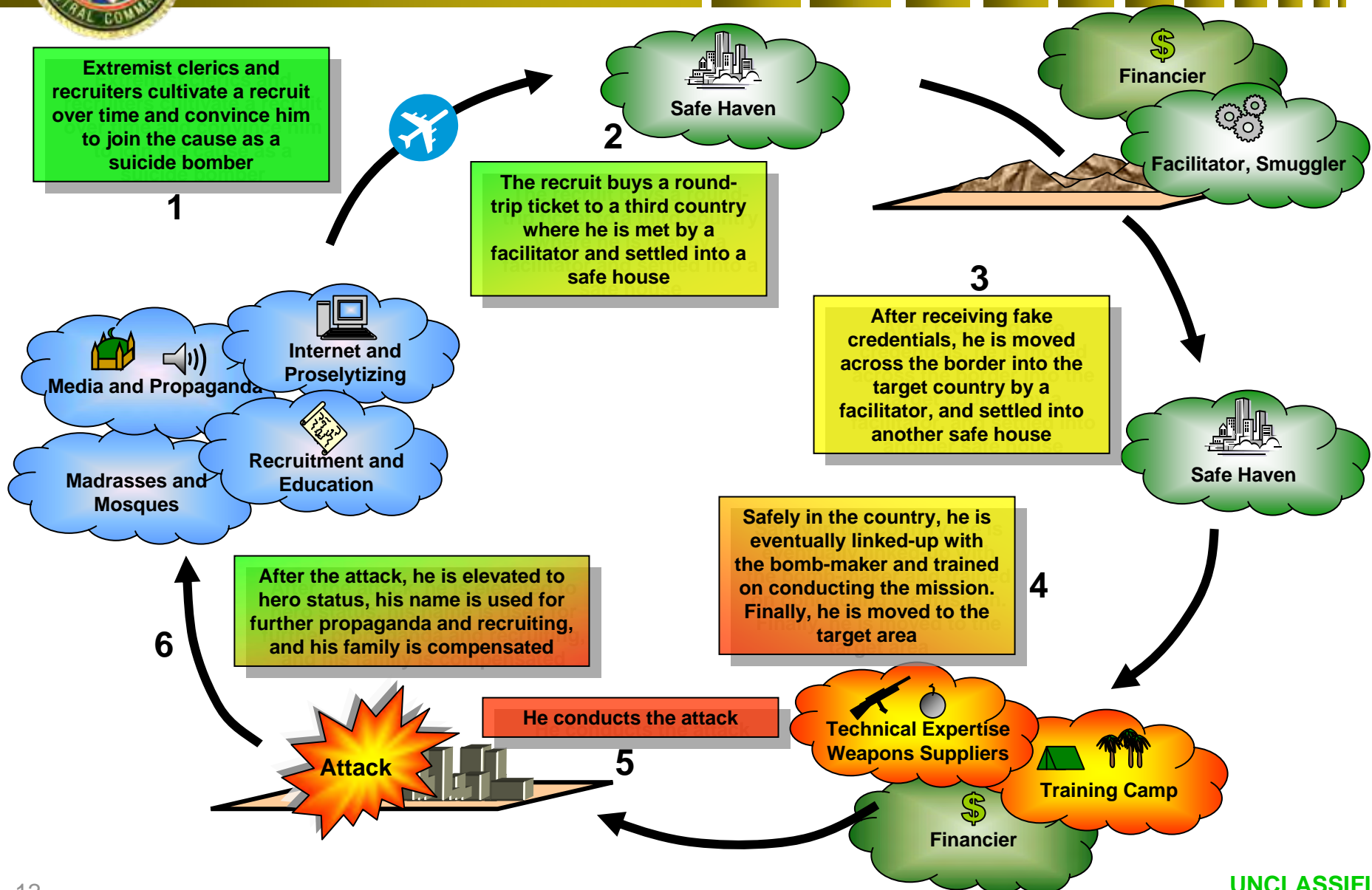


# The Al Qaida Foreign Fighter System





# Life Cycle of a Suicide Bomber



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# *Grand Total: Iraqi Security Forces*

**Ministry of Interior Forces  
Trained and Equipped**

**113,399**

**Ministry of Defense Forces  
Trained & Equipped**

**102,946**

---

**216,345**

**74,046 Police (includes SWAT and Province ERUs)**

**9,266 Civil Intervention Force**

**9,466 Police Commandos**

**471 Emergency Response Unit**

**17,897 Border Enforcement**

**1,729 Highway Patrol**

**524 Dignitary Protection**

**91,467 Iraqi Army (Combat)**

**1,328 Special Operations**

**8,985 Combat Support, Service Support, & Training Units**

**368 Air Force**

**798 Navy**

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# Total Afghan MoD & MoI National Security Forces

## MINISTRY OF DEFENSE FORCES

Afghan National Army Combat Forces	14,329
Support Forces <sup>(1)</sup>	4,778
Afghan Air Corps	128
Sustaining Institutions	5,383
Ministry of Defense / GS	1,662

## Trained and Equipped

**26,280** <sup>(2)</sup>

## MINISTRY OF INTERIOR FORCES

National Police	48,497
Highway Police	1,427
Border Police	5,370
Counter Narcotics Police	256

## Trained

**55,550** <sup>(3)</sup>

**81,830**

### Notes:

1. Some combat capabilities and tasking are resident within support battalions of the ANA.
2. MOD Forces: Absent Without Leave (AWOL) personnel are dropped from the ANA rolls after being AWOL for 60 days.
3. MOI Forces: Absent Without Leave (AWOL) personnel are not yet tracked and will not be tracked until the new personnel system comes on line in September of 2006.



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(b)(1)1.4a, (b)(1)1.4b

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# *Discussion*

2004  
DV VISITS

**2005 DV Visits - January**

JANUARY	NAME	TITLE	COUNTRY	OFFICER
6	LTG Robert Dail	Deputy Commander, USTRANSCOM		
7	Congressman Jim Davis	Florida 11th District Representative, United States Congress		CW2 (b)(6)
10	VADM (Ret) John McConnel	Vice President, Booze Allen Hamilton		CW2 (b)(6)
10-11	Lt Gen H. Steven Blum	Chief, National Guard Bureau		MAJ (b)(6)
<b>14</b>	<b>House Government Reform Committee Staffers</b>	<b>United States House of Representatives</b>		<b>1LT</b> (b)(6)
14	His Excellency Jean-David Levitte	French Ambassador to the United States	France	Ms. (b)(6)
14-15	Air Commadore Pieter Cobelens	Director of Operations Netherlands Military of Defense	The Netherlands	LTC (b)(6)
17-19	General of the Army Agageldi Mammetgetdiyev <b>CANCELLED</b>	Minister of Defense	Turkmenistan	Ms. (b)(6)
19	LTG R. Steven Whitcomb	Commanding General, Third U.S. Army		Ms. (b)(6)
19	Maj Gen Charles E. Wilson	Deputy Commander, US Army Reserve Command		1LT (b)(6)
20	Community Civic Leader Group			Ms. (b)(6)
24-25	Visit of BG Van de Ven	Belgian Defense Attaché	Belgium	CW2 (b)(6)
24-26	BG Brett C. Cairns	Director General Military Plan & Operations	Canada	1LT (b)(6)
25-27	Ambassador Baktybek Abdrisaev	Kyrgyzstan Ambassador to the United States and Canada	Kyrgyzstan	Ms. (b)(6)
26	LTG Raduege	Director, Defense Informations Systems Agency		CW2 (b)(6)
<b>27</b>	<b>His Excellency Ilko Dimitrov</b>	<b>Deputy Minister of Defense, Bulgaria</b>	<b>Bulgaria</b>	<b>Ms.</b> (b)(6)
28	Department of the Treasury			1LT (b)(6)
31	CAPSTONE Class 05-2			Ms (b)(6)
31	Naval Staff College			Lt (b)(6)



## 2005 DV Visits - February

FEBRUARY	NAME	TITLE	COUNTRY	OFFICER
1	Mr. Bard Glad Pederson <b>CANCELLED</b>	Norwegian Deputy Minster of Defense	Norway	CW2
7	Sergeant Major I			1LT
7	<b>The Honorable Ronald M. Sega</b>	<b>Director of Defense and Engineering</b>		<b>CW2</b>
9-10			Eurasia	1LT
12-16	<b>BG Marek Dukaczewski</b>	<b>Chief, Defense Intelligence Polish Ministry of Defense</b>	<b>Poland</b>	<b>CW2</b>
13-14	LTG Hans Sonneveld	Deputy to the Chief of Defense Staff	The Netherlands	1LT
15	The Tampa Connection			Ms.
17	Joint Chiefs of Staff & Office of the Secretary of Defense US Army Interns			Ms
18	Industrial College of the Armed Forces			CW2
23-24	Lt Gen Duncan J. McNabb	Director of Logistics, Joint Staff, Washington D.C.		Lt
28	Australian - US Combined Interoperability Team		Australia	Ms.

## 2005 DV Visits - March

MARCH	NAME	TITLE	COUNTRY	OFFICER
1	Kingdom of Saudi Areal Ministry of Foreign Affairs Students		Saudi Arabia	CW2
2	U.S. Army War College Policy Fellows Program			Lt
3-4		Acting General Counsel for the Army		Ms.
<b>3-4</b>	<b>Mr. George Pierce</b>	<b>General Counsel, DIA</b>		<b>Ms.</b>
4	Rapid Deployment Joint Task Force 25th Reunion			MAJ
<b>7</b>	<b>The Honorable Pete Hoeskstra</b>	<b>Chair, House Permanent Selec Committee on Intelligence</b>		<b>Ms.</b>
8	Naval Command College			Lt
8-9	Dr. Linton Wells, II	Assistant Secretary of Defense for Networks and Information Integration		CPT
10	Mr. Wayne Newton			Ms.
10-12	Major General Karl Eikenberry	Incoming CFC-Afghanistan Commander	Afghanistan	CPT
15	Tony Sager	Chief, Defensive Information Operations, National Security Agency		Ms.
<b>15</b>	<b>Ambassador David Litt</b>	<b>Political/Minister Counselor to Baghdad</b>	<b>Baghdad</b>	<b>CPT Boyar</b>
15-16	Major General Miteb Fahad Az-Zaben	Jordanian Army, Vice Chairman, Jordian Armed Forces, Joint	Jordan	MAJ
16	APEX Orientation Program			Lt
17	Western Hemisphere Institute for Security Cooperation			Ms.
20-22	Major General Gobina Bahadur Gurung	Chief, Quartermaster Department, Nepal Army	Nepal	Ms.
21	Mr. Michael Braun	Chief of Operations, Drug Enforcement Agency		Capt
21	Naval Staff College			Lt
22-23	Major General Tutkus	Army Chief of Defense	Lithuania	MAJ
28-30	Major General John T. Brennan	Chief, Office of Military Cooperation		MAJ
28-1 Apr	Brigadier General Thomas D. Waldhauser	Incoming Commander, Combined Joint Task Force	Horn of Africa	Lt

## 2005 DV Visits - April

APRIL	NAME	TITLE	COUNTRY	OFFICER
1	Major General Frank R. Faykes	Director of Financial Management & Comptroller, Headquarters Air Force Material Command		MAJ (b)(6)
1	LTG Edward Hanlon, Jr.	US Military Rep to the NATO Military Committee		LTC (b)(6)
1	LTG Walter E. Buchanan III	Commander, US. Central Command Air Forces		Ms. (b)(6)
3-5	Defense Attache Operations Orientation Program			Lt (b)(6)
3-8	BG Samir Abdullah Hassan	Surgeon General Iraq Armed Forces	Iraq	CPT (b)(6)
6-7	<b>Mr. Newt Gingrich</b>	<b>Former Speaker of the House, US Representative</b>		<b>CPT</b> (b)(6)
8	General Colonel Serhiy Olekansandrovych Kyrychenko	Chief of General Staff of the Armed Forces of Ukraine	Ukraine	CPT (b)(6)
10-11	Council on Foreign Relations			Ms. (b)(6)
12	Clearwater Community Civic Leader Group			Ms (b)(6)
13	CIA Career Analyst Class			Ms. (b)(6)
13-15	Ms. Sue Payton	Deputy Under Secretary of Defense Advanced Systems & Concepts		Lt (b)(6)
14	General Ray Henault	Chairman Military Committee of NATO		Ms. (b)(6)
15	Brigadier General David Capewell	UK Chief of Defense Liaison Officer to the Joint Chief of Staf	United Kingdom	LTC (b)(6)
15	Mr. Dobie McArthur	Special Assistant to the Deputy Secretary of Defense		LTC (b)(6)
18	<b>Mr. Douglas J. Feith</b>	<b>Undersecretary of Defense for Policy</b>		<b>Ms.</b> (b)(6)
18	Maj General Timothy F. Ghormley	Incoming Commander, Combined Joint Task Force	Horn of Africa	LTC (b)(6) CPT
20	Joint Regulations Oversight Council			Ms. (b)(6)
23-26	<b>Ms. Marina Pendes</b>	<b>Bosnia Deputy Minister of Defense for Resources</b>	<b>Bosnia</b>	<b>Lt</b> (b)(6) <b>CPT</b>
23-28	Mr. Frederic W. Maerkle	POLAD (nominee) to CJTF-HOA		CW2 (b)(6)
26	CAPSTONE CLASS 05-3			Ms. (b)(6) CPT
27	Netherlands Advance Defense Course Visit		The Netherlands	Ms. (b)(6)
27-29	Colonel (b)(6)			(b)(6)
29-30	Major General Peter Wall	UK Deputy Chief of Joint Operations, UK President Joint Headquarters	United Kingdom	CW2 (b)(6)



## 2005 DV Visits - June

JUNE	NAME	TITLE	COUNTRY	OFFICER
3	Lt Gen James R. Clapper	Director, National Geospatial-Intelligence Agency		Ms. /CPT
3	Mr. Eric Abjornson	Office of Iraqi Analysis-Security Issues Team/National Security Group	Iraq	CW2
<b>3</b>	<b>Mr. John P. Walters</b>	<b>Director of the White House Office of National Drug Control Policy</b>		<b>CW2</b>
6-7	BG John Perryma	Commander, 53d Brigade		CPT
6-7	Maj General Corlos EduardoCaceres Flores	Chief of the Join General Staff	El Salvador	Ms. CW2
7-8	MG Benoit Puga	Commander of the French Special Operations Command France	France	
8	BG Robert L. Caslen, Jr.	Deputy Director for War on Terrorism		
<b>8</b>	<b>Mr. Tom Friedman</b>	<b>Foreign Affairs Columnist, The New York Times</b>		
8-9	MG Mark A. Welsh	Director, Global Power Programs Office of the Assistant Secretary of the Air Force for Acquisition		CPT
9	BG Michael D. Jones	Deputy Director, Politico-Military Affairs, J-5 Joint Staff		CW2
9	MG Hamad Al-Attayah	Chief of Staff, Qatar Armed Forces	Qatar	Ms. Ms.
<b>10</b>	<b>The Honorable Richard B. Cheney</b>	<b>Vice President of the United States of America</b>		<b>Ms.</b>
13	Mr. Bob Hite	News Anchor, WFLA		Ms.
15	The Honorable Carlos Westendorp Y. Cabeza	Spanish Ambassador to the United States	Spain	CPT
15	Mr. Vince Naimoli & Tampa Bay Devil Rays	Managing General Partner & CEO		Ms.
15-16	Brigadier Simon Porter	UK Army, ACOS Plans and Policy	United Kingdom	CPT
15-16	BG Kathleen Gainey	Department of the Army, G-4		CW2
16	Ms. Evelyn DePalma	DISA Director for Procurement and Logistics		CPT
17	Mr. Tadamichi Yamamoto	Minister, Plenipotentiary and Deputy Chief of Mission Embassy of Japan	Japan	CPT
20	Mr. Mike Evenson	Director of Combat Support, Defense Threat Reduction Agency		
20-22	MG Rick Lynch	Deputy Chief of Staff MNF-I PME		CPT
24	Ms. Renee Acosta	President & CEO, Global Impact		Ms.
27	Ambassador-Designate Victoria Nuland	United States Ambassador to NATO		CPT
27	Mr. Marius Balu	Secretary of State and Chief of Department for Relations with the Parliament, legislative Harmonization and Public Relations	Romania	CPT
28	BG Gary M. Jones	Commander, US Army Special Forces Command		LTC
28	MG Michael J.C.M. Gauthier	Canadian Chief of Defense Intelligence to CENTCOM	Canada	CW2
28	Mr. Brad Hanson	Incoming Deputy Chief of Mission, US Embassy	Uzbekistan	LTC
29	BG Joseph Votel	Director, IED Task Force		CPT

## 2005 DV Visits - July

JULY	NAME	TITLE	COUNTRY	OFFICER
5	Australian Defense Sub-Committee		Australia	CPT (b)(6) CPT
5	Brigadier General Rhett A. Hernandez <b>CANCELLED</b>	Director, Officer Personnel Management Directorate		Lt (b)(6)
5	Brig Gen James R. Myles	Commanding General, USA Test & Evaluation Command		Capt (b)(6)
5	Brig Gen Joseph L. Votel	Director IED Task Force		Capt (b)(6)
5	Dr. Fareed Zakaria	Newsweek Magazine, Editor at Large		
6	Ambassador David C. Litt	Incoming Political Military Counselor to Baghdad		Capt (b)(6)(c) CW2
6-7	(b)(6)	(b)(6)		Ms. (b)(6)
6-7	General Michael W. Hageee	Commandant of the Marine Corps		Ms. (b)(6)
6-7	LTG John Sattler	Commanding General, I Marine Expeditionary Force, Incoming Commanding General, Marine Forces Central		Ms. (b)(6)
7	Joint War Analysis Center			Ms. (b)(6)
12	Michael S. Bell	Chairman of the Board of Directors, Bell		CPT (b)(6)
12	General Michael Hayden	Principal Deputy Director, National Security Agency & Chief, Central Security Service		Ms. (b)(6)
15	Mr. Richard Norland	Incoming Defense Chief of Mission, US Embassy	Afghanistan	Capt (b)(6)
<b>17-18</b>	<b>His Excellency Jerzy Szmajdzinski</b>	<b>Minister of Defense</b>	<b>POLAND</b>	<b>Ms. (b)(6)(c) Capt</b>
18	General Peter J. Schoomaker <b>CANCELLED</b>	Chief of Staff, US Army		CW2 (b)(6)
18-19	CAPSTONE Class 05-3			CPT (b)(6)
20	Air Force Representative to the Federal Aviation Administration			Capt (b)(6)(b)(6)
21-22	LTG Charles E. Croom	Director, Defense Information Systems Agency		CW2 (b)(6)
25	(b)(6)	(b)(6)	Moraco	CW2 (b)(6)
25-26	General Carlos Ospina Ovalle	Commander, Military Forces	Columbia	CPT (b)(6)
25-26	Website Targeting Team			Ms. (b)(6)
<b>26</b>	<b>Ms. Frances Fragos Townsend</b>	<b>Assistant to the President for Homeland Security &amp; Counterterrorism</b>		<b>Ms. (b)(6)</b>
26-27	(b)(6)	(b)(6)		Ms. (b)(6)
26-28	General Gerhard Back	Commander of NATO's JFC HQ		CW2 (b)(6) CPT
27	Mr. Robert Rothman	CEO, Black Diamond Group, Tampa; Chairman, Bank of St. Petersburg; Co-owner of Washington Redskins		Ms. (b)(6)
27-28	Brigadier General Dany Van De Ven	Belgian Defense Attache to the United States	Belgium	Ms. (b)(6)

## 2005 DV Visits - August

AUGUST	NAME	TITLE	COUNTRY	OFFICER
2	(b)(c)	Attorney		Ms. (b)(c)
6-8	Maj Gen Ahmed Mokhtar	Chief, Egyptian Training Authority		CPT (b)(c)
10	<b>The Honorable Mel Martinez</b>	<b>United States Senator, R-Florida</b>		
11	Admiral Dennis Blair	President & CEO, Institute for Defense Analysis		CDR (b)(c)
11	Ambassador Marie L. Yovanovitch	US Ambassador to Kyrgyzstan	Kyrgyzstan	CW2 (b)(c)
11-12	Nashville Committee on Foreign Relations			Ms. (b)(c)
16	Brig Gen Charles Reed	Mobilization Assistant to the AS/AMC & Future DIRMOBFOR		
17	SES-1 Jack Matthews	Chief/NSA's Joint COMSEC Monitoring Activity		
17	SES Stephen Nortan	Chief, Defense HUMINT Management Office		
17-19	SES Richard Hale	DISA Headquarters		
22	German Armed Forces Command & Staff College			CPT (b)(c)
25-26	Maj Gen Mark A. Welsh III	Deputy Command, Joint Functional Component Command for Intelligence, Surveillance & Reconnaissance US Strategic Command		MSgt (b)(c)
26	General Barry McGaffrey, Ret	Adjunct Professor US Military Academy		Ms. (b)(c)
28-30	General Gerhard Back	Commander of NATOs, JFC HQ		CW2 (b)(c)
30	Dr. Scott Kelley	H. Lee Moffitt Cancer & Research Institute Assistant Professor of		CPT (b)(c)
30	Assistant Secretary David Welch	Bureau of Near Eastern Affairs		Ms. (b)(c)

## 2005 DV Visits - September

SEPTEMBER	NAME	TITLE	COUNTRY	OFFICER
1	(b)(6)	(b)(6)		CW2 (b)(6)
6	<b>Ambassador Eric S. Edelman</b>	<b>Undersecretary of Defense for Policy</b>		<b>Ms.</b> (b)(6)
7	General Henri Bentegeat	Chief of the Armed Forces General Staff	France	CPT (b)(6)
12	(b)(6)	(b)(6)	Slovak Republic	Ms. (b)(6)
12-13	VADM Nichols	Incoming Deputy Commander, CENTCOM		
14-17	Major General Raza Muhammad Khan	Director General, Joint Staff Headquarters	Pakistan	Ms. (b)(6)
16-24	Major General Raza	Director of Operations, Plans & Services Pakistan Army	Pakistan	Ms. (b)(6) Capt
18-19	<b>His Excellency General Pervez Musharraf</b>	<b>President of Pakistan</b>	<b>Pakistan</b>	<b>Ms.</b> (b)(6)
18-19	(b)(6)	(b)(6)	Pakistan	Ms. (b)(6)
18-23	Brigadier General Sandy Davidson	Incoming Office of the Defense Representative, Pakistan RP Chief		CW2 (b)(6)
20	<b>His Excellency Martin Fedor</b>	<b>State Undersecretary, Ministry of Defense Slovak Republic</b>	<b>Slovak Republic</b>	<b>CDR</b> (b)(6) Capt
21	APEX 21 Orientation Program			Ms. (b)(6)
26	Turkish Republic		Turkey	LTC (b)(6)
26-27	Vitaliy Popov	Director General, Ukrainian Cargo Airlines, Ministry of Defense, Unkrain's State Company	Ukraine	CDR (b)(6)



## 2005 DV Visits - October

OCTOBER	NAME	TITLE	COUNTRY	OFFICER
3	Brigadier General Stephen Layfield	Deputy Chief of Staff for Operations with the Allied Rapid Reaction Corps		CPT Ms. (b)(6)(g)(9)(c)
6	CAPSTONE Class 2006-1			Ms. (b)(6)(g)(9)(c)
6-7	Brigadier General Mark S. Solo	Incoming Chief, Office of Military Cooperation	Kuwait	I (b)(6)(g)(9)(c)
7	USF Army ROTC Cadets			CPT (b)(6)(g)(9)(c)
11	<b>The Honorable Donald H. Rumsfeld</b>	<b>Secretary of Defense</b>		<b>Ms. LTC</b> (b)(6)(g)(9)(c)
11-12	(b)(6)(g)(9)(c)	(b)(6)(g)(9)(c)		MAJ (b)(6)(g)(9)(c)
12	Brigadier General Joseph Votel	Director, Joint Improvised Explosive Device Defeat Task Force/Deputy Director, Information Operations, Office of the Deputy Chief of Staff		Lt Ms. (b)(6)(g)(9)(c)
12-13	Lieutenant General Marc Dumais	Deputy Chief of Defense Staff	Canada	Ms. (b)(6)(g)(9)(c)
12-13	Ambassador James Larocco	Multi-National Force & Observers Director General		Ms. (b)(6)(g)(9)(c)
14	(b)(6)(g)(9)(c)	"Banana Bread"		
14-15	General Sir Richard Dannatt	Commander-In-Chief Land Command	United Kingdom	Ms. (b)(6)(g)(9)(c) Capt
16-18	Tri-Lateral Talks			Ms. (b)(6)(g)(9)(c)
18-19	LTG Claude Kicklighter	Special Assistant to SECDEF for Transformation for Afghanistan & Iraq		LTC (b)(6)(g)(9)(c)
19-20	Mr. Joseph Christoff	GAO SES Director, International Affairs & Trade Team		Ms. (b)(6)(g)(9)(c)
24-28	USCENTCOM/DIA Defense Attache			Lt (b)(6)(g)(9)(c)
25-26	<b>Mr. Serzh Sarrsyan</b>	<b>Minister of Defense Republic of Armenia</b>	<b>Armenia</b>	<b>Lt</b> (b)(6)(g)(9)(c)
27	(b)(6)(g)(9)(c)	(b)(6)(g)(9)(c)		
28	Corps of Foreign Naval Attaches			Lt (b)(6)(g)(9)(c)
30 Oct-2 Nov 05	Maj General Benoit Puga	Commander of the French Special Operations Command	France	CPT Ms. (b)(6)(g)(9)(c)
30-31	Joint Capabilities Board			Ms. (b)(6)(g)(9)(c)

## 2005 DV Visits - November

NOVEMBER	NAME	TITLE	COUNTRY	OFFICER	
3-4	Lieutenant General Johann Georg Dora	Deputy Chief of the Defense Staff	Germany	Ms.	(9)(q)
4	Mr. Daniel Dell'Orto	Principal Deputy Counsel, Department of Defense		LTC	(9)(q)
7	Mr. Pierre Kraehenbuehl	Director of Operations for International Committee of Red Cross		LTC	(9)(q)
7	Mr. Robert J. Olson	Interim Director, Near East South Asia Center		Ms.	(9)(q)
7-8	SES Screening Panel			Ms.	
8	Rear Admiral Richard Hunt	Prospective Commander, Combined Joint Task Force	Horn of Africa	Ms.	
8	General Norton A. Schwartz	Commander, US Transportation Command		Ms.	
8	Mr. Dick Vitale	American Sports Broadcaster		Cap	
9	Niels Henrik Headegaard	Assistant Director, Danish Intelligence Service	Denmark	Cap	
9	General (Ret) Gary E. Luck	Senior Advisor to Joint Forces Command		LTC	
9	Mr. John P. Rose	Director, George C. Marshall European Center for Security Studies	Germany	Ms.	(9)(q)
10	Major General Jack D. Gardner	Deputy CG of Detainee Operations and CG Task Force 134, Multi-national Force	Iraq	LTC	(9)(q)
13-16	Command Sergeant Major				
14-15	BG Markku Koli <b>CANCELLED</b>	Deputy Chief of Operations of the Finnish Forces	Finland	LT	
14-16				MAJ	
15	Lieutenant General Claude Christianson	Director of Logistics, The Joint Staff		LT	
15	Lieutenant General Daniel Christman	Senior Vice President, International Affairs to the US Chamber of Commerce		M Ms.	(9)(q)
15	Mr. Tom Donahue	President and CEO, US Chamber of Commerce		Ms.	(9)(q)
15-16	Mr. Thomas F. Gimble	Acting Inspector General, Department of Defense		Ms.	(9)(q)
16	Chief of Station Designate		Baghdad	LT	(9)(q)
16-17	General Ashan Saleem Hyat <b>CANCELLED</b>	Vice Chief of the Army Staff	Pakistan	LTC	(9)(q)
17-18	LTG Ken Gillespie	Vice Chief Defense Force and Chief of Joint Operations	Australia	Cap	(9)(q)
18	The Honorable Stephen A. Combone	Under Secretary of Defense for Intelligence		LT	(9)(q) CPT
28	Commodore George Zambellas	Commander Amphibious Task Group	United Kingdom	CPT	(9)(q)
28	Brigadier John Rose	Commander 3 Commando Brigade	United Kingdom	CPT	(9)(q)
28	The Honorable John Young	Director of Defense Research and Engineering		Cap	(9)(q)
29	Brigadier General Gary S. Connor	Commander, C2ISR Systems Wing Electronic Systems Center, Hanscom AFB		CPT	(9)(q)
29	Mr. Paul van Son	Director for the Bureau of International Security and Nonproliferation's Office of Export Controls, Department of State		LT	(9)(q)

### 2005 DV Visits - December

DECEMBER	NAME	TITLE	COUNTRY	OFFICER
1	SES-4 Charles Tim Frost	Chairman, National Humint Requirements Tasking Center		Ms.
5	Dr. Charles Gallaway	Director Chemical and Biological Directorate of the Defense Threat Reduction Agency		L1
5-6	Ms. Karen Hughes <b>CANCELLED</b>	Undersecretary of State for Public Diplomacy		
6	Joint Advanced Warfighting School (JAWS)			Ms. (9)(q)
6-7	Lieutenant General John F. Kimmons <b>CANCELLED</b>	Deputy Chief of Staff, G-2, United States Army		L1
6-9	) (c)	) (c)		CPT
7	BG Joseph Votel	Director, Army JED IF/Deputy Director IO of the Deputy Chief of Staff		Ms. (9)(q) LT
7	Rear Admiral Anthony L. Winns	Vice Director J3, Joint Staff		CPT SGM I (9)(q)
9	SES-4 Stephen Norton	Chief, Defense HUMINT Management Office		CPT
11-12	Mr. Dennis Richardson	Australian Ambassador to the US	Australia	Capt Ms.
12	MG Ben Freakley	CG of the 10th Mountain Division		Ms.
13	Business Executives for National Security			Ms.
13-15	Mr. Friis Arne Peterson	Danish Ambassador to the US	Denmark	Ms.
14	Naval Staff College			LT (9)(c)
14	Brigadier General Mike Worden	Director of Operations/Plans and Joint Matters, Deputy Chief of Staff for Air and Space Operations, Headquarters US Air Force		Lt Col (9)(q)
14-15	Mr. Chuck Alsop	Acting Assistant Deputy Director of National Intelligence for Military Support		Ms.
14-15	) (c)	) (c)		Ms. Ms.
20	Colonel (9)(c)	) (c)		(9)(q)
21	LTG H. Steven Blum <b>CANCELLED</b>	Chief National Guard Bureau		Ms. LT



**UNITED STATES CENTRAL COMMAND**  
7115 SOUTH BOUNDARY BOULEVARD  
MACDILL AIR FORCE BASE, FLORIDA 33621-5101

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

29 August 2005

CAG

Consular Office  
Embassy of the Kingdom of Saudi Arabia  
Washington, DC

Dear Consular Officer,

The Embassy of the United States in Riyadh has extended an invitation to the following members of Business Executives for National Security to meet U.S. Diplomatic and Military leadership in Riyadh from 18 September 2005 to 19 September 2005:

1. Charles G. Boyd, Passport number (b)(6)
2. Wayne Downing, Passport number (b)(6)
3. Eric Fanning, Passport number (b)(6)
4. James Kimsey, Passport number (b)(6)
5. Denis Bovin, Passport number (b)(6)
6. Joseph Robert, Passport number (b)(6)
7. Steve Wolf, Passport number (b)(6)
8. James Jameson, Passport number (b)(6)
9. Stanley Weiss, Passport number (b)(6)

The delegation will fly from Al Udeid Air Base, Qatar, to King Khalid International Airport on board a U.S. military aircraft on 18 September. It will depart from King Khalid International Airport for Al Dhafra Air Base, United Arab Emirates on board a U.S. military aircraft on 19 September. Call signs, flight numbers, and tail numbers will not be available until 2-3 days before the flight.

This visit is part of the Commander, USCENTCOM, General Abizaid's Strategic Communications Outreach Program. The delegation consists of nine prominent civilian American businessmen.

During the same trip the delegation will also visit Qatar, the United Arab Emirates, Kuwait, and Iraq.

My point of contact for [redacted] lieutenant Colonel [redacted]  
[redacted] available at [redacted] Thank you very much [redacted]  
deration.

Sincerely,

[redacted]

Corps  
Director,  
Commander's Advisory Group



**UNITED STATES CENTRAL COMMAND**  
7115 SOUTH BOUNDARY BOULEVARD  
MACDILL AIR FORCE BASE, FLORIDA 33621-5101

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

29 August 2005

CAG

Consular Office  
Embassy of the state of Qatar  
Washington, DC

Dear Consular Officer,

The Commander, U.S. Central Command would like to invite the following members of Business Executives for National Security (BENS) to visit U.S. military activities in Qatar between 17 and 23 September 2005:

1. Charles G. Boyd, Passport number (b)(6)
2. Wayne Downing, Passport number (b)(6)
3. Eric Fanning, Passport number (b)(6)
4. James Kimsey, Passport number (b)(6)
5. Denis Bovin, Passport number (b)(6)
6. Joseph Robert, Passport numb (b)(6)
7. Steve Wolf, Passport number (b)(6)
8. James Jameson, Passport number (b)(6)
9. Gerard Inzerillo, Passport number (b)(6)

This visit is part of the Commander, USCENTCOM, General Abizaid's Strategic Communications Outreach Program. The delegation consists of nine prominent civilian American businessmen.

The members of this delegation will visit the Central Command Forward Headquarters at Camp As Saliyah. They will also be traveling through Al Udeid Air Base during their travels in the region.

During the same trip the delegation will also visit the Kingdom of Saudi Arabia, the United Arab Emirates, Kuwait, and Iraq.

We respectfully request that you issue the members of the BENS delegation multiple entry visas good for the period 17 September 2005 through 23 September 2005

My point of contact for [redacted] lieutenant Colonel [redacted]  
[redacted] available at [redacted] Thank you very much [redacted]  
deration.

Sincerely,

[redacted]

Corps  
Director,  
Commander's Advisory Group



**UNITED STATES CENTRAL COMMAND**  
7115 SOUTH BOUNDARY BOULEVARD  
MACDILL AIR FORCE BASE, FLORIDA 33621-5101

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

29 August 2005

CAG

Consular Office  
Embassy of the United Arab Emirates  
Washington, DC

Dear Consular Officer,

The Commander, U.S. Central Command would like to invite the following members of Business Executives for National Security to visit the U.S. liaison officer, U.S. Embassy Abu Dhabi, from 19 September 2005 to 20 September 2005:

1. Charles G. Boyd, Passport number (b)(6)
2. Wayne Downing, Passport number (b)(6)
3. Eric Fanning, Passport number (b)(6)
4. James Kimsey, Passport number (b)(6)
5. Denis Bovin, Passport number (b)(6)
6. Joseph Robert, Passport number (b)(6)
7. Steve Wolf, Passport number (b)(6)
8. James Jameson, Passport number (b)(6)
9. Stanley Weiss, Passport number (b)(6)

This visit is part of the Commander, USCENTCOM, General Abizaid's Strategic Communications Outreach Program. The delegation consists of nine prominent civilian American businessmen.

The members of this delegation will visit the Central Command Forward Headquarters at Camp As Saliyah. They will also be traveling through Al Udeid Air Base during their travels in the area.

During the same trip the delegation will also visit the Kingdom of Saudi Arabia, the United Arab Emirates, Kuwait, and Iraq.

We respectfully request that you issue the members of the BENS delegation multiple entry visas good for the period 17 September 2005 through 23 September 2005



(b)(6) of contact for Lieutenant Colonel (b)(6)  
(b)(6), available at (b)(6). Thank you very much for  
consideration.

Sincerely,

(b)(6)

Colonel, U.S. Marine Corps  
Director,  
Commander's Advisory Group



**Headquarters  
United States Central Command  
Commander's Advisory Group**

---

08 May 06

GEN Abizaid,

In preparation for your trip to Iraq, CAG has surveyed studies of ethnic conflict and compiled the major findings in the enclosed memo.

Additionally, Ken Pollack is conducting a study on the regional implications of a nation's civil war. He has provided us a summary of his preliminary findings.

Recommendation: Read on the airplane.

V/R,  
CAG

## **CAG Actions/Areas of Interest**

### **CENTCOM GWOT Conference**

- Solicit panel membership early to allow time for paper presentations
- Lock in Conference Dates
- Arrange for filming/distro into the HQ

### **CENTCOM Symposium Series**

- Judith Yaphe, possibly the November time frame. Possibility of a joint Iraq visit with Pollack may be workable.

### **CENTCOM Outreach Program**

- Working Draft Calendar, out to FEB 2005
- Council on US Foreign Relations, Hoover Institution, Houston Forum, etc.
- Standard stump speech as start point
- Coordinate with PAO on contacts/media linkages

### **Central Asia**

- Begin development of a series of strategic assessments on the Central Asian states. Use the existing Iran assessment as a model.
  - An overall regional overview with separate assessments for each country's particular concerns.
  - Emphasis on expansion of radical Islam, extremist views/groups, CENTCOM engagement goals/objectives.

### **Levant**

- Syria & Lebanon strategic appreciation—use of Iran model
  - Syrian relationship with Iran
  - Possibility of military-to-military contact with Lebanon
  - Reality of developing insight on a complex political environment within Lebanon-- Hizballah, other Shi'a movements, Christian political movements, general parties, Palestinian intentions, etc.
  - Iran's defacto patronage of Hizballah

### **Economic Considerations**

- Examination of Oil and Extremists—impacts/models/assessments/linkages
- Economic linkages in our AOR and the impact on regional and global economy. What military actions are going to be required to prevent economic problems?
- What crop to substitute for Poppies in Afghanistan? Economic diversification?
- Possible topics include:
  - Impact of the re-introduction of Iraq onto the oil market.
  - Water and agriculture—predictive analysis--can Iraq can become a regional net food producer/exporter?
  - Impact of catastrophic terrorist attacks on regional and global oil production.
  - Impact of natural gas exports from Qatar and influx of money.
  - Central Asian States and energy market.

### **STRATCOMs Assessment**

- With reorganization, will need to do a working assessment of effectiveness on a bi-monthly basis.

**Academic Outreach Initiatives**

- War Colleges/SAMs/SAS, etc.
- Thesis Questions revamp/reissue

**Dufur Watch**

- Conops with J5/3
- Impact on CENTCOM/CJTF HOA mission

**JIASG****Marshall Center****EUCOM Speech**

**From:** (b) (6) LTC (b)(6) (USA)  
**Sent:** Wednesday, March 01, 2006 5:52 PM  
**To:** CENTCOM CCDC (Deputy Commander's Office); CENTCOM SJS  
(Secretary Joint Staff)  
**Cc:** (b) (6) COL (b)(6) (USA)  
**Subject:** FW: 1212-028 ESP: Terms of Reference for GEN (Ret) Meigs (FOUO)  
**Classification:** ~~FOR OFFICIAL USE ONLY~~ UNCLASSIFIED

I believe this ESP is OBE now. Recommend deleting from the Tasker tool.

V/R  
LTC (b) (6)  
Executive Officer for  
Deputy CDR CENTCOM  
(b) (6) (DSN: (b)(6))

---

**From:** (b) (6), LCDR (b)(6) (USN)  
**Sent:** Thursday, February 02, 2006 11:49  
**To:** (b) (6) LTC (b)(6) (USA)  
**Subject:** FW: 1212-028 ESP: Terms of Reference for GEN (Ret) Meigs (FOUO)

**Classification:** ~~FOR OFFICIAL USE ONLY~~ UNCLASSIFIED

---

**From:** CENTCOM CCDC (Deputy Commander's Office)  
**Sent:** Friday, January 20, 2006 5:13 PM  
**To:** (b) (6) LCDR (b)(6) (USN)  
**Cc:** (b) (6), LTC (b)(6) (USA)  
**Subject:** FW: 1212-028 ESP: Terms of Reference for GEN (Ret) Meigs (FOUO)

**Classification:** ~~FOR OFFICIAL USE ONLY~~ UNCLASSIFIED

Sir, hopefully the last ESP for the day.

Vr,  
SSgt (b) (6)

---

**From:** CENTCOM CCDC-COS (Chief of Staff's Office)  
**Sent:** Friday, January 20, 2006 16:10  
**To:** CENTCOM CCDC (Deputy Commander's Office)  
**Cc:** CENTCOM SJS (Secretary Joint Staff)  
**Subject:** FW: 1212-028 ESP: Terms of Reference for GEN (Ret) Meigs (FOUO)

Sir, for DCDR coord...draft CDR letter to GEN (Ret) Meigs re: C-IED priorities.

v/r  
LCDR (b) (6) SC, USN

---

**From:** (b) (6) Col (b)(6) (USAF)  
**Sent:** Friday, January 20, 2006 1:39 AM

**To:** CENTCOM CCDC-COS (Chief of Staff's Office)  
**Cc:** CENTCOM SJS (Secretary Joint Staff); (b)(6) COL (b)(6) (USA)  
**Subject:** FW: 1212-028 ESP: Terms of Reference for GEN (Ret) Meigs (FOUO)

**Classification:** ~~FOR OFFICIAL USE ONLY~~ UNCLASSIFIED

Recommended letter, as requested by the CDR, to GEN(Ret) Meigs outlining CENTCOM C-IED priorities.

=====FOUO===== UNCLASSIFIED =====CENTCOM E-STAFF

**PACKAGE**

		Rank/Name/Date
CDR	SIGN	
DCDR	COORD	
COS	COORD	MG Austin 20/1/06
DCS-F	COORD	Col (b)(6) 20 Jan
DCS-M	COORD	Col (b)(6) 19/1
SJS	COORD	CDR (b)(6) 19 Jan

Subject: CDR TASKER: Terms of Reference for GEN (Ret) Meigs

-----SUMMARY

- 1. Purpose:** 1212-028 To provide Terms of Reference for the JIEDD TF.
- 2. Discussion:** The CDR requested CCJ3 prepare Terms of Reference for GEN (Ret) Meigs, outlining priorities that CENTCOM would like him to focus on. **These Terms of Reference are contained in the attached memorandum (Tab A).**
- 3. Recommendation:** CDR sign **Tab A.**

-----Form 14



Form 14 Terms of Reference.doc...

-----TAB A

(USCENTCOM Memorandum)



Memo - CDR to  
Director JIEDD T...

[http://comet.centcom.smil.mil/jocfloor/rfi/RFI\\_Dispatch2.asp?ID=31988&AUTH=NO](http://comet.centcom.smil.mil/jocfloor/rfi/RFI_Dispatch2.asp?ID=31988&AUTH=NO)

This email contains information which may be exempt from mandatory disclosure under the Freedom of Information Act (FOIA).

CCJ3

MEMORANDUM FOR THE DIRECTOR OF THE JOINT IMPROVISED EXPLOSIVE  
DEVICE DEFEAT TASK FORCE, WASHINGTON, DC  
20318-1000

SUBJECT: Terms of Reference

1. As you take the reins at the Joint IED Defeat Task Force (JIEDD TF), I offer the thoughts and recommendations below for your consideration.
2. Countering improvised explosive devices (C-IED) in the USCENTCOM area of responsibility requires a comprehensive, integrated, balanced, and long-term approach. To be effective, any effort must seek both technological and non-technological solutions, as there is no single "silver bullet" answer. It must aggressively solicit and support new and novel methods to counter this increasingly lethal asymmetric threat. The C-IED effort requires a fully integrated Joint effort and long-term solutions involving well developed conceptual frameworks to make the most of our resources. In addition, in order to develop effective war-fighting networks, every effort must be made to concurrently develop coalition and partner-nation C-IED capabilities.
3. My priorities for the USCENTCOM C-IED effort are outlined by lines of operation in the attached Terms of Reference (Enclosure 1).
4. The USCENTCOM point of contact for C-IED issues is Colonel (b) (6) (b) (6) Chief, C-IED TF, DSN (b) (6)

John P. Abizaid  
General, USA



**TERMS OF REFERENCE  
COUNTER-IMPROVISED EXPLOSIVE DEVICES**

**1. Line of Operation 1 (Defeat the IED System):**

a. Developing persistent intelligence, surveillance, and reconnaissance (ISR) strategies and systems to facilitate the defeat of the enemy's IED support system.

b. Developing high quality CONUS-based training for all services.

c. Institutionalizing C-IED training and practices through programs of record.

d. Facilitating and formalizing bomb-maker targeting means. This includes biometrics technology, Weapons Intelligence Teams (WIT), technical exploitation of discovered IEDs through appropriate organizations (CEXC and TEDAC), and search technologies and TTPs.

e. Develop a broad and holistic joint integrating strategy to defeat the IED system that includes but is not limited to C-IED intelligence analysis and dissemination, offensive C-IED operations, information and strategic communications operations, persistent surveillance, base defense, route clearance and force protection, and partner force development. This strategy will be the foundation for Combatant Command and CJTF C-IED strategies and plans.

**2. Line of Operation 2 (Defeat the IED Device):**

a. Developing stand-off Detection for suicide bombers, devices, and munitions. Special attention should be given to Passive Infra-Red (PIR) initiators and Explosive-Formed Projectiles (EFPs).

b. Continue procuring Counter-Radio-Controlled Electronic Warfare (CREW) devices; they have been effective as counter measures. However, we require accelerated fielding of CREW II systems and continued development of the next generation CREW that is fully integrated within all platforms. Additionally, CREW development must include systems we can share with our coalition partners.

c. Continue mitigating IED damage through the design and development of the next generation of personnel, operating base, infrastructure, and vehicle, protection systems.

**3. Line of Operation 3 (Develop Coalition and Partner Nation Counter-IED Capability):**

a. Streamlining the process for sharing CREW and other C-IED technology with Coalition partners. Coalition partners must have access to CREW devices and other C-IED technologies when mission needs dictate.

b. Facilitating comprehensive C-IED training to Coalition partners. A Coalition C-IED training package is required and needs to be developed to support our Coalition partners.

c. Enabling classification of C-IED technology, activities, and issues to be as widely available as possible. We need a tiered classification method in order to facilitate C-IED information sharing.

Portion(s) declassified by James E. Rennie,  
YA-03, DAFC  
Assistant Director of Operations, 28 January 2008

Document approved for release by U.S. Central  
Command. See FOIA Case 07-0222

**From:** (b) (6) COL Douglas A. (USA)  
**Sent:** Wednesday, June 07, 2006 6:27 PM  
**To:** Lute, MG Douglas E. (USA)  
**Cc:** Holmes, Brig Gen Robert H. (USAF); (b) (6) COL (b)(6) (USA); Custer,  
BG John M. (USA); (b) (6) Col (b)(6) (USMC); (b) (6) LTC (b)(6)  
(b) (6) COL (b)(6) (USA); CENTCOM CCJ3 (Executive Officers)  
**Subject:** RE: PTSD (~~SECRET~~) (S) UNCLASSIFIED  
**Classification:** ~~SECRET~~ UNCLASSIFIED

Sir,  
C-IED TF has the lead. I have been working the (b)(1)1.4a issue with (b)(1)1.4a with the CCJ2 for months now .. I will try to get IRQ chop during the night for my recommendation.

BLUF, my recommendation is to establish a CENTCOM requirement as (b)(1)1.4a  
(b)(1)1.4a

MNF/C-I has only submitted a requirement for 2 more PTDS (they have one) .. CFC-A/CJTF-76 has a CENTCOM validated (b)(1)1.4a JIEDDO and the Army have funded for producer (b)(1)1.4a

The full requirement gets ugly because we have 3 separate assessments (one from DA G2, CAA, and JFCOM J9) that support a requirement for (b)(1)1.4a I have been working MNC-I for 6 months, and while we are getting closer, we still do not have a full comprehensive theater requirement beyond the (b)(1)1.4 a

If pressed for a decision tonight, my recommendation is to establish a CENTCOM requirement as (b)(1)1.4 a

I will send this into theater for their chop and try to get their position during the night.

v/r (b) (6)

(b) (6)

COL, USA  
Chief, CENTCOM C-IED Task Force  
Com (b) (6) Tampa  
DSN (b) (6) STEA  
VOIP (b)(6)  
Tandberg (b)(6)  
email: SIPR: (b) (6)  
NIPR: (b) (6)

---

**From:** Lute, MG Douglas E. (USA)  
**Sent:** Wednesday, June 07, 2006 5:45 PM  
**To:** (b) (6) COL (b)(6) (USA); Holmes, Brig Gen Robert H. (USAF); (b)(6) COL (b) (6) (USA)  
**Cc:** Lute, MG Douglas E. (USA)  
**Subject:** RE: PTSD (~~SECRET~~) (S) UNCLASSIFIED

**Classification:** ~~SECRET~~ UNCLASSIFIED

Is this C-EID or FP? Need reply by 0700, Thurs.

MG Doug Lute  
USCENTCOM J-3

**From:** (b) (6) COL (b)(6) (USA)  
**Sent:** Wednesday, June 07, 2006 3:07 PM  
**To:** Lute, MG Douglas E. (USA); Austin, MG Lloyd J. (USA)  
**Cc:** (b) (6) COL (b)(6) (USA); (b) (6) Lt Col (b)(6) (USAF) (b) (6) YNCM (SW/AW) (b)(6)  
(USN)  
**Subject:** FW: PTSD (~~SECRET~~) UNCLASSIFIED

**Classification:** ~~SECRET~~

Chief: See Boss's task. Please send directly to me.

v/r

(b)(6)

**From:** Abizaid, John P. GEN (USA)  
**Sent:** Wednesday, June 07, 2006 3:02 PM  
**To:** (b) (6) COL (b)(6) USA)  
**Subject:** FW: PTSD (~~SECRET~~)

(b)(6) Get this to the right person to answer quickly to me on the issue. Need an answer by tomorrow AM. Will call from the plane. JPA

**From:** Meigs, Montgomery C JIEDDO [mailto:Montgomery.Meigs (b) (6)]  
**Sent:** Wednesday, June 07, 2006 1:46 PM  
**To:** Abizaid, John P. GEN (USA)  
**Cc:** Cody, Richard A GEN VCSA; (b) (6) JIEDDO/Contractor; (b) (6) Mr JIEDDO; Allyn, Daniel B BG JIEDDO; Casey George GEN MNF-I CG  
**Subject:** PTSD (~~SECRET~~) UNCLASSIFIED

Classification: ~~SECRET~~ UNCLASSIFIED  
~~SECRET~~//REL TO ;//  
Caveats: NONE

John,

Just returned from Congressman Jim Saxton's office where I accompanied Army reps who were to explain to Mr. Saxton why it's taken a year not to deliver (b)(1)1.4a theater, given that a year ago he was promised that deployment was imminent. For background, you'll remember that DSD, VCJCS and I have carried the water with Chmn of the HASC on ISR issues for the ground force, particularly the Army. (b)(1)1.4a has been a crucial part of a strategy that has precluded directed investments in far less capable systems.

Despite the fact that (b)(1)1.4a plays a central role in our new (b)(1)1.4a one briefed to HASC with secretarial buy in, it has an ugly history. JIEDDO has not tracked it vigorously. Army, the sponsor, has not worked to cut thru red tape to get to most expeditious decision and deployment. After a year of analysis off and on, (b)(1)1.4 a

(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a I was asked to attend in support of LTG Kimmons who dropped out. We went into the barrel with an Army SES-6 and the PM. (b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

- (b)(1)1.4a
- Tell me and Mr. Saxton when we can have the (b)(1)1.4a in theater (these will be first generation birds which will be PiP'd in stride.) First answer was November. I said too late. Tell us what is required to move that date up and when the first available date is. Want all (b)(1)1.4a in the first tranch of systems in theater as soon as humanly possible. PM admitted after the meeting he has flex to move to the left. I made it clear to the Army reps that these commitments would be carved in stone with Mr. Saxton.
- (b)(1)1.4a for Afghanistan and Iraq. We now have a JUONS for (b)(1)1.4a supposedly a rqmt in the pipeline for a number for Iraq.

We really do need the theater position on the number very quickly. One word of caution.

(b)(1)1.4a

(b)(1)1.4a Monies from the Supplemental will be tight. JIEDDO gets about (b)(1)1.4a for which in the pipeline we have (b)(1)1.4a of requirements in the white world already documented, tho not all approved. There is plenty more coming out of the black world and at least one uncompartmented system that will lay down a big bill sometime in IV qtr.

We really need your number, but remember at (b)(1)1.4a pop, if you ask for (1)1. we can't procure them unless we squeeze out other very valuable systems, some of which you know about, some of which you do not, or if you do, I suspect you've only had a brief once over. My sense is that with (b)(1)1.4a and using these where they do the most good (1)1. or so ought to do the job. Remember, you're getting a number of systems not anticipated two months ago: (b)(1)1.4a likely now (b)(1)1.4a ..they should take up some of the load... and (1)1. pushes the bill to almost (b)(1)1.4a

I'll work with Army to get the first (b)(1)1.4a to theater as quickly as possible. JIEDDO will also answer the mail with Mr. Saxton on how to enable that. So we can work resourcing asap and get this program where it needs to be, can you get me a fast, no-kidding answer on basis of issue for (b)(1)1.4a soonest?

MCM

Classification: ~~SECRET~~ UNCLASSIFIED  
~~SECRET//REL TO ;//~~  
Caveats: NONE

DERIVED FROM: USCENTCOM Classification Guide 0501  
DECLASSIFY ON: 07 Jun 2016

**[MG Lute: comment]**

DERIVED FROM: USCENTCOM Classification Guide 0501  
DECLASSIFY ON: 07 Jun 2016

DERIVED FROM: USCENTCOM Classification Guide 0501  
DECLASSIFY ON: 07 Jun 2016

Pages 1 through 4 redacted for the following reasons:

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## Constitutional Powers of Iranian Governmental Bodies

**Assembly of Experts.** This body of 86 clerics who are elected by popular vote elects the Supreme Leader from its own ranks. Most of its members occupy prominent governmental, clerical, and societal positions.

**Council of Guardians.** This body consists of twelve clerical and lay jurists who have the authority to veto legislation passed by the Parliament, or *Majles*, which they deem as being inconsistent with Shari'a law. Additionally, the Council approves all candidates for election to the Assembly of Experts, the Presidency, and the *Majles*. This authority give the Council significant influence in shaping the composition of these bodies, and the exclusion of candidates, particularly the Reformists, has been the source of much political debate.

**Expediency Council.** This body resolves deadlocks between the Council of Guardians and the *Majles*. As a result, its importance depends upon the degree of alignment between these two parliamentary houses. Under Khatami's presidency the Council of Guardians vetoed much of the *Majles*' legislation increasing the Expediency Council's influence. Additionally, the Council has supervisory powers over all the branches of government, making the Council's chairman second in power to the Supreme Leader.

**Supreme Leader.** Ultimate political authority in the regime lies clearly with the Supreme Leader. He appoints the Expediency Council, selects the six clerical members of the Council of Guardians, and appoints the head of the judiciary, who selects the other six jurist on the Council of Guardians. The Supreme Leader also appoints and directs the commanders of the military and police forces.

**President.** Given the powers of these bodies, the Iranian President has extremely limited powers. His authority is limited to social, cultural, and economic matters not foreign policy.

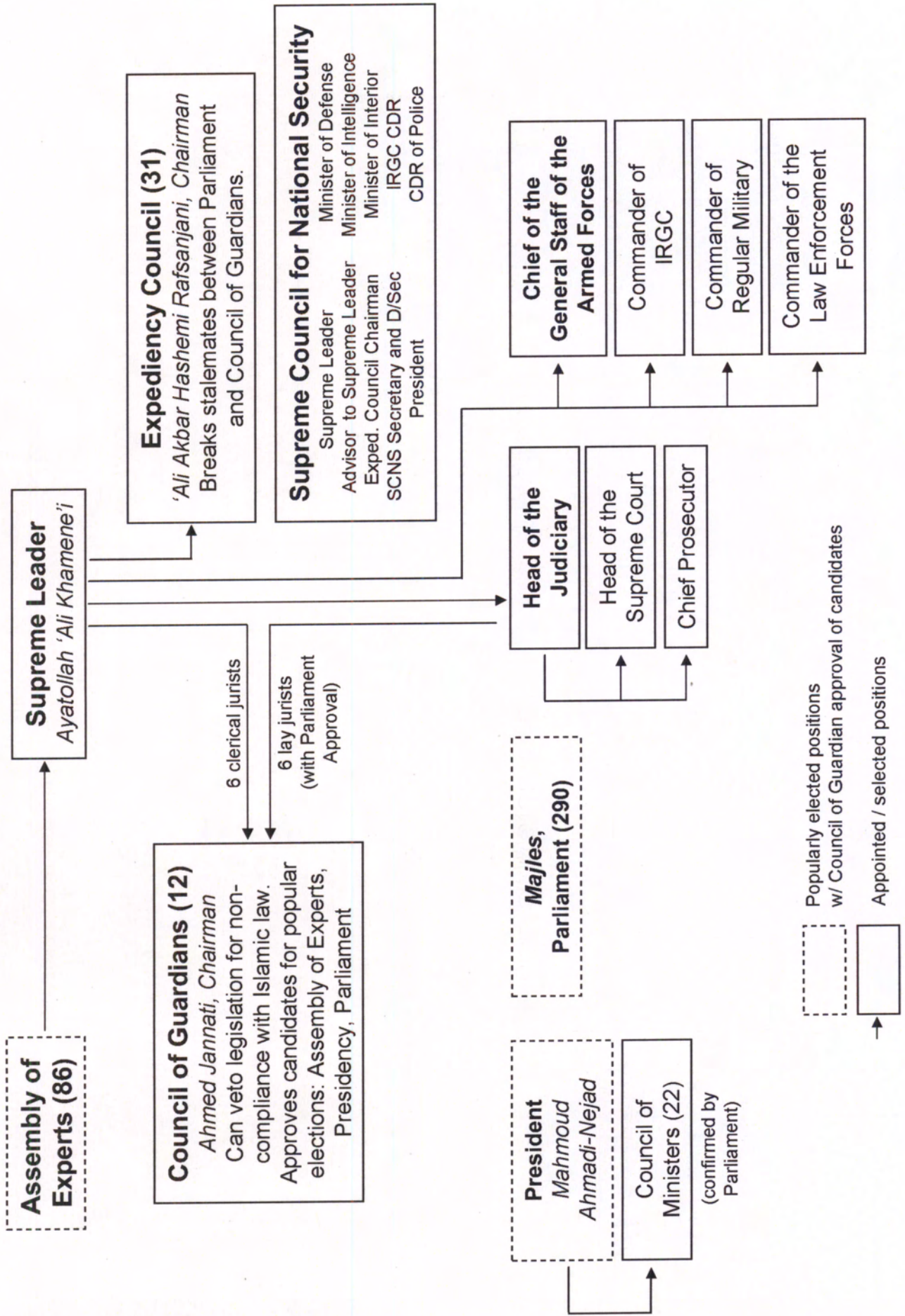
**Ad Hoc Structures.** The Expediency Council and the Supreme National Security Council are not constitutionally chartered bodies. They were created by the Supreme Leader Khamene'i to consolidate his power demonstrating the flexibility of his authority to manipulate the formal system. However, such dramatic measures have been rare.

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# Map of Major Iranian Political Institutions



DRAFT  
~~SECRET//NOFORN~~

CCCG-CAG

11 June 2006

MEMORANDUM FOR Col (b)(6)

SUBJECT: Trip Report and Report of Meetings Concerning the Iran Project

(b)(1)1.4c, (b)(5)

4. **Ken Pollack, Brookings Institution, 5 June 06, Washington, DC.**

(b)(1)1.4c, (b)(5)

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DRAFT

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Portion (s) Declassified IAW:  
MNF-I SCG, 31 Mar 07  
Declassified on: 07DEC07



Document approved for release by  
U.S. Central Command.  
See FOIA Case #07-0222



# Transition Readiness Assessment

## Executive Brief

Purpose: To provide an update on the February 2007 Transition Readiness Assessment reports and issues for Iraqi MoI and MoD formations.

UNCLASSIFIED

OVERALL CLASSIFICATION OF THIS BRIEF IS ~~SECRET//REL TO USA, MCFI, IRQ//MR~~

As of: 01 FEB 07

ACTO: LTC

(b)(6)

DSN

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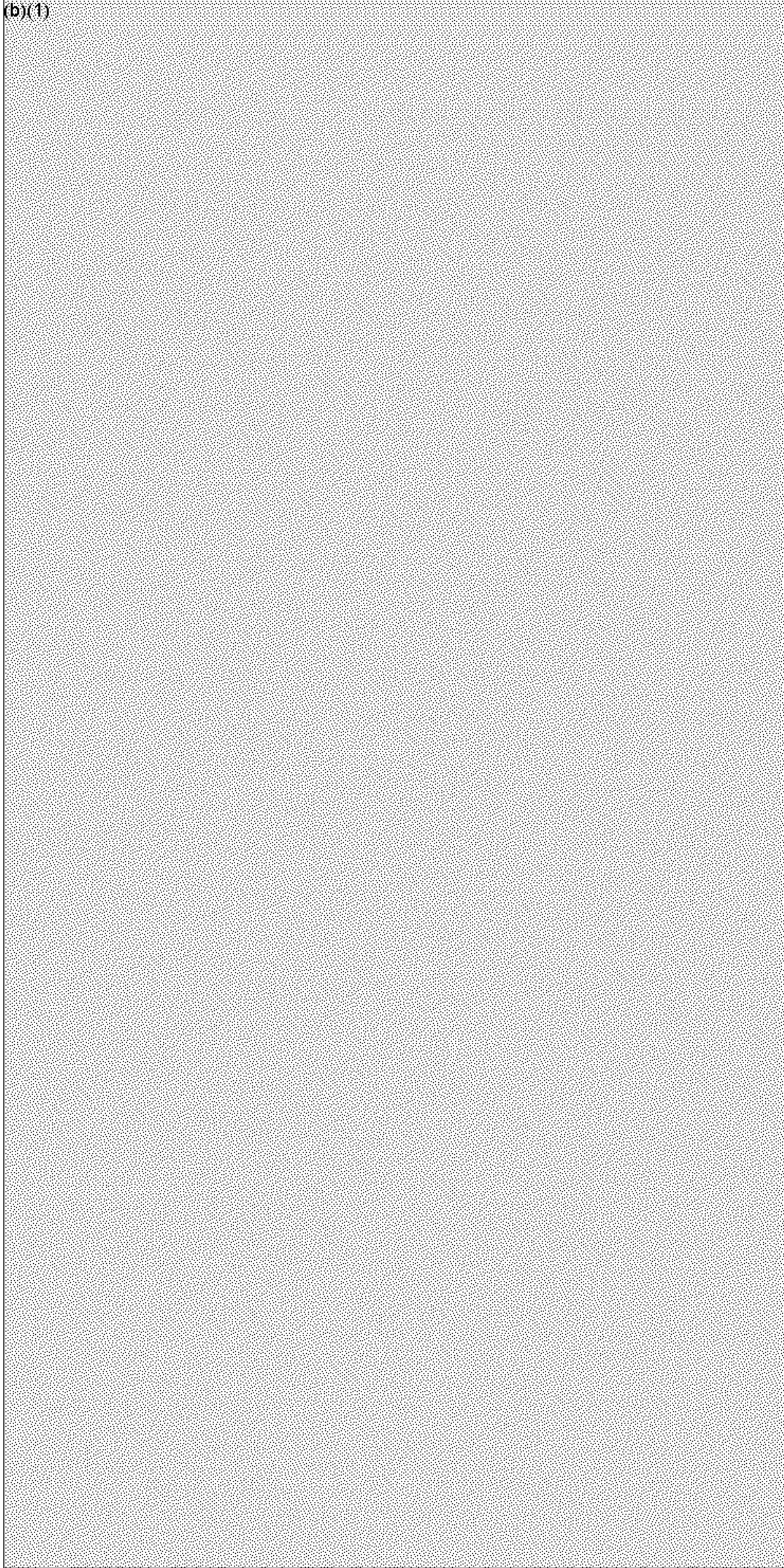
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# MOI Forces -- Bottom line up front

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~~SECRET//REL TO USA, MCFI, IRQ//MR~~

UNCLASSIFIED









# National Police TRA Status

NP HQ XXX 	<b>FEB 07</b>	QRF BN 
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NP HQ XXX 	<b>MAY 07</b>	QRF BN 
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(b)(1)

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# MOI Systemic Issues

(1 of 2 slides)



- Lack of Fuel (Class IIIB) – limit NP, IPS, DBE active patrol operations**

(b)(1)

- Personnel Shortages**

(b)(1)

- Lack of a Maintenance Program (mechanics, tools, & parts)**

(b)(1)

- Infrastructure Maintenance - MOI facilities in decay, no MOI Budget for repairs**

(b)(1)



# MOI Systemic Issues

(2 of 2 slides)

***MOI Transition of Life Support Contracts (Basic Services) and Log Sustainment***

(b)(1)

***IPS Training Sustainment***

(b)(1)

***Militia Involvement and Tribal Loyalties/Rivalries***

(b)(1)

***DBE/POE Command & Control – Lack of Jurisdiction over POE operations***

(b)(1)

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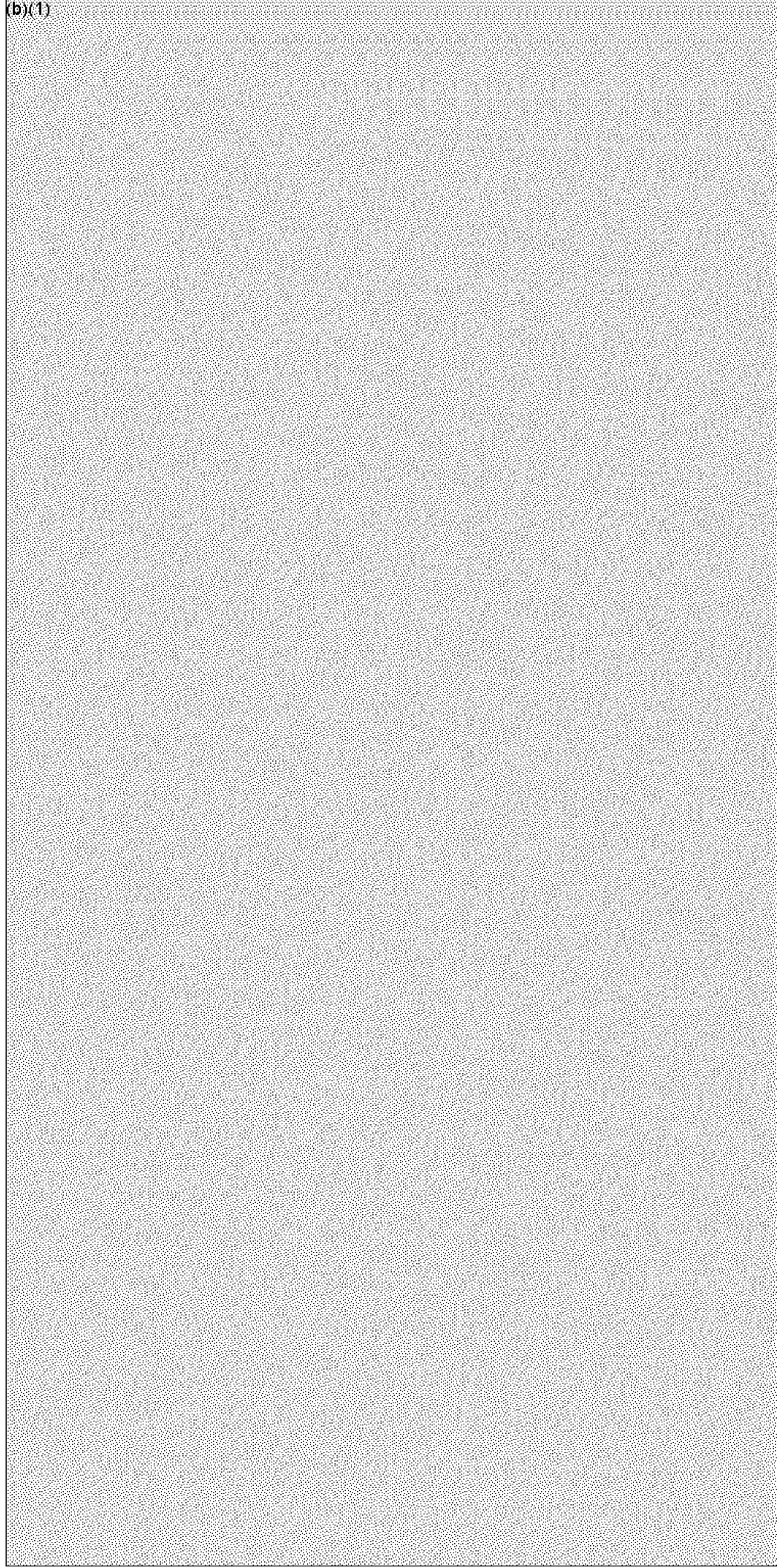
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# IA -- Bottom line up front

- 8 DIV HQs, 31 BDE HQs and 93 BNs Iraqi Army Lead (IAL)
- No Change

(b)(1)



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# MoD Forces Capabilities

## Monthly Comparison

**JAN**

COMPONENT	AUTHORIZED			UNIT CAPABILITY		
	COIN	PMI	Fully Independent LEVEL 1	ISF Lead with CF Support LEVEL 2	Fighting Side by Side LEVEL 3	Unit Not Formed (PMI)
IA Battalions (Combat)						(b)(1)
IA Brigade HQs (Combat)						(b)(1)
IA Division HQs (Combat)						(b)(1)
TOTAL (Combat Units)						(b)(1)

**FEB**

COMPONENT	AUTHORIZED			UNIT CAPABILITY		
	COIN	PMI	Fully Independent LEVEL 1	ISF Lead with CF Support LEVEL 2	Fighting Side by Side LEVEL 3	Unit Not Formed (PMI)
IA Battalions (Combat)						(b)(1)
IA Brigade HQs (Combat)						(b)(1)
IA Division HQs (Combat)						(b)(1)
TOTAL (Combat Units)						(b)(1)

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**01 FEB 07 IA TRA level**  
**by DIV HQ/ BDE HQ/ BN**



(b)(1)

(b)(1)

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# Operational Effectiveness and Reliability

## Operational Effectiveness

COMPONENT	UNIT CAPABILITY			Not Assessed
	Independent Operations LEVEL 1	Minimal CF Assistance LEVEL 2	Extensive CF Assistance LEVEL 3	
IA Battalions (Combat)	(b)(1)			Not Assessed
IA Brigade HQs (Combat)				
IA Division HQs (Combat)				
TOTAL (Combat Units)				

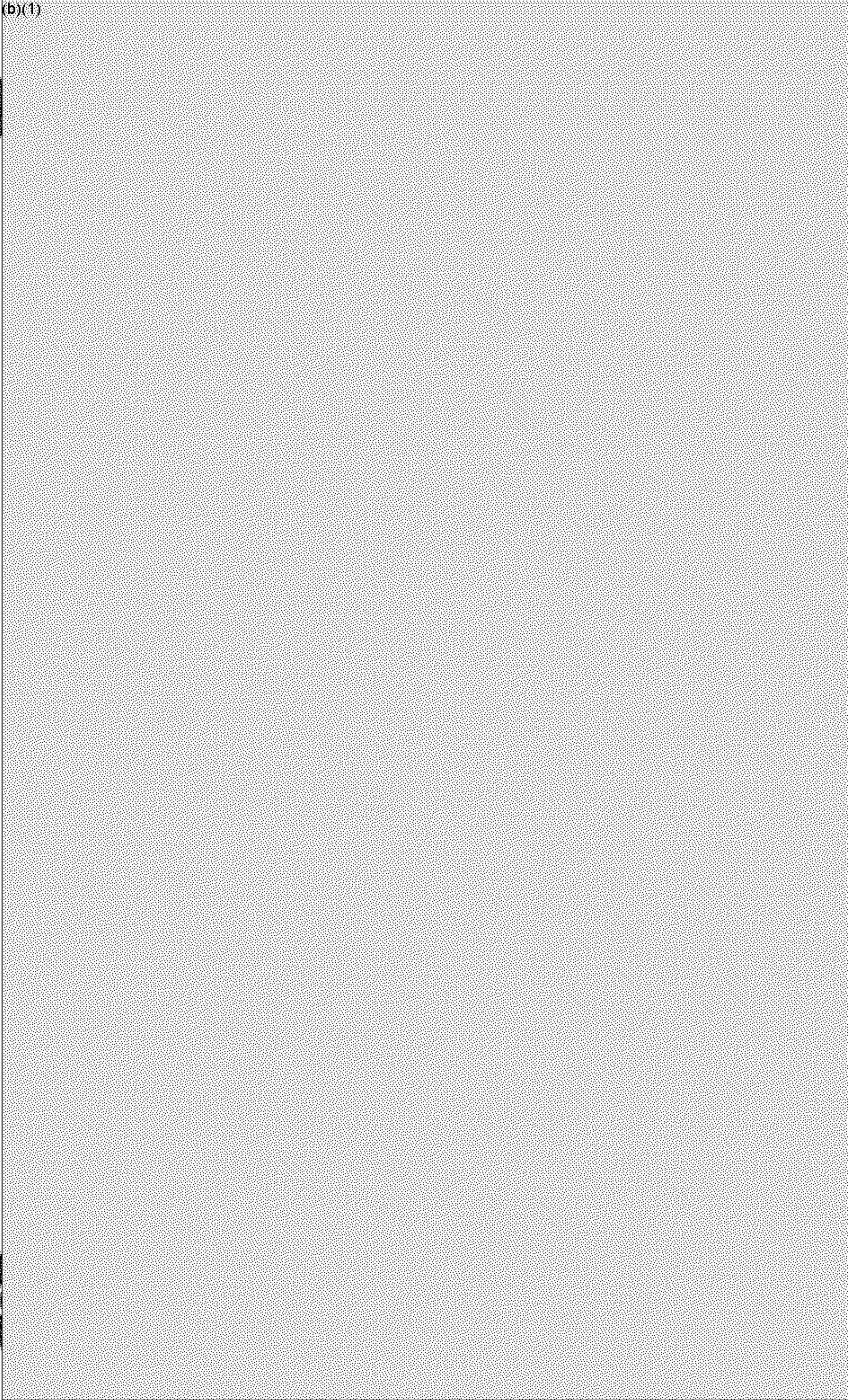
## Reliability

COMPONENT	UNIT CAPABILITY			Not Assessed
	Totally Dependable LEVEL 1	Consistently Reliable LEVEL 2	Semi-Reliable LEVEL 3	
IA Battalions (Combat)	(b)(1)			Not Assessed
IA Brigade HQs (Combat)				
IA Division HQs (Combat)				
TOTAL (Combat Units)				

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# Current HSC TRA levels



(b)(1)

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# Current MTR TRA levels

(b)(1)

[Redacted Content]				
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Level I   
 Level II   
 Level III   
 Level IV   
 In Force Gen   
 Not Formed

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~~SECRET // REL TO USA, MCFI, IRQ // MR~~



# Current Logistics BN TRA levels



<input type="checkbox"/> Level I	<input type="checkbox"/> Level II	<input type="checkbox"/> Level III	<input type="checkbox"/> Level IV	<input type="checkbox"/> In Force Gen	<input type="checkbox"/> Not Formed
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# Changes in Months to Iraqi Army Lead

(compared to previous months data)

Units IAL	Improved Months to IAL	Failed to Progress Months to IAL	In Force Generation	Not Formed
(b)(1)				

[#] are numbers of units IAL last month

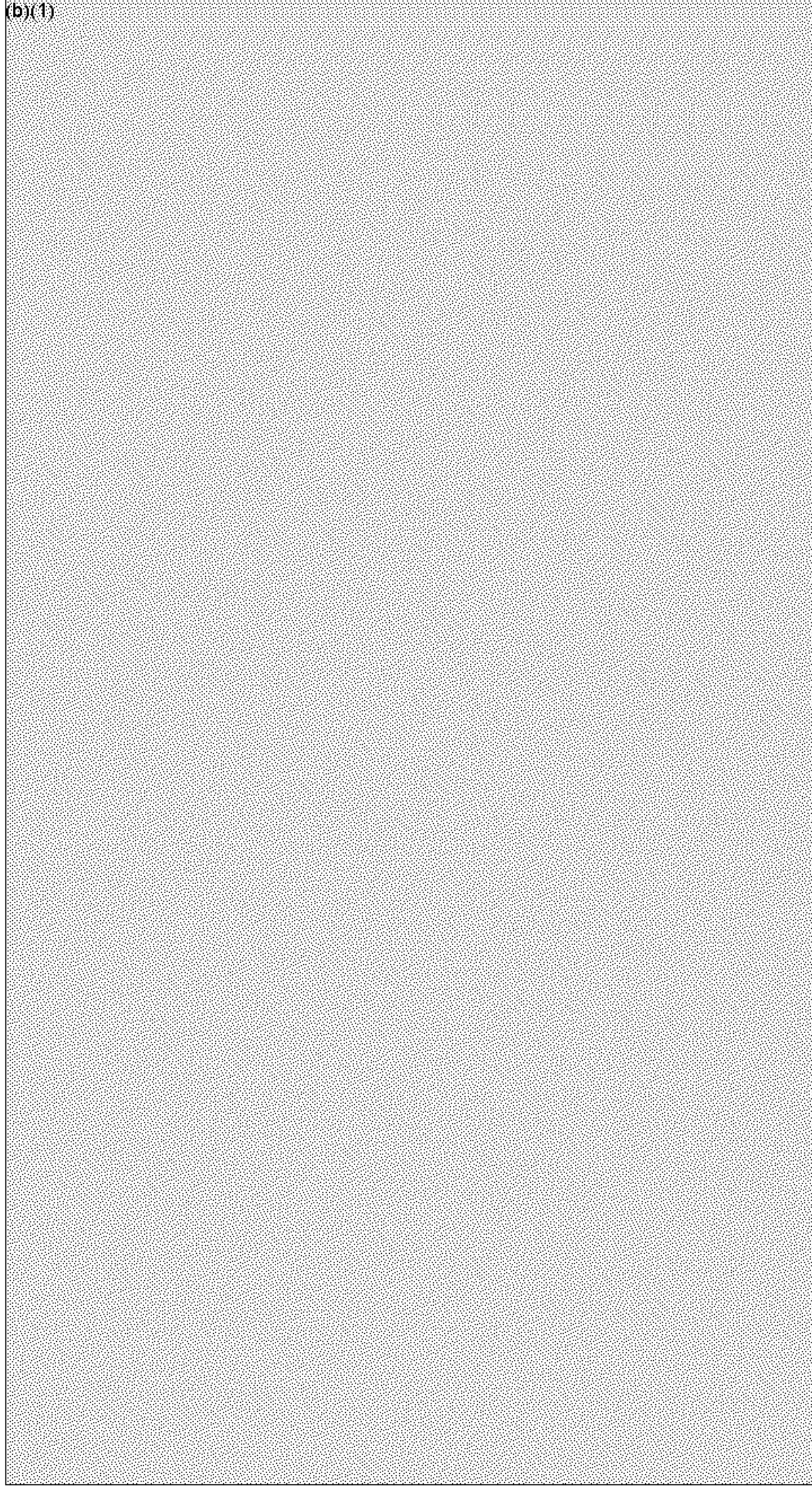
(based on 01 FEB 07 TRA data)



## Current and Projected IAL

- 10 IA slipped right one month
- BDE HQs are lagging behind glide path for AUG 2007
- BNs slipped right an average of 1 per month

(b)(1)







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# Projected IA Divisions, Brigades and Battalions In the Lead

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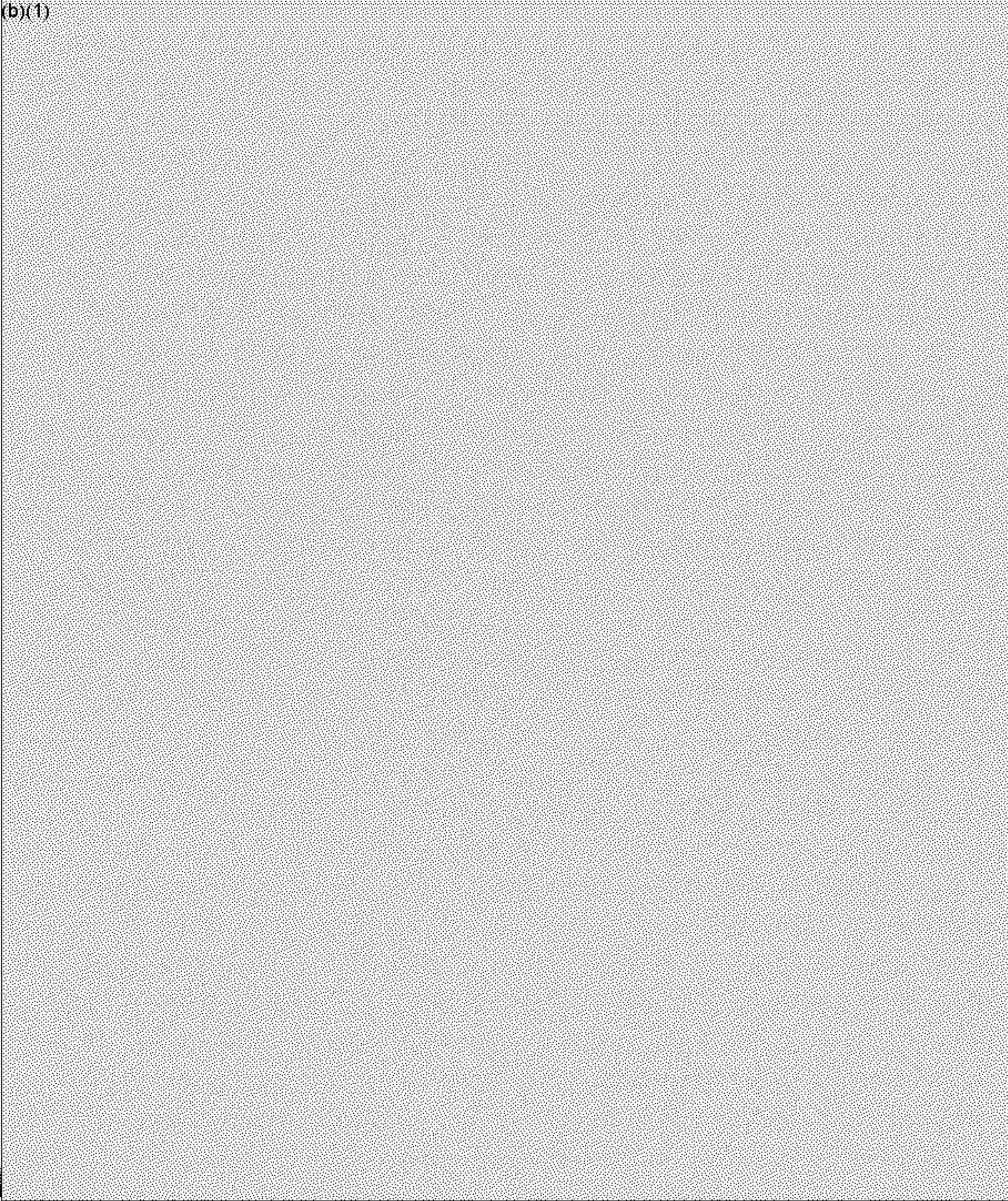
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# Progression to TRA 1 and TRA 2



(b)(1)



Current  
14 TRA 1  
05 TRA 2  
FEB 06

<input type="checkbox"/> TRA 2
<input type="checkbox"/> TRA 1

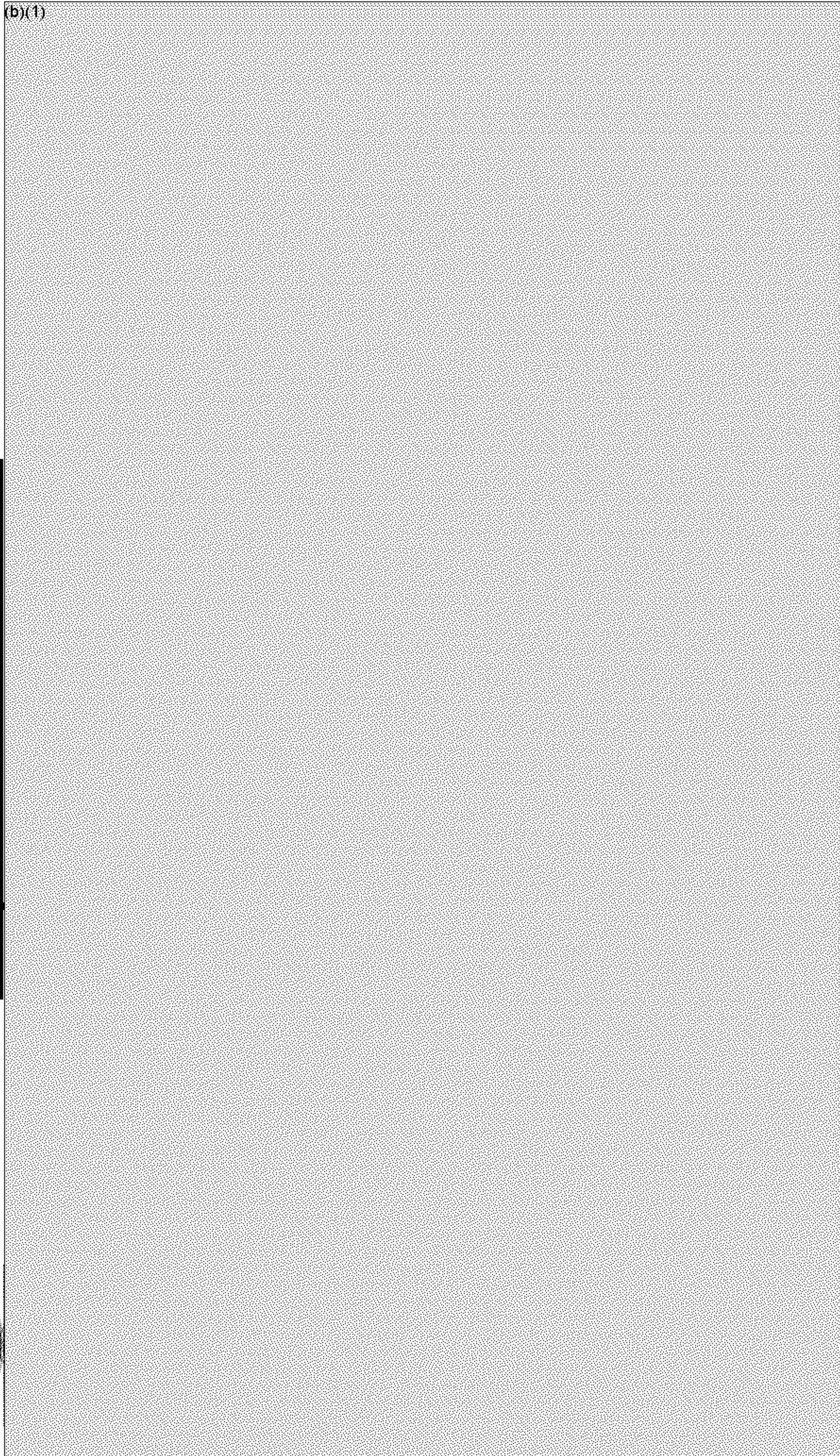
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# IAL DIV HQ/ BDE HQ/ BN Projections to TRA 1



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# MOD Systemic Issues

(1 of 2 slides)

## Personnel and Leadership Shortages

(b)(1)

## MOD Transition of Life Support Contracts (Basic Services)

(b)(1)

## Lack of Fuel (Class IIIB) – degraded operations and dependency on CF support

(b)(1)

(b)(1)



# MOD Systemic Issues

(2 of 2 slides)

- Lack of Major End Item (Class VII) Battle Loss Replacement Program

(b)(1)

- No material to exchange unserviceable equipment – OCIE

(b)(1)

- SIB Development

(b)(1)

- National Maintenance Contract in transition

(b)(1)

(b)(1)

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# Backup Slides

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Unit: HQ, IGFC

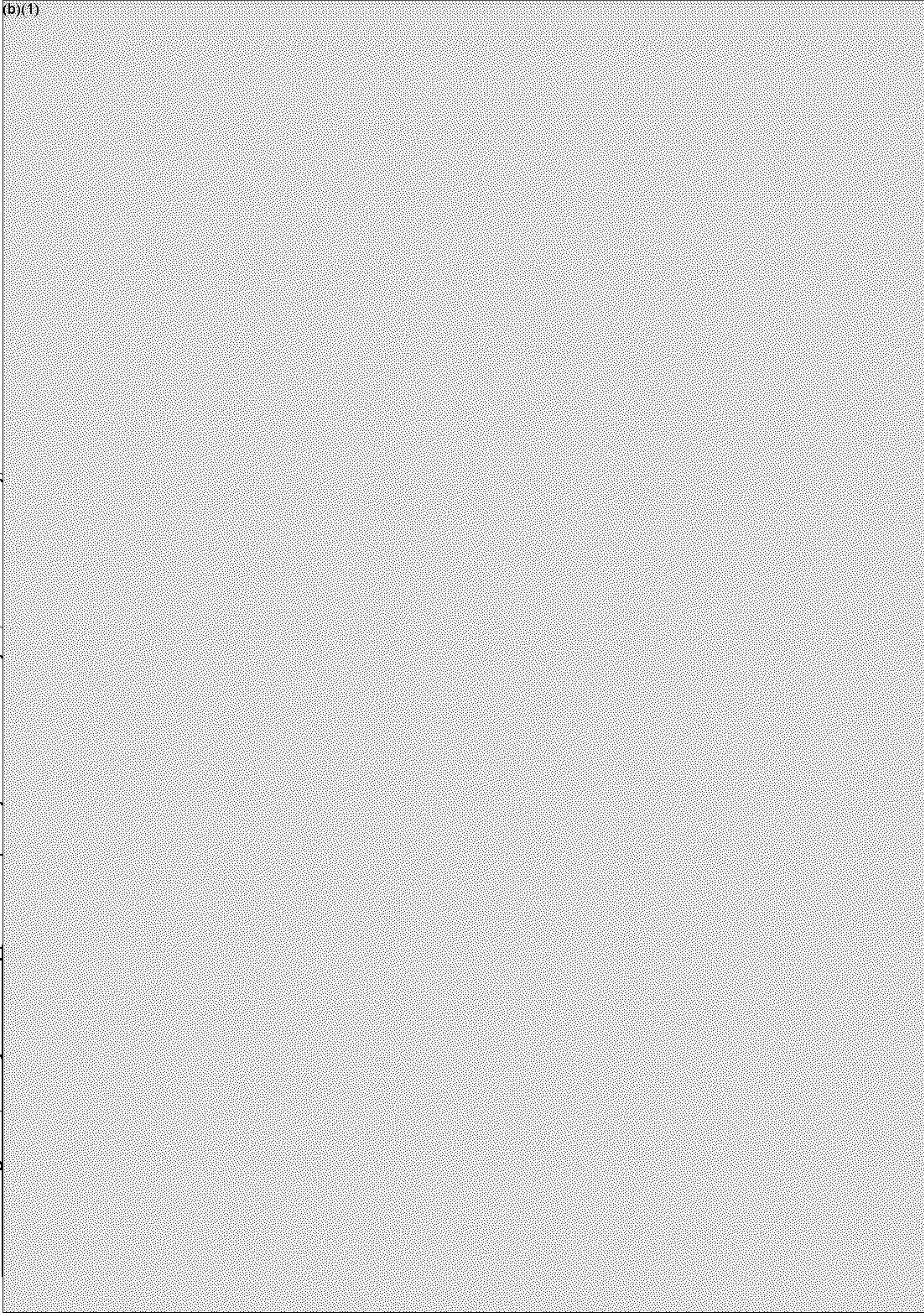
Location: Baghdad (Victory Base Camp)

TRANSITION READINESS ASSESSMENT

Prepared by: LTG Ali Gheidan Majeed, IA & COL Arnold Bray, USA

Report Date: 29 Jan 07

(b)(1)





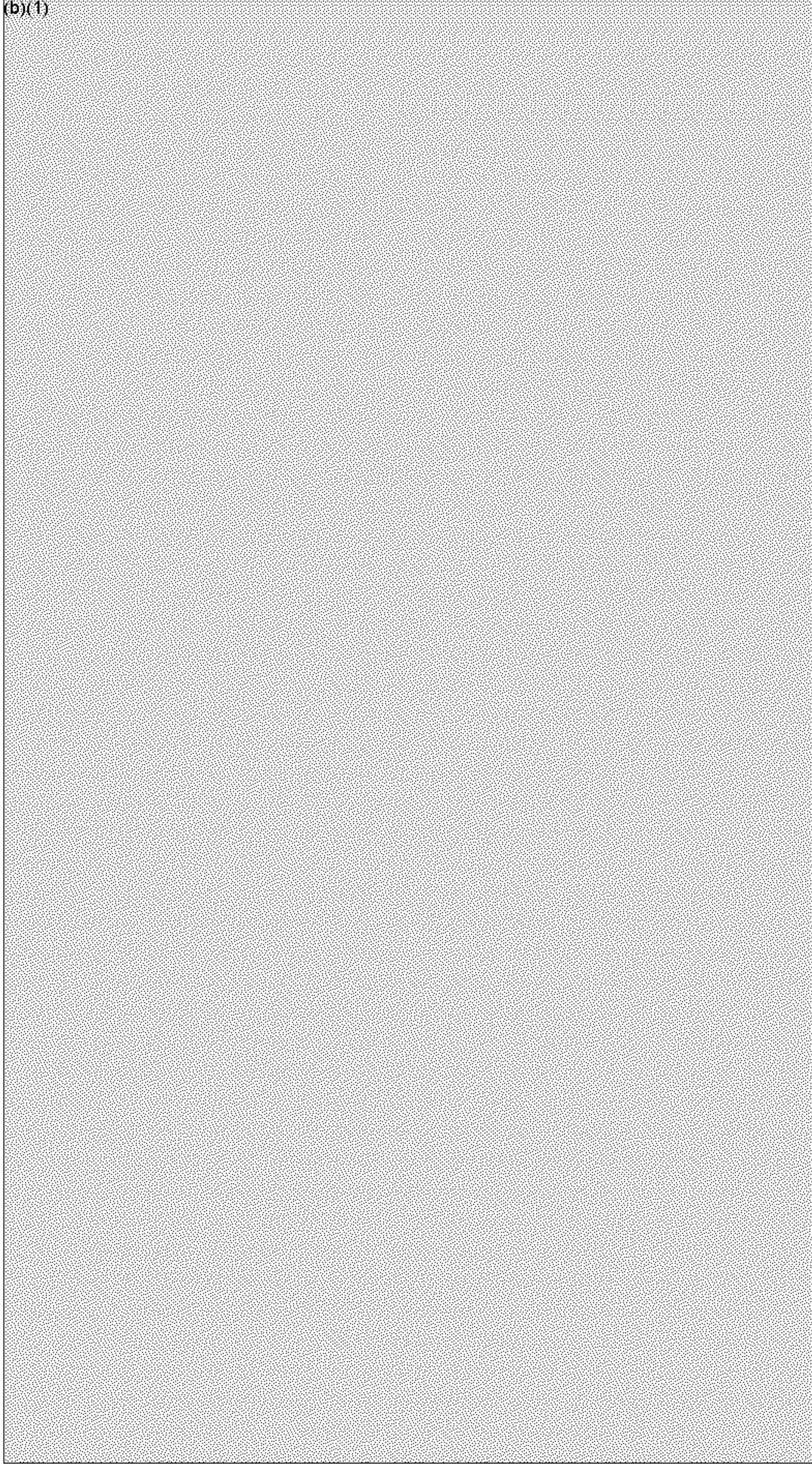
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# Overall Manning

Units report of 92613 of 107,257 = 86 % of requirement; shortage of 14644



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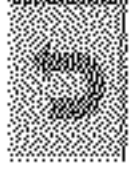
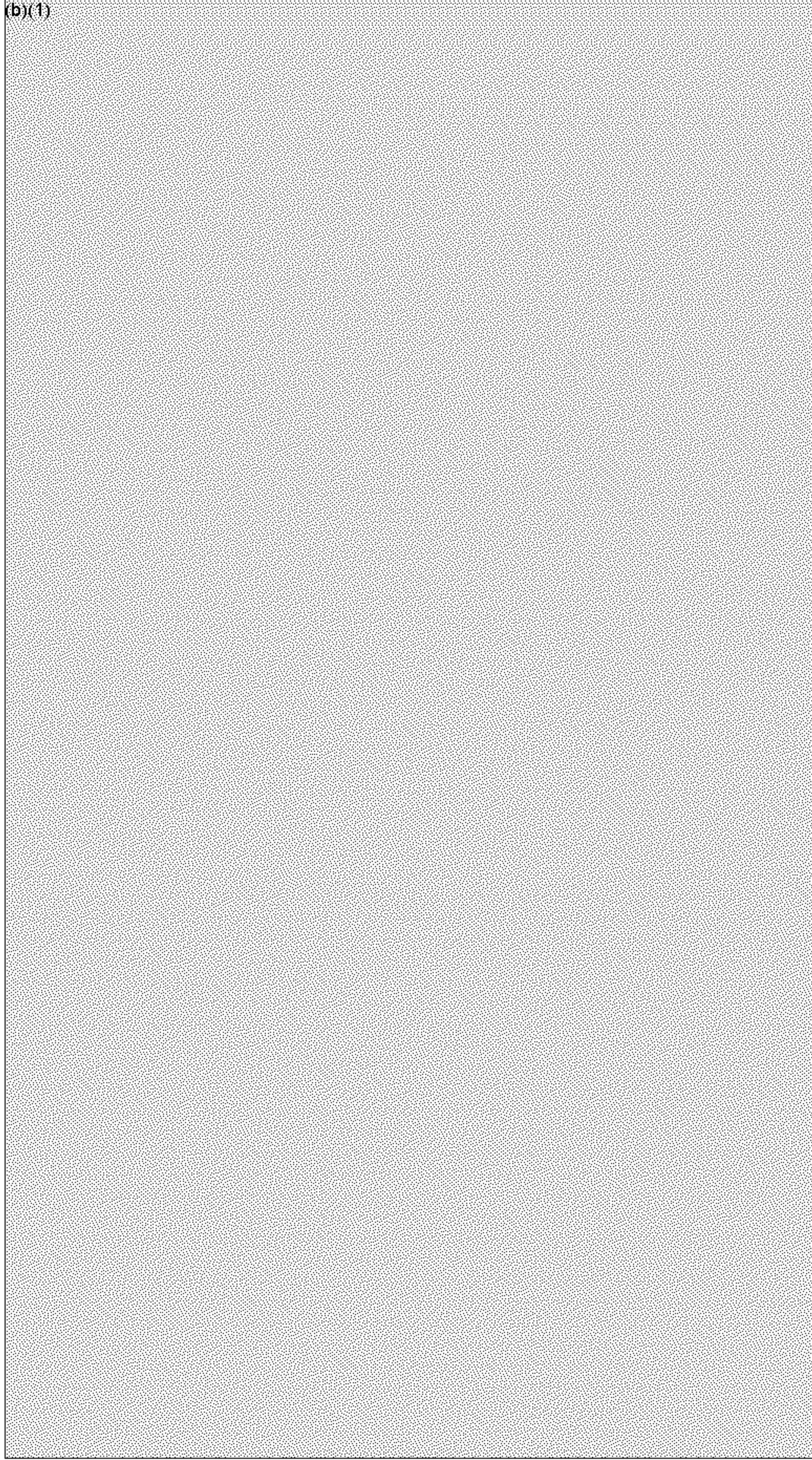
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# Officer Requirements

Units report of 6312 of 8300 officers = 76% of requirement; shortage of 1988

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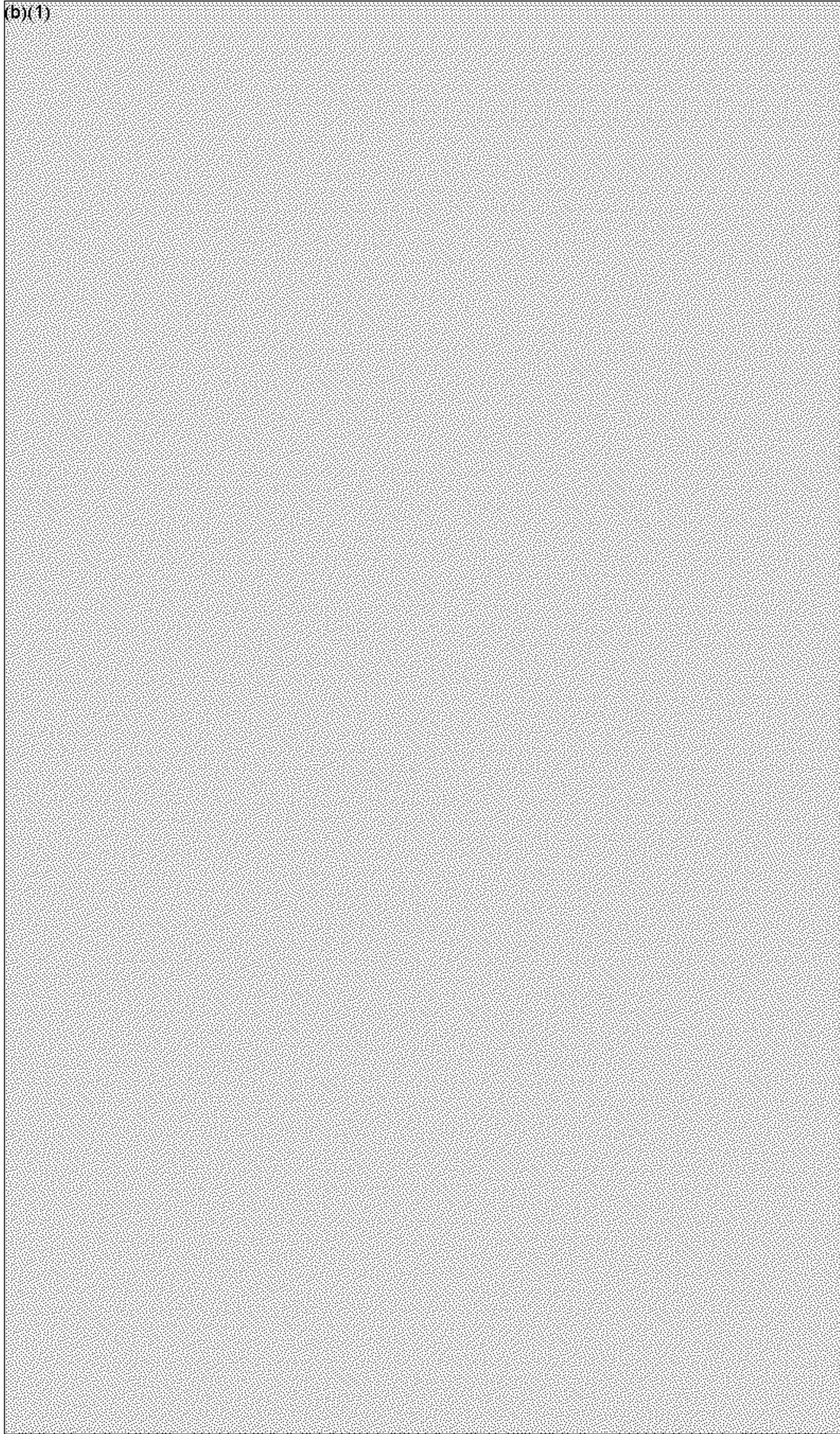
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# NCO Requirements

Units report 25868 of 46620 NCOs = 56% of requirement; shortage of 20752

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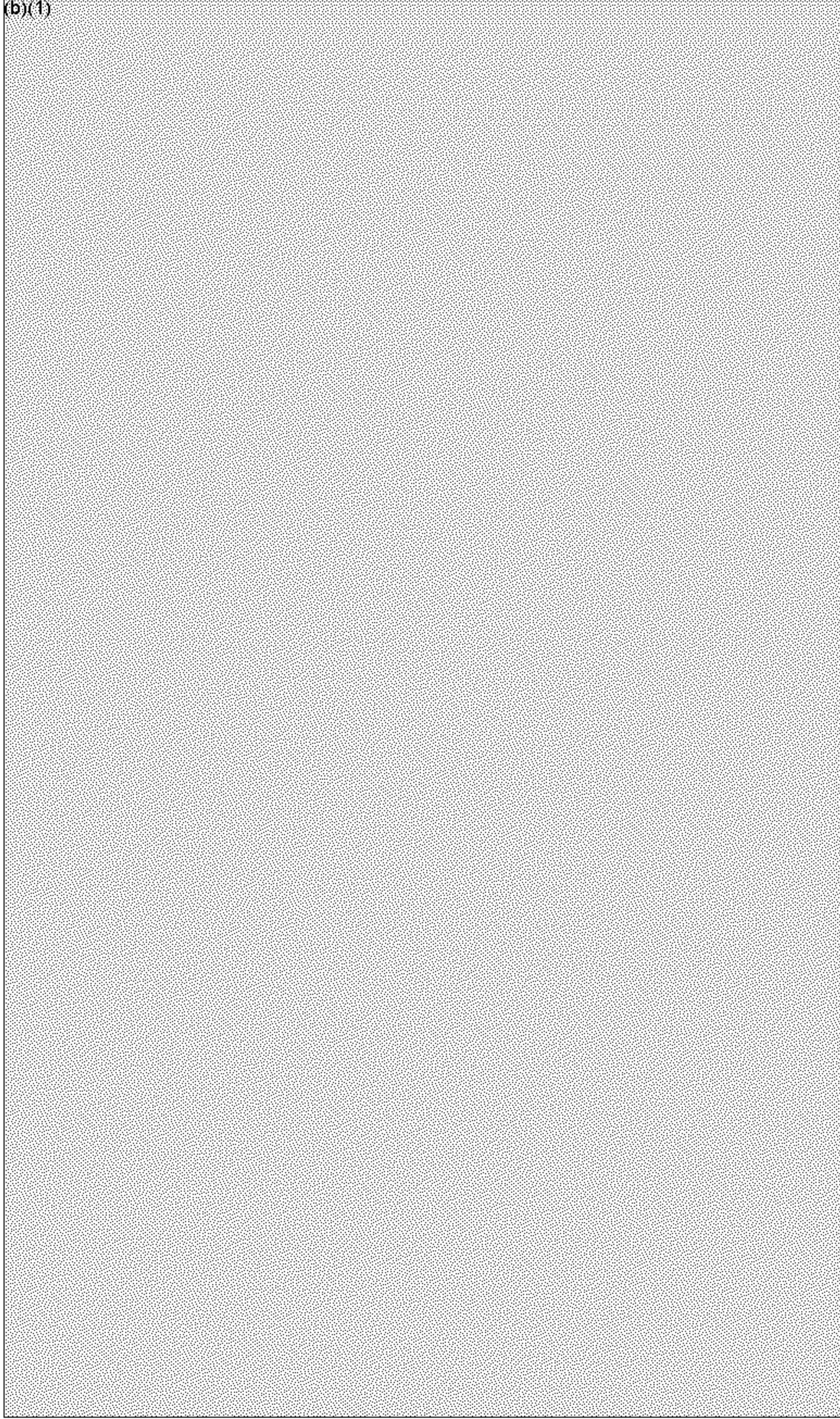
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# Jundi Manning

Units report 60433 of 53080 = 114% of requirement; excess of 7353



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# 7 IA DFR and AYWOL vs Recruits Last 7 Months

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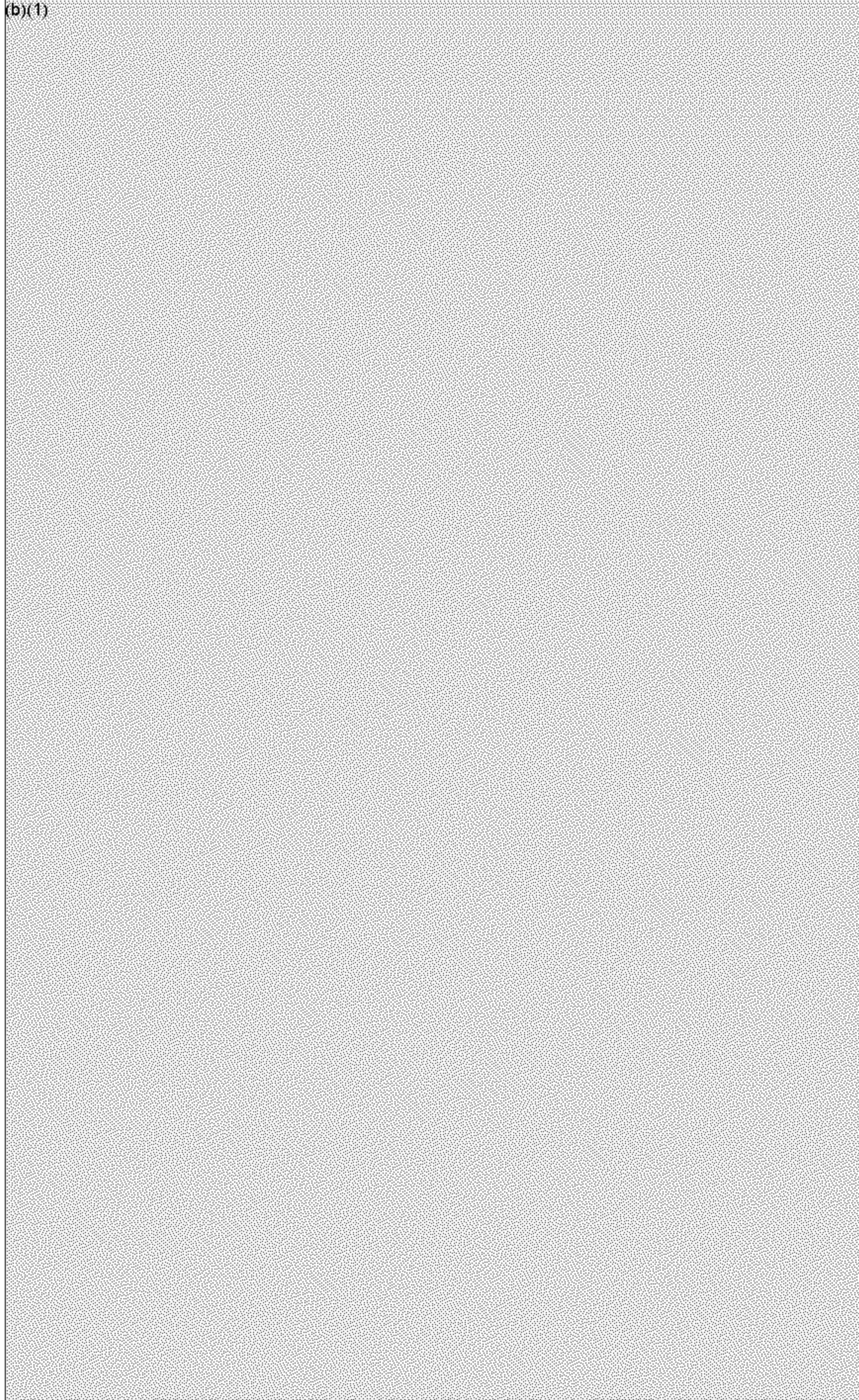
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# IA AWOL & DFR Trends

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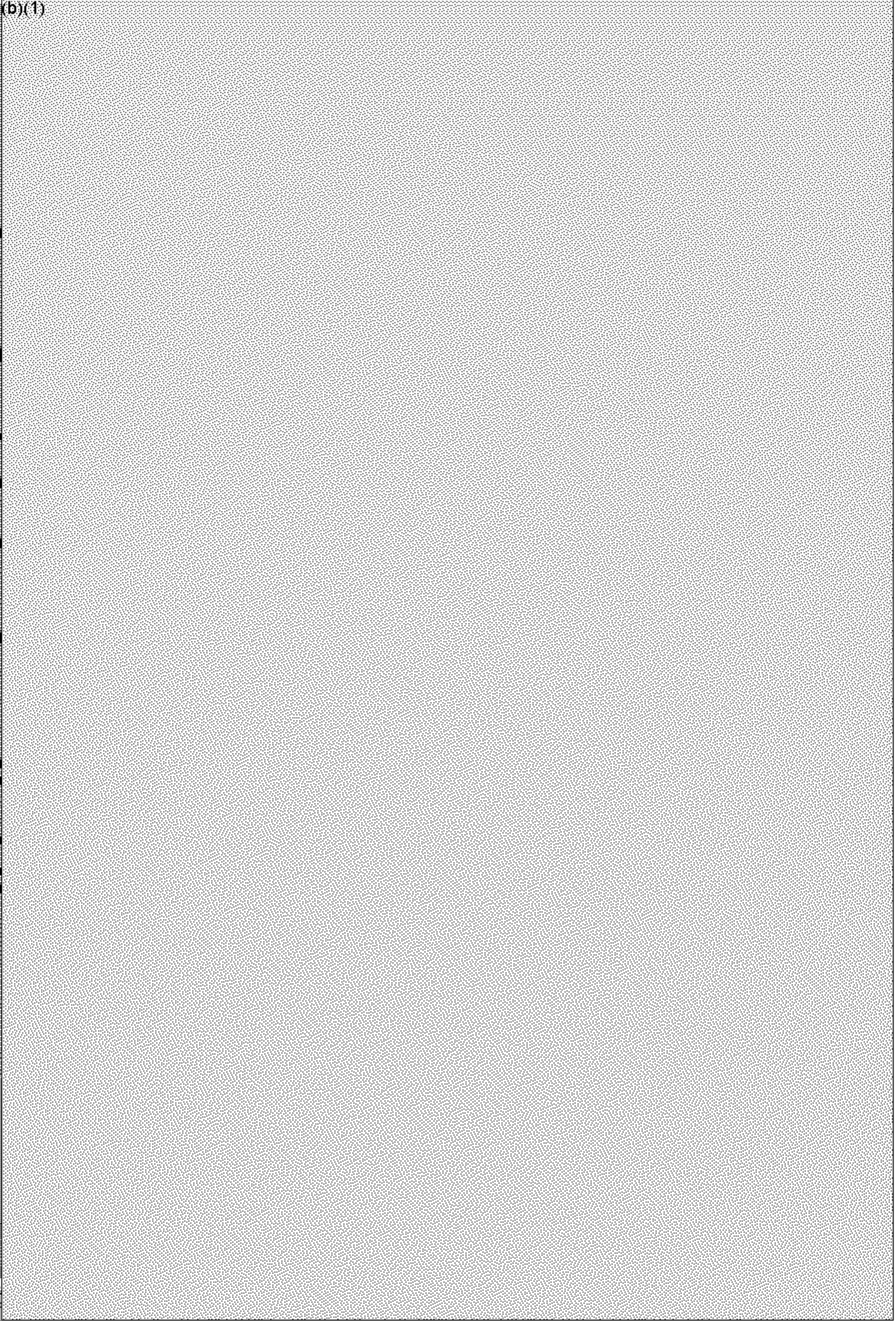
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# IA Equipment by Unit

(b)(1)



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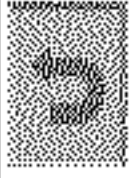
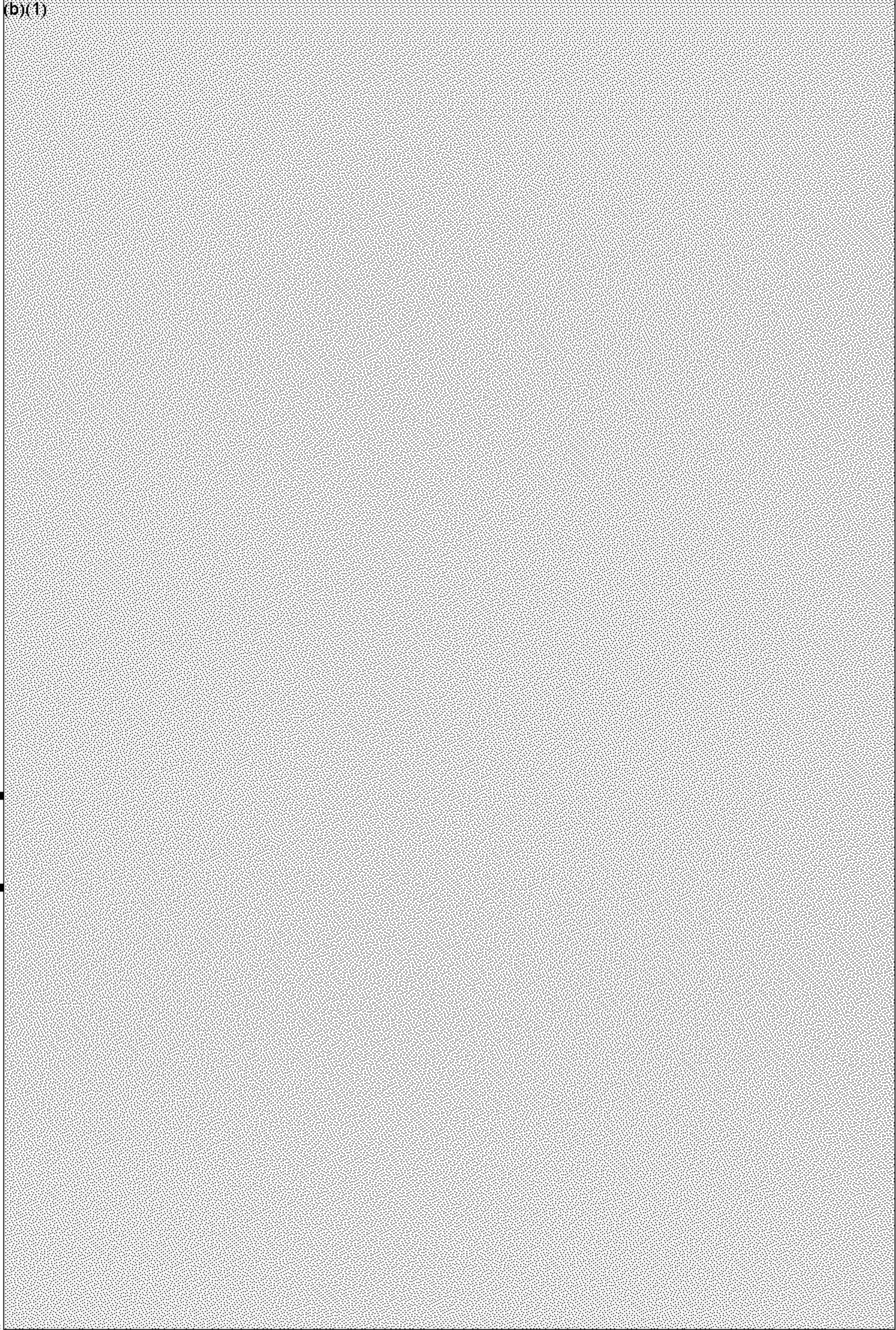
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# IA Equipment Status

(b)(1)



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~~SECRET // REL TO USA, MCFI, IRQ // MR~~

# Division TRA Averages



(b)(1)

Level I    Level II    Level III    Level IV    In Force Gen    Not Formed

~~SECRET // REL TO USA, MCFI, IRQ // MR~~

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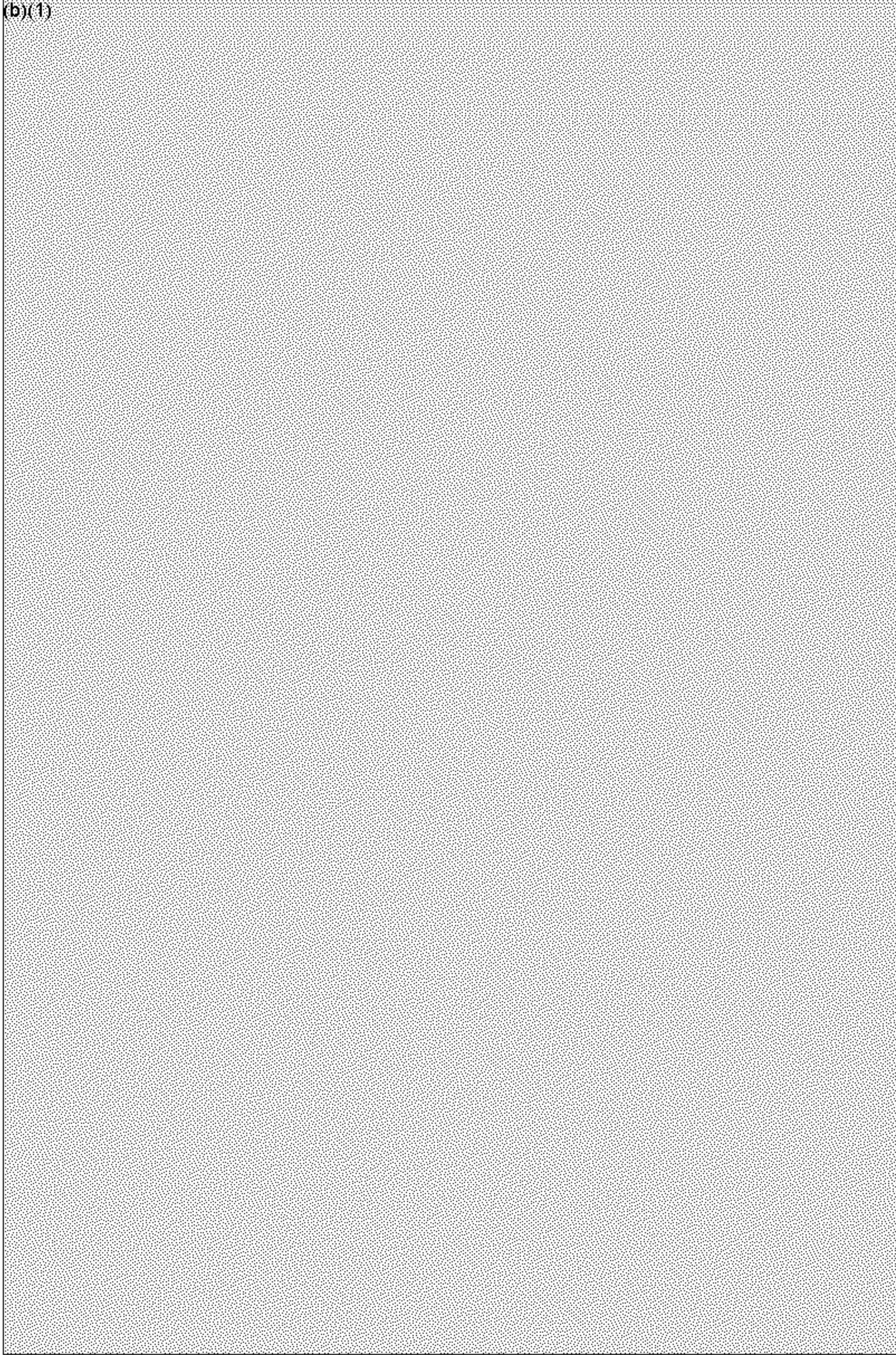
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~~SECRET // REL TO USA, MCFI, IRQ // MR~~



# ISF Fuel Trends

(b)(1)

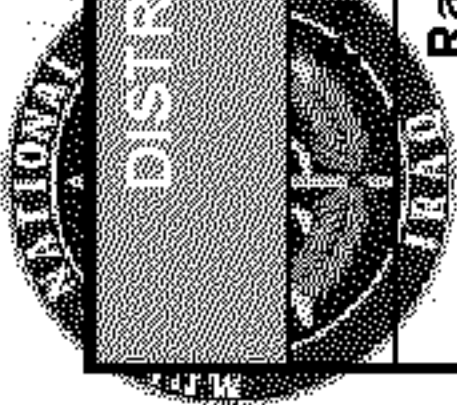


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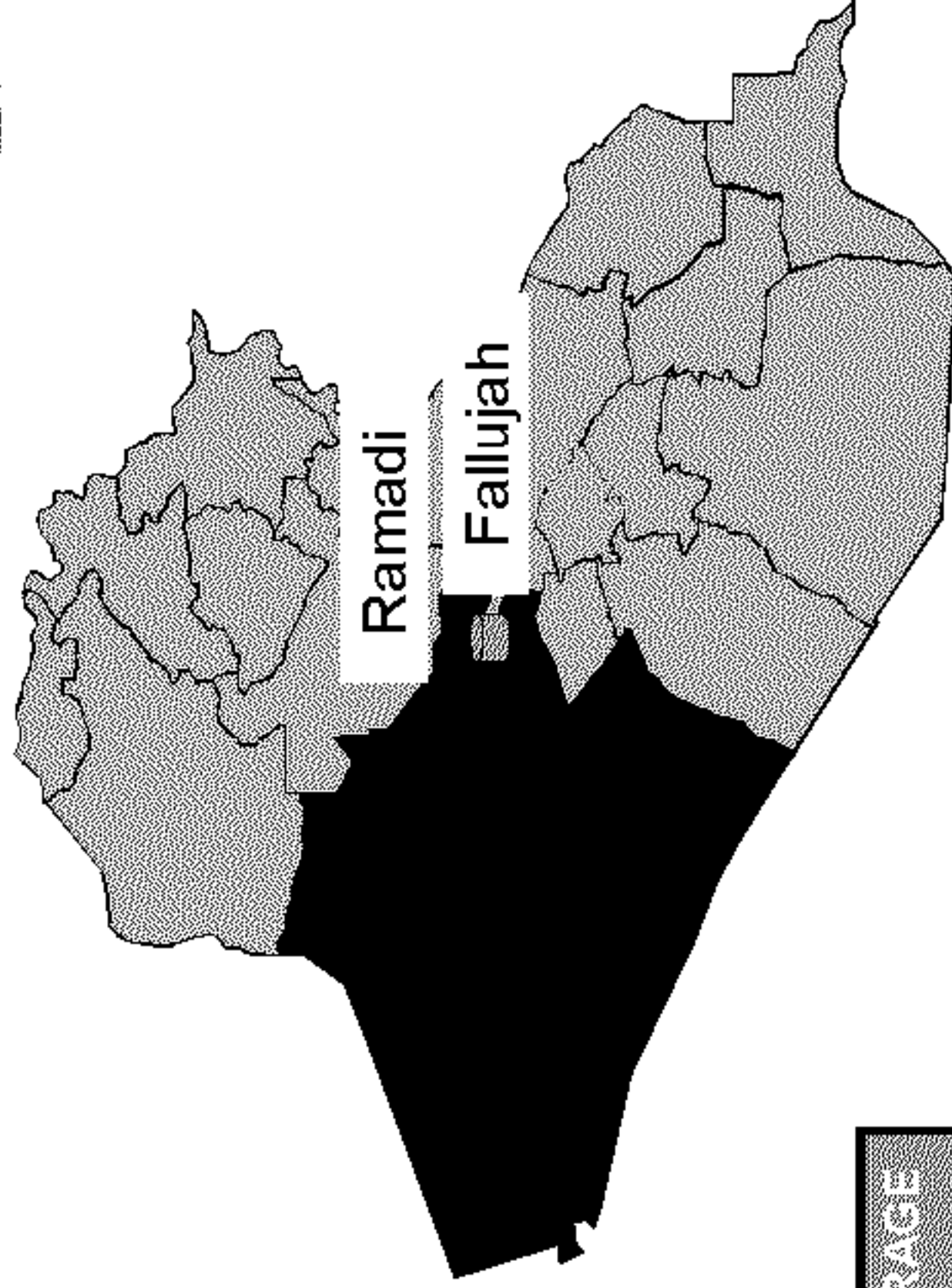
UNCLASSIFIED



# Anbar



DISTRICT HQs	OVERALL LEVEL
Fallujah	(b)(1)
Ramadi	
Al Qaim	
Rutbah	
Habbaniyah	
Hit	
Rawah	
Haditha	
Anah	



FALLUJAH DISTRICT HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

RAMADI DISTRICT HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

PROVINCIAL HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/16/68 Police Stations



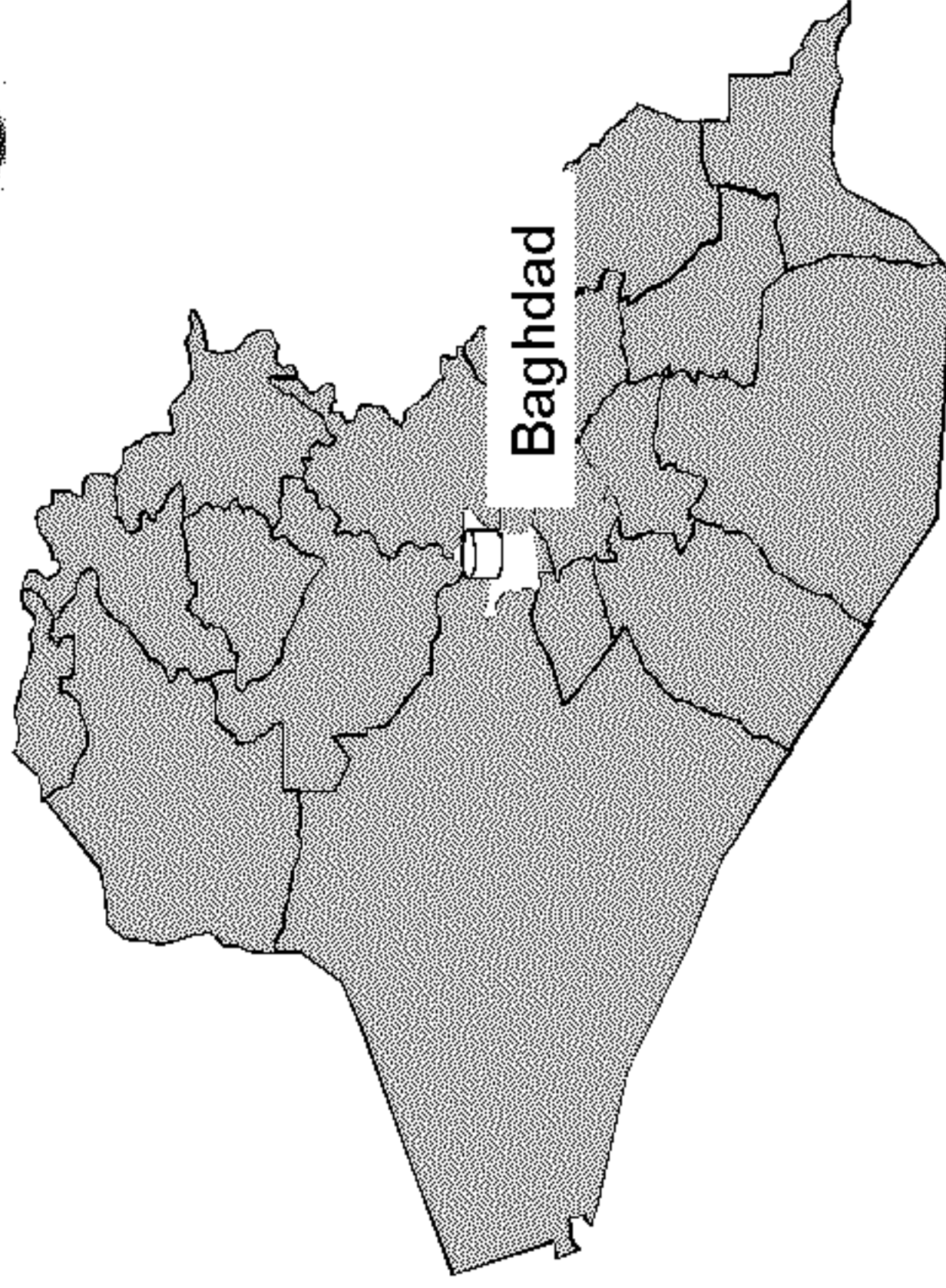


# Baghdad

1/23/15 Police Station



BAGHDAD PROVINCIAL HQs	AVERAGE	BAGHDAD PROVINCIAL HQs	AVERAGE
BAB AL SHEIKH	(b)(1)	AL RASHEED	(b)(1)
AL KARADAH		AL SALIYAH	
AL THAWRA		AL KADHIMIYA	
AL ADHAMIYA		AL MANSOUR	
NEW BAGHDAD		ABU GHRAIB	
MADA'IN		MAHMOUDYA	
AL ZUHOUR		AL TARMIYA	



AL KARGH DIRECTORATE TRAFFIC POLICE HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

RUSAPA DIRECTORATE TRAFFIC POLICE HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	





# Baghdad TRA

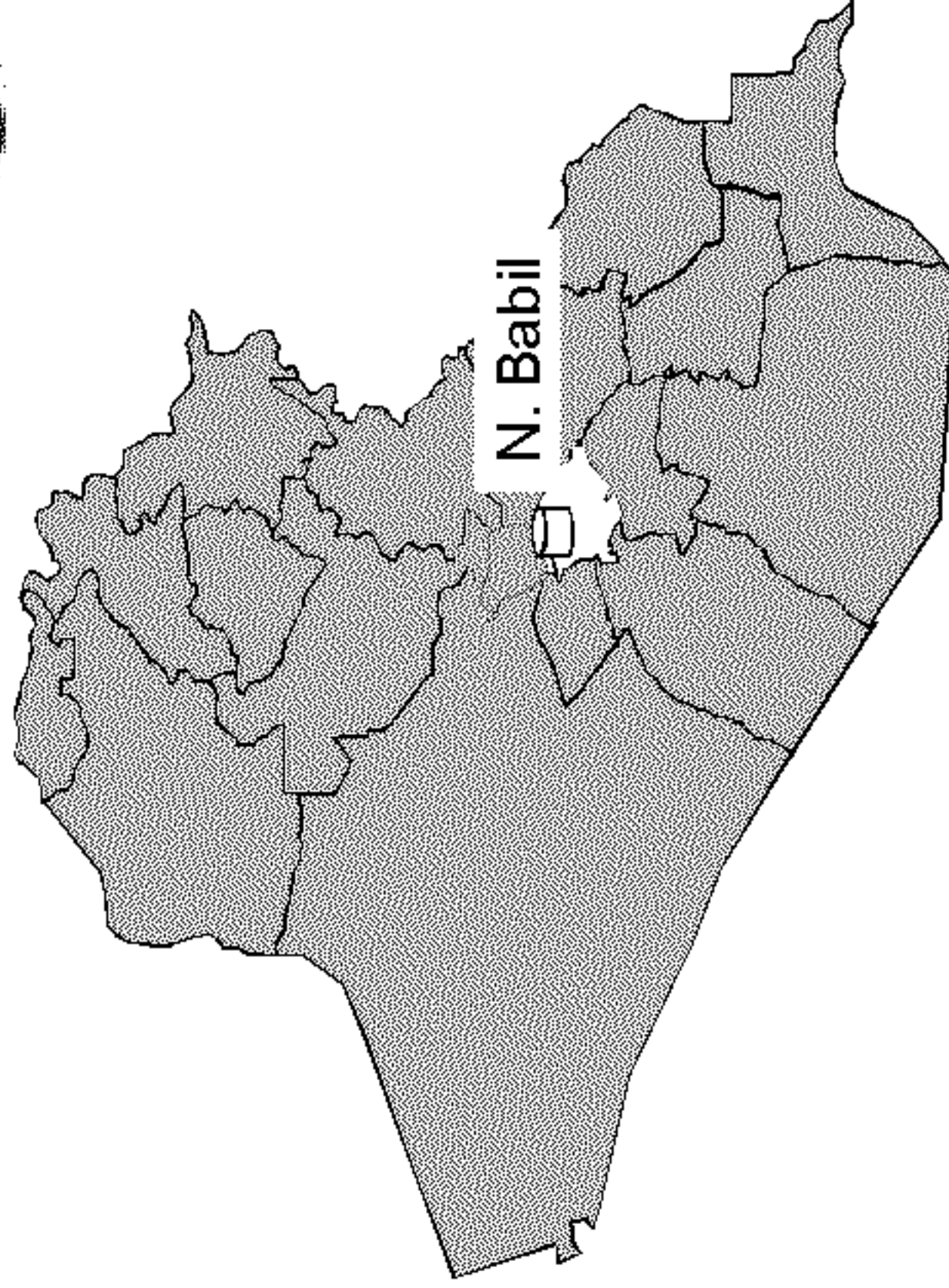
STATION, HQ, DISTRICT or PROVINCE	Insurgency	Stations Assessed	Personnel	Leadership	Training	Equipment	Facilities	Force Protection	Effectiveness	Overall Objective
<b>Baghdad Provincial</b>										
Baghdad 9										
Baghdad Province Highway Patrol										
Baghdad Patrol Police										
Al Karkh Directorate Traffic Police										
Rusafa Directorate Traffic Police										
Bab Al Sheikh Police District										
Al Karadah Police District										
Al Tharwa										
Al Adhamiya Police District										
New Baghdad Police District										
Mada'in Police District										
Al Zuhour Police District										
Al Rasheed Police District										
Al Saliyah Police District										
Al Kadhimiya Police District										
Al Mansour Police District										
Abu Ghraib Police District										
Mahmoudya Police District										
Al Tarmiya Police District										

(b)(1)



# Babil

DISTRICT HQS	OVERALL LEVEL
Al Aqhidya	(b)(1)
Al Balda	
Al Qasam	
Al Hamza	
Al Hashmiya	
Al Mahawil	
Iskandariyah	
Mussayib	



N. Babil DISTRICT HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

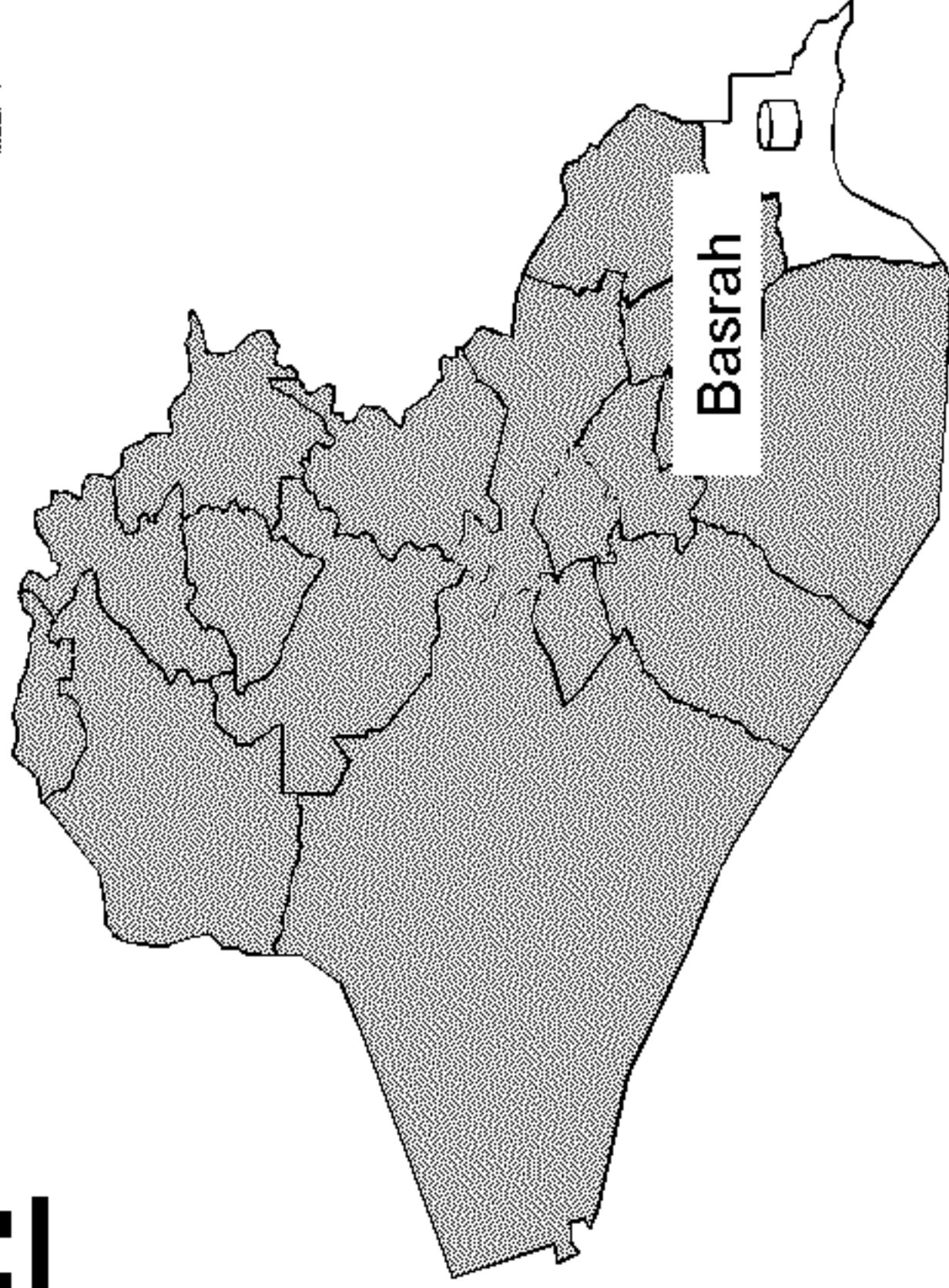
BABIL PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/10/38 Police Stations

~~SECRET // REL TO USA~~



# Basrah



DISTRICT HQS	OVERALL LEVEL
Abu Al Khasib	(b)(1)
Al Barouki	
Al Qurnah	
Al Basrah	
Az Zubayr	

BASRAH DISTRICT HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

BASRAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/5/45 Police Stations

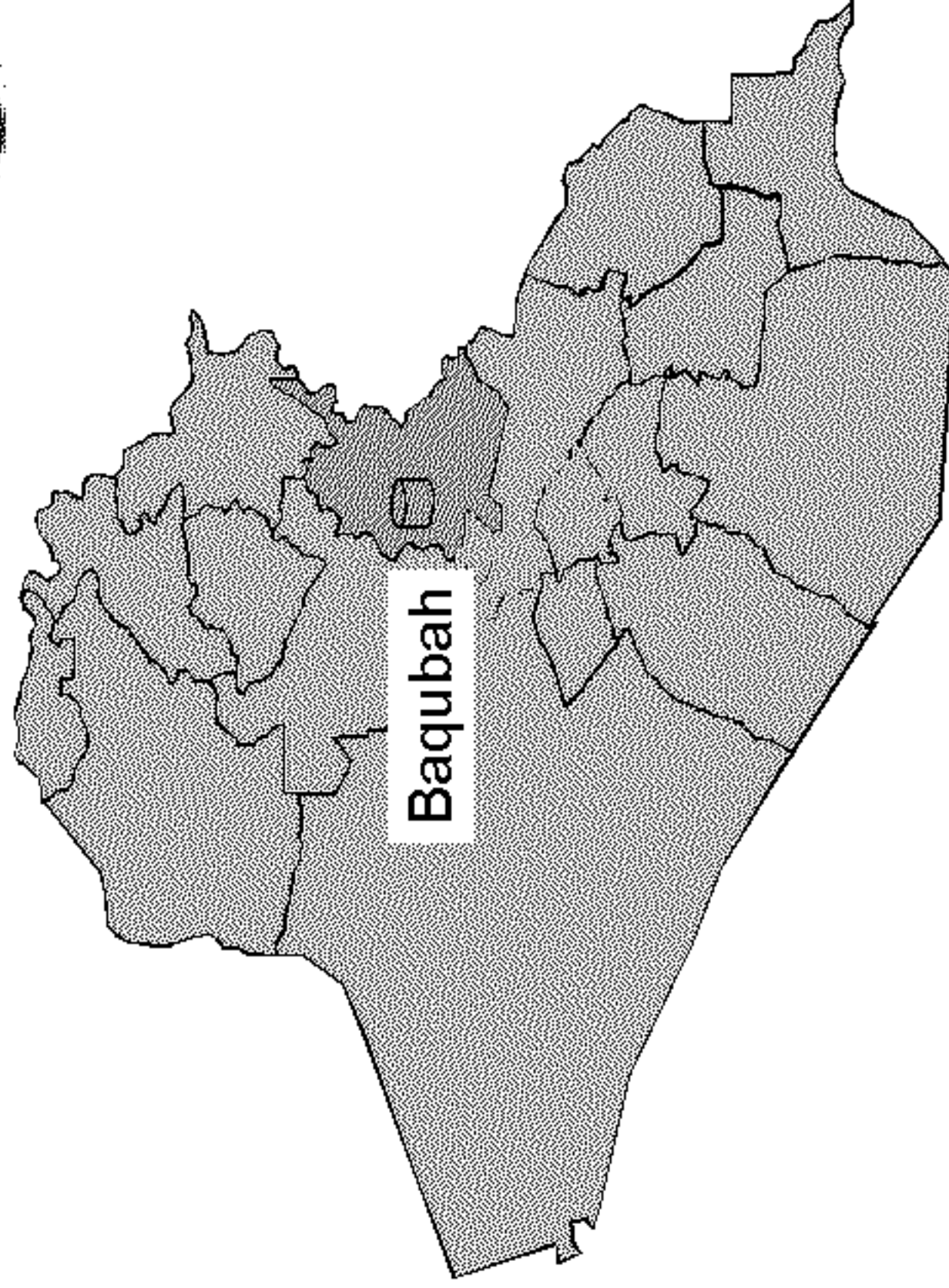




# Diyala



DISTRICT HQs	OVERALL LEVEL	DISTRICT HQs	OVERALL LEVEL
KAN BANI SAAD	(b)(1)	BALAD RUZ	(b)(1)
DALI ABBAS		MUQDADIYAH	
KHALIS		KANAQUIN	
BA'QUBAH OUTER		MANDELI	
BA'QUABAH		ABU SAYDA	



BA'QUABAH DISTRICT HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

DIYALA PROVINCIAL HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

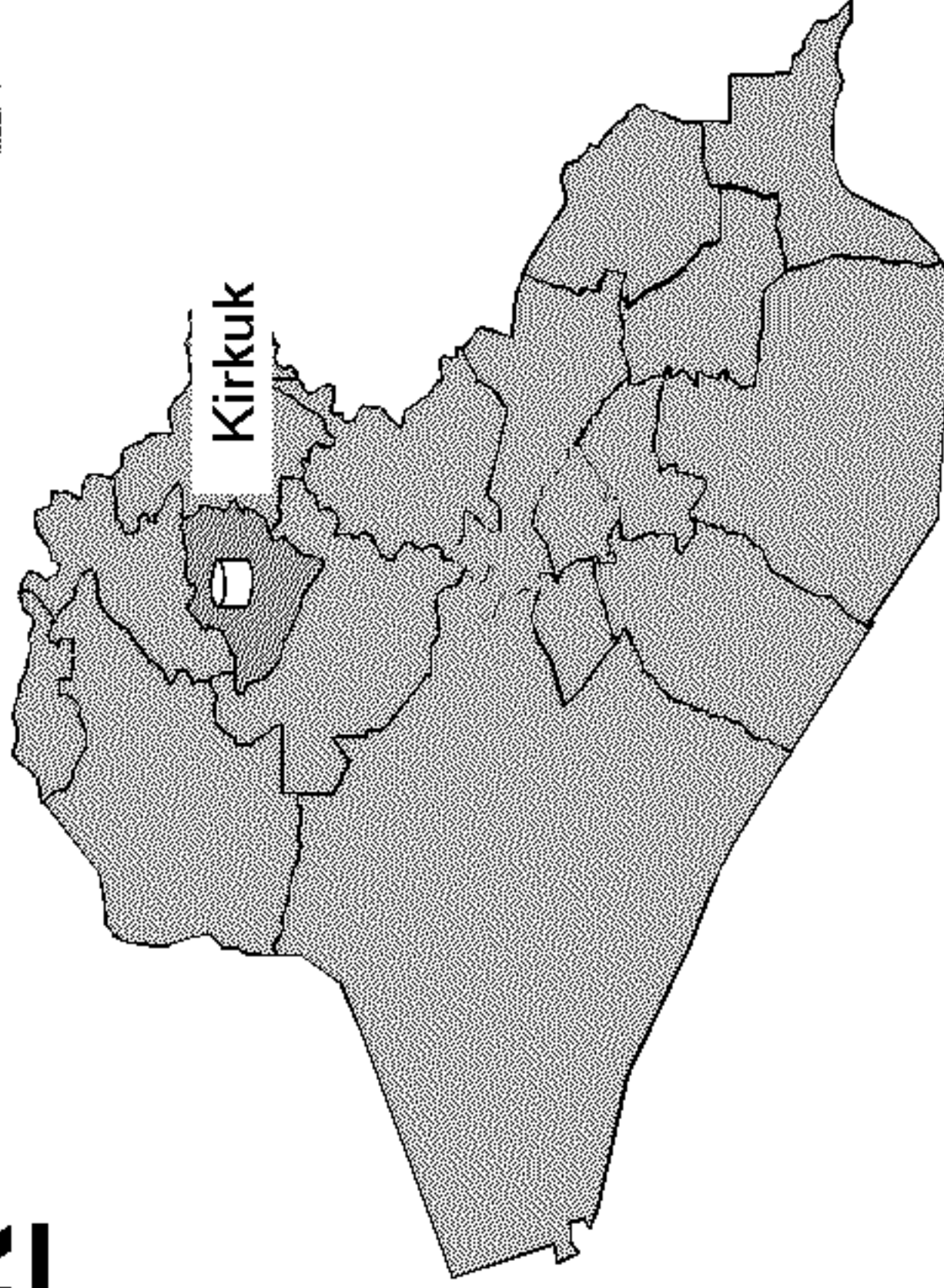
1/12/44 Police Stations





# Kirkuk

DISTRICT HQS	OVERALL LEVEL
Dibis	(b)(1)
Huwayjaha	
Kirkuk	
Laylan	



KIRKUK DISTRICT HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

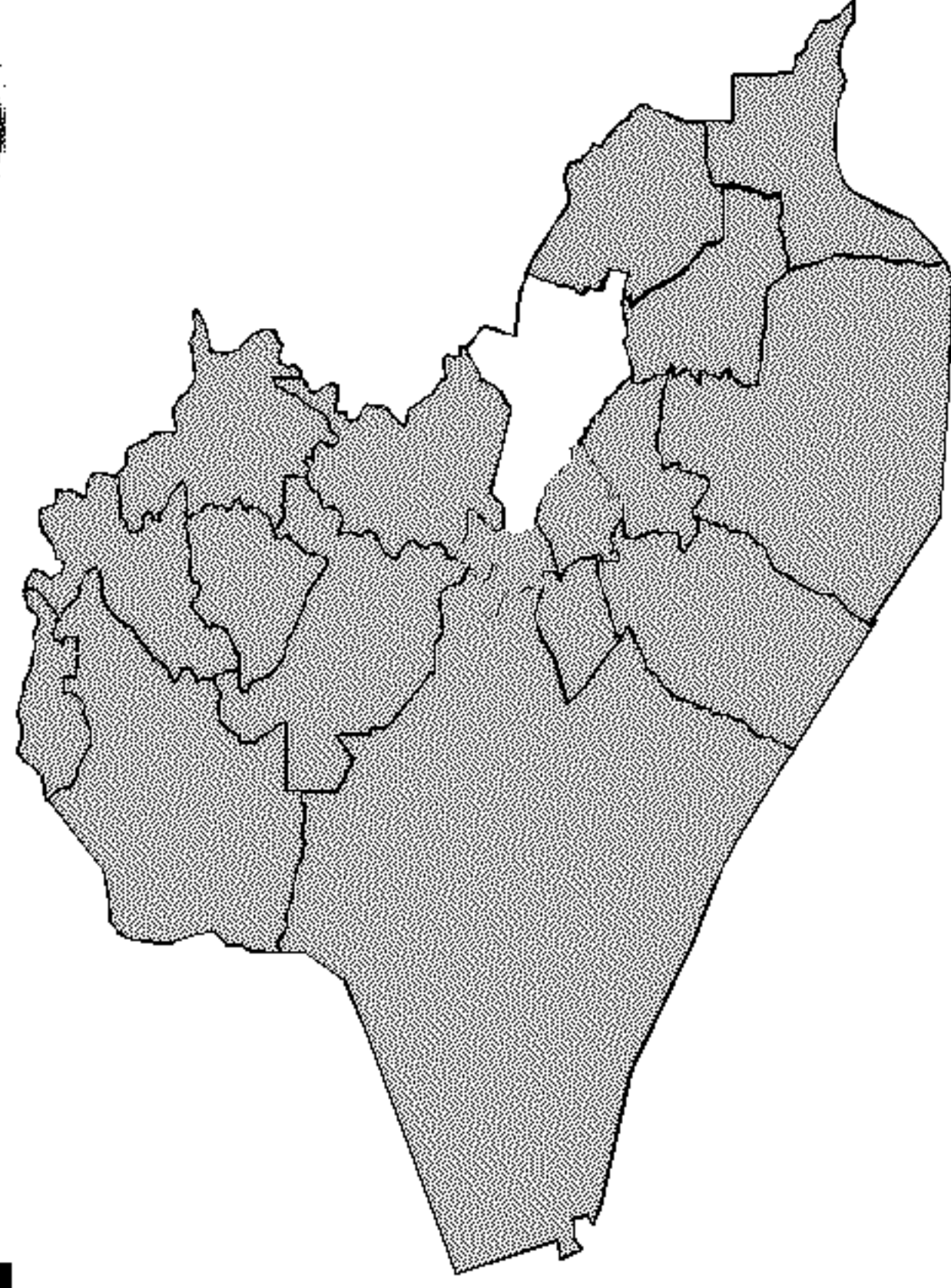
TAMIM PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

177/30 Police Stations





# Wasit



DISTRICT HQS	OVERALL LEVEL
AL BELDE	(b)(1)
AL AQHDIYAH	
AL HAYY	
AS SUW AYRAH	
AL AZIZIYAH	
BADRAH	
AN NUMANIYAH	

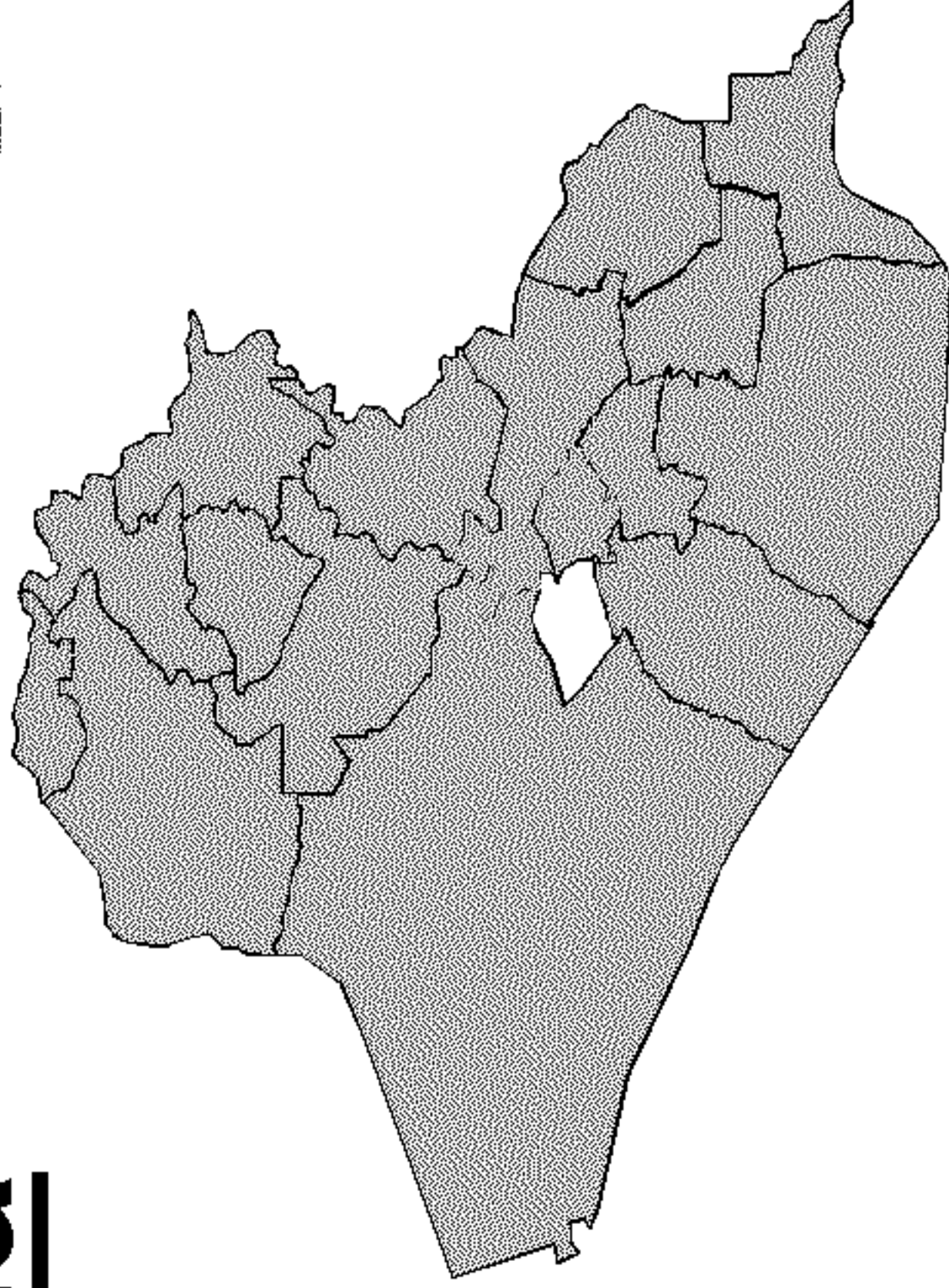
WASIT PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/8/26 Police Stations





# Karbala



DISTRICT HQS	OVERALL LEVEL
Balda	(b)(1)
Hindiyah	
Ein Al Tamur	
Outskirts	

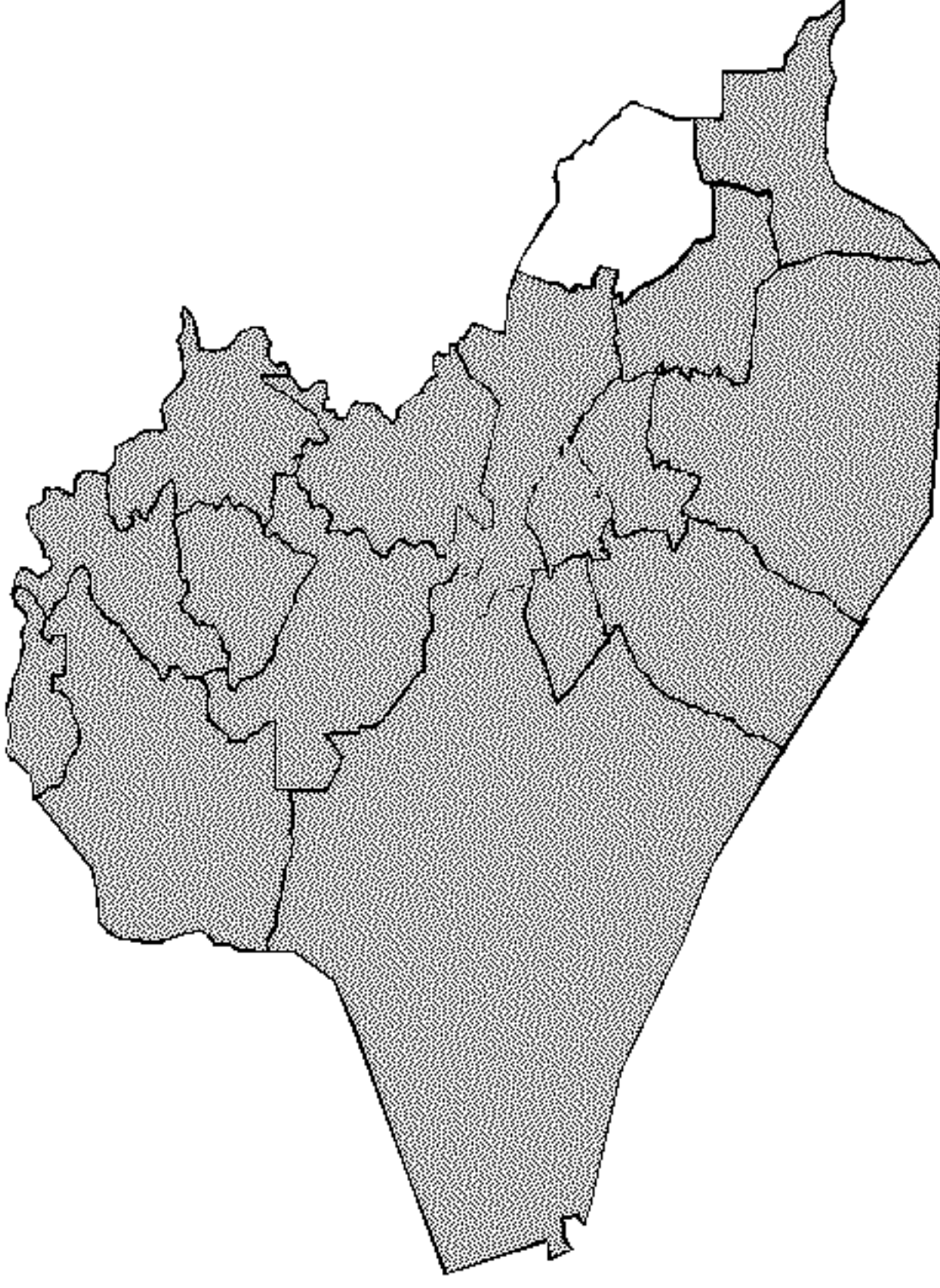
KARBALA DISTRICT HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/7/18 Police Stations





# Maysan



DISTRICT HQs	Objective Overall Level
Al Amarah	(b)(1)
Al Gharbi	(b)(1)
Al Kahla	(b)(1)
Qal At Salih	(b)(1)
Al Maymurah	(b)(1)
Al Majir Kab	(b)(1)
Huteen	(b)(1)

1/8/29 Police Stations

MAYSAN PROVINCIAL HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	(b)(1)
TRAINING	(b)(1)
EQUIPMENT	(b)(1)
FACILITIES / INFRASTRUCTURE	(b)(1)
FORCE PROTECTION	(b)(1)
STATION EFFECTIVENESS	(b)(1)

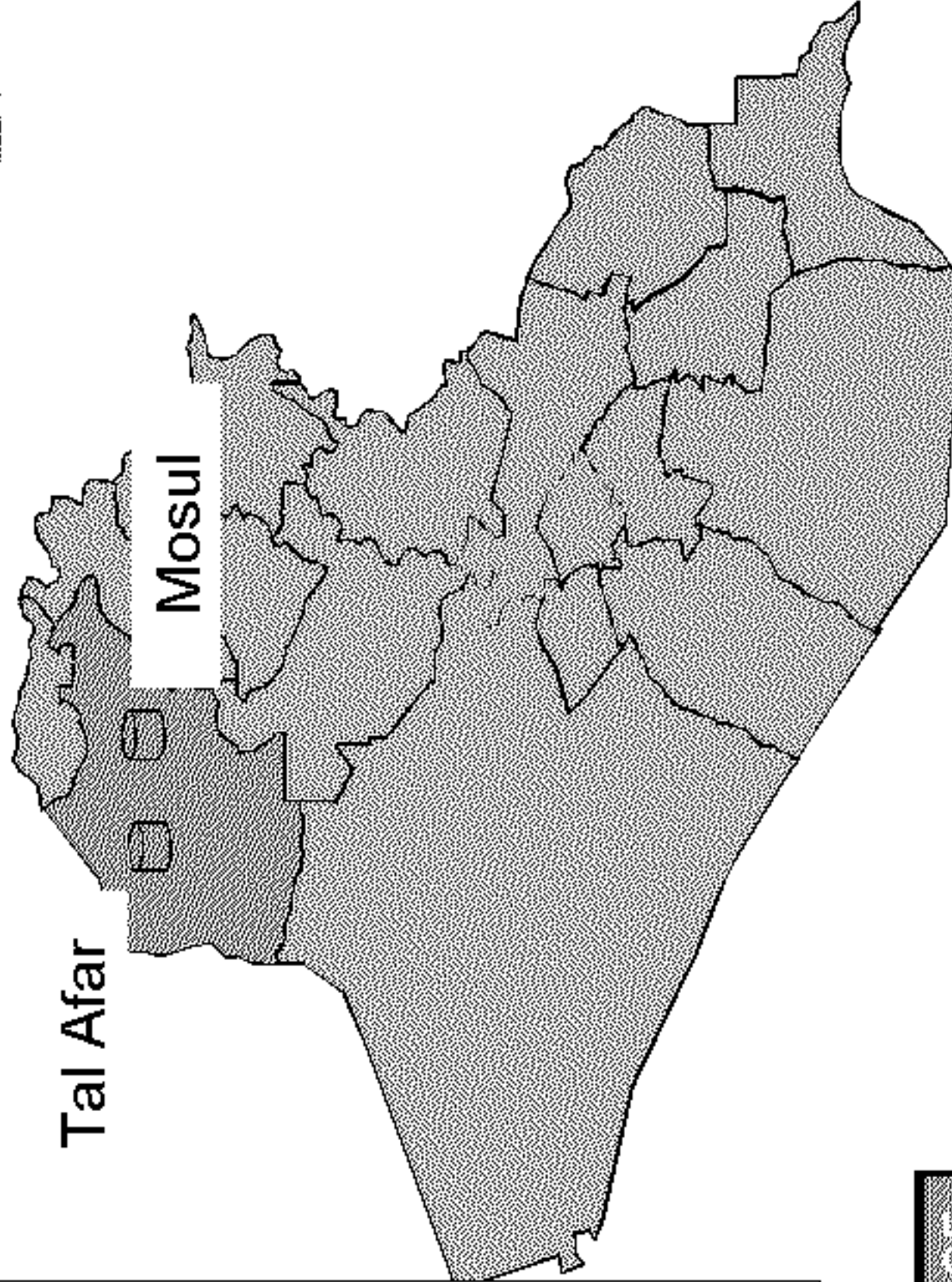


# 147 Police Stations

# Ninewah



DISTRICT HQs	Overall Objective	Facilities
AL HABDA	(b)(1)	(b)(1)
AL RABEAIN	(b)(1)	(b)(1)
ABI TAMAAM	(b)(1)	(b)(1)
AL NASIR	(b)(1)	(b)(1)
AL KARAMA	(b)(1)	(b)(1)
TEL AFAR	(b)(1)	(b)(1)
ZUMAR	(b)(1)	(b)(1)
HAMAM ALIL	(b)(1)	(b)(1)
SINJAR	(b)(1)	(b)(1)
RABIYAH	(b)(1)	(b)(1)
AL NAMROOD	(b)(1)	(b)(1)
AL HAMDANIA	(b)(1)	(b)(1)
TAL KEAF	(b)(1)	(b)(1)
AL HADR	(b)(1)	(b)(1)
MAKMOOR	(b)(1)	(b)(1)
QAYARRAH	(b)(1)	(b)(1)
BI'AJ	(b)(1)	(b)(1)



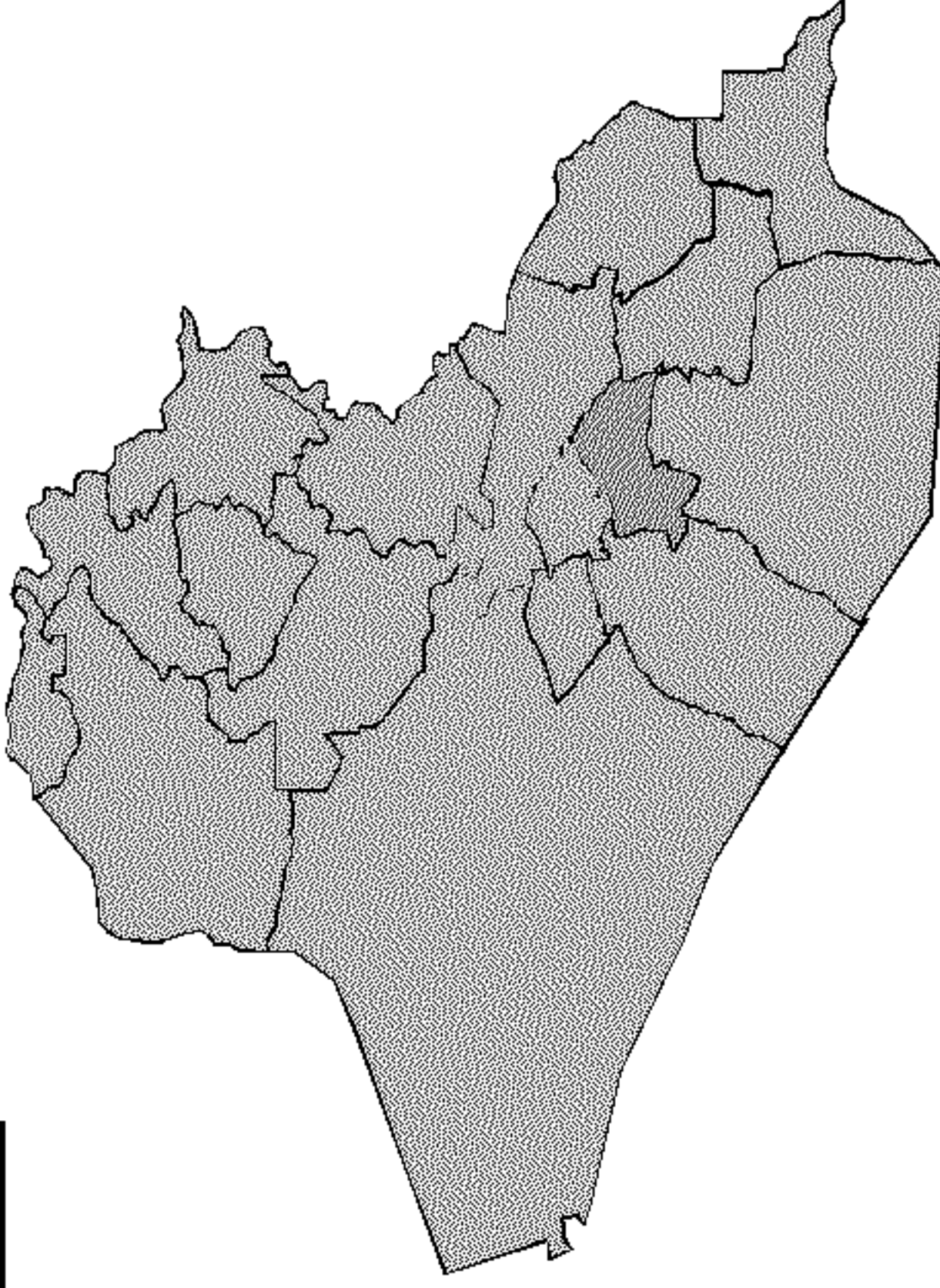
TAL AFAR DISTRICT HQs	AVERAGE	MOSUL DISTRICT HQs	AVERAGE
PERSONNEL	(b)(1)	PERSONNEL	(b)(1)
LEADERSHIP	(b)(1)	LEADERSHIP	(b)(1)
TRAINING	(b)(1)	TRAINING	(b)(1)
EQUIPMENT	(b)(1)	EQUIPMENT	(b)(1)
FACILITIES / INFRASTRUCTURE	(b)(1)	FACILITIES / INFRASTRUCTURE	(b)(1)
FORCE PROTECTION	(b)(1)	FORCE PROTECTION	(b)(1)
STATION EFFECTIVENESS	(b)(1)	STATION EFFECTIVENESS	(b)(1)

NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	(b)(1)
TRAINING	(b)(1)
EQUIPMENT	(b)(1)
FACILITIES / INFRASTRUCTURE	(b)(1)
FORCE PROTECTION	(b)(1)
STATION EFFECTIVENESS	(b)(1)



# Qadisiya

DISTRICT HQS	OVERALL LEVEL
Afak	(b)(1)
Al Qada'a	
Balda	
Hamzah	
Shamiyah	
Diwaniyah	



QADISIYA PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

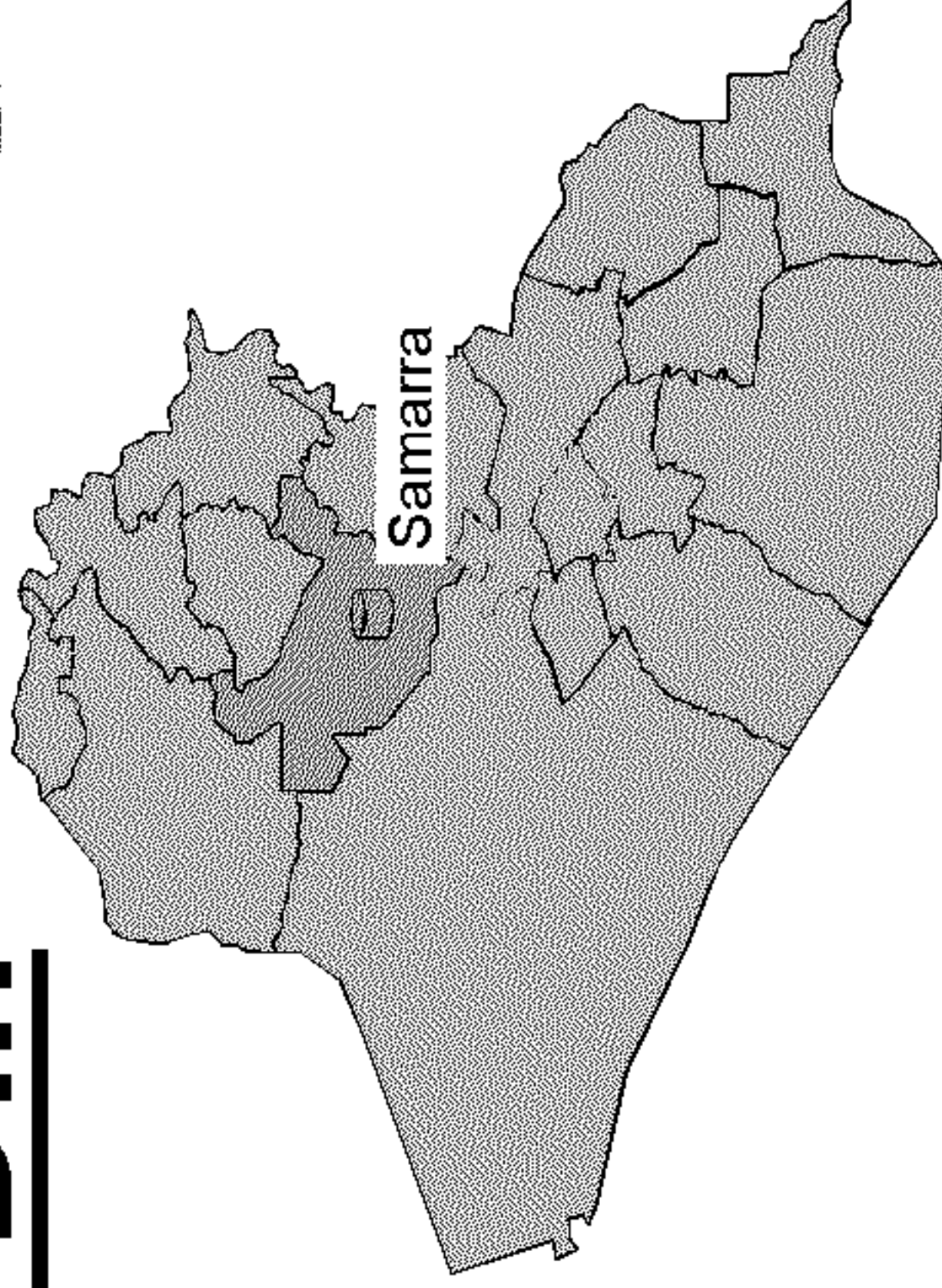
1/6/27 Police Stations





# Salah ah Din

DISTRICT HQs	OVERALL LEVEL
Ad Dawr	(b)(1)
Al Faris	
Al Sharqat	
Balad	
Bayji	
Samarra	
Tikrit	
Tuz	



SAMARRA DISTRICT HQs	AVERAGE
PERSONNEL	(b)(1)
TRAINING	
LEADERSHIP	
STATION EFFECTIVENESS	
FORCE PROTECTION	
FACILITIES / INFRASTRUCTURE	
EQUIPMENT	

**1/15/81 Police Stations**

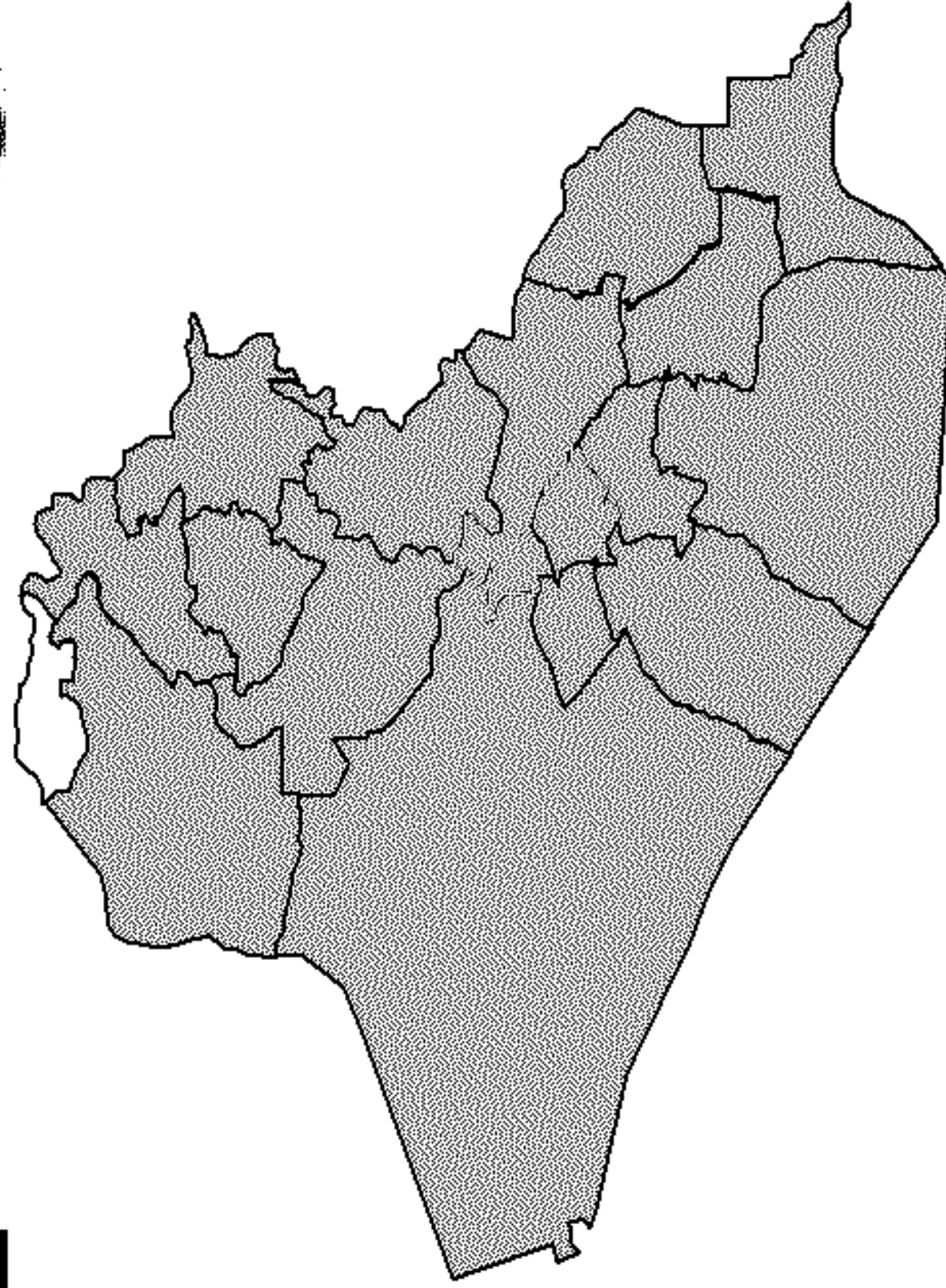
SALAH AH DIN PROVINCIAL HQs	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	







# Dahuk



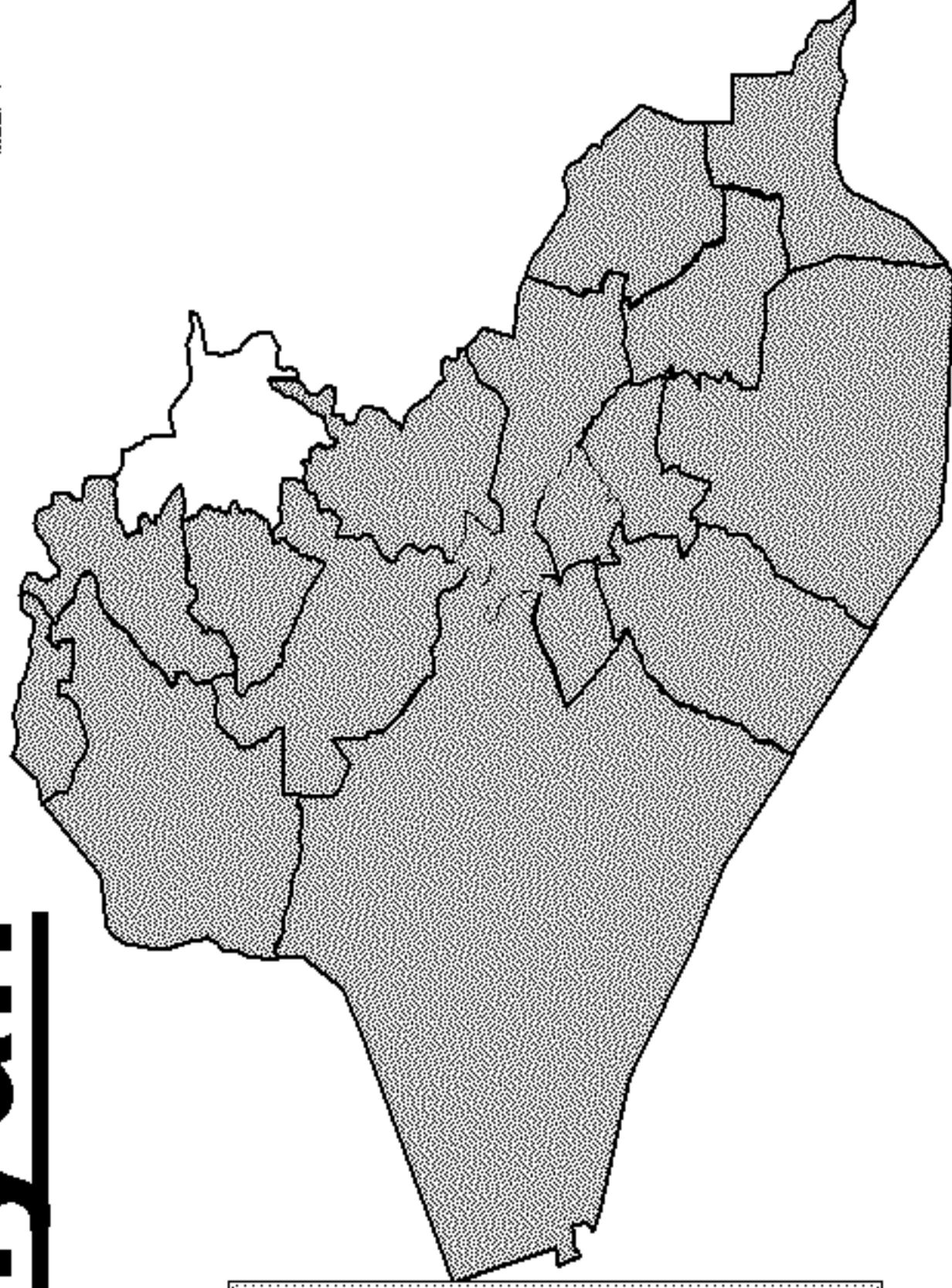
DISTRICT HQS	OVERALL LEVEL
Zakho	(b)(1)
Semel	
Shekhan	
Ahmedi	
Akre	
Dahuk	

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

46 Police Stations



# Sulaymaniyah



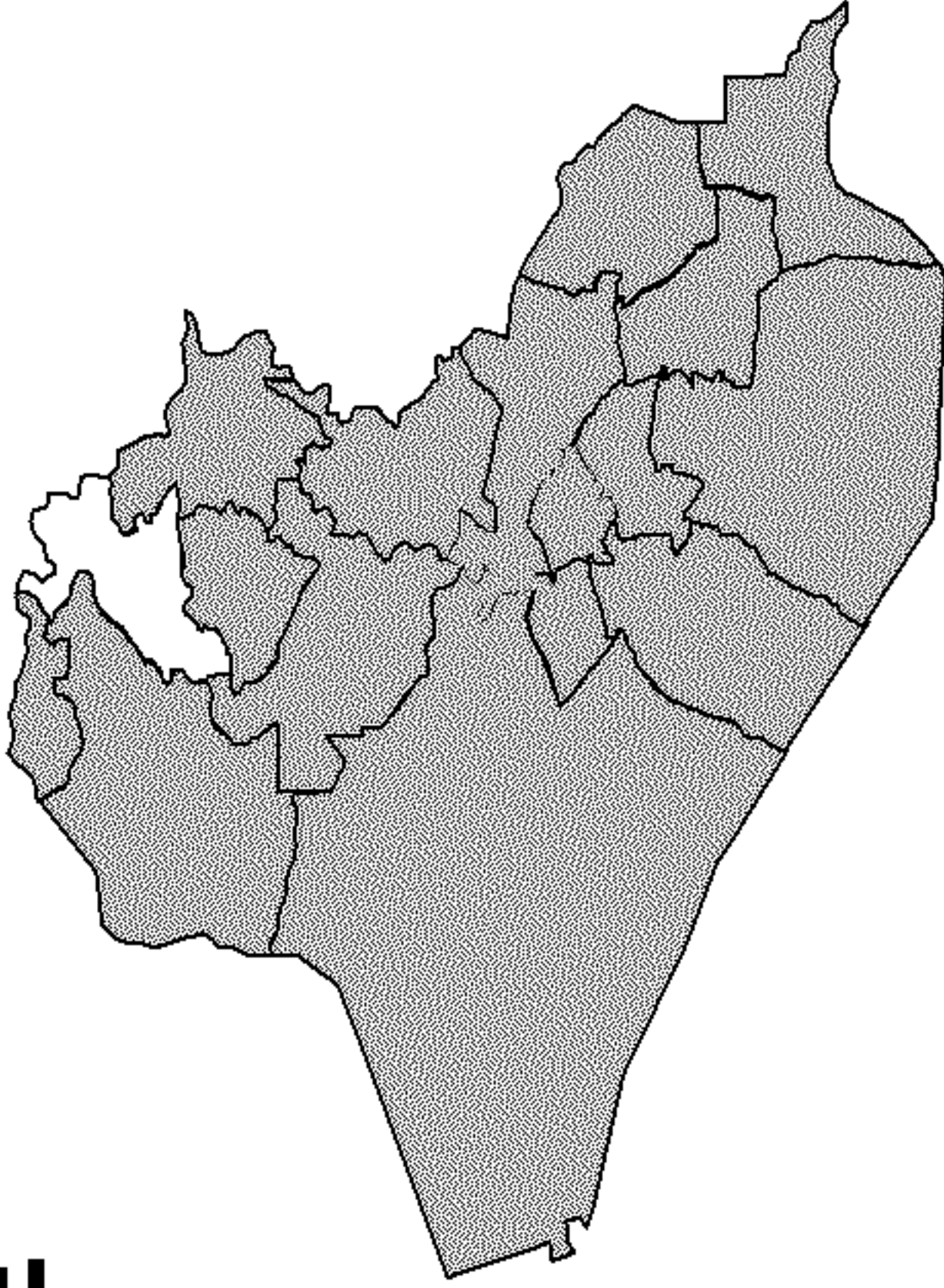
DISTRICT HQS	OVERALL LEVEL	DISTRICT HQS	OVERALL LEVEL
Chamchamal	(b)(1)	Penjwin	(b)(1)
Chawarta		Pshdar	
Darbankikhan		Ranya	
Dukan		Sarchnar	
Halabja		Sharazoor	
Kalar		Sulaymaniyah	
Koya			

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/14/83 Police Stations



# Irbil



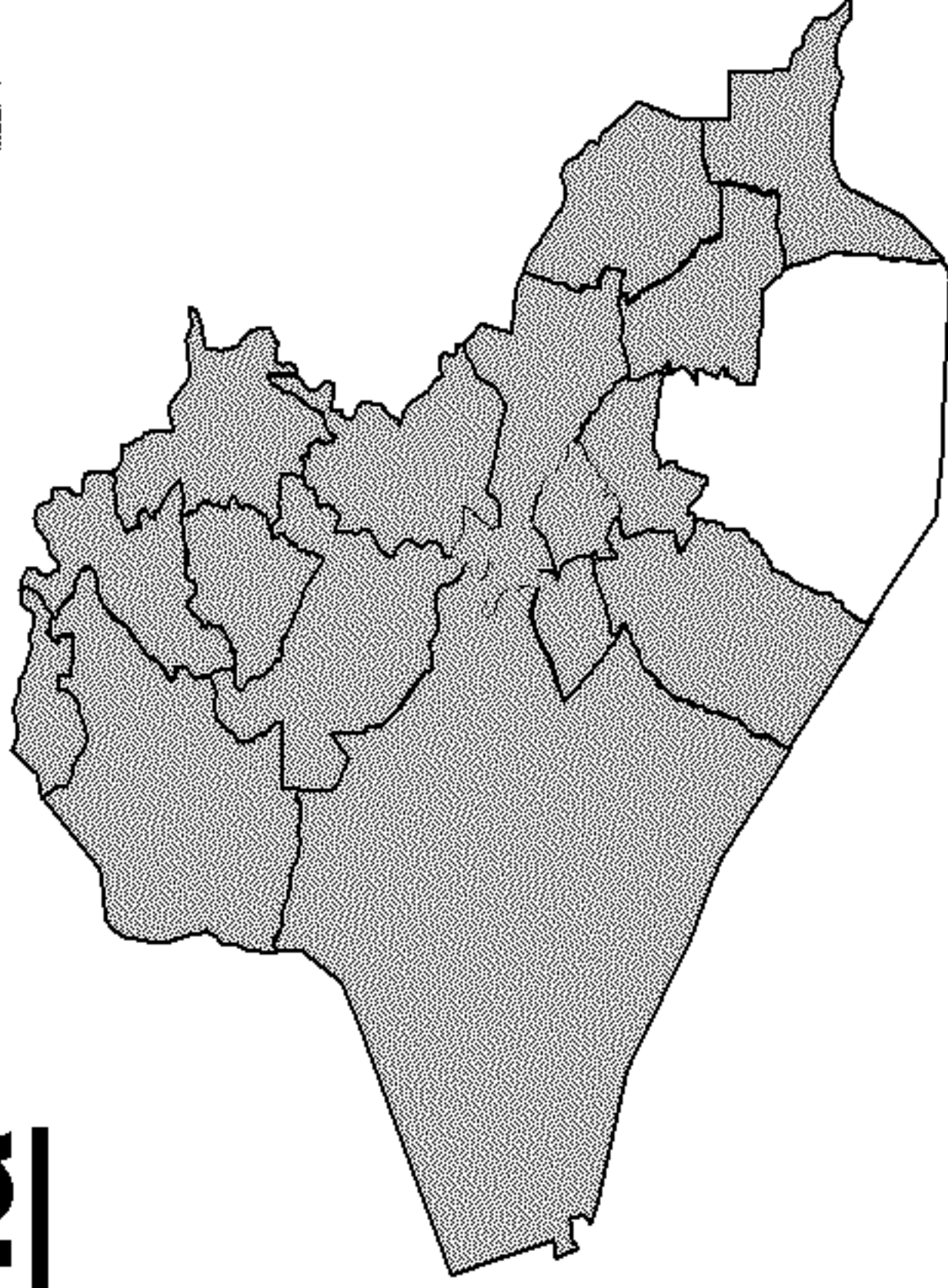
DISTRICT HQS	OVERALL LEVEL
Choman	(b)(1)
Dashtihawler	
Hawler East	
Erbil West	
Khabat	
Mergasor	
Shaqlawawa	
Soran City	

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

78 Police Stations



# Muthana



DISTRICT HQS	OVERALL LEVEL
Al Rumaytha	(b)(1)
Samawah	

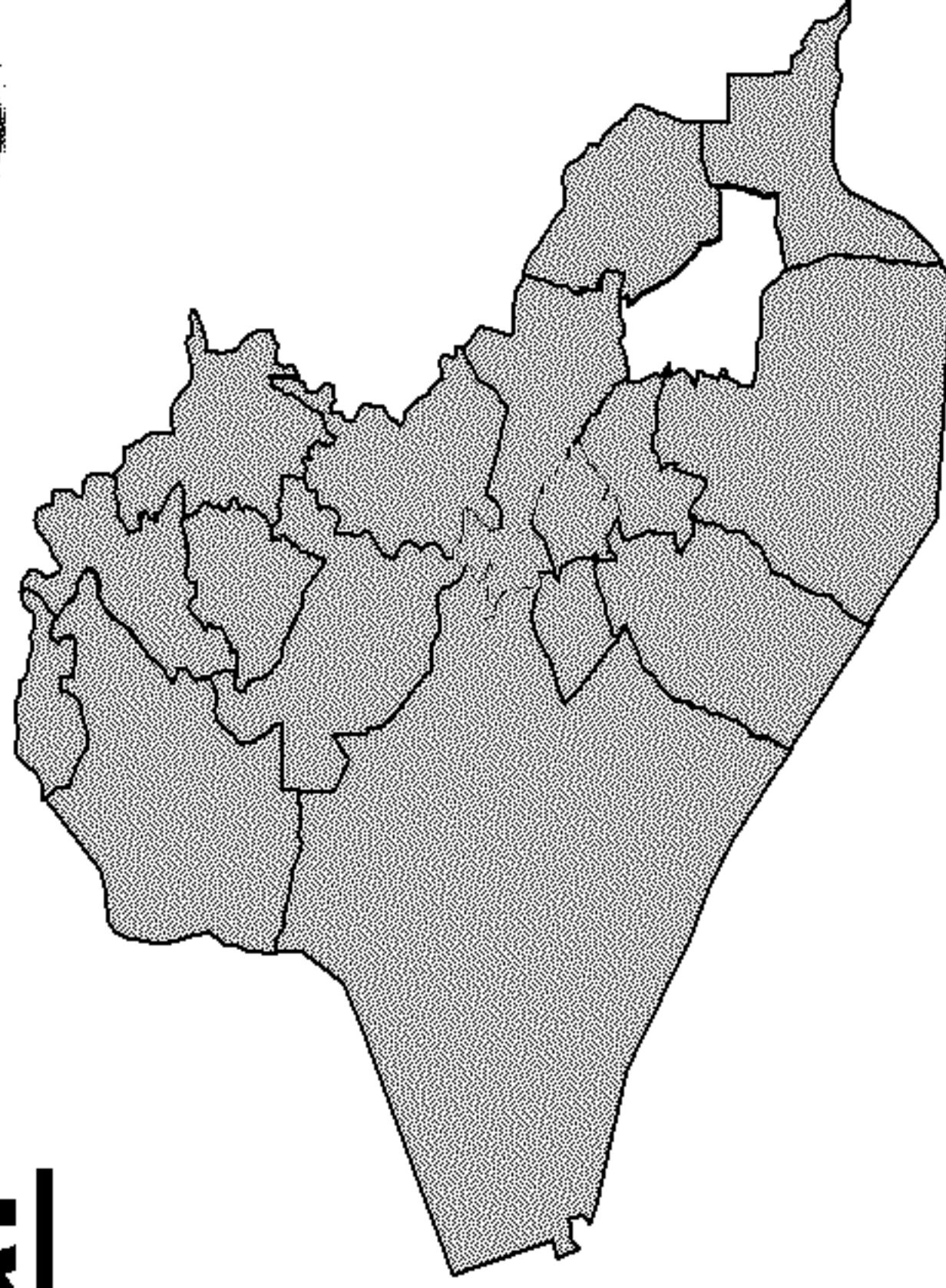
13 Police Stations

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	





# Dhi-Qar



DISTRICT HQS	OVERALL LEVEL
Al Rafai	(b)(1)
Al Sharta	(b)(1)
Nasariyah	(b)(1)
Suq Al Shuyukh	(b)(1)
Al Qathaa	(b)(1)
Al Cabayish	(b)(1)

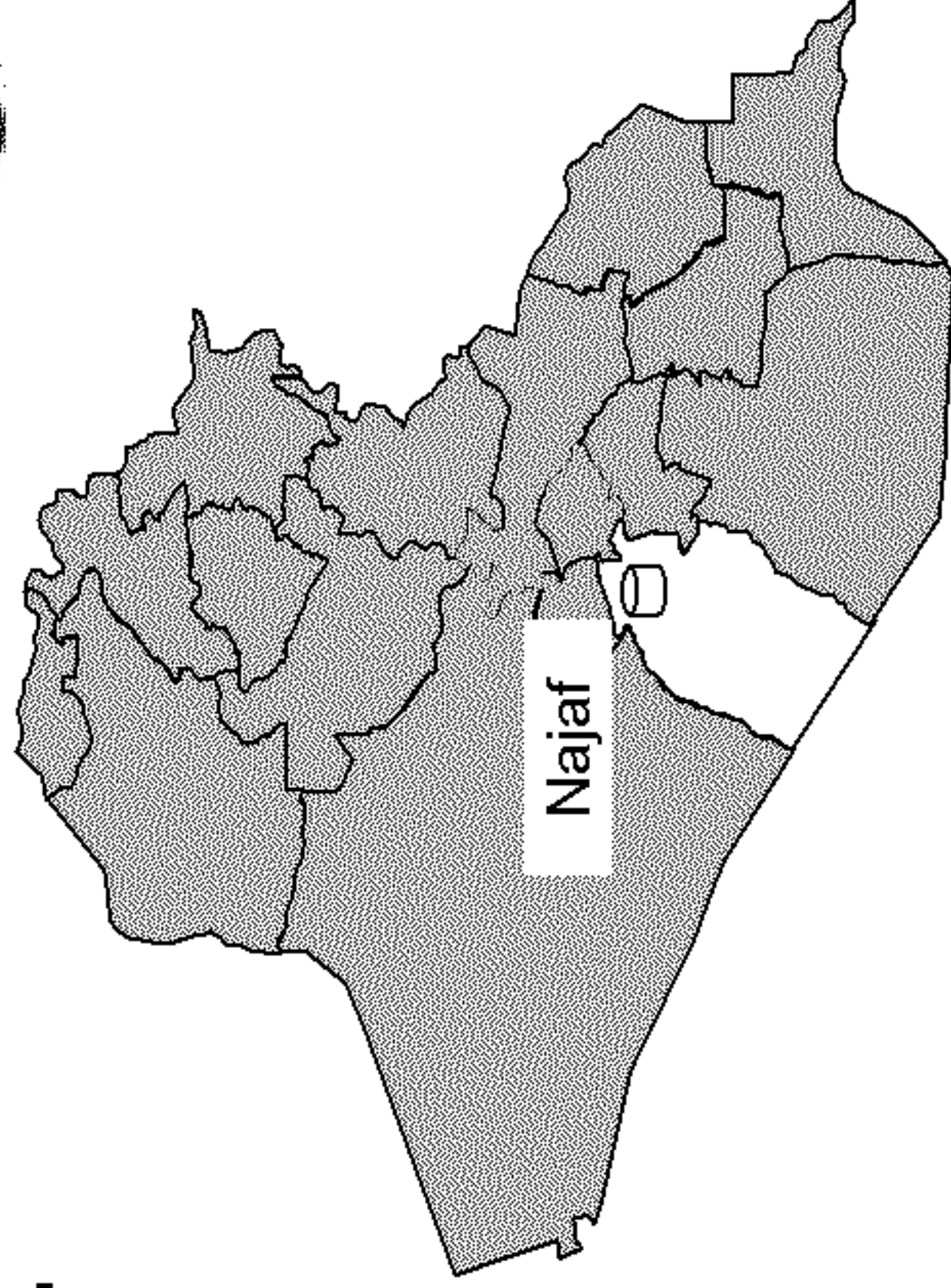
19 Police Stations

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	(b)(1)
TRAINING	(b)(1)
EQUIPMENT	(b)(1)
FACILITIES / INFRASTRUCTURE	(b)(1)
FORCE PROTECTION	(b)(1)
STATION EFFECTIVENESS	(b)(1)





# Najaf



DISTRICT HQS	OVERALL LEVEL
Balda	(b)(1)
Kufa	(b)(1)
Manathera	(b)(1)

1/6/23 Police Stations

NINEWAH PROVINCIAL HQS	AVERAGE
PERSONNEL	(b)(1)
LEADERSHIP	(b)(1)
TRAINING	(b)(1)
EQUIPMENT	(b)(1)
FACILITIES / INFRASTRUCTURE	(b)(1)
FORCE PROTECTION	(b)(1)
STATION EFFECTIVENESS	(b)(1)



# Provincial Objective Roll-up TRA

PROVINCE	Insurgency	Personnel	Leadership	Training	Equipment	Facilities	Force Protection	Effectiveness	Overall Objective
Anbar	(b)(1)								
Baghdad									
Babil									
Basra									
Dhi Qar									
Diyala									
Muthana									
Najaf									
Kirkuk									
Wasit									
Karbala									
Maysan									
Ninewah									
Qadisiyah									
Sal Al Din									
Irbil									
Dahuk									
Sulymaniyah									







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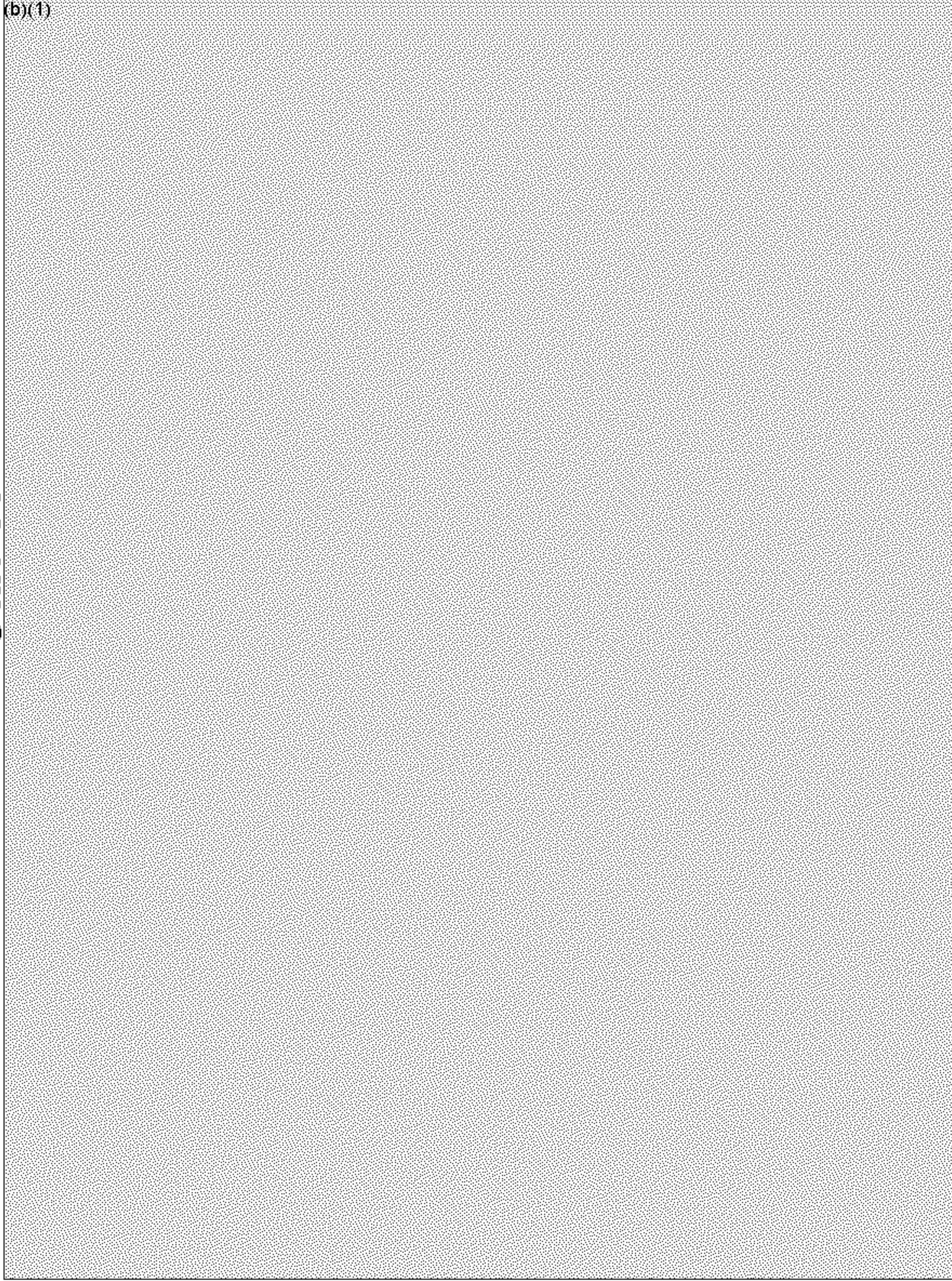
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# Projected Provincial TRA Levels

Jan 07

(b)(1)



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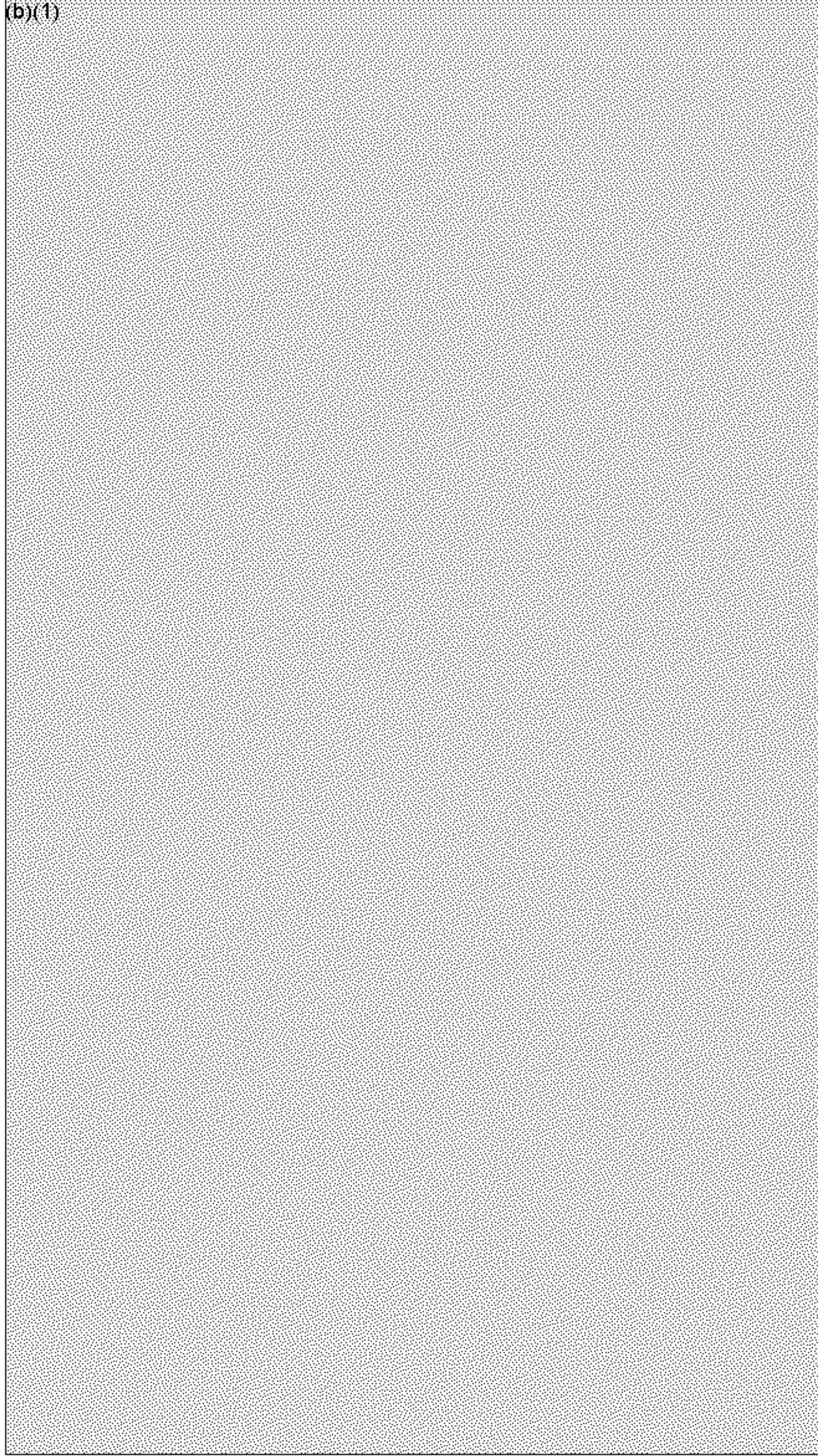
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# Projected Key Cities TRA Levels

DEC 06

(b)(1)



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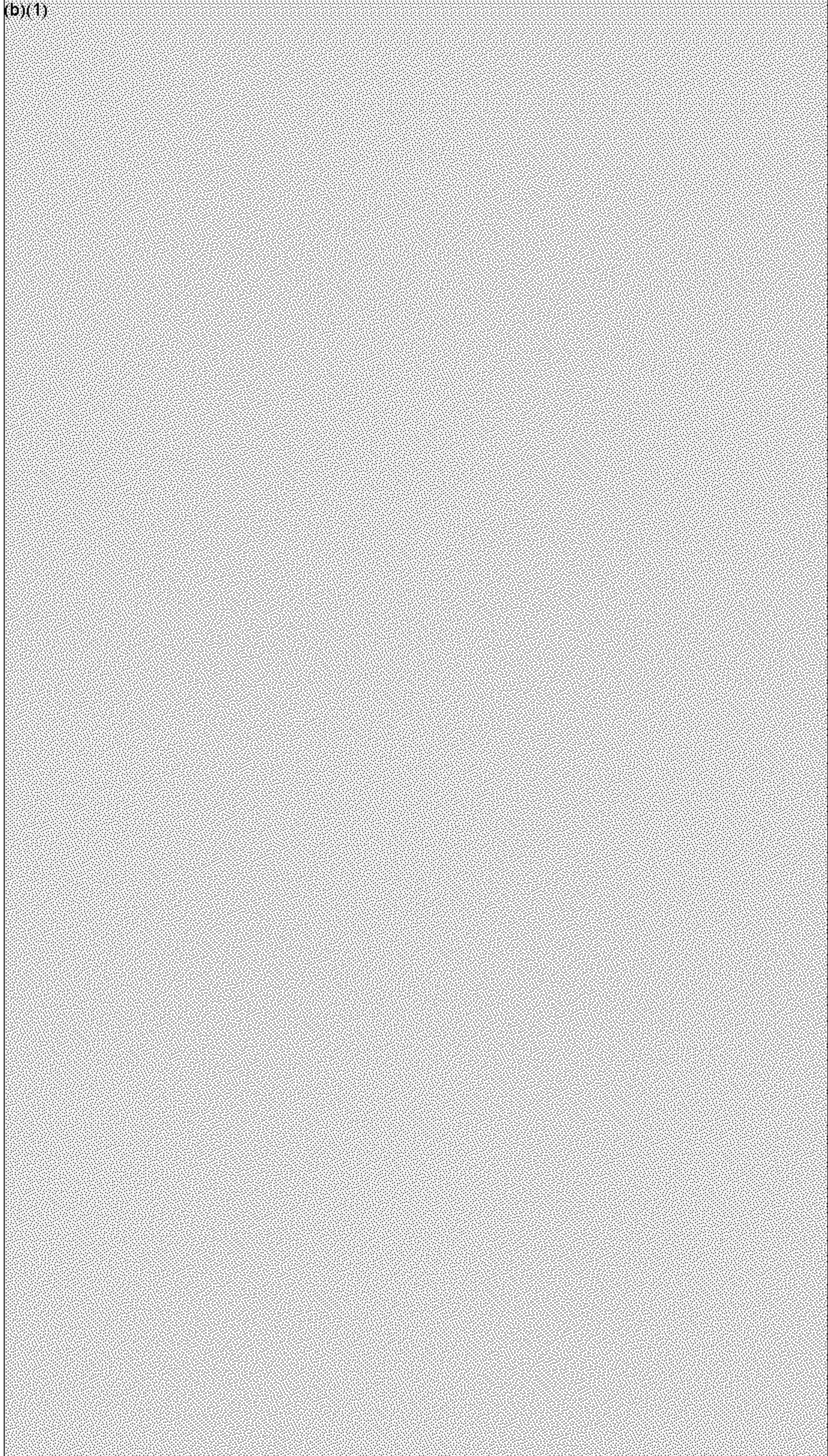
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1 NP FEB TRA

(b)(1)



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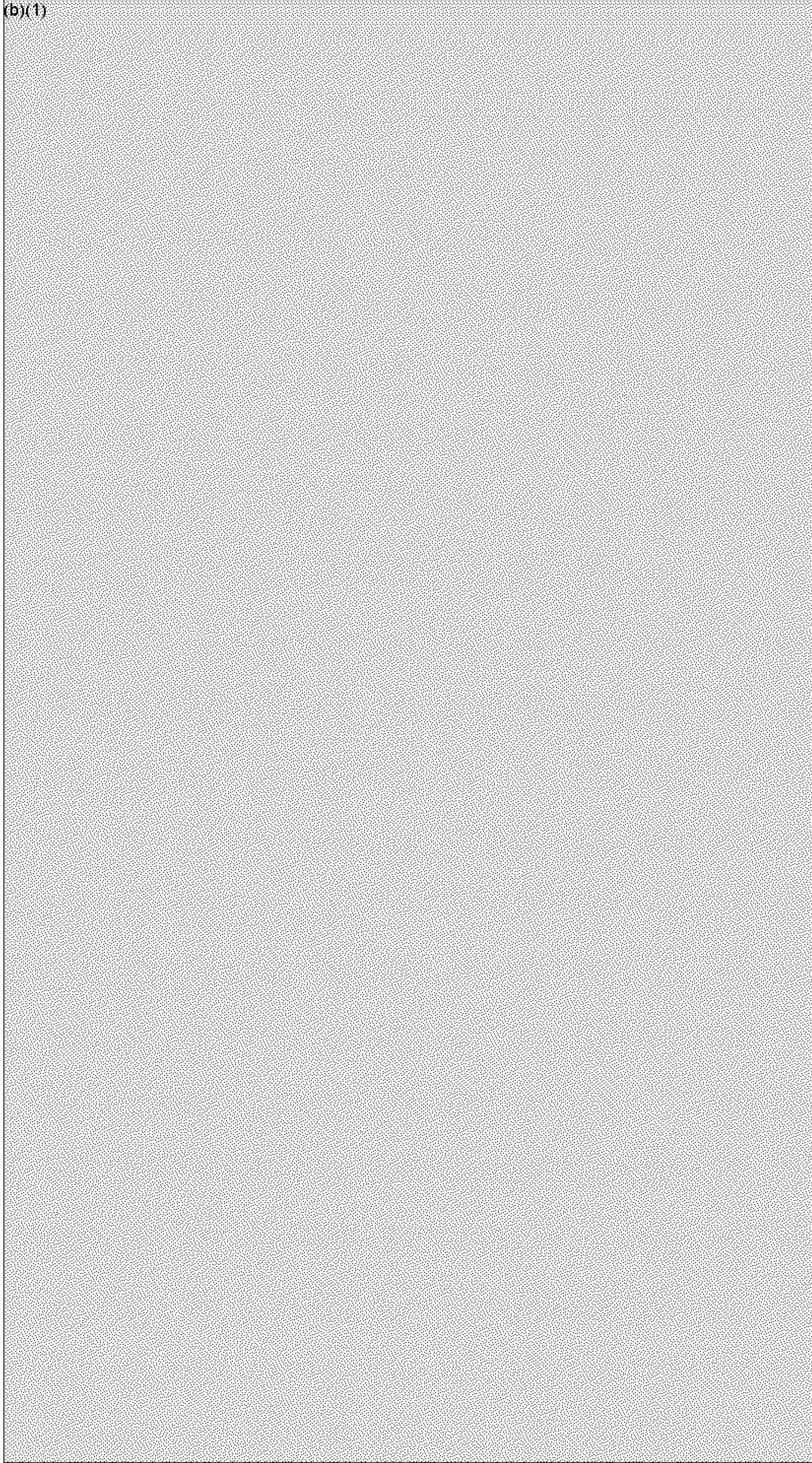
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~~SECRET // REL TO USA, MCFI, IRQ // MR~~

2 NP FEB TRA



(b)(1)

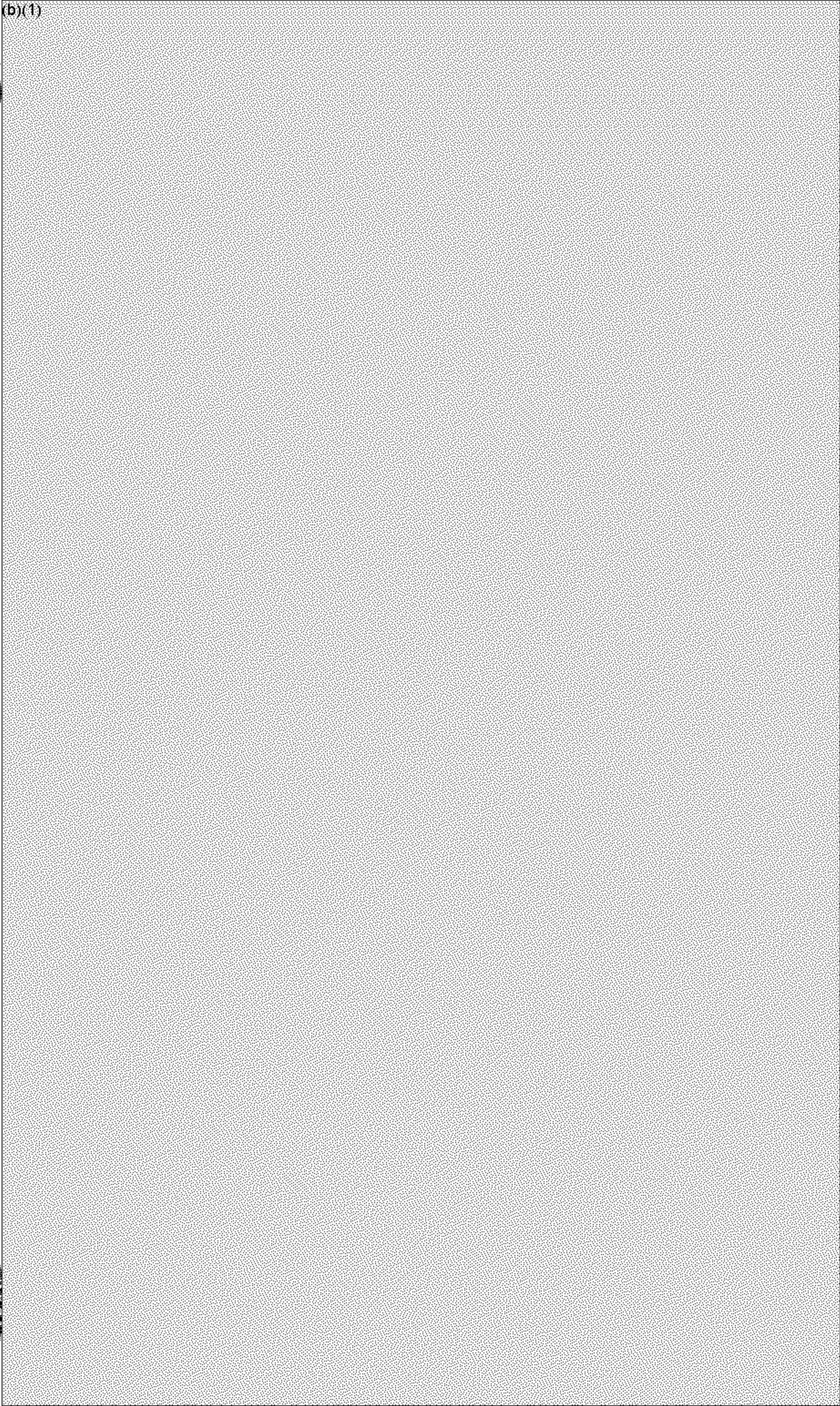


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~~SECRET//REL TO USA, MCFI, IRQ//MR~~

# Projected NP Divisions, Brigades and Battalions at TRA Level II



~~SECRET//REL TO USA, MCFI, IRQ//MR~~

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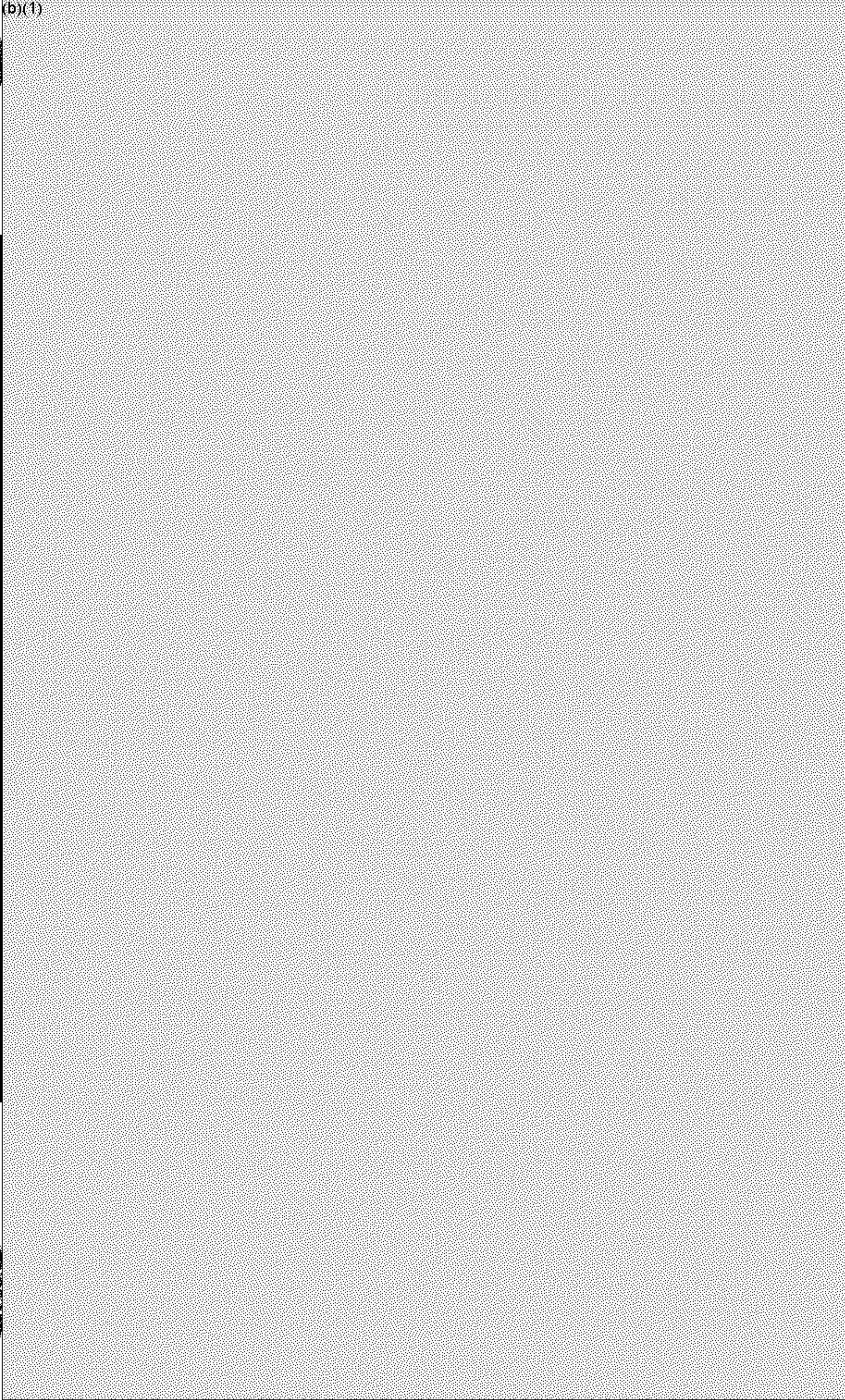
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# May 07 Projected Assessment of Border Enforcement (DBE & POE)

(b)(1)



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UNCLASSIFIED





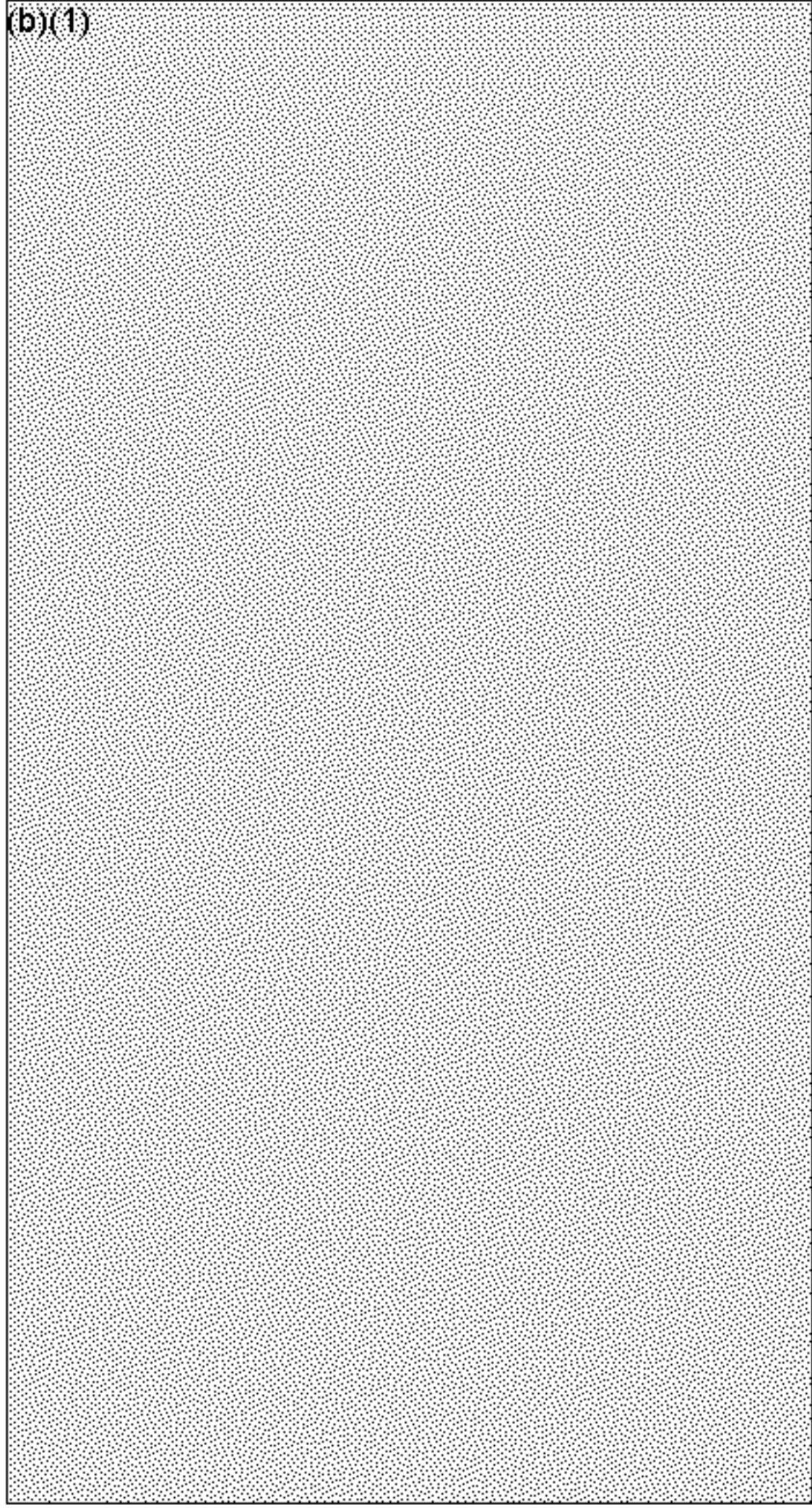


# IA TRA Level Definitions

- A Level 1 unit is capable of planning, executing, and sustaining counterinsurgency operations.**
- A Level 2 unit is capable of planning, executing, and sustaining counterinsurgency operations with ISF or coalition support.**
- A Level 3 unit is partially capable of conducting counterinsurgency operations in conjunction with coalition units.**
- A Level 4 unit is forming and/or incapable of conducting counterinsurgency operations.**



# IPS TRA Definitions



**TRA Level 1:**  
A level 1 police unit is fully capable of planning, executing and sustaining independent law enforcement operations

**TRA Level 2:**  
A level 2 police unit is capable of planning, executing and sustaining law enforcement operations with the support of Coalition Forces or ISF

**TRA Level 3:**  
A level 3 police unit is partially capable of planning, executing and sustaining law enforcement operations

**TRA Level 4:**  
A level 4 police unit is forming or incapable of planning, executing and sustaining law enforcement operations



# DBE TRA Levels

## Transition Readiness Assessment

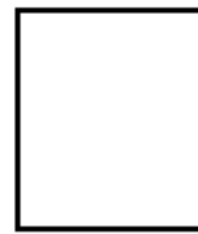
- A Level 1 DBE is fully capable of planning, executing, and sustaining independent border protection operations.
- A Level 2 DBE is capable of planning, executing, and sustaining border protection operations with coalition support.
- A Level 3 DBE is partially capable of conducting border protection operations in conjunction with coalition units.
- A Level 4 DBE is forming and/or incapable of border protection operations.



# IA TRA Level Definitions



**A Level 1 unit is capable of planning, executing, and sustaining counterinsurgency operations.**



**A Level 2 unit is capable of planning, executing, and sustaining counterinsurgency operations with ISF or coalition support.**



**A Level 3 unit is partially capable of conducting counterinsurgency operations in conjunction with coalition units.**



**A Level 4 unit is forming and/or incapable of conducting counterinsurgency operations.**



# IA Operational Effectiveness and Reliability

<b>Operational Effectiveness</b>				
<b>Ability to effectively plan, execute, and sustain operations</b>	Ineffective or Incapable	Requires extensive CF assistance	Requires minimal CF assistance	Capable of independent operations

<b>Reliability</b>				
<b>Reliability and willingness to execute missions to standard</b>	Unreliable and unwilling < 50% of missions	Semi-reliable 51-70% of missions	Consistently reliable 71-90% of missions	Totally dependable 91-100% of missions

**From:** (b)(6) Col (b)(6) (USMC)  
**Sent:** Tuesday, May 02, 2006 2:57 PM  
**To:** CCCG-CAG  
**Subject:** FW: CAG DC and London engagements (~~FOUO~~)  
**Classification:** ~~CONFIDENTIAL~~  
CAG for your SA.

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**From:** (b)(6) Col (b)(6) (USMC)  
**Sent:** Tuesday, May 02, 2006 3:36 PM  
**To:** (b)(6), COL (b)(6) (USA)  
**Subject:** CAG DC an engagements (~~FOUO~~)

**Classification:** ~~CONFIDENTIAL~~

(b)(6)

Input for the CDR as appropriate. This is a wrap up of CAG travels and research enroute to CFH this time.

Sir,

The attachment has bullets that summarize the CAG's networking research we did on the way to CFH this trip. I recommend you read the attachment, highlighted sections for emphasis.

I leave tomorrow AM for London and meetings at the IISS to include the Laranjani (Iranian NSC) debrief from (b)(6) I mentioned to you at "Joe's." I travel to Tampa after that for the AFEI Conference in St. Petersburg on the 9th. I am the moderator for the "What does the War fighter Need" panel after the COS's opening speech. CAG Advisory Group support at CFH with two analysts, plus Maj (b)(6) arrives Wed night. Have talked to (b)(6) and Master Chief about his indoc and fam. (b)(6) and I will discuss the new speech writers job description and duties.  
V/R, Gator

## **CAG DC and London Engagements, 17-20 April 2006**

### **1. DC Engagements**

NESA Center: Met with LTG (Ret) Barno and key staff.

Voice of America: Met w/Afghan VOA service to get an idea of how U.S. messages "play" in Afghanistan.

State Department Public Diplomacy office: Met with Karen Hughes' staff.

NSC:

Near East Bureau: Met with (b)(6), Near East office.

Economic Bureau: Met with (b)(6) and Staff

USAID: Met with Office of Democracy and Governance.

Brookings: Ken Pollack/Michael O'Hanlon

Johns Hopkins SAIS: Dr. Sanam Vakil, Iranian-born scholar

Washington Institute for Near East Policy: Patrick Clawson, scholar of Iran, and Mehdi Khalaji, former Qom Iranian cleric.

### **2. London engagements**

UK Ministry of Defence, Strat Plans directorate (Their CAG)

Chatham House: Met with director and senior staff.

IISS: Met with (b)(6) and staff

(b)(1)1.4b, (b)(1)1.4d

(b)(1)1.4b, (b)(1)1.4d



DC and London  
Engagements--sho..

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# CJTF-76

## GEN (R) McCaffrey

19 February 2007

Portion(s) declassified by:  
Patrick C. Dedham, LTC, USA, CJTF-82,  
Director CJ6, 2 February 2008

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

**THE OVERALL CLASSIFICATION OF THIS BRIEF IS  
~~SECRET//REL TO USA, AUS, CAN, GBR //MR~~**





# Agenda

- **CJTF-76 Mission**
- **Battlespace Comparison**
- **Disposition of Forces**
- **Enemy Situation**
- **Border Focus**
- **COIN Model**
- **Research/Development Focus**
- **Way Ahead**



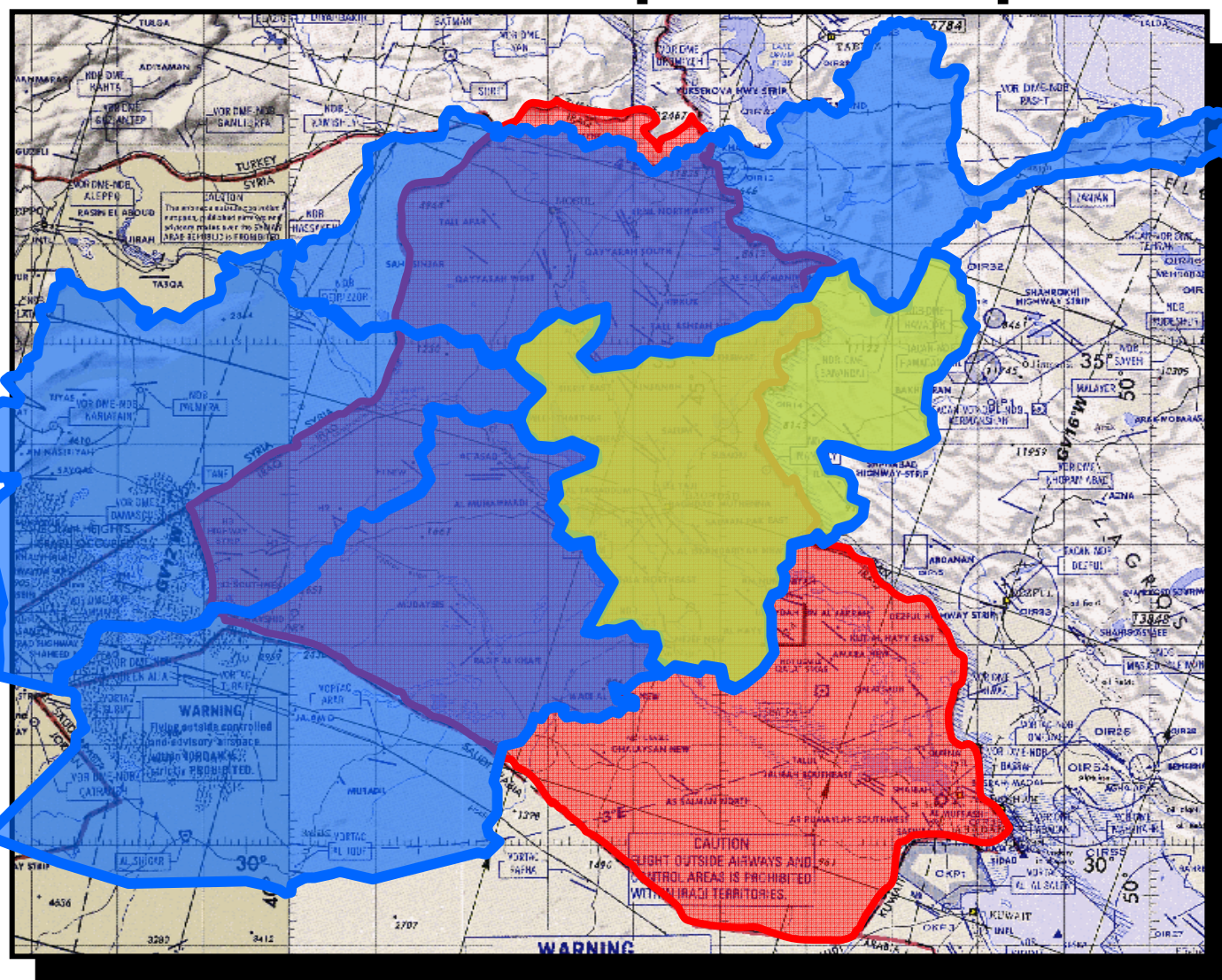


# CJTF-76 Mission

**In conjunction with the Islamic Republic of Afghanistan (IRoA), joint, interagency, and multinational forces, Regional Command East (RC-East) conducts full spectrum operations to defeat insurgent forces in RC-East, facilitates the further development of Afghanistan National Security Forces (ANSF) and supports stability operations in order to assist the IRoA in extending its authority and influence, which contributes to security and regional stability.**



# Battlespace Comparison



## IRAQ

- Size – 432,162 sq km
- Pop. – 26,783,383 people
- Economy dominated by the oil sector
- Comparatively developed transportation and information infrastructure

**TOTAL US AND COALITION FORCES**  
~182,500

## AFGHANISTAN

- Size – 647,500 sq km
- Pop. – 31,056,947 people
- Land locked
- Agrarian economy
- Lacks transportation and information infrastructure
- Restrictive terrain

**TOTAL US AND COALITION FORCES**  
~35,500

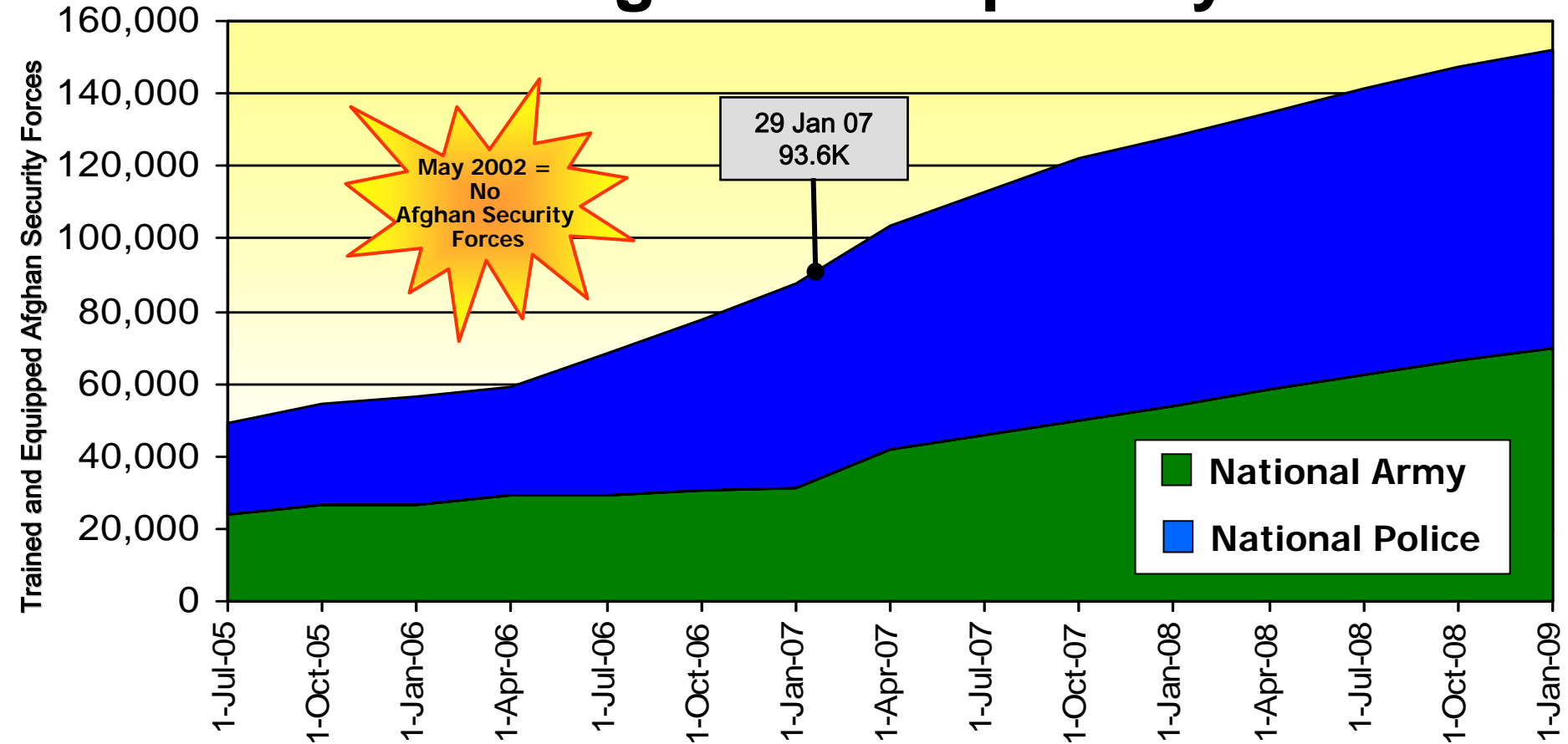
**RC-East equates to the size of the state of South Carolina**

Page 5 redacted for the following reason:

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(b)(1)1.4a, 4b, 4d



# Building ANSF Capability



## Key Points

- ~130,000 within 12-months (~80,000 ANA, ~50,000 ANP)
- ANA – an institution of national pride
- ANP – positive progress and development
- Way Ahead – continued partnership and combined operations

1. Afghan National Army includes Ministry of Defense/GS, Sustaining Institutions, Intermediate Commands, ANA Combat Forces, and Afghan Air Corps

2. Afghan National Police includes Ministry of Interior, Sustaining Institutions, Uniformed Police, ANAP, ANPOP, Border Police, Counter Narcotics Police, CID, Customs Police, and Counter Terrorism Police

Pages 7 through 12 redacted for the following reasons:

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(b)(1)1.4a, 4b, 4g

(b)(6), (b)(3)

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# CJTF-76 Pakistan Engagement



**End State: Mutual trust and respect, a common communication architecture increasing interoperability and capability, and an understanding of the border fight by all parties**

## **Occurs on Multiple levels:**

- **Tripartite Commission - ISAF**
- **Border Security Subcommittee Meeting (BSSM) – CJTF-76**
- **Border Flag Meetings – BCTs**



**Liaisons Officers – An invaluable asset**

## **Key Issues:**

- **Common operational picture**
- **Operational / Tactical Communications**

## **Recent Developments / Way Ahead**

- **Joint ISAF/PAKMIL Investigation**
- **Proposed Joint ISAF/PAKMIL Border Survey**



# COIN Model in Afghanistan

## **Clear**: Separate the Insurgents from the Populace

- ANSF participation at all levels
- Kill or capture enemy; disrupt enemy C2
- Control district centers



## **Hold**: Establish IRoA Government as a Permanent Presence

- ANSF effectively at provincial and district Level
- Tribal participation within IRoA Government



## **Build**: Demonstrate Benefits of IRoA

- Sustain reconstruction and development
- Expand Government capabilities



# CMO Assessment



- Government Achievements
  - Successful elections
  - Development planning
  - Tribal integration
- Governmental Challenges:
  - Budgetary shortfalls
  - Central Government interference
  - ANP professionalism
  - Political implications if they step down
- Most successful Governors in RC-East:
  - Gov. Pathan of Ghazni
  - Gov. Khpalwak of Paktika
  - Gov. Jamal of Khowst

# Commanders' Emergency Response Program (CERP)



- The CERP is designed to enable commanders to respond to urgent humanitarian relief and reconstruction requirements that will immediately assist the indigenous population
- CERP projects are executed through certified Project Purchasing Agents and Pay Agents
- Budget
  - FY06: \$82M
  - FY07: \$161M; additional \$145M requested
- CERP Priorities
  - ANSF Infrastructure
  - Civil Infrastructure (roads, power, water)
  - Other government infrastructure (schools)



# Way Ahead

## • SECURITY

- Enemy defeated in selected areas
- ANSF maintains control
- Border secure

## • GOVERNANCE

- Government influence expanded
- Apprehend and detain criminals
- Basic services provided



## • DEVELOPMENT

- Lines of communication extended
- Continued ANSF growth
- Economy expanded

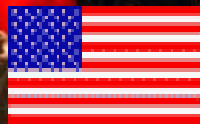
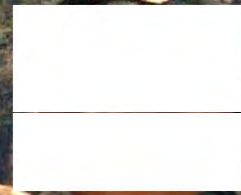
## • STRATEGIC COMMUNICATIONS

- Favorable perception
- PAKMIL relationships expanded



# *Discussion*

*All The Way!*



CCG-CAG

Document approved for release  
by U.S. Central Command. See  
FOIA Case #07-0222

15 June 2005

MEMORANDUM THRU CG XO

FOR General Abizaid

SUBJECT: IFPA Conference Summary

1. Purpose: To provide the CG with a main participant synopsis of the three panel discussions of the CENTCOM sponsored, IFPA run, 26 May Conference titled, "Opportunities and Challenges in U.S. Middle East Policy."
2. CAG developed the conference format and questions which guided and stimulated discussion among the panelists and audience. ADM Moeller served as the senior CENTCOM representative and co-hosted the conference with Dr. Jacquelyn Davis of IFPA. His questions to the conference attendees and their responses are also enclosed.
3. Conference General Themes and Comments (compiled by J5 and CAG):

(b)(5)

(b)(5)

4. We held three sessions, with the kick off speakers starting the discussion, followed by insights and commentary by conference participants.

**Session 1's main discussion points: The Bush Administration's grand strategy, regional security, and stability planning for the Middle East after Iraq's elections.**

Kick off speakers were Richard Perle (AEI), Danielle Pletka (AEI), and Henry D. Sokolski, (NPEC).

**Perle's main points:**

- The situations we're addressing today are linked. Can't solve Iraq without progress in Iran and Syria, and money still flows from Saudi Arabia.
- Expectations are high. The President has embraced democracy for the region and has repeated this goal frequently, identifying this goal specifically with democratic movements in Iran. This has an effect in the region.

**Iraq**

- In Iraq, we are finally on the right side of solving a problem partly of our own making. Self government for Iraq is good and the extended occupation was a tragic mistake. We could and should have turned things over to the Iraqi's quicker. We didn't trust them. The people that returned to Iraq (Chalabi, etc.) were alleged to have "no credibility" in Iraq, but now they have been elected and are running the country.
- Security and reconstruction are key. Reconstruction is struggling due to lack of security. We must avoid thinking only ex-Baathists can run security. Former Baathists are not very competent, that is a myth. The CIA favors using old Baathist intel establishment and this is a mistake.

**Iran**

- Iran has a miserably unpopular regime. Regime change is possible but won't happen automatically. I spoke with a student leader on phone yesterday; I don't know how

successful they can be, but we can and should support them. Expectations among these groups are that we will help them.

- It is hard to overstate the unpopularity of the Iranian government. Clerics are shunned in public, thought of as corrupt. We can do a great deal to support opposition, such as more external broadcasting into the country and finding ways to help Iranians communicate with one another.
- We need to be careful how much we focus on WMD. Just dealing with WMD gives the impression that if WMD is solved, then all will be good in US-Iran relations. That's not true, regime change is best way to solve WMD.

#### Syria/KSA

- In Syria, **Assad is no more a reformer than he is forced to be**. He was shocked by popular reaction in Lebanon. Events in Lebanon were supported by events in Afghanistan, Iraq and U.S. presence in region. Syrian opposition exists, both inside and outside the country.
- Saudi Arabia continues to provide huge funding for the extremists globally. They are building mosques staffed by extremists all over the world. Through these actions, they have done a disservice to themselves and to the world. We should be careful to acknowledge that to the extent they are doing things now which help in the GWOT, it is only because the Saudis themselves feel more openly in danger.
- We need to be careful who we think of as moderate in the Islamic world. The Saudis used to be typical moderates in the U.S. discussion.
- The Bush administration lacks a grand strategy. Coherent strategy is frustrated by a lack of cohesion in U.S. government departments. There are large differences between State, DOD, CIA and NSC. **Elements of strategy exist, in part based on the president's own instincts and goals, but these have not yet been woven into a cohesive whole.** Condi Rice is doing a great job and moving in the right direction. Now that she is at State, interagency differences are diminished. If the grand strategy ends up reflecting the Bush vision against terrorism, we will be doing the right thing.

#### Sokolski

- We (Republicans) make sharp distinctions about friends and enemies. The problem is, friends and enemies change. We need a more sophisticated approach to dealing with global and regional proliferation problems.
- How we handle the spread of WMD is central to how we deal with the Gulf, Middle East and SW Asia. Focus on Iran is very important, but risks becoming a repeat of North Korea in the 1990s. **Unfortunately, there is a severe bifurcation in policy on Iran – the debate is starkly between whether Iran should be bombed or coddled.**
- The DOS legal team and Iranian Foreign Ministry agree on a lot. It is dangerous what they agree on. They both agree a country in compliance with the NPT can come right up to the edge of building nuclear weapons. This is a misreading of the rules. Right now, both sides agree on what is safeguardable. They say if a site is monitored, we can prevent its switch to weapons. This is not true; if true we would let them have full nuclear fuel cycle. Plants can be turned over to weapons production overnight, materials can be turned into weapons even quicker. Nuclear material that loses its accountability can be easily misused.
- Iranians have pushed these points of agreement and the US has kept quiet and changed the subject to compliance. Republicans have focused on compliance better than others in the past. Past administrations have bent rules to keep people happy.

- If nuclear weapons spread, we may be pushed out of the Middle East because our friends may move to get WMD. Or the Iranians may pressure our allies to cut off U.S. access to their territory.
- We have not recognized the need to get back to the rules. We need to isolate and make an example of North Korea and Iran as violators and avoid treating them as equals. Republicans need restraint in spreading civil nuclear capabilities.

#### Binnendijk

- I agree on goals with Iran. U.S. involvement may not help, even though U.S. is popular. **We should use power of non-violent resistance, as in Georgia and Ukraine recently and longer ago in East Europe. Iran is ready for that type of operation; it needs to have no U.S. fingerprints though.** Non-violent resistance may take a while, but the nuclear program is moving rapidly. If this pushes the U.S. to take action that may unify Iran and harm opposition.
- U.S. relations with allies are going well. We have solid agreement on Syria and Lebanon. We are also coordinating policy on negotiations with Iran. I'm skeptical how far negotiation can go, but at least we are together with our allies. We should see how far the alliance can go in the negotiations with Iran together.
- **In the current environment, potential for real progress on the MEPP exists. Even just a Gaza withdrawal will allow for progress and movement in the right direction. We need to take such progress and turn it into public diplomacy success to show the US is working toward peace.**
- We must be clear about the differences between buying time, pushing for behavior change, and pushing for regime change.
- We cannot allow others to follow the path of Iran or North Korea. The EU-3 think agreeing to nearly everything Iran wants is better than allowing a single major disagreement to end talks. We need to make it clear we aren't picking on one country, but we are enforcing rules globally. The French are actually doing this, saying rules should be followed everywhere. **Again, we cannot let Iran become a model for others as to how to successfully proliferate.**

#### Pletka

- Democracy is not a cookie cutter and the word is used liberally, but it is only shorthand for a whole collection of reforms. **Democracy is shorthand for representative government and political and economic reform.**
- Iran could willingly open and democratize under the mullahs, but realistically that would never happen because the theocrats know it would lead to their demise.
- On nonproliferation, we care less about nuclear weapons than about the countries that possess them because although democratic states may have nuclear weapons and we want to hew a tough line, at same time we all recognize those states (Israel and India) aren't proliferators and won't use nuclear weapons in a first strike. They are responsible caretakers.
- Finally, if given the choice, the Iranian (Persian) people may well opt for nuclear weapons no matter the costs; why should an ancient and historic civilization like Persia not have nuclear weapons, if India and China do? They may well ask, "Why is a free and democratic Iran not a responsible nuclear steward if Pakistan is accepted as such by default?"

**Session 2's main discussion points: Iran and Syria: Assessing capabilities, intentions, and the prospects for new relationships with the United States.**

Kick off speakers were Ken Pollack (Brookings), and Marius Deeb (John Hopkins- SAIS).

**Pollack**

- I'm going to focus on where Iran is going. We know Iran has a vast terrorist network, wants nuclear weapons and its conventional force is "garbage" but perhaps improving in some areas.
- Most importantly, Iran isn't monolithic, it is deeply fragmented. It's unclear in what policy direction Iran will go; it's a mistake to think of Iran as a unified actor.
- **The Iranian regime faces five obstacles. First is its economy.** The economy is a huge long term problem. Short term Iran has high oil revenue and investment from China and other countries, like India. Iranian economists realize they need more than the foreign oil investment, though.
- **The second obstacle is public opinion.** Most Iranians dislike the regime and this dislike stems from the huge economic problems creating unemployment and inflation.
- **Third is ideology.** The regime is ideological and was founded on a particular concept of how to govern and how to relate to the outside world. It is difficult for many in the Iranian ruling class to break with this ideology even though they see it is not working. Ideology is the source of legitimacy and cannot be abandoned without people asking why the Mullahs are ruling.
- **Fourth, Iran faces growing problems with the West.** Iran needs to find out if the EU-3 will stand up in the crunch. Iran is under more pressure from the Europeans than ever before.
- **Fifth, is the transformation of Iran's security environment.** It has changed a lot in just the last five year with the removal of the Taliban and Saddam and introduction of US troops to Iraq and Afghanistan. **The situation Iran faces with its transformed security environment is similar to the US situation in 1991.** We recognized the change in 1991 and instituted a comprehensive debate on how we should change US policy and strategy as a result. Iranians are having such a debate implicitly and piecemeal. This form of debate complicates things. Debates are disconnected and about different policy issues, but are all interlinked.
- **Beyond these obstacles is the issue of domestic politics.** There is interplay between the external policy of other states and the internal situation in Iran. The external can be a stimulus to the internal.
- There has been a split in Iran since the fall of Shah. This is currently shown in the slate of presidential candidates. There is a full slate from hardliners to pragmatists and reformers. The slate doesn't represent all people, but it has an enormous range. People thought the slate would be Khamenei's candidate and some long shots. The slate was far better than that. The slate will probably change before the election with some people being forced/pressured to drop out.
- Khamenei has emerged as very powerful, not Khomeini status, but Khamenei is comfortable with his power and believes he can dominate no matter who wins the presidential election. Today, whatever Khamenei decides will ultimately win the day. But it is very unclear what he wants to do. He used to seem like a pragmatist, but once he was appointed Supreme Leader he moved to a harder line. He protects himself against

hardliners because if he is thrown out of office it won't be by reformers or moderates, but rather by the theocratic ideologues.

#### Iran and the Future

- **Three possible policies can occur.** The first two are dependant on the Europeans. As long as the Europeans show backbone, that creates a problem for Iran.
- **The first possible policy is Iran doing the right thing and cooperating with the West (i.e., "pulling a Libya") to some degree. This is a real possibility.** I agree that if you put to the Iranian people the choice between nuclear weapons or economic prosperity, they will probably overwhelmingly choose the latter. In the past, Khamenei has been able to avoid making this choice because the Europeans have been feckless. The EU-3 may force this decision, assuming they remain resolute, although this is not guaranteed. If the Europeans hang tough it is more likely the Iranians will chose the economy over nuclear weapons.
- **The second possible policy is Iran not backing down.** Iran may decide they will grin and bear the sanctions that have been threatened. This will be tough for Iran because old Iranian allies are gone; Sudan and Libya won't support Iran anymore. Syria and the Palestinian's support are a question. Iran in this case would likely look desperately to China for economic, political and military leverage, but it seems unlikely that China will carry water for Iran.
- **The last policy option assumes the Europeans cave. Khamenei will be very relieved because he will have avoided the tough choice between the economy and nuclear program.** In this scenario, Iran's problems will not have been solved, and the five obstacles will mostly remain. They will win time, though. This scenario would result in effectively the current policy choice, but Iran can continue to go slow. It can wait to see how events unfold in Iraq and Afghanistan. It also will not need to push against sanctions, and can move forward on its nuclear program.

#### Deeb

- Syria defines itself as a regional actor. It has two distinct dimensions: pan-Arabism and militant Shiaism. Hafez Assad took power in the name of the pan-Arab Baathist ideal in order to appeal to the Arab majority (Sunnis).
- **But relations between Syria and Iran are stronger than any strategic alliance because they have religion in common.** The close relationship with Iran allows Syria to move between militant Shiaism and pan-Arab militarism.
- Syria and Iran share many similar policies. Syria and Iran have the same agenda in Lebanon. Hezbollah was always a joint venture. But Syria does leave open the chance for a MEPP, Iran does not.
- Terrorism is now an integral part of the Assad regime. **The notion that Assad will give up terrorism is a mirage.**
- **Iraq gives Syria opportunities.** US is battling Sunni insurgency supported by Syria, but which Syria ultimately wants to see lose. **Militant Shiites will prevail in Iraq once the US leaves, they may even be prevailing now. Syria quietly wanted the US to go to war in Iraq to bleed the Sunnis.** Syria allows insurgents to operate from its territory, yes, but ultimately Syria favors militant Shiites. But by supporting Sunni insurgents, Assad earns legitimacy in pan-Arab circles. After withdrawal from Lebanon, militant Shiaism is now more important to Syria. Syria has not lost Lebanon totally, it is still playing "the game" there through surrogates and proxies.

- **Best scenario for Assad is to implement only economic reforms.** Political reforms will end his regime, so that is unacceptable to him. **The maximum he will permit is to allow political opponents to speak.**
- Syria's WMD is terrorism even though it has chemical weapons. Nuclear weapons would be useless against Israel. **Iran and Syria both will not give up terrorism. They both thrive on conflict.** By being in favor of conflict they stay in power because they are unpopular and can deflect attention from their domestic failings.
- Syria wants to rid Middle East of US presence. The idea that either the Iranian or Syrian regime will change behavior is unlikely and it definitely won't happen in Syria. Contrary to most opinion, Assad is experienced. He was trained by his father for 6 years. He follows his father's pattern. The assassination of Hariri was in his father's pattern.
- **The worst scenario for US is prolonged insurgency in Iraq. Regardless, Syria and Iran will eventually win, once the US eventually leaves.**

**Session 3's main discussion points: Implication for U.S. Security Planning and Interagency Collaboration**

Kick off speaker was the Honorable Doug Feith (DoD), followed later by Mike Eisenstadt.

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#### Eisenstadt

- On democracy promotion, it's an ideal goal, but unrealistic to expect political considerations will be absent. So a country-neutral approach may be difficult. Pressure will be placed on different places in different amounts. Democracy will be a stick against enemies and we will tread lightly with allies and partners. A democratic Iran will probably be more responsible with nuclear weapons, but newly democratic states may also be more prone to aggressive behavior.
- **On public diplomacy, Tehran has turned this issue to their advantage by pressing their right to nuclear technology.** If we make it clear nuclear weapons will mark the death knell of political reform, it may change the Iranian peoples' opinion. **We can then transform the Iranian nuclear program from a rallying cry to a wedge issue.**
- Non-kinetic options should be considered to make it clear to Iran that nuclear weapons will result in a much more difficult security environment for them. **We have to make it clear to them that the further they go down the nuclear road, the more we are going to do to create an effective regional security architecture around them as a counter-weight.** We need to leverage CDI and SC planning to this end. Look at boosting counter-mine and ASW capabilities of GCC states. Also, we may realistically need to look at giving Gulf states their own independent, conventional short-range deterrent capabilities.
- On Syria, weeks ago I would have said there is no way they will leave Lebanon. But they did leave without much game playing or stalling. Surprising, but we need to watch carefully.

#### Admiral Moeller's Closing Questions and Selected Responses:

##### ADM Moeller

(b)(5)

##### Duelfer

- We need to extend the frame of reference over the long term. Saddam faced regime change and the need to disarm. It is not lost on regional states that when Saddam had WMD, he was in power. When he didn't have WMD, he was invaded.

- Tariq Aziz said that with a security relationship and dialogue with the United States, Iraq would give up WMD and “be our best friend” in the region. Other Iraqi officials said similar things. This shows that dialogue can be a valuable reward.
- With Israel and Iran both nuclear, US regional forces will be very vulnerable. Our basing structure in Iraq will affect Iran’s calculations. We need to think of calculations from Iran’s point of view and over the long term.

**ADM Moeller**

(b)(5)

**McMillan**

- With Iran, most policies discussed have high probability of failure. We have lots of interests we don’t even consider. The “threat that we will cripple your economy if you don’t cooperate” policy has little credibility. Iraqi sanctions were the most crippling ever and the Iraqis never caved. The logic was that Saddam should have caved and proved to our satisfaction that they had nothing. That logic failed. Why Iran would cave under lesser sanctions is tough to figure out.
- Threatening Iran may harm GWOT by harming public diplomacy. Even if Iranians like US, other Arabs see the threats against Iran as more US antagonism towards the Muslim world. That will harm our efforts in the GWOT. Moeller’s suggestions are more likely to work. Let’s leverage divisions in Iran. We need to be more nuanced/subtle or risk blowback.

**Grimmett**

- We don’t understand the dynamics of the Syrian regime. Syrians also don’t understand what’s happening in DC. This makes the chance of an accident high. Engaging the Syrians is a nonstarter in DC politically. There is a risk we will push Syria to become a failed state. With a chaotic Iraq and a failed Syria, it increases the terrorist base.
- Hezbollah disarming is a nonstarter. All factions in Lebanon are armed, so Hezbollah cannot realistically disarm under current conditions. The notion that other groups disarmed in the 1990s was political theater.

**Deeb**

- Opposition in Lebanon wants Hezbollah to join Lebanese army, if it keeps its weapons. France is more likely to be asked to train army than US. Hezbollah will be shocked if we offer to train them because of terrible history between US and Hezbollah. They don’t want to talk to us, like Iranians didn’t want to talk in the past. They will be suspicious and think we are trying to harm them.

**McMillan**

- In the past, when we said we would talk to Iran, we said they had to give up their nuclear program, terrorism and anti-MEPP stance. Iran replied with demands of their own. Due to this, we never spoke until war in Afghanistan. There are areas in which it would help to speak to them. But it would require no preconditions – on either side.

**Makovsky**

- Southern Lebanon is a flashpoint. Hezbollah is sitting on 12,000 rockets that can hit not only Haifa, but maybe Tel Aviv. This has to factor into Israeli thinking regarding Iran, and also must be in the back of the US mind, whatever we may decide to do vis-à-vis Tehran.

- Power vacuum in southern Lebanon should be a priority for CENTCOM. Creating US-Lebanese mil-to-mil contact can help get the Lebanese army into the southern vacuum. In a crisis that control will be helpful.
  - **If you assume Iran will go nuclear, then Israeli support for a US Israel defense treaty shifts. Previously Israel has hesitated because a treaty may tie Israel's hands. Some Israelis are already calling for a treaty. Others say that a nuclear Iran is not inevitability so we (Israelis) shouldn't plan a defense treaty assuming Iran is already nuclear.**
  - Islamists may increasingly play it both ways, like Sinn Fein/IRA. We should warn publics of the consequences of militant Islamic political activity ahead of time. We should say if Hezbollah or Hamas win an election, then it will affect your relations with the US.
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CAG

CCG-CAG

28 May 2005

MEMORANDUM THRU Executive Officer to the Commanding General  
FOR General Abizaid

**SUBJECT: Hotwash - IFPA-Sponsored CENTCOM Conference on Syria & Iran (25 May 05)**

1. **Purpose:** To provide the CG with a brief hotwash of the background, topics & participants at the IFPA-Sponsored, DTRA-funded, CENTCOM Conference entitled, "Opportunities and Challenges in U.S. Middle East Policy," held in the Reagan Center, Washington DC on 25 May 2005.

2. **Background:** Pursuant to your interactions with her in October 2004, CAG worked with Dr. Jackie Davis, IFPA, to generate a DTRA-funded, CENTCOM-driven conference with prominent academics, policy experts and government officials focused on the topics of Syria & Iran. As reported to you in iterative CAG updates during the winter & spring, this conference came together nicely under IFPA oversight and DTRA-funding (cost-free to CENTCOM). RADM Moeller worked closely with Jackie Davis and IFPA over past month to tie together themes, and to serve as senior CENTCOM representative and conference co-host. You have already received a summary e-mail of conference overview bullets from RADM Moeller. COL Jim Herson attended for CAG and summarizes the conference in paragraph #3 below. Jim assessed the day as of high quality and value for the Command. IFPA is working on the conference summary and conclusions to forward to participants & USCENTCOM. CAG will work with CCJ5 and IFPA to get you a reviewed copy of this report when done; and, will craft a thank you note for your use with Jackie & IFPA once we get that deliverable. This is the type of cost-free topics-in-conference that CAG will look to generate again with IFPA and other think tanks in the upcoming year.

3. **Summary Points:** Conference was anchored on three sessions, with the kick off speakers starting the discussion, followed by insights and commentary by conference participants.

**Session 1's main discussion points: The Bush Administration's grand strategy, regional security, and stability planning for the Middle East after Iraq's elections.**

- Kick off speakers were Richard Perle (AEI), Danielle Pletka (AEI), & Henry Sokolski, (NPEC).

**Session 2's main discussion points: Iran and Syria: Assessing capabilities, intentions, and the prospects for new relationships with the United States.**

- Kick off speakers were Ken Pollack (Brookings), and Marius Deeb (John Hopkins- SAIS).

**Session 3's main discussion points: Implication for U.S. Security Planning and Interagency Collaboration**

- Kick off speaker was the Honorable Doug Feith (DoD).

4. Among the key participants included by IFPA for the day were:

Dr. David Albright President, (Institute for Science and International Security), Ms. Erica Barks-Ruggles (Policy Planning Staff-DOS), Mr. Ilan Berman, VP for Policy (American Foreign Policy Council), Dr. Hans Binnendijk (Director, Center of Technology NDU), Dr. Soner Cagaptay (Director, Turkish Research Program, Washington Institute for NE Policy), Major General Trudy H. Clarke (USAF, D/Dir, DTRA), Dr. Patrick Clawson, D/Dir, Washington Institute for NE Policy), Dr. Ariel Cohen (Heritage Foundation), Dr. Marius Deeb, (John Hopkins), Mr. Michael Eisenstadt, (Director, Military and Security Program, Washington Institute for Near East Policy), Mr. Richard Gullickson, (Director, Advanced Systems and Concepts Office, DTRA), Dr. Shireen Hunter, (Director of Islam Program, Center for Strategic and International Studies), Dr. Jenneth Katzman, (Middle East Studies, Congressional Research Service), Dr. Moshe Ma'oz, (Senior Fellow, US Institute for Peace), and over fifteen others.

VR/ CAG

CCCC-CAG

22 March 2006

MEMORANDUM FOR General Abizaid

**SUBJECT:** IFPA-Sponsored CENTCOM Conference on Syria & Iran (25 May 05)

1. On 26 May 2005, the Institute for Foreign Policy Analysis ran a CENTCOM sponsored conference entitled, "Opportunities and Challenges in Middle East Policy." RADM Moeller served as the senior CENTCOM representative and co-hosted with **Dr. Jacquelyn Davis** of IFPA. (Tab A) As recorded in the conference hotwash (Tab B), session "kick-off" speakers included Richard Perle, Danielle Pletka, Henry Sokolski, Ken Pollack, Marius Deeb, and Doug Feith. Also in attendance were Ilan Berman, Hans Binnendijk, MG Trudy Clarke, Michael Eisenstadt, Richard Gullickson, and approximately 20 others. The conference consisted of three major sessions:

- The Bush Administration's grand strategy, regional strategy, and stability planning for the Middle East after Iraq's elections
- Iran and Syria: Assessing capabilities, intentions, and the prospects for new relations with the United States
- Implications for U.S. security planning and interagency collaboration

2. The joint J5/CAG conference summary (Tab C) indicates that the conference was useful in helping the command in framing the region's issues and giving us some outside thoughts on Syria and Iran in particular.

(b)(5)

V/R,  
CAG

**CAG Information Paper: CAG DC and London Engagements, 17-20 April 2006**

**1. DC Engagements**

(b)(5)

(b)(5)

Brookings Institution: met with senior fellows Ken Pollack and Michael O’Hanlon.

- Pollack’s view on Iraq: still believes we need to pursue “oil spot” strategy in peaceful areas (Kurdish north, Shi’a south) instead of “search and destroy” missions in Sunni areas.
- Pollack’s view on Iran: believes only the Europeans can get us out of this conflict.
- O’Hanlon: pressing us for data for his “Iraq Index” measuring how things are going in Iraq.

(b)(5)

## **2. London engagements**

(b)(1)1.4b

Chatham House: Met with director and senior staff.

- Chatham House ready to host GEN Abizaid for public engagement on 5 July, timed to coincide with UK CINC conf.
- They are interested in GEN A speaking at the grand strategic level, to give his view on future U.S. strategy in the AOR.
- Their conference records are posted on their website and read in the Middle East.

(b)(5)

IISS: met with director of studies and senior fellows.

- Central Asia: IISS has much expertise and offered observations on trends in the region; CAS need prophylactic action now to stave off jihadist threat, especially Uzbekistan.
  - Europeans reject the idea of “Global War on Terror.” IISS suggestion: eschew “war” terms; use “fight” instead. If we must fight a war, be precise in naming the enemy, AQAM.
- CAG Note: “War on Takfiris”

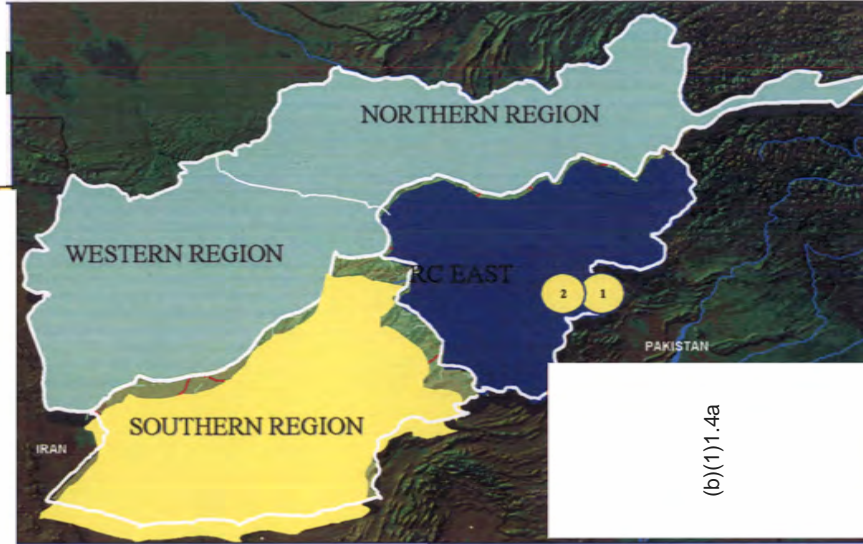
(b)(1)1.4b



(b)(1)1.4a

(b)(1)1.4b

(b)(1)1.4b, (b)(1)1.4d



(b)(1)1.4a

**Up-Coming movements within CJOA:**

DATE	DV	BILLET/LOC
21-24 AUG	GEN KERNAN	MPRI SENIOR VICE PRESIDENT
26-27 AUG	GEN JOHN ABIZAID	COMMANDER, CENTRAL COMMAND
28-31 AUG	GEN DAVID MCKIERNAN	COMMANDER, US ARMY EUROPE AND 7 <sup>TH</sup> ARMY
28-30 AUG	LTG JOHN R. WOOD	DEP COMMANDER, JOINT FORCES COMMAND

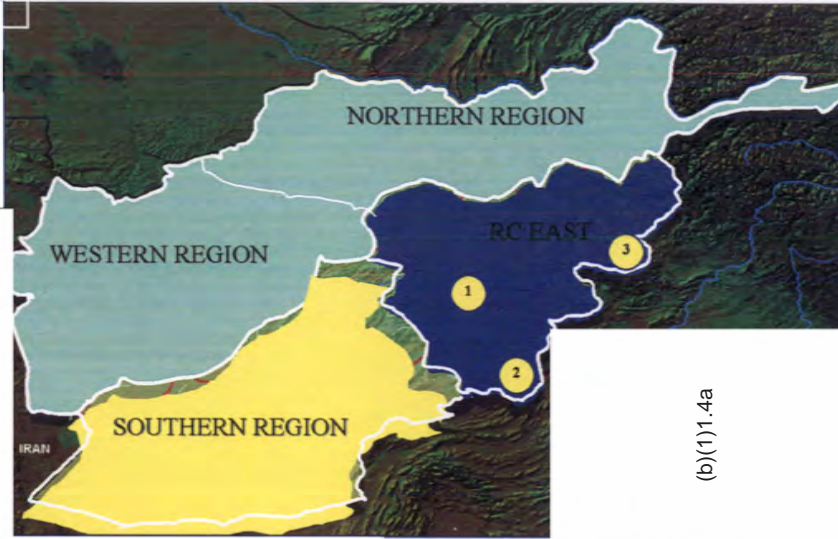
(b)(1)1.4a, (b)(1)1.4b

(b)(1)1.4b

(b)(1)1.4b, (b)(1)1.4d

(b)(1)1.4b, (b)(1)1.4d

(b)(1)1.4a



(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4c

(b)(1)1.4a

Up-Coming movements within CJOA:

DATE	DV	BILLET/LOC
18 NOV	(b)(1)1.4a	EMBASSY (FBI)
18-20 NOV	BG DYER, STUART	CJTF-76
17-21 NOV	MG SCOTT, DARYL	CONTRACTING
16-18 NOV	MG KEARNEY, FRANCIS	SOCC-E
15-21 NOV	MG JAY HOOD	CSTC-A/PHOENIX

(b)(1)1.4b

3) ANA Training & Education- SCSC completed week 3 of their program highlighted by student participation in the MOD senior leader conference at the Serena hotel and a specific break-out session with GEN(R) Kernan on leadership. A TF Phoenix force protection team inspected the CGSC grounds to identify necessary upgrades. The final report will be forwarded to CSTC-A C-J-7 to develop an improvement plan to correct force protection shortfalls. To date, 4,680 former AMF have registered for the direct accessions screening examination. Approximately 2,600 X more are expected to register before the test on 21 Nov.

(b)(1)1.4a

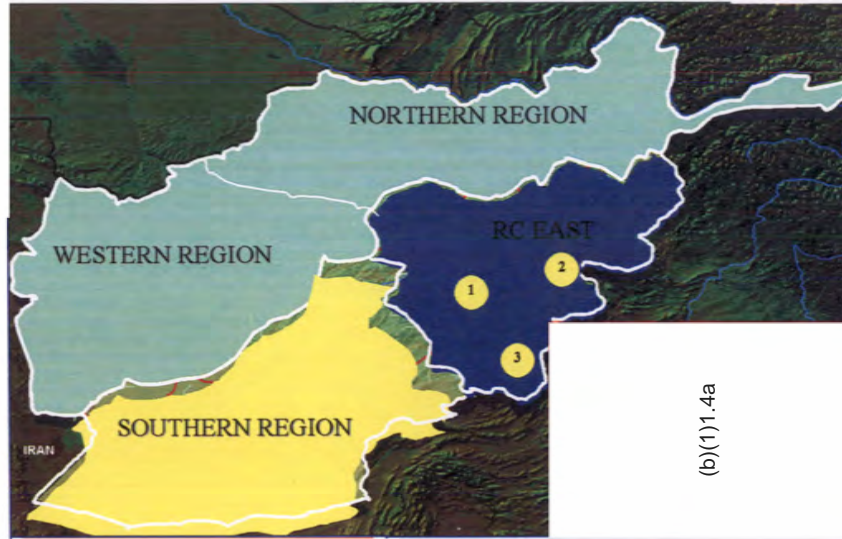
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(b)(1)1.4b

(b)(1)1.4b

(b)(1)1.4a



(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4b

Up-Coming movements within CJOA:

DATE	DV	BILLET/LOC
15-21 NOV	MG JAY HOOD	CSTC-APHOENIX
12-16 NOV	GEN(RET)KERNAN	CSTC-AMPRI
12-16 NOV	UN SECURITY COUNCIL	NOT AVAILABLE

(b)(1)1.4b

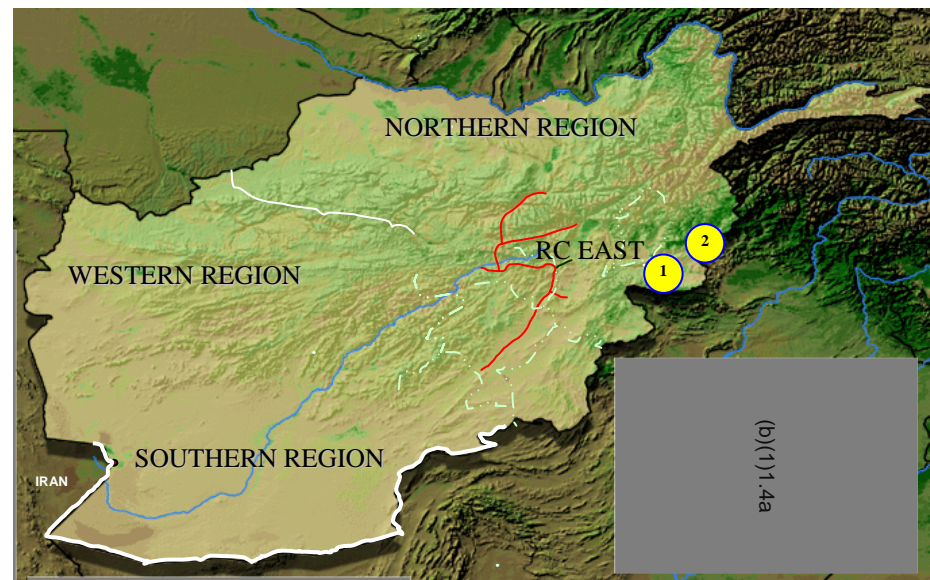
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(b)(1)1.4b

(b)(1)1.4d

(b)(1)1.4a

(b)(1)1.4b



(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4c

**Up-Coming movements within CJOA:**

DATE	DV	BILLET/LOC
6-12 NOV	GEN BERTOLINI, Marco (IT)	CJ2
8-15 NOV	MG KIARESKOU POUL	ISAF
9-15 NOV	SES-1 LOEHL, JAMES G	CJTF-76
8-12 NOV	MR CORDESMAN, ANTHONY	CJ5

(b)(1)1.4d

(b)(1)1.4d, (b)(1)1.4a

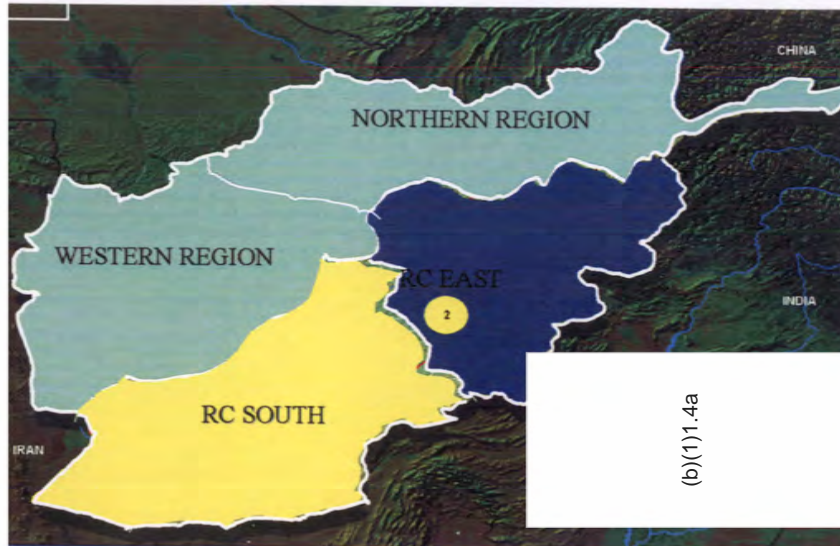


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(b)(1)1.4b

(b)(1)1.4b

(b)(1)1.4a



(b)(1)1.4a

(b)(1)1.4a, (b)(1)1.4c, (b)(1)1.4d

(b)(1)1.4a, (b)(3), (b)(6)

**Up-Coming movements within CJOA:**

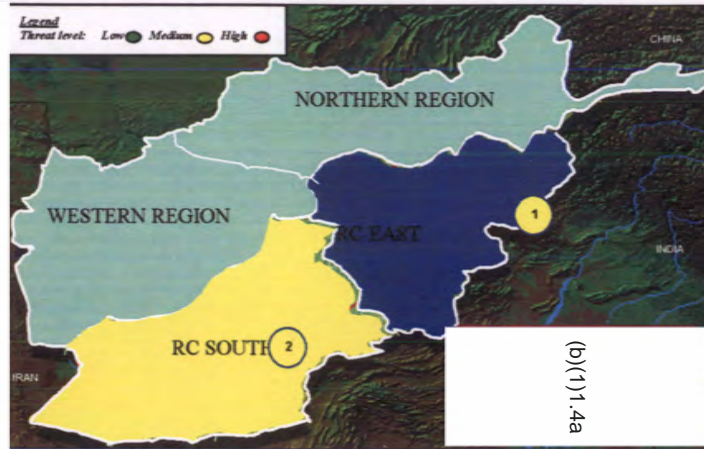
DATE	DV	BILLET/LOC
21 - 25 MAY	GEN (RET) BARRY R. MCCAFFREY	ADJUNCT PROFESSOR OF INTERNATIONAL AFFAIRS, USMA
21 - 25 MAY	GEN (RET) BUCK KERNAN	MILITARY PROFESSIONAL RESOURCES INCORPORATED VP AND GM FOR OVERSEAS OPERATIONS
25 - 26 MAY	GOVDEL SANFORD	GOVERNOR DELEGATION
26 - 29 MAY	JAMES THOMAS	DEPUTY ASSISTANT SECRETARY OF DEFENSE FOR RESOURCES AND PLANS
26 MAY - 4 JUNE	LTG (RET) THOMAS BURNETTE	SENIOR MENTOR JFCOM
28 MAY	GEN RICHARD HILLIER	CHIEF CANADIAN DEFENSE FORCES

(b)(1)1.4a

**ODRP Significant Events:**

- Significant Events:  
NSTR
- Operations:  
NSTR

(b)(1)1.4a, (b)(1)1.4d



(b)(1)1.4a, (b)(1)1.4c

(b)(1)1.4a

**Up-Coming movements within CJOA:**

DATE	DV	BILLET/LOC
20-21 JAN	LTG EIKENBERRY	TRAVELS WITHIN AFGHANISTAN
20-22 JAN	GEN MEIGS	TF IED COMMANDER
20-21 JAN	REP ROS-LEHTINEN	US CONGRESSIONAL REP (FLORIDA)
21-25 JAN	LTG HONORE	CG, 1 <sup>st</sup> ARMY

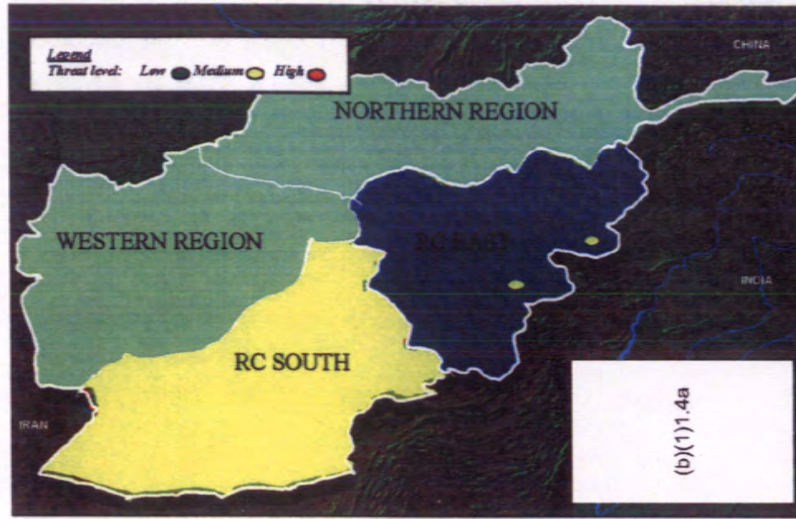
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(b)(1)1.4a, (b)(1)1.4b

(b)(1)1.4b, (b)(1)1.4d

(b)(1)1.4b, (b)(1)1.4d

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 (SECRET/REL TO USA AND GCTF)



**Up-coming DV Visits to CJOA:**

DATE	DV	BILLET
15-18 AUG	GEN MCCAFFREY	SENIOR MENTOR
18-20 AUG	(b)(1)1.4c	CENTCOM COMMAND CHIEF
19 AUG	GEN MEYERS	CHAIRMAN JCS
21-22 AUG	GEN ABIZAID	COM CENTCOM
22 AUG	DR. CAMBONE	UNDER SECDEF FOR INTELLIGENCE

(b)(1)1.4a, (b)(1)1.4b

(b)(1)1.4b

(b)(1)1.4b, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

- **Operations:** 18-19 Aug, Gen McCaffrey will conduct a visit to Pakistan in order to meet with ODRP representatives.
- **Coordination Issues:** NSTR

**DRAFT****ITINERARY FOR  
Business Executives for National Security (BENS)  
21 - 22 September 2005**Document approved for  
release by U.S. Central  
Command. See FOIA Case  
#07-0222**OFFICIAL PARTY 6 pax:**

GEN (Ret), Charles G. Boyd, President and Chief Exec Officer, BENS  
 GEN (Ret) Wayne Downing, Chairman, Combating Terrorism Center, USMA  
 Mr. James Kimsey, Founding Chairman, AOL  
 Mr. Joseph Roberts, Investment Banker  
 Mr. Eric Fanning, Senior Vice President for Strategic Development, BENS  
 LtCol (b)(6) CENTCOM Action Officer

**Total JVB Team: TBD***JVB Escort: TBD**DSN: (b)(6)**Iraqna: TBD**Trip Planner: Major (b)(6)**DSN: (b)(6)**Iraqna: (b)(6)***TOTAL PAX TRAVELING: TBD ITINERARY: All Times Are Baghdad Local (D = Z + 4)****DAY 1**Wednesday, 21 September 2005

**1545 Arrive 447 AEG DV Center, BIAP via MilAir, Call Sign TBD**  
 (POC: Capt (b)(3), (b)(6) 447 AEG DV Center, DSN (b)(6))

**1600 - 1620 Movement to Fallujah via Helo, Mission # TBD**  
 Met By: MajGen Stephen Johnson, CG, II MEF (Fwd)  
 (POC: JVB Escort Officer)

**1620 - 2000 Itinerary Provided by II MEF**Attended By:

GEN (Ret) Boyd  
 GEN (Ret) Downing  
 Mr. Kimsey  
 Mr. Roberts  
 Mr. Fanning

- Include Office Call with CG
- Include Iraqi Security Forces Visit
- Military Hospital
- Dinner with Troops

(POC: LtCol (b)(3), (b)(6) DSN (b)(6))

**2000 - 2015 Movement to Camp Victory via Helo, Mission # TBD**

Page 1 of 4

Trip Planner: Major (b)(3), (b)(6) DSN (b)(6) , Iraqna (b)(6)

JVB Escort Officer: TBD, DSN (b)(6) Iraqna TBD



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DRAFT Version 6 As of: 1545 Hrs, 15 September 2005

(POC: JVB Escort Officer)

2015 - 2030 Movement to JVB DV Hotel via Ground Transportation  
(POC: JVB Escort Officer)

**RON Camp Victory  
DAY 2**

Thursday, 22 September 2005

0700 - 0800 Breakfast at JVB DFAC

0800 - 0815 Movement to LZ Griffin via Ground Transportation  
(POC: JVB Escort Officer)

0815 - 0830 Movement to LZ Washington via Ground Transportation  
(POC: JVB Escort Officer)

0830 - 0845 Movement to Embassy Annex (M100A) via Ground Transportation  
(POC: JVB Escort Officer)

**0845 - 0915 Office Call with Amb Dan Speckhard, Director, IRMO**  
(POC: (b)(3),(b)(6) DSN (b)(6)

**0915 - 0945 Office Call with MG Rick Lynch, DCS, Strategic Effects (formerly PME)**  
(POC: MAJ (b)(3),(b)(6) DSN (b)(6)

**0945 - 1015 Office Call with BG William McCoy, CG, Gulf Region Division**  
(POC: CPT (b)(3),(b)(6) DSN (b)(6)

1015 - 1030 Executive Time

**1030 - 1100 Office Call with Amb Kalilzad, US Ambassador to Iraq**  
Attended By:

GEN (Ret) Boyd  
GEN (Ret) Downing  
Mr. Kimsey  
Mr. Roberts  
Mr. Fanning

(POC: (b)(3),(b)(6) DSN (b)(6)

1100 - 1105 Movement to MNF-I CG's Office  
(POC: JVB Escort Officer)

**1105 - 1130 Office Call with GEN George Casey, CG, MNF-I**  
Attended By:

GEN (Ret) Boyd  
GEN (Ret) Downing  
Mr. Kimsey  
Mr. Roberts

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Page 2 of 4

Trip Planner: Major (b)(3),(b)(6) DSN (b)(6) Iraqna (b)(6)

JVB Escort Officer: TBD, DSN (b)(6) Iraqna TBD

Mr. Fanning  
(POC: MAJ (b)(3),(b)(6) DSN (b)(6)

1130 - 1145 Movement to Phoenix Base via Ground Transportation  
(POC: JVB Escort Officer)

1145 - 1245 **Working Lunch/MNSTC-I Brief with LTG Martin Dempsey, CG, MNSTC-I**  
Attended By:

GEN (Ret) Boyd  
GEN (Ret) Downing  
Mr. Kimsey  
Mr. Roberts  
Mr. Fanning  
(POC: Ms. (b)(3),(b)(6) DSN (b)(6)

1245 - 1300 Movement to 86th CSH via Ground Transportation  
(POC: JVB Escort Officer)

1300 - 1345 **Visit 86th CSH**  
(POC: COL (b)(3),(b)(6) DSN (b)(6)

1345 - 1400 Movement to Deputy Prime Minister's Office  
(POC: JVB Escort Officer)

1400 - 1445 **Office Call with** (b)(6)  
Attended By:

GEN (Ret) Boyd  
GEN (Ret) Downing  
Mr. Kimsey  
Mr. Roberts  
Mr. Fanning  
(POC: MCI (b)(6)

1445 - 1515 Movement to Iraqi Minister of Health's Office via Ground Transportation  
(POC: JVB Escort Officer)

1515 - 1600 **Office Call with** (b)(6)  
Attended By:

GEN (Ret) Boyd  
GEN (Ret) Downing  
Mr. Kimsey  
Mr. Roberts  
Mr. Fanning  
(POC: MAJ (b)(3),(b)(6) MNF-I Surgeon's Office)

1600 - 1630 Movement to MoD Hospital via Ground Transportation  
(POC: JVB Escort Officer)

1630 - 1730 **Visit MoD Hospital/Prosthetics Center**  
(POC: MAJ (b)(3),(b)(6) MNF-I Surgeon's Office)

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DRAFT Version 6 As of: 1545 Hrs, 15 September 2005

1730 - 1745 Movement to LZ Washington via Ground Transportation  
(POC: JVB Escort Officer)

1745 - 1800 Movement to Liberty Main West Pad, via Helo, Mission # TBD  
(POC: JVB Escort Officer)

1800 - 1810 Movement to 3ID Hqs (TBD) via Ground Transportation  
(POC: JVB Escort Officer)

**1810 - 1930 Itinerary provided by 3ID (To include Dinner with Troops)**

Attended By:

GEN (Ret) Boyd

GEN (Ret) Downing

Mr. Kimsey

Mr. Roberts

Mr. Fanning

(POC: CPT (b)(3),(b)(6) VOIP (b)(6)

1930 - 2000 Movement to BIAP via Ground Transportation  
(POC: JVB Escort Officer)

2000 - 2030 Transition to Fixed Wing  
(POC: JVB Escort Officer)

**2030 Depart 447 AEG DV Center, BIAP via MilAir. Call Sign TBD**  
(POC: Capt (b)(3),(b)(6) 447 AEG DV Center, DSN (b)(6)

**END MNF-I MISSION**

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~~SECRET//REL MCFI~~

Page 4 of 4

Trip Planner: Major (b)(3),(b)(6) DSN (b)(6) Iraqna (b)(6)

JVB Escort Officer: TBD, DSN (b)(6) Iraqna TBD

UNCLASSIFIED ~~-FOUO~~

CCC-CAG

7 MAR 05

MEMORANDUM FOR General Abizaid

**SUBJECT:** Ken Pollack's Recommendations for the U.S. Policy Initiatives Following Iraqi Elections.

1. **Purpose.** The purpose of the paper is to advise you of continuing interactions with Ken Pollack, Brookings Institution, Saban Center, in two areas. First, we provide you with some thoughts Ken has passed to you through the CAG on "helping Egypt help itself," on helping Israel with a big part of its security dilemma, and on a regional security forum. Second, we relay notification Ken passed of a forthcoming article he wanted you to be aware of that is critical of U.S. military actions in Iraq.

2. **Background & Pollack Policy Thoughts.** In the course of continuing interaction between CAG and Ken Pollack since his visit, Ken called in on 1 MAR 05 (after an extended period of travel) with the following thoughts on where CENTCOM might advance three promising processes with senior leaders in Washington, D.C. if/when the timing is right for your engagement:

a. **Help Egypt Move Towards Legitimate Elections.** In the wake of Mubarak's 26 FEB 05 announcement on multi-party elections for the presidency, we might discreetly ask at a very senior level (Mubarak, CHOD, or other senior contacts CENTCOM has) what the United States can do to help Mubarak facilitate the steps needed to execute the elections?

- Ken believes that Mubarak does grasp clearly the problems Egypt faces and realizes that a transition to an elected government is necessary. Yet at 76 years old, Mubarak is also likely fearful of significant change late on his watch.
- While not a "fan" of further arms sales, Ken believes that if some form of military sales or aid will gain solid military support for the election process, then we should support such a deal.
- Ken recommends asking the same question, "What can the United States do to help make the changes you think are necessary in your country?", in our other AOR nations of concern (particularly KSA).

(b)(5)

highlighted the Middle East Peace Process and its criticality in the mind of Arabs. He added that the Brookings Institute had recently had two Israeli's as visiting fellows. One, Mr. Schlomo Yanai, was the IDF "J-5" before he retired. What these visiting Israeli's have revealed is that, with the demise of the Hussein regime, Israel is more secure than at any other time in its history—but the Israeli's can't yet internalize thier improved situation—they're too close to the issues, and too locked into the security dilemma they perceive as alone against all neighbors. One of the key tasks is to make Israel feel as secure as it really is, thus, Ken recommends exploring a long-term effort that leads to Israeli membership in NATO.

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- Ken says that coordinated move to explore Israeli affiliation with NATO proposal has the tacit support of NATO Secretary General Jaap de Hoop Scheffer (according to former Deputy Assistant Secretary of State for European Affairs Ron Asmus). De Hoop Scheffer recently visited Israel and publicly announced an effort to deepen Israel's ties with NATO but also denied this was a move towards Israeli membership in NATO.
- **Pollack's Saban Center is working this initiative with the German Marshall Fund**, where Dr. Asmus is a fellow, with the perspective that this is a five to ten year project.
- Closer NATO-Israeli ties and eventual NATO membership for Israel is based on the assumptions that NATO and its members have better ties to the Arab world, providing a wider venue for improving Arab-Israeli relations, and that NATO political-military backing of Israel will facilitate Israeli concessions with regards to Palestine and potential arms control agreements for the region.

(b)(5)

c. **Pursue a Regional Security Forum Framework for the Arabian Gulf.** Ken suggests that the time is ripe for opening discussions on a regional security forum similar to the OSCE—an idea he first introduced in his 2003 *Foreign Affairs* article, “Securing the Gulf.” **He believes that a collective security framework for the region might address three significant issues:**

- **Iraqi Rearmament and Security.** Ken believes that the Iraqis, due to the “tough neighborhood” they live in, will be tempted to rearm in a manner that makes their neighbors feel less secure. **A collective security framework and arms control could render Iraqi rearmament less controversial with its neighbors.**
- **Iran.** Ken believes that a regional forum regarding Iran before it has nuclear capability could make the **Iranians feel secure enough to persuade them not to “go nuclear.”** The forum remains important even if Iran becomes a nuclear state since the Iranians have proven themselves “totally incapable” of reading U.S. intentions towards them. There is a reasonable expectation that Iran would participate in a regional security forum given its participation in the “six plus two” talks. If Iran declined an invitation, it would constitute a public blow to the Teheran regime's legitimacy both at home and abroad.
- **Legitimacy of U.S. Military Presence in the Gulf.** **U.S. participation in a regional security forum and/or the agreement by the parties regarding U.S. regional military presence could help legitimize a residual U.S. presence in the region, moderating the sentiment that the U.S. is there to dominate the AOR.** In essence, the proposed forum could facilitate “keep[ing] the Americans in, the Iranians out, and the Iraqi's down.”

3. Ken referenced a forthcoming book that he is working with others at the Brookings Institution on the topic of Iraq, and indicated it would not be kind to the U.S. military in general, and CENTCOM in specific. **Ken offered to float a copy of it when in near-final form, for our review and (if appropriate) comment back to him.** We told Ken we would greatly appreciate the courtesy, and are awaiting his transmission of the article. **We will mark-up and pass to you ASAP upon receipt.**

4. Please advise us if you require or desire more from the CAG on any of these topics.

VR/  
CAG

cc: DCG  
CoS  
J5



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Portion(s) Declassified IAW:

MNF-I SCG, 31 Mar 07

Declassified on: 07DEC07

Document approved for release by  
U.S. Central Command. See  
FOIA Case #07-0222.



# ***Operation FARDH al QANOON: Operational Overview***

***11 Mar 07***

***Problem Statement: How do we secure the population of Baghdad while helping the GOI transition to security self-reliance?***

As of: 10 Mar 07

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The overall classification of this briefing is:

~~SECRET~~

~~REL to USA and MCFI~~

Derived from: Multiple sources

DECL ON: X1

UNCLASSIFIED



# Purpose and Agenda



- ✧ ***Purpose: To provide an overview on Operation FARDH al QANOON – past, present, future***
- ✧ ***Agenda***
  - Background
  - Threat Overview
  - Mission and Commander's Intent (MNF-I, MNC-I)
  - Operational Concept
  - Baghdad Security Plan



# Background

- ✧ **Late Nov 06 – MNC-I (V Corps) explores idea of end state “disconnect” between the Coalition and GOI**
- ✧ **Early Dec 06 – MNC-I (V Corps) develops Transition Bridging Strategy**
- ✧ **5 Dec 06 – PM Maliki proposes plan to protect and secure Baghdad, prompting discussion regarding additional U.S. BCTs**
- ✧ **7 Dec 06 – Receipt of JCS and CENTCOM draft PLANORD for deployment of additional 5 BCTs and a division HQ**
- ✧ **MNC-I (III Corps) planning effort begins prior to TOA and intensifies**
  - Parallel planning with MND-B and MNF-I
  - Combined planning with GOI
- ✧ **27 Dec 06 – Orders brief to MNC-I CG**
- ✧ **2 Jan 07 – FRAGO 179 to OPOD 06-03 published**
- ✧ **10 Jan 07 – POTUS speech – New Way Forward**
- ✧ **13 Jan 07 – JCS EXORD authorizes incremental deployment of 5 BCTs to Kuwait**
- ✧ **MNC-I planning efforts continue with refinement through Jan and Feb 07**
  - Development of employment options for additional BCTs
  - Courses of action for employing an additional division HQ
  - Campaign Operational Concept



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# V Corps Dilemma

## *Is There a Disconnect in End States?*



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# *Critical Conditions*



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## Defining the Problem

- ✧ ***Competing groups are seeking to exert control over the Iraqi population as a means of fulfilling their own objectives***
- ✧ ***This has led to a self-sustaining cycle of violence that has further undermined the legitimacy of a GOI hampered by an inability to provide adequate security, essential services, and the rule of law***
- ✧ ***Though external players have a role, instability in Iraq stems largely from internal sources whose actions – though undertaken for a variety of reasons – have had the cumulative effect of undermining GOI legitimacy***
- ✧ ***The principal characteristic of this instability is a lack of security, which has been felt most prominently in Baghdad***
- ✧ ***The Coalition must work on several fronts to improve the legitimacy of the GOI, enabling it to gain broad support among the Iraqi people***



# MNF-I Mission

*MNF-I Joint Campaign Plan, Apr 06*

- ▲ The U.S. Mission and Coalition Forces will, in partnership with the Government of Iraq, contribute to an environment where the Iraqis can develop representative and effective institutions capable of meeting the needs of the Iraqi people, creating the conditions for the Rule of Law, defeating the terrorists and irreconcilable insurgents, bringing other insurgents into the political process, reducing sectarian tensions, and denying Iraq as a safe haven for terror.*

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# End States and Objectives

## Strategic – MNF-I 2007 JCAP (draft)



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### MNF-I Joint Campaign Plan End State

- Iraq at peace with its neighbors and an ally in the War on Terror, with a representative government that respects the human rights of all Iraqis, and security forces sufficient to maintain domestic order and to deny Iraq as a safe haven for terrorists

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# **MNF-I Commander – Major Challenges and Priorities**

*Extract from Answers to Advance Policy Questions (Prior to Testimony)*

✦ ***Providing the security necessary to reduce the cycle of violence***

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✦ ***Continuing the development of capable ISF***

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✦ ***Integration of the interagency effort***

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✦ ***Addressing the lack of capacity of the GOI***

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# MNC-I Mission



**MNC-I conducts combat, stability, and support operations in coordination with the Iraqi Security Forces to secure the population, defeat terrorists and irreconcilable extremists, neutralize insurgent and militia groups, and transition responsibilities to the ISF in order to reduce violence, gain the support of the people, stabilize Iraq, and enable GoI security self-reliance**

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# MNC-I Commander's Intent



**Purpose:** The purpose of our operations is to stabilize the security situation with **priority to the population of Baghdad**, then to the nine strategic cities and the rest of Iraq, and transition security responsibility to the Gol. Simultaneously, strengthen Gol legitimacy through the development of Iraq's emerging security institutions and rule of law, enabling them to be self-reliant, effective, and representative of the Iraqi people; and create the conditions that allow Iraq to be peaceful, stable, representative, and secure, where Iraqis have the institutions and resources they need to govern themselves justly and provide security for their people by defeating terrorists and extremists while denying its territory as a safe haven

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**Endstate:** In the near term, the population is secure and conditions are set for the full restoration of civil authority through **stability** in Iraq, with **priority to Baghdad**; sectarian violence is reduced and militia's influence is diminished. The Gol is viewed as legitimate in the eyes of the Iraqi people, able to provide security, essential services, justice based on the rule of law, and economic opportunity for all Iraqis. Iraqi Security Forces are in the lead with CF in operational overwatch, and operating from a reduced footprint. AQ, AQL and irreconcilable extremists are defeated.

In the longer term, Iraq is **self-reliant** and politically stable with the institutions and resources they need to govern themselves justly, secure from internal and external threats, inaccessible as a safe haven for terrorists, and integrated into the international community with an engine for regional economic growth.

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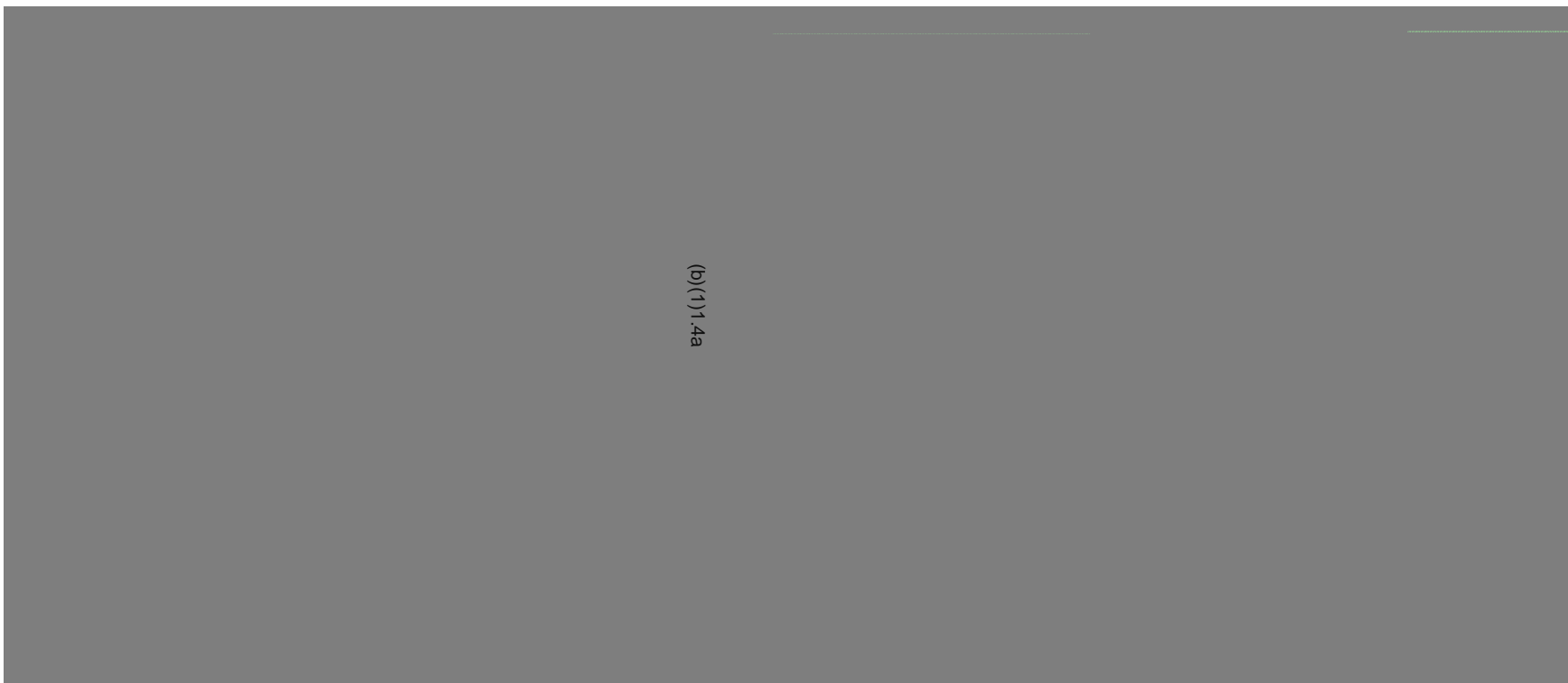


# Forces Over Time

Today

● Ready to enter Iraq

★ Earliest Decision Point to turn off the unit



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# ***IA Deployment Tracking Matrix***

**Baghdad Security Deployment Update - As of 09 MAR 07**

**Unit Summary Table:**



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# Baghdad Security District Command and Control

08 – 28 FEB 2007



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# Baghdad Security District Command and Control BOC Assumes TACON



as of BOC FOC @ 01 March 2007

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# *Clear, Control and Retain*



**Clear**: remove all enemy forces and eliminate organized resistance within an assigned area. Security Forces (ISF and CF) and infrastructure required to protect the population identified and resourced.

**Control**: maintain physical influence over a specified area to prevent its use by an enemy or to create conditions necessary for successful friendly operations. Security Forces (ISF and CF) in place to protect the population and security infrastructure improvement / construction ongoing.

**Retain**: ensure a terrain feature controlled by a friendly force remains free of enemy occupation or use. All required Security Forces (ISF and CF) are in place, fully functional, and sustainable.

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# *Risks and Opportunities*



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# ***Comments and Questions***

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