AMENDMENT OF SOLICITATION/MODIFIC		1. CONTRACT ID CODE	P	PAGE OF			
2. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE DA	TE 4.	. REQL	ISITION/PURCHASE REQ. NO.	5. PRO	1 JECT NO.	(If applicable)
001	See Block	16C N/	/A				
6. ISSUED BY CODE			7. ADM	NISTERED BY (If other than Item 6)	CODE	00601	 L
EMCBC U.S. Department of Energy EM Consolidated Business Center 250 E. 5th Street, Suite 500 Cincinnati OH 45202			Richland Operations Office U.S. Department of Energy Richland Operations Office P.O. Box 550, MSIN A7-80 Richland WA 99352				
8. NAME AND ADDRESS OF CONTRACTOR (No., street	et, county, State and ZIP	Code) (x)	9A. A	MENDMENT OF SOLICITATION NO.			
UDW CODDODATION			-				
HPM CORPORATION Attn: LAURA MILLS			9B. [	DATED (SEE ITEM 11)			
4304 W. 24TH AVE.				,			
SUITE 100			404	MODIFICATION OF CONTRACT/OPDER N			
KENNEWICK WA 993382320		Х	DE:	MODIFICATION OF CONTRACT/ORDER N -EM0002043	U.		
	T=			DATED (SEE ITEM 13)			
CODE 012911892	FACILITY CODE			/08/2012			
	11. THIS ITEM (	ONLY APPLIES TO AME	ENDME	NTS OF SOLICITATIONS			
	er already submitted, d prior to the opening quired)  MODIFICATION OF C	such change may be may g hour and date specified of the s	nade by	telegram or letter, provided each telegram or	r letter ma	O IN ITEM	
	CT/ORDER IS MOD H IN ITEM 14, PURS	IFIED TO REFLECT THE SUANT TO THE AUTHOR	IE ADM DRITY (	IS SET FORTH IN ITEM 14 ARE MADE IN TO INISTRATIVE CHANGES (such as changes OF FAR 43.103(b).			
o. The out telmenthe horizontal	VI IO LIVILINED IIVI	010007441107611	1101411	101.			
D. OTHER (Specify type of modification	• •						
X B.17 - Award Fee for CLI	NS 001, 004,	007, 010 - See	Bloc	k 14 for continuation of Mod	difica	tion A	uthority
E. IMPORTANT: Contractor 🗵 is not,	is required to si	gn this document and ret	eturn _	copies to the issuing	office.		
14. DESCRIPTION OF AMENDMENT/MODIFICATION	(Organized by UCF	section headings, includ	ding so	licitation/contract subject matter where feasib	ole.)		
Tax ID Number: 91-2131802							
DUNS Number: 012911892							
Continuation of Block 13D:	H.18 - Per	formance Eva	alua	tion and Measurement P.	lan.		
a. The purpose of this modif Evaluation and Measurement F	Plan (PEMP)	in accordan	nce				
b. All other terms and condi Period of Performance: 10/01		_	d.				
Except as provided boroin all terms and conditions of	he document refer	ced in Item OA cr 10A	ae here	tofore changed romains unchanged and in fi	ıll force -	nd offert	
15A. NAME AND TITLE OF SIGNER (Type or print)		IA, as heretofore changed, remains unchanged and in full force and effect.  16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)					
					- ( - ) P		
	1			sell D. Walter			
15B. CONTRACTOR/OFFEROR	150			NITED STATES OF AMERICA		160	. DATE SIGNED
Signature on File				nature on File		08	8/30/2012
(Signature of person authorized to sign)				(Signature of Contracting Officer)			

## **SECTION J, Attachment J-10**

Occupational Medical Services Contract
Fiscal Year (FY) 2013 – October 1, 2012 through September 30, 2013
Performance Evaluation and Measurement Plan (PEMP)

# 1. INTRODUCTION

The PEMP details the administration of performance incentives and allocation of total available fee as defined in Clause B.17, Award Fee for CLINS 001, 004, 007, 010 and 013, and Clause H.18, PEMP.

#### 2. ORGANIZATION

The award fee organization consists of: the Fee Determining Official (FDO); an Award Fee Board (AFB) which consists of the COR as chairperson, the contracting officer, other functional area participants, and advisor members.

#### 3. PERFORMANCE INCENTIVES

This PEMP contains objective incentives to maximize the efficacy of the Occupational Medical Services at Hanford. The Performance Incentive Criteria are focused on the successful completion of specified activities. The evaluation of Performance Incentive Criteria and overall contract performance will include a subjective determination regarding quality and effectiveness, in which the contractor shall:

- Operate in a manner conducive to excellence and deliver high quality, cost effective occupational medical services to Hanford Site workers; maintain positive and effective relationships with DOE, customers, and stakeholders based on transparent and effective communication via appropriate means (e.g., site visits and outreach awareness);
- Work with DOE in a spirit of cooperation during the negotiation process, including timely submission of requests for additional data, timely counteroffers, and conveying a positive and professional attitude to achieve fair and timely settlement of change order proposals or requests for equitable adjustment;
- Integrate and coordinate all activities required to execute the contract with DOE and Hanford contractors, specifically the timeliness, completeness, and quality of problem identification, and corrective action plans; and
- Comply with federal and departmental acquisition regulations, procedures, and guidance (including contract change proposal timeliness and quality pursuant to DOE Policy Flash 2008-39, dated April 25, 2008).

## 4. ALLOCATION OF AVAILABLE FEE

Because the services to be provided under this contract directly support the mission contractors, and because such services are integral to the environmental cleanup mission at Hanford, DOE has assigned fee toward the following strategic areas of the contract as shown in Table 4.1: Worker Health and Well-Being, Customer Satisfaction, and Operational Effectiveness. In addition to the Performance Incentives listed in Table 5.1, the contractor's ability to control costs (i.e. cost reductions realized through program efficiencies, labor costs) will be evaluated in determining the amount of fee earned.

# 5. RESPONSIBILITIES

- a. <u>Fee Determining Official:</u> The FDO approves the award fee plan and any significant changes. The FDO reviews the recommendations of the AFB, considers all pertinent data, and determines the earned award fee amount for each evaluation period.
- b. <u>COR:</u> The COR maintains written records of the contractor's performance in their assigned evaluation areas so that a fair and accurate evaluation is obtained. The COR also prepares end-of-period evaluation reports as directed by the AFB.
- c. <u>Award Fee Board:</u> AFB members review the COR's evaluation of the contractor's performance, consider all information from pertinent sources, prepare interim performance reports, and arrive at an earned fee recommendation to be presented to the FDO. The AFB may also recommend changes to this plan.
- d. <u>CO:</u> The CO is the liaison between contractor and Government personnel and shall ensure the incentive process is properly administered in accordance with agency regulations. The CO shall also modify the contract in regards to any contractual issues that may arise during the term of the contract.

#### 6. FEE PROCESS

The Award-Fee Board will evaluate the contractor's performance and recommend the amount of fee earned, in the following manner:

- a. Evaluate contractor performance and assign an adjectival rating (as defined in Table 3.1) to each of the six Performance Incentive Criteria by using the measurement criteria described in Table 5.1, and by applying the over-arching subjective criteria described in Paragraph 1 above;
- b. Exclude from the fee base (as forfeited) all fee allocated to any Table 5.1 criterion that is evaluated at the "Satisfactory" or "Unsatisfactory" performance level;
- c. Calculate the "average" of the adjectival ratings of all six criteria (exclude however, any criterion rated "Satisfactory" or "Unsatisfactory") for an "overall" adjectival rating of contractor performance;
- d. Correlate the overall adjectival rating to determine the recommended fee percentage earned using the fee ranges described in Table 3.1;
- e. Support through narrative description, a recommended fee-earned amount;
- f. Provide the adjectival rating and fee earned recommendation to the FDO for approval/adjustment of the final fee amount earned by the contractor.

Payment of fee is subject to the fee reduction terms of this contract and Fee Determining Official (FDO) approval that the contractor has achieved the stated outcomes for the performance incentives. The FDO may accept the fee recommendation as is, or at his/her discretion, make an adjustment to the recommended fee determination. A CO letter summarizing the FDO's evaluation decision and the amount of performance fee earned shall be furnished to the contractor within 60 calendar days of DOE-RL's receipt of the contractor's self-assessment report. This letter constitutes official issuance of the performance fee determination.

#### 7. FEE PLAN CHANGE PROCEDURE

All significant changes are approved by the FDO; the AFB Chairperson approves other changes. Examples of significant changes include changing evaluation criteria, adjusting weights to redirect contractor's emphasis to areas needing improvement, and revising the distribution of the fee dollars. The contractor may recommend changes to the

CO no later than 60 days prior to the beginning of the new evaluation period. After approval, the CO shall notify the contractor in writing of any change(s). Unilateral changes may be made to the fee plan if the contractor is provided written notification by the CO before the start of the upcoming evaluation period. Changes affecting the current evaluation period must be by mutual agreement of both parties.

# 8. CONTRACT TERMINATION

If the contract is terminated for the convenience of the Government after the start of a fee evaluation period, the fee deemed earned for that period shall be determined by the FDO using the normal fee evaluation process. After termination for convenience, the remaining fee amounts allocated to all subsequent fee evaluation periods cannot be earned by the contractor and, therefore, shall not be paid.

**Table 3.1, Overall Performance Incentive Ratings and Definitions** 

Award-Fee Adjectival Rating	Award-Fee Pool Available to Be Earned	Description
Excellent	91%100%	Contractor has exceeded almost all of the significant award-fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period. Contractor's work is highly professional. Contractor solves problems with very little, if any, Government involvement. Contractor is proactive and takes an aggressive approach in identifying problems and their resolution, including those identified in the risk management process, with a substantial emphasis on performing quality and effective work in a safe manner within schedule requirements. No re-work.
Very Good	76%90%	Contractor has exceeded many of the significant award-fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period. Contractor solves problems with minimal Government involvement. Contractor is usually proactive and demonstrates an aggressive approach in identifying problems and their resolution, including those identified in the risk management process, with an emphasis on performing quality and effective work in a safe manner within schedule requirements. Problems are usually self-identified and resolution is self-initiated. Some limited, low-impact rework within normal expectations.
Good	51%75%	Contractor has exceeded some of the significant award-fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period. Contractor is able to solve basic problems with adequate emphasis on performing quality and effective work in a safe manner within schedule objectives. The rating within this range will be determined by level of necessary Government involvement in problem resolution, including those problems identified in the risk management process, and extent to which the performance problem is self-identified vs. Government-identified. Some limited, low-impact rework within normal expectations.
Satisfactory	No Greater Than 50% No Award Fee Available	Contractor has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period. Contractor has some difficulty solving basic problems, and schedule, safety, and technical performance needs improvement to avoid further performance risk. Government involvement in problem resolution, including those problems identified in the risk management process, is necessary. Some rework required that unfavorably impacted performance and/or schedule.
Unsatisfactory	0% No Award Fee Available	Contractor has failed to meet overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period. Contractor does not demonstrate an emphasis on performing quality and effective work in a safe manner within schedule objectives. Contractor is unable to solve problems and Government involvement in problem resolution, including those problems identified in the risk management process, is necessary. Excessive rework required that had significant unfavorable impact on performance and/or schedule.

## 9. PERFORMANCE INCENTIVE FEE ALLOCATION

**Table 4.1, Fee Allocation** 

Objective	Performance Incentive	Allocated Percent	Award-Fee Available to be Earned
1.0: Worker Health and Well-Being	1.1: Provide quality clinical services		
	1.1.a: Federal Occupational Health Assessment(s)	20%	\$60,000
	1.1.b: Contractor response to worker concerns	20%	\$60,000
2.0: Customer Satisfaction	2.1: Obtain high customer satisfaction ratings		
	2.1.a: Patient Satisfaction Survey	15%	\$45,000
	2.1.b: RL/ORP-Site Contractor Survey	15%	\$45,000
3.0: Operational Effectiveness	3.1: Implement process improvements		
	3.1.a: Beryllium Program support	15%	\$45,000
	3.1.b: Stakeholder Communications	15%	\$45,000
Total		100%	\$300,000

# **Important Note**

DOE-RL encourages the contractor to perform at the highest levels of excellence. Award fee shall not be earned if the contractor's overall schedule and technical performance in the aggregate is at or below satisfactory. The basis for all award-fee determinations shall be documented in the contract file to include, at a minimum, a determination that overall schedule and technical performance in the aggregate is or is not at a satisfactory level. This determination and the methodology for determining the award fee are unilateral decisions made solely at the discretion of the Government.

No Award Fee is available for performance at the Satisfactory level because the contractor is already earning profit in its fixed price amount for such performance.

Performance ratings above the overall rating of satisfactory will reflect the extent to which the contractor, on its own initiative, is actively involved in performance improvement activities and the extent to which these actions contribute to more efficient, effective, and economical operation, thus forming the basis for earning performance fee.

An adjectival rating below Good for total performance is a matter of concern to DOE-RL. Although this rating represents satisfactory performance, it indicates significant room exists for improvement in quality of services delivered. This concern is particularly true in the delivery of occupational medical services area where inadequate levels of performance could cause immediate and detrimental impact upon health and safety.

If the contractor's performance is considered unacceptable in any area of contract performance, the FDO may, at his or her discretion, determine the contractor's overall performance to be unacceptable and withhold the entire performance fee for the evaluation period.

## 10. PERFORMANCE INCENTIVES

# **Table 5.1, Performance Incentives**

Fee determination and payment will be made in accordance with Section B clause entitled Award Fee for CLINS 001, 004, 007, 010 and 013. The significant award fee criteria for objective incentives consist of the successful completion of specified activities. The subjective evaluation is focused on the achievement of high-level strategies, outcomes, and envisioned end states. The evaluation of all incentives will include a subjective determination regarding quality and effectiveness.

PEMP	Title	Contract	Good	Very Good	Excellent	Surveillance
Item		Reference				Method
OBJECTIVE and Well-	1.0: Worker Health Being					
1.1	Provide quality clinical services.	C.2.1				
	1.1.a. (20%) Federal Occupational Health (FOH) Assessment(s)	C.2.1	rating of "Good" in the occupational medicine program assessment, and adequately addressed 70-79% of the highest priority themes <sup>1</sup> .		The contractor performed to contract requirements, received an overall rating of "Excellent" in the occupational medicine program assessment and adequately addressed 90-100% of highest priority themes <sup>1</sup> .	FOH conducts a pre-planned and DOE-approved occupational medicine program assessment <sup>2</sup> . The assessment plan will identify assessment objectives, focus areas, lines of inquiry, and applicable industry performance standards. The FOH assessment will result in a report submitted to DOE for review in determining contractor rating of this objective.
	1.1.b (20%) Contractor response to worker concerns	C.2.1	has responded to 70-79% of Worker initiated issues within one week and resolved within 30 days to DOE's	DOE determines that the contractor has responded to 80-94% of Worker initiated issues within one week and resolved within 30 days to DOE's satisfaction.	DOE determines that the contractor has responded to 95-100% of Worker initiated issues within one week and resolved within 30 days to DOE's satisfaction.	Worker Questionnaires and Issue Tracking Reporting.  Definition: The start time for counting days to resolve "Worker Initiated Issues" is when RL contacts the contractor's Senior Management via email or letter. RL identifies issues in weekly report and tracks progress and closure.

<sup>&</sup>lt;sup>1</sup>Examples of themes include accreditation readiness, beryllium service, building safety, chart reviews, patient record keeping, communication, epidemiology data and studies, medications, peer review, quality improvement program/risk management, self-assessment QA/QC program, staffing, vapor emissions (e.g. Tank Farms), and work site visits. Additional themes, if established, will be communicated to the contractor 30 calendar days in advance (or another time period in advance by mutual agreement).

<sup>2</sup>FOH assessments are based upon comparisons of the contractor's medical programs to general industry standards as well as local, state, and federal regulations and guidelines including:

• 10 CFR 850 and 851;	<ul> <li>Federal Occupational Health's (FOH's) guidelines used for reviewing FOH's approximately 300 health centers across the United States as well as other Federal agency Occupational Health programs;</li> </ul>
Accreditation Association for Ambulatory Health Care, Inc. (AAAHC);	Joint Commission on Accreditation of Healthcare Organization (JCAHO);
American College of Occupational and Environmental Medicine (ACOEM);	National Institute for Occupational Safety and Health (NIOSH);
<ul> <li>American Thoracic Society. Standardization of Spirometry. American Review of Respiratory Diseases; 1979 119: 831-838;</li> </ul>	<ul> <li>Miller, Hankinson, et. al., "Standardization of Spirometry" and associated articles within this series; European Respiratory Journal, 2005 26: 153-161, 319-338, 511-522, 948-968;</li> </ul>
Centers for Disease Control and Prevention (CDC);	Occupational Safety and Health Administration (OSHA), including federal and state regulations;
Council for Accreditation in Occupational Hearing Conservation (CAOHC);	Others, as appropriate.

PEMP	Title	Contract	Good	Very Good	Excellent	Surveillance Method
Item		Reference				Wethod
	2.0: Customer					
Satisfactio						
	Obtain high	C.2.1				
2.1	customer	C.2.1				
2.1	satisfaction ratings.					
	2.1.a. (15%) Patient		Contractor receives a rating of "Good"	Contractor receives a rating of "Good"	Contractor receives a rating of "Good" or "Very	DOE will review the contractor's customer
	Satisfaction Survey		or "Very Good" from 90-92% of the	or "Very Good" from 93-94% of the	Good" from 95-100% of the respondents on the RL	satisfaction reports. The contractor will submit a
			respondents on the RL approved	respondents on the RL approved	approved patient satisfaction surveys.	Quarterly and Annual Self-Assessment Report that
			patient satisfaction surveys.	patient satisfaction surveys.		includes the results of patient satisfaction surveys
		C.2.1		,		to DOE. DOE will review the reports to determine
						contractor rating of this objective. The RL approved
						survey will be based on a scale of Very
						Good/Good/Fair/Poor/Very Poor.
	2.1.b. (15%)		Contractor receives a rating of "Good"	Contractor receives a rating of "Good"	Contractor receives a rating of "Good" or "Very	DOE will review the contractor's customer
	RL/ORP-Site		9	9	Good" from 91-100% of the respondents on the RL	satisfaction reports. The contractor will submit a
	Contractor Survey		respondents on the RL approved site	respondents on the RL approved site	approved site contractor satisfaction surveys.	Quarterly and Annual Self-Assessment Report that
	contractor survey			contractor satisfaction surveys.	approved site contractor satisfaction surveys.	includes the results of site contractor surveys to
		C.1.2.3	contractor satisfaction surveys.	contractor satisfaction surveys.		DOE. DOE will review the reports to determine
						· ·
						contractor rating of this objective. The RL approved
						survey will be based on a scale of Very
						Good/Good/Fair/Poor/Very Poor.

PEMP	Title	Contract	Good	Very Good	Excellent	Surveillance
item		Reference				Method
OBJECTIVE Effectivene	3.0: Operational					
Effectivene	Implement process	C.2.1				
3.1	improvements.	C.2.1				
3.1	improvements.					
	3.1.a. (15%)		The contractor has a beryllium	The contractor has a beryllium	The contractor has a beryllium operations peer	DOE will conduct periodic assessments. The
	Beryllium Program		operations peer review and self-	operations peer review and self-	review and self-assessment program to improve the	contractor-submit the Annual Self-Assessment
	support		assessment program to improve the	assessment program to improve the	Beryllium Program delivery to the Hanford Site is in	Report that includes their work related to the
			Beryllium Program delivery to the	Beryllium Program delivery to the	place.	Beryllium Program to DOE. DOE will review the
			Hanford Site is in place.	Hanford Site is in place.		report to determine contractor rating of this
					, , ,	objective.
			* * * *	The contractor actively participates in	CBDPP Implementation & Maintenance Committee,	
			•	the Site-Wide CBDPP Implementation	Be CAP Team and meets 96-100% of CBDDP	
			& Maintenance Committee, Be CAP	& Maintenance Committee, Be CAP	supplemental Corrective Action Plan (CAP) ready for	
			Team and meets 80-89% of CBDDP	Team and meets 90-95% of CBDDP	implementation milestone dates where the	
		C.Z.1.5	supplemental Corrective Action Plan (CAP) ready for implementation	supplemental Corrective Action Plan (CAP) ready for implementation	contractor is the Lead.	
			milestones where the contractor is the		The contractor receives no findings or OFI related to	
			Lead.	the Lead.	outside review (FOH) of the Beryllium medical	
			zedd.	the Lead.	surveillance program.	
			The contractor receives no findings	The contractor receives no findings		
			and only opportunities for	and the opportunities for		
			improvement (OFI) as related to	improvement (OFI) have already been		
			outside review (FOH) of the	internally identified and being		
			contractor's Beryllium medical	implemented as related to outside		
			surveillance program.	review (FOH) of the contractor.		
	3.1.b. (15%)		The contractor develops Annual	The contractor develops Annual	The contractor develops Annual Communication Plan	DOE will conduct periodic assessments, seek
	Stakeholder		Communication Plan for continuous	Communication Plan for continuous	for continuous improvement in communications	stakeholder feedback, review the Annual
	Communications		improvement in communications with	improvement in communications with	with stakeholders, including but not limited to,	Communication Plan and verify implementation of
			stakeholders, including but not limited	stakeholders, including but not	addressing the identified opportunities for	Annual Communication Plan activities. The
			to, addressing the identified	limited to, addressing the identified	improvement.	contractor will submit the Annual Self-Assessment
		C133	opportunities for improvement.	opportunities for improvement.		Report that includes their work related to the
		C.1.2.3			Annual Communication Plan activities are	Stakeholder Communications to DOE. DOE will
				Annual Communication Plan activities		review the report to determine contractor rating of
				are implemented.		this objective.
					Stakeholder feedback of implementation of Annual	
					Communication Plan reported and next steps	
					communicated to DOE.	