



## **Multi-channel Retailing**

The Exchange is moving towards being a multi channel retailer Retailing to customers through all available selling channels

- Stores
- Shopping Guides
- eCommerce/online



#### **Customers Choice**

Shopping when, where and how desired

#### Marketing across all channels

- > Tabloids
- eMail Newsletters
- Direct Mail
- Web







# **Working Together**

To marry up & extend store assortments online

Expanded assortments in key categories

- Electronics
- Personal Computers
- Furniture
- Jewelry
- Major Appliances
- Athletic Footwear



### Satisfying **OUR** customers' needs

Highest Volume Day of the Week:
 Wednesday (1100 – 1200 Hrs)





Other\*

# Who is shopping us?

Active duty	38%
Retired	32%
Reserves	11%
National Guard	11%
Other	8%





Army	46%
Air Force	32%
Navy	14%
Marines	5%
Coast Guard	1%



2%



<sup>\*</sup> Includes AAFES, DOD Civ, State Dept, etc...



# Catalog/eCom Strategy

### **Overall Strategy**

- Shopping Guides & eCommerce

#### Several ways to do business

- Warehouse (Memphis, Giessen & Yokota)
  - Based on cost effectiveness
- Drop Ship (Preferred Method)
  - Accounts for 75% Cat/eCom sales
  - Requires EDI or ECOMS participation
- Specialty Stores
- Exchange Online Mall Stores









# **Online Shopping Guides**







Various Specialty and Supplemental publications









Home Décor, ODL, Kids, Appliances, Electronics, Jewelry, Fashion, and more...



## **OnLine Opportunities**

- 130,000+ SKU's with 30,000 keys are on our web site.
  - Most are not featured in a catalog

### Promotional Opportunities

- Icons
- Home Page Flash Banner
- Landing Pages
- Banners
  - Top
  - Left-Side
- Coordinating items
- "Push"
  - Ability to push specific suppliers or products to the top of the page





## Specialty Stores Business Model

Mirror all or part of supplier's online store

- Vendor site within our site
- Vendor establishes pricing
- Ability to refine assortment as it is vendor's own site

Buy through Exchange Online Shopping Cart

- Customer checks out only once
- Orders sent to vendor for fulfillment (drop ship)

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# Specialty Stores Business Model

### **Dell Computers & Accessories**

> \$16M

### 2011

- > Fillpoint (Gaming) \$6.4M
- ➤ IBuyPower \$2.2M
- Bridal Ring \$1.3M
- Office Depot \$1.0M

2011 Virtual Vendor Sales \$ 28 M







# **Exchange OnLine Mall**

Exchange OnLineMall concessions (110+ Shops):

- > Provide customer discounts from 5%-25% off on purchases
- Offer selection and styles from recognizable brands
- Supplements exchange store assortments
- Allows exchanges to utilize floor space and inventory investment in other categories

FY 2011 Sales - \$50M



Our customers saved almost \$2M by choosing to shop the <u>Exchange</u> <u>OnLine Mall stores</u> over the retailer's regular sites!





## Exchange OnLine Mall

































# Special Order Program

345 vendors now available online and by phone

Customers can easily request items not available in the Exchange Catalog or Online

Available 24/7







# Catalog/eCommerce Sales History



2009 Sales \$214.0M, 1% decrease 2010 Sales \$187.2M, 8% decrease 2011 Sales \$204.3M 9% increase 2012 Sales \$74,371,484 YTD June, up 4% to LY.

MK has a sales goal of 32% increase for FY 2012.

Our 5 year strategic goal is to be \$1.5B by 2016.





### Distribution of Earnings to Main Stores

100% of Catalog/Internet earnings within 40 miles of the AAFES Main Store

Distribution is after MK pays other Services

Each AAFES Main Store will receive a percent of earnings based on percent of sales to the total





## **Top Ranked Stores in 2011**

**Central** 

Ft Hood: \$69,244\* Scott AFB: \$37,077

Eglin AFB: \$35,544

Tinker AFB: \$33,352

Wright Patterson:

\$32,950

**Eastern** 

Ft Bragg: \$98,597\*

Ft Belvoir: \$84,170

Ft Hamilton: \$63,184

MacDill AFB: \$58,448

Langley AFB: \$55,154

**Pacific** 

Hickam: \$19,197

Schofield: \$17,024

Elmendorf: \$14,813

Foster: \$14,726

Yongsan: \$11,283

<u>Western</u>

San Antonio: \$152,866\*

Lewis/McChord: \$75,132\*

Los Angeles AFB: \$67,976

March AFB: \$58,923

Luke AFB: \$48,751

**Europe/OEF/OIF** 

Heidelberg: \$9,662

Grafenwoehr: \$9,057

Wiesbaden: \$6,620

Lakenheath: \$6,232

Spangdahlem: \$4,981

\$3.2M paid in 2011!





### Social Media

# Stay Connected With the **EXCHANGE** Social Media!





Exchange\_STYS







Blog w/ us. salutetoyourservice.com







## **Reaching More Customers**

#### Goal is to increase:

- Awareness of online site
- Military Star usage
- Repeat purchase

Print Ads/Tabloids

In Store signs

Electronic Newsletters

Targeted customer mailings

Military Star statement ads

Theater Slides/Radio ads

Icons - Make it easy

Social Media

Surveys







## **Contacts**

#### **ECOMS**

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### **OnLine Mall Programs**

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### **Contacts**

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#### **Home Team**

GMM & Home Decor
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Small Appliances
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Major Appliances

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Home Furnishings
Terri James 6823

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Tabletop

TBD

#### **Hardlines Team**

**GMM & ODL** 

A ODL C

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Giftware

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Sporting goods

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Toys OnLine Mall

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### **Contacts**

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#### **Softlines Team**

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