## Federal Trade Commission FY 2012 Strategic Plan Addendum to Strategic Plan for Fiscal Years 2009 – 2014

## Message from the Chairman

We are pleased to present the Federal Trade Commission's 2012 Addendum to our 2009-2014 Strategic Plan, the road map that guides the FTC in fulfilling our mission. Since publishing our Strategic Plan, the FTC has made great strides in achieving our strategic goals and objectives through our continuous effort to improve performance and better serve consumers.

This Addendum does not alter our overarching goals or objectives; instead, it reflects the interim adjustments we have made to individual measures and targets. We are proud that in all cases these midcourse corrections reflect more aggressive performance targets. Collectively, these adjustments more accurately measure our progress in pursuit of our mission: to protect consumers and maintain competition in a fair and open marketplace.

## Federal Trade Commission FY 2012 Strategic Plan Addendum

**Strategic Goal 1: Protect Consumers.** *Prevent fraud, deception, and unfair business practices in the marketplace.* 

The FTC is proposing the following changes in Goal 1 based on projected future performance levels. Although performance measures (PM) are not specifically labeled in the 2009-2014 Strategic Plan, each performance measure has been labeled in the same way it is presented in the agency's Performance and Accountability Reports and budget documents.

FY 2009-2014 Strategic Plan	FY 2011-2014 Change
Performance Measure	
Complaints and inquiries collected and	Delete "and inquiries" from the measure. This
entered into the Consumer Sentinel	change allows FTC to more accurately gauge
Network database. (PM 1.1.1)	success in specifically identifying fraud,
	deception, and unfair practices that cause the
	greatest consumer injury.*
	Annual target increase from:
	2.7 to 3.0 million complaints collected (FY12)
	2.8 to 3.0 million complaints collected (FY13)
	2.9 to 3.0 million complaints collected (FY14)
The percentage of the FTC's consumer	Annual target increase from 65% to 70% of
protection law enforcement actions that target	FTC's actions that target the subject of
the subject of consumer complaints to the	consumer complaints.
FTC. (PM 1.1.2)	
The percentage of all cases filed by the	Annual target increase from 75-85% to 80-90%
FTC that were successfully resolved	of all cases filed by the FTC.
through litigation, a settlement, or	
issuance of a default judgment. (PM 1.2.1)	
Organizations requesting consumer	Annual target increase from:
education publications. (PM 1.3.3)	11,600 to 12,000 organizations (FY12)
	11,900 to 12,300 organizations (FY13)
	12,200 to 12,600 organizations (FY14)
Workshops and conferences convened or	Annual target increase from 6 workshops and
cosponsored that address consumer	conferences to 8 workshops and conferences.*
protection problems. (PM 1.4.1)	
The percentage of respondents finding the	Annual target increase from 50% of
FTC's advocacy comments and amicus	respondents to 75% of respondents.
briefs "useful." (PM 1.4.3)	
Policy advice provided to foreign	Annual target increase from 40 policy inputs to
consumer protection and privacy agencies,	60 policy inputs.
directly and through international	
organizations, through substantive	
consultations, written submissions, or	
comments. (PM 1.5.1)	

<sup>\*</sup> These changes took effect for FY2011 reporting.

**Strategic Goal 2: Maintain Competition.** *Prevent anticompetitive mergers and other anticompetitive business practices in the marketplace.* 

In Goal 2 the FTC is proposing the following target increases, which are intended to represent a challenge, based on projected future performance levels. In cases where the target is a part of the measure text, the relevant language has been italicized. Although performance measures are not specifically labeled in the 2009-2014 Strategic Plan, each performance measure has been labeled in the same way it is presented in the agency's Performance and Accountability Reports and budget documents.

FY 2009-2014 Strategic Plan	FY 2012-2014 Change
Performance Measure	
Consumer savings of at least six times the	Annual target increase from "six times" to
amount of FTC resources allocated to the	"thirteen times" the amount of resources
merger program. (PM 2.1.4)	allocated to the merger program.
Consumer savings of at least \$80 million	Annual target increase from \$80 million in
through nonmerger actions taken to	consumer savings to \$450 million in
maintain competition. (PM 2.1.5)	consumer savings.
Actions against anticompetitive conduct in	Annual target increase from \$8 billion in
markets with a total of at least \$8 billion in	annual sales to \$12 billion in annual sales.
annual sales. (PM 2.1.6)	
Consumer savings of at least <i>four times</i> the	Annual target increase from "four times" to
amount of FTC resources allocated to the	"twenty times" the amount of resources
nonmerger program. (PM 2.1.7)	allocated to the nonmerger program.
Competition resources accessed via the	Annual target increase from 10 million hits
FTC's website. (PM 2.2.1)	to 24 million hits.
Advocacy comments and amicus briefs on	Annual target increase from 6 comments
competition issues filed with entities	and briefs to 10 comments and briefs.
including federal and state legislatures,	
agencies or courts. (PM 2.3.3)	
The percentage of respondents finding the	Annual target increase from 50% of
FTC's advocacy comments and amicus	respondents to 75% of respondents.
briefs "useful." (PM 2.3.4)	
Policy advice provided to foreign	Annual target increase from 40 policy
competition agencies, directly and through	inputs to 60 policy inputs.
international organizations, through	
substantive consultations, written	
submissions, or comments. (PM 2.4.1)	

**Strategic Goal 3: Advance Performance.** Advance the FTC's performance through organizational, individual, and management excellence.

There are no proposed target or measure adjustments in Goal 3.