

UNITED STATES OF AMERICA  
COMMODITY FUTURES TRADING COMMISSION

PUBLIC ROUNDTABLE

Washington, D.C.

Thursday, August 9, 2012

## 1 PARTICIPANTS:

2 GARY BARNETT, DSIO, CFTC, Moderator

3 KEVIN PICCOLI, DSIO, CFTC

4 CAMDEN NUNERY OCE, CFTC

5 BOB WASSERMAN DCR, CFTC

## 6 Panel 1

7 SAM TELZER, PricewaterhouseCoopers

8 ANN CHEESEMAN, Ernst &amp; Young

9 MIKE JAMROZ, Deloitte &amp; Touche

10 RICH FLOWERS, Grant Thornton

11 JOHN HAGUE, McGladrey

12 MARK HOLLOWAY, SIFMA/Goldman Sachs

13 BILL TIRRELL, SIFMA/Merrill Lynch

14 EILEEN FLAHERTY, Newedge

15 YVONNE DOWNS, Jefferies

16 HOWARD ROTHMAN, Vision Financial Markets, LLC

17 WILLIAM DE LEON, PIMCO

18 ANNE BAGAN, CME Group

19 DAN DRISCOLL, NFA

20 ANAND RAMTAHAL, FINRA

21 STEVE RICHARDS, PCAOB

22 RON FILLER, New York Law School

1 PARTICIPANTS (CONT'D):

2 Panel 2

3 MARK HOLLOWAY, SIFMA/Goldman Sachs

4 BILL TIRRELL, SIFMA/Merrill Lynch

5 ALESSANDRO COCCO, JP Morgan

6 EILEEN FLAHERTY, Newedge

7 YVONNE DOWNS, Jeffries

8 HOWARD ROTHMAN, Vision Financial Markets, LLC

9 WILLIAM C. THUM, ICI/The Vanguard Group

10 CHARLEY COOPER, State Street Global Markets,  
11 (eExchange)

12 DAN DRISCOLL, NFA

13 RON FILLER, New York Law School

14 WARREN DAVIS, Sutherland Asbill & Brennan

15 TODD KEMP, National Grain and Feed Association

16 CHRISTINE AYOTTE-BRENNAN, Fidelity Management and  
Research

17 NEVIS BREGASI, ICI/MFS Investment Mgmt

18 DAVID YERES, CIEBA/Clifford Chance

19 MIKE DAWLEY, FIA/Goldman Sachs

20 MAUREEN BURKE, FIA/BAML

21 KEVIN FOLEY, FIA/Katten Muchin Rosenman

22 WALT LUKKEN, FIA

1 PARTICIPANTS (CONT'D):

2 ROSS PARK, Barclays Capital Inc.

3 KIM TAYLOR, CME Group

4 Panel 3

5 ALESSANDRO COCCO, JP Morgan

6 HOWARD ROTHMAN, Vision Financial Markets, LLC

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1 PARTICIPANTS (CONT'D):

2 KEVIN FOLEY, Katten Muchin Rosenman

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4 JOHN L. ROE, BTR Trading Group, Inc.

5 KIM TAYLOR, CME Group

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## 1 P R O C E E D I N G S

2 (9:32 a.m.)

3 MR. BARNETT: Good morning, everyone.

4 Welcome to the Staff's Public Roundtable to  
5 discuss Customer Protection Requirements for  
6 Futures Commission Merchants. This Roundtable  
7 follows, and is in addition to, the Public  
8 Roundtable we held at the end of February,  
9 beginning of March. And our objective today is to  
10 gather public input on a variety of issues and  
11 ideas to further protect customers.

12 In terms of specific topics today, we'll  
13 have three panels. Our first panel is broken into  
14 two parts. First we will focus on the SRO  
15 requirements for examinations of FCMs. And second  
16 we'll look at the CFTC's oversight of SRO  
17 examination programs, and in both of those topics,  
18 we will be looking at the role of the independent  
19 CPA whose is engaged by the FCM in the examination  
20 process.

21 Our second panel will focus on various  
22 questions staff has for our panelists regarding

1 customer protection proposals that we've been  
2 working on.

3 And our third panel of the day will take  
4 stock of the various alternative models for seg.  
5 That are being discussed in the industry. A  
6 discussion, evaluation of those various  
7 alternatives comparing values and feasibility  
8 comparing and contrasting, and frankly, making the  
9 participants in those efforts a little easier to  
10 find should others wish to join them.

11 In terms of housekeeping items, the  
12 bathrooms are in the back, down the stairs, around  
13 the corner. In terms of breaks, we have one  
14 scheduled at 10:30 but we may adjust based on how  
15 the discussion in the first panel is progressing.

16 In terms of questions from the audience,  
17 we have cards on the side over here in which you  
18 can submit questions in writing, and then those  
19 questions will be brought up to us. In fact, you  
20 can drop it in the corner next to Cam and we'll  
21 field it amongst ourselves in an appropriate time.

22 Lunch is at 12:45. It's short. We will

1 begin again at 1:30. You'll be on your own.

2 There are several restaurants around the area to  
3 run out and grab a bite.

4 Of course, we are creating a  
5 transcription of the dialogue today. To make this  
6 work, when one of our participants is going to  
7 speak, first state your name so that we can pick  
8 it up and get it correct in the transcript.

9 And last, because of ongoing enforcement  
10 cases, we are not going to talk about specific  
11 market events, whether it's MF Global or Peregrine  
12 or otherwise, there is really not a need to do  
13 that in order to look afresh at customer  
14 protection in this space.

15 All right, so let's start the first  
16 panel. And by way of introduction, we know that  
17 our Oversight System is for decades that SROs are  
18 the front line regulators of FCMs. In 2000,  
19 Congress affirmed the Commission's reliance on  
20 SROs by amending section three of the Commodity  
21 Exchange Act to state:

22 "It is the purpose of this Act to serve



1 the public interest through a system of effective  
2 self- regulation of trading facilities, clearing  
3 systems, market participants, and market  
4 professionals under the oversight of the  
5 Commission."

6 So, as part of its Oversight  
7 responsibility then, SROs are required to conduct  
8 periodic examinations of their member FCM customer  
9 funds in seg. and secured accounts, and the CFTC  
10 oversees the SROs examining them for the  
11 performance of their duties.

12 And just to get the rubric right,  
13 because SROs share the same members, to avoid  
14 subjecting FCMS to duplicative examination we have  
15 a permissive system that allows the SROs to agree  
16 how to allocate FCMS amongst them. An SRO who is  
17 allocated certain FCMS for such an examination is  
18 referred to as the DSRO for those FCMS.

19 In any event, when we review SRO  
20 examinations, we do so on a periodic basis.  
21 Currently the CFTC does quarterly reviews of an  
22 SRO's FCM examination program in which the agency

1 selects a sample, a small sample, of the work  
2 papers to review, and we also do some limited  
3 scope reviews of FCMS in a for cause situation.

4 Also, under CFTC rules FCMS must have  
5 their annual financial statements audited by an  
6 independent CPA using GAAS Standards. As part of  
7 this annual report, the independent accountant  
8 must conduct appropriate reviews and tests to  
9 identify any material inadequacies in systems and  
10 controls that could violate the Commission's  
11 Segregation or Secured Amount Requirements.

12 So, given this two layer examination  
13 process, SROs examining FCMS and the CFTC  
14 Oversight of the SRO examination process, it makes  
15 sense to look at each of these layers with fresh  
16 eyes; which is what we're going to do now with the  
17 help of our panelists.

18 So, before we start asking questions of  
19 our panelists, let's go around the table and for  
20 the transcript state your name, your title, and  
21 the institution you work with. I'll start. My  
22 name's Gary Barnett. I'm the director of the

1 CFTC's Division of Swap Dealer and Intermediary  
2 Oversight. And Cam, I'm going to go this way.

3 MR. PICCOLI: Kevin Piccoli, Deputy  
4 Director, DSIO.

5 MR. RICHARDS: Steve Richards, Special  
6 Advisor to the Chairman of the PCAOB.

7 MR. RAMTAHAL: Anand Ramtahal, Senior  
8 Vice President, Department of Risk Oversight and  
9 Operational Regulation at FINRA.

10 MR. ROTHMAN: Howard Rothman, President  
11 Vision Financial Markets FCM.

12 MR. TELZER: Sam Telzer. I am a partner  
13 with PricewaterhouseCoopers.

14 MR. TIRRELL: Bill Tirrell, here for  
15 SIFMA Capital Committee.

16 MR. JAMROZ: I'm Mike Jamroz. I'm a  
17 partner at Deloitte & Touche.

18 MR. HOLLOWAY: I'm Mark Holloway and I'm  
19 Chairman of the SIFMA Capital Committee.

20 MR. HAGUE: Good morning. I'm John  
21 Hague. I'm a partner with McGladrey.

22 (Recess)

1           MR. NUNERY:   And I'm Cam Nunery.  I work  
2   in the Office of the Chief Economist.

3           MR. BARNETT:  Let's wait a second and  
4   see if we can get this side of the table working.

5                       (Recess)

6           MS. FLAHERTY:  I'm Eileen Flaherty,  
7   Global Head of Compliance and Financial Crime  
8   Prevention at Newedge Group.

9           MR. FILLER:  Ronald Filler, Professor,  
10   New York Law School.

11          MR. DRISCOLL:  Dan Driscoll, Chief  
12   Operating Officer, NFA.

13          MS. DOWNS:  Yvonne Downs, Global Chief  
14   Operating Officer, Jefferies Futures Division.

15          MR. DE LEON:  Bill De Leon, Managing  
16   Director PIMCO.

17          MS. CHEESEMAN:  Ann Cheeseman, Audit  
18   Partner with Ernst & Young.

19          MS. BAGAN:  Anne Bagan, Managing  
20   Director Audits, for CME Group.

21          MR. BARNETT:  Great, thank you very  
22   much.  All right, so, we're going to start with

1 some questions. We've given you guys the  
2 questions already, but we're going to go through  
3 them and get your thoughts now. We know how  
4 you're going to answer. And some of them are  
5 basic, but you know what, we're going to start  
6 from the beginning, right? And we're going to  
7 build up from it. So, we appreciate your patience  
8 with us, and, you know, so, for instance, our  
9 first question: What's the purpose of an  
10 examination? What are we trying to accomplish?

11 We're talking about SRO requirements for  
12 the examination of FCMs. What should they hope to  
13 accomplish and what should we not expect from an  
14 examination of an SRO?

15 Who wants to take the first shot at it?  
16 Dan?

17 MR. DRISCOLL: Dan Driscoll, NFA. So,  
18 from NFA's perspective our objective in doing an  
19 audit of an FCM is to achieve reasonable assurance  
20 of compliance with relevant NFA and CFTC rules,  
21 and that all of the balances in the financial  
22 statements that are filed with NFA and the CFTC

1 are properly stated.

2 I would point out that while our  
3 objective is to achieve reasonable assurance of  
4 compliance with CFTC and NFA rules, we don't  
5 believe that the goal is to guarantee compliance,  
6 or to ensure against violations of the rules.

7 MR. TIRRELL: Bill Tirrell, SIFMA. I  
8 think from the industry side we look towards the  
9 -- first of all, let me just say that from the  
10 industry side we, I think we share common cause  
11 here of trying to make sure that the firms are  
12 compliant, that we are protecting clients, assets,  
13 and so on. So, we do have a shared interest in  
14 this, and we look to see if the processes,  
15 controls, within the organizations are meeting the  
16 current standards in compliance.

17 So, we look at this, I think, more as an  
18 asset test, if you will, if we are doing what we  
19 should be doing in order to protect clients, to  
20 stay in compliance with both capital and client  
21 protection rules. So, it's kind of a check and  
22 balance, if you will, from the perspective of the

1 firms.

2 I would also say that, our expectation  
3 is that examiners that have the benefit of going  
4 around to multiple firms and seeing different  
5 processes, controls, competencies, and so on, that  
6 they would be able -- that we as an industry  
7 should be able to leverage that in order to ensure  
8 that we are all meeting high standards of best  
9 practice.

10 So, from an expectation from an industry  
11 side, I would say best practices is high  
12 expectation as far as compliance, competency,  
13 controls, and processes.

14 MR. BARNETT: Thank you.

15 MS. BAGAN: Gary.

16 MR. BARNETT: Go ahead. Ron?

17 MR. FILLER: I agree with Dan. I mean,  
18 the main purpose of an exam is all registrants  
19 including FCMs, but all other registrants are  
20 subject to not only statutory provisions, but all  
21 the regulatory provisions established by the CFTC  
22 and NFA, but there's also a further step that the

1 regs and the policies in the industry also impose  
2 internal standards.

3 Meaning each FCM, each registrant have  
4 to have their own policy manuals in place, and so,  
5 part of the exam should govern not only compliance  
6 with the laws and the regulations, but making sure  
7 the individual firm's FCMs, in this case, are  
8 following their own internal policies as well.

9 MR. BARNETT: What do we mean by "their  
10 own policies and procedures?" What standards  
11 should apply to those policies and procedures? Is  
12 it off again?

13 Okay. Cam, could you go hit the door  
14 (inaudible). Maybe we should come back to you on  
15 that. I don't want to lose the thought on it.

16 SPEAKER: Anne's mic is working.

17 MR. BARNETT: Anne, go ahead.

18 MS. BAGAN: Anne Bagan. And I also echo  
19 what Dan was saying. Our audits, our examinations  
20 are incredibly detail oriented, but I did want to  
21 remind everybody that they are, as of a point in  
22 time. So to Dan's point, it is not a guarantee



1 that the balance will always (off mic).

2 And as far as CME Group, because the  
3 audit function is part of our Clearing House, we  
4 consider the whole audit function part of our risk  
5 management procedures in getting to know our firms  
6 and understanding their business expertise.

7 (Recess)

8 MR. RAMTAHAL: Anand Ramtahal from  
9 FINRA.

10 MR. BARNETT: Yes, go ahead.

11 MR. RAMTAHAL: Responding to the  
12 examination question. From our perspective the  
13 examination is an opportunity to ensure that the  
14 systems, processes, controls in place at  
15 registered broker dealers that are subject to our  
16 examination program are working as intended, and  
17 that the member has adequate resources in place to  
18 ensure that they are accomplishing compliance with  
19 federal securities laws and SRO rules and  
20 regulations. From our perspective it's also a  
21 really good opportunity to educate our members on  
22 how they can and should comply with federal

1 securities laws, obviously, when we think that  
2 their systems and processes are weak or deficient.

3 MR. PICCOLI: So Anand, when you look at  
4 the policies and procedures you're actually going  
5 and testing the controls, the underlying processes  
6 themselves that are there, is that right?

7 MR. RAMTAHAL: Yes, and that could be  
8 both qualitative and quantitative depending on  
9 what areas or reviews we're looking at.

10 MR. BARNETT: Let me challenge that a  
11 little bit because I'm hearing -- and I think  
12 there's the focus on controls and sort of risk  
13 management orientation, not just counting  
14 obviously seg. secured capital. I mean, it's  
15 core, and basic, and obviously, hugely important,  
16 but also I'm hearing discussion about controls.  
17 To make sure that things are being operated --  
18 "working as intended" was the way somebody just  
19 said it.

20 What's your view about the balance  
21 between the substantive, you know, counting the  
22 amounts that are there and then the risk man -- or

1 the control orientation to make sure that things  
2 are set up to work as intended?

3 MS. FLAHERTY: Again Eileen Flaherty,  
4 Newedge Group. I think that you're correct.  
5 There is a balance. I don't think that I'm saying  
6 that that's not proper, to also look at the  
7 framework, and the control framework, because I  
8 think the audits do that.

9 But again, when it gets down to it, in  
10 addition to looking at that, looking at the  
11 organization, the governance of an organization,  
12 overall how the organization is managed, that's  
13 all part of the audits too.

14 But, also, again, there is a very, very  
15 high and heavy focus on tying out and looking at  
16 particularly, you know, the seg. and secured  
17 amounts, both from the FINRA side and again the  
18 DSRO for the CME Group in this instance.

19 MR. BARNETT: Other reactions to that?  
20 Thoughts?

21 MR. DE LEON: Bill De Leon, PIMCO. I  
22 agree and I think that while it's very important

1 to focus on the process and that the rules being  
2 imposed by the regulatory bodies, as well as the  
3 self-denominated rules by each entity are being  
4 followed, I think given what we've seen, as well  
5 as the expectation by end users is that the  
6 standard of care has to be considerably higher in  
7 terms of ensuring that the money is where it's  
8 supposed to be.

9           So, as to Eileen's point about seg., our  
10 expectations would be that every FCM is  
11 guaranteeing that the money is where it's supposed  
12 to be on a daily basis, and someone's checking it.  
13 And to the extent that certain investors may  
14 impose or ask their FCMs to guarantee that for  
15 them, I think it's more appropriate to be done at  
16 the regulatory level as opposed to investor by  
17 investor asking.

18           So, I think it's definitely falling into  
19 the utility function, and I think given the  
20 reactions we've seen, it is important to realize  
21 that it may not be as clearly delineated as some  
22 people have thought. But the expectation is

1 clearly there.

2 MR. PICCOLI: Just following up on that  
3 Bill, because two thoughts. One, I totally agree.  
4 I think that's certainly a reasonable expectation  
5 of the users to make sure that the money's there  
6 all the time. But two thoughts, one, a lot of  
7 times, you know, we'll come in and look at point  
8 in time. So, we'll go and we'll say, okay, yep,  
9 the cash is there. We confirm it, tie it all out,  
10 agrees with the general ledger, that's great.

11 I think, but it's balancing that with  
12 looking at the controls to make sure, okay the  
13 cash is there today. Will it be there tomorrow?  
14 And there I think, I would think that what we need  
15 to do is look at the controls to make sure the  
16 controls are sufficient to ensure that cash will  
17 be there tomorrow.

18 We're looking at one point in time, so,  
19 instead of just a substantive view of, okay, is  
20 the cash there today? Great. What are the  
21 controls to make sure the cash is there tomorrow?

22 I think building that in, and if I could

1 just, just following on that, how much reliance  
2 should be placed on the CPA, the independent CPA  
3 coming in and doing the financial review?

4 MR. DE LEON: There are a lot more  
5 people here who are much more versed in some of  
6 this. I would say from where we sit, that the  
7 concept of point in time is incredibly important  
8 and I think that that is for a deep dive into sort  
9 of all the nuts and bolts of everything. There is  
10 clearly the importance on having the surety and  
11 reviewing the process and making sure it's  
12 followed on a daily basis.

13 However, at the end of the day, the  
14 expectation is that each FCM meet its seg.  
15 Requirement and someone has to go, "okay, we did a  
16 deep dive three months ago, or six months ago, or  
17 two weeks ago. They have a good process in place.  
18 They have good controls. We did a deep dive."  
19 That's great, but we need to know every day that  
20 seg. is there, because we've seen that someone can  
21 go from being in a good seg. situation to a lot of  
22 money missing really quickly. And I would argue

1 that investors expect that degree of confidence  
2 and are asking the questions for that.

3 So, I agree the deep dive should be done  
4 less frequently because it's a much more  
5 complicated thing, however, at some point someone  
6 needs to go, "Yes, seg. is met every day," because  
7 if it's not met and there's a violation and you  
8 don't act on it, that's when things can go really  
9 badly, both for the end user who has put money in,  
10 as well as the financial system in general, which  
11 I know are two of your concerns.

12 MS. BAGAN: Anne Bagan. I'm going to  
13 reiterate what Eileen said, too. I don't want  
14 anybody to think that we don't take internal  
15 controls into account on our regulatory audits.  
16 They are primarily financial, but in order to  
17 assess what areas we are going to look at on any  
18 regulatory audit, we do look over the firm's  
19 controls and procedures and that helps us assess  
20 where we need to focus our energy on any audit.

21 To my point of view, if you go through  
22 that process and then you do the regulatory audit

1 and things tie out the way they're supposed to, I  
2 think you can rely on the firm's procedures at  
3 that point. Not to say somebody won't break it  
4 later on, but we don't have a guarantee of that.

5 MR. BARNETT: I want to come back to  
6 that question about how -- thank you -- how people  
7 test the efficacy of controls. I mean, because  
8 it's kind of like if you count it and the money's  
9 there, then the controls must be. I'm not sure.  
10 I want to come back and get people's thoughts on  
11 that. But, Dan, go ahead.

12 MR. DRISCOLL: Dan Driscoll, NFA. I  
13 just wanted to make a few points. One is that  
14 while the audit date is as of a particular date,  
15 sort of a balance sheet look at the firm on that  
16 date, I don't think anybody should think that when  
17 we look at transactions, when we test things, that  
18 it's only on one day. There's the transactions  
19 that we look at are over time, but we just tie  
20 everything out, hopefully to the penny, on the  
21 audit date.

22 So, it's not just a one day sort of



1 thing. On the question about, which is more  
2 important: Controls or testing? I think they're  
3 both important, because I think one without the  
4 other just wouldn't get you anywhere near where  
5 you need to be.

6 MR. TIRRELL: Bill Tirrell. In my 30  
7 plus years' experience, I can appreciate the fact  
8 that the NFA and the CME do have processes to look  
9 at controls and so on, but in practice I can also  
10 tell you that most of the time, the examiners are  
11 spending their time ticking and tying numbers, and  
12 not having conversations with the folks that are  
13 actually involved in these processes.

14 And as an example, we just had a recent  
15 request come in to look at our bank accounts and  
16 our reconciliations. And there are over 50 plus  
17 bank accounts that need to be reviewed, and the  
18 request is for all 50 plus bank accounts in hard  
19 copy and reconciliations. And we employ an  
20 automated reconciliation utility that most of  
21 those reconciliations go through.

22 So, to look at 50 plus, to spend those

1 hours and we were told by two different examiners  
2 that that exact same process would be for four  
3 examiners for ten weeks and two examiners for four  
4 weeks.

5           So, there's a big dispersity there of  
6 time and commitment, but if they have an automated  
7 utility that reconciles that's separate and  
8 distinct from the operations and some of the other  
9 aspects of the business, one would wonder if  
10 you're really spending enough time evaluating the  
11 controls and processes, or are you really  
12 concentrating on ticking and tying the numbers  
13 back to reconciliations? And following those  
14 reconciliations through into the actual seg. coms  
15 and what controls and oversights and escalation  
16 processes around it. I have not seen that in my  
17 current processes, or in my past processes.

18           MR. BARNETT: Thank you. Bill, let me  
19 jump back to Bill De Leon. So when you talk about  
20 wanting to make sure the cash is there every day,  
21 taking what Bill Tirrell just said, with the 50  
22 accounts and the reconciliations that have to be

1 done automated.

2           So, is it that you discount controls and  
3 that you would, for instance, in this case, you  
4 would have somebody on a daily basis going through  
5 the accounts, or I'm trying to understand the  
6 balance between --

7           MR. DE LEON: We are not discounting  
8 controls, and we're not discounting the fact that  
9 there have to be good processes and they need to  
10 be followed in any way. However, at the end of  
11 the day, you want to put as many controls or  
12 checks in place to ensure that they're being done.  
13 And given the sizes of money involved here, and  
14 the issues associated with where that money goes,  
15 and how quickly it can moved from one entity to  
16 another, we want to make sure that it's checked.

17           So, I agree with you, 50 hard copies  
18 every day is incredibly difficult to verify. I  
19 would point out, though, and several people at  
20 this table can tell you that they do it every  
21 single day for thousands of accounts, because  
22 every one of our accounts, when we clear, they

1 tick and tie at the FCM every single penny. And  
2 if we're off, we get a phone call. And we're not  
3 the only client of these large institutions.

4 So, we're talking about tens of  
5 thousands of accounts that are automated, that are  
6 verified, and ultimately those numbers go into the  
7 CME or LCH or ICE or whoever it is, and they are  
8 verifying those numbers at the entity level.

9 So, I'm just saying that if each FCM has  
10 that standard of care for every one of its  
11 clients, because I can tell you if we underpay on  
12 initial margin or variation margin, we're getting  
13 a lot of phone calls, and there're a lot of issues  
14 that the standard of care in our view should be  
15 commensurate.

16 MR. BARNETT: We need some help from the  
17 big accounting firms, okay? Sam, and Anne, and  
18 Mike, and Rich, we need some help. Controls  
19 versus substantive testing, we need some help.

20 Thoughts? Mike, you want to go first?

21 MR. JAMROZ: Well, let me start by  
22 saying that I don't do audits. I'm actually in

1 the -- my background as you know, is a former SEC  
2 employee in that area that writes the rules that  
3 the broker dealers are subject to. And I am my  
4 technical advisor to our audit practice. I'll  
5 make a comment but I would really like the rest of  
6 the folks here that actually do the audits to  
7 supplement this.

8 But it's basically going to echo what  
9 has been said already, in that, you know, that  
10 both are important. You need absolutely to look  
11 at controls and a good, not only culture of --  
12 first of all I would say that the compliance and  
13 control culture of the firm itself is important,  
14 in addition to the control themselves, but also  
15 you have to supplement that with the appropriate  
16 amount of testing. And I would expect that most  
17 of the other firms here would say the two go  
18 together. I mean, what you are supposed to do is  
19 design your testing around your evaluation of the  
20 controls, right?

21 MR. BARNETT: Sam, you want to take a  
22 response?

1                   MR. TELZER: Sure. Sam Telzer, thank  
2 you. From an audit standpoint, the audit  
3 standards really talk about evaluating the control  
4 structure at an entity. And if we all step back  
5 and say, audit standards are generic for all  
6 entities that are subject to the audit. So, there  
7 is no specific audit standard that applies to an  
8 FCM as an FCM.

9                   So, we start off with a very broad  
10 brush. I think the other panelists have made a  
11 lot of good points, is that, you do have to look  
12 at the mix between what is the control  
13 environment. What are the policies and  
14 procedures? Who has authorization? What  
15 technology supports the process? How much of it  
16 is what I'll call spreadsheet based versus more  
17 automated technology based?

18                   And I think you get a lot of granularity  
19 when you start looking at different organizations,  
20 and I'll take up on what Bill said is when there's  
21 automated reconciliations, an auditor can test  
22 those and get a lot of comfort if those automation

1 controls are appropriate and can be tested.

2 There's no reason to go test those things in a  
3 more substantive manner with deep dives if you can  
4 rely on the controls.

5 The issue you typically get into in  
6 almost any organization is there is some mix of  
7 controls and more human elements, and the human  
8 element, just because we're all humans and humans  
9 can make mistakes, is the human element is often  
10 what affects the balance between controls and what  
11 auditors call substantive testing. So, I think,  
12 you know, from a overall quality perspective it  
13 would really be terrific if there was, you know,  
14 incremental information on what expectations are.

15 I clearly hear Bill with what he said  
16 from PIMCO of what the expectation is from the  
17 users, and I think the auditors are trying to meet  
18 those expectations, but there can still be a gap  
19 given the volume, given the human element, given  
20 the way the organization sets itself up. So, I  
21 echo what Mike said as well which is that there is  
22 always a desire to be able to rely on what an

1 organization does; because that's the highest  
2 level you can get to.

3           However, you could always see where a  
4 human being, without proper guidance, without  
5 proper expertise, would not maybe make the same  
6 decision as a technology system that's supporting  
7 that same structure.

8           MR. BARNETT: Thank you. Go ahead, Ron.

9           MR. FILLER: I want to throw in another  
10 intangible element, and Mike mentioned it just  
11 briefly, but I think it needs to be talked about  
12 or discussed, and that's the culture of the firm.  
13 I mean the culture of the firm in dealing with the  
14 audits, when I was at Lehman our DSRO was the  
15 Board of Trade, I, as a managing director, and  
16 another senior officer, were always assigned to  
17 work with the audit staff who came in from the  
18 Board of Trade to making sure we were in  
19 compliance with and working with them to determine  
20 whatever procedures.

21           I also had the opportunity when I was at  
22 Lehman to be a member of the CME Clearing House



1 Risk Committee, so, we knew, I knew what they were  
2 concerned about also looking at other FCMs and so  
3 forth. And I think it's the culture making sure  
4 that the firm has that necessary intangible to  
5 ensure that they, not only from the internal  
6 controls, or testing perspective -- and I think, I  
7 know we're not supposed to talk about specifically  
8 two recent firms, but I think if you look at those  
9 issues, and some of them, and drill down, it's  
10 really the culture of those firms that causes as  
11 much of the problems. A lack of controls at those  
12 firms, and it's an intangible.

13           You can't regulate a culture, but that  
14 is still a very significant role in making sure  
15 the firms are in compliance with the appropriate  
16 regulations.

17           MR. PICCOLI: Yeah, I think that's a  
18 great point, Ron, because it goes to the risk  
19 profile. How do you establish the risk profile of  
20 a firm and from there determine your ordered  
21 approach? So, that's a great observation, thank  
22 you.

1           MR. BARNETT: Let's go back to John,  
2 too. Sorry about that, go ahead.

3           MR. HAGUE: No, just from a historical  
4 standpoint in auditing FCMS for the last 30 years,  
5 we, as auditors, have basically by default gone to  
6 substantive testing. Yes, we're required to gain  
7 an understanding of the internal control structure  
8 as Anne had basically said, and make a risk  
9 assessment, but a lot of times because of the  
10 point in time nature of our report, including the  
11 internal control reports, historically, we've  
12 defaulted to substantive procedures versus really  
13 testing controls.

14           So, there's a huge difference between  
15 gaining an understanding of the controls and being  
16 able to make a risk assessment, and actually  
17 testing those controls. And I'm sure later on in  
18 this morning's discussion we'll talk about the  
19 recent proposed SEC and PCAOB rule changes for  
20 broker dealers.

21           MR. RAMTAHAL: I'd like to, Anand  
22 Ramtahal, comment on internal controls and testing

1 on exams. And a large part of the scope of our  
2 exam is driven by what our survey on staff knows  
3 about a given firm. So, to your last comment,  
4 Kevin, what is the risk environment? How do we  
5 view the staff? What is our history with this  
6 firm?

7 Sam mentioned spreadsheet controls. You  
8 know, do they have systems, proper systems, in  
9 place to ensure compliance with specific rules, or  
10 is it done manually? What is the quality of the  
11 staff? And I'll talk a little bit later about our  
12 surveillance program, but really, our examination  
13 and the scope of our examinations are driven, and  
14 generally at most (inaudible) clearing firms are  
15 out there once a year. But we're in touch with  
16 our firms throughout the year, so that we  
17 understand their business, the risks, the quality  
18 of the staff, and it's an accumulation of  
19 information throughout the year that will drive  
20 the scoping of our examination when we're on-site.

21 So, it may be a review of internal -- a  
22 review and testing of internal controls. What are

1 the controls in place? What are the escalation  
2 processes? What is the corporate governance  
3 environment? And that will drive whether or not  
4 we actually test during the course of our  
5 financial operational reviews. None of us has  
6 unlimited resources, so we have to find the most  
7 efficient ways of executing our programs.

8 MR. BARNETT: Let me ask, say a smaller  
9 BD versus one of the large BDs, would the smaller  
10 BD that has a smaller compliance department and  
11 presumably could it have as good a control  
12 structure as a larger one? Does it drive you  
13 towards more substantive testing versus control  
14 based reliance? I mean, how does that factor in?

15 MR. RAMTAHAL: Well again, it's all  
16 about what we know of the firm and what we  
17 identify as risks. And, as I said, that's always  
18 ongoing. So, the scope of the exam will not  
19 necessarily be smaller depending on the size of  
20 the firm. In fact, it could go either way.

21 So, size doesn't matter. It's what we  
22 know of the firm, what we identify as risk, what

1 we know of the internal control environment.

2 MR. DE LEON: Gary?

3 MR. BARNETT: Thank you.

4 MR. DE LEON: I just want to comment on  
5 that, and maybe I'm jumping ahead. Our view has  
6 been that regardless of the size of the firm,  
7 there's a standard of care that has to be held,  
8 and it shouldn't matter whether it's a large firm  
9 or a small firm. The standard of care needs to be  
10 met. So, a larger firm may have more assets and  
11 more resources, however, there's just got to be a  
12 basic standard of care. It's sort of analogous to  
13 a car, right?

14 You buy a car; it has to have certain  
15 safety standards. Doesn't matter, you know, if  
16 it's a Prius or if it's a Lexus, it's got to have  
17 that certain basics.

18 MR. BARNETT: Okay, thank you. And for  
19 the record that was Bill De Leon. Okay. Some  
20 more from the accounting firms? Who have we not  
21 heard from?

22 MR. PICCOLI: Rich. Also you came a

1 little bit late. I know you had plane trouble.

2 Can you just introduce yourself? Thank you.

3 MR. FLOWERS: I'm Rich Flowers, a  
4 partner with Grant Thornton. Been in the industry  
5 about 40 years and previously was the engagement  
6 partner on a number of major league FCMs which  
7 have, unfortunately, gone the way of the  
8 Washington Nationals as far as I'd hoped anyway.  
9 But it includes EF Hutton and other big firms.

10 I think that the assessment of the  
11 overall environment of a client is excellent, the  
12 risk looking at it that way. If we want to look at  
13 the actual controls, though, the distribution  
14 between what's underneath the monitoring controls  
15 and then the various fundamental controls that  
16 might flow into the monitoring controls. And  
17 don't rely simply upon monitoring controls.  
18 That's an easy way to -- well don't forget he  
19 reviews the reconciliation. So you have to sign  
20 off on that.

21 No, what were the fundamental controls  
22 that were actually in place? That's where we get

1 down to the details, and I think that the  
2 selection of the extent of the testing of those  
3 fundamental controls is important. Certainly they  
4 then transmit up to what monitoring controls you  
5 are going to have in place.

6 MR. HAGUE: You know, another point that  
7 needs to be made is that we are in a very  
8 competitive environment. The CPAs in this room do  
9 get paid for providing those professional  
10 services. So, we're tasked with providing an  
11 efficient and effective audit that meets the  
12 standards.

13 And again, it gets back to whether or  
14 not we're going to test controls. Once we gain  
15 that understanding, if we spend a lot of time  
16 testing controls, but don't reduce the amount of  
17 substantive testing that we perform, we're  
18 spending more time and not necessarily improving  
19 the results of the audit. Could, but potentially  
20 not, and then again, we are For Profit  
21 Organizations and we also have clients that are  
22 very demanding on us to be, and to provide as an

1 effective and an efficient audit as possible.

2 So, by testing controls and not reducing  
3 in the amount of substantive testing we're going  
4 to be doing anyway, again, as a point in time,  
5 auditors lean towards provide just doing the  
6 substantive testing.

7 MR. BARNETT: Howard?

8 MR. ROTHMAN: Howard Rothman, from  
9 Vision, and I want to kind of go back to Bill's  
10 point a little bit. I think there's got to be a  
11 little sensitivity that we have gone, all of us,  
12 from I call it a batch environment where it's an  
13 end of the day or end of the month or end of the  
14 year environment, to where we're all on real time.  
15 And certainly at the CME and with the CME Clearing  
16 House on trading of our customers and SPAN margin,  
17 they're able to assess the risk and the P&L of  
18 various customers on a real time basis.

19 And firms today and I'm sure all of them  
20 that are here today, all have real time monitoring  
21 of their customers. So, the question is when  
22 we're asking a point in time, I think that



1 diminishes at the end of the day the usefulness.

2 If you're auditing once a year, if you're auditing  
3 once a month, but as the world's changing all day  
4 long, I think that, and again we're going to get  
5 into ideas later on, but obviously, especially at  
6 the CME, my DSRO, they see the vast majority of  
7 the customer trading and the SPAN margin.

8           But, we need as an industry to allow  
9 them, as a regulator, to have access, and I know,  
10 Bill, you have a legitimate point about 50  
11 different bank accounts, but, and are much  
12 smaller. But, we basically have two bank  
13 accounts; I don't see any reason why the tool of  
14 real time view access into our bank accounts, for  
15 our customer bank accounts, aren't available to  
16 the regulators, whether the CFTC, the NFA, at all  
17 times.

18           They, obviously, view all of our  
19 customer trading at the Clearing House real time  
20 all the time. It's again, nothing is going to be  
21 perfect, but we need to give everybody the tools  
22 so that if they're counting on the regulators to

1 say the money is there and the controls are there,  
2 you've got to give them the real time monitoring  
3 tools. And I think that will go back to Bill's  
4 point of being able to ensure at the end of the  
5 day that the money is there for all our benefit.

6 MR. BARNETT: Thank you, Howard. Ann,  
7 can we get your thoughts on this topic?

8 MS. CHEESEMAN: Yes. My thoughts are  
9 probably a little bit redundant, but I would agree  
10 with my colleagues that we follow the auditing  
11 standards. We follow, there are some example  
12 audit procedures in the AICPA practice aid, and  
13 you'll see in there that they are a mixture of  
14 control procedures and substantive procedures.  
15 And I'm also keen to see, we've been listening to  
16 the debate related to the SEC's upcoming 17a-5  
17 rules, and it's a similar debate.

18 And so, I know there's been struggles on  
19 that, and I think we should leverage those  
20 discussions when we're talking about how much  
21 control testing and the cost et cetera.

22 MR. BARNETT: Great, thank you. Others

1 on this question who want to weigh in? Okay.

2 All right, so let me ask you a question.

3 Again, it's kind of a basics question, but I want

4 to talk about examinations and fraud. And if

5 examinations, I assume they -- I need you to

6 correct me, advise me, but to what extent do

7 examinations under, I guess, GAAS look at fraud?

8 And to the extent they don't, given issues we've

9 seen, can fraud audits be done practically? If

10 not, what other kind of mitigants should we be

11 thinking about implementing?

12 Bill?

13 MR. TIRRELL: Bill Tirrell. Quite

14 honestly, Gary, I don't see much difference

15 between doing an examination and doing a fraud

16 examination. I think they are somewhat hand in

17 hand. And again, it goes back to looking at some

18 of the fundamentals, if you will, the blocking and

19 tackling of the controls. You know, are there

20 separation of duties? Are there supervision and

21 escalation policies in place? How much automation

22 is in place? Things of that nature that would

1 prevent fraud, as well as the competency of the  
2 people.

3 Do you have a clerk, that if you asked  
4 them what happens if you do this wrong? He says,  
5 "well, I don't know. Talk to so-and-so." There's  
6 a good chance that that individual is not going to  
7 pick on something that looks a little odd, or  
8 could be influenced by someone else.

9 So, I think when you look at the overall  
10 culture, as we talked about, the controls and  
11 processes in place, the competency of the  
12 individuals, the separation of some of those  
13 blocking and tackling things, I think that's all  
14 wrapped up into an exam. There is no, in my  
15 opinion, no difference in doing a fraud exam  
16 versus a regular exam.

17 MR. BARNETT: Other views?

18 MR. RAMTAHAL: Yeah, I, Anand Ramtahal.  
19 I would agree with Bill and while we do have a  
20 fraud element in our exam program, again it's  
21 going to be risk based driven. And so, what do we  
22 know about the broker dealer? In addition to the

1 things that Bill mentioned, who is the public  
2 accountant? What is the quality of that  
3 accounting firm or individual that we know? How  
4 are customer statements generated? We've seen  
5 broker dealers where they're done manually.

6 They're generated on a Word document.

7 What is the profile of the customers? What is the  
8 relationship of the senior members of the firm  
9 with those customers? There has to be red flags  
10 there before we choose to execute a fraud review  
11 during the course of our exam. And again, if we  
12 know the firm and know the firm well enough, we  
13 should be able to make those decisions if and when  
14 we do fraud reviews.

15 MR. BARNETT: Okay, thank you. Sam?

16 MR. TELZER: Sam Telzer. I think there  
17 may be a nuanced point that you may be getting to  
18 Gary, which is, when you look at the GAAS  
19 standards which is the audit standards the  
20 auditors follow, there are specific standards  
21 about the auditor responsibility relative to  
22 designing programs to detect fraud and there's a

1 lot of expectation issues in the user community  
2 about what is the auditor role in detecting fraud.

3 One of the things I think the profession  
4 has tried to do, and I'm not talking about the  
5 DSROs or the SROs, more the independent auditors,  
6 is we've worked with forensic type auditors to try  
7 and improve our audit procedures. Because we  
8 think that that clarity, that additional step,  
9 actually improves the quality of the audit. There  
10 is probably some measure where others who do  
11 examinations of FCMs or broker dealers, to the  
12 extent they're not already using that type of  
13 skill, that might be something that can improve  
14 the audit process to really bake in fraud  
15 detection mechanisms, and really help the overall  
16 examination process.

17 MR. BARNETT: Thank you. Others want to  
18 --

19 MS. BAGAN: I have a question.

20 MR. BARNETT: Yep, Anne.

21 MS. BAGAN: So fraud audit seems to be  
22 the popular term right now that keeps getting

1     thrown around.  What specifically are we talking  
2     about there?  What type of steps are we looking  
3     at?  Is it just an internal control review?  Or  
4     when you say, you look for fraud, what do you look  
5     for?

6                   MR. JAMROZ:  Actually, this is Mike  
7     Jamroz.  I just want to supplement the question  
8     Anne is asking because fraud, the definition of  
9     fraud is actually very, very broad.  And it could  
10    cover anything from just simple embezzlement to  
11    other things that don't really even touch the  
12    accounting financial control process.

13                   So, I think, actually what would be  
14    good, would be to frame the discussion with  
15    respect to the types of fraud that you would like  
16    us to discuss.  What kinds of fraud are we talking  
17    about here?

18                   MR. BARNETT:  I'm not sure I want to  
19    frame it.

20                   MR. DE LEON:  Hey, Gary?

21                   MR. BARNETT:  Yes?

22                   MR. DE LEON:  If I can jump in.

1 MR. BARNETT: Bill.

2 MR. DE LEON: You know, I guess, two  
3 things. One, we sort of take the view of trust  
4 but verify. And I know that that's sort of a  
5 basic concept, however, the question of  
6 verification, I think, becomes more difficult and  
7 needs to be more fleshed out, and, as Sam  
8 mentioned, sort of more real time independent  
9 information as opposed to relying on things.

10 Question of what auditors are used, and  
11 what standard of care is applied to them? Right?  
12 You don't want Bob, in his basement, being your  
13 auditor, so, who's the auditor -- how is that  
14 selected, what standard of care is there is  
15 another question in terms of that I think is  
16 relevant to giving a degree of confidence as well.

17 So, those are sort of the two things  
18 that we think about because, obviously, there's  
19 the process, there's the checking, but there's the  
20 fraud concept. And unfortunately, if someone  
21 really wants to spend a lot of effort doing fraud,  
22 they're going to get quite creative. So, you need



1 -- it's sort of a battle. So, I don't know if you  
2 can ever prevent it. However, you want to have as  
3 much in place, and enough standards of care, and  
4 sort of ways of thinking about things, that you're  
5 catching the obvious ones, or they're flags that  
6 are being caught.

7 And, you know, having an outside auditor  
8 come and look at the process, who's checking who  
9 that outside auditor is? What standard of care is  
10 there to make sure it's not Bob, in his basement?

11 MR. BARNETT: Dan.

12 MR. DRISCOLL: Dan Driscoll, NFA. I  
13 just wanted to basically expand on what several  
14 other panelists have said.

15 First of all, from NFA's perspective, we  
16 view it as our job to be looking for fraud when we  
17 do our examinations and other work. And in fact,  
18 over the years, we've uncovered dozens and dozens  
19 of frauds, some small, some big, and we'll  
20 continue to do that.

21 I do think that it's important to, you  
22 know, always be looking for ways to do things

1 better. And as Howard mentioned that it would be  
2 good to give online view only access to regulators  
3 of seg. and secured amount bank accounts. I just  
4 wanted to say that next week, NFA has got a Board  
5 meeting where the Board will be considering just  
6 such a requirement, where every FCM would have to  
7 provide online view only access.

8           And that's really only the first step.  
9 Ultimately, what we're going to achieve is an  
10 automated system that would receive information  
11 daily from all of the seg. and secured amount  
12 account systems. Match it up to the seg.  
13 Information we get from firms every day and to  
14 give us alerts if there's any material differences  
15 between what the firms reported to their DSRO and  
16 what the banks confirm.

17           MR. BARNETT: What kind of variances are  
18 you talking about when you talk about material  
19 differences, given all this stuff about  
20 reconciliations and so on?

21           MR. DRISCOLL: Well certainly, there are  
22 going to be recon -- especially when you're

1 talking about hundreds or maybe thousands of  
2 accounts. They're not all going to tie out penny  
3 for penny, so there will be reconciling items that  
4 would be normal. Frankly, we're still in the  
5 early planning stages of this, so I couldn't tell  
6 you what those parameters will be. But we'll  
7 reach out to the FCM community, to the Bank  
8 community to figure that out.

9 But that's our goal, which we hope to  
10 have in place sometime next calendar year.

11 MR. BARNETT: Okay. Eileen?

12 MS. FLAHERTY: Eileen Flaherty, Newedge.  
13 Again, going to Mike's point, fraud is a very  
14 broad term. But if we're narrowing that down to  
15 talk about is the money actually in the accounts  
16 or is it missing, what Dan has said, what Howard  
17 said, and what others have said, and I think will  
18 be discussed this afternoon, is this idea of reach  
19 or view only access to the bank accounts is  
20 something that, you know, is a very important and  
21 a good step. And while it will take some time to  
22 get the technology and to get all the feeds to the

1 regulators, it's absolutely a good thing, and a  
2 necessary thing.

3           There are some regulatory authorities  
4 elsewhere that currently do this. So, it is  
5 possible. And I think NFA will have some  
6 challenges, as well as the other DSRs, will have  
7 some challenges because it's not just the bank  
8 accounts. You've got accounts at foreign brokers,  
9 and balances around the globe, but focusing on  
10 what NFA is doing as a first step would be a  
11 really good first step for the industry.

12           MR. BARNETT: Thank you. Yvonne, is --  
13 others who have, you know, Steve, and you, and you  
14 guys have a -- go ahead, Mark.

15           MR. HOLLOWAY: I just wanted to add a  
16 thought here and we would think, too, that the  
17 access to information about bank accounts would be  
18 a big step forward. I'd just like to comment  
19 that, you know, we at Goldman Sachs have gone  
20 through a number of internal control reviews and  
21 very typically, by independent auditors and  
22 others, and very typically those reviews begin

1 with a study of our transaction flows from the  
2 beginning of the system to the end of the system.

3 If you will, from trade entry all the  
4 way through the customers account and, as you  
5 would expect, the reviews include the auditors  
6 actually seeing the transaction flow each step of  
7 the way to the end. And, while I understand that  
8 those audits and reviews are not intended  
9 principally to capture fraud, I would think that  
10 they would make the commitment of fraud or  
11 particularly the hiding of funds much more  
12 difficult to do.

13 But again, these reviews typically begin  
14 with a complete flow chart, for want of a better  
15 word, of the processes, all of the processes that  
16 the FCM or the broker dealer relies upon, and then  
17 just test to see that all that really, really  
18 happens. And I would think, and I want to  
19 acknowledge that I have not tried to commit a  
20 fraud, but I would think that it would be -- that  
21 type of review would make it far more difficult to  
22 mask a transaction or to funnel money in another

1 direction or whatever.

2 MR. BARNETT: Not just because you've  
3 laid out the flow, but because you've put in  
4 things around that flow. For instance, if you've  
5 two people to enter a swap, for instance, into the  
6 system, or call to their counterparty the next day  
7 to verify there's a live trade, or something like  
8 that, I mean there's --

9 MR. HOLLOWAY: Yeah, and that's all part  
10 of it, Gary. To see that the -- if we say that a  
11 transaction has to get from point A to point B, is  
12 step one the review would entail a review of that  
13 system and actually looking at records to see that  
14 indeed it went from A to B. And so on down the  
15 line, but yeah, but seeing that entails making  
16 sure that the personnel there, and there's a  
17 procedure to take it the next step and whatever.

18 MR. BARNETT: Great, thank you. John.

19 MR. HAGUE: If the question is whether  
20 or not there needs to be a special fraud audit, I  
21 would tend to disagree and suggest that that's not  
22 necessary. As Sam has talked about, the

1 profession, the audit profession, has looked at  
2 that as a material risk of the statements, the  
3 financial statements, and, obviously, the loss of  
4 assets, and have responded accordingly.

5 I mean, we now have a focus on testing  
6 journal entries, identification and testing of  
7 related party transactions. Looking at the  
8 segregation of duties to make sure that the people  
9 in the front office aren't in the back office, so  
10 to speak. Making sure that there's monitoring  
11 controls in place. And there's a huge word out  
12 there called professional skepticism that the  
13 audit profession now has to entail.

14 And corroborative audit testing. We're  
15 not just relying on inquiry anymore. We're doing  
16 a lot more testing to make sure that what we hear  
17 and understand is actually in place. And I would  
18 assume, Anne, that that's in place in your testing  
19 of, and auditing of your participants.

20 MR. BARNETT: Thank you. Yvonne.

21 MS. DOWNS: Yvonne Downs, sorry,  
22 Jefferies. I think for me as I sit here and

1 listen, I think I come at it from where the  
2 customers, who are the ones calling us and asking,  
3 that they want to be assured that what they see  
4 and hear at firms is true. And given the, my  
5 concern is given the complexity and the continuous  
6 complexity and additions in the business; I don't  
7 think we go back enough to the simple basics.

8 So, I call it back to basics. I mean,  
9 we all talk about trust but verify. I think that,  
10 yes there's lot of systems and automation, but I  
11 think we lose focus on all the different controls  
12 and procedures in a very complex an organization,  
13 and need to focus a little more on the central  
14 core pieces. Who's got the money? Where is it?  
15 Is it verified every day? And to me, I think  
16 that's what our clients are asking to know. And I  
17 think as we talk about this, we need to focus from  
18 that perspective.

19 MR. BARNETT: Thank you. Go ahead,  
20 Howard.

21 MR. ROTHMAN: Howard Rothman. One thing  
22 I'd like to add, and I think a lot of clients have



1 a misconception in is that of firms like myself  
2 and Jefferies and others, we're members of the CME  
3 and therefore are part of their Clearing House and  
4 of other exchange Clearing Houses. And there's  
5 another party that comes to the table and that's  
6 known as the settlement bank. And that piece is  
7 not in the structure of your non-clearing FCMs.  
8 And I think it adds a more challenging layer for  
9 the NFA and Dan, because they don't have the  
10 ability of what a settlement bank can do.

11 And before you can belong to a Clearing  
12 House, you've got to get a bank to act in that  
13 fashion and they act in a role that they're  
14 providing you credit, even though technically they  
15 don't have to make a variance call or margin call.  
16 But they keep their eye on the financial  
17 condition, your liquidity, and various other  
18 factors and they're in contact with the Clearing  
19 Houses. And it may be something that I think it  
20 can be done. It would have to be thought out, but  
21 there is no reason that non-clearing FCMs can't be  
22 put under that role. They may clear at a certain

1 FCM and they could be set up with their own  
2 sub-clearing number. So they could have a midday  
3 margin call if necessary.

4 So, there's technology would allow for  
5 it, but I think what it also will do is it will  
6 bring, again, another protector or another set of  
7 eyes to the table, and that -- the last instance  
8 of what happened in this industry came from a  
9 non-clearing FCM and, obviously, fraud can happen  
10 anywhere. But I think that's something that the  
11 Commission should think about, just putting  
12 everybody on a level playing field where a  
13 settlement bank is required just to be in the FCM  
14 business.

15 MR. BARNETT: Thank you. One last  
16 question, then we'll take a break, okay?

17 The role of the CPA, the FCM's CPA. How  
18 much reliance should be placed on the review of  
19 the financials performed by the CPA? What  
20 qualification standards should exist for, this  
21 goes to your verification question I guess, or --

22 MR. DE LEON: Bob, the auditor.

1           MR. BARNETT: Yeah, Bob, the auditor.  
2       Yes, so, let me throw that out there. So, what do  
3       you think about the FCM's CPA? How much reliance  
4       should be placed on the review of the financials  
5       performed by the CPA, including the statement  
6       going to the controls that are in place?

7           MR. DE LEON: I apologize. I didn't  
8       mean to insult Bob. And this is Bill De Leon at  
9       PIMCO, and, Steve, obviously your organization  
10      does a lot of work on certifying firms and we rely  
11      at our firm on that. So, I think that there is a  
12      standard of care, but it's not uniform. And  
13      there's not certification in terms of what a firm  
14      needs to do. I think the big firms here have very  
15      high standards, but it's not clear that every FCM  
16      that hires an auditing firm is hiring an auditing  
17      firm that meets a certain standard.

18           I'm not an auditor, and I'm not an  
19      expert in that. However, I can tell you that  
20      there should be some standard that needs to be met  
21      to say that you've got an auditor to come in and  
22      do an audit of your books. Well, did that auditor

1 meet some standard that people are comfortable  
2 with? That's, of course, no guarantee, but I  
3 think it is another control. So, I would defer to  
4 the experts on that one and to Anne as well.

5 MS. BAGAN: This is Anne Bagan. We  
6 definitely would support some type of standards  
7 for the CPA firms that our FCMs are using.  
8 However, I think it needs to be an industry  
9 standard so that there's no arbitrage going on.  
10 And I think we need to look at both big FCMs and  
11 small FCMs. We don't want to have it be so cost  
12 prohibitive that smaller firms have to use big CPA  
13 firms, but definitely we would support some type  
14 of standards, and would be willing to work with  
15 the industry on setting those.

16 MR. BARNETT: Other reactions?

17 MR. RICHARDS: Yeah, let me give the  
18 regulator caveat here. PCAOB doesn't currently,  
19 the brokers and dealers in the FCM world aren't  
20 subject, the auditors, are not subject to PCAOB  
21 registration. At the moment the current rule that  
22 we have is a temporary inspection program and it

1 only relates to broker dealers registered with the  
2 SEC.

3           Having said that though, I think some of  
4 the things that we look at when we look at  
5 underlying firms just in the evaluation part of  
6 our inspection program, is we look at does the  
7 firm have the right skill set? Does it have the  
8 right complexity? What is the workload for the  
9 respective partners? Is it realistic to be able  
10 to do a GAAS, in the FCM world, a GAAS compliant  
11 audit given that workload? Do they have the right  
12 leverage? Do they have the right financial  
13 wherewithal to be able to service that particular  
14 issuer or in our temporary inspection program, the  
15 broker dealer?

16           So, those are different elements that we  
17 think about as we're looking and could be  
18 leveraged into a program with industry-wide under  
19 it for the FCMS.

20           MR. BARNETT: Thank you, Steve. Other  
21 thoughts? Okay, why don't we take a break? Let's  
22 take a ten minute break and then we'll come back

1 at 10:46.

2 (Recess)

3 MR. BARNETT: Okay, we are going to  
4 restart. We're actually going to need Steve for  
5 the next question. Just like we're going to need  
6 Rich.

7 So, first question in this second part  
8 of our first panel is in an audit how do you  
9 assess the risk of a fraud? How do you integrate  
10 that?

11 MR. PICCOLI: So, looking at the risk  
12 profile of a firm, how do you determine, what are  
13 the key elements when you do your risk profile?  
14 What do you look for, and then how does that  
15 impact your audit program that you're going to  
16 execute?

17 MR. BARNETT: Rich, do you want to start  
18 first? Then I want to ask Steve as well.

19 MR. FLOWERS: I think you need to  
20 understand that the fraud triangle needs to be  
21 assessed in the firm, actually the transactions of  
22 the firm should be evaluated in that fraud

1 triangle, that's saying that first is there an  
2 opportunity for fraud? Is there an incentive  
3 related to that opportunity? And is there  
4 rationale, rationalization of the transaction?

5 Oftentimes, frauds start out as  
6 minuscule, but they tend to grow as we tend to  
7 rationalize those transactions. We do not have a  
8 specific standard that says; well this is a  
9 requirement for the auditor to look at. But  
10 certainly under ordinary standards 316.505, I  
11 think the emphasis is on the amount of journal  
12 entry testing that would be examined relative to  
13 those transactions.

14 And to sort those transactions out,  
15 stratifying them by related party transactions,  
16 transactions in unusual or generally inactive  
17 accounts, transactions which made by their nature,  
18 not necessarily be the maximum amount or a large  
19 amount, but might be an aggregate amount that the  
20 similar type transactions that are rated together.

21 These translate into unusual items which  
22 require some investigation to satisfy that the

1 transactions themselves are actually valid and  
2 appropriate. I think some of the other firms  
3 would want to chime in on what type of things that  
4 would go with, but certainly I think the extent of  
5 journal entry testing and the actual examination  
6 of that would, in general, assist in validating  
7 the existence or non-existence of fraud.

8 I don't know if Sam or John want to  
9 comment on that.

10 MR. TELZER: Sam Telzer. I think if you  
11 go to the guidance that Rich talks about which are  
12 the audit standards, we generally think of what  
13 are the conditions that can create a ripe  
14 opportunity for fraud to exist? So, if you just  
15 permit me, I'll just lay that out, because I think  
16 it's important to have a foundation in it.

17 Is, the guidance talks about there's an  
18 incentive because people are under pressure. So,  
19 you have to have an exigent event with the fact  
20 that somebody sees the opportunity for gain that  
21 they could do this. Then you have to have, if you  
22 will, ineffective or absent controls. We've



1 talked a lot about that in the first half of the  
2 panel. And then the third step is that you  
3 ordinarily see a rationalization by the individual  
4 committing it.

5 Now, that can take a lot of different  
6 manifestations in that broad definition of fraud.  
7 You have to look at, can management override  
8 controls, because they really know, because they  
9 design controls, whether or not they can override  
10 them. They know where the weak spots are. So,  
11 how do you assess whether or not that weak spot is  
12 so weak that it's ineffective?

13 How do you look at the information  
14 that's needed to make that assessment as to  
15 whether or not there could be a fraud indicator?  
16 So, I just go back to what Rich said, is that it's  
17 a little judgmental in how you approach it. The  
18 reason for that, and I think a number of the other  
19 panelists have talked about this, is it really  
20 starts off with what is the company like? What is  
21 their culture? What is their style? Can they be  
22 viewed as reliable? Are they ethical? Do they

1 promote this throughout the organization?

2           When you look at the ways things can  
3 occur, you start to step back and say, do  
4 employees have the ability to rationalize the fact  
5 they've been given an order, and they just march  
6 without thinking about it, versus do they have the  
7 ability to raise an issue and have it acted on?

8           So, I'm not commenting about any  
9 particular organization, it's more just there are  
10 risk factors that we all need to be thinking  
11 about. I think it's good whether it's the  
12 external auditor, the DSRO, the regulators,  
13 because these are all the prime indicators of when  
14 you could see fraud being manifested. And how  
15 those are chosen to be addressed is really a fact  
16 and circumstances individual entity level issue.

17           MR. BARNETT: That's very helpful.  
18 Thank you. Other thoughts on this point?

19           MR. PICCOLI: If I can just maybe, I'm  
20 sorry if there are any other thoughts, but I was  
21 thinking of just sending it over to Bill for one  
22 second. Put you on the spot, but just from a --

1 because I'm thinking yes, there's a risk profile  
2 that the auditors needs to do, but there's  
3 probably also a risk profile or due diligence that  
4 the users do. And maybe we need to combine those  
5 two in really looking at the firm from our  
6 perspective.

7 Are there things, in particular, from a  
8 user perspective, Bill, that you would look at a  
9 firm and doing your diligence or your risk  
10 assessment of that firm?

11 MR. DE LEON: We do several things, and  
12 as I say, I look at the world from a risk  
13 standpoint, less from a formal accounting  
14 standpoint, so, please bear in mind my expertise  
15 where, certainly, or lack thereof in some of these  
16 areas.

17 One of the things we do, and we consider  
18 sort of a concern, is to make sure that when we  
19 say we have money somewhere, that's it actually  
20 there. So, not only do we think about, at the top  
21 level, where is segregation money? How are they  
22 monitoring, how are they controlling it? We want

1 to make sure that what we think an FCM has on  
2 behalf of our client is what they think they have.  
3 And we check that regularly because we're  
4 concerned to make sure that we're in agreement.

5           And, you know, going to the fraud or  
6 going to the control issue, we've found from  
7 experience that the sooner you identify an issue,  
8 the sooner it is to resolve it or to escalate it.  
9 And when you have an issue and it ages, it's much  
10 harder to figure out what happened, why, and you  
11 have to start digging through things, and the  
12 resolution is much longer. So, to the extent  
13 there is an issue which is malfeasance as opposed  
14 to just an accounting issue or something that is  
15 just clerical in nature, you don't know for a  
16 longer period of time.

17           So, given that we're talking about sort  
18 of the real time things, we try to do this daily.  
19 And that's one of our concerns in terms of that.  
20 And I also know that we ask, in terms of some of  
21 our FCMs and how we think of the world, what are  
22 they doing, what controls do they have in place,

1 who's signed off on financials to say that they've  
2 checked that seg. is good on a given day? Because  
3 we want to make sure that someone at a senior  
4 level at that firm is owning it. Now it doesn't  
5 mean that they won't take the risk of going to  
6 jail, or take the risk of lying, however, it is an  
7 incentive. So, you want to have those things.

8 So, we think about it not only at the  
9 top level, what is the firm doing? What are their  
10 controls? Who's auditing them? But we want to  
11 audit or have controls in place for our accounts.

12 MS. BAGAN: So, Bill, how do you do that  
13 daily? How do you confirm it daily?

14 MR. DE LEON: We ask our FCMS to send us  
15 a tape every day for every account with collateral  
16 balances.

17 MR. BARNETT: Steve, could you weigh in  
18 on Rich and Sam's points on this fraud look.

19 MR. RICHARDS: Yes, so at the PCAOB, we  
20 are inspecting the audit firms who are doing the  
21 audits of issuers and on a temporary program,  
22 broker dealers. So, in and of itself, we're

1 looking to see certain areas within those auditors  
2 and how they executed the work relative to the  
3 standard.

4           One of the things, though, I think would  
5 be helpful to the discussion, when we think about  
6 how we go about executing our work, is, how do we  
7 think about our selections and where to look?  
8 Because what we try to do is take many different  
9 disparate data sets, you know, internal  
10 information that the firms provide on how the  
11 partners do, external things, actions by other  
12 regulatory agencies about particular partner's  
13 office's events, and then try to marry it with  
14 underlying, in the issue program, issue  
15 information. And we try to bisect those two  
16 things to say, you know, there may be particular  
17 risks in a particular office of a particular firm.  
18 Are there heightened risks because of particular  
19 clients in that office?

20           And trying to bisect those two things  
21 and say, well here is where the greatest risk is,  
22 and where our inspection will provide the best

1 benefit for investor protection in the issuer  
2 program. So, I think when we think about some of  
3 things that have been talked about here, there are  
4 a lot of different data sets out there. It's  
5 about getting them into a digestible format and  
6 leveraging out those risk factors that people have  
7 talked about. And say, where do I need to look?  
8 Because we're all dealing with finite resources.  
9 So, we want to maximize that ability to make that  
10 resource count.

11 MR. PICCOLI: Taking your thought, Rich,  
12 and moving it towards the accounting firms and  
13 how, when they go in and do their initial and  
14 their planning stage, how they evaluate and  
15 determine what's the risk profile of that firm?  
16 What are the key things you look for, look at to  
17 determine the risk profile and then, I assume that  
18 would then dictate what your auditing procedures  
19 are?

20 So, we can just sort of focus maybe more  
21 on the planning stage, and are the things we  
22 should be thinking about and planning an

1 examination of an FCM that would be appropriate  
2 for us?

3 Sam, I'll pick on you. Thanks.

4 MR. TELZER: Thank you, Kevin. Sam  
5 Telzer, being picked on.

6 When planning is done you typically take  
7 a step back and assess what are the things that  
8 are subjective or judgmental? Because anything  
9 that is subjective or judgmental is inherently  
10 more risk prone. Once you look at that inherent  
11 risk, it then needs to be evaluated as to whether  
12 or not that inherent risk could be driving some  
13 element of fraud risk.

14 When you start parsing that down, it  
15 starts looking at, from a planning standpoint is,  
16 is there a risk of material misstatement of the  
17 financial statements, and by extension, if you're  
18 in a regulated entity like a broker dealer or  
19 futures dealer, whether or not those risks attach  
20 to any of the regulatory computations that carry  
21 on with that audit.

22 Then you take the next step in looking



1 at how you take all those risks and align them  
2 with the financial statement items and make a  
3 determination as to what level and type of testing  
4 needs to be done. Because that really drives the  
5 execution of the audit in terms of, are there  
6 controls? Are there reviews? Are things  
7 automated? Are they manual? Are there  
8 appropriate segregation responsibilities? Are  
9 there reconciliations? What's the quality of the  
10 judgments? What's the quality of the subjectivity  
11 to an item, and then you use that to really drive  
12 a lot of the other pieces of the actual execution  
13 of the audit program.

14 The GAAS standard pretty well lays that  
15 out in a very succinct way of what the auditor is  
16 required to do, and I've just tried to capture  
17 that to give the committee a sense of that in  
18 framing the discussion.

19 MR. BARNETT: Thank you. I want to move  
20 on to another question here, okay?

21 Very different question. Should the  
22 examination approach differ when you're examining

1 a standalone FCM versus when you're dealing with a  
2 joint FCM BD? Is it different? Is it the same?

3 Bill?

4 MR. TIRRELL: Bill Tirrell. I think  
5 it's not only different, I would suggest to you  
6 that I think you would need to even dissect that  
7 further between the larger say bank holding  
8 company FCM BDs versus more middle of the road FCM  
9 BD, to a large say FCM, standalone FCM and a small  
10 FCM. And I say that because if you look at the  
11 larger firms, there is an army of regulators that  
12 are marching through that firm on a daily basis.

13 So, there is a tremendous amount of  
14 oversight at various levels by different  
15 regulatory bodies, and I think there should be  
16 some comfort in the fact that, with everybody  
17 looking at that entity, that the chances of having  
18 something go wrong are, obviously, extremely small  
19 at that point. Not that it can't happen, but  
20 obviously when you have a lot of folks focused on  
21 liquidity, focused on capital adequacies and so on  
22 at all different levels, the chances of having

1 something material happen, I think are diminished.

2           When you get to the FCM BDs, obviously,  
3 their business profile and their clientele may be  
4 a lot different. So, for instance, in a  
5 standalone FCM may deal more with your ranchers  
6 and farmers and so on and traditional commodities,  
7 where an FCM BD may be dealing with clients that  
8 are more into financial futures or a mixed bag.  
9 And so, therefore, their risk profile, their  
10 interaction with other regulations from the SEC  
11 standpoint, and so on, I think becomes another  
12 heightened level of complexity that also would  
13 require better coordination across with FINRA and  
14 the SEC and so on, in order to ensure that you're  
15 covering the full gamut of risk within that  
16 entity.

17           And the same thing, again I think you  
18 start looking at it from a liquidity standpoint,  
19 what's their lines, what's their durations of  
20 their lines and so on, in order to test how much  
21 liquidity is actually at their disposal. And the  
22 same thing, again as I mentioned with the FCM, as

1 you go from a large FCM down to a small FCM, your  
2 client base, the amount of diversity in products  
3 and clients, complexity of the organization, the  
4 ability to have credit lines and so on, I think is  
5 different.

6 So, therefore, when you look at that  
7 structure, I think it's very important to profile  
8 in such a way that you are measuring all these  
9 different aspects because they are very different  
10 in many ways and very unique. And in that  
11 structure, I think it also would allow you to  
12 cater to the exam in a much different approach as  
13 well. Because I think in that scenario, you would  
14 need to have an audit scope and an examination  
15 sophistication to match the entity in order to get  
16 assurances that you're covering the risk and  
17 understanding the dynamics of the firm and the  
18 potential for weaknesses and impact on the overall  
19 marketplace.

20 MR. BARNETT: Bill, taking a step beyond  
21 that statement, then, or applying it, then, should  
22 an SRO examine the other parts of the business

1 that are other than the futures side? So, for  
2 instance, do they need to look at the securities  
3 side in order to understand the risks of that  
4 business?

5 MR. TIRRELL: I think there needs to be  
6 a lot more coordination between the securities and  
7 the commodities side of the business. They're  
8 very much interrelated in the business and in the  
9 products. To look at it as us and them, I think,  
10 is a completely wrong approach. It should be,  
11 it's we and to the extent that there is that  
12 sharing of knowledge, Anand talked about the  
13 interaction with the broker dealer to get that  
14 sense and so on. Well that should be on both ends  
15 of the spectrum, if you will, as far as the  
16 regulators. So that when you look at that in  
17 totality the risk profile should be consistent.  
18 It shouldn't that Anand feels that they have a  
19 great team over there and everything is fine, and  
20 Anne looks and says, you know we've got to really  
21 spend a lot of time here because these guys don't  
22 know what the hell they're doing.

1           So, if you don't have that interaction,  
2   if you don't have that coordination, I think  
3   you're doing yourselves a disservice.

4           MR. PICCOLI:   So, it's a good point.  
5   It's coordination, not reliance.   So, it's not  
6   relying on FINRA to take care of the security  
7   side.   We've got to coordinate the approach and  
8   compare notes.

9           MR. TIRRELL:   I would say it is  
10   reliance, too, because as you interact and you  
11   look at your audit scopes and you look at what the  
12   firms are concerned about, that will give you a  
13   comfort level.   And if you're not comfortable,  
14   then I think you should raise that also up from a  
15   coordination standpoint.   But you should be  
16   approaching this with some commonality that allows  
17   you to have that comfort level that says, yes we  
18   are doing a complete exam here, and we feel that  
19   we've covered things jointly.

20           MR. BARNETT:   But to do that, then you  
21   have to -- you're right there -- but to do that  
22   you have to understand each other's world, I

1 guess, in order to be able to have sufficient  
2 communication, right?

3 MR. TIRRELL: And what I am suggesting  
4 to you is that your worlds are already  
5 intertwined, so, yes, you need to have that.

6 MR. BARNETT: Mike?

7 MR. JAMROZ: I am going to supplement  
8 what Bill is saying by also suggesting, this goes  
9 beyond just a risk analysis versus profile to some  
10 degree, it touches upon your use of your own  
11 resources and where you should devote them. And  
12 also, you've got questions in here on training. I  
13 think it touches on that as well. And let me  
14 mention that because, first of all, I would not  
15 suggest that you necessarily, although you could,  
16 coordinate the actual exams themselves.

17 But what you absolutely should do is  
18 coordinate your supervision of the firms. In  
19 other words, for example, I know FINRA makes a lot  
20 of effort to have an ongoing dialogue with the  
21 firm throughout the year, not just at the time  
22 they do the exams. The bank examiners, in some of

1 the large banks, have their people there all year  
2 round. So, in all of the planning stages, and  
3 when you start thinking about what are you going  
4 to do at a firm and what the culture of the firm  
5 is like. What kind of controls are like, because  
6 keep in mind, although you might be the only, you  
7 and of course your SROs, the only folks looking at  
8 the particular seg. aspect of the exam, a lot of  
9 what you do comes from the basic financial  
10 controls, the balance sheet accounts, and there's  
11 immense commonality amongst what people are  
12 looking at in those areas.

13 To the extent you can coordinate with  
14 FINRA, perhaps the SEC of bank examiners about  
15 what they think of the firm, what they think about  
16 the controls, kinds of things that they've already  
17 done about areas which you're going to cover that  
18 they've already covered. I think that would be  
19 good. You should also note that in the  
20 international banking community this type of  
21 discussion is very common for the SEC, the Fed and  
22 the others to meet with the foreign prudential



1 regulators, and to discuss particular firms in  
2 terms of how they're structured, and how they risk  
3 manage their business.

4 MR. BARNETT: Bill?

5 MR. DE LEON: You know, this is  
6 obviously a complex question, and there are a lot  
7 of interlinkings between different entities at  
8 firms. I think one thing, though, that should not  
9 be lost is that regardless of whether or not an  
10 FCM is a standalone and that's the only business  
11 it does, whether it's part of a BD, or whether  
12 it's part of a BD that's part of a large bank,  
13 ultimately one of the concerns or basic bedrocks  
14 is that that FCM is walled off to a high degree  
15 and there are the appropriate controls and capital  
16 there. Such that, in the case of an unfortunate  
17 event, there is nothing leaving the box that  
18 shouldn't be, or there's no raiding. And that's  
19 one of the basic things and we saw that during  
20 Lehman where that worked very, very well in the  
21 US, where the BD itself didn't get to pull assets  
22 out.

1           However, when you left the US, there was  
2 a lot more confusion about where assets were and  
3 things were going on. So, I would stress that no  
4 matter what structure you come up with, I would  
5 definitely agree coordination is an important  
6 thing, and I'm not discounting that. However, the  
7 view of the FCM should be that there is a high  
8 degree of control and that a more complex FCM  
9 based on its parent in its organization needs to  
10 have controls in place to make sure that nothing  
11 is leaving that shouldn't be, and things are  
12 seg.ed correctly. Because we've seen issues with  
13 that recently, and you know, that's one of our  
14 concerns in terms of whatever structure you come  
15 up with, is that the FCM is viewed as a box.

16           MR. BARNETT: Okay thank you. Anne?

17           MS. BAGAN: I don't think any of these  
18 ideas are actually new ideas. There's always been  
19 a lot of coordination between the securities side  
20 and the futures side. Since MF Global, FINRA, and  
21 CME have had more routine communications and  
22 discussions of our firms, which has been

1 beneficial I've heard from both sides, with the  
2 relationship managers for the particular firm, the  
3 FINRA people are learning more about the futures  
4 side. The CME people are learning more about the  
5 securities side.

6 I would want to avoid duplication of  
7 efforts. I think that each side does have its  
8 experts that should focus on their particular  
9 industry, but obviously, there needs to be a lot  
10 of discussion about the firm overall. And CFTC  
11 does that with the SEC, you share the information  
12 with us, we get on the phone with FINRA. So, I  
13 think there is a lot of coordination that goes on.

14 And as far as if it's FCM only versus  
15 combo firm, from a seg. perspective, what we're  
16 looking at is exactly the same in either kind of  
17 firm. It just becomes a matter of how much of the  
18 firm's other businesses do you take into account.

19 MR. BARNETT: Okay, Ron?

20 MR. FILLER: Okay, just to echo what  
21 people are saying. I think we are all somewhat in  
22 agreement, but I think it's also you need to break

1 down the question because under joint BD FCM the  
2 financials are identical. It's the same legal  
3 entity, and whatever the financials are from  
4 whether it's the BD or FCM, it's the same,  
5 traditionally; it's the same legal entity. Most  
6 of your larger firms are jointly registered. So,  
7 you have to look at it and break down the  
8 financial aspect of it.

9           And then the other part of the  
10 examination, as Anne and others have talked about,  
11 there's another part beyond the financials, and  
12 that's the sales practices and other things. When  
13 I was at Lehman, I had no clue what the securities  
14 area was doing, and they had no clue what the  
15 futures area was doing. So, I mean, you've got to  
16 be careful, you have two separate cultures, two  
17 separate divisions.

18           So, from a sales practice point of view,  
19 I think it's kind of hard to coordinate those  
20 types of things between the NFA and the CME on the  
21 futures side versus FINRA on the broker dealer  
22 side. Because it's two separate distinct, at the

1 larger firms, when you get, obviously, when you go  
2 to the smaller firms, even if they're jointly BD  
3 FCMs, you might not have that as much. But, and  
4 the second part of it is, on the futures side, and  
5 it's not part of the broker dealer is, obviously,  
6 the flavor of the day is segregation and that's  
7 strictly a futures component. And so, I think you  
8 need to, on that part of the examination, defer to  
9 CME, NFA and so forth who are doing the seg. type  
10 audits, because they have, by far, the clearer  
11 expertise.

12 MR. BARNETT: Yvonne.

13 MS. DOWNS: I would just tell you I  
14 think since I've been both at a BD FCM and a  
15 regulator of such, I would tell you I don't think  
16 the level of knowledge, I think the level of  
17 knowledge needs to be enhanced on both sides.

18 I don't think if you walk around a firm  
19 and you talk to all the different divisions in a  
20 firm, there isn't the in-depth knowledge of the  
21 differences between them as people perceive on the  
22 outside. And then I think that's true inside the

1 houses and I think that's true of the regulators  
2 as well. So, I do think there's a lot of  
3 education that still needs to happen.

4 I think you have lock up one side, you  
5 have seg. on the other. Those nuances and the  
6 differences between the two are key, in that, I'm  
7 not sure both sides understand it as well as  
8 people perceive.

9 MR. BARNETT: Thank you.

10 MR. HOLLOWAY: Gary?

11 MR. BARNETT: Mark?

12 MR. HOLLOWAY: People are talking about  
13 coordination and that's, I think, unarguable. I  
14 might think that coordination could enhance  
15 perspectives on two topics in particular. Two  
16 topics that have a lot to do with how well a firm  
17 is run and how secure the firm is.

18 And the two topics would be technology  
19 and funding. We are all driven, to say the  
20 obvious, by technology, and I think that taking a  
21 broad look across the entity from a control point  
22 of view through the lens of technology is

1 particularly important. And again, to say the  
2 obvious, funding and liquidity are the lifeblood  
3 irrespective of all the rules and compliance and  
4 so on and so forth. And funding and liquidity are  
5 absolutely the lifeblood, and I think a more  
6 coordinated approach would allow a more complete  
7 picture.

8 I will say that the folks from FINRA do  
9 visit us and talk through those subjects as well  
10 as in other subjects, but I think those two topics  
11 I think of are absolutely critical importance in  
12 evaluating the firm.

13 MR. BARNETT: I'll come back to that in  
14 a second. Was -- Anand?

15 MS. DOWNS: Can I just add one point? I  
16 think it's also P&L trends. So, it's not just  
17 funding, but P&L trends across the companies.

18 MR. BARNETT: Okay. Anand?

19 MR. RAMTAHAL: So, yes. Just to comment  
20 a bit on coordination and that has improved  
21 significantly over the last several years  
22 throughout the credit crisis. I think there came

1 a realization that none of us has unlimited  
2 resources and we have to leverage off of each  
3 other and understand what risks -- And from my  
4 perspective, regardless of if it's the same legal  
5 entity that's the FCM broker dealer, or a separate  
6 legal entity that's within the same franchise.

7           And so, we sit and talk about what are  
8 the risks, and what are the interrelated risks?  
9 Does the FCM business drain liquidity from the  
10 broker dealer or vice versa? What's the kind of  
11 business? Is it a proprietary trading business?  
12 Is it a customer facilitation business? Is it an  
13 agency execution only business?

14           When we talk through the issues and  
15 understand the risks for both sides of the  
16 business, that's where we're able to execute and  
17 execute efficiently. One of the things we've done  
18 at FINRA, at least in the risk oversight group, is  
19 we've done what's called householding. So, to the  
20 extent, there are five FINRA broker dealers. All  
21 of those broker dealers are housed with the same  
22 coordinator. That coordinator must understand the



1 risks that are brought into, let's call it the  
2 primary broker dealer, from interrelated  
3 transactions, maybe funding and liquid movement of  
4 resources between those entities. Are there  
5 intercompany transactions that cause the risk  
6 profile of one entity to be higher than the other?

7           What is the business model of broker  
8 dealer A versus C? So, we want to ensure that we  
9 understand the risks of the entire franchise and  
10 not just the clearing broker because we handle,  
11 primarily, clearing brokers. There could be four  
12 other introducing brokers.

13           One of the other things we've done is  
14 that we've increased, in a significant way, our  
15 dialogue with not just domestic but foreign  
16 regulators. Because we understand that the London  
17 based broker dealer can bring down the franchise.  
18 And so, we talked to our colleagues at the UK FSA  
19 and, quite frankly, a lot of other foreign  
20 regulators, IRA, Bundesbank, and so on, so that we  
21 understand what's going on in the franchise as a  
22 whole, not just domestically, but internationally

1 as well.

2 MR. BARNETT: Great. Okay, so I am  
3 going to reframe a piece of what everybody -- so,  
4 we heard lock up versus seg. and funding and  
5 liquidity and understanding the risk. I want to  
6 throw into the foreign SEC and futures, a piece of  
7 what's the risk. I want to talk about what about  
8 the non-regulated activity and affiliates? I want  
9 to roll that into the conversation.

10 So, how do you take those into account?  
11 If I have prop trading in the FCM, I could have it  
12 at an affiliate that is almost standalone FCM,  
13 separated from some heavy financing that's going  
14 on at a parent, or the prop trading's at the  
15 parent, or something of that sort. To what extent  
16 do you look at that package of risk?

17 Bill.

18 MR. TIRRELL: I think you have to keep  
19 in mind the fact that we are servicing clients.  
20 And those clients have many needs, and we cross  
21 sell across many of the entities by product and  
22 such. So, in today's world, although tomorrow it

1 will be different, you do have clients that are  
2 looking for protections and dealing in swaps and  
3 so on, and going to non-regulated entities. And  
4 there is that inter-relationship across all the  
5 various entities within an organization, that you  
6 need, then, to evaluate the risk associated with  
7 that client, regardless of the legal entity, as  
8 well as look at it from a legal entity standpoint.

9           So, again, I think the risk management  
10 of the organization, their ability to look at that  
11 risk holistically, as well as isolate that risk, I  
12 think is critical. And picking up on what Anand  
13 and some others have been saying also, I think in  
14 looking at the organization kind of holistically  
15 across these different jurisdictions, I think is  
16 critical, because you may not have a complete view  
17 that you think you have. And, therefore, sharing  
18 in the information across, I think, is critical.  
19 Especially with the large players and the large  
20 clients, the ones that have the potential to cause  
21 harm, not only to a particular organization but to  
22 the industry itself.

1           But, I think you're also need to  
2 understand that from a back office standpoint, a  
3 lot of this is interrelated as well, okay?  
4 Because we talk about lock up versus secured. The  
5 collateral that's moving between is usually using  
6 the security side back office in order to do  
7 segregation as part of your daily lock up. So, to  
8 think of those as being different, I think is a  
9 mistake.

10           Financing that you're providing the  
11 clients across their products, across the  
12 different organization, is a lot of times  
13 interrelated and it goes through a lot of times  
14 the security side of the broker dealer, through  
15 your repos and so on. So, to think that they're  
16 not interrelated; I think is also selling yourself  
17 short to a certain extent.

18           MR. BARNETT: Thank you. Others? Okay.

19           MR. FLOWERS: I think that it's  
20 important --

21           MR. BARNETT: Go ahead.

22           MR. FLOWERS: We're assessing the risk

1 in the totality of the entity. As Bill was saying  
2 that you can't just look at the broker dealer  
3 side, there may be a lot of other non-regulated  
4 entities that also provide the funding that is  
5 part of the transaction. I think that looking at  
6 them on an independent basis, I think, is an  
7 error. I think that you really need to assess it  
8 on a group basis and see the overall effect on the  
9 financial statements. Because it's not just that  
10 putting it in the box for the customer seg. in the  
11 box and you're done, no, you've got the whole  
12 firm, the financials for the whole firm to be  
13 evaluated.

14 And I think that the assessment at that  
15 level is critical for the overall evaluation, and  
16 it very much ties back to the fraud triangle if we  
17 stated that the rationalization level, we've got  
18 that for this particular FCM, I think of that  
19 versus the other transactions that the firm has.

20 MR. BARNETT: Thank you. Anyone else?  
21 I want to move to another question. Okay.  
22 Alright so, we're talking, we'll move to the

1 second part of the discussion, but right now we've  
2 been talking about SRO examination of members. I  
3 want to get your thoughts on the standards and  
4 procedures that you might think of having in place  
5 as part of a programmatic examination program.

6 For instance, how do we assure that the  
7 program is and remains effective? Let's start  
8 there I guess. How can we help assure that  
9 programs are and remain effective? For instance,  
10 currently and then maybe on an ongoing basis, that  
11 it stays up with the changes that are going on in  
12 the accounting world. Thoughts?

13 Bill?

14 MR. TIRRELL: Sorry, I keep going first  
15 here. As I mentioned at the opening, we have a  
16 common cause here to make sure that the industry  
17 is good for our clients, and that we're protecting  
18 the clients' assets, and creating a trust factor  
19 that allows us to grow this industry. So, I think  
20 there's also a great deal of expertise within the  
21 industry and some of the organizations, industry  
22 organizations, that can be leveraged for that

1 knowledge and expertise in order to remain current  
2 with products, with different relationships, and  
3 so on.

4           And, I would encourage the regulators to  
5 engage those organizations in order to have that  
6 knowledge sharing that would enable to keep the  
7 examinations current, up to speed with technology,  
8 because I think there's a, I would estimate almost  
9 a five year gap between public and private, if you  
10 will. So, I think there are a lot of things that  
11 can be learned from the industry because at the  
12 end of the day, we want to keep this industry safe  
13 for the clients. We want to build this on, from a  
14 reputational standpoint. We can't afford to have  
15 any of these black marks that drive out clients  
16 into other regimes and so on.

17           So, I would encourage you to tap into a  
18 lot of this expertise that's out there across the  
19 accounting firms, as well as just the  
20 organizations themselves.

21           MR. BARNETT: Sam, do you have thoughts  
22 in this area?

1 MR. TELZER: I think Bill's made a lot  
2 of very good points on the expertise because one  
3 of the issues, I think, was brought up earlier is  
4 there is a cost to all of this versus the benefit  
5 that comes out of it.

6 When you look at the fact that there's a  
7 client based trust given to the industry, the  
8 client's giving the FCM or the broker dealer cash,  
9 they should have an expectation that cash will be  
10 under the proper care of that regulated entity.  
11 So, the question then becomes, how do you make  
12 sure regulation, whether it be through the core  
13 regulator, the SRO, the independent auditor,  
14 doesn't come at such a high cost that it becomes  
15 cost prohibitive to give that level of assurance?

16 Where the technology stands now, I can't  
17 comment on what Bill said, whether it's five years  
18 or a different gap, but there's certainly a role  
19 here where looking at how the examination is done,  
20 the frequency of the examination, the background  
21 and competency of the examiner, I think, is all  
22 part of that mix, because in order to be effective



1 you need to understand the organization,  
2 understand what they're doing, understand how they  
3 accomplish the procedures within that  
4 organization. That will then lend itself to a  
5 higher level of confidence. Because without that  
6 level of confidence, clients will not bring the  
7 money in, and the markets will start to suffer.

8 MR. BARNETT: Steve, could you give some  
9 thoughts, express some thoughts about how to  
10 assure the program remains effective?

11 MR. RICHARDS: Well, what we do at the  
12 Board, and again, we don't have any regulatory  
13 authority of the auditors of the FCMs, is we have  
14 -- it's about a process. And it's about having a  
15 process at the highest level to evaluate evolution  
16 in who your constituent is.

17 So, we have a process both in our  
18 inspection division and our risk analysis division  
19 by which, we want to make sure we're staying up to  
20 date on both the technology aspect, and also how  
21 is that technology affecting how the audit is  
22 done. So, our examination programs can constantly

1 be updated to make sure that we are looking at  
2 what is most valuable.

3           And as technology has made the world a  
4 flatter place, not only looking at the particular  
5 firm, but what are its impacts because a lot of  
6 the work is overseas now. When I say that, so any  
7 US multinational, there's a US audit firm, but a  
8 lot of the work is being done by its affiliates.  
9 Well, not looking at those independently, but  
10 looking at those top down, and saying, for this  
11 particular client what's it look like across the  
12 organization, across the globe? So, that's an  
13 example when I say the evolution.

14           You know, I think when we first got  
15 started a decade ago, it was let's get this up and  
16 running and look at these individually. But as  
17 we've gotten more sophisticated in our ability to  
18 identify risk and look at things, I think you have  
19 to have that process to pick up that knowledge and  
20 incorporate it into your inspection or, in this  
21 case, examination programs. So, I think you have  
22 to have processes at the right level to drive

1     accountability.

2                   MR. RAMTAHAL:    So, so, Anand Ramtahal,  
3     from FINRA.  We're presently in the midst of a  
4     multi-year program change which is called our risk  
5     platform redesign, for exactly the reason that you  
6     asked the question.  And so, what, effectively  
7     what we're doing here is bringing all of the  
8     relevant data and information from various sources  
9     on to a single platform, so, that the staff can  
10    effectively prioritize the risk.  It gives them  
11    more timely information, electronic information  
12    and structured data.  It pulls in information  
13    that, for example, our office of risk collects and  
14    analyzes and brings right on to the platform.

15                   So, we're looking to support a more  
16    dynamic risk based regulatory program that focuses  
17    on the right areas and to ensure that our program  
18    is current, it's relevant, it's assessing and  
19    addressing the risks based on the market  
20    environment, the profile of the firm, it's  
21    regulatory history, and input of data from various  
22    independent sources as well.

1           MR. BARNETT: Off again. We'll get to  
2 you in a second. Others over here while we're  
3 waiting for this side to -- Mike.

4           MR. JAMROZ: Mike Jamroz. I'm just  
5 going to supplement what Bill said by first  
6 saying, that while I was at the SEC, we did with  
7 some frequency actually go to the firms, for  
8 example, if we were trying to determine what  
9 capital charges should be for whatever the product  
10 is, perhaps new products, we would visit the  
11 firms. I don't know that I would call it  
12 training, but it would spend full day sessions  
13 learning about how the products trade. I can't  
14 say that I was competent enough to become a trader  
15 but I certainly learned a lot more about it than I  
16 did going into those sessions.

17           The other thing I was going to mention  
18 is I know, and I'm not just speaking for my firm,  
19 I'm sure the other accounting firms have done the  
20 same thing, is provided training to FINRA or the  
21 SEC examiners, in some cases with respect to some  
22 of the industry topics, but more frequently

1 training with respect to how just to audit basic  
2 blocking and tackling and audit procedures. How  
3 audit work papers should be used, reviewed,  
4 supervised, things like that, and I don't know if  
5 that's something you've considered or done but  
6 it's something I'm sure the firms would provide.

7 MR. PICCOLI: So, Mike, you're sort of  
8 relaying to maybe some type of quality control  
9 program and helping to establish that? Is that  
10 what you're getting at?

11 MR. JAMROZ: No, I think it's really  
12 kind of a supplement to Bill's point of the taking  
13 advantage of the training that's available, both,  
14 not only at the industry firms, but the accounting  
15 firms as well.

16 MR. BARNETT: Are we live over there?

17 MR. FILLER: I think Steve raised a very  
18 important point and needs to be discussed or  
19 reviewed by the Commission, and that is the world  
20 we have, especially for the larger firms, is a  
21 global one. And as Bill mentioned earlier, to me  
22 one of the most valuable lessons we learned from

1 Lehman is that the system worked fairly well here  
2 in the US, but when outside the US, especially  
3 with respect to customer protection, the assets,  
4 they're still being tied up for almost four years  
5 later.

6 And I know we're not supposed to talk  
7 about the merits of MF Global or Peregrine but  
8 those were domestic issues, but even MF Global has  
9 part of its issues is this what 800 million  
10 dollars that's sitting in London and so forth.  
11 So, I think it's part of the examination process,  
12 are we focusing or should be only focusing on what  
13 takes place here in the US, from that perspective,  
14 but even with respect to the globalization part of  
15 it, our US persons are trading all over the world.

16 And whether or not the examinations  
17 should be expanded or not to cover that type of  
18 trading and where the monies is sitting and so  
19 forth, should also be addressed.

20 MR. BARNETT: Dan.

21 MR. DRISCOLL: Dan Driscoll, NFA. And  
22 maybe this is self-evident but I think that each

1 sort of stake holder in the process, so that would  
2 be the industry SROs, public accounting industry,  
3 and government regulators, we all have to realize  
4 that the business and technology and everything  
5 else is continually evolving.

6           So, I don't think what any of us ever  
7 want to do is try to come up with some magic  
8 bullet, that if we just do this it'll make  
9 everything go away, and then we can be on cruise  
10 control. I think all of us have to have  
11 reflective sort of self-examination of saying,  
12 what is it that keeps us from sleeping well at  
13 night? Is there anything we're missing here? And  
14 you have to guard against the fact of saying, well  
15 we're only looking at this every three years, it's  
16 really something that we have to do each and every  
17 day. And it might seem self-evident, but I think  
18 we all have to make ourselves do that.

19           MR. BARNETT: Bill.

20           MR. DE LEON: Bill De Leon, PIMCO. And  
21 I would just, going back to what Ron brought up,  
22 and what I had mentioned earlier, when I was

1 talking about the fact that there should be a box  
2 for each FCM, is not referring to the fact that we  
3 should not be thinking about the global entity and  
4 all the inner linkages. I was accentuating the  
5 fact, though, that because of those, the box needs  
6 to be tighter, and more structured such that for  
7 more complex, or less complex, you still know  
8 what's where.

9           So, that's going back to the point about  
10 Lehman, is, and when you look at any FCM, that you  
11 know what's in it, where it is, and that it's  
12 controlled whether it be a single standalone FCM,  
13 or a multinational part of a BD, part of a bank.  
14 You need to know, well where are the client  
15 assets? How are they controlled? And if  
16 something happens, outside of that FCM, because  
17 it's the broker dealer, it's the bank; it's a non  
18 US part of the bank, what happens and what are  
19 those inner linkages? That may be too complex no  
20 matter how much coordination there is. Both here  
21 in the US and with global regulators, you need to  
22 make sure that you understand what's going on in



1 the FCM, and the protection there and the controls  
2 there.

3 I just want to say that I'm not  
4 discounting the importance of the other things. I  
5 just want to stress that ultimately you need to  
6 know what is going on in the FCM and the right  
7 controls, so that things don't magically leave.

8 MR. BARNETT: Okay, thank you. Others?  
9 Okay. So, let me go back to the complexity issue,  
10 I guess. And also the risk or control emphasis  
11 that's been, although balanced, but going back to  
12 what we've heard throughout the discussion. You  
13 know, our rules require that we're on a -- looking  
14 at every FCM on a nine to fifteen month cycle,  
15 right? But every nine to fifteen months, every  
16 one of them has to be looked at. And trying to  
17 dovetail that with a more risk based examination  
18 approach, is that how, when you look at entities  
19 on a risk basis, that you think it's conceivable  
20 that we would look at them every year and every  
21 nine to fifteen months we'd look at every one of  
22 115 or 16 FCMs that we have?

1                   What is your reaction to that?

2                   MS. BAGAN: Gary.

3                   MR. BARNETT: Anne?

4                   MS. BAGAN: Anne Bagan, CME. As I  
5 mentioned earlier, the regulatory audit function  
6 is part of our Clearing House. So, I think it's  
7 critical for us to keep on that schedule as far as  
8 part of our risk management processes.

9                   That being said, our audits are getting  
10 a lot more complicated and are taking a lot more  
11 time. We're seeing that we have five months to do  
12 an audit, and we're seeing more and more firms  
13 that are going to that five month date just  
14 because of the complexity of all the issues that  
15 are coming up, regulatory changes, that kind of  
16 thing. But I still would advocate for the nine to  
17 fifteen month period. I wouldn't want to go to  
18 the three year period.

19                  MR. BARNETT: Dan?

20                  MR. DRISCOLL: Dan Driscoll, and I would  
21 wholeheartedly agree with Anne. I think, at this  
22 point, I wouldn't want to go visit FCMS less

1 frequently than we do now. I think one thing in  
2 both the CME and NFA have been talking about this  
3 is, is the idea of you don't have to do a complete  
4 audit with every module every time you go visit a  
5 firm.

6 So, as a complementary thing to the  
7 yearly full audit, periodic, unannounced spot  
8 checks can be very helpful too. And you're not  
9 going to go in and look at everything every time  
10 you do that, but it keeps everybody on their toes.  
11 It helps ensure that you got more recent  
12 information. But I think, that at this point,  
13 that I wouldn't be in favor of going to something  
14 where it might be every two or three years before  
15 we would actually do an examination at an FCM.

16 MR. BARNETT: When you talk about spot  
17 checks, are we talking about spot checks and  
18 account balances, or spot check seg. in the middle  
19 of the month, that sort of thing? Are we talking  
20 about other kinds of elements as well, and in my  
21 mind I'm thinking about, again, the risk profile  
22 of a firm. Would that weigh in on what you look

1 for, or what are you thinking?

2 MR. DRISCOLL: Sure. It would weigh in,  
3 and I think we really do already go through a risk  
4 evaluation process to determine scopes and what  
5 areas we'll concentrate on. And obviously, today,  
6 when we're talking about risks, we're talking more  
7 about financial segregation, secured amount type  
8 of risk, but there's other risk as well.

9 There's sales practice risk, there could  
10 be trading risk, and I think that when you go do  
11 these spot checks, I think that you might look at  
12 something different each time you go in. But you  
13 would take into consideration the risk profile in  
14 doing that.

15 MS. BAGAN: Anne Bagan. I just want to  
16 add that the audit process is only one component  
17 of the whole risk package. We have an entire risk  
18 department within our Clearing House that is  
19 monitoring the firms on a daily basis for their  
20 trading activities. And that goes into helping us  
21 determine when we need to go into a firm more  
22 often.

1           So, that type of review is being done.

2       But I agree with Dan that our spot checks would  
3       focus on customer funds.

4           MR. BARNETT:   Yvonne?

5           MS. DOWNS:   Well I just heard something  
6       that surprised me, and that is that we think we  
7       have to spot check sales practice.  I don't agree  
8       with that.  I think we have to focus on the core,  
9       that the assets are there, and that the capital is  
10      there.  I think spot checking or doing random  
11      audits of sales practice is not the focus for  
12      protecting our customers.  I think our customers  
13      want to know where their assets are.

14          MR. DRISCOLL:   So, I don't want this to  
15      be point, counter point here between the two of  
16      us.  But you know, and NFA is in a slightly  
17      different perspective than the CME here because we  
18      have 3500 members, some of them don't even hold  
19      customer funds but might pose significant risk to  
20      the public.

21          So, that's what I'm talking about here.  
22      I think that certainly with regard to FCMs holding

1 customer funds, I think the emphasis would be on  
2 looking at seg.

3 MR. BARNETT: Howard?

4 MR. ROTHMAN: I won't get into their  
5 argument, but I will say this. That, and I think  
6 it's the same for the regulator that comes in once  
7 a year, or the firm, there's a certain level of  
8 fatigue that sets in on an audit if it's long and  
9 drawn out and such. And I think that, obviously,  
10 we've all experienced long ones. We've all  
11 experienced short ones. But, the short audits,  
12 maybe they're pinpointed; maybe they're just on a  
13 topic of segregation for a day or two. It seems  
14 like there is pivoted attention from the firm and  
15 from the auditors to deal with that matter and get  
16 it to a closure.

17 And I just think there's more utility  
18 on, not that I want to advocate or go on record  
19 that I want more audits, but I think that if you  
20 could possibly take the annual audit and maybe  
21 tone it down in size, but substitute other smaller  
22 audits, I think firms and regulator would, I think

1 they would get better results totally. It's just,  
2 that there is a lack, I guess, a problem with long  
3 audits of after a certain point there's  
4 diminishing returns for everybody.

5 MR. BARNETT: Bill.

6 MR. TIRRELL: I would kind of lean  
7 towards supporting an audit on a regular basis as  
8 well. Not because I like the pain and suffering  
9 but, more so because, I think it, again, from the  
10 firm's perspective, confirms the processes and  
11 control aspects and so on. And there is turnover  
12 in the firms. And I think it's important to  
13 recognize that even the best of shops, as they  
14 have experienced turnover, may have some  
15 shortfalls and shortcomings. And it's a good way  
16 of checking that.

17 I would also, though, comment on the  
18 fact that any exam that takes five months is  
19 almost irrelevant by the time it's done. Let's  
20 look at all the things that are taking place, all  
21 the added transparency, the move towards  
22 automation of doing daily comparisons and so on.

1 That greatly should diminish the amount of time  
2 that we would spend on an audit. If we want to do  
3 spot checks and send a SWAT team in there, that  
4 SWAT team should be very experienced as far as the  
5 technology that the firm uses, what they want to  
6 focus in on, get in, review it, and then get out  
7 and move on.

8 We keep talking there's limited  
9 resources across all the organizations, across all  
10 the regulators, to have teams of auditors spending  
11 five months at an organization, I think, is, by  
12 the time you get done with that, not only is it  
13 exhausting for the firm, and use a lot of  
14 resources, but you're now doing a history lesson  
15 of things that are already changed, not only  
16 within the firm, but also within the industry.

17 So, you know, I think that we need to be  
18 a little bit smarter about how we do it. Again,  
19 I'll go back to my example before, not using swift  
20 messages to get balances yesterday or last month  
21 end, or whatever else, but to ask for hard copy  
22 documents, bank statements, and going through and



1 doing 50 of them, that's going to take weeks and  
2 weeks of time, is that really a good use of  
3 resources? Is that something that we want to  
4 encourage and continue?

5 I just think that you're taking away  
6 from the audit itself when you're tying down the  
7 firms, and the way the firms view that, both from  
8 the business side, especially when they just see  
9 this is a, are you kidding me? This is what they  
10 want? And then, from a resource standpoint, we  
11 have to go back and draw things out of warehouses  
12 now, or the systems no longer have that available,  
13 and to pull that information, because now it's the  
14 final review, it's the four and a half month and  
15 they're trying to close out. And now they want to  
16 go back and ask a question about something that  
17 happened six months ago.

18 What I think, there's a balancing act  
19 that needs to take place here.

20 MR. BARNETT: Right, and understanding  
21 the principles, I guess, under the balancing, I  
22 mean, if they're all short term spot checks that

1 wouldn't work either right? So, how do we  
2 consider for?

3 MR. TIRRELL: Again, this goes back, we  
4 talked about culture; we talked about the  
5 competency of the processes, the controls, the  
6 procedures, the individuals and so on. So, as you  
7 develop a profile of the firm, what have we looked  
8 at, and where do we feel that was comfortable?  
9 Are they into new businesses? Was there turnover  
10 in particular areas?

11 So, this is where you send your SWAT  
12 team in to take a look at those things based on  
13 what is relevant to that firm from risk  
14 standpoint, what's changed, and what have I not  
15 looked at before, and so on. And I would even  
16 suggest to you that part of this is almost looking  
17 at what I mentioned earlier as far as best  
18 practice. I look at examiners coming in thinking  
19 that they've spent most of their careers looking  
20 at other firms, getting a lot of experience in the  
21 way firms do things.

22 I'd like to know where I am on that

1 spectrum. Am I good? Bad? In the middle? Cause  
2 I can tell you from a peer pressure, our firm  
3 would like to know and I think most firms would  
4 like to know if you're on that scale of one to  
5 ten, you're a three; you want to improve your  
6 processes because your clients are going to expect  
7 more. And from a competitive standpoint, the firm  
8 that's on top of that, providing the best  
9 protection to the clients, have a better chance of  
10 winning over those clients and continuing that  
11 relationship.

12 So, I want to know where I am in that.  
13 And some of the things the SEC is doing with their  
14 inspection team, where it's not an exam; you don't  
15 have that stigma of a finding of someone, makes it  
16 very easy for firms to make changes to their  
17 processes, because, again, we're trying to do the  
18 right thing. Ninety-nine percent of us are trying  
19 to do the right thing.

20 So, if you go in with the attitude that  
21 we're all trying to do the right thing, we're  
22 going to find that one percent and hopefully,

1 collectively, we can squash that before it becomes  
2 an issue. But we're all trying to do the right  
3 thing and we want to be the best. I want a gold  
4 medal, all right? And I want to be the best at  
5 what we do, because that helps my clients, and  
6 that helps my front office attract business.

7 So to that extent, yes, I can work with  
8 the examiners, but it's not a one-way street.

9 MR. PICCOLI: So, Bill, you're almost  
10 suggesting the report that comes out from the  
11 exam, perhaps maybe there's a scale, you know.  
12 Okay, here's best practice. Here's where you come  
13 out with respect to best practice, and that may be  
14 a helpful tool that you can then take to your  
15 management. Maybe you need more compliance  
16 people. Well, here's where we are on the scale;  
17 we're four best practices of ten, we really need  
18 to beef up this area.

19 MR. TIRRELL: Absolutely, and I would  
20 suggest to you as we look at some of the core  
21 competencies that we talked about, the blocking  
22 and tackling, the separation of duties,

1 supervision, so on and so forth, that that becomes  
2 part of that, you know. Although somewhat  
3 subjective, I understand that. We have to work  
4 through some of that. But, yes, to look at that  
5 overall and say, you know, from a one to ten, this  
6 is where your firm is. And I would say, you know,  
7 that also would drive, say, some of your findings.  
8 If you're a two, as part of your separation of  
9 duties, for instance, well, maybe that should be  
10 an exam finding.

11 MR. PICCOLI: Right.

12 MR. TIRRELL: If you're a four, maybe  
13 your recommendation to do something, but at that  
14 level I think it drives some of the reaction from  
15 the exam itself so that it helps you, you know,  
16 gauge where you need to do things so that, again,  
17 I want to be a ten all the time.

18 MR. PICCOLI: Yeah. So, it's almost  
19 changing the way the reports -- right now the  
20 reports are very much finding oriented. Where  
21 here is the finding issue involved, how did you  
22 rectify that? And modifying that to more of okay,

1 here is the root cause, or here's what the, you  
2 know, underlying issue is. Here's where you folks  
3 stand versus the industry, versus best practices  
4 in trying to make it more of a, I don't want to  
5 say a conversational type report, but more of a,  
6 you know, here's where you stand. Here are the  
7 issues. Here's the core control concerns that  
8 need to be focused on, and here's where you stand  
9 versus others.

10 MR. TIRRELL: Absolutely. Again, I  
11 think that adds a lot more value than -- I mean,  
12 two years ago I spent countless hours arguing  
13 about a couple of thousand dollars because we  
14 didn't tie out to something. It's like, come on  
15 guys. We've got about a billion dollars of excess  
16 in secured, and you're arguing with me countless  
17 hours now, demanding documentations for a couple  
18 of thousand dollars. So that's what, to me,  
19 diminishes the whole exam process; when you get  
20 into that stuff and there's nothing that the firm  
21 is taking away other than the fact that you look  
22 at this as a burden more than a help.

1 MR. BARNETT: Thank you. Anyone else?

2 I want to go back to the -- oh, go ahead.

3 MR. RAMTAHAL: Yeah, so going to our  
4 exam -- and I'm Anand Ramtahal from FINRA, going  
5 through our exam program. We look at every  
6 broker-dealer that holds customer assets every  
7 year, and it's not likely that that cycle will  
8 change, at least for those types of  
9 broker-dealers. But a big part of what we do --  
10 so, it doesn't necessarily mean if you understand  
11 the risks at a given broker-dealer that a very  
12 detailed review of the reserve formula computation  
13 may be necessary because we understand what the  
14 firm's proficiency is when it comes to the  
15 customer protection rule. And its wire  
16 surveillance protection and the relationships we  
17 build with firms are so very important.

18 So, the coordinators are responsible for  
19 understanding the firm's business model, for  
20 understanding the financial statements, the  
21 balance sheet, the revenue drivers, for being up  
22 to date with any changes in the firm's business

1 model, and what's going on in the marketplace that  
2 might be impacting the firm. What are we hearing  
3 from other regulators? What are we hearing from  
4 the firms when we meet with them? Many of our  
5 firms, we meet with them every quarter, some of  
6 them less frequently. What do we know about  
7 turnover, to Bill's point? What do we know about  
8 the quality of the management? What are their  
9 loss trends? And sometimes we put firms on  
10 alert-reporting, and what does that trigger? We  
11 monitor them more frequently. We ask for  
12 weekly-capital computation or reserve-formula  
13 computations. But we take all of those things  
14 into consideration in scoping the exam, and  
15 maintaining the relationship not just throughout  
16 the year, but when you're onsite conducting an  
17 examination, we don't want to be at a firm one day  
18 more than we'd like to be there.

19 So, it's very important on the  
20 relationship side with regards to letting firms  
21 know how they did. I make it a point of telling  
22 the staff, look, we may not put it in an exam



1 report, but you have a responsibility. We're not  
2 only there to tell firms that they don't  
3 understand the implications of a certain product  
4 on net capital if they started trading this  
5 product. But we're there to tell them when  
6 they've got a good system, process, and quality  
7 staff in place, and they should hear that. It's a  
8 big part of what we do is about relationship, and  
9 when we build productive relationships, we get all  
10 of the cooperation that we expect from our member  
11 firms. We get a free flow of information from  
12 them.

13           The other thing is to supplement what we  
14 do and make it more efficient is we've been  
15 engaged in collecting data independently from our  
16 firms. And so, for example right now we have  
17 what's -- and it started several years -- what we  
18 call our automated exam program. And what we do,  
19 we go out to clearing firms. Right now there are  
20 about 58 of them participating voluntarily. Mind  
21 you, we do have rules that we can demand the  
22 information -- volunteering, 58 firms onboard and

1 another 12 or 15 or so that will come onboard onto  
2 this platform this year. We get a lot of  
3 information and, you know, customer margin debits,  
4 customer trial balance, their allocation system  
5 for the reserve formula, inventory positions,  
6 stock borrow, stock loan, reverse refill. We use  
7 that information internally to determine risk and  
8 to design to scope of our program. The other  
9 thing we do is we get data on firm positions  
10 independently from the DTCC, and we compare that  
11 to what we get from the firms. It's a significant  
12 way for us to approach analyzing a firm and  
13 determining risk and scoping our exams, and that  
14 really helps to build, ultimately, you know, the  
15 productive relationship we seek to have with our  
16 firms.

17 The other things we do. I mean, we have  
18 the ability to go in and do, if we identify an  
19 issue, or if we think there's an industry-wide  
20 issue, we could do a cause exam. We could go and  
21 do sweep examinations. At times, we've done  
22 thematic examinations. So, our colleagues on the

1 sales- practice side do a lot of these same very  
2 things. So, you know, it helps to know the firm  
3 to understand the risks, to use data smartly, to  
4 get independent data through comparisons and scope  
5 the exam, and ultimately that builds the good  
6 productive examination program and working  
7 relationship with our members.

8 MS. FLAHERTY: Eileen Flaherty. And  
9 that sounds really good and, Anne, what you're  
10 saying, you're there for five months, and your  
11 team is probably there for a good couple months,  
12 and there may be other groups that come in  
13 simultaneously, but not really, necessarily,  
14 working together. Is there a reason why the  
15 audits couldn't be coordinated? Wouldn't that  
16 create some efficiencies and focus?

17 MR. RAMTAHAL: We tried -- right now at  
18 FINRA we coordinate between the financial  
19 operational group, so internally we do coordinate  
20 -- so I wanted to make that clear -- and our  
21 colleagues at the district, sales practice. We do  
22 talk to our colleagues at the other regulators,

1 whether it's the SEC, the CFTC, the NFA, when we  
2 are planning an exam. We coordinate in one  
3 respect, at least, in that we talk about the scope  
4 of our exams, and we ensure that no two regulators  
5 are duplicating efforts. We do that with the SEC,  
6 as well. Now, I don't think FINRA can dictate how  
7 another independent SRO or DSRO plan their program  
8 out in a given year to ensure that it's  
9 coordinated so that we're onsite at the same time.  
10 That would be outside of the scope of what we can  
11 do. Is it a good suggestion, good point?  
12 Perhaps. I think regulators, in that regard,  
13 would have to work together.

14 MS. BAGAN: Yeah, Eileen, we have tried  
15 doing that in the past so that we go in at the  
16 same time. We've actually gotten some negative  
17 feedback on that, that there's just too many  
18 auditors in the building at the same time. And  
19 there are scheduling issues between what FINRA's  
20 planning versus the time constraints that we're  
21 under, too. So, we would love to be able to do  
22 that, if possible. Unfortunately, a lot of times

1 it's not.

2 MR. RAMTAHAL: We did listen to the  
3 industry in that regard and that in the past our  
4 sales practice reviews weren't coordinated with  
5 the financial operational reviews, and we  
6 recognized that that was becoming burdensome to  
7 our members, and so whenever there's a joint  
8 SB/FINOP review, it's always coordinated.

9 MR. RICHARDS: Yes, one other point  
10 before we leave the subject is no two -- the  
11 people you're regulating, no two firms are exactly  
12 the same, so the ability to try to segment that  
13 population to say where does the highest risk lie?  
14 Like, so in our world, there are a handful of  
15 firms that audit 98, 99 percent of the market cap  
16 in the United States. They're on a different  
17 inspection cycle than the rest, even though the  
18 rest represent several hundred thousand more  
19 firms. And so, I think the ability to both look  
20 and say well, how frequent when you're looking at  
21 the underlying risk and the nature of the  
22 engagement. I think those are two things to

1 consider as you were thinking about and  
2 bifurcating, if you can bifurcate, the population  
3 of who you're regulating to really try to get at  
4 the highest risk relative to customer protection,  
5 or in our case, investor protection.

6 MR. BARNETT: Thank you.

7 MR. FLOWERS: Gary, and adding onto  
8 Steve's point, the reality is that when you go  
9 through your spot checks, so to speak, we're  
10 talking about spot checks as substantive type  
11 work. I'd recommend that certainly look at your  
12 internal control structure, and to the extent that  
13 you have specific controls, certain fundamental  
14 controls, that you're actually testing those ones  
15 on a spot-check basis because if they build up,  
16 they support the ability to control the firm. I  
17 think that that's more of an ongoing process that  
18 needs to be evaluated, as opposed to just doing  
19 some standard tests to ensure that the box is  
20 properly coordinated and nothing escapes. I think  
21 it's clearly important that they test those  
22 controls periodically, and I think a spot check is

1 excellent for that.

2 MR. BARNETT: Great. Thank you. I want  
3 to go back to the CPA question again, one more  
4 time. Then we'll move into looking more at us, at  
5 the Commission. The question on the CPA is what  
6 internal control procedure should the external CPA  
7 perform and include as part of its internal  
8 control opinion? Sam, do you have a thought  
9 there? Oh, Rich, go ahead. All right. You had  
10 your hand up. I didn't see it.

11 MR. FLOWERS: That's all right.

12 MR. BARNETT: But I'm going to get you,  
13 Sam. Okay.

14 MR. FLOWERS: I think the assessment of  
15 the internal control environment is paramount that  
16 the, you know, at the beginning of the audit and  
17 then, throughout the audit, and up to the actual  
18 sign-off date. But the extent that you've  
19 assessed the control environment, you've broken  
20 down the types of controls, and that you've  
21 identified those which you're going to place more  
22 reliance upon. And if they satisfy the control

1 objectives, I think those ones should be tested.  
2 To the extent that there's some specific controls,  
3 they might not be tested basis of materiality. In  
4 terms of time spent on that, it might not result  
5 in an actual benefit, but if you can see that  
6 certain fundamental controls or monitoring  
7 controls are overriding those specific controls, I  
8 think that it's now an acceptable process that's  
9 approved by the PCAOB to allow us to test it  
10 accordingly.

11 MR. BARNETT: Sam?

12 MR. TELZER: Sam Telzer. I want to  
13 build on what Rich said because I think it's  
14 actually very relevant. Internal controls assist  
15 at a point in time as part of the audit process.  
16 So, understanding what the controls are and how  
17 they affect whether or not the financial  
18 statements could be misstated is the way the  
19 external CPA looks at the audit of, whether it be  
20 a broker-dealer, an FCM, or indeed, any commercial  
21 enterprise. This is a very common issue. So, the  
22 issue of the CPA's responsibility internal control



1 is to really understand what is the entity? What  
2 is its environment? Now we're dealing in this  
3 forum with a futures dealer, so futures dealer has  
4 a set of regulations to comply with. It has  
5 practices and procedures it should follow. It has  
6 an internal control structure that management is  
7 charged with establishing to ensure that there is  
8 not a material misstatement in the financial  
9 statements or the supplemental schedules.

10 But I want to go back to something  
11 someone on the panel said earlier is that this is  
12 a point in time once a year. And that does not  
13 mean that you can take that control environment  
14 and extend it to some future date. To the extent  
15 that there's an additional or incremental  
16 responsibility, that has to be evaluated against  
17 the existing auditing standards. That's where I  
18 see there's a very valuable role for an SRO or the  
19 Commission or the regulators to play because they  
20 actually help enhance the control environment by  
21 doing the spot checks, by doing the regular exams.

22 And then also, within a larger

1 enterprise, what role internal audit plays because  
2 that's not something that's been talked about, and  
3 how internal audit looks at the control  
4 environment and how they establish the liability  
5 of that control environment. So, I think there's  
6 a number of different factors that a CPA looks at  
7 when they're doing an audit. They all have to  
8 come together in order to determine whether or not  
9 there are controls and whether or not there are  
10 reliable controls that actually promote the  
11 ability to have financial statements that are not  
12 materially misstated.

13 MR. PICCOLI: Sam, you're talking about  
14 point-in-time testing, so I'll throw the question  
15 out there. Why not look at controls throughout  
16 the year? You know, similar to a SOx type review,  
17 it's got to be throughout the year. It's not just  
18 at that one point in time that they've got to make  
19 sure that they signed off on everything and  
20 they've dotted the I's and crossed the T's.

21 MR. YERES: Kevin, thank you. I think,  
22 though, there's two pieces to a SOx level

1 environment, which is one, management in a SOx  
2 environment is usually putting their own view of  
3 the control structure on the table, and then the  
4 CPA opines on what management is saying. And so,  
5 if SOx is the right framework -- I'm not making a  
6 judgment if it is or is not -- but if SOx is the  
7 right framework, then there's some significant  
8 issues that are not in the rules right now that  
9 would need to be addressed. And certainly that  
10 gets to a question of do you impose a standard on  
11 FCMs that right now is not in the broker-dealer  
12 world that may not be in other regulated  
13 environment worlds?

14           So, I think, ultimately, if the question  
15 is do the customers know that their money is being  
16 safeguarded, I think that whether or not SOx  
17 accomplishes that is an open question that would  
18 need to be evaluated for the benefit of whether or  
19 not you get that objective met.

20           MR. BARNETT: Mark.

21           MR. HOLLOWAY: Just a couple of  
22 thoughts. I think you folks may know the SEC and

1 you folks are working on a compliance certificate,  
2 and the process would require the broker-dealer  
3 and a few folks adopt a comparable program to FCM  
4 to make certifications at the end of the year, as  
5 of the end of the year, as to our compliance with  
6 the regulations. And at the same time, if the  
7 current plan holds true, we would be asked to make  
8 statements with respect to material weaknesses  
9 within our organization, and those statements,  
10 again, if the current plan were to hold true,  
11 would cover the entire year.

12 I think, Kevin, this is getting to your  
13 point. I'm not sure how this is going to develop  
14 from the auditor's standpoint, but as part of the  
15 certification package we would be asking our  
16 independent auditors to look at our controls  
17 throughout the course of the year. And I think  
18 that to address the kind of concern there that you  
19 were mentioning that the point in time review of  
20 controls doesn't mean that -- or at least appear  
21 to get you very far. Some of the internal control  
22 reports -- and I certainly don't want to speak for

1 the public accountants, but some of the internal  
2 control reports currently available, the SSAE 16,  
3 do cover the entire year. And that's one of the  
4 reasons I was mentioning before that I think some  
5 of these internal control reviews, while not  
6 intended to capture fraud or whatever, but because  
7 of this time scope would certainly, perhaps,  
8 provide useful information about the controls  
9 themselves but make other things more difficult,  
10 as well.

11 MR. BARNETT: Let me ask a very broad  
12 question. And, you know, I mentioned at the  
13 beginning the way our oversight of the examination  
14 program works. You know, we go in, we sample the  
15 audit papers that were -- examination papers that  
16 were done by the SRO and then we do some amount of  
17 our own direct reviews, but not that many. So, I  
18 just want to strip it down, just ask a very  
19 open-ended question. What policies and procedures  
20 should we apply in examining an SRO's examination  
21 program? What would you advise? Bill.

22 MR. DE LEON: Gary, just to continue. I

1 would suggest to you that a top-down approach that  
2 really would guide that program for the DSROs,  
3 that not only does that allow consistency across  
4 the various types of exams, but it also allows for  
5 your own ability to rate their examination. So,  
6 it's not just looking at work papers and making  
7 sure they ticked and tied to right boxes and so  
8 on, but also did they do the right risk assessment  
9 of the firms? Did they look at the right areas?  
10 Is this a, you know -- let me pull out the  
11 standard audit report that I did over the last  
12 five years and just replicate that? So, it's that  
13 type of review that I think adds value from the  
14 Commission standpoint and also provides a much  
15 more integrated approach with the DSROs with their  
16 examinations.

17 And the same way I suggested about  
18 rating, there should be some of that feedback, as  
19 well, to make sure that, you know, that they stay  
20 on track, if you will, and that the exams are  
21 meaningful and relevant to, you know, what's going  
22 on in the industry, what we've seen as a shifting

1 industry, the risk profiles, and so on and so  
2 forth. So, I would encourage that type of  
3 approach.

4 MS. BAGAN: Isn't that part of your  
5 exams when you come in and look at our audits?  
6 Aren't you doing that? Looking at our scope  
7 selection and risk assessment?

8 MR. BARNETT: Kevin can correct me, but  
9 I don't think we tend to second-guess judgment  
10 questions that were done. I think we more look  
11 and see that the steps were followed. That where  
12 discretion was involved or, you know, like a  
13 sampling size, or something like that, I think we  
14 don't re-test it. So, I mean, we don't question  
15 it, so --

16 MR. PICCOLI: I think we spend more time  
17 re-performing than we do stepping back and  
18 looking at it and saying but did they do the right  
19 things? Was the risk assessment the right risk  
20 assessment? Did they risk profile the firm  
21 properly? I'm not sure we do that as part --

22 MS. BAGAN: Because that's a huge part

1 of our audits. Before we even start is, you know,  
2 we put a huge memo together of how we came up --

3 MR. PICCOLI: Right. And taking that  
4 memo and saying how did that memo change the audit  
5 program, and that's, I think, one of the things  
6 we've got to focus on.

7 MR. BARNETT: We're looking at that, and  
8 I think, again, I don't want to -- and we've tried  
9 very hard not to say here's -- to the extent we  
10 can, here's what we do. Is it wrong? As much as  
11 what we're trying to say is let's start -- let's  
12 just, in this discussion, with the benefit of you  
13 experts, what should we do? So, we'll look back  
14 and see, you know, what we've been doing and so  
15 on, and we'll make changes, but that's -- so I  
16 don't want to get into too much of that dialogue,  
17 but just answer your question. Bill?

18 MR. DE LEON: Sort of taking the  
19 clean-slate approach here, and some of the things  
20 we think about a lot are asking the same set of  
21 questions of everybody and see how they stack up.  
22 Sort of going to Bill's point, we have certain



1 things we care about, and I'm not sure they're  
2 necessarily the same things you care about or at  
3 the same level, however, I would argue that if you  
4 have a standard template that everyone is supposed  
5 to fill out and meet, from the SROs, and the SROs  
6 down to each FCM, and there's certain things that  
7 they have to do and meet a certain quality  
8 standard on.

9           And then there are other things that are  
10 bigger in scope and more complicated that don't  
11 fit into that box, I think that that would be very  
12 useful. It goes to Bill's point about sort of the  
13 -- did you get the right checked boxes or where  
14 did you score on certain things. So, do you do  
15 daily seg? How do you confirm it? What's  
16 electronic versus what's not?

17           MR. PICCOLI: Well, just to avoid  
18 confusion, I mean, we -- it's not that -- the  
19 question isn't that simple.

20           MR. DE LEON: I don't know why I really  
21 --

22           MR. PICCOLI: So, we go through the

1 audit module and we go through the steps. The  
2 questions is the -- there are some things that --

3 MR. DE LEON: We don't see it. We don't  
4 know what the score was for people. And there's  
5 certain information that I think if we knew was  
6 going to be reported -- and I think that if you  
7 were going to mandate that it be reported  
8 publicly, would raise the bar for a lot of people  
9 because the difference between reporting to  
10 somebody and then getting that audit going good or  
11 bad, and potentially get a fine is very different  
12 than the well, we're going to tell you how you did  
13 on your score, right? You know, how did you do  
14 today? Oh, I did okay, dad, is very different  
15 than well, it's on the web. Everyone can see how  
16 you did.

17 MR. PICCOLI: So, just so I understand,  
18 Bill. Are you suggesting that the exams of the  
19 firms, of the FCMs, so maybe when Anne goes out  
20 and does it -- an audit of, you know, Joe Blow,  
21 FCM, that that report, that rating, if you will,  
22 is public?

1           MR. DE LEON: Certain parts of it should  
2 be, I think. You know, how you scored on certain  
3 things, so there is a minimum standard of care  
4 which evolves over time, and where do people fall  
5 in that standard is important to know. So, it's  
6 just like, you know, who's your auditor and how  
7 did they score.

8           MR. PICCOLI: Let's put that out to the  
9 floor. Let's see what others think of that?

10          MS. DOWNS: I'm not in favor of  
11 displaying the full details of an audit in public,  
12 nor do we display the full details, even of a CPA.  
13 There are some core pieces that you look at, and  
14 that's relevant. I don't think it helps promote  
15 whether or not the overall findings of the firm  
16 are appropriate. I think it gets into the weeds  
17 and gets to be a competitive issue as opposed to  
18 whether or not we're protecting customers.

19          MR. BARNETT: Others? Mike?

20          MR. JAMROZ: I guess the concern I would  
21 have is kind of the chilling effect on the  
22 findings themselves, because already today we just

1 -- the findings without a rating that's public,  
2 there's enough fighting that goes on, because, you  
3 know, some folks get, actually, compensated based,  
4 you know -- the findings and exam finding are an  
5 element of their compensation in number and amount  
6 of findings. So, my primary concern would be that  
7 it would cause so much fighting about particular  
8 findings that -- I think what you really need is  
9 open communication between the exam -- those  
10 adjusted as to what should be done to improve  
11 practices, things that are intangible, what you  
12 could do better. And I think, making these  
13 findings and these ratings --

14 MR. DE LEON: I was not suggesting -- to  
15 be clear, I was not suggesting the entire report  
16 be made public. I'm suggesting there are certain  
17 aspects of the review that should be standard  
18 across all firms. That certain information should  
19 be -- you passed or didn't pass or what your score  
20 was. I agree, compensation should not be  
21 reported. I wasn't looking for information like  
22 that. I was thinking there's certain standards,

1     though, do you meet and you achieve that would be  
2     useful to know on a regular basis as opposed to  
3     having to go and ask each FCM that you do business  
4     with, you know, when was the last time you were  
5     audited? Any material findings? You can go ask  
6     your FCMs that you do business with for a lot of  
7     this information, and they will -- some give it to  
8     you, some don't. Then as an end-user, I have to  
9     make a decision on whether or not it's material or  
10    not.

11           There are certain things, I think, that  
12    would be useful to have available just like  
13    there's certain information when a bank is signed  
14    off on, you know, is it good or not? And I go  
15    back to my current analogy, and maybe I'll use the  
16    Chevy Volt this time instead, right? It meets a  
17    certain standard, and it gets a crash rating,  
18    right? You don't get all the information about  
19    the car, but you get certain things, and you know  
20    where it stands relative to other people, and I  
21    think that's useful to have.

22           MS. BAGAN: Just to be clear. If we do

1 have a material finding where we take disciplinary  
2 action, that is public information on the NFA  
3 basic system, so firms can find -- or customers,  
4 can find out how their FCM is performing if it's a  
5 material finding, and if there's a fine involved.

6 MR. DE LEON: Right, there's, you know,  
7 but we're talking about the -- you're all the way  
8 down at the bad end of the spectrum, but you don't  
9 know where anyone falls here, and you have to do  
10 your own due diligence, you know. So, you get a  
11 two or a one. Okay, that's public. But are you a  
12 five, a seven, or a nine? And that matters a lot  
13 because where are they, and how do you get that  
14 information? So, I think a lot of firms like ours  
15 do a lot of due diligence to get information, but  
16 we can't get everything we'd like to get, and I'm  
17 not sure everyone has access to the same  
18 information given where they are in the market.

19 MR. BARNETT: Now, let me pull it back  
20 to, I mean, I want to pull it back to -- I'm sort  
21 of anxious to get the perspective of the experts,  
22 again, going back to what we should be doing. So,

1 Bill's point was very appreciated. Others  
2 thoughts about things that we should consider  
3 doing? You guys kind of know what we do. Are  
4 there things in your mind that we should be  
5 adding, changing, doing differently? Dan?

6 MR. DRISCOLL: Dan Driscoll. I think  
7 from a perspective of an SRO, that I think we have  
8 some of the same, I don't want to say concerns,  
9 but some of the same wishes that the industry  
10 might have. I'm getting feedback from SROs, and I  
11 think that to the extent that the feedback,  
12 whatever you do, not saying so much what you  
13 should do, but that when you do it that we get  
14 feedback and we get it promptly. And that it not  
15 just be, if there are really ideas about things we  
16 could do differently, and they don't rise to a  
17 deficiency, that we hear about that so that there  
18 be -- you know, it not all be formal, would be  
19 informal and really have -- but it's important in  
20 our mind to get that feedback and get it as  
21 quickly as we can.

22 MR. BARNETT: Okay. Anyone else? Okay.

1           MR. FLOWERS: I think, Gary, that one of  
2 the points that assessing how well the CFTC may be  
3 doing in terms of transactions, we can use a real  
4 life example and was just discussed the other day  
5 at the FASB and that was the treatment of  
6 transfers. And that the clarification with  
7 respect to the de-recognition of repos to maturity  
8 and reverses to maturity may not be as indicated  
9 currently in GAAP. And that there's a desire to  
10 identify -- clear the actual risks associated with  
11 those types of transactions and that, in fact,  
12 they do have some exposure.

13           I think that the consideration of that  
14 particular accounting treatment relative to the  
15 purchase agreements is not just something that  
16 should be either at the SRO level or even at the  
17 CFTC level, but it should be an entire level for  
18 the entire firm, and that the GAAP is the  
19 universal measure and should be part of the daily  
20 assessment for looking at the individual firms  
21 that you're auditing or reviewing, and then see  
22 whether the SROs have kept the contact with the



1 appropriate accounting standards. And there are a  
2 number of standards that are up in the air on many  
3 issues, and I think that the evaluation of those  
4 standards and the extent that they're important to  
5 the particular FCM, and whether FCM and the SRO  
6 see whether they're properly evaluated. And I  
7 think that that should be, you know, in your  
8 domain of review.

9 MR. BARNETT: Thank you. All right.  
10 Somebody sent me a question. I don't think it's  
11 an appropriate question, so if they want to come  
12 out and talk to me afterwards, that's fine. I  
13 want to -- final comments, I'm open to it, but  
14 then I'm going to end this session and let  
15 everybody go and take lunch, and we will come back  
16 for our next session at 1:30, I think. Yes. So,  
17 I want to thank you all so much. We really  
18 greatly appreciate your thoughts, your  
19 participation, your input, your advice. Really,  
20 thank you very much.

21 (Recess)

22 MR. BARNETT: Okay. Let's get started.

1 Welcome back to our roundtable, discussing  
2 customer protection requirements for futures  
3 commission merchants. We've completed our first  
4 panel. We're now moving to the second where we  
5 will focus on various questions that, actually, we  
6 want to ask you -- the Commission wants to ask  
7 you, or the staff wants to ask you, regarding  
8 customer protection proposals we've been working  
9 on. A quick reminder on housekeeping items. If  
10 you haven't already discovered it, the bathrooms  
11 are in the back down the stairs and, again,  
12 farther down and to then to the left. This is a  
13 two-hour session, from now until 3:30, and then we  
14 roll right into a third session. Somewhere along  
15 there we'll take a break, no later than 3:30, but  
16 it may be earlier depending on how the  
17 conversation's flowing.

18           Again, for those in the audience with  
19 questions, we have cards. You can submit your  
20 questions in writing, and then the cards can be  
21 brought up to us. We're creating a transcript of  
22 the discussion today. To make this work, when the

1 panelist speaks, please first say your name so  
2 they can -- when we go and type it up, we can  
3 track who's talking. And then, as we said  
4 earlier, because of ongoing enforcement cases, we  
5 aren't going to talk about specific market events,  
6 whether it's MF Global, Peregrine, or otherwise.

7           Okay, so let's start the second panel.

8 As we said, we want to use the time to get  
9 comments and reactions from you all about various  
10 proposals we've been working on. And before we  
11 start, since we have a lot of new faces at the  
12 table, a lot of people in the first, but new ones.  
13 Let's go around -- again, let's do the same thing  
14 we did before. My name is Gary Barnett, I'm  
15 director of DSIO.

16           MR. PICCOLI: I'm Kevin Piccoli, Deputy  
17 Director.

18           MR. COOPER: Charley Cooper from State  
19 Street.

20           MR. PARKE: Ross Parke, Barclays  
21 representing FIA.

22           MR. KEMP: Todd Kemp with the National

1 Grain and Feed Association.

2 MR. ROTHMAN: Howard Rothman with  
3 Vision.

4 MR. FOLEY: Kevin Foley, a partner at  
5 Katten Muchin Rosenman representing FIA.

6 MR. TIRRELL: Bill Tirrell representing  
7 SIFMA Capital Committee.

8 MR. LUKKEN: Walt Lukken, FIA.

9 MR. DAWLEY: Mike Dawley from Goldman  
10 Sachs and chairman of the FIA.

11 MR. DAVIS: Warren Davis, Sutherland  
12 Asbill & Brennan on behalf of the Federal Home  
13 Loan Banks.

14 MR. COCCO: Alessandro Cocco, JP Morgan.

15 MS. AYOTTE-BRENNAN: Christine  
16 Ayotte-Brennan, Fidelity Investments.

17 MR. THUM: I'm Bill Thum from Vanguard,  
18 also representing the Investment Company  
19 Institute.

20 MS. BREGASI: Nevis Bregasi, MFS, also  
21 representing ICI.

22 MS. FLAHERTY: Eileen Flaherty, Newedge.

1 MR. FILLER: Ron Filler, New York Law  
2 School.

3 MR. DRISCOLL: Dan Driscoll, NFA.

4 MS. DOWNS: Yvonne Downs, Jefferies.

5 MS. BURKE: Maureen Burke, Bank of  
6 America, Merrill Lynch representing FIA.

7 MR. NUNERY: Cam Nunery, Office of the  
8 Chief Economist.

9 MR. BARNETT: Thank you. Kim, I see a  
10 spot. Your name's on there. Kim Taylor, CME.

11 MS. TAYLOR: Kim Taylor, CME. Thought I  
12 was on the third panel.

13 MR. BARNETT: Okay. All right. Okay,  
14 so let's start or just go through some of our  
15 proposals. We have not put out any of these  
16 specific provisions out there, so I know you'll be  
17 hearing this for the first time, but let's just  
18 get your reaction. So, let's start with Part 30  
19 and, you know, as you know, first we're going to  
20 create as much of the industry -- FCMS have to  
21 hold sufficient funds in Part 30 secured accounts  
22 to meet their total obligation to customers that

1 are trading on foreign markets, computed under the  
2 net liquidating equity method. No discussion  
3 there. Everybody seems to be in agreement. No  
4 longer allowed to use the alternative method which  
5 has allowed them to hold a lower amount of funds  
6 representing the margin on their foreign futures.  
7 Again, not very controversial. So, we want to  
8 make it clear that when funds are held in a  
9 jurisdiction that permits an opt-out from a seg  
10 requirement, we're going to prohibit such an  
11 election. We don't think that's very  
12 controversial. If there is, then react, please.

13 But here's one where we do need some  
14 help. Where FCMs are holding funds in Part 30  
15 secured accounts to meet their total obligation,  
16 with respect to the funds that are in excess of  
17 the margin called on for the foreign futures, we  
18 want to require as much of the excess as possible  
19 to be held back in the U.S., subject to allowing  
20 some extra to remain in the foreign country to  
21 avoid real-time margin call issues and the like.  
22 It would just be practically impossible to not

1 allow some amount of excess.

2 And our question is, one, does that  
3 makes sense? And some of you, I think, have  
4 proposed the same. I think FIA has. Then,  
5 assuming that people are in agreement, how should  
6 we size that excess? Some have suggested 50  
7 percent. We think that is way too large. What  
8 are your thoughts and why?

9 MS. BURKE: Gary, I'll start. So, the  
10 FIA did recommend a similar recommendation for,  
11 obviously, moving to the full seg net value. No  
12 opt-out, I think, as we polled, going through the  
13 Financial Management Committee, all of our member  
14 firms as well as we have representation from the  
15 clearing houses and banks, everyone thought that  
16 we really didn't have the authority to opt out  
17 anyhow pursuant to the U.S. regs, so that's no  
18 issue.

19 On the third point of requiring FCMS to  
20 pull back, we see it as a material excess amount.  
21 We do think there should be an appropriate amount  
22 that could be left, but have daily policies and

1 procedures for pulling back material excess  
2 amounts so they're not held in the foreign  
3 jurisdiction and subject to the foreign bankruptcy  
4 rules in the event of a default. The 50 percent,  
5 I think, pertains to an existing rule. Now if you  
6 have more than 50 percent of margin, you take a  
7 capital charge. So, at some point in time there  
8 was some thought process put into place for that  
9 through the CFTC and other regulatory authorities.  
10 Fifty percent seems as though it's a little more  
11 than a -- what you'd deem to be a proper material  
12 amount. I think it maybe should be a hard dollar  
13 amount and percentage -- combination of the two,  
14 lesser of. And, I think we can look at that and  
15 say what's an appropriate amount because margin  
16 numbers change every day, and there's the daily  
17 settlement, back and forth.

18           There's also, when you start trading on  
19 foreign boards of trade, there's a foreign  
20 currency settlements and things along that line.  
21 So, a combination -- 50 percent seems a little  
22 high, you know, southbound of that as maybe a



1 combination of a hard dollar amount of percent.  
2 And then, that could be monitored versus, you  
3 know, that you're fully out of compliance. And I  
4 think the point should be that if you're over that  
5 amount, maybe just go to the capital component  
6 rather than putting you out of compliance because  
7 the numbers do fluctuate, so it doesn't create a  
8 compliance issue.

9 MR. BARNETT: Okay. That's helpful.  
10 Ron.

11 MR. FILLER: Just as you study that  
12 rule, I think the one thing you need to think  
13 about is the time it takes to convert the foreign  
14 currency back to and wire transfer it back to the  
15 states. Usually it's done in a 24 or 48-hour  
16 period, so if you had it as of the close of  
17 business on Monday, it could take one or two days  
18 before you got down below that certain amount.  
19 So, if you do go to a percentage or, as Maureen  
20 said, an acceptable level-type thing, just give it  
21 an extra day or two just in order to transfer the  
22 monies back.

1           MR. BARNETT: Eileen, did you have your  
2 hand up? No? Okay. Other thoughts? No. Okay.

3           MR. DAWLEY: Gary, I'd just add, I agree  
4 with Maureen and Ron. I think a time-date certain  
5 can be challenging, but I'd also just note that  
6 some of what you're requesting is already  
7 happening. There's a lot of clients that are  
8 actually requiring us to move back their excess,  
9 so as they get educated more about the process,  
10 they've adapted to it.

11           MR. BARNETT: They want it already.  
12 That's good. Okay. Now, the amount that's  
13 called, it's not just the clearing -- again, still  
14 on Part 30. So, not just what the foreign  
15 cleaning agency may have called, but also the  
16 foreign broker. And they have to do their own  
17 risk management. So, I mean, we kind of get that.  
18 But a question is is there a reason to be  
19 concerned about, sort of, affiliation and a need  
20 to track that what is being called by the  
21 affiliate broker is market? It is not being used  
22 as some way of holding up the amount that's

1 leaving the country?

2 MS. BURKE: So, is your question that  
3 imposing that, similar to what you have here in  
4 the States, that you would have an exchange  
5 minimum requirement? Or clearinghouse minimum  
6 requirement flowing through from the affiliate so  
7 that the affiliates -- you wouldn't be funneling  
8 additional funds through to our affiliates through  
9 the affiliated cleaning broker relationship.  
10 That's the point.

11 MR. BARNETT: Yes. Quick example. So  
12 clearinghouse calls for four, the foreign broker  
13 calls for six, meaning two more, and then the US  
14 FCM calls for ten. You got four sitting in the  
15 States, you've got two sitting at the foreign  
16 broker, and you've got four, if I've got my  
17 numbers still in my head right, sitting at the  
18 foreign DCO. The question is, if it's all  
19 independent and not in market, I'm not worried  
20 about the two that the foreign brokers called for  
21 risk management purposes, being able to respond to  
22 margin calls, but if there's an affiliation or for

1 some other reason, do I have to worry that that  
2 two starts creeping up to some larger number, and  
3 pretty soon we don't have four left in the States.  
4 We've got one and the other three is sitting with  
5 the foreign affiliate. Do I have to worry about  
6 any kind of evasion kind of question, trying to  
7 get around this?

8 MS. BURKE: I'm not aware of working  
9 through affiliates that there would be an add-on.  
10 Typically, when we look at our clients, we're  
11 looking at counter-party credit risk. And when we  
12 clear through an affiliated clearing broker, and  
13 the affiliate is issuing the call to the  
14 affiliate, the US FCM, the US FCM has the  
15 underlying clients and the counter-party credit  
16 risk of those clients. So, that's where the  
17 add-on of the margin would typically come into  
18 play. When you're looking at your US FCM, look at  
19 the counter-party credit risk of the underlying  
20 clients determining whether or not, based upon the  
21 credit parameters of that client, whether or not  
22 you have to add an additional add-on to the

1 exchange minimum or clearinghouse minimum margin  
2 requirement.

3 So, when you're looking at an affiliated  
4 relationship, because it's an affiliate, and you  
5 have the credit due diligence being performed at  
6 the US FCM, that's typically where that excess --  
7 and by implementing your proposal, and there was a  
8 similar proposal to what the FIA put out there as  
9 well, to return material excess, that will keep  
10 that excess for any add-on to the margin here in  
11 the U.S.

12 MR. BARNETT: All right. Let me turn to  
13 risk management then. And we know from FIA, NFA,  
14 the NFA rule, Section 16, there's a broad  
15 consensus that a policies and procedures approach  
16 be added, more of a control-based structure being  
17 advocated for at least disbursements from seg.  
18 And the proposals go to such things as setting the  
19 target residual, and we are all familiar with  
20 that. And included in a lot of that, among some  
21 of them anyway, separation of duties, selection of  
22 counter-parties and investments, training, and

1 limiting the percentage of excess that can be  
2 withdrawn at any time without a sign-off by senior  
3 management.

4           And now we're getting to the questions.  
5 So, the scope of risk management is still much  
6 narrower, for instance, than what will be required  
7 of swap dealers, for instance, and of course,  
8 narrower than what's required of prudentially  
9 regulated entities. Is there anyone here who  
10 thinks we should not require risk management  
11 policies and procedures around all the risks of  
12 the business?

13           MR. COCCO: It seems to me appropriate  
14 to require risk management policies and  
15 procedures. I think it would make sense to look  
16 into the detail of that. In other words, I think  
17 that conducting an analysis of the practices that  
18 are currently employed, understanding whether  
19 those are sufficient or not, rather than designing  
20 a system in abstract from the current market  
21 practice and then requiring to comply by a certain  
22 date. That could create more risk rather than

1 less. So, I think that if it does done in a way  
2 that looks at how things are being done and  
3 whether those are being done in a prudent manner  
4 now and what can be improved through consultation  
5 with the industry, it would seem to make sense.

6 MR. BARNETT: I mean, the reality is  
7 that aside from the CPA report that we get audited  
8 financials, I'm not really aware of any -- you  
9 know, and everybody in the last session talked  
10 about the control-based review as substantive  
11 examination plus a control-based review, but  
12 there's nothing in our rules, really, that  
13 requires, you know, risk-based, you know, policies  
14 and procedures around the risks of the business.

15 And we've got those rules that are  
16 coming and the internal business conduct rules for  
17 the swap dealers and MSPs, but we've got, you  
18 know, very little now. Now we've moved forward  
19 with risk management through FIA and NFA and CME  
20 efforts, but it's to date focused on disbursements  
21 from seg. And it doesn't go beyond that. And it  
22 seems it's hard to isolate one piece and where are

1 the lines, and it seems like there ought to be a  
2 more general, beyond the specific one that people  
3 have proposed because of the issues we had and  
4 that we were reacting to that gave us that focus.  
5 It seems there should be more of a risk-based  
6 focus on how businesses are being managed. Yes?

7 MR. COCCO: I think that that makes  
8 sense to me. I think that just looking at the  
9 overall industry and the rules that prohibit the  
10 sharing of information between swap dealers and  
11 FCMs and drawing up comparison with that, I think  
12 that it would be helpful to recognize that in some  
13 complex financial groups the experience resides in  
14 a team that may not be the FCM team. And so,  
15 allowing for the transfer of information between  
16 those who have the actual knowledge and those who  
17 manage the risk on a day-to-day basis would be  
18 helpful, of course, making sure that appropriate  
19 safeguards are put in place so that customer  
20 information is not disclosed when it not  
21 appropriate.

22 MR. BARNETT: Okay. Other reactions?



1           MR. COOPER: Just a quick question as to  
2 how exactly this would work because I may not  
3 understand the proposal. Requiring the  
4 procedures, I think, absolutely, that makes  
5 perfect sense. What you do with them once they're  
6 required, I think, is the next question which is  
7 part of what was brought up. I don't know if  
8 there's a qualitative review. I don't know who  
9 that rests on. Is it the CFTC to make the  
10 determination as to whether or not those  
11 procedures work? Would it be FIA developing best  
12 practices? I guess, procedures are fine, but they  
13 can be crap, right? So, if there's not  
14 necessarily a qualitative measurement, the fact  
15 they exist does nothing to make the system safer  
16 unless they're useful.

17           So I guess I'm not understanding how the  
18 determination would be made as to whether or not  
19 the written procedures actually match up to what  
20 should be expected of those of us in the industry.  
21 So I'm asking.

22           MR. BARNETT: Yeah. No. That's a fair

1 point. I mean, we talked about risk-based  
2 examinations before, but it's like what are you  
3 examining, you know. So, there has to be more  
4 risk-management of the FCM, we believe, and the  
5 corresponding or correlative, you know, and the  
6 examinations have to match that.

7 MR. PICCOLI: Yeah, so I would expect  
8 that as these policies and procedures are  
9 developed that as part of the examination function  
10 by either CME, NFA, or the Commission, that go in  
11 and look at the policies and procedures, compare  
12 them to best practices or what the examiners have  
13 seen at other firms and make some type of  
14 qualitative decision as to are they good? Are  
15 they not? How can they be improved and enhanced?  
16 Because you're right, having just a book on the  
17 shelf doesn't really do much good unless you've  
18 got someone making sure that it's one, actually  
19 being followed, and two, it keeps up with best  
20 practices.

21 MR. DAWLEY: I would just add I think I  
22 agree with Charlie. It all starts with best

1 practices, right. There's huge gaps between how  
2 FCMs manage risk, and I think starting with a  
3 clear set of best practices is something to work  
4 off of and compare to how different firms are  
5 managing risk. And I think that's something FIA  
6 could certainly help with, and some of that's  
7 already in the recommendations we put forth.

8 MR. BARNETT: Is there an industry group  
9 that's looking at that? You know, FCM best  
10 practice, risk management best practices?

11 MR. DAWLEY: We've talked about it. The  
12 FIA task force has put that into their scope, but  
13 I think it's really the FCMs are the ones who  
14 really can pull together what we feel are the best  
15 practices. And for your review, and if there's  
16 agreement on them being sound, you can use that as  
17 a tool in the audit process and begin to question  
18 FCMs who aren't potentially following some of  
19 those practices.

20 MS. TAYLOR: Depending on what kind of  
21 risk management practices we're talking about  
22 here, I think it may be appropriate that they be

1 part of the kind of financial- compliance  
2 audit-process review, or it may be appropriate  
3 that they be part of a different, separate  
4 risk-management process review. We perform both  
5 types of reviews at CME, and the one thing -- I'm  
6 very much in favor of the idea of best practices  
7 and we'd be delighted to work with the industry on  
8 helping to develop those, but I think one thing to  
9 keep in mind is that FCMs manage their risk  
10 differently.

11 They also engage in risk differently,  
12 and not everyone engages in every type of  
13 activity. And so, I think we want to be careful  
14 to make sure that we're not requiring everyone to  
15 put in place risk-management activities that are  
16 not in line with the businesses that they perform.  
17 So, they risk manage, you know, in the areas where  
18 they do perform that business. But, you know, if  
19 we have best practices with respect to option  
20 activity, and we have FCMs who don't really engage  
21 in option activity, there needs to be a way for  
22 that to work so that we don't just require people

1 to put practices in place that don't make sense.

2 MR. BARNETT: Just for the record, so  
3 that was Kim Taylor. I'm worried about the  
4 record. So, it's Kim Taylor, and before Kim was  
5 Mike Dawley. We should say who we are. And I'm  
6 not saying it, but I know that this could be a  
7 mess when we look at the transcript later and as  
8 we try to sort through people's advice. Dan?

9 MR. DRISCOLL: So, you set up this  
10 question by comparing the FCM environment to the  
11 requirements for swap dealers, and under the swap  
12 dealer rules, the procedures and policies will be  
13 reviewed as part of the registration process. And  
14 then, of course, there will be a follow-up  
15 examination process to look at the implementation.  
16 I would think for FCM risk practice requirements,  
17 to the extent that they're out there, are probably  
18 not best addressed in the registration process,  
19 but as part of the ongoing examination.

20 MR. BARNETT: That makes sense. And to  
21 speak to Kim's concern, I think referring back to  
22 the risk management rules for swap dealers, they

1 don't -- and I don't envision rules that would lay  
2 out you must do this, you must do that. It asks  
3 for consideration of the risks of the business,  
4 and then addressing them in some way. Then that  
5 gets reported in, you know, an annual -- your  
6 policies and procedures and then a progress report  
7 and annual report. So, there's nothing, sort of,  
8 one size fits all, and no one telling you which  
9 risks that you consciously want to take on,  
10 whether or not you should take them on. So, it's  
11 more like knowing your own business, identifying  
12 the risks that you, in fact, want to take on, and  
13 then trying to create risk management around them.  
14 So, we shouldn't end up with the kinds of things  
15 that you're -- it wouldn't be intentional, I  
16 think. Okay.

17 A corresponding issue we've struggled  
18 with is -- so again, you've got risk management,  
19 you've got a change in the orientation of the  
20 examination process, and we're trying to figure  
21 out ways in which we could start to look ahead at  
22 risk and start to look ahead at problems, get

1 ahead of things. So, we're talking about some  
2 additional reporting items, and some of the issues  
3 that we've raised, we considered; for instance,  
4 what about looking at what's going on at  
5 affiliates? What about issues at the securities  
6 business of joint BD FCMS? Should we be looking  
7 beyond capital seg and secured to things like  
8 leverage, liquidity, other business lines, major  
9 changes in the business? Those that might require  
10 consultation, for instance, with the SRO? Or is  
11 it the same kinds of events and affiliates? Is  
12 there really any way that we would avoid looking  
13 at those things if we are really going to take a  
14 risk, or add more of a risk orientation to the way  
15 we or the SRO looks at intermediary or FCMS?  
16 Reactions? Bill.

17 MR. TIRRELL: I think when you look back  
18 over time, it's fairly easy to see that a lot of  
19 the trends where firms have gone awry. You look  
20 at P&L, for instance, as one good measurement.  
21 So, it's a concentration of P&L in a particular  
22 product or a particular area of the firm, or

1 envisioning that it is going to be a very big  
2 winner. So that, obviously, becomes a red flag,  
3 if you will, where you see a large concentration  
4 of P&L within a particular product or particular  
5 area. Concentration of a position, obviously,  
6 again, I think we've seen over time that that  
7 translates into some red flags that needs to be  
8 analyzed. Liquidity, obviously, I think is the --  
9 would be probably number one on the hit parade as  
10 we've seen from past history. So, I think,  
11 collectively looking at different aspects of the  
12 business, and as well as a shifting of the  
13 business. Again, I think it's another red flag  
14 that would require additional, you know, review.  
15 So, growth through acquisitions, or just a push  
16 into certain market places. I think these are all  
17 things that would require some additional  
18 oversight to ensure that what is actually  
19 happening and being presented is real, and they  
20 have the right risk measurements around all that  
21 -- controls and so on.

22 MR. BARNETT: Okay. Thank you.



1 Charley.

2 MR. COOPER: Charley Cooper. As a  
3 general matter, I see the need and the desire to  
4 look at things -- big picture things that would  
5 tell you about the health of an institution.  
6 Leverage ratios, capital ratios, you go through  
7 the list. Where I get worried is in terms of how  
8 a place like the CFTC, with it's knowledge base,  
9 or the NFA, to the extent they're doing it for  
10 them, would be able to evaluate properly, and  
11 then, what to do about it once the evaluation's  
12 made. Different affiliates that are doing  
13 completely different things than what we're  
14 talking about. So, would, in JP's case, they have  
15 a private bank, international private bank. Does  
16 the CFTC envision looking at various different  
17 risk pieces or financial information from the  
18 private bank to make a determination as to whether  
19 or not that would affect the FCM? Or if they have  
20 a real estate firm, a real estate group? How does  
21 the CFTC evaluate the health of that real estate  
22 division to make the determination as to whether

1 or not that poses a threat?

2 And then, assuming you even have the  
3 expertise to look across various different  
4 affiliates and make a reasoned determination as to  
5 whether there is or is not a problem, then what  
6 would the CFTC claim to be it's jurisdictional  
7 hook for acting? Or how would you force that  
8 affiliate to adopt a different method of business  
9 or risk management procedures, et cetera, so maybe  
10 you'd know there was an issue? I'm not even sure  
11 how you would know there might be an issue if it's  
12 the type of business you don't understand or that  
13 many of us wouldn't understand. But then even if  
14 you were able to understand it, well then, what do  
15 you do if it's something that you're not  
16 comfortable with? So, I don't know how you  
17 effectuate that kind of a system.

18 MR. BARNETT: I think -- should I answer  
19 or should -- okay. I don't think anyone's  
20 proposing that we would try to regulate people not  
21 within our jurisdiction, but we're thinking more  
22 about adding more to our reporting requirements.

1 So, something more like 8K type events, something  
2 major, significant, has happened that's affecting  
3 the registrant, the FCM, they tell us about it so  
4 we can take it into account in knowing that a  
5 problem may be brewing. So we have seen FCMs that  
6 bifurcate their financing into basically a  
7 shell-parent as a public entity, but it's not in  
8 the FCM. So, if you only look at the FCM,  
9 everything looks dandy. And to not look at that  
10 is kind of mad in a way, you know. It's not  
11 appropriate. I think you need to be able to take  
12 other things into account. So, I don't think you  
13 need to worry as much as you are suggesting, but I  
14 think it was fair. It's a question that we ask  
15 and that's good to hear your concern.

16 The one about liquidity is a significant  
17 issue, as well. Whoever was just -- Bill, talking  
18 about liquidity. I mean, we have our rule,  
19 1.17(a)(4), deals with what happens to a business  
20 when it's under-capitalized. But it doesn't  
21 specifically address what happens when the -- it's  
22 essentially, you've got capital, but you're so

1 illiquid that you're basically dead in your  
2 tracks. So, we need to take liquidity into  
3 account in some way, as well. What we should do  
4 -- I'd like to get your thoughts on that --  
5 everybody's thoughts on that. Watching it,  
6 though, and being aware of it and being able to  
7 take that into account as we understand what  
8 pressures are on the FCM, that's the kind of thing  
9 that we're thinking about. But we're definitely  
10 not trying to regulate other people.

11 MR. COOPER: Okay.

12 MS. BURKE: So, Gary --

13 MR. BARNETT: Let Ron go, and then we'll  
14 come back to you, Maureen.

15 MR. FILLER: Ron Filler. Gary, I think  
16 you raise an excellent question, and, probably, in  
17 looking at it and trying to evaluate the answer,  
18 you almost have to look at it in today's world  
19 versus what it was two, three years ago because  
20 from an investment-risk perspective, and if you're  
21 focusing on the swaps OTC area, any swap dealer  
22 now has to have regulatory capital. Whereas in

1 the past, they had very little capital because the  
2 parent company guaranteed the swap business at the  
3 respective firm. And that, with all the Basel 3  
4 and everything else is a greater awareness and  
5 requirements for capital among, not just the  
6 registered entity, but now you have other firms  
7 that are affiliates that are becoming registrants  
8 which have a regulatory capital thing. I think  
9 the key part of it though is also how the -- if  
10 the investments or the concerns that you have --  
11 the risky investments rest with the broker-dealer  
12 FCM entity, financials should pick that up.

13 Now, I know we're not supposed to talk  
14 about MF Global, but most of their investments  
15 took place within the BD FCM, and that's what  
16 caused that as opposed to a lot of other  
17 affiliates might have it through a parent company  
18 or another affiliate or whatever and not through  
19 the regulated entity. So, I don't think there's a  
20 right answer to your question, but I think it  
21 does, you know, require a lot more details to know  
22 exactly where you guys are going.

1 MR. BARNETT: Okay. Alessandro.

2 MR. COCCO: Gary, Alessandro. I had a  
3 couple of thoughts. The first one is -- maybe  
4 it's obvious to everyone, but would this be  
5 information that is disclosed to regulators as  
6 opposed to the public? Because, of course, to the  
7 extent that there's information that is  
8 confidential that has to do with the expansion of  
9 the group in one way or another, then it would not  
10 be suitable to disclose it in real time to the  
11 whole public.

12 And then, the other thought that I had  
13 was that I would also look into coordination  
14 between regulators, maybe within FSOC because, of  
15 course, you could have different regulators that  
16 are in charge of evaluating different aspects of  
17 the business, and coordination would go a long  
18 way.

19 MR. BARNETT: I think those are both  
20 excellent points. I think you're predicting one  
21 of our questions. The one about confidentiality,  
22 so we'll talk about it in a second because we

1 think that we need more information for customers,  
2 but what are the data points they need and what  
3 should they not see? And so, we should talk about  
4 -- we should spend a good amount of time on that.  
5 So, let's come back to that, but we're definitely  
6 sensitive to that, but we do think customers need  
7 more, but we've got to be careful that it's not  
8 internal, confidential, you know, business stuff.  
9 And we'll talk about the lines.

10 In terms of coordination, we definitely  
11 agree that in this, you know, globalized world,  
12 and given the speed and all the complexity, that  
13 there has to be more coordination and trying to  
14 find that balance. We talked about it in the last  
15 session, and it's something that's become  
16 increasingly apparent and involving us all the  
17 time.

18 MS. BURKE: And, Gary, that was the same  
19 point that I just wanted to make, as well. You  
20 know, many of the larger firms, the SEC, the Fed,  
21 the OCC, come in and to have the point of  
22 coordination, maybe you could attend some of the

1 meetings. And, you know, the new business items  
2 are brought up, new ventures, liquidity, and  
3 they're discussed in depth and, you know, having  
4 that open flow of information and if something  
5 comes up, then, you know, you can look at the FCM,  
6 go down to the FCM and decide do you need to go  
7 have an onsite visit. And, you know, just having  
8 that open flow of information at the outset.

9 MR. BARNETT: Right. Right. Okay.

10 MS. TAYLOR: This is Kim Taylor. I  
11 think I'm going to be reinforcing the point that  
12 some other folks have made about the need for  
13 regulatory coordination. I do agree with the  
14 general point that as an industry we need to be  
15 concerned holistically about the health of not  
16 just the regulated entity, but the health of the  
17 structure that supports the regulated entity.  
18 There, I think, are inherent limitations, and as  
19 Charley referred to, about the ability to actually  
20 enforce against the entity that is not the  
21 appropriately regulated entity. There are things  
22 that we can do from a risk management point of



1 view. There are things that we can do from a  
2 regulatory audit point of view, but I think we  
3 also want to be cognizant of not increasing,  
4 unnecessarily, the burden on the FCM community of  
5 duplicative audit work. And where other  
6 regulators are already performing certain  
7 activities, it may be that there's an opportunity  
8 for enhanced information sharing.

9 I know there is good information  
10 sharing, and there certainly is an intention for  
11 there to be good information sharing, but it might  
12 be that there are some opportunities to find  
13 there, like the one that you mentioned, where kind  
14 of increased regulatory coordination helps  
15 everyone have a broader picture.

16 MR. BARNETT: Okay. Thank you. Thank  
17 you.

18 MR. DAWLEY: I would also encourage the  
19 Commission to potentially visit some of the FCMs  
20 and get a handle around how the structures are  
21 different. If you're going to request  
22 information, I think, you know, what a big bank

1 who is in dozens of businesses globally does and  
2 how they fund themselves and how they deal with  
3 leverage versus a smaller FCM who's more  
4 future-centric is going to be, you know, very  
5 different. So, I think it would be very  
6 beneficial for you to just understand how the  
7 various FCMs are structured before you made a  
8 decision as to what type of information may be  
9 relevant for you to have a broader picture.

10 MR. BARNETT: Okay. Thank you. Can we  
11 go back to the liquidity point that Bill mentioned  
12 before. A big concern, again, for us that we  
13 have, you know, for instance, transfer the  
14 business and if you become undercapitalized  
15 subject to, you know, liquidating trades and some  
16 other things that the SRO or we might permit. But  
17 now we've seen several instances where a firm  
18 looks like it's, you know, it's got excess  
19 capital. It's got excess seg. And liquidity is  
20 so dire that it's problematic. Should we be  
21 seeking to do more with the liquidity issue, and  
22 if so, what should we be thinking about doing?

1 Bill?

2 MR. TIRRELL: Bill Tirrell. Just again,  
3 echo of what Maureen said before. A lot of these  
4 conversations are already taking place, at least  
5 at the bigger banks, and to the extent that you  
6 could tap into that, I think that would be very  
7 beneficial to start to frame what exactly -- we  
8 used the term liquidity. What does that mean, and  
9 what are those measurement standards and such? I  
10 mean, clearly having a diverse source of funding,  
11 you know, spread out over multiple durations and  
12 so on becomes a much more stable environment than  
13 having single-source short-term financing with  
14 long-term obligations.

15 So there are things, and there are  
16 measurement standards that can be used, but they  
17 have to be framed, as we heard before, to match  
18 the business, to match the different products with  
19 the business, and so on. But there is quite a bit  
20 of information, already, that's being disclosed to  
21 the various regulatory bodies. And I think that  
22 would be, as Mike said, very beneficial to start

1 participating in that, or visiting the firms and  
2 understanding what the management is doing in  
3 order to measure all that, because again, I think  
4 all of us are well aware of the shortcomings now  
5 of having limited liquidity in the firms. And  
6 they've gone to great measures to review all that,  
7 put standards in place, to have internal  
8 committees to constantly review that.

9           So, I think there's a lot of information  
10 you could tap into that would make it worthwhile  
11 to you to create some sort of measurement standard  
12 for the different FCMS.

13           MR. BARNETT: Okay. Thank you. Other  
14 reactions? Other thoughts?

15           MS. AYOTTE-BRENNAN: Christine  
16 Ayotte-Brennan from Fidelity. I mean, I would  
17 venture to guess, definitely for Fidelity, and  
18 probably for the rest of the buy side, that you  
19 wouldn't get any argument about having increased,  
20 you know, transparency with liquidity. I mean, I  
21 think that coming up with standards that -- as  
22 people have pointed out, not all firms are the

1 same, so coming up with standards may be tough,  
2 but I think if there was a, you know, industry  
3 standard that we could look at FCMs and say, oh,  
4 well, their capital's good, but, really, look at  
5 this liquidity, that it would be helpful for us.

6 MR. BARNETT: Okay. Okay. All right.  
7 So, let's then, maybe, let's turn then from  
8 reporting to us to more information for customers.  
9 And I know this is a little difficult to discuss  
10 in the abstract, but can we hear from -- I guess  
11 we're going to have a very different perspective  
12 from the buy side, the FCM community, but what  
13 kind of information does the buy side need to  
14 receive to have a level of trust and confidence in  
15 what's going on at the FCM. And then, let's  
16 triangulate on what kind of pressures the FCM or  
17 the concerns the FCMs have, if any, with that  
18 information.

19 MR. THUM: It's Bill Thum here, at  
20 Vanguard. I think this question gets at part of  
21 an issue that we encounter when we work with our  
22 FCMs, and certainly from Vanguard's perspective,

1 you know, we have a lot of faith in the FCMS with  
2 which we trade with. However, we are aware that  
3 there's a broad range of FCMS, and certainly a  
4 broad range of clients, and all the clients don't  
5 either have the size or the business relationship  
6 or work with FCMS in a way that they can have full  
7 confidence in terms of transparency in a window  
8 into the FCMS health and performance.

9           So, I think that for the industry,  
10 Vanguard certainly, and ICI, would support a  
11 greater window into some of the reports that the  
12 FCM either currently provides or in accordance  
13 with the FIA and NFA recommendations will provide  
14 in the future. And I think that will enable the  
15 customers to be able to make a live assessment on  
16 a day-to-day basis and know if there is cause for  
17 them to port their trades to a new FCM. Absent  
18 that information, it really is very difficult to  
19 make that assessment other than what you read in  
20 the press. So, I think in terms of compliance  
21 with segregation requirements, compliance  
22 reporting of capital levels, net capital levels,

1 these are areas where, certainly, the FCMS we  
2 trade with we feel perform extremely well.

3 And I think that the industry, overall,  
4 would benefit from a mandate that not only are the  
5 reports done that are being recommended, but they  
6 may be available on the CFTC's website on a live  
7 basis for customers to have a window in. And that  
8 will really give the customers that ability to  
9 perform the due diligence and to port their trades  
10 if they suspect things are at a risk level, and  
11 they're not comfortable to continue trading.

12 MR. BARNETT: Walt.

13 MR. LUKKEN: Walt Lukken. I think FIA  
14 supports getting more disclosure to customers and  
15 helping them to evaluate FCMS. Certainly, we  
16 recommend it coming out of the Peregrine  
17 situation, developing some sort of informational  
18 portal. NFA does a lot of this already and so,  
19 we're trying to compliment what they're currently  
20 doing with their systems, but we think there's  
21 more to be provided. Certainly our concerns are  
22 what Alessandro had mentioned already. Some of

1 this is confidential information, so we want to  
2 make sure that we're not crossing any  
3 confidentiality issues.

4 And the other issue is we don't want to  
5 exasperate a run on the bank if there are  
6 information that could be misinterpreted by firms;  
7 that they may start to leave a firm because they  
8 don't understand the information that's being  
9 provided, so we're sensitive to that too. That if  
10 we're trying to stabilize an FCM in a crisis  
11 situation, we don't want to necessarily want  
12 disclosure to cause a run on that institution.  
13 So, those are the things, I think, we're certainly  
14 in favor of more disclosure, but we have to  
15 balance those issues as well.

16 MR. DAVIS: This is Warren Davis from  
17 Sutherland. On the question of run on the bank, I  
18 think it's interesting to step back and compare  
19 the situation with an FCM with that of a bank.  
20 The bank is using the customer money and going out  
21 and making longer term investments, and obviously,  
22 cannot afford to have all its customers



1 immediately demand the return of their funds. So,  
2 that's where the run of the bank comes from.

3 In the case of a FCM, the money that the  
4 customer gives the FCM is not for the use of the  
5 FCM. It's solely to protect the customer, so it  
6 seems to me that the run on the bank analogy is  
7 not altogether appropriate here. But what is  
8 appropriate is to ensure that customer money is,  
9 in fact, used for the only purpose for which it's  
10 given which is to secure the customer's  
11 obligations to the FCM and the clearinghouse. And  
12 therefore, if information is released which causes  
13 a customer to move its account from one FCM to  
14 another, that shouldn't be viewed as a bad thing.  
15 That's sort of the way the futures world is  
16 supposed to work. The idea is that one of the big  
17 benefits of futures versus the OTC swap market is  
18 that you can move your money from one place to  
19 another readily and without consequence.

20 So, I think we think the emphasis ought  
21 to be on the disclosure and not on the concern  
22 about the potential adverse impact it may have on

1 a particular FCM. I mean, it could cause them to  
2 lose business and to lose some profits, but that's  
3 not really what we're concerned about. We're  
4 concerned about whether the customers can do their  
5 trades with confidence that their money's going to  
6 be used properly.

7 MR. LUKKEN: Maybe run on the bank is  
8 not the right analogy. I understand your point,  
9 but oftentimes you're trying to wholesale, move  
10 that book to another FCM, and instead, if people  
11 are leaving and cause it to run into bankruptcy,  
12 it's a much more difficult situation for  
13 customers. It takes a lot more time to work  
14 through those situations than in a situation where  
15 you can sell and stabilize an FCM and move it to  
16 another FCM. And so, I think that's what we're  
17 trying to avoid, not necessarily a run on the  
18 bank. Perfect analogy but --

19 MR. BARNETT: Let me try to frame. I  
20 guess one risk of -- two sides of the coin -- two  
21 sides of the discussion. So, if one is if there's  
22 information that's material to the safety of my

1 money, I want to know versus you give out  
2 information that causes a concern that isn't  
3 material to the safety of my money, but causes --  
4 what are the risks of giving the wrong  
5 information? Could be a run on the bank, and if  
6 it didn't do what it was supposed to do, or -- I  
7 think that's what you're trying to say, so  
8 labeling it as run on the bank isn't what I'm  
9 hearing as much as that's one of the risks of  
10 giving the wrong information or too much or  
11 something like that.

12           And what Warren seems to be saying is,  
13 you know, I shouldn't bear the risk of not being  
14 told information that could be significant to the  
15 safety of my funds, and finding that place is  
16 difficult. And Warren's point is, who should bear  
17 that risk of getting it right or wrong? But when  
18 we're in a safe situation, we could try to be  
19 analytical about -- and try the best we can to  
20 talk about it. So, that's why we wanted to get  
21 views from people. Bill was talking before about  
22 second secured, but then you also said window into

1 the health and performance of the institution.

2 And I'm not sure that just second secured or maybe  
3 even just capital goes to all of that.

4 So then, how far do you go? And then,  
5 when you go too far you run into the burdens that  
6 Walt and Warren are talking about. So, what we  
7 were hoping to do, and as you can tell, we've been  
8 thinking a lot about, you know, what is it that  
9 people need, and what goes too far? We want to  
10 get help from folks on finding what data points  
11 are appropriate and, you know, not go too far in  
12 the sense of we're giving stuff that's not  
13 helpful, but it's burdensome, then, to the  
14 business versus we're giving stuff to customers  
15 that they ought to be able to see, and they're not  
16 currently seeing.

17 MR. DAVIS: Gary, as you know, we  
18 submitted a letter which had some very detailed  
19 comments on specific financial disclosures which  
20 either you presently require or which the FIA  
21 suggested ought to be required that FCMS give to  
22 the Commission and to their supervising auditors.

1 Our point was twofold: one, that information ought  
2 to be made as timely as possible; and two, that  
3 information ought to just sort of automatically go  
4 up onto a public website, so that the customers  
5 have visibility into it.

6 And we did suggest some ways in which,  
7 actually, the information that you're currently  
8 soliciting could be refined to make it more  
9 meaningful to customers; for example, excess funds  
10 in seg. You really want to know how much of that  
11 excess represents amounts which customers have  
12 voluntarily left with their FCM versus how much  
13 the FCM have put in there as a cushion, sort of  
14 residual interest. And seeing that on a daily  
15 basis would give customers, I think, a lot more  
16 information and confidence about how an FCM is  
17 dealing with segregation and what risks they may  
18 face by dealing with a particular FCM.

19 MS. TAYLOR: Gary --

20 MR. BARNETT: Let's get Howard, then  
21 I'll go to Bill.

22 MS. TAYLOR: Can we just make a

1 correction, though, first? Excess seg. I mean, I  
2 wonder if what you're getting at is you wanted to  
3 know how much margin was required from the  
4 customers? How much margin from the customers the  
5 FCM held, and then how much excess seg they had  
6 which actually is the firm's investment in seg.  
7 Is that what you're trying to get at?

8 MR. DAVIS: Right. So, there's an  
9 exchange level, and then there may be an FCM  
10 level, and then some customers leave excess  
11 amounts --

12 MS. TAYLOR: Some customers leave excess  
13 in addition to their requirement.

14 MR. DAVIS: To distinguish that from the  
15 amount the firm--

16 MS. TAYLOR: From the amount the firm  
17 invests. Okay.

18 MR. ROTHMAN: I think that we need to  
19 step back and after MF situation, we made a  
20 business decision to put on our public website not  
21 only the last current 1FR/Focus Report less the  
22 income statement, but for the last three months so

1 that somebody could take a look at it and look at  
2 it on a trend basis, and including the last  
3 audited statement. And I can tell you, it's been  
4 now seven or eight or nine months, and what's  
5 happened is we've stopped receiving calls that you  
6 would receive from time to time -- would like to  
7 know more about financial structure, the FCM,  
8 could we speak to somebody? And at the last  
9 instance with PFG, we tracked the hits to that  
10 part of the site, and it shot up.

11 And we also tracked over the last month,  
12 monies received and monies gone out, and there's  
13 been very, very -- less than average amount of  
14 money gone out. So, I don't see -- and there's a  
15 lot of information, obviously, in a focus report  
16 and 1FR and maybe there's some changes to it that  
17 incorporates some ideas, but I don't see any  
18 downside. And I'd be more than happy if it has to  
19 go on a portal.

20 Also, that we at least start with that  
21 statement, because there are many times we as FCMS  
22 are also counterparties, and it would be nice

1 information for me to see, or another FCM to see  
2 with someone else, about their counterparty, so  
3 they could evaluate it. If the customer sees it,  
4 they'd rather see it than not see it. I don't  
5 think we've had any negatives. I don't think  
6 we've lost any business. If anything, I think  
7 we've maybe gained business and trust. And I just  
8 think one should just think about it.

9 Obviously, the SROs, your banks, CFTC,  
10 and regulators are getting copies of that  
11 information. Why shouldn't the customer get it?  
12 Who's really -- that's where the money is coming  
13 that you're entrusting, so I just think it's one  
14 of those things where it sounds like it's a big  
15 deal, but once it would get implemented, people  
16 would say why didn't we do this a long time ago.

17 MR. BARNETT: Bill?

18 MR. TIRRELL: I mean, I think the FIA is  
19 in agreement that there's plenty of room for more  
20 disclosure, but just to comment on Warren's  
21 comment before, the reality is the world is not  
22 real time. So, an FCM that has daylight exposure,



1 for instance, and is moving money through the  
2 course of the day by a facility from a bank. That  
3 bank goes, and you read in the paper -- decides  
4 that it's not going to renew its credit facility.  
5 Well, that may be information that would cause you  
6 to pull out. Maybe you didn't inquire enough to  
7 find out, well, yeah, that bank is not renewing  
8 your credit facility, but they've already enlisted  
9 two other banks that have doubled their credit  
10 facility.

11 So, the amount of information, the way  
12 it's dispersed, I think, is critical to be  
13 interpreted properly. It's not just how much is  
14 in seg during the course of the day and so on, or  
15 at close of day. I think that's information that  
16 we all agree should be out there, but there are  
17 other things that we need to take into  
18 consideration that can be very easily  
19 misinterpreted. And in today's world where  
20 everything's almost instantaneous, all you need is  
21 a little sniff of blood in the water, and you  
22 could have a very solid institution start having

1 problems real quick, and I think that's where the  
2 balancing act comes into play. And quite frankly,  
3 I see that as a very important role of the  
4 Commission, because if you had full disclosure, I  
5 don't think we would need you guys.

6 MR. PICCOLI: Let's not go too far,  
7 Bill. (Laughter) Bill, I guess one of the things  
8 we've talked about internally, 8K- type  
9 disclosures, which is one of the things you were  
10 talking about. If a firm, their clearing bank, is  
11 no longer going to clear for them, but they have  
12 someone else. Well, is that a significant enough  
13 disclosure that should be made out there so people  
14 know, okay, well, JP Morgan is no longer going to  
15 clear? It's now going to be Harris Bank. Or  
16 things along that. I think the SEC already has,  
17 you know, well defined 8K-type disclosures for  
18 significant events. Is something like that  
19 important and helpful to people, to the public to  
20 see?

21 MR. TIRRELL: I think my response to  
22 that is that it depends. If you have an entity

1 that has many relationships and losing one may not  
2 be that material. An entity that has one single  
3 relationship, maybe that's very material. But I  
4 think, as we talked about in an earlier session,  
5 that dialogue of where the firm is going, you  
6 know, the ongoing relationship with the firm,  
7 understanding the firm in many aspects will help  
8 guide you in that decision as to what needs to be  
9 publicly disclosed versus what can be disclosed to  
10 a regulator.

11 MR. BARNETT: Mike?

12 MR. DAWLEY: Hi, Mike Dawley. I'd just  
13 like to reiterate what Walt had said earlier and  
14 as one FCM, point out that we are totally  
15 supportive of getting as much transparency out  
16 there as possible, but I do think it's important  
17 to note a couple of risks that exist. First of  
18 all, you should know that as an FCM, we disclose  
19 to our clients pretty much whatever they want to  
20 know, and we have no problems supplying the  
21 regulators with a lot of information. What we're  
22 concerned about are the -- not our clients or you,

1 it's everyone else who could misinterpret  
2 information. So, I think whatever we do there is  
3 going to require a lot of education, and I think,  
4 you know, the data itself really needs to be  
5 analyzed, and we need to be certain that, you  
6 know, somebody can't game the system or use that  
7 in an inappropriate way.

8 To Warren's point on excess, I think  
9 that's a prime example. I mean, right now, the  
10 excess numbers are being reported monthly, and I  
11 think those even are flawed and could even give a  
12 false sense of comfort. You know, there's big  
13 variances across firms there. Some firms have  
14 actually made a conscious decision to keep a  
15 consistent cushion in there, which is excess.  
16 Other firms just house their entire capital in the  
17 seg pool, which also appears as excess. Does it  
18 mean that a person who's got more in the latter  
19 bucket is safer than the other firm? Not really,  
20 because that's their capital. It's working  
21 capital. They could pull it out at any time, so I  
22 think some of the new rules and recommendations

1 may prevent that going forward, but you know, it's  
2 really important to focus on what type of data  
3 we're going to put out there to the public.

4 MR. BARNETT: Warren, what's your  
5 reaction?

6 MR. DAVIS: I agree that it's really  
7 important to understand what the data is and what  
8 it isn't. And the education is very important.  
9 But I don't think the answer to that is not to put  
10 it out. I think the answer is the education, and  
11 get it out there, and get it out there regularly  
12 so that people don't do sort of end-of-the-month  
13 transactions to make their capital look better.  
14 It's valuable to have it on a daily basis where  
15 you can look at trends and see whether this money  
16 is for real. I agree that we need a lot more  
17 education about what that information means and  
18 what it doesn't mean.

19 MR. THUM: Bill Thum at Vanguard. Yeah,  
20 and I agree with that, I think that having a  
21 consistent agreed set of meaningful data points  
22 that can be reported in a consistent basis across

1 the FCMs to be made available to all customers  
2 would really be a huge step forward. As I  
3 mentioned, you know, obviously, Vanguard has a  
4 strong credit team, a strong counter party risk  
5 team, and does a lot of in depth analysis and has  
6 strong relationships with its FCMs. Many, many  
7 customers, though, either don't have the  
8 wherewithal to perform that or don't have the  
9 business relationship. What you could end up  
10 having is those that can perform the due diligence  
11 supporting all their trades ahead of a problem,  
12 and having customers that don't have the window in  
13 or don't have the wherewithal to have the  
14 relationship remaining up until the end. So I  
15 think that having those data points, making them  
16 available publicly, you know, creates a level  
17 playing field for the customers, and also for the  
18 FCMs, because certainly, there are stand out FCMs  
19 certainly referenced in this room that have a very  
20 good story to tell. But we need to be able to  
21 differentiate that.

22 And it's interesting, the story you were

1 telling about, that Howard was telling about the  
2 report made available on Merrill's site and it not  
3 being hit as frequently as you might expect. And  
4 I think, you know, that speaks a little bit to how  
5 well known is it that that information is  
6 available there among customers. And I wonder if  
7 the Commission did address this and require that  
8 the information be made available, then I think it  
9 would be hit on a regular basis by all customers  
10 in dealing with their FCMs.

11 MR. DAVIS: There's another point. I've  
12 had discussions with FCMs that said, well, you  
13 wouldn't know to look at that because you're  
14 representing large institutions like, you know,  
15 similar to Vanguard that have the capacity and  
16 resources to pay attention to this. But the real  
17 people who have lost in this market are the small  
18 investors. And the answer that I give is that, if  
19 you put this information out there, there will be  
20 third parties who will monitor that information  
21 and convey it, I think, to the small investor. So  
22 I don't think we have to be concerned that the

1 small investor is not going to have access or  
2 wouldn't go to it, because I think there will be  
3 Wall Street Journal, Bloomberg, others who, if the  
4 information is meaningful in real time, we'll  
5 monitor it and provide the broader investment  
6 community with information about what's going on.

7 MR. BARNETT: Bill, can I ask you; are  
8 there data points that your diligence people tell  
9 you they routinely can't get when they look at  
10 FCMs and evaluate them?

11 MR. THUM: Well, no, I think that, you  
12 know, just the opposite. We've selected our FCMs  
13 for Swaps Clearing, you know, and that was based  
14 on discussions that we had with them and an  
15 understanding of the strength of their business  
16 model. So we do have that dialogue.

17 MR. BARNETT: Was it because you have  
18 access to them?

19 MR. THUM: Because we have access to  
20 them, there's a big potential for a lot of  
21 business to flow through them, and so there's an  
22 incentive to provide that data. And I think, you



1 know -- so, in terms of Vanguard, I'm not  
2 suggesting that we have a problem in terms of how  
3 we make those assessments, but I think that, you  
4 know, we really should be aiming not to craft a  
5 situation where the large asset managers already  
6 have the information that they need, but that all  
7 customers have the information that they need.

8 MR. PICCOLI: So, Bill, is there any I  
9 guess I would love to, and maybe we could have it  
10 offline if you'd like, but just try to understand  
11 what are those data points that your folks are  
12 getting that may be very helpful for the public to  
13 get, as well?

14 MR. THUM: Sure, we can do that. And I  
15 think, as a starting point, certainly, the letter  
16 dated March 27, 2012, from the FHL banks that  
17 warrants mention has a really good summary of  
18 critical data that the buy side is looking for in  
19 a consistent basis from their FCMS.

20 MR. BARNETT: Yeah, Todd?

21 MR. KEMP: Todd Kemp with National Grain  
22 and Feed Association. I just wanted to follow up

1 on Bill's point, I think it's a very good one. We  
2 represent agricultural hedgers, they're the  
3 purchasers and the end-users of grains and oil  
4 seeds, a lot of very small companies, and I'm sure  
5 they don't have the personnel or the access that  
6 some of the larger customers do. I don't have any  
7 particular data points to give you today, Gary,  
8 but I think more information is better than less,  
9 you know. We don't want to be in a situation  
10 where we're causing the run on the bank that we're  
11 talking about, but I think where our members  
12 really need the information is up front. As you  
13 said before, there's a crisis situation to do  
14 their due diligence to make the good decision up  
15 front to avoid a problem. So, you know, I was  
16 thinking back to the round table in this room --  
17 when was it, back in February?

18 MR. BARNETT: Yeah, it was in February.

19 MR. KEMP: And there was a lot of talk  
20 about this same subject, about the type of  
21 information FCMS could provide. I think there was  
22 pretty much consensus around the room that, yeah,

1 we ought to start doing this. Here we are, six  
2 months later, and it sounds like maybe there's  
3 been a little bit of progress. But I would sure  
4 encourage the Commission let's try to move more  
5 quickly instead of less. You know, we've seen a  
6 couple of more episodes since that time that have  
7 affected a lot of customers, so we'd sure like to  
8 see movement relatively quickly.

9 MR. LUKKEN: Just to add -- Walt Lukken  
10 -- to standardize and centralize this information,  
11 I think, is going to be tremendously helpful, as  
12 Bill was talking about, too, for the smaller  
13 customers, the small FCMs, as well as the larger  
14 ones. But I think the added benefit, just to add  
15 a fine point to this, is it's also going to  
16 create, while you put sunshine on all this, create  
17 benchmarks for the industry so that people with  
18 great risk management standards, like many of the  
19 people around this room, they may be shown to have  
20 those great risk management standards through  
21 disclosure. And it's going to shame the others  
22 who may not have those same risk management

1 standards to want to get better and to pull up  
2 those benchmarks. So I think it has the added  
3 benefit of creating best practices within the  
4 industry as long as we can standardize it and make  
5 sure it's not misinterpreted. But if we get the  
6 right information out there, I think it's really  
7 going to be helpful.

8 MR. BARNETT: Okay, great. Dan?

9 MR. DRISCOLL: Dan Driscoll from NFA. I  
10 just wanted to point out that, recently, NFA  
11 adopted a new rule, Financial Requirement, Section  
12 16, that requires a lot of information to be filed  
13 with the NFA and the SROs daily, semi monthly and  
14 monthly. And quite a bit of that information is  
15 going to be published on NFA's website in a way  
16 that puts it together with other information about  
17 each FCM, their registration history, their  
18 disciplinary history. And I did want to point  
19 out, because there was one, one concern is that a  
20 firm could do transactions at the, every two weeks  
21 or towards the end of the month, it would give  
22 them more flattering outlook than they are

1 generally. And we issued an interpretive notice  
2 at the time we adopted that rule that says if we  
3 catch anyone doing that, that will be inconsistent  
4 with just and equitable principles in trade, and  
5 subject that firm to enforcement action.

6 Because we think it's very important  
7 that those numbers are not just window dressing as  
8 of one or two days a month, but are indicative of  
9 the standing of the firm throughout the month.

10 MS. BURKE: And, Gary, that was the  
11 intent, and you're referring to the SIDR report,  
12 and that's been a detailed report that the FCMs  
13 now need to file twice a month. And the intent on  
14 the recommendation was that, not only to just have  
15 it at month end for the purpose that there could  
16 be window dressing at month end, but twice a  
17 month, and also to detail out all of the  
18 investment types, as well as the counter parties  
19 and custodians and bank custodians. The FCMs are  
20 sending information in every day, the daily seg  
21 reports, and sequestered. So the intent there  
22 that it goes out to the regulators, the regulators

1 can monitor our DSROs and can monitor where  
2 there's fluctuations, if there's fluctuations in  
3 the seg access, if there's big variations in the  
4 seg access that can bring up the FCMs and inquire  
5 if there's something going on within the FCM.  
6 There's also been enhancements made through,  
7 obviously, recommendations, and now NFA has taken  
8 them further, and the CME on documented policies  
9 and procedures on the targeted financial interest.  
10 And I think, Dan, the rule that has come out or is  
11 being finalized is that only the CFO or the CEO  
12 can sign off on the documented policies and  
13 procedures. And if there's a withdrawal of 25  
14 percent from the prior day seg excess amount, that  
15 has to be authorized and signed off by a CFO, CEO,  
16 or a financial principle. And when you look at  
17 the financial principle, the intent there is to  
18 bring it down to someone who has the authority and  
19 knowledge of the seg computation, understands the  
20 ins and outs, the nuts and bolts, and, you know,  
21 is monitoring this on a daily basis. I can tell  
22 you from the work that's been done through the

1 Financial Management Committee, where we put this  
2 work group together after the round table back in  
3 February, there's been extensive work, and we  
4 support transparency, full transparency out to the  
5 client. We're looking at what should go out as  
6 consistent information, whether it goes out to  
7 every FCM's website, or if it comes through the  
8 NSA website, but, you know, there is the intent to  
9 have full transparency to aid the clients to  
10 review, you know, the various FCMs and have access  
11 to that information. And there's still work to be  
12 done. I think this is an ongoing process, we need  
13 to evaluate all the policies and procedures, and  
14 continue to make enhancements to customer  
15 protection.

16 MR. BARNETT: Okay.

17 MS. BURKE: I think the point of online  
18 access, where the DSRO or the NFA can get access  
19 to the FCM's bank accounts, which are under way  
20 right now, I think that will help enhance the  
21 protection. Because you're not just relying upon  
22 information that's stated, this is information

1 that, you know, they would have to go in and do  
2 spot checks, a comparison. They'd have to go in,  
3 get the seg report, they'll have the seg report  
4 daily, go in and look at the balances on a spot  
5 check basis. And the industry supports that, the  
6 FIA supports it, and I can tell you every firm  
7 that's represented with broad representation to  
8 the Financial Management Committee supports this.  
9 We're looking for what can we do to improve  
10 customer protection and get rid of the black eye  
11 that's killed our industry. This is paramount.

12 MR. BARNETT: Okay. Christine?

13 MS. AYOTTE-BRENNAN: Christine  
14 Ayotte-Brennan from Fidelity. I mean, I think the  
15 point that Maureen made about consistency are  
16 extremely important, as well as Bill's points on  
17 leveling the playing field. What I would say  
18 about leveling the playing field, though, is that  
19 I equate this a lot of ways to reg FD in the  
20 securities world, right? You should get the same  
21 information to everybody at the same time. So  
22 even amongst the big money managers, you may have



1 one credit team that calls an FCM one day and gets  
2 some information that somebody doesn't get for  
3 three more days. So I do equate it to that type  
4 of reg FD disclosure. And maybe something like  
5 that, and having all of those reports consistently  
6 on a daily basis, or on a regular basis would help  
7 not only the smaller guys, but everyone across the  
8 industry.

9 MR. BARNETT: That's an interesting  
10 point. Mike?

11 MR. DAWLEY: Mike Dawley. I think it's  
12 also important to just focus in on who is the  
13 target audience for this information. I think,  
14 you know, as I reflect back over the last couple  
15 of years, the vast majority of our clients are  
16 educated now. It's been a long process, and we've  
17 welcomed it, I've lost my voice some days having  
18 so many conversations with clients. But it's  
19 really a great feeling to know that your clients  
20 are fully informed as to how you're structured,  
21 how the business operates. And I do commend Bill  
22 for, as a large client whose got this information,

1 representing the smaller type client, and I think  
2 that's really the audience that needs help and  
3 needs more information. And if we reflect back on  
4 some of the recent events that have occurred, they  
5 have mainly involved the smaller clients. So, as  
6 we look at ways to educate, we look at information  
7 disclosed, I think we have to keep in mind that  
8 that is an important constituency that needs help  
9 versus the larger institutional clients and the  
10 big bank firms. So I just wanted to make that  
11 point.

12 MS. TAYLOR: And I would agree with a  
13 lot of what Mike said, and think we also need to  
14 make sure that we consider the fact that, from a  
15 client's point of view that doesn't have a huge  
16 due diligence department, and I realize that  
17 Vanguard is in a different spot than -- many  
18 clients are in a different spot than smaller  
19 clients. I think we want to make sure that  
20 perhaps there's an educational piece or a  
21 framework that comes along with it on how they  
22 should interpret the information. Perhaps there

1 needs to be information that lays out what some  
2 differences are naturally going to be between  
3 something that is a Broker Dealer FCM and  
4 something that is an FCM only. Those profiles, I  
5 think, will look very different, but the risks  
6 that those businesses face that could affect the  
7 customer can also be very different. And so I  
8 think there are, I think continuing to educate the  
9 customer how to use the disclosure is going to be  
10 important. Even if we come to an agreement on  
11 what kind of key standardized disclosure points  
12 might be. Because one of the worst outcomes that  
13 we could create is a false sense of security,  
14 because certain things about the FCM may or may  
15 not change in cases where there is a Broker Dealer  
16 FCM, or cases where the Broker Dealer business is  
17 outside the FCM and don't show up in the FCM's  
18 records. But the firm is still at risk in pretty  
19 much the same way they would be if there was a  
20 joint Broker Dealer FCM, but those risks would  
21 show up in the 1FR. So I think we have to be  
22 thoughtful in how we handle those things.

1 MS. BREGASI: Hi, Nevis Bregasi from  
2 MFS. So, going back to educating clients and  
3 helping the smaller client that doesn't have as  
4 much resources. I thought the FIA earlier this  
5 year put together a list of FAQs for clients which  
6 was very useful and gives the clients a lot of  
7 information that they weren't aware of before.  
8 I'm sure there are things that can be added to the  
9 FAQs, as well. Where do those stand, are they  
10 currently required to be given to clients, or not,  
11 yet?

12 MR. BARNETT: Yeah, on the FIA website,  
13 right?

14 MR. LUKKEN: No, we -- at they're best  
15 practices that we've put together, and we  
16 encourage our firms to use them with their  
17 clients, but, you're right, they're evolving, so  
18 we're in discussions with Gary and others in the  
19 industry about what else do we need to add, here.  
20 And I think we have also, FIA has an educational  
21 arm, an affiliated company called the Institute  
22 for Financial Markets, they're more about

1 educating. And, really, this target audience that  
2 Mike referred to, we really need to --  
3 sophisticated customers don't need an education,  
4 it's really the smaller ones on how to evaluate  
5 properly an FCM. We're talking about the types of  
6 information we're going to disclose, but what do  
7 you do with that information? And so I think the  
8 next step for us is to develop programs for  
9 outreach.

10           The Commodity Markets Council is trying  
11 to do this already, I think, with some help with  
12 law firms with certain ag clients. I think that's  
13 great. We're going to try to do some more with  
14 the IFM. And I think our FAQs, as you mentioned,  
15 are going to evolve over time so that we can, you  
16 know, improve those so that they're exactly what  
17 the customers need.

18           MS. BREGASI: But could some of those  
19 FAQs, though, go into some sort of risk disclosure  
20 to the client, which I know it's already being  
21 given by FCMs to clients when they sign up the  
22 agreements? And they probably should be given on

1 a more regular basis so it's not done once. I  
2 mean, if the agreement is on for ten years, you've  
3 never read it again. So that's one point. I  
4 really did think those were very useful, and even  
5 larger clients that should know more, there's  
6 still a lot of gray areas that people are learning  
7 every day, so it would be really useful for  
8 clients. And, again, going with a smaller client,  
9 while a lot of smaller clients might not have the  
10 time or the resources to look at the NFA website  
11 or the CFTC website, one thing they most likely  
12 are looking at is their own statements.

13 So, currently, when you get a statement,  
14 there's no real detail of exactly where your  
15 collateral is, and breaking it down between, for  
16 example, U.S. futures and foreign futures, there's  
17 also no information on the foreign futures as to  
18 who your local FCM is that the U.S. FCM is using  
19 in that market. I totally understand that the  
20 client is taking the risk of dealing in a  
21 particular foreign market and understanding that  
22 there might be insolvency laws that are different

1     there, but not having a regular daily report of  
2     who the local FCM is, where your collateral is  
3     sitting, and really informing your counter party  
4     risk at the client's side, there's sort of a hole  
5     in the system, there, where we're not seeing all  
6     the detail we should be seeing in order to  
7     evaluate our own counter party risk.  And I don't  
8     know, just asking the FCMS, is there a particular  
9     reason why they can't be given, or is it possible  
10    to give that information daily to clients?

11           MR. DAWLEY:  I'll take that -- it's Mike  
12    Dawley -- or at least one of the components, maybe  
13    Maureen can grab the other.  First of all, we are  
14    required to disclose who we use in different  
15    jurisdictions, so that is information that's put  
16    out to all of our clients on their statement.  So  
17    if we use a third party broker in Spain or  
18    somewhere else, we've got to disclose that sort of  
19    information.  I'm sorry?

20           MS. BREGASI:  I'm sorry, is that in the  
21    daily collateral call statement?

22           MR. DAWLEY:  No, no, that's just the

1 brokers or the entities we're using. As far as  
2 your question to collateral, that gets a bit more  
3 complicated, maybe I'll have Maureen take that.

4 MS. BURKE: Yeah, I wouldn't, I'm not  
5 aware on daily statements out to clients that it  
6 breaks it down to who the counter party is. Where  
7 this is coming out into play, and we can look at  
8 this, and it's great to have this, this feedback,  
9 it's on the SIDR report, on the Seg Investment  
10 Detail report. On that report, it will show all  
11 of the counter parties, and if whether it's an  
12 affiliate or a third party broker, it will show  
13 who all the counter parties are. But I think, you  
14 know, I understand it's a wonderful to have the  
15 feedback, I think we've been operating in our  
16 business, and our daily statements go out to our  
17 clients, and I think we can look at that and say  
18 is there the potential, even just as a footnote to  
19 state, you know, the balances are held with, you  
20 know, XYZ counter parties.

21 Typically, I think we make an assumption  
22 that clients know all of our clearing



1 relationships all around the globe, and many  
2 clients come in and they want to go through a  
3 large FCM, they know the counter party credit risk  
4 underneath, so they know the affiliates that we're  
5 clearing through. We give out all of our  
6 memberships around the globe and the affiliates  
7 that have the clearing memberships, and we also  
8 disclose if we have any third party relationships.  
9 But it's not bringing it down to the same detail  
10 that you're asking for.

11 MR. DAWLEY: I do think it does bring it  
12 down just via the initial margin required for the  
13 particular product that might be trading in  
14 another jurisdiction. So the IM's there, and part  
15 of the value proposition FCMs provide clients is  
16 the ability to consolidate reporting and  
17 potentially single currency margin, et cetera. So  
18 you can be assured that the value of that margin  
19 is sitting at the CCP or at the third party broker  
20 that relates to that product. I don't know, I'd  
21 like to hear if you'd like to get more granular  
22 than that, that's where I think it gets

1 complicated.

2 MS. BREGASI: Well, could you have, in  
3 the local market, could you have money sitting at  
4 the DCO, the local DCO, and then money sitting in  
5 the local FCM, so that you have that division  
6 between the local clearinghouse and the local FCM?  
7 And the local FCM might be using another  
8 custodian, do we know who they're using? For  
9 example, I was very surprised recently to find  
10 that one of our larger FCMs that we're looking at  
11 for clearing swaps, when I looked at the questions  
12 that they were, we had asked a number of  
13 questions, and I was going through them, they use  
14 for their custodian for their futures and cleared  
15 swap segregation margin, an affiliated, pretty  
16 much their bank. Which is very surprising as a  
17 client to see, because you would think if there's  
18 an insolvency of the FCM, you don't want your  
19 initial margin sitting with their sister company.  
20 So just that type of information, which, even  
21 though it might be in separate reports, as an  
22 individual client that doesn't have as much

1 resources or time, you're not going to put it all  
2 together, it's easier if it's in one place.

3 MR. BARNETT: Dan, are you able to speak  
4 at all to the, where it's located -- you know,  
5 this question about what NFA's thoughts are? Are  
6 you still in development of that?

7 MR. DRISCOLL: Well, one of the pieces  
8 of information that we will get when the rule  
9 becomes fully effective is whether the FCM has  
10 assets, seg assets or secured assets on deposit  
11 with one or more affiliates during that month, but  
12 we're not going to have it detailed down by which  
13 one and how much in each one. But that's what we  
14 were intending to make public is either a yes or  
15 no, we have money with affiliates or not.

16 MR. BARNETT: Well, my sense of it is  
17 that there's still a spread difference between,  
18 you know, knowing where the funds are located and  
19 where it's invested at that location. You can't  
20 get them all together yet. What I'm hearing is a  
21 desire to have more detail on that, and I think  
22 there's still some gap. I wonder whether, Bill

1 and Warren, have you been following the  
2 developments, like the Section 16 information, and  
3 the, you know, the SIDR report and all that kind  
4 of stuff, and how much difference there is between  
5 that and what you guys have been asking for in  
6 terms of information?

7 MR. THUM: Well, I certainly have been  
8 taking notes, here, so I want to --

9 MR. BARNETT: Yeah, it's not a test, so  
10 that's okay. But I think there's still some -- I  
11 know your letters predate, I think, or -- and I  
12 think you've got to triangulate on them a little  
13 bit. I think there's movement, but I think  
14 there's still difference there, there's still a  
15 gap.

16 MR. COCCO: Gary, if I --

17 MR. BARNETT: Eileen, I overheard that.

18 MS. FLAHERTY: That's okay. Eileen  
19 Flaherty Newedge. If there's a better way to give  
20 clients access to more information, I think  
21 everybody around the table is saying the same  
22 thing, that that's a good thing, and that's

1 necessary, and the purpose is to give clients  
2 comfort as to where their funds are, where they're  
3 being maintained. If there needs to be more  
4 transparency about use of affiliates, then so be  
5 it, then there needs to be more transparency, and  
6 there will be an effort to be more granular. But  
7 I think, to Maureen's point, there are really two  
8 issues here; disclosure, but also protection of  
9 the customer funds. Your disclosure goes to, do  
10 you want to do business with that FCM, but there  
11 also, hand in hand, goes with that, the protection  
12 of the customer funds. And the smaller investors  
13 really aren't going to be doing what you're doing,  
14 they're not going to be pinging the websites daily  
15 or monthly.

16           And so, to protect those customers, it  
17 really goes hand in hand with what Maureen said  
18 and with what NFA is doing to be able to verify,  
19 independently verify through electronic means and  
20 comparison those balances to know that those funds  
21 are there on a daily basis. And I think, really,  
22 that's the level of protection that the regulator

1 has to provide to, not only protect you, but  
2 because you probably don't need the protection,  
3 but the smaller investors really do.

4 MR. BARNETT: Alessandro?

5 MR. COCCO: Thank you. I just wanted to  
6 mention that greater transparency will, of course,  
7 enable customers to make their own decisions, and  
8 also the educational efforts, I think, are very  
9 important. On the affiliate point, I wouldn't  
10 assume that holding a deposit with an affiliate is  
11 necessarily is bad thing, it depends on the  
12 affiliate, of course. Also, looking at the  
13 alternatives, if you force an entity not to hold  
14 deposits with an affiliate, then you force them to  
15 go outside. It may be a positive, it may be a  
16 negative. So I think the greater disclosure will  
17 enable everyone to make a decision based on the  
18 data available.

19 MS. BREGASI: Would it be possible to  
20 discuss it a little bit more? Because I just want  
21 to understand -- what --

22 MR. BARNETT: Can you speak up?

1 MS. BREGASI: Could we discuss that a  
2 little bit more, because I want to understand what  
3 the negative is. So, as a client, if you're using  
4 -- I'm just going to pick on you, Alessandro -- so  
5 if you're using JP Morgan as your FCM, and they're  
6 keeping all the initial margins sitting with JP  
7 Morgan, Chase Bank, NA, isn't it more likely is  
8 that if the FCM is insolvent that there might be  
9 some issue with the bank, as well? So now I have  
10 a double whammy where the initial margin that's  
11 supposed to be protected from the FCM's insolvency  
12 is sitting with a sister entity. So I don't think  
13 we have an issue with having a local FCM be  
14 affiliated, so you're using someone in your local  
15 market, but as the custodian who is actually  
16 holding the initial margin, what would be the  
17 negative in requiring that to be a different  
18 entity and not an affiliate?

19 MR. COCCO: Yeah, thanks for raising  
20 that. I think it is highly fact-specific. So, in  
21 other words, it depends on the custodian. The  
22 custodian may be a very strong capitalized bank

1 that is not going to default. You're making an  
2 assumption that the two will default at the same  
3 time, and, of course, that may or may not be the  
4 case. So that was my only point. So, I'm  
5 thinking of other jurisdictions where there are,  
6 there's a requirement to not hold the collateral  
7 with the affiliate. You then essentially are  
8 forcing the FCM to go outside, and then they may  
9 not have an option that is as good as their own  
10 affiliate. So it really does depend on the  
11 affiliate, on the facts, and on the due diligence  
12 that you, as the customer, with the information  
13 available to you on the FCM and the custodian.

14 MS. TAYLOR: I just wanted to mention --  
15 this is Kim from CME -- there are some emerging  
16 regulations in Europe that impose different  
17 capital treatment or different capital charges, I  
18 think, on the relationships between affiliates. I  
19 don't know if they extend to custodians, I think  
20 it's more related to holding margin requirements  
21 with different affiliates. But that might be  
22 something that we could talk about or look at, or



1 maybe some of the firms with FSA regulated  
2 affiliates could comment on that.

3 MS. BURKE: Yeah, under FSA rules,  
4 there's a limitation that you can only deposit  
5 client money, which is equivalent to seg, up to 20  
6 percent with an affiliate. There's a limitation  
7 there.

8 MR. BARNETT: Other thoughts?

9 MR. PARKE: Ross Parke. Just to go back  
10 to the disclosure of a number of pieces of  
11 information. Obviously, I think everybody in the  
12 room is for increased transparency. And going  
13 back to having it in a central repository, which  
14 is similar information, same information which is  
15 auditable by someone such as Dan with NFA or  
16 another group. I think that's the key in taking  
17 the information up, the brokers, the external  
18 brokers or affiliates having that information all  
19 in one location where you can see the information  
20 side by side, I think that's the key. If it's on  
21 websites that are controlled by the FCMS, I think  
22 there's more risk for manipulation of that

1 information. I think, as you go down the  
2 rulemaking road, I would encourage you to look at  
3 how that information is stored, gathered, when  
4 it's distributed, is it same day, is there a delay  
5 similar to the financial data. When you get to  
6 information such as the SIDR report, that holds  
7 all of the custodians, it does have all of the  
8 bank locations.

9           So, going back to an analogy referenced  
10 earlier, the run on the bank; well, there are  
11 banks on there, and if Barclays decides to move  
12 its balances from one bank to another, that could  
13 be a purely commercial decision, it could be --  
14 and it could be viewed incorrectly by clients if  
15 they see that movement on the bank balances. So I  
16 think that we just need to be careful how that  
17 information is displayed and distributed.

18           MR. BARNETT: Mike?

19           MR. DAWLEY: I have two quick examples  
20 of where information could be misused, maybe  
21 they're relevant or not, but, you know, for  
22 example, if -- one thing we've talked about is

1 disclosing where margin sits throughout the world.  
2 And I may disclose that I have X amount of initial  
3 margin or client asset sitting at Eurex. And I  
4 happen to have some big clients who often will  
5 shift their investment strategy from Europe to the  
6 U.S., and suddenly, the public is seeing a huge  
7 drop in Eurex margin and a huge increase in CME  
8 margin. Is that something that we should be  
9 worried about? Maybe I don't care, but maybe the  
10 clients who are trying to shift their position  
11 would care. So that's a potential unintended  
12 consequence. Also, just public disclosure, and I  
13 don't know if you meant it to be public, Nevis,  
14 but even the brokers we might be using in a  
15 particular jurisdiction. Should a potential  
16 customer have access to that? Yes. Should the  
17 regulators have access? Yes. But should  
18 everybody in the world have access to that? I  
19 don't know. Same sort of deal, you know, if  
20 someone sees that Goldman Sachs uses X broker in a  
21 particular jurisdiction, and they see unusual  
22 activity or something, can they gain that sort of

1 data? Just something to think about.

2 MS. TAYLOR: Or another example would be  
3 if Goldman Sachs used broker X in the  
4 jurisdiction, and for commercial reasons, just  
5 like you mentioned, you moved your bank balances  
6 to another bank for commercial reasons, you move  
7 to another carrying broker for commercial reasons,  
8 and the market misinterprets that as --

9 MR. DAWLEY: Good point.

10 MS. TAYLOR: A vote of no confidence in  
11 that carrying broker. I mean, those are the types  
12 of things I think we want to be sure that we think  
13 through all of the possible unintended  
14 consequences as we develop the disclosure. Which  
15 I'm in agreement with more disclosure being  
16 better, but we don't want it to have unfortunate  
17 unintended consequences.

18 MS. BREGASI: Sorry, can I jump in? So,  
19 Mike, I think my example was just information,  
20 too, on the statement to the client, so it  
21 wouldn't be anything that goes out to the public.  
22 And then two other points; just the point about

1 generally not making something a requirement.  
2 Just for example, not using an affiliate as a  
3 custodian, because clients can just pick if they  
4 don't like that, they can go to another FCM. One  
5 concern is if you have five of the largest FCMs  
6 doing that, then where am I going? So is that  
7 making me not use those top five FCMs and moving  
8 down the list when I don't want to. So that's  
9 just one issue with leaving it up to disclosure  
10 and not making it a requirement.

11           And then, since we're talking about  
12 local FCMs and picking local FCMs and moving from  
13 one to the other, I don't know if this is the  
14 place for this, but another thing that's worth  
15 considering is, what duties does an FCM have when  
16 they're picking local FCMs for clients? Since, as  
17 I've said before, we're choosing to do business in  
18 that market, but we're not actually picking the  
19 local FCMs, so it would be good to understand what  
20 types of due diligence does the U.S. FCM do when  
21 picking local FCMs, how much of that can be given  
22 to the client and how much of that is ongoing?

1 MR. BARNETT: Christine?

2 MS. AYOTTE-BRENNAN: Christine Brennan  
3 from Fidelity. I'm getting back to the unintended  
4 consequences argument. I think we do have to be  
5 extremely thoughtful about how we present this  
6 information so we don't have unintended  
7 consequences. However, in a couple of the  
8 examples that I've heard of moving for commercial  
9 reasons, I think that's a good story for an FCM,  
10 right? So it gets back to disclosure, you're  
11 moving from one bank to another for a commercial  
12 reason, or from a clearinghouse to another for a  
13 commercial reason. Why not disclose that? Hey,  
14 we moved from X to Y because we think they can  
15 give us better service. I mean, I think that's a  
16 good story and can be disclosed in a way that  
17 doesn't create these unintended consequences.

18 MR. BARNETT: Warren?

19 MR. DAVIS: Just to make it a little  
20 more complicated. In our negotiations of clearing  
21 arrangements, talking about disclosure issues, one  
22 of the points that was made by a number of FCMs

1 was we can't give you that information because  
2 we're not giving it to everybody else, and there's  
3 potential, you know, inappropriate disclosure to  
4 some people and not to others. So that's why we  
5 sort of urged a lot of this information to be made  
6 public, so we take that issue off the table.

7 MR. DAWLEY: Just to be clear, that  
8 point wasn't made here today, right?

9 MR. DAVIS: (Laughter) No, today,  
10 everyone's transparent, I don't recall that being  
11 made, no.

12 MR. BARNETT: So how do we close the  
13 gap? I hear a lot of buy side concerns about  
14 disclosure, and then concerns on the other side  
15 about, you know, excess disclosure. How do we  
16 find the right balance, what do we do?

17 MR. DAWLEY: I'll jump in. Look, I  
18 think the FIA has already kind of started a  
19 process, here, and we would welcome the buy side  
20 to also participate, along with the SROs and the  
21 exchanges. I think it's, there's a complete  
22 alignment and synchronization across the FCMs, the

1     CCPs, and the regulators that a more educated  
2     client is a better client.  So I think we should  
3     work as an industry to just make sure we have the  
4     proper education out there, whether it's via some  
5     sort of informational portal or more disclosure  
6     docs, et cetera.  I think there shouldn't be any  
7     disagreement around here as to that being an  
8     objective.  And I think, during that process, we  
9     can delve into the detail around what type of  
10    information is easily presented to the public  
11    versus --

12                 MR. BARNETT:  Where does that process  
13    take place?  I mean, what are you proposing?  I'm  
14    just trying to understand, how is that  
15    communication and dialog and --

16                 MR. DAWLEY:  Where does the  
17    communication take place to form that --

18                 MR. BARNETT:  Getting together -- and --

19                 MR. DAWLEY:  Yeah.  I don't know, I  
20    would recommend -- I don't know how Walt feels  
21    about this, but I think we could utilize the same  
22    FIA task force that was created to work on that.



1 That contains the SROs and the exchanges, and we  
2 could add buy side participation to that, and try  
3 and craft some sort of a plan and come back to  
4 you. Does that make sense?

5 MR. BARNETT: Yeah, that would be great.

6 MR. LUKKEN: And I don't think there's  
7 as big of an out trade as you might think. I  
8 mean, I just think everybody around this room, I  
9 think, is actually pretty close to sort of  
10 understanding where the tradeoffs have to occur  
11 and the disclosures that will have to happen, so  
12 we're happy to host a round table if that's  
13 necessary. Certainly, we don't have the force of  
14 law that we have with disclosures. We can  
15 encourage, we can try to get on the bully pulpit  
16 and encourage our firms to do these things, but I  
17 think it's going to ultimately be the SROs and the  
18 regulators that are going to have to --

19 MR. BARNETT: I mean, we could do  
20 another round table that focuses just on this one  
21 issue --

22 MR. LUKKEN: Yeah.

1           MR. BARNETT: And have, you know, the  
2 buy side with their list of issues. I don't know  
3 how else to do it, but it seems like you started,  
4 with the way Mike is suggesting, would narrow it  
5 somewhat and see where the real disagreements  
6 really are.

7           MR. LUKKEN: Absolutely, absolutely.  
8 And we're happy to host that, so.

9           MR. COCCO: I just had a suggestion --  
10 this is Alessandro -- we've been working with the  
11 buy side, some of the people here today, on some  
12 other related issues, for instance, the  
13 implementation of pre trade limits for swaps. And  
14 that's been very fruitful. We've had the  
15 clearinghouses, the staff exchanges present,  
16 buy/sell side. So I think that having the  
17 opportunity -- and that was within FIA, as well,  
18 so having the opportunity to have one of those  
19 meetings, as well, like Mike was saying, would be  
20 helpful.

21           MR. THUM: It's Bill Thum with Vanguard  
22 -- I'll second that. I think the FIA has provided

1 a really strong forum and has been very productive  
2 in terms of producing the execution agreement, in  
3 terms of producing the cleared swaps addendum, and  
4 I think that this will be another great area for  
5 us to work on in a partnership. And we, the buy  
6 side participated in meetings as late as  
7 yesterday, so we actively work with the FCMs and  
8 DCOs on these sorts of issues, so I think we could  
9 probably make some good progress on that.

10 MR. BARNETT: Sounds good. What I would  
11 propose is, if there's nothing anybody wants to  
12 immediately raise, we'll take a 15 minute break  
13 before we start the third session. Thank you all  
14 very much.

15 (Recess)

16 MR. BARNETT: So first an announcement.  
17 So FIA has a new FAQ, and it's on the side over  
18 there, on the table over there, and you can pick  
19 one up, and it's also on the website. Okay. Now,  
20 this last session of the day, it's sort of free  
21 form, free style, and we're talking about  
22 alternative models to seg, and what we really mean

1 is any kind of substitute, add-on, variant.

2 People have asked me, well, can we talk about  
3 insurance. The answer is yes.

4 And so, what we're trying to do is  
5 figure out, we've tried to invite people who are  
6 part of, or advocating, or whatever, just part of  
7 the industry discussion of different  
8 considerations. Again, these substitutes, add-on,  
9 variants and so on. So it would help us to  
10 understand what's going on in the market, how each  
11 of you know what's going on, help people connect  
12 to each other if you're not part of a conversation  
13 that's happening by itself, that sort of a thing.  
14 So what we're going to do is we're going to  
15 quickly -- you know, we'll actually introduce  
16 ourselves, go around, and then what we'll do is,  
17 and Cam's going to help me, every time we come to  
18 -- we'll go around the room, and everyone who's  
19 got a new one, we'll write it on the board, and  
20 we'll come up with a list. So just give it, like,  
21 a two minute, here's who, I'm working with this  
22 particular group, and we're pursuing such and such

1 a thing, and don't go into a long thing about it  
2 because we will come back around.

3 We'll get a list created of what our  
4 discussion topics are, and then we'll go back  
5 through it again, okay? Bob?

6 MR. WASSERMAN: I would make one  
7 request, which is; help delineate, from your  
8 perspective, which of the things that we can do  
9 within our current regulatory structure, which are  
10 those things for which we can, by regulation,  
11 change and accomplish, and which are those things  
12 which, in order to accomplish, we would need  
13 Congressional action.

14 MR. BARNETT: And I think you can do  
15 that when we come back around to the topic  
16 discussion, let's get a list up there first, okay?  
17 But let's go around and introduce ourselves, and  
18 -- so Gary Barnett, I'm Director of DSIO.

19 MR. PICCOLI: Kevin Piccoli, Deputy  
20 Director.

21 MR. WASSERMAN: Bob Wasserman, Chief  
22 Counsel Clearing and Risk.

1 MR. COOPER: Charley Cooper, State  
2 Street.

3 MR. HURST: Steve Hurst, Merchants Data  
4 Repository.

5 MR. KEMP: Todd Kemp, National Grain and  
6 Feed Association.

7 MR. ROTHMAN: Howard Rothman, Vision  
8 Financial Markets.

9 MR. FOLEY: Kevin Foley, Katten Muchin  
10 Rosenman, and I'm half of FIA.

11 MR. LUKKEN: Walt Lukken, FIA.

12 MR. DAWLEY: Mike Dawley, Goldman Sachs.

13 MR. DAVIS: Warren Davis, Sutherland, on  
14 behalf of Federal Home Loan Banks.

15 MR. PERKINS: Chris Perkins, Citi.

16 MS. AYOTTE-BRENNAN: Christine  
17 Ayotte-Brennan from Fidelity.

18 MR. THUM: Bill Thum from Vanguard and  
19 the ICI.

20 MS. BREGASI: Nevis Bregasi, MFS and  
21 ICI.

22 MR. RICHARDSON: Bob Richardson from

1 Richardson Consulting.

2 MR. YERES: David Yeres from Clifford  
3 Chance.

4 MR. DRISCOLL: Dan Driscoll, NFA.

5 MR. ROE: John Roe with BTR Trading  
6 Group on behalf of the Commodity Customer  
7 Coalition.

8 MS. BURKE: Maureen Burke, Bank of  
9 America, Maryland, representing FIA.

10 MS. TAYLOR: Kim Taylor, CME Clearing.

11 MR. NUNERY: And Cam Nunery, Office of  
12 Chief Economist.

13 MR. BARNETT: Okay. So now we'll go  
14 back around, and Cam will help make this list.  
15 Again, if your product is already mentioned, just  
16 pass, if you don't have, if you're one of the  
17 other experts on the participants, that's okay.  
18 We'll just go around to find the first time for a  
19 product and get a list made up, okay? We'll start  
20 with Charley.

21 MR. COOPER: State Street is going to  
22 talk about, and you have a presentation in front

1 of you for Tri-Party custody.

2 MR. BARNETT: Tri-Party custody, okay.

3 Steve?

4 MR. HURST: MDR is going to present  
5 something very similar to Charley's, but where  
6 it's an industry owned and operated service bureau  
7 that facilitates the Tri-Party custody model for  
8 futures and cleared swaps.

9 MR. BARNETT: Okay. So service bureau,  
10 no problem. Todd?

11 MR. KEMP: National Grain and Feed  
12 Association has recommended a couple things, one  
13 is an optional full segregation structure, could  
14 involve something similar to what Charley's going  
15 to talk about, could be different. We've not  
16 suggested a particular model. Also, we believe  
17 that some form of insurance coverage needs to be  
18 layered in, in addition to that full seg structure  
19 for customers that opt not to go full seg.

20 MR. BARNETT: Okay. So let's put  
21 optional -- put insurance, yeah. And I know  
22 there's are others with insurance, okay, we'll



1 just get a list up. Howard?

2 MR. ROTHMAN: I'll pass, insurance is on  
3 there.

4 MR. BARNETT: Okay. Kevin, pass.  
5 Warren?

6 MR. DAVIS: I won't pass. We've been  
7 thinking about the problems with LSOC, the gaps.  
8 LSOC goes a long way, but could they be partially,  
9 at least, addressed by having the clearinghouses  
10 guarantee the margin payments for the day before  
11 default until the trades get moved, so that  
12 customers would have claims not against a  
13 defaulting FCM, but against the clearinghouse?

14 MR. BARNETT: So we should call that,  
15 what, DCO guarantee, or -- we'll call that DCO  
16 guarantee, limited guarantee. Very limited.

17 MR. PERKINS: Pass.

18 MR. BARNETT: Pass, okay. Christine?  
19 Bill?

20 MR. THUM: So I have a list of, I'll  
21 call it LSOC gaps that perhaps could be plugged by  
22 through interpretive guidance or a possible

1 additional rule making.

2 MR. BARNETT: Okay. We'll call it LSOC  
3 gaps.

4 MS. BREGASI: So, other than the LSOC  
5 gaps, excess being held at the DCO?

6 MR. BARNETT: No, okay. David?

7 MR. YERES: David Yeres. I'm not sure,  
8 and not having read the State Street presentation  
9 about third party custody agreements, I'm  
10 interested in talking about perhaps supplementing  
11 Interp 10, or alternatively setting up a direct  
12 relationship between certain customers and the  
13 clearing organization. This may overlap with  
14 what's already been discussed.

15 MR. BARNETT: Okay. What should we call  
16 that one?

17 MR. WASSERMAN: Guaranteed Clearing  
18 Participant, by chance?

19 MR. BARNETT: We could call it that.

20 (Laughter)

21 MR. DRISCOLL: I'll pass.

22 MR. BARNETT: Put down GCP.

1           MR. ROE: Insurance, but as well,  
2 bankruptcy reform.

3           MR. BARNETT: And bankruptcy reform?

4           MR. ROE: Insurance and bankruptcy  
5 reform, uhuh.

6           MR. BARNETT: Okay. All right, let's  
7 see if we can group any of these. I think, to  
8 give the appropriate freedom to everybody, we'll  
9 just go back, we'll just start at the top and go  
10 on. Now, we've got some overlap, and the speaker  
11 will just take it into account, okay? You've got  
12 -- how many topics have we got there, Cam? Nine.  
13 And we have how much time? So we have about five  
14 or six minutes per type, I guess. So what I would  
15 suggest is maybe take two or three minutes to  
16 explain the idea, and then let's open it to the  
17 floor for questions or observations, okay? So,  
18 Charley, you've got, talk to us about the first  
19 one.

20           MR. COOPER: Yeah, I'd be happy to,  
21 thank you very much. All in front of you, you  
22 have a presentation from State Street entitled

1 Tri-Party Custody. I won't run through the entire  
2 presentation, in part to keep you all awake, but I  
3 think there are a couple of different things that  
4 I want to touch on, and the first one is to  
5 address Bob's initial question about current  
6 regulatory scheme, a future regulatory scheme, and  
7 what would require Congressional action. The  
8 proposal you have in front of you for Tri-Party  
9 could not be done in the current regulatory  
10 scheme, but the fix is actually, we believe, quite  
11 simple, and it would require a revocation of the  
12 amendment to Interp 10 that was issued in May of  
13 2005, which prohibited Tri-Party custody  
14 arrangements in the futures markets. There is a  
15 second piece related to ratable distribution,  
16 which we can talk about, which would require a  
17 change to the bankruptcy code, but let's be clear,  
18 it is not necessary to allow for Tri-Party  
19 accounts. Tri-Party accounts can exist within the  
20 current bankruptcy code. However, the monies in  
21 those accounts would still be considered customer  
22 property under 766(h) under Subsection 766 of the

1 Bankruptcy Code. So, the overall review;  
2 Tri-Party custody accounts are already in place  
3 here in the U.S., they are an option for people  
4 trading uncleared swaps, they are allowed under  
5 LSOC when LSOC goes into effect in November for  
6 cleared swaps. They are mandated under the CFTC  
7 for 40 Act mutual funds that are clearing through  
8 affiliates in the futures markets, and they are  
9 used in Europe, they are allowed regulatorily in  
10 Europe for futures markets. So, in a sense, the  
11 U.S. futures market is a bit of an outlier in not  
12 allowing it, and the current regime that disallows  
13 it for futures is at odds with the LSOC regime,  
14 which would allow for it in cleared swaps. That's  
15 sort of a broad brush. A Tri-Party custody  
16 account is literally just that, it is a custody  
17 account that is agreed to between a custodian, the  
18 futures commission merchant and their client for  
19 use for initial margin and excess margin. The  
20 reason variation margin is not included is because  
21 variation margin is effectively a passthrough,  
22 moving back and forth as positions move one way or

1 the other throughout a day. And at the end of the  
2 day, the variation movement is just that, it's a  
3 passthrough, it wouldn't require a custody  
4 account. I guess the easiest way to do this would  
5 be just to explain real quick how this works. If  
6 you go to the third slide, there's the only  
7 diagram in this otherwise word heavy PowerPoint  
8 presentation. In a Tri-Party account, when a  
9 position is put on by a customer and a margin call  
10 is made by the clearinghouse to that customer's  
11 FCM, when an FCM is willing to engage in a  
12 Tri-Party custody account, the FCM satisfies the  
13 margin call to the clearinghouse in the form of  
14 the accepted collateral by the clearinghouse. And  
15 the customer posts to a Tri-Party account the same  
16 amount or excess amounts of margin to be held  
17 within that custody account, which is opened in  
18 the name of the FCM on behalf of the client. The  
19 reason this is very important is because it's  
20 clear, within the confines of the agreement, that  
21 the FCM has unfettered access to those monies when  
22 those monies are needed. So the Tri-Party account

1 would operate, again, as a custody account where  
2 the margin monies from the client are kept at the  
3 custodian. And what this would do is preclude the  
4 type of misuse, intentional or unintentional, that  
5 we saw at places like Peregrine or MF Global.  
6 This does not, as discussed earlier, change the  
7 Bankruptcy Code, the proposal, the first part of  
8 the proposal revoking Interp 10, and therefore,  
9 monies kept in this custody account, this  
10 Tri-Party account, would still be subject to the  
11 ratable distribution under the Bankruptcy Code.  
12 That would be the second piece. But the CFTC has  
13 the ability now to revoke Interp 10's amendment,  
14 and I think it's 10-1, from May of 2005. A couple  
15 of the benefits, though, I'll just run through,  
16 and then be happy to take questions. First of  
17 all, we've already discussed it, we're talking  
18 about a protected account at a custodian, so that  
19 that money, while it's there and the FCM can have  
20 access to it, it can only have access to it in  
21 whatever times it's necessary to meet margin  
22 calls, or if the client is in breach of the

1 Tri-Party custody agreement. Therefore, the kinds  
2 of excess monies we saw in MF Global that  
3 disappeared would not be there to disappear in the  
4 first place. Second piece is independent  
5 verification of customer cash and collateral.  
6 This is something that custody banks do all the  
7 time, and that's deliver a daily statement from  
8 the Tri-Party account, or from the custodian to  
9 the client. Under current rules in LSOC,  
10 customers can get statements from an FCM, but they  
11 cannot get independent verification from either  
12 the FCM's bank or the CCP's. So they have to be  
13 relying upon the FCM's statement, which I think we  
14 recently saw in Peregrine, it's not necessarily  
15 worth as much as it could be. Third thing, the  
16 FCM plays a critical role in substituting their  
17 own cash and collateral. This is important  
18 because, in this system, the clearinghouse remains  
19 fully funded, as it would in the current system.  
20 So the Tri-Party monies that are kept in that  
21 custody account are separate and apart from monies  
22 that the FCM are putting up, and the CCP is fully



1 funded the entire time. And the final piece is  
2 that this creates less movement in terms of cash  
3 and collateral through the system every day, which  
4 decreases operational breakages and also mitigates  
5 operational risk. Margining works the same way as  
6 it does, bankruptcy works the same way as it does,  
7 the legal agreements, as I said, would be between  
8 those three parties. But the overall change,  
9 while different from the way things are going now,  
10 as I said, it's already in place in a number of  
11 other markets, and would require what is a small  
12 regulatory fix in terms of the revocation of  
13 Interp 10-1 from 2005.

14 MR. BARNETT: Okay.

15 MR. COOPER: That's the really truncated  
16 version.

17 MR. BARNETT: Okay, great, thank you --

18 MR. COOPER: We still --

19 MR. BARNETT: I wish we had more time.

20 MR. COOPER: No, understood.

21 MR. BARNETT: Okay. Questions? Luke,  
22 Walt?

1           MR. LUKKEN: No, Charley. The Tri-Party  
2 custody bank, is it a registrant or just a  
3 contractual arrangement? Would it fit in some  
4 registration category or would it just be  
5 contractual between the FCM and the CCP?

6           MR. COOPER: As it's currently  
7 structured, we're proposing it would not be a  
8 registrant, but to CFTC, if it so chose, could  
9 create a separate registrant category, which would  
10 be in addition to the Interp 10 revocation, if  
11 they so chose to do that. But as of right now,  
12 they would not be a registrant.

13           MR. LUKKEN: Thanks.

14           MR. BARNETT: Mike?

15           MR. DAWLEY: I had a question, Charley,  
16 on the FCM/CCP relationship. Who is posting  
17 collateral to the CCP?

18           MR. COOPER: The FCM.

19           MR. DAWLEY: And whose collateral is  
20 that?

21           MR. COOPER: It's the FCM's.

22           MR. DAWLEY: Okay. So there's a funding

1 requirement on the FCM?

2 MR. COOPER: Yes, correct.

3 MR. DAWLEY: Okay.

4 MR. COOPER: Actually, one other thing,  
5 if I could, which I just realized, and then  
6 questions. I should stress that this is optional,  
7 what we are proposing is optional in two different  
8 ways. First of all, the regulators wouldn't  
9 mandate that everyone use Tri-Party, but it would  
10 allow people to use Tri-Party, customers to use  
11 Tri-Party if they so chose. Second of all, we're  
12 also not asking the Commission to mandate FCMS to  
13 make it available, that would be on an FCM-by-FCM  
14 basis. So if an FCM made a determination that the  
15 Tri-Party model was not something they were  
16 comfortable with for risk management or whatever  
17 business reasons, they would not be forced into  
18 this regime, that would be a business decision.  
19 So there's two layers of optionality in this.

20 Sorry, Kim, I interpreted you.

21 MR. BARNETT: Kim?

22 MS. TAYLOR: Actually, I didn't kind of

1 add anything to the initial list because I thought  
2 things were covered that we're working on, but  
3 we're working on also a version of this optional  
4 Tri-Party custody type of arrangement --

5 MR. COOPER: Yeah.

6 MS. TAYLOR: That does two things that  
7 you didn't mention, here.

8 MR. COOPER: Okay.

9 MS. TAYLOR: One -- and they're not  
10 probably unlike GCP, although I think we can do it  
11 without, quote/unquote, GCP, that allows for there  
12 to be a fourth party so that clearinghouse can be  
13 a party, and that eliminates the funding problem  
14 that is part of the Tri-Party arrangement --

15 MR. COOPER: Right.

16 MS. TAYLOR: The FCM has to completely  
17 fund. And then the other thing is that, by  
18 structuring it in such a way that the first  
19 priority in the account is for the CCP versus the  
20 FCM. Our counsel has advised us that it becomes  
21 not a pro rata, a distributable property --

22 MR. COOPER: Right.

1 MS. TAYLOR: It's not customer property  
2 under the way the bankruptcy regs are written, so  
3 it might be able to provide both levels of  
4 protection, the malfeasance protection, and the  
5 pro rata distribution protection, but it's --  
6 other than that, it sounds like just another  
7 flavor of what you're suggesting and what would be  
8 involving custodial would be Interp 10 to probably  
9 come off and all that.

10 MR. COOPER: Right. I addressed  
11 Tri-Party, but obviously, the quad party that you  
12 all have been discussing is something we're  
13 willing to discuss, too.

14 MR. BARNETT: Todd? Sorry, Warren?

15 MR. DAVIS: I just want to ask a  
16 question. If one out of ten customers elected  
17 this, and then the funds disappeared from the nine  
18 others who didn't, isn't the person elected still  
19 going to suffer, because he's going to share pro  
20 rata and the loss? So what is the real benefit to  
21 the client?

22 MR. COOPER: The benefit -- you're right

1 in the sense that, if the Bankruptcy -- well, I  
2 can't speak to Kim's quad party proposal, but in  
3 the Tri-Party proposal, in terms of the Bankruptcy  
4 Code, you're right, they would still suffer in  
5 their pro rata, a bit of a loss. Where this would  
6 have an effect is in a situation where the hole  
7 exists, or there's a misuse of funds at the FCM,  
8 MF Global, Peregrine, where the FCM wouldn't have  
9 the monies there to misallocate or lose, because  
10 it would be sitting in a custody account. So,  
11 yes, you're right in the event of a bankruptcy and  
12 there's a hole, without a change to the Bankruptcy  
13 Code, they would be sharing in that pro rata loss,  
14 that's correct. But, in terms of actually  
15 preventing fraud or misuse, not in the event of a  
16 bankruptcy, keeping monies at the custodian  
17 outside of the FCM is a layer of protection that  
18 the client could choose.

19 MR. DAVIS: But that only works if  
20 everybody elects to use it.

21 MR. COOPER: No, it only works for the  
22 clients who elect to use it.

1 MS. BREGASI: No, because if there is  
2 fraud in the rest of money, we're still pro rata  
3 sharing with everybody else's fraud. So if  
4 there's a short fall because the rest of the money  
5 that was fraud or misused there, doesn't the  
6 client that has a Tri-Party still share in that?

7 MR. COOPER: Are we talking about the  
8 case of a default? I mean, maybe I'm not  
9 understanding.

10 MS. BREGASI: If there's an insolvency  
11 and there's a short fall, and the short fall was  
12 caused because the FCM, there was either fraud or  
13 some sort of misuse of the customer funds that are  
14 not in the Tri-Party --

15 MR. COOPER: Right.

16 MS. BREGASI: Wouldn't the people who  
17 have the Tri-Party still pro rata share in that  
18 short fall?

19 MR. COOPER: Yes. Again, that's in the  
20 case of an insolvency, yes.

21 MS. TAYLOR: But that would be true with  
22 LSOC, too. I mean, there hasn't been a suggestion

1 put forward yet that would fully protect the  
2 clients from some malfeasance risk.

3 MR. ROE: With the exception of  
4 insurance.

5 MS. TAYLOR: Well, insurance, or the  
6 quad party type of arrangement that gets you  
7 outside of the pro rata distribution.

8 MR. THUM: I guess my question is, does  
9 the FCM benefit from the margin held at the  
10 custody bank? In other words, in terms of the  
11 investment of the margin, and then the upside in  
12 terms of investment, does the FCM direct the  
13 investments and reap the benefits of it, or is  
14 that severed?

15 MR. COOPER: No, as envisioned, they  
16 would not continue to reap the benefits as they  
17 currently do, which we understand certain FCMS  
18 would not be happy with. But we would imagine,  
19 although I don't have any specific numbers to put  
20 against it, that would be included in the pricing  
21 the FCM would charge for allowing Tri-Party and  
22 for satisfying the margin calls that were required



1 by the CCP.

2 MR. BARNETT: Okay, Todd?

3 MR. KEMP: Yeah, I was just going to  
4 say, I think, conceptually, we very much like  
5 Charley's ideas, we like Kim's idea, you can  
6 probably combine No. 3 with No. 1 over there. But  
7 I think Kim's point is a really important one,  
8 which speaks to the concern over here; if this is  
9 really going to be of benefit to the customers who  
10 choose to use it, there's got to be a fix to the  
11 customer funds, the customer property definition,  
12 either by amending the Bankruptcy Code or by  
13 finding an appropriate account structure that  
14 doesn't define customer funds as customer funds.

15 MS. BREGASI: So, sorry, isn't the only  
16 benefit to this, then, the reporting piece? Which  
17 is, for the client that has the Tri-Party, the DCO  
18 can see exactly what collateral they have with the  
19 FCM instead of having to base their information on  
20 what the FCM reports to the DCO. Is that --

21 MR. COOPER: That's a definite benefit,  
22 yeah.

1 MS. TAYLOR: Actually, I'm going to  
2 challenge that, because the Tri-Party doesn't have  
3 the, the DCO sees nothing about the Tri-Party  
4 account. In the Tri-Party, the way I understand  
5 it, the way you laid it out, the assets that are  
6 in the Tri-Party account are in effect idle.  
7 They're margining the client's position, but the  
8 clearing member is forced to then doubly fund,  
9 because the client's margin can't be even  
10 appropriately passed through to the clearinghouse.  
11 So it actually will effectively double the amount  
12 of collateral that is needed in the system to  
13 support the activities of the business, which is  
14 certainly an option, but I think we need to  
15 consider that these types of frameworks have to  
16 work -- in order for them to work, they have to  
17 work for you, they have to work for the firms, and  
18 they have to work for the clearinghouses.

19 And, personally, I look at this one, and  
20 think it is a very large demand and additional  
21 collateral in a world where we already know the  
22 industry is going to be facing a very large demand

1 for extra collateral, even at the end customer  
2 level. So that's just something to keep in mind.

3 MS. BREGASI: Thank you for clarifying  
4 that. But if that's the case, then it doesn't  
5 help on the reporting piece, as well, and I'm just  
6 taking what's being said at face value. Isn't the  
7 only way for this to actually offer any benefit is  
8 to make it mandatory? Meaning to make it  
9 mandatory so that each client of the FCM must use  
10 a Tri-Party? I mean, maybe what you can do is  
11 have the FCM choose to either offer this or not  
12 offer this, but that it must do so for all  
13 clients. So certain FCMs might choose to be in  
14 this business and other FCMs might choose not to  
15 be in this business, but if they give it for all  
16 clients, then at least we know we are getting the  
17 benefit of not having to share in the pro rata  
18 short fall, if there is one.

19 MR. PERKINS: I tend to -- this is Chris  
20 Perkins from Citi -- I tend to agree. I think,  
21 without a change to 766(h), this solution is  
22 expensive and it still exposes clients to loss.

1 As far as verification goes, we've initiated a  
2 transparency website of our own, and there's  
3 nothing on our site to prevent verification from a  
4 CCP to validate the numbers that we're putting  
5 out. Also, for our custodian banks, we don't see  
6 why they can't validate that the money that we've  
7 placed with them is actually there. So we think  
8 that the reporting aspect can be accomplished with  
9 the proper focus on transparency today.

10 MR. BARNETT: All right. Let's --  
11 Steve.

12 MR. HURST: Thanks. I'm going to echo  
13 much of what Charley said, just at a high level.  
14 There's three components to this that are very,  
15 very important; there's the structural protection,  
16 there's the transparency side of it, and then  
17 there's the debate over whether or not a structure  
18 can be put together that is bankruptcy remote.  
19 Let's just say Charley's right and there's no way  
20 around that without an act of Congress. You're  
21 batting 600, folks, and from the other end of the  
22 spectrum -- and you need to think about this from

1 where Todd's constituents are coming from -- not  
2 from the big institutional investor, but from the  
3 folks that got hurt in these last debacles, the  
4 folks that are required, by law, when they're  
5 buying crops forward, to hedge their positions, to  
6 be short in the market. They're the folks that  
7 got hurt by MF Global, and what they're asking  
8 for, and the NGFA has a very powerful letter that  
9 they've submitted to every member of the House Ag  
10 Committee, every member of the Senate Ag  
11 Committee, and all the Commissioners here,  
12 demanding some sort of optional program in which  
13 funds can be held in segregation tested in a pilot  
14 program. The only thing where you and I differ at  
15 all is, I think the question of whether or not the  
16 revenues from the investment of the proceeds are  
17 shared with the FCMs, that's a discussion between  
18 the client and the FCM. There's are some clients  
19 that might be just fine with that, they've been  
20 fine with that structure for years, it has  
21 resulted in lower execution costs. That's up to  
22 the market to decide. I don't think it should be

1 something that has to be done by anybody, because  
2 some of the customers that Todd represents can't  
3 afford it. So what I'm advocating, and I'm number  
4 two there, is that the industry to come together  
5 and create a service bureau that exists to support  
6 the FCM community. Many of these firms are  
7 already operating individually segregated  
8 accounts, they are really expensive, they're  
9 operationally complex, they are not scaleable, and  
10 everybody has a platform that does it. These  
11 platforms do the same thing for every one of these  
12 firms, and they gain no competitive advantage in  
13 it, it's just the cost of doing business. So why  
14 doesn't the industry come together, find a way to  
15 build one platform, structure it inside a utility,  
16 share the costs so that it can be affordable, and  
17 make it available to the FCM -- and that's the  
18 important point. This is a service bureau that  
19 I'm proposing that supports the FCM. So the FCM  
20 for a client that, as far as the FCM is concerned,  
21 can qualify to hold the segregated account, they  
22 can offer them that choice, and let the client

1 make a decision based on the client's own  
2 evaluation of the cost and the benefit. State  
3 Street has a platform that supports all of the  
4 Tri-Party custody arrangements that it holds in  
5 the market today. BNY Mellon has a platform that  
6 supports all the Tri-Party custody accounts that  
7 they hold in the market today. These are  
8 thousands and thousands of accounts. Northern  
9 Trust has a platform. Those platforms are all  
10 built on the same architecture, that technology is  
11 battle-tested, it has survived and worked very,  
12 very well through some major market meltdowns, and  
13 that platform is available in the market today.  
14 And this utility that I'm proposing be formed can  
15 leverage that technology. I'm proposing that we  
16 put it into use now. One of the things I'm asking  
17 and that Todd is asking for, as well, is a pilot  
18 program for the folks that have an interest in  
19 doing this. And some people may not. But for  
20 those that have an interest in doing it, we'd like  
21 to create a safe harbor where they can come in, we  
22 can bring some technology in, we can bring some

1 customers in that have an interest in testing the  
2 model. We can bring some FCMs in that would like  
3 to facilitate their clients, and that's the  
4 important point. I mean, what I haven't heard a  
5 lot of here today is how do we take care of the  
6 needs of the lower end of the market that has a  
7 legitimate need for structural protection and  
8 transparency. And if they'd like to give this a  
9 go, why not, and why don't we do it today? And  
10 then my last point, let's -- just go with me for a  
11 second, here, and let's say that there were 10 or  
12 15 futures commission merchants in this room that  
13 think that maybe there's something to this and  
14 they'd like to have a go at it. There's all this  
15 talk about insurance and how expensive insurance  
16 is going to be. I don't think so. First, monies  
17 that would be held in a Tri-Party custody account  
18 are fully insured to start with, so there's a  
19 layer of protection that comes from the fact that  
20 it's sitting in a federally insured depository.  
21 Secondly, we aren't the first industry that has  
22 ever had a crisis like this. Accountants were



1     uninsurable after Enron, lawyers have been  
2     uninsurable for years, the medical profession has  
3     found ways to deal with their situation, and they  
4     did it by creating a risk pool, where they've  
5     provided some mutualized level of risk and they've  
6     purchased an excess of insurance policy on top of  
7     it. So if you have a utility, a service bureau  
8     that's holding funds in an account that is already  
9     insured under the existing regime, no act of  
10    Congress required, some layer of protection put on  
11    top of that by a risk pool by the participating  
12    FCMs, take that to the London reinsurance market,  
13    you will have that market competing vigorously to  
14    provide an excess layer of coverage on top of  
15    that. And at that point, you've delivered  
16    something that will be very, very useful to the  
17    people that got hurt at MF Global. So I'm open to  
18    questions about the service bureau model.

19                   MR. BARNETT: David?

20                   MR. YERES: Steve, do you anticipate  
21    that, in the service bureau model, the assets that  
22    are contributed by the customer will be held

1 outside of the FCM, but rather by the service  
2 bureau, perhaps as agent for the DCO, and thereby  
3 outside the customer property definition?

4 MR. HURST: Right, that's the difference  
5 between the model that I'm proposing and the model  
6 that Kim's advancing, is that there would be a  
7 neutral, independent, third party that would  
8 operate the service bureau on behalf of the FCMs.

9 MR. YERES: But when you say on behalf  
10 of the FCMs, my question again is; will those  
11 assets be outside of the FCM's customer property  
12 estate and therefore not subject to pro rata  
13 distribution in the event of default by the FCM?

14 MR. HURST: And I can tell you that I've  
15 had not much luck trying to persuade CFTC staff on  
16 this. But let me give you a practical example  
17 that I've asked you to think about, about how  
18 there might be a way around the problem that  
19 David's referring to. A good deal of the money  
20 that was lost in the MF Global situation was from  
21 agricultural merchants that have lines of credit  
22 that they can draw on in order to meet their

1 margin requirements. It's standard practice. So  
2 they open an account, they put a position into the  
3 market, the market moves, they're drawing on the  
4 line of credit, the funds are paid into the  
5 omnibus account, there's a default, the firm goes  
6 into bankruptcy. Those firms that are paid are  
7 customer property and are subject to the  
8 jurisdiction of the bankruptcy trustee. The  
9 undrawn portion on that line of credit are  
10 completely bankruptcy remote, they cannot be  
11 touched.

12 Believe me, if they could, they would  
13 have been. They can't. And that's to Todd's  
14 point about some things that might be done if  
15 you're willing to sit down around a table with  
16 some of the merchants, some of the banks that are  
17 loaning those merchants money, some lawyers that  
18 are of your par, Bob, that know a lot about this,  
19 and see if there aren't some alternative  
20 arrangements that could be made so that you could  
21 hit the trifecta and actually produce a bankruptcy  
22 protected custody account.

1                   MR. WASSERMAN: So -- MR. Yeres: For  
2 clarification, Steve, I'm sorry, I wasn't  
3 questioning the efficacy of your proposal.  
4 Really, I support it. But I look at it from a  
5 different perspective. I'm looking at it from the  
6 perspective of the institutional participant that  
7 has had these protections in the swaps market up  
8 until now, and would, unless such an approach is  
9 taken, lose those protections upon the insistence  
10 of the statute to clear their trades and work  
11 through FCMs. So I think that there is a very  
12 valid structural solution. I tend to agree that  
13 if the FCM doesn't receive or require the assets,  
14 they're not part of the FCM's estate and should  
15 not be part of the customer property, and I think  
16 that's a very valid approach.

17                   MR. WASSERMAN: So, Steve, you referred  
18 to some conversations we had, and I'm going to  
19 repeat here a question I asked you back when you  
20 were speaking; you mention here that this would  
21 really not require any statutory changes. And so  
22 the concern I have is that we're going to have

1 some entity, and you mentioned it might be subject  
2 to regulation because it's subject to, it submits  
3 its rules to us. But, as I mentioned, we've had  
4 some experience with entities under one regulatory  
5 structure doing something that arguably that  
6 regulatory structure was never designed to do.  
7 Sentinel comes to mind. And so the question in my  
8 mind is; how do we have an enforceable regulatory  
9 structure to actually protect those customers who  
10 are electing to try this out?

11 So that, because, of course, you mention  
12 because there are banks, but banks are rather  
13 famous for following their instructions and  
14 operating in accordance with their agreements, as  
15 opposed to supervising whether those instructions  
16 are the right instructions. And so I'm at a loss  
17 to understand how we can have a -- what is going  
18 to be wearing the clothing of a regulated entity,  
19 but actually seems to me to be entirely outside of  
20 any actual regulatory power, and not benefit from  
21 -- you know, the customer protections aren't  
22 perfect, but --

1 MR. BARNETT: Okay, look, we've got to  
2 keep going. Who is the next person who's got  
3 something on the list? Very quickly, and that's  
4 it, we've got to go.

5 MR. HURST: Let's let form follow  
6 function, we've got lots of choices for  
7 organizational structures. It could be structured  
8 as a non depository trust bank in any number of  
9 states; it could be structured as a bank service  
10 bureau, I'll give you the citation for how that  
11 might work; and lastly, I think you guys have the  
12 power to create another form of registrant  
13 designation. Charley alluded to that. And if you  
14 need the power in order to implement this, we'd be  
15 happy to help you go get it.

16 MR. BARNETT: Okay. Who's next on the  
17 list? Optional full seg, where do we go for that?

18 MR. KEMP: That was me, Gary, but I  
19 think we can skip that, I think we've covered just  
20 about everything there.

21 MR. BARNETT: Okay.

22 MR. KEMP: The main thing we would say

1 is that there does need to be some solution to  
2 this Bankruptcy Code definition of customer  
3 property. That's a big point that we think would  
4 need to be resolved for customers to receive the  
5 full benefit. I think I might have mentioned  
6 insurance, too, and I won't dwell on that too  
7 long, but in our view, the full seg option would  
8 be optional to the customer, it would be an  
9 agreement between the FCM and the customer. And  
10 not all customers would be able or interested in  
11 taking on that additional cost, so we believe some  
12 form of insurance should be layered in on top of  
13 that. Maybe it's some SIPC-like insurance, maybe  
14 there is a private insurance alternative. We are  
15 very interested in exploring the various options  
16 there, but we think that's important for  
17 additional customer protection.

18 MR. BARNETT: Okay.

19 MS. BURKE: Gary, can I just ask a  
20 question before we move on?

21 MR. BARNETT: Yes.

22 MS. BURKE: It's for both Charley and

1 Steve. On your proposals, and even going to the  
2 four party, which seems as though the four party  
3 would not incur the cost of funding, which we know  
4 there's -- especially moving into OTC-cleared,  
5 what's the size, what's the number, how big will  
6 this be? But one of the issues that occurred when  
7 we had Tri-Party previously under Interp 10 is  
8 that there was unauthorized withdrawal of funds,  
9 whereby the custodians would release funds without  
10 the FCM's authority, and they were acting outside  
11 of the Tri-Party custodial arrangement. And the  
12 FCMs basically bore the brunt of that and had, you  
13 know, were cited for that, that they acted outside  
14 of the arrangement. So we would need automation,  
15 and there would have to be some oversight by the  
16 CFTC, and jurisdiction over the custodians or the  
17 service bureau that, in the event of unauthorized  
18 withdrawal, because that's imposing risk to the  
19 system. That's all about the fact that the FCM  
20 has the funds on hand, we're monitoring the  
21 counter party credit risk, and we're guaranteeing  
22 the obligation to the clearinghouse. So that



1 would have to be factored in, as well.

2 MR. HURST: Yes, I agree, and you're the  
3 only one in the position to make credit decisions  
4 about the transactions that are implemented by  
5 your client. So our answer to that is, in the  
6 Tri-Party custody model that exists today over the  
7 counter, you have these, bespoke control  
8 agreements. In our model, it's a rule book. And  
9 it's a rule book that is worked through by the  
10 Commission, and it's in an entity that the,  
11 whether it's set up as a bank or set up as a bank  
12 service bureau, we want it to be subject to CFTC  
13 jurisdiction so the rule book will have the force  
14 of law.

15 MR. BARNETT: Walt, do you have a  
16 question?

17 MR. LUKKEN: I was just going to say,  
18 and it's not a theoretical proposition that  
19 Maureen's talking about. Bob mentioned Sentinel,  
20 it was a real life where we couldn't move the  
21 money potentially, and the downstream firms  
22 weren't able, and there was a systemic risk issue

1 there. So this is something, but I'm glad to hear  
2 that registration is an option in submitting. So  
3 that, I think, would help to solve for that.

4 MR. BARNETT: Who's next on the list?  
5 You mentioned insurance first, right, but do we  
6 have other -- DCO limited guarantee?

7 MR. DAVIS: I may just defer to Bill.  
8 But our thought is that can we avoid at least some  
9 of the limitations of LSOC? And I'm thinking of  
10 this sort of the last day movement of margin by  
11 somehow making that the responsibility of the  
12 clearinghouse, basically mutualizing that  
13 obligation. And our understanding is that, at  
14 least one of the clearinghouses is coming up with  
15 a proposal to essentially do that, and that would  
16 move us forward. I don't think this deals with  
17 the malfeasance risk, but it would be a step  
18 forward. Otherwise, I think I'll just defer to  
19 Bill on gaps.

20 MR. THUM: Right. So Vanguard has been  
21 very supportive of clearing for swaps and has been  
22 very supportive of LSOC, because it starts to

1 introduce many of the protections that are  
2 available in the non cleared swaps market. In the  
3 non cleared market and the over the counter  
4 market, we have daily margining, we post our  
5 margin, it's held by a custodian, we don't suffer  
6 any fellow customer risk. And LSOC, obviously,  
7 was meant to plug that gap that exists in the  
8 futures market currently. So, that being said, we  
9 have some concerns that the reading of the LSOC  
10 rule could conceivably lead to a divergence, in  
11 terms of the level of protection afforded to  
12 different buckets of collateral. So, in terms of  
13 the buckets, we see them, one bucket is the DCO  
14 required margin, initial margin; another bucket is  
15 excess margin, and excess comes up in many forms.  
16 It could be excess that is within the DCO required  
17 margin from day one to day two, the positions  
18 could change, DCOs holding more margin than it  
19 requires on day two. Also, the margin value  
20 itself could go up, so there could be excess  
21 margin at the DCO. The FCMS require a margin,  
22 which would be excess above the DCO required

1 margin. There's also a ten percent up charge for  
2 speculative trades, that would be excess above the  
3 DCO required margin. There's margin put into the  
4 system by the FCMS, either put in specifically  
5 with respect to individual customer accounts or,  
6 indeed, an overall buffer. All these are areas of  
7 excess. And the final bucket, I would say, is the  
8 variation margin or the profit/loss that Warren  
9 was talking about. And the concern there, of  
10 course, which we don't experience in the over the  
11 counter market, is that our trades have value or  
12 they don't, and the chips fall where they may,  
13 based on our own investment decisions. And, of  
14 course, we're not really, while we can do a lot of  
15 due diligence on our FCMS, we can do no due  
16 diligence on our fellow customers. So having our  
17 margin either subject to fellow customer risk or,  
18 indeed, our investments themselves, and the profit  
19 and loss associated with them, subject to fellow  
20 customer risk is really unacceptable. So we're  
21 very gratified by the LSOC rule, not only that it  
22 provided some protection against fellow customer

1 risk, but it built in a reporting requirement that  
2 we felt largely went to mitigate some of the  
3 operational and fraud risk that's presented in the  
4 system. That being said, as I pointed out in the  
5 beginning, the rules can be read in a couple of  
6 different ways. And while I know that the spirit  
7 of both the author of the rules, and the FCMS, and  
8 the DCOs that are in this room have been to do  
9 everything possible to protect a margin from  
10 fellow customer risk. Certainly, as we are now  
11 down to maybe 90 days until the go live for  
12 November 8th, let alone the later date for  
13 clearing for swaps to apply to swap dealers, or  
14 ultimately to us. We're seeing that there's  
15 tremendous level of practical challenges that are  
16 being applied to fully have LSOC protections apply  
17 to all margin levels. And in considering certain  
18 compromises that may be necessary, too, for the  
19 FCMS to move forward and achieve LSOC protection  
20 for the largest bucket of margin, or perhaps the  
21 most critical bucket of margin, that LSOC is being  
22 read, at this point, in terms of a phased approach

1 where heightened protections are applied day one  
2 to DCO required margin, and then ultimately to  
3 excess margin. In looking at some of the rules,  
4 we think that it would help if the CFTC issued  
5 interpretive guidance to clarify the intention of  
6 the some of the rules, starting with 22.1, the  
7 definition of Cleared Swaps Customer Collateral.  
8 And while it presently reads collateral which  
9 secures a cleared swap, we think that should be  
10 clarified to make sure that it refers to all  
11 customer property received by an FCM or a DCO.  
12 Also in the rule, there are other references to  
13 lower case collateral, or lower case margin, and  
14 we think there should be clarified in the  
15 interpretive guidance whether those references to  
16 lower case collateral or margin are to the upper  
17 case defined term, or whether they are meant to  
18 relate to some different definition. In terms of  
19 22.11-(c)(2), we also think interpretive guidance  
20 would help that the FCM's report of a customer's  
21 portfolio of rights and obligations arising from  
22 the cleared swaps includes all customer positions

1 and cleared swaps customer collateral. The upper  
2 case defined term, as we just mentioned. We also  
3 think that it would be helpful if the CFTC issued  
4 a new rulemaking to require that such FCMS report  
5 be made as frequently as technologically feasible.  
6 The rule right now requires it be made at least  
7 once each business day. And the DCOs take all  
8 steps necessary to confirm that such FCM's  
9 compliance is accurate and complete. Obviously,  
10 there's are a lot of technical issues based on the  
11 reporting requirement which is causing some of the  
12 anguish in implementing LSOC rules before November  
13 8th. We also feel that the Commission should  
14 consider, maybe sooner rather than later, if there  
15 is to be a phased approach of implementation of  
16 LSOC, should the Commission force the FCMS to  
17 implement LSOC on a limited basis in the near  
18 term, or work and devote all their energies to  
19 implementing LSOC, as we believe it should be  
20 applied to the required margin, all excess margin,  
21 and indeed, variation margin before the clearing  
22 requirement is mandated. So rather than have the

1 target date be November 8th, have it be the date  
2 in February for this swap dealers, or the date in  
3 May for the rest of us. Personally, I think that  
4 the buy side will have a limited appetite to  
5 engage in voluntary swap clearing ahead of full  
6 LSOC protection applied to all margin. So I think  
7 it is something to think about, at least, as the  
8 FCMs are forced to, for the earlier deadline, to  
9 apply more limited LSOC protection.

10 22.13(c)(2), Additions to Cleared Swaps  
11 Customer Collateral; again, interpretive guidance  
12 would be helpful. The DCOs are required to  
13 provide a mechanism by which the FCM is required  
14 to identify each business day the amount of  
15 collateral posted in excess of the amount required  
16 by the DCO. Again, this, now, I think, is being  
17 viewed as a future state, looking at the  
18 protections and the requirements of the FCMs to  
19 provide the report, and the DCOs to require the  
20 report. But we think it should be clarified that  
21 the DCOs are definitely going to require this.  
22 And then, finally, 22.15, the Treatment of Cleared



1 Swaps Customer Collateral on an Individual Basis,  
2 confirm in that guidance that the requirement for  
3 the DCO to protect the value of collateral  
4 required, with respect to a portfolio of rights  
5 and obligations, actually includes all upper case  
6 defined term cleared swaps customer collateral.  
7 So rather than an alternative reading of this,  
8 which is that the protection is limited to the DCO  
9 required collateral, and not the excess.

10 MR. BARNETT: Thanks, Bill.

11 MS. TAYLOR: Before we have discussion  
12 of this, since we're on the topic of enhancements  
13 to LSOC, could I add a couple --

14 MR. BARNETT: Okay.

15 MS. TAYLOR: That I'm not sure that you  
16 mentioned, although one, I think, overlaps a  
17 little bit. One is, there seems to be confusion  
18 about the ability to continue to net the variation  
19 margin at or after the bankruptcy. And I think  
20 our concern is that netting the variation margin  
21 after a bankruptcy increases the risk that  
22 customers have to other customers. And we also

1 think that allowing it to be determined  
2 differently by each DCO subjects customers to a  
3 variant of that kind of risk that they have no  
4 ability to control or protect themselves against,  
5 even if they chose not to do business at the  
6 clearinghouse that was going to continue netting  
7 and make the problem worse. So consistency around  
8 the netting of variation margin at a bankruptcy,  
9 and then the other concern that we have is that  
10 the industry is working very hard to try and nail  
11 down the solutions to many of the issues that Bill  
12 mentioned. And we haven't gotten to very much  
13 discussion yet of the netting of variation margin  
14 of bankruptcy, and we haven't gotten yet to the  
15 issue of passing along in a port of positions and  
16 collateral. I have a very large concern that the  
17 way the porting works, it seems that the  
18 clearinghouse is allowed to port over whatever  
19 margin was required for that customer's account at  
20 the DCO, let alone whatever excess might be  
21 determined to belong to the client. But there's  
22 no requirement that that margin actually be on

1 deposit in the customer's account. And so if DCOs  
2 are allowed to port more money with a customer's  
3 position than that customer actually has in his  
4 account, that is creating a short fall right  
5 there. And I realize that the trustee will be  
6 able to technically call it back, but any time you  
7 have a trustee spending money, to try and call  
8 back payments that have gone out the door, I think  
9 what you're doing is, you're just depleting the  
10 estate and running the risk that the hole gets  
11 bigger, rather than trying to keep the hole as  
12 small as possible.

13 MR. PERKINS: I have another improvement  
14 for LSOC. What LSOC does is it removes customer  
15 money from the clearing water fall, and I think we  
16 all welcome that as an improvement to client  
17 protections. I think one of the challenges facing  
18 CCPs is they have to figure out where to make that  
19 collateral back, how do they stay efficient and  
20 make up that short fall. They have some options  
21 in their approach, they can increase initial  
22 margin, they can increase the guarantee funds, or

1 they could increase their own contribution. I'd  
2 suggest that thought should be given to tying the  
3 CCP contribution to the ultimate guarantee fund  
4 contribution. That way, that have adequate skin  
5 in the game and don't end up ballooning, for  
6 example, the guarantee fund. If they were to do  
7 so, it would cause a breakdown potentially in  
8 portability, and I think sufficient controls  
9 around the relationship between CCP contribution  
10 and guarantee fund, as we move forward with LSOC,  
11 would help create a stronger system.

12 MR. BARNETT: Great, thank you. I want  
13 to get through the list, so that's LSOC gaps. Who  
14 had excess held at DCO?

15 MS. BREGASI: That was me. So I think  
16 that was in the middle between LSOC improvements  
17 and full segregation. So just getting back to  
18 excess -- to LSOC improvements, the only question  
19 I wanted to ask is how -- I'm still a little bit  
20 confused, now that we understand LSOC without  
21 excess, and excess is not required to be posted to  
22 the DCO. So as long as it's not required, let's

1 just assume that it's not done.

2 If it's not done, it seems the rule is  
3 being read to only require position reporting to  
4 the DCO and not margin reporting. If that's the  
5 case, how does a DCO know which client defaulted  
6 on the day that the FCM defaults? Can anybody  
7 answer that question?

8 MR. WASSERMAN: I think the answer is  
9 that one would look at the positions, because  
10 essentially, the positions will imply a variation,  
11 and so one would apply that variation to the  
12 collateral associated with those positions.

13 MS. BREGASI: But, Bob, you're assuming  
14 that what the FCM reported yesterday was the  
15 client's position, was also what the client posted  
16 to the FCM for margin. If a client did not post  
17 them, they have up to three days before they  
18 really get hit, so if that client didn't post,  
19 then the DCO doesn't know that. I still don't get  
20 how the DCO is going to know who the defaulting  
21 client is.

22 MR. WASSERMAN: The question is, what

1 can the DCO use?

2 MS. BREGASI: Yes.

3 MR. WASSERMAN: What collateral is  
4 available to the DCO to use?

5 MS. BREGASI: Yes.

6 MR. WASSERMAN: And the answer to that  
7 is, any collateral that is the FCM's, and to the  
8 extent for each of those sets of positions, they  
9 can use the collateral associated with that, those  
10 positions.

11 MS. BREGASI: Right. But the problem  
12 is, they still need to know who the defaulting  
13 customer is. Because the whole point of LSOC is  
14 that they cannot use the collateral that the  
15 defaulting -- they cannot use the collateral the  
16 non defaulting customer for a defaulting customer.  
17 But how do you know who the defaulting customer  
18 is?

19 MS. TAYLOR: We agree with that problem.

20 MR. FOLEY: I thought the rules  
21 contemplated that the defaulting clearing member  
22 is obligated to tell the DCO.

1 MS. BREGASI: Well, that's the problem.  
2 So the FCM is defaulting, and we have to rely on  
3 them to tell the DCO who defaulted?

4 MR. FOLEY: Well, that was the point  
5 made some time ago, but --

6 MS. BREGASI: Right. But when we  
7 thought the requirement was to report margin, we  
8 knew that there might be an issue where they might  
9 not be reporting it correctly, but at least they  
10 had an obligation to report it. Now that they  
11 don't even have the obligation to report margin,  
12 we're even two steps back --

13 MR. FOLEY: It seems to me, if all that  
14 is asked of the DCO is 100 percent of their  
15 required margin --

16 MS. TAYLOR: But you don't know from the  
17 client --

18 MS. BREGASI: But you don't know that  
19 they posted it.

20 MR. FOLEY: No, but it's either from the  
21 clients or it's from the clearing member's excess.

22 MS. BREGASI: But that's a problem,

1 because the defaulting client, if what they have  
2 in there is some of the FCM's money, they're still  
3 a defaulting client, and the DCO doesn't know  
4 that.

5 MS. TAYLOR: And the -- this has been a  
6 complication that we identified with the way that  
7 LSOC works at the time of a default right from the  
8 very beginning. It is very difficult to know what  
9 client has defaulted, there's a process built into  
10 the rules for the FCM to pass more information,  
11 but the FCM is potentially in disarray, the FCM  
12 is, you know, going out of business. And what we  
13 have determined would end up being the likely  
14 default assumption for a clearinghouse would be  
15 that, if you were a client who, when we unwound  
16 the netting of the variation margin on that day  
17 and looked at all the clients who were making  
18 money, coincidentally making money that day, they  
19 would be absolutely not defaulting clients,  
20 because they had their margin on deposit, plus  
21 profits. The clients who had their margin on  
22 deposit from the prior cycle and had losses would



1 all potentially be defaulting clients, even --

2 MS. BREGASI: Even though they might  
3 have excess to the --

4 MS. TAYLOR: Though they might have the  
5 excess -- at the FCM, and there's not a good way  
6 for the DCO to know it.

7 MR. WASSERMAN: To the extent of those  
8 losses. And so, in other words, you've got three  
9 clients, each of whom has 100, one gains ten, he's  
10 a gainer, one loses ten, he's entitled to 90, the  
11 other loses 375, I think we've found our default.

12 MS. BREGASI: So let me give you an  
13 example. You have a client --

14 MS. TAYLOR: You might have that money  
15 in an account with an FCM --

16 MS. BREGASI: That they're required  
17 well, their required initial margin is 100, so the  
18 FCM tells the DCO 100 is what their positions are.  
19 Well, they tell them positions, they know 100 is  
20 the requirement. But, in fact, that client has  
21 only posted 70 with the FCM. And then that  
22 client, let's say, has whether a loss or a gain,

1 it doesn't matter, but the gain is smaller than  
2 the short fall that they had with the FCM, that  
3 should be a defaulting client. But the DCO isn't  
4 going to know that.

5 MR. BARNETT: Can we hold for a second?  
6 I want -- this LSOC is (laughter) everybody knows  
7 this exists, everybody's talking to each other,  
8 can we talk about the other alternatives, and you  
9 can all fight each other then?

10 MS. BREGASI: I can move to my other  
11 alternative.

12 MR. BARNETT: All right.

13 MS. BREGASI: So, moving on from LSOC;  
14 having all excess held at the DCO, so that's  
15 between LSOC improvements and full physical  
16 segregation, and the point would be that, if you  
17 have all of the client's money held at the DCO,  
18 then you reduce, if not take away, I think, even  
19 though some people might disagree, fraud risk and  
20 investment risk. And in terms of, well, it's  
21 understandable that you're taking some of the  
22 income away from the FCM, one solution, I think

1 CME came up with something like this a few weeks  
2 ago, one solution would be to have the DCO invest  
3 the money, maybe in agreement with the FCM as to  
4 what those investments would be, and then share  
5 the income or pass all the income to the FCM. So  
6 that's one thought. Moving on to the third  
7 thought, which is full physical segregation, if  
8 you can take the -- leaving aside Bankruptcy Code  
9 changes, which we all understand would be the  
10 best, but are very hard to do, going with  
11 something that the CFTC can do by rule. They  
12 could require, on top of LSOC as it is today, they  
13 could require that all FCMs keep customer money in  
14 a Tri-Party account or four party account even  
15 better, so that there is no issue with the FCM  
16 having to come up with initial margin to post to  
17 the DCO. I would think that, if you combine the  
18 four party account type with LSOC, LSOC is taking  
19 care of fellow customer risk, the four party  
20 account is taking care of investment risk and  
21 fraud risk, so that gets you pretty much, pretty  
22 close to full physical seg, without any changes to

1 the Bankruptcy Code.

2 MR. BARNETT: Who's next on the list,  
3 David? No. John?

4 MR. RICHARDSON: This is Bob Richardson.  
5 I'd like to talk about insurance a little bit  
6 more.

7 MR. BARNETT: Okay.

8 MR. RICHARDSON: I mean, I hear all  
9 this, and I'm not, I don't have a commodities  
10 background, I have a SIPC background, and I've  
11 done it for 40 years, and somebody is going to  
12 steal the money some way. I mean, I hear all of  
13 these protections that are built in, all the  
14 segregation, all these other things, somebody's  
15 going to figure out how to steal the money,  
16 they've been doing it for forever. So I'm a  
17 proponent, and it's a long history of why  
18 commodities didn't get rolled into SIPC when it  
19 was legislated in 1970, but it seems to cry out  
20 now, with the two major cases that we've seen, for  
21 some type, and I'm going to bore down a little bit  
22 more on what those types are, of insurance

1 program. And all of these efforts to protect have  
2 failed, and some customer loses the money  
3 typically because somebody steals it.  
4 Commissioner Chilton put out today a proposal, I  
5 don't know if it was just a little while ago, so  
6 I don't know how many people have seen it  
7 proposing an insurance fund, laying out some very  
8 general background. His proposal provides for an  
9 entity just very similar to a SIPC entity. People  
10 can debate the need for having something like  
11 that. But I do think that there needs to be some  
12 kind of protection for customers that would be  
13 beyond the scope of the regulatory changes and the  
14 other changes that have been discussed here. And  
15 it would be some form of insurance. There are a  
16 lot of variations there, either a fund like SIPC  
17 with assessments on the FCMs, or a combination of  
18 a relatively small fund, and private insurance to  
19 be layered on top of that. I appreciate the  
20 expense associated with, you know, setting up a  
21 program and funding a program, but it seems to me  
22 that there is some needed today, in light of MF

1 Global and Peregrine to have some type of  
2 protections in the event there's a failure, in the  
3 event there's a theft of funds. And so, I mean, I  
4 can talk about some ideas, just to touch on some  
5 in terms of the structure, you could have  
6 something rolled into SIPC. I don't want people  
7 sitting around waiting for a commodities broker to  
8 fail, there are not that many that have failed,  
9 but clearly, if that happens, you can have the  
10 stand alone, you can have some hybrid of that, you  
11 can have funding directly assessments against the  
12 FCMS, you can have after the fact. In some  
13 countries outside the U.S. And I will note that  
14 the U.S. is just about, if not the only system  
15 that provides insurance. It doesn't cover  
16 commodities, it only covers securities, so we're  
17 very much behind in terms of protections for the  
18 commodities industry. But you can have a very  
19 modest administration, you can have a very modest  
20 fund, and then you can supplement that with  
21 private insurance. So there are a lot of  
22 variations of it, but I did want to at least make

1 a pitch for what happens if, you know, all of  
2 these protections don't work and we do see another  
3 failure. And I don't think this industry is  
4 really in a position right now to probably suffer  
5 through another one. And you never know, because  
6 I've been the trustee in SIPC cases, I've worked  
7 at SIPC, I've seen this. You don't know what's  
8 going to happen until 24 hours before you get that  
9 call and say we need a trustee.

10 So I'm just a proponent of it, I don't  
11 know if I can bore down any more details --

12 MR. ROE: If I can just.

13 MR. RICHARDSON: But I did want to tee  
14 that issue up a little bit.

15 MR. ROE: So when you mentioned you said  
16 you appreciate the expense, do you have any ideas,  
17 are there studies --

18 MR. RICHARDSON: Well, that depends.  
19 Commissioner Chilton suggested in this proposal  
20 that came out today something not to exceed the 30  
21 or so employees at SIPC. I think an argument  
22 could be made that it could be a lot fewer

1 employees. And I haven't run this by anybody at  
2 the CFTC, but the idea that maybe, if you're not  
3 going to roll it into SIPC and have two separate  
4 funds, you know, just have -- but you have all the  
5 administrative personnel already in place at SIPC.  
6 And it seems to me that an argument could be made  
7 that it doesn't justify creating a duplicate  
8 system. Maybe you could have a hybrid where you  
9 have very few commodities employees in this fund,  
10 and you could tap into the SIPC employees.  
11 They're not all that busy all the time. Now,  
12 granted, they have three big cases right now  
13 (laughter) that they're dealing with, but that is  
14 some way that you can kind of reduce the  
15 administrative expenses and still have a separate  
16 entity. So the answer to your question, no, I  
17 haven't done any study, I think having a full  
18 blown -- despite what Commissioner Chilton said in  
19 his proposal, and I know it was only a proposal --  
20 I think having a full 30 to 40 employees running  
21 an insurance fund for the commodities industry is  
22 probably not justified.



1 MR. ROE: If I can just jump in there.

2 MR. BARNETT: John, go ahead.

3 MR. ROE: We've looked at this, we've  
4 studied this a little bit in our proposal to the  
5 Senate Committee on Agriculture, Nutrition and  
6 Forestry, and, first, I want to absolutely agree  
7 that, no matter what method of segregation that we  
8 use, and we certainly agree we should try a pilot  
9 program, we should give customers more options  
10 just in terms of segregation. But all we're  
11 really doing is shifting around where that  
12 insolvency risk goes, we're just kind of shuffling  
13 a little bit over to a different, maybe to a  
14 custodian, or shuffling a little bit over to a  
15 utility, maybe we're creating more concentration  
16 risk. Really, we haven't addressed what the real  
17 problem is here; at some point, these things do  
18 blow up, someone is going to either steal it or  
19 someone's going to use it to prop up their firm,  
20 there have been two very recent examples of that.

21 So insurance is the simplest form of  
22 addressing this. Congress wants this, it actually

1 can be done very quickly through Congress. It  
2 will take an act of Congress, but surprisingly,  
3 this is going to be a fairly easy one. We can run  
4 that right up the middle, it will get support from  
5 both sides of the aisle. And in terms of a  
6 structure, we've looked at something that would be  
7 more like a liquidity facility. The problem in  
8 applying SIPC protections to commodity customers  
9 is they're fundamentally different than holders of  
10 securities. Holders of securities, for the most  
11 part, especially if you're talking about retail  
12 customers or investors, they want their securities  
13 back. Commodity customers are, it's a very broad  
14 term that can include all sorts of institutions,  
15 individuals that have different needs, but  
16 fundamentally, they're different, they require a  
17 lot speedier approach than SIPC. And we think  
18 that all sorts of terrible things happen in  
19 bankruptcy, and the best way to protect customers  
20 is to get them the heck out of bankruptcy. And  
21 that's by using a fund to port customers  
22 immediately to new brokerages, have that fund plug

1 the short fall, and then have that fund remove the  
2 moral hazard that an insurance mechanism like SIPC  
3 could actually be inserting into the system by  
4 going after recoveries and stepping into the shoes  
5 of customers by taking their claims in bankruptcy.  
6 This way, you have the -- there's a punitive  
7 aspect to it, these companies have to pay back  
8 this fund for any recoveries that it's paid out.  
9 And that may be another way to keep the fund  
10 whole. So I think that, I totally agree that  
11 we've got to look at insurance, it's actually the  
12 quickest thing to do. It's fairly simple,  
13 straightforward, easy, you have it through your  
14 bank account, you have it for your stock account,  
15 why don't you have it for your commodity account?

16 And I think we can actually sit down in  
17 a room across a table and maybe it will be like  
18 LSOC and take us 16 months to do that, but we have  
19 to do that. We have the will in Congress to do  
20 it, people want it to happen, so I think it's time  
21 that we sit down as an industry and do it.

22 MR. RICHARDSON: If I can just comment

1 on one thing. I was a trustee in a case that was  
2 filed on November 19, 1999. Everybody remembers  
3 2000, the world was going to melt down, we sold  
4 and moved every account before January 1, 2000.  
5 So there is a mechanism, I don't know if you were  
6 saying there wasn't, or are commenting on that,  
7 but you can -- SIPC advanced that money and got  
8 those accounts out the door to other brokers. I  
9 sold all those accounts, made a little bit of  
10 money from the estate, new brokers picked them up,  
11 and January 1, 2000, they were trading in their  
12 accounts.

13 MR. ROE: Right. No, there is, and  
14 certainly SIPC has that mechanism. But I think  
15 the commodities industry is a different animal, I  
16 think it's going to need its own fund. That fund  
17 doesn't have to have 100 employees, I looked at  
18 Commissioner Chilton's proposal, he's absolutely  
19 right about that. And he also mentioned capping  
20 the fund, absolutely. I think, if you can insure  
21 \$4.3 trillion in the FDIC system with a reserve  
22 requirement -- what is it now, about .13 percent,

1 severely underfunded -- we can probably do the  
2 same thing here; cap a fund. And, who knows, if  
3 everybody behaves, in ten years, we won't have to  
4 charge anybody anything. Just, if I could, I  
5 didn't mean to put insurance and bankruptcy reform  
6 in the same box, there, but moving on, I think we  
7 are going to have to roll up our sleeves and get  
8 deep into the Bankruptcy Code. All sorts of  
9 terrible things happen in bankruptcy, and we've  
10 got to address some of them, because some of that  
11 code is so old, it doesn't really work in the  
12 modern era. Specifically, one of the things that  
13 we have to look at, which could be very painful,  
14 perhaps even for some people sitting around this  
15 table, is ring fencing FCMs and Broker Dealers  
16 into separate corporate entities.

17           That is something that, if you look at  
18 Refco and you say, well, that was a good  
19 bankruptcy; well, one of the reasons why is  
20 because their Broker Dealer and FCM were in  
21 separate corporate entities underneath their  
22 holding company structure. And if we look at that

1 and say, well, in that instance, the FCM was  
2 supported very easily, heck, even the stock owners  
3 got about \$11, I think, or \$12 back per share.  
4 When have you ever heard of that in bankruptcy?  
5 And that's only about a 50 or 60 percent loss from  
6 the IPO. I'll take that any day of the week and  
7 twice on Sunday for MF Global stock. So I think  
8 that we have to talk about that, I think we have  
9 to look at what that could look like. I think  
10 that you'll see a lot of Broker Dealers raise a  
11 huge cry and talk about how expensive that's going  
12 to be, when it's not really going to be all that  
13 expensive, and it's not going to create capital  
14 inefficiencies and all those terrible things. I  
15 think we have to talk about safe harbor and the  
16 automatic application of it -- excuse me, the  
17 application of it in instances of fraudulent  
18 conveyance, not actual fraud, and talk about how  
19 we can maybe remove some of that from the Code. I  
20 think we have to talk about fees. We have two  
21 trustees in the MF Global case, a Chapter 11 and a  
22 SIPC trustee, and through April -- I haven't

1     gotten their fee applications yet for past April,  
2     but through April, charged \$47 million, \$300 per  
3     hour for paralegals, and \$450 an hour for  
4     attorneys with a year of experience past bar. No  
5     client in the private sector would ever pay these  
6     fees, so there's got to be some kind of market  
7     mechanism in bankruptcy that says, hey, just  
8     because that's the way it is, and that's just what  
9     it is, go ahead and pay it, is the way bankruptcy  
10    court seems to work. That's not the way it should  
11    work. So, again, I think we've got to roll up our  
12    sleeves, we've got to get down deep into the  
13    Bankruptcy Code, it's going to go through a couple  
14    of committees on the Hill, it's going to raise the  
15    ire of a bunch of lobbyists, it's going to be a  
16    nasty fight that takes three years, but it's got  
17    to be done.

18           And circling back to the insurance point  
19    of this, the bankruptcy part will take a very long  
20    time, it's going to be very complicated, it's  
21    going to be like LSOC, they're going to be talking  
22    about it all day, all week, and all month and all

1 year. Insurance, we can get done next week, we  
2 really can. If we can get a proposal that 80  
3 percent of the industry agrees with, exchanges  
4 will come along. If the National Grain and Feed  
5 Association will come along, if a few other  
6 constituents will come along, we can get that into  
7 bill form and we can get it done in Congress  
8 quick. I'm talking by the lame duck session. So  
9 I really want to, must reiterate again, we're  
10 focused on insurance, but we have lots of other  
11 reforms we'd like to see done.

12 MR. WASSERMAN: If I could just make one  
13 observation on bankruptcy. My experience is that  
14 it's less of a structural issue and more of a  
15 money issue. If the money is there in seg, then  
16 frequently, you can almost certainly, universally  
17 in my experience, you can find a willing and able  
18 transferee, one or more, and it happens. If the  
19 money isn't there, things go a lot worse. In  
20 Refco it was all there, in Lehman, in Lehman,  
21 there's a whole lot of complicated proceeding, but  
22 as for the exchange traded commodity customers,



1 they were transferred over the weekend. So --

2 MR. ROE: Except some of it wasn't  
3 there. JP Morgan held on to a bunch of it, he was  
4 fined \$20 million for that.

5 MR. WASSERMAN: And the customers,  
6 though, ultimately, and, yes, there was some  
7 hiccups, but the fact of the matter is, they all  
8 got transferred over to Barclays, and I'm sure the  
9 MF Global customers would rather be in their shoes  
10 than otherwise. But it's a matter of "is the  
11 money there?". And, obviously, if you have an  
12 insurance scheme, it helps with the money is  
13 there. But, really, what it comes down to is,  
14 you're right, transfer is what we're trying to get  
15 at, and a lot of that depends upon where's the  
16 money.

17 MR. PERKINS: And, Bob, the reason why  
18 the money isn't there -- I mean, the biggest  
19 threat in my mind is malfeasance and fraud, and I  
20 think we get back to the earlier panel around  
21 transparency and accurate books and records, and  
22 validation and audit. We could come up with the

1 best model in the world, but if people don't  
2 believe in it and violate rules, I think we get  
3 back to square one. So, again, our focus is on  
4 transparency at our shop.

5 MR. BARNETT: Any alternatives we  
6 haven't discussed?

7 MR. YERES: Yes.

8 MR. BARNETT: Go.

9 MR. YERES: David Yeres, as I said  
10 earlier, my focus has really been that of the swap  
11 market participant who, when clearing, becomes  
12 required, will forfeit the level of protection  
13 they now have utilizing a third party custodial  
14 arrangements and be put into a system which  
15 perhaps is enhanced significantly by LSOC, but is  
16 still not as secure as the third party custodial  
17 arrangements they now have, either from an  
18 operational point of view or from a bankruptcy  
19 point of view. As you know, they have bankruptcy  
20 protections, they have a safe harbor from the  
21 automatic stay with respect to their over the  
22 counter transactions. They don't get a safe

1 harbor with respect to the automatic stay in  
2 respect to the relationship with the FCM, so  
3 they're at risk of being in a more perilous  
4 position. But, nevertheless, I think it's worth  
5 mentioning now that Commissioner Chilton has made  
6 a proposal for insurance which others have talked  
7 about here, and I think it's to be commended.  
8 It's a serious proposal, it does certainly require  
9 serious consideration. If it is adopted, I would  
10 suggest it should pick up swaps, as well as  
11 futures. But even if that were to occur, because  
12 of the caps, and the fact that the swaps market is  
13 a large institutional market, it should not be in  
14 lieu of protections that would otherwise be of  
15 assistance to swap market participants. In that  
16 regard, my focus has been on trying to identify  
17 ways in which customers can feel comfortable, that  
18 whatever they contribute as collateral for their  
19 swaps, will be applied as collateral for their  
20 swaps. And to do that, the simplest approach is  
21 to provide that the customer has some relationship  
22 with the DCO, rather than the funds passing

1 necessarily through the FCM. It would be a  
2 possible choice. And I say just a choice, one  
3 option that a customer might take to, in one way  
4 or another, and I'll mention two of them; have a  
5 more direct relationship, i.e., its money is  
6 available only to support its positions, as  
7 opposed to support the positions of others, or  
8 make up for malfeasance or fraud. And, quite  
9 frankly, as we move to swaps, just to take a  
10 moment to digress, this Commission and the  
11 industry will take on some multiple, perhaps it's  
12 two times, perhaps it's 10 or 20 times, the amount  
13 of collateral that it has operated with before.  
14 It will take on a marketplace that has durations,  
15 according to your recent publication, out to 50  
16 years. And I could only imagine the volatility if  
17 the interest rate curve should steepen. So, the  
18 amounts of money that will pass through the system  
19 are a great multiple of what they are now,  
20 especially, again, by the swap customers. With  
21 that in mind, my suggestions are two to be  
22 considered. One we've talked about before, the

1 guaranteed clearing participant. I know Bob's  
2 quite familiar with that approach. And the  
3 essence of that approach is that, rather than the  
4 customer's collateral, the swap customer's  
5 collateral passing through the FCM, that swap  
6 customer becomes a guaranteed clearing participant  
7 that has a direct relationship with the clearing  
8 organization. It has an account with the clearing  
9 organization called a settlement account that  
10 looks very much and operates very much the same  
11 way as any other clearing member's account does.  
12 The funds that pass through that account are never  
13 received or acquired by the FCM. Per the  
14 definition of the Bankruptcy Code, they cannot be  
15 customer property, and therefore, they are not in  
16 the estate, hence, they're only available to pay  
17 down the obligations of that customer for that  
18 customer's positions. They shouldn't very much  
19 imperil the FCM because, as I understand it, the  
20 only reason the FCM takes custody of these funds  
21 in the normal event is to satisfy the obligations  
22 through this customer's position. They don't take

1 custody of them for investment purposes or to use  
2 them in their business, so the funds would serve  
3 the same purpose they're now serving, secure the  
4 customer's position through the marketplace of the  
5 DCO. The system would be simpler, it would be less  
6 prone to risk of any FCM default and shortfall,  
7 and for the DCO to make up the funds or for the  
8 market itself to suffer a loss. So that's one  
9 approach, and we've talked about that before, but  
10 there's a simpler approach potentially, and it's a  
11 variant of what Charley raised for State Street;  
12 that is, Interp 10. Interp 10, per your LSOC  
13 relief, is now available to swaps. But as Interp  
14 10 is now written, it is an agreement between the  
15 customer and the FCM. And the protection the  
16 system gets is the FCM has unfettered drawing  
17 rights on that account. And people have expressed  
18 concerns that perhaps the custodians may not abide  
19 by their agreement. Interp 10 could be improved  
20 upon by having the DCO be the drawing agent on  
21 that account. The account could be set up much  
22 the same way, the custodians could conceivably be

1 limited to those with whom the DCO has a  
2 relationship, or alternatively, is satisfied, has  
3 confidence in. And the DCO as drawing agent,  
4 then, would be able to draw down the funds in  
5 almost all instances. There could be instances in  
6 which, for example, the FCM has residual drawing  
7 rights.

8 But we would try to set up that account,  
9 structure that account in such a way that, A, if  
10 at all possible, and I think it is possible, the  
11 funds in that account never became customer  
12 property of the FCM unless and until the FCM drew  
13 on them. And, number two, harder question is  
14 trying to avoid the funds in that account being  
15 subject to the automatic stay in the event of an  
16 FCM bankruptcy, because if the FCM has a lien, a  
17 security interest on those funds, the likelihood  
18 would be that the funds would be subject to a  
19 stay. Unlike funds that are customer property,  
20 which are, by the Bankruptcy Code, excluded from  
21 the stay. We would have to deal with that issue,  
22 and I think that's an issue that could be dealt

1 with most easily, although legislation is never  
2 easy, most cleanly usually through legislation so  
3 that the customer got the same protection in the  
4 cleared market that it now has in the over the  
5 counter market, where, as you know, there is an  
6 exception, a safe harbor from the automatic stay,  
7 or alternatively, through structural devices.

8           But either way, we're coming up to a  
9 date in the fall or the winter when financial  
10 institutions and others will be forced into a  
11 clearing environment which is, I think it can't be  
12 said to be quite as secure as the one they're  
13 presently in. And I think that should be avoided  
14 by the Commission wherever possible, especially in  
15 light of the fact as you're taking on a new  
16 marketplace, a marketplace as hard as you may have  
17 worked on this, is new to the Commission staff.  
18 The Commission is an organization with finite  
19 resources, as you well know, it has a very hard  
20 time in actually putting people on the ground  
21 doing auditing, monitoring behavior, so structural  
22 solutions, I think, should generally be favored in



1 that environment. And that's what I'm proposing.

2 MR. BARNETT: Any other reactions to  
3 David's statement?

4 MR. LUKKEN: Just a quick question,  
5 David. The first option you talked about,  
6 becoming a direct clearing -- I don't know what  
7 you would call that, clearing members -- are they  
8 contributing to the guarantee fund, or would they  
9 be similarly situated as a clearing member itself,  
10 or --

11 MR. YERES: They would be a special  
12 class of clearing member.

13 MR. LUKKEN: But not --

14 MR. YERES: And they would not  
15 contribute to the guarantee fund. Rather, they  
16 would be guaranteed by a guaranteeing clearing  
17 broker, and there would have to be proper  
18 financial arrangements in place if, if clearing  
19 brokers offered the service. So there's a market  
20 issue, here.

21 MR. LUKKEN: Right.

22 MR. YERES: Will it be offered. But one

1 thing I would suggest in coming towards November  
2 or December, here, I think it's kind of imperative  
3 that the Commission make clear, at least, that it  
4 is not prohibiting or otherwise making unlawful  
5 these kinds of arrangements. Whether it be the  
6 guaranteed clearing participant or some variant of  
7 the modified Interp 10.

8           Because, right now, I think, if you talk  
9 to many clearing brokers, they would say those  
10 things are now unlawful under the present  
11 Commission structure, and they can't be offered.  
12 And we've heard that from some clearing firms who  
13 would say we would offer if it were lawful. But  
14 it isn't. And I think the Commission is in an  
15 awkward position if it is seen as stopping the  
16 offering of that kind of service.

17           MR. PERKINS: A quick question on the  
18 GCP model. I appreciate what you're doing, we all  
19 want the best segregation possible in accordance  
20 with the law. Upon the insolvency of a guaranteed  
21 clearing participant and the FCM essentially takes  
22 control over the collateral; does that defaulted

1 entity and the collateral associated with it  
2 become part of the customer account, thus subject  
3 to 766(h)? Does it spring into -- for those who  
4 couldn't opt into the GCP, are they now subjected  
5 to share in any kind of losses upon the insolvency  
6 of the GCP?

7 MR. YERES: Well, in the first instance,  
8 the draw would be by the DCO. The purpose of the  
9 FCM taking control would only be, I assume, to  
10 satisfy obligations of the GCP in respect to the  
11 GCP's own positions at the DCO. Or, principally,  
12 let's start with that. Those funds would already  
13 be at the DCO, so there's no reason for the FCM to  
14 take control of those assets except to the extent  
15 there are other debts to the FCM, for example,  
16 fees, penalties, et cetera. That could be  
17 arranged through a separate account, apart and  
18 away from the GCP, so there would never be a need  
19 for the FCM to take control of that account in the  
20 main. Since, again, the purpose of those funds is  
21 to guarantee the obligation to the DCO, and the  
22 DCO has drawing agent rights, there's very limited

1 situation in which the FCM should have any  
2 interest or right to take residual funds.

3 MR. BARNETT: Okay.

4 MS. TAYLOR: I actually think that Chris  
5 has a very good question there that we would have  
6 to make sure worked, because if the -- your  
7 assumption is that the client who had the GCP  
8 account defaulted.

9 MR. PERKINS: Yeah, that's right,  
10 exactly.

11 MS. TAYLOR: So, at that point in time,  
12 the clearinghouse would be looking to you to make  
13 good on that obligation --

14 MR. PERKINS: Yeah.

15 MS. TAYLOR: And I think the presumption  
16 would be that then, because you were making good  
17 on the short fall and you were responsible for  
18 liquidating the positions, and all of that, that  
19 you probably would need to have access to that  
20 collateral. So --

21 MR. YERES: If I can answer that for a  
22 moment. I think it's absolutely necessary for the

1 clearing firm that is the guarantor to have  
2 control over the positions it will guarantee, and  
3 to have control over the positions in the event of  
4 default. That's separate from the funds. The  
5 funds are only going to be used to satisfy the DCO  
6 upon the FCM's liquidation in the first instance,  
7 right? Where's the money going first? It's going  
8 to satisfy you with the DCO.

9 MR. WASSERMAN: Actually, another way of  
10 looking at it is, if Chris, as the guarantor, has  
11 to make good on the guarantee, your rules, Kim,  
12 could then provide that upon his making good on  
13 the guarantee, he would then be entitled to  
14 reimbursement subordinate to you --

15 MR. YERES: Yeah.

16 MR. WASSERMAN: From those funds.

17 MR. YERES: Precisely.

18 MS. TAYLOR: I'm not saying there aren't  
19 ways to solve the problem, but I am, I am  
20 suggesting that Chris has a good point.

21 MR. YERES: And my point is, we'd never  
22 suggest, or I would never suggest that the FCM

1 wouldn't have control, since it's the guarantor to  
2 liquidate the positions, would also have the  
3 benefit of the fact that if it had any obligation  
4 with respect to the DCO, with respect to those  
5 positions, the funds would already be available to  
6 the DCO. There would be no question of that. The  
7 DCO is the drawing agent, would have the funds  
8 available. To the extent there were excess funds,  
9 then there's the possibility, as Bob pointed out,  
10 DCO rules determining that it's the allocation of  
11 those funds is among its members.

12 MR. BARNETT: Okay.

13 MR. DAVIS: David, we've just gone  
14 through several months of negotiating the  
15 liquidation provision in the FIA addendum, and my  
16 understanding is one of the first things that the  
17 FCM might want to do is pay someone to put on a  
18 hedging transaction, assuming that required a lot  
19 of money. Are you saying, basically, to  
20 neutralize the risk in the portfolio, are you  
21 saying that the FCM would have access to the funds  
22 in that defaulting customer's account in order to

1 put that hedging position on, or not?

2 MR. YERES: With the same DCO?

3 MR. DAVIS: It might be with the DCO, it  
4 might be over the counter with another firm.

5 MR. YERES: I think the answer to that  
6 is, the genius of segregating and isolating the  
7 funds is the customer is protected, the funds are  
8 only available to support its position at the  
9 relevant DCO. And the flip side of that is,  
10 they're not available to support positions outside  
11 that DCO. That is correct, they're dedicated to  
12 that purpose. That --

13 MR. BARNETT: All right. I think we're  
14 going to call it. So the conversation on all of  
15 these structures will continue, people will keep  
16 working it out, the transcript will be worth  
17 acquiring when it comes out. So it is valuable in  
18 that sense, that people know what's going on, and  
19 we hear the state of things, and people can reach  
20 out to each other. Thank you very much for your  
21 participation on this panel. Thanks very much.

22 (Whereupon, at 17:06 p.m., the

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PROCEEDINGS were adjourned.)

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CERTIFICATE OF NOTARY PUBLIC  
DISTRICT OF COLUMBIA

I, Irene Gray, notary public in and for the District of Columbia, do hereby certify that the forgoing PROCEEDING was duly recorded and thereafter reduced to print under my direction; that the witnesses were sworn to tell the truth under penalty of perjury; that said transcript is a true record of the testimony given by witnesses; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this proceeding was called; and, furthermore, that I am not a relative or employee of any attorney or counsel employed by the parties hereto, nor financially or otherwise interested in the outcome of this action.

(Signature and Seal on File)

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Notary Public in and for the District of Columbia  
My Commission Expires: April 30, 2016