Frontline Manager Course-Phase 3: Managing for High Performance (FMC-3)

COURSE NUMBER FAA01292

For information about this course, contact: FAA Program Manager (386) 446-7251

DESCRIPTION AND LEARNING STRATEGY

Frontline Manager Course-Phase 3 provides development for the experienced frontline manager. The goal of the course is for each participant to assess and analyze current performance against the characteristics of high performance organizations and develop strategies for improvement. Learning activities include using multi-rater feedback on competencies from the FAA Managerial Success Profile to enhance personal performance, practicing business skills, case studies, and application exercises.

OBJECTIVES

- Translate objectives into meaningful performance measures.
- · Coach teams toward goal achievement
- Build and maintain external stakeholder trust and confidence.
- Foster networks, alliances, and other business relationships.
- Develop common ground among a wide range of stakeholders (e.g., other operational units, labor, industry, public, international, or other government entities).
- Track costs of doing business and implement strategies to control them.
- Seek and use stakeholder feedback and suggestions to enhance organization's effectiveness.
- Accurately identify and effectively resolve problems and barriers that impede success.
- Communicate organizational direction and priorities clearly.

KEY COMPETENCIES

- Accountability and Measurement
- Building Teamwork and Cooperation
- Building Alliances
- Business Acumen
- Stakeholder Focus
- · Problem Solving
- Vision

This course may be customized for your organization in a *fee-for-service delivery*. Call **(386) 446-7154** to discuss options.

PREREQUISITE: These courses also meet this requirement: Leadership Development Program, Phase 1; or Leadership Development and Labor Relations

CLASS SIZE

20 participants

LENGTH 4 days (Monday, 8:00 a.m. -Thursday, 5:00 p.m.) 32 hours (Effective Jan. 2010)

LOCATION

FAA Center for Management and Executive Leadership Palm Coast, Florida

UPCOMING DELIVERIES

(see <u>FY12 Schedule</u> and <u>FY13 Schedule</u>)

WHO SHOULD ATTEND

Frontline managers with 12-18 months of experience

Required for all first time frontline managers hired after 1/1/05. Take course between 12 and 18 months on the job

Non-managers are **not eligible** to attend unless assigned to a temporary management position.

ENROLLMENT

To enroll, contact your line organization's training coordinator.

PREREQUISITE

Frontline Manager Course-Phase 2: *Managing for Results*

PRECOURSE

Approximately four weeks prior to class start, you will receive an email detailing several assignments, including the Multi-Rater Feedback Assessment, that must be completed prior to your arrival at CMEL.

RELATED COURSES

Managerial Coaching and Mentoring (FAA01299)

Strategy Formulation and Implementation (FAA01200015)