



Brent L. Henry
Vice President and General Counsel

April 11, 2003

An integrated
health care system
founded by
Brigham and
Women's Hospital
and
Massachusetts
General Hospital

Donald S. Clark
Secretary
Federal Trade Commission
600 Pennsylvania Ave.
N.W. Washington, D.C. 20580

Dear Mr. Clark:

For the record, Partners would like to register its disappointment in the testimony of some of the parties given at the February 28th hearing. Several assertions were made with the implication that Partners has been engaging in inappropriate, if not illegal, market behavior. We reject such accusations. Our healthcare system has grown under the watchful eye of the appropriate state and federal regulatory authorities. Whatever market position Partners has acquired has been the result of the relentless pursuit of our mission to provide the highest quality health care to the communities we serve regardless of anyone's ability to pay.

Sincerely,

Brent L. Henry
Vice President and General Counsel