



**National  
Transportation  
Safety Board**

# **Managing Fatigue in 24/7 Ops: Risks, Fatigue Factors, and Strategies**

**Honorable Mark R. Rosekind, Ph.D.  
Board Member**

**USCG Senior Executives  
May 10, 2012**

# Guantanamo Bay, Cuba

First NTSB aviation accident to cite fatigue as probable cause



- acute sleep loss, sleep debt, circadian disruption

# Owatonna, MN (July 31, 2008)



8 fatalities

# Miami, Oklahoma (June 26, 2009)

10 fatalities  
3 serious injuries  
2 minor injuries  
5 no injuries

Ford  
Windstar



Hyundai  
Sonata

Kia  
Spectra

Source: Oklahoma State Police

# Red Oak, Iowa (April 7, 2011)



2 fatalities

Collision of Tankship *Eagle Otome* with Cargo Vessel *Gull Arrow*  
and Subsequent Collision with the *Dixie Vengeance* Tow  
Sabine-Neches Canal, Port Arthur, Texas  
January 23, 2010



**Accident Report**

NTSB/MAR-11/04  
PB2011-916404



**National  
Transportation  
Safety Board**



**NTSB**

# Eagle Otome, Port Arthur, TX



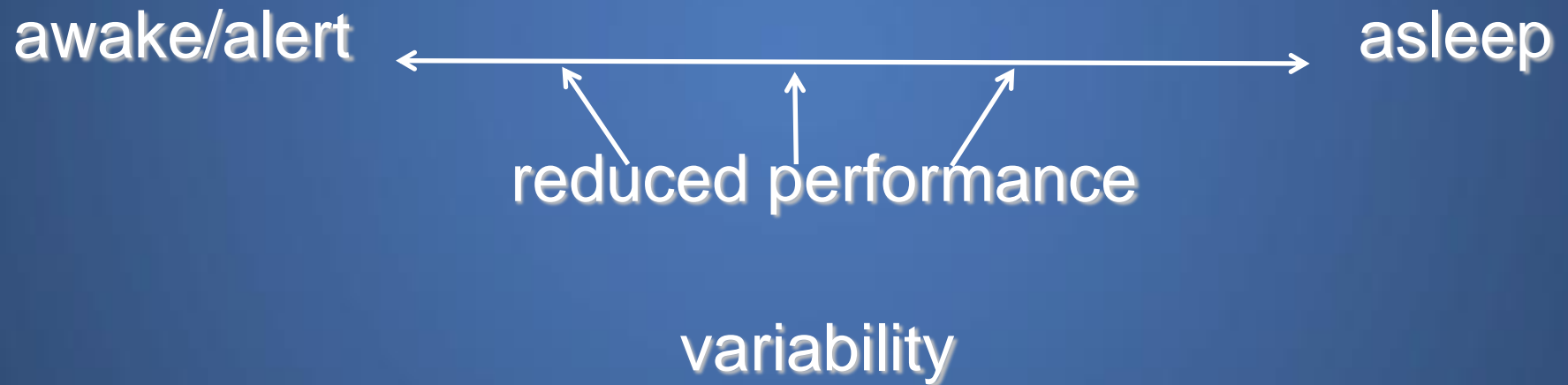
January 23, 2010

# Probable Cause/Contributing Factors

“Contributing to the accident was the first pilot’s fatigue, caused by his untreated obstructive sleep apnea and his work schedule, which did not permit adequate sleep;”



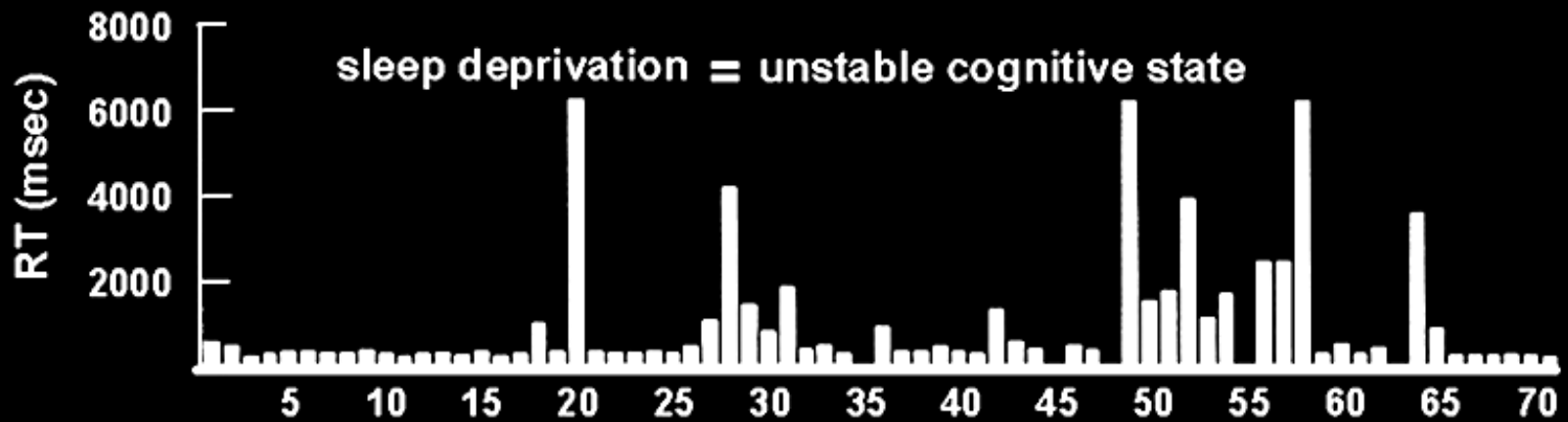
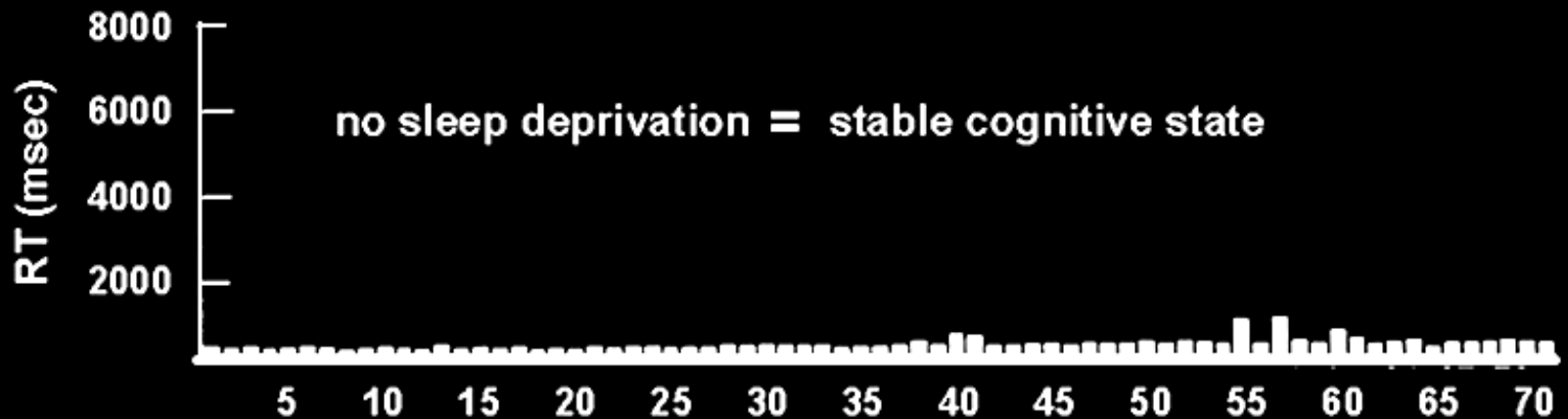
# Fatigue Risks



# Fatigue Risks

- degraded 20 – 50%+:
  - reaction time
  - memory
  - communication
  - situational awareness
  - judgment
  - attention
  - mood
- increased:
  - irritability
  - apathy
  - attentional lapses
  - microsleeps

# Fatigue and Reaction Times

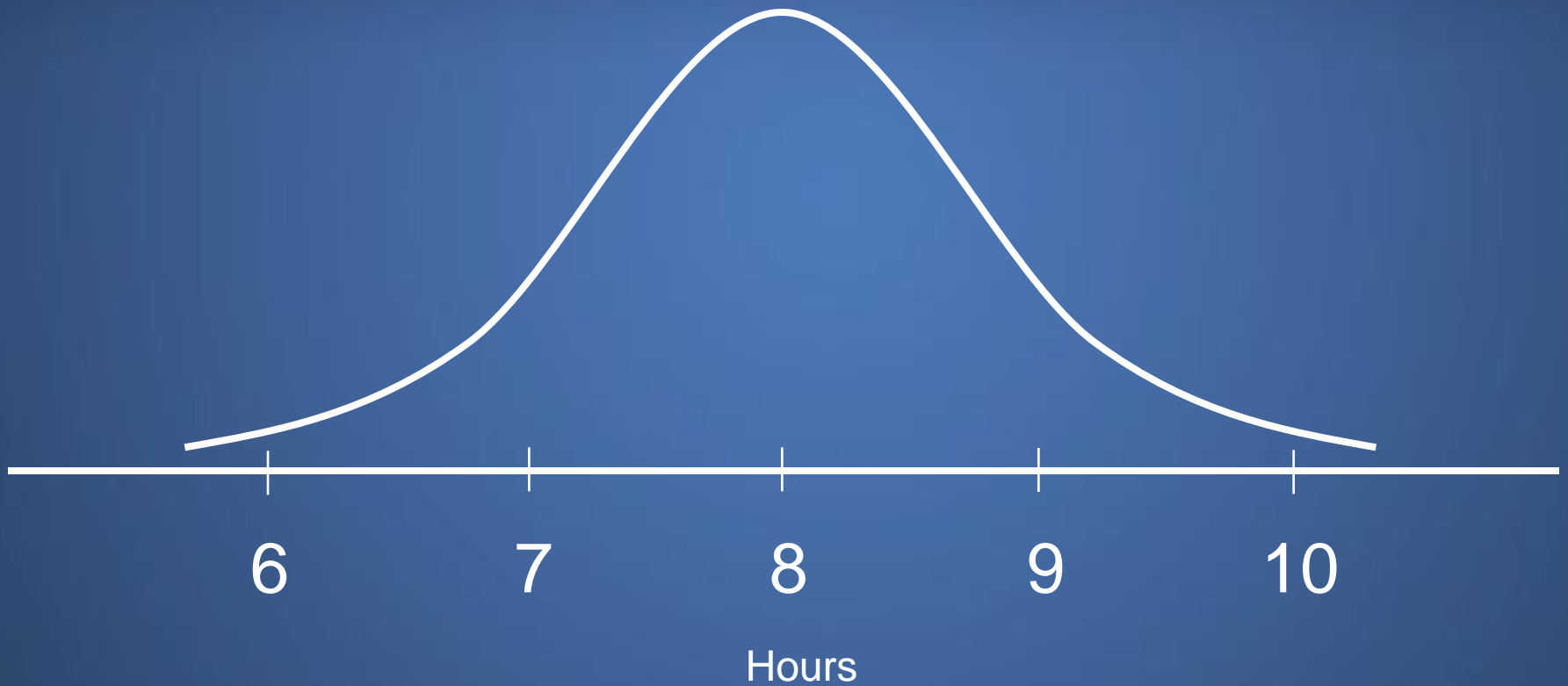


consecutive RTs across a 10-min PVT performance task

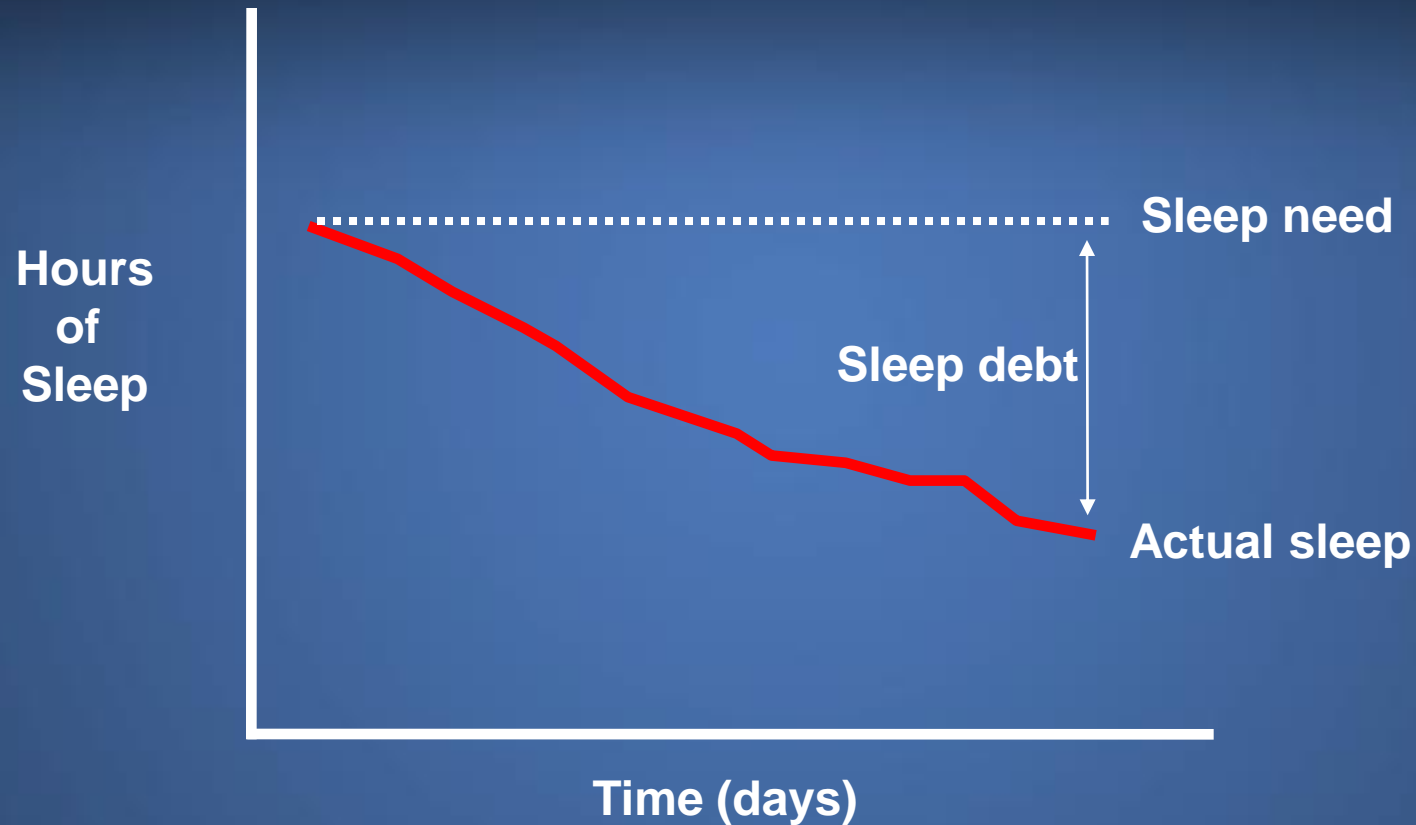
# Fatigue Factors

- sleep
- circadian clock
- hours awake
- sleep disorders

# Sleep Requirement



# Cumulative Sleep Debt



Sleep Need – Actual Sleep = Sleep Debt

Sleep debt grows cumulatively over time

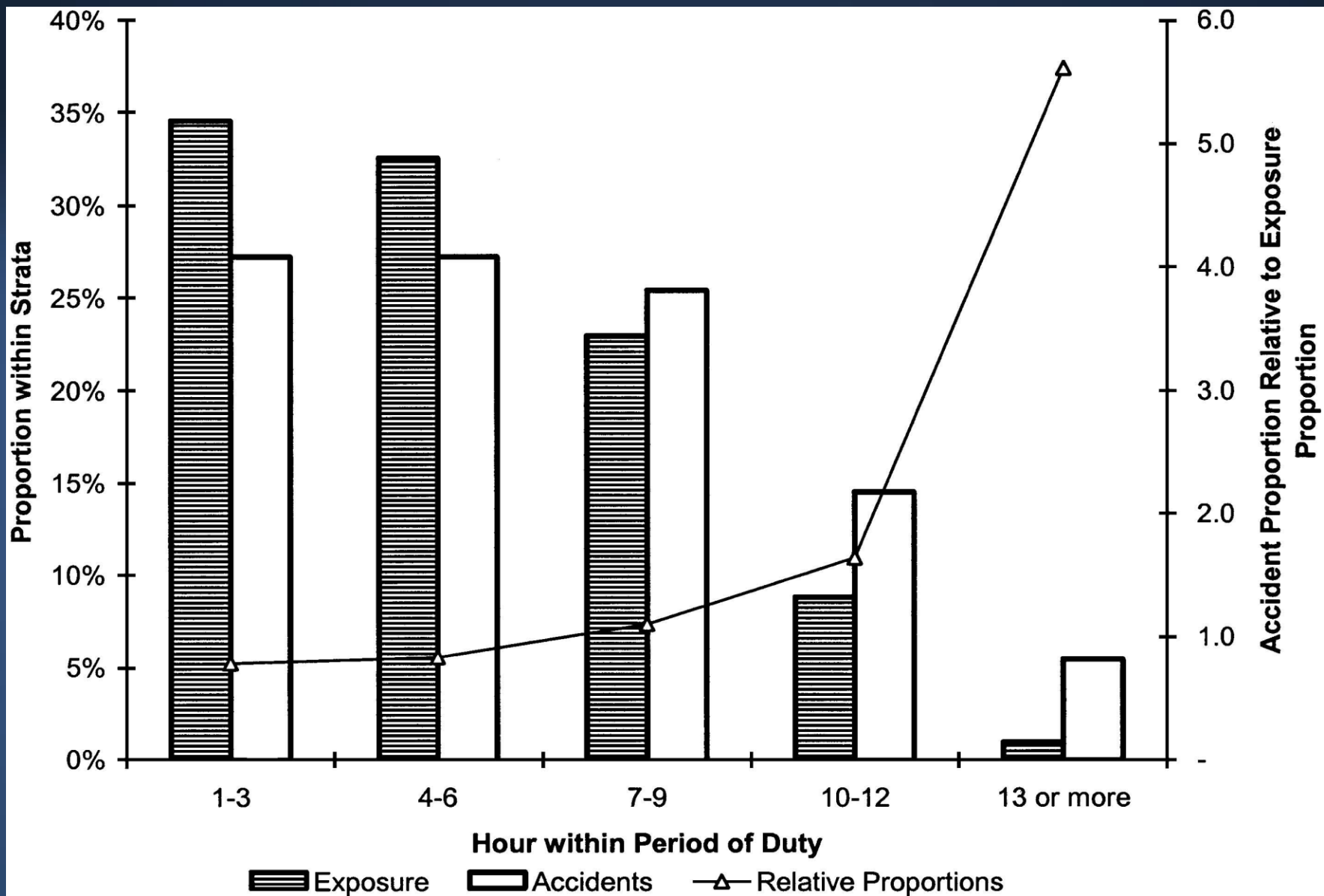
# Sleep Loss and Alcohol: Performance Equivalents

<u>Sleep loss (hrs)</u>	<u>12oz Beers</u>	<u>BrEC%</u>
2	2 - 3	.045%
4	5 - 6	.095%
6	7 - 8	.102%
8	10 - 11	.190%

# “Adapting” to Shift Work

- In most instances, complete circadian adaptation to night shift work never occurs
  - early morning light prevents adaptation
  - reversion to day-active schedule on days off

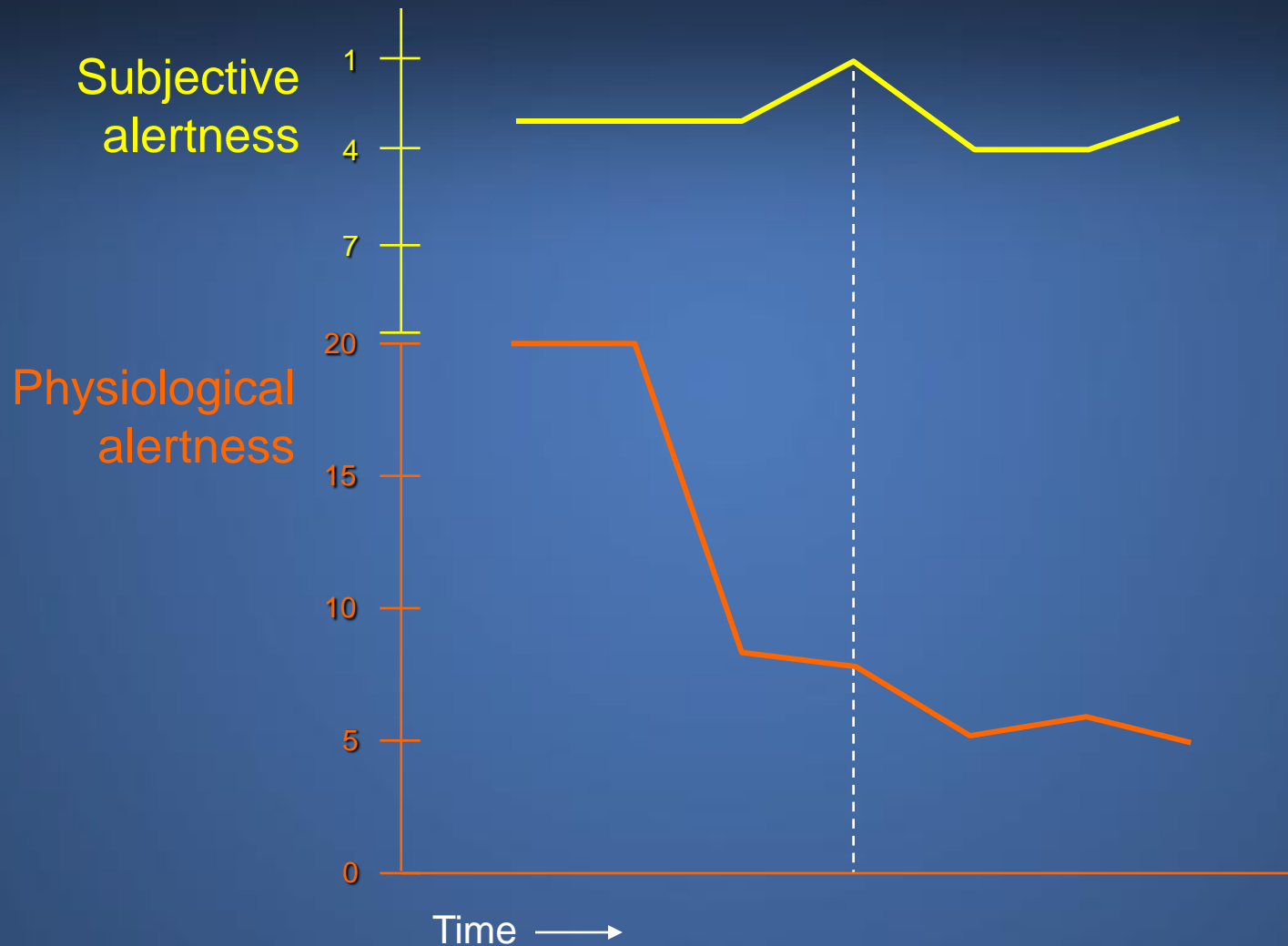




# Sleep Apnea is a Safety Risk

- > 6 times increased risk for car crash
- SA performance = .06 - .08 BA

# Alertness Reports Often Inaccurate



Adapted from Sasaki et al., 1986

# The Challenges . . .

Diverse operational requirements

Individual differences

Complex physiology

History (“that’s how its always been”)

Economics

# The Challenges Preclude . . .

A simple solution

A single solution

One-size-fits-all

“Magic Bullet”



Home > Transportation Safety > Most Wanted List

SHARE    ...

## MOST WANTED LIST

A program to increase the public's awareness of, and support for, action to adopt safety steps that can help prevent accidents and save lives. The following are ten of the current issues.



Addressing Human Fatigue



General Aviation Safety



Safety Management Systems



Runway Safety



Bus Occupant Safety



Pilot & Air Traffic Controller Professionalism



Recorders



Teen Driver Safety



Addressing Alcohol-Impaired Driving



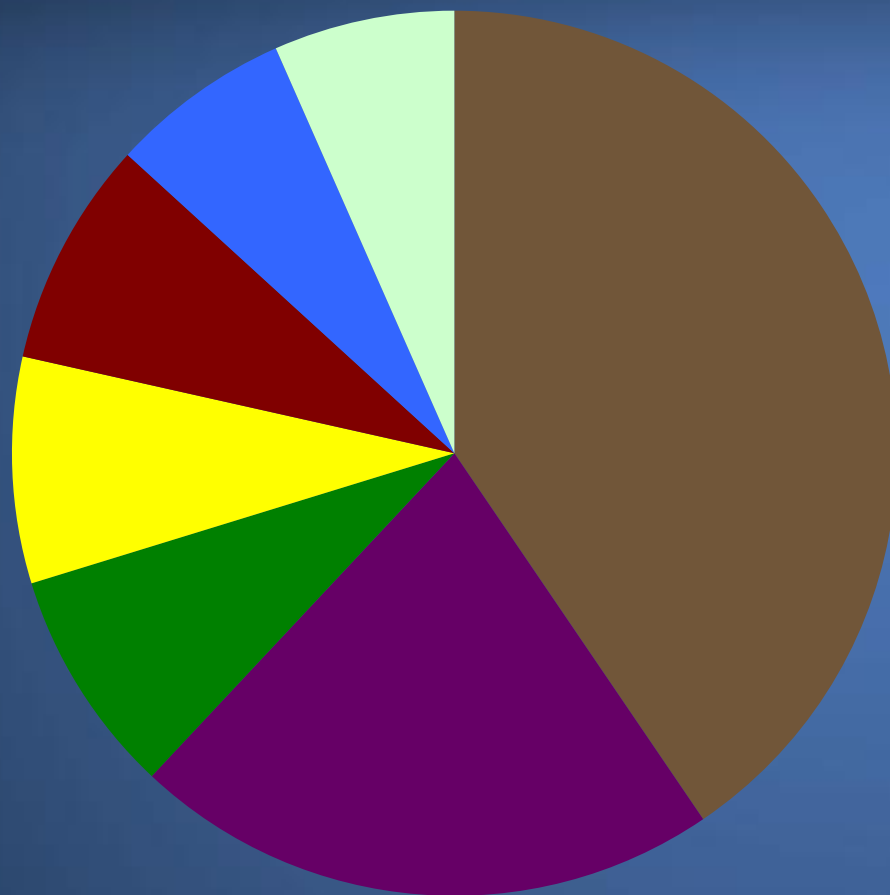
Motorcycle Safety



# NTSB Recommendations

- MOST WANTED since 1990
- ~200 fatigue recommendations

# Complex Issue: Requires Multiple Solutions



- Scheduling Policies and Practices
- Education
- Organizational Strategies
- Raising Awareness
- Healthy Sleep
- Vehicle and Environmental Strategies
- Research and Evaluation



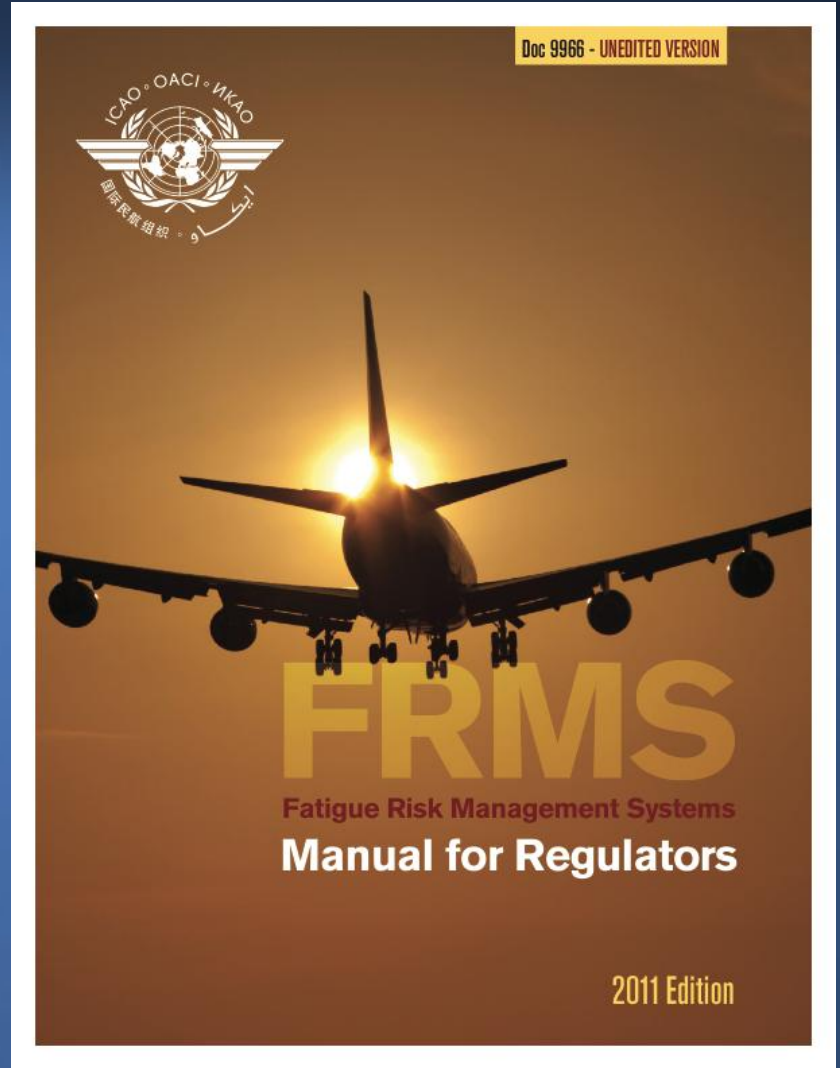
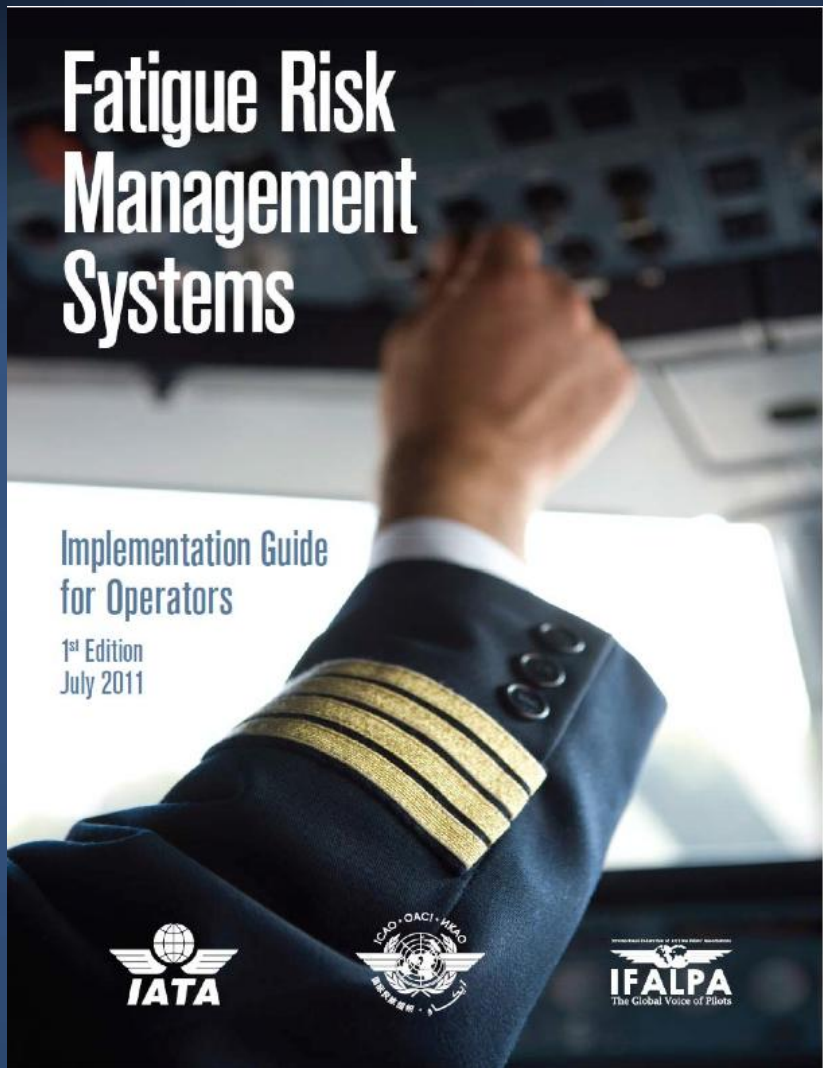
# NTSB Recommendations: Hours of Service / Scheduling

- Science-based hours of service
- Allow for at least 8 hours of uninterrupted sleep
- Reduce schedule irregularity and unpredictability

# NTSB Recommendations: Fatigue Management Systems

- Develop guidance based on empirical and scientific evidence for operators to establish fatigue management systems
- Develop and use a methodology that will continually assess the effectiveness of fatigue management systems

# Examples



# NTSB Recommendations: Education/Strategies

- Develop a fatigue education and countermeasures training program
- Educate operators and schedulers
- Include information on use of strategies: naps, caffeine, etc.
- Review and update materials

# NTSB Recommendations: Education/Strategies

- Include information on use of strategies: naps, caffeine, etc.
- No recommendations on specific personal strategies

# Example: NASA Planned Rest Study



# Success requires . . .

A culture change that supports  
different attitudes and behaviors

# Changing Safety Culture

Safety goal . . .

→ 0





# National Transportation Safety Board