

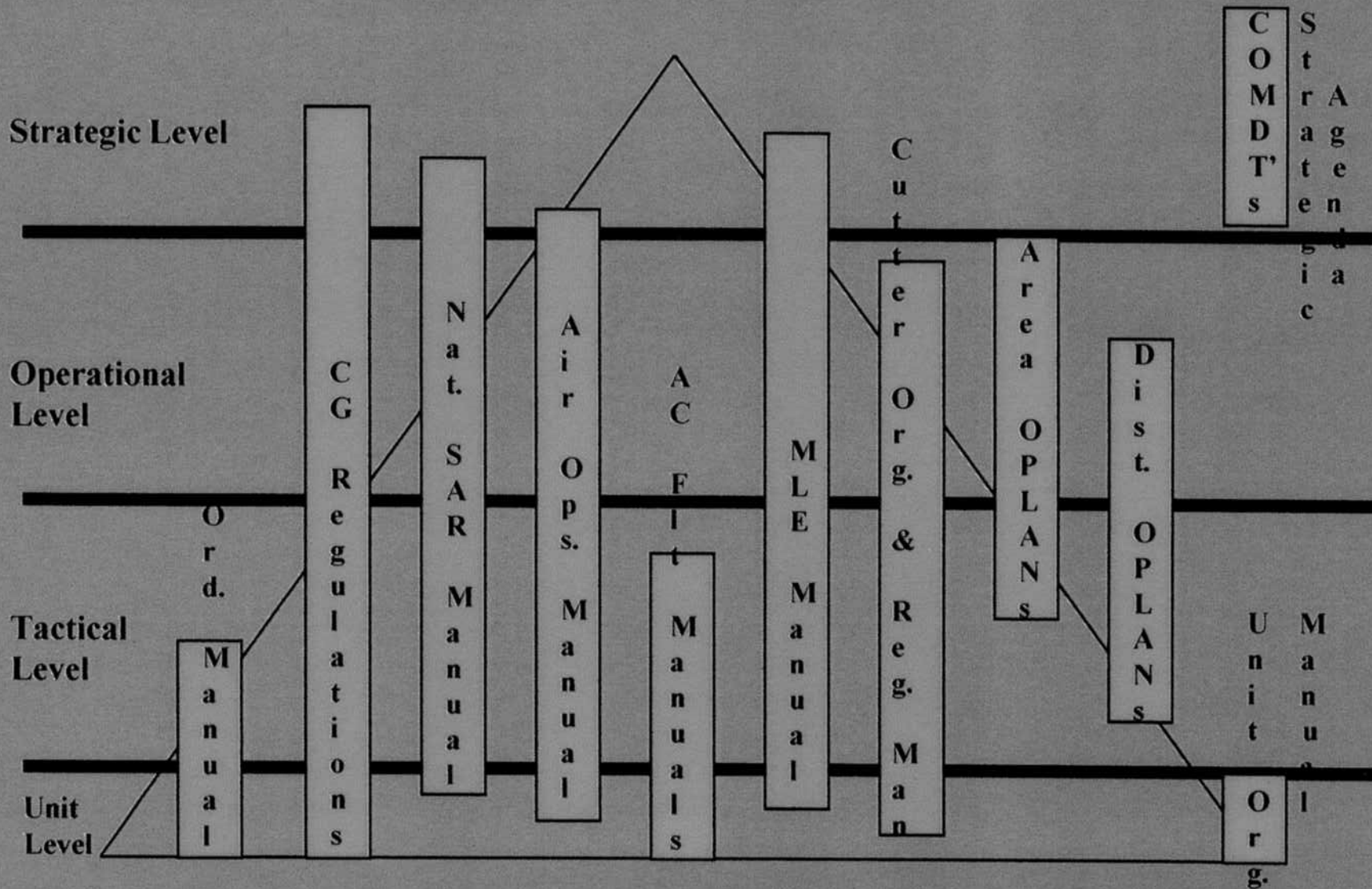


Coast Guard Doctrine

Analysis & Propoasl

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Develop a CG Doctrine MODEL: Current State (CG)



Commandant's Doctrine Focus Group: Products To Deliver



- ◇ Define KEY TERMS
- ◇ Develop A CG Doctrine MODEL
- ◇ Determine The LEVEL CG Should Develop To
- ◇ Recommend An IMPLEMENTATION Plan
- ◇ Determine The VALUE Of A CG Doctrine System
- ◇ Determine The COST Of Implementing

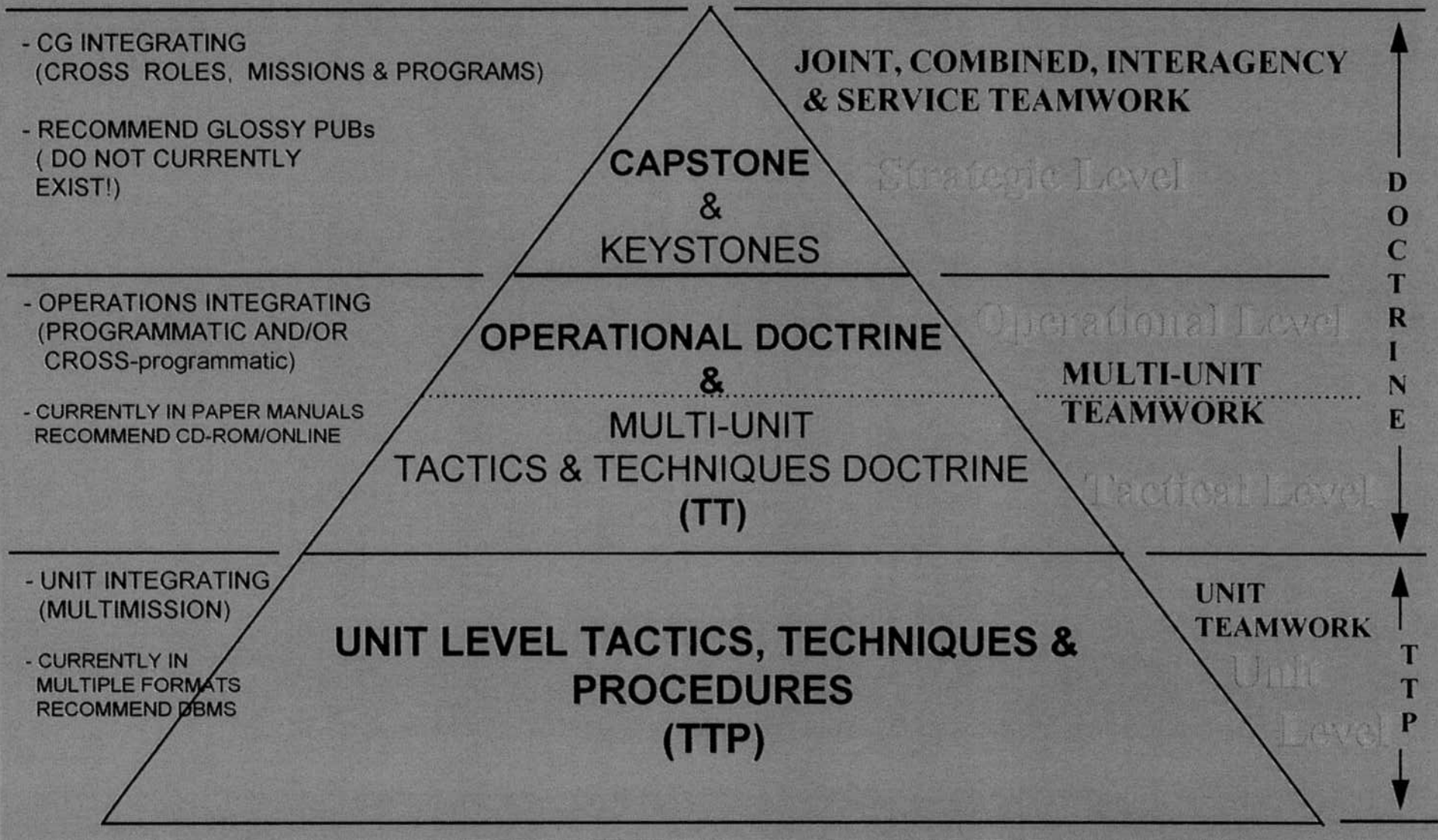


KEY TERMS:

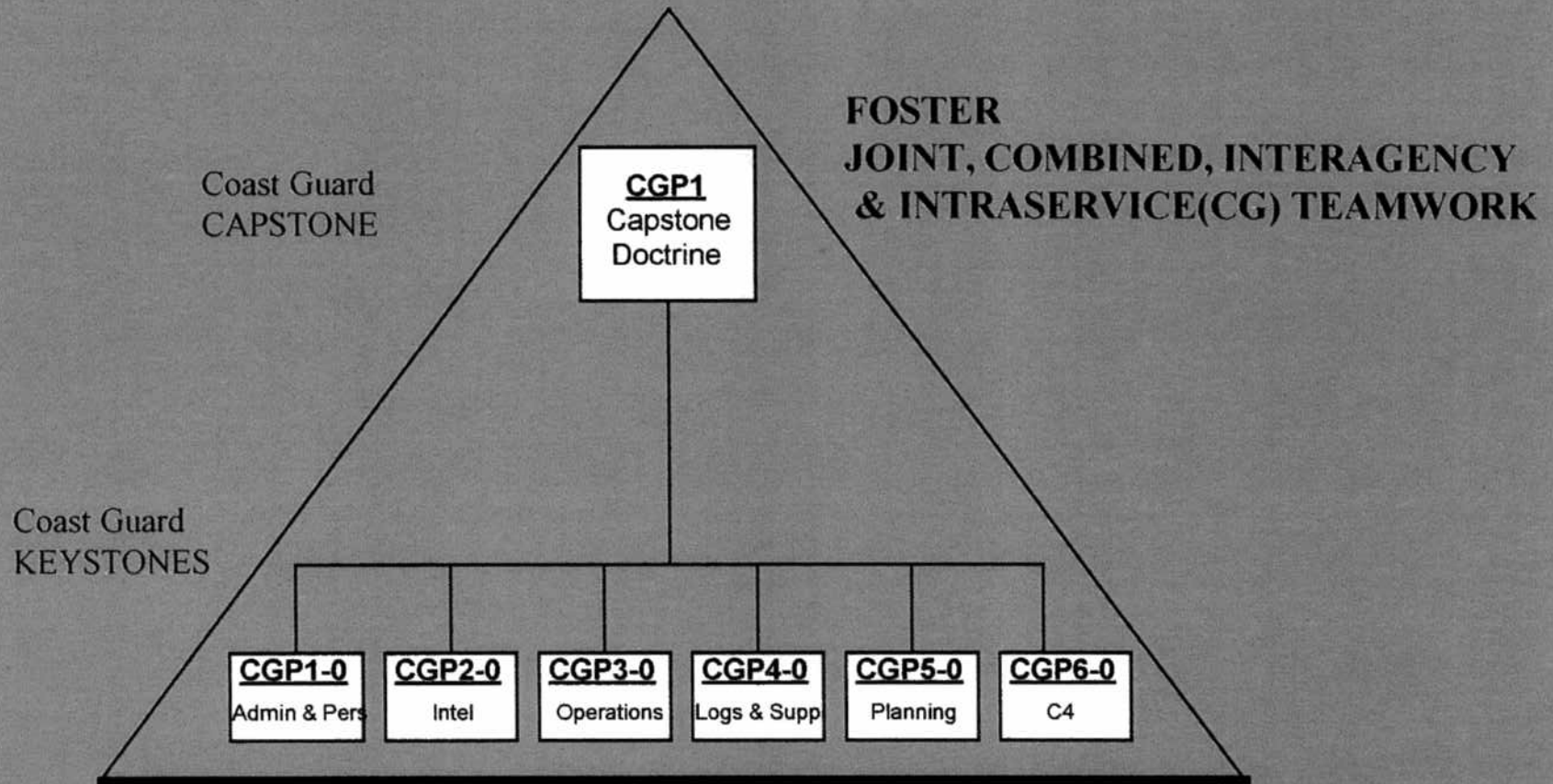
- ◇ **Doctrine ***
- ◇ **CG Capstone**
- ◇ **Operational Doctrine**
- ◇ **Technique**
- ◇ **Policy**
- ◇ **Principles**
- ◇ **Strategy ***
- ◇ **UJTL**
- ◇ **CG Doctrine**
- ◇ **CG Keystone**
- ◇ **Tactic**
- ◇ **Procedure**
- ◇ **CG Policy**
- ◇ **Values**
- ◇ **Operational**
- ◇ **Strategic**
- ◇ **METL**

* Use JP1-02 Def.

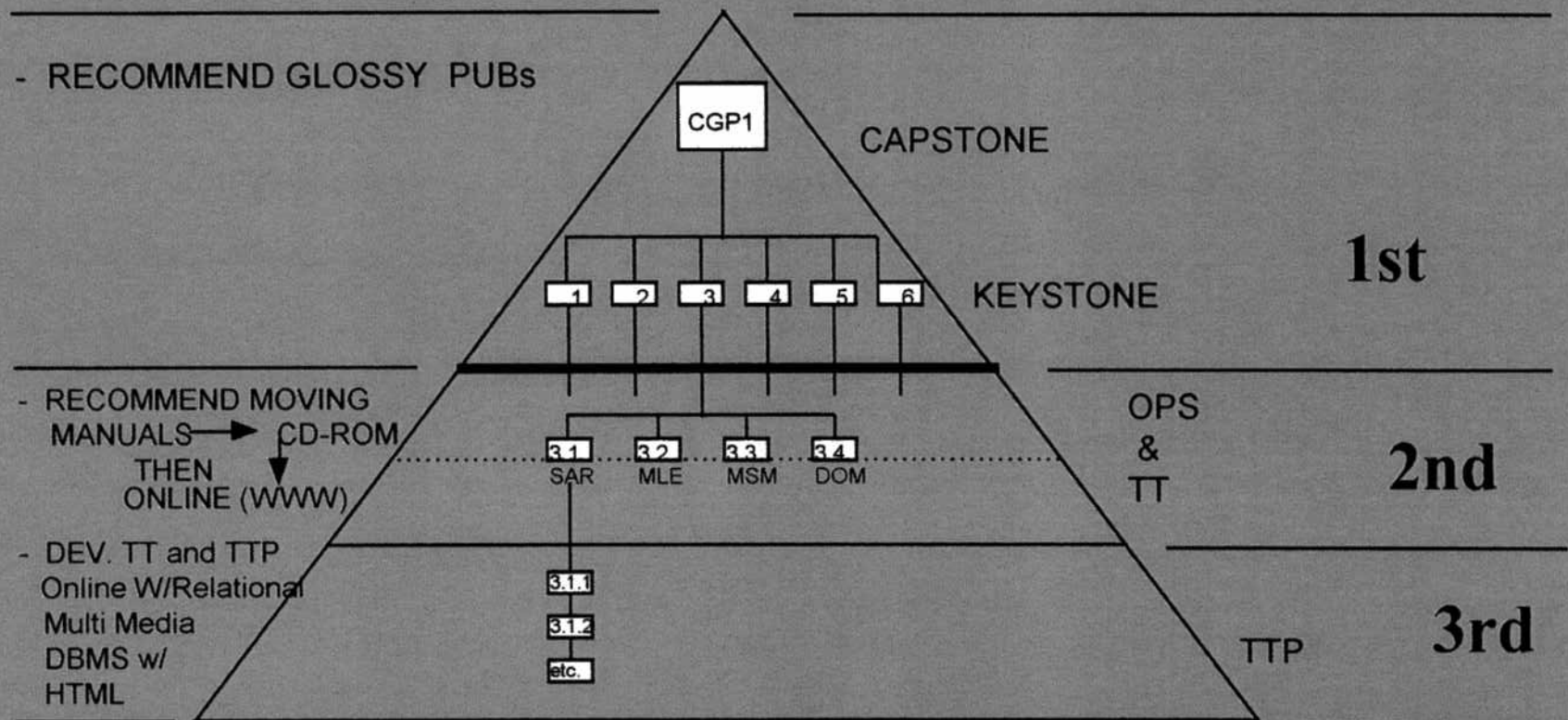
Develop a CG Doctrine MODEL: Desired State



LEVEL CG Should Develop To: 1st - Strategic Level In Glossy Pubs



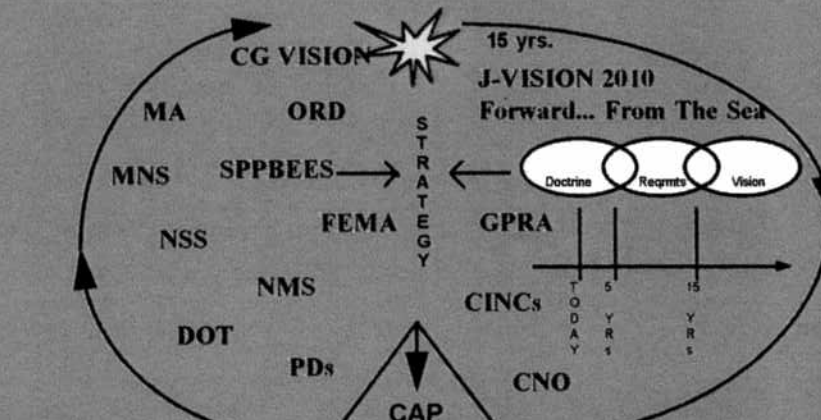
LEVEL CG Should To Develop To: 2nd & 3rd levels CD-ROM Online:



IMPLEMENTATION Plan: Ensure Doctrine Is Dynamic - Top Down & Bottom Up

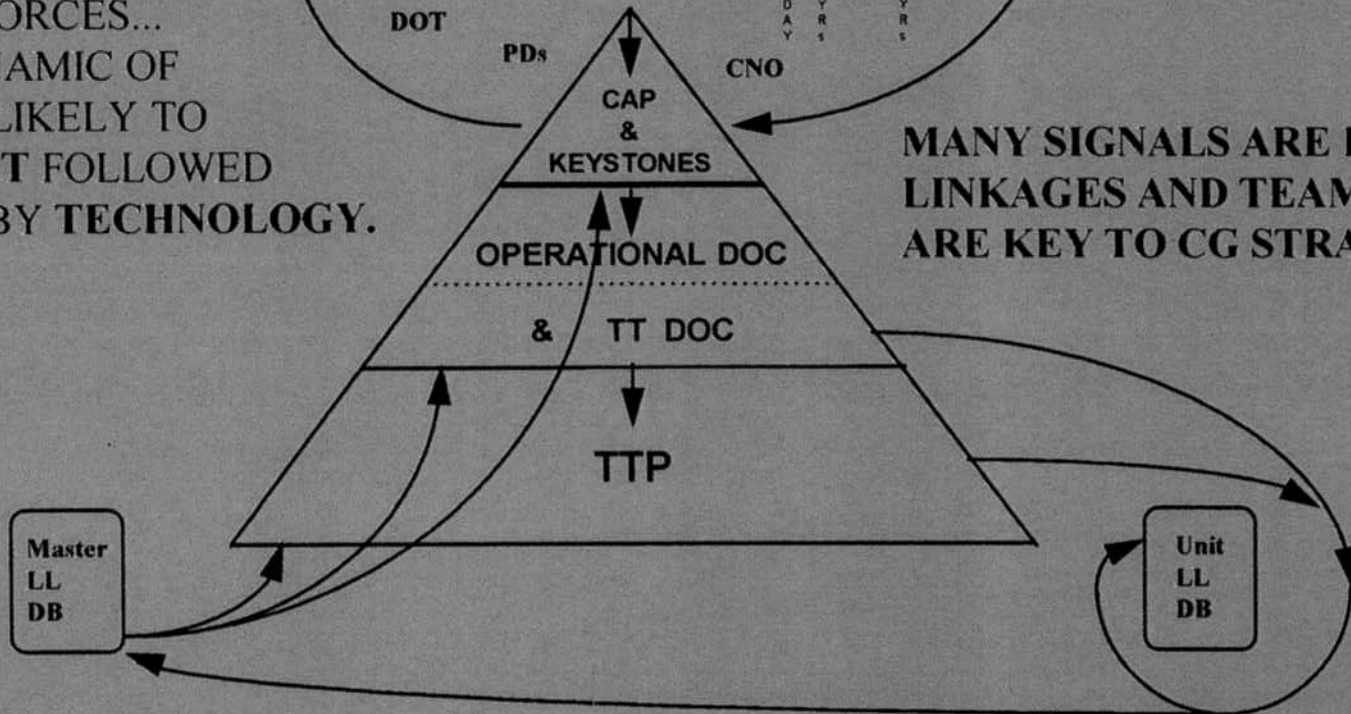


CAP/KEYSTONES
ARE A FUNCTION OF
VISION, VALUES
AND OTHER
DRIVING FORCES...
MOST DYNAMIC OF
WHICH IS LIKELY TO
BE **BUDGET** FOLLOWED
CLOSELY BY **TECHNOLOGY**.



**Top Down
Driving Forces**

**MANY SIGNALS ARE IN THE AIR.
LINKAGES AND TEAMWORK
ARE KEY TO CG STRATEGY.**



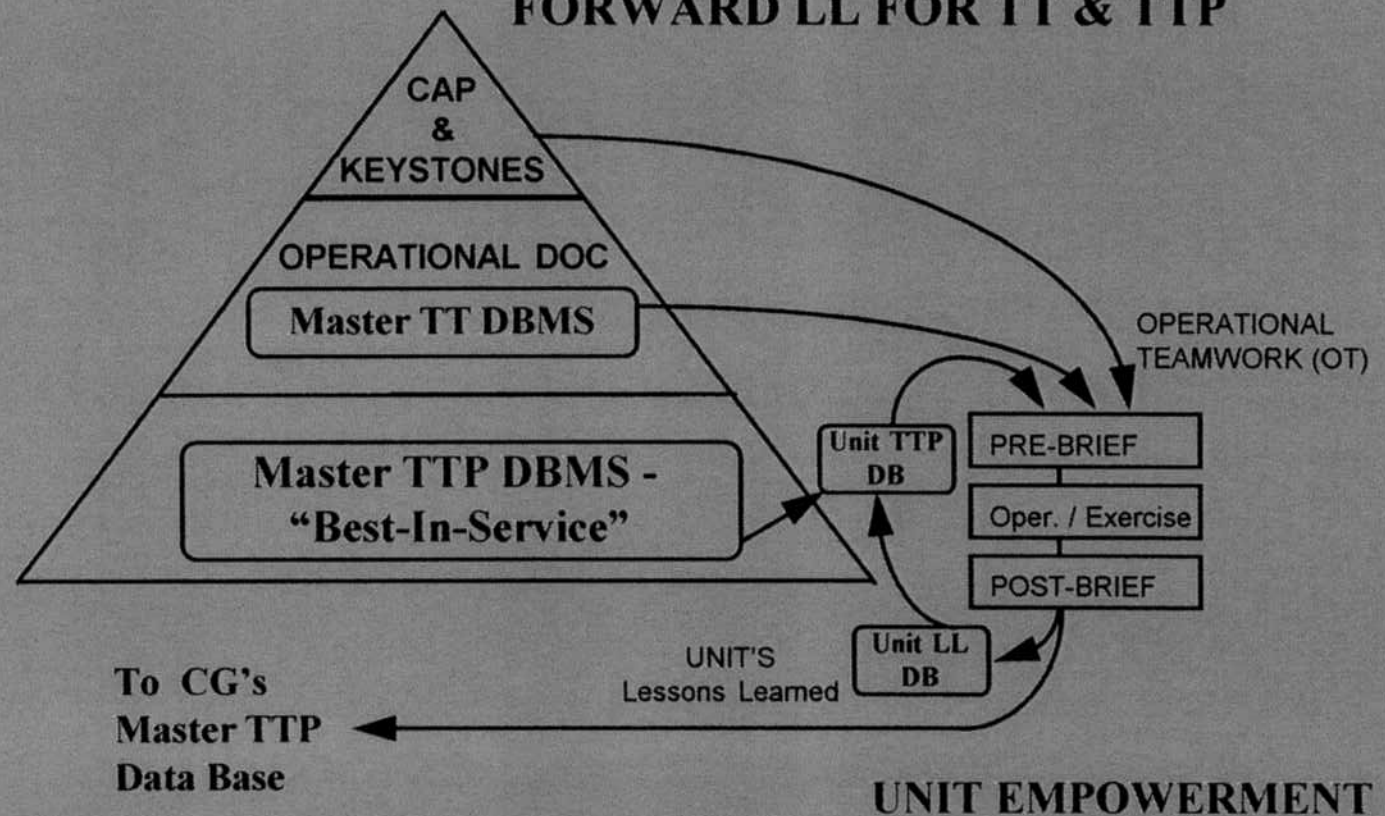
EMPOWER THE SCHOOLHOUSE

EMPOWER UNITS

IMPLEMENTATION Plan: Empower Units



RECOMMEND UNITS HAVE THE ABILITY TO HOLD BOTH TT & TTP; TO UPDATE THE LOCALLY HELD TTP DURING POST-BRIEFS; TO AUTO-FORWARD LL FOR TT & TTP



IMPLEMENTATION Plan

TT & TTP Online - (HTML/DBMS)



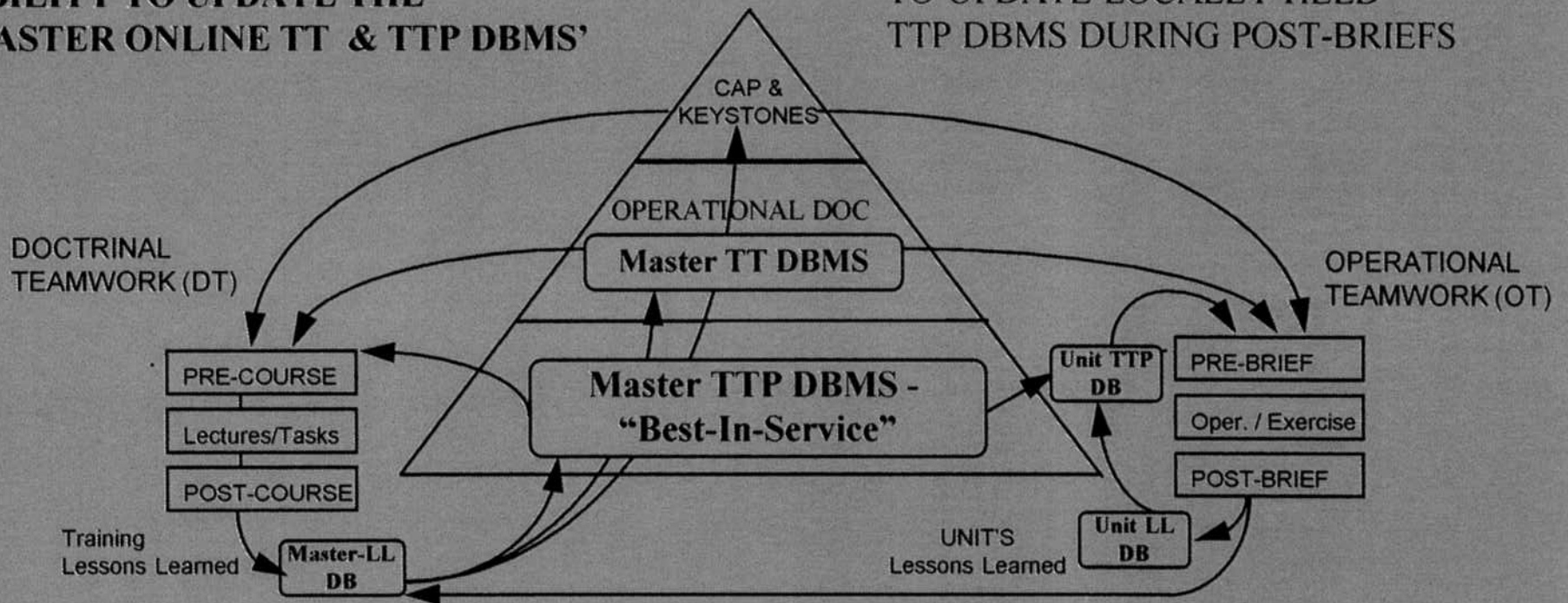
WhatToDo	Code=MIO	Desc = Maritime Interception Op.
WhenToDo	WhereToDo	WhoWillDo
WhyToDo - WILL	Standard	Level = TTP
HowToDo - SKILL	Conditions	Approved - 1/14/96
FOLLOW THIS MIO CHECKLIST		
Decide To Intercept	- Bridge	- OOD
So nothing is overlooked		
MIO Checklist (MIOCL)		
CALL BOARDING OFFICER TO BRIDGE		
Boarding Possible	- Bridge	- OOD
Engage him in data collection and boarding decision (Big Picture) process		
Calling Personnel To Bridge (CPTb)		
CALL THE VESSEL INTERCEPTED		
On Station At Quarter	- Bridge	- BO
Get final data needed to make boarding decision		
Ask Pre-Boarding Questions - "The Questions" (BQS)		

IMPLEMENTATION Plan: Empower Training COE



**RECOMMEND TRAINING CENTERS
OF EXCELLENCE (COEs) HAVE
ABILITY TO UPDATE THE
MASTER ONLINE TT & TTP DBMS'**

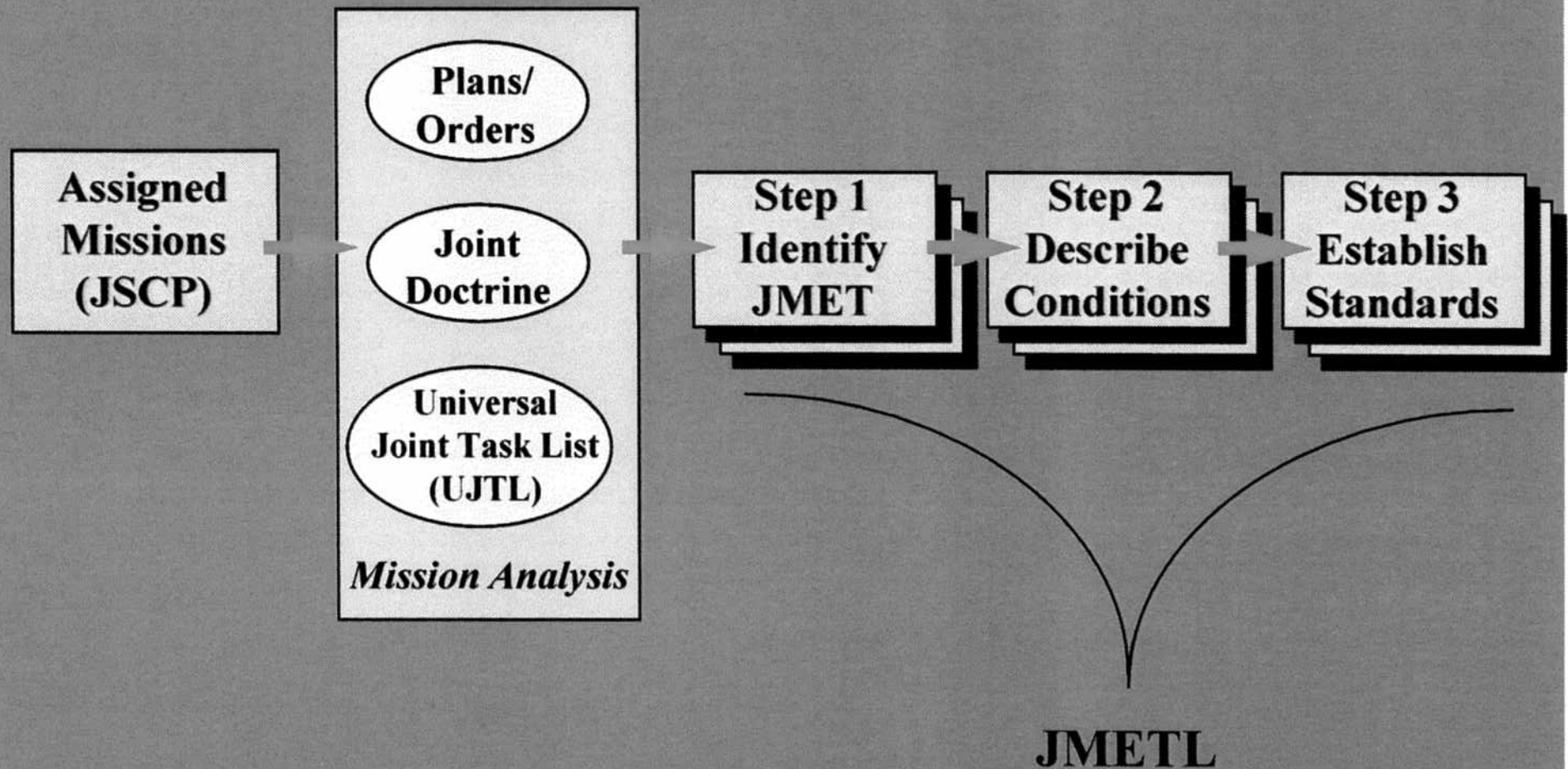
**RECOMMEND UNITS HAVE ABILITY
TO UPDATE LOCALLY HELD
TTP DBMS DURING POST-BRIEFS**



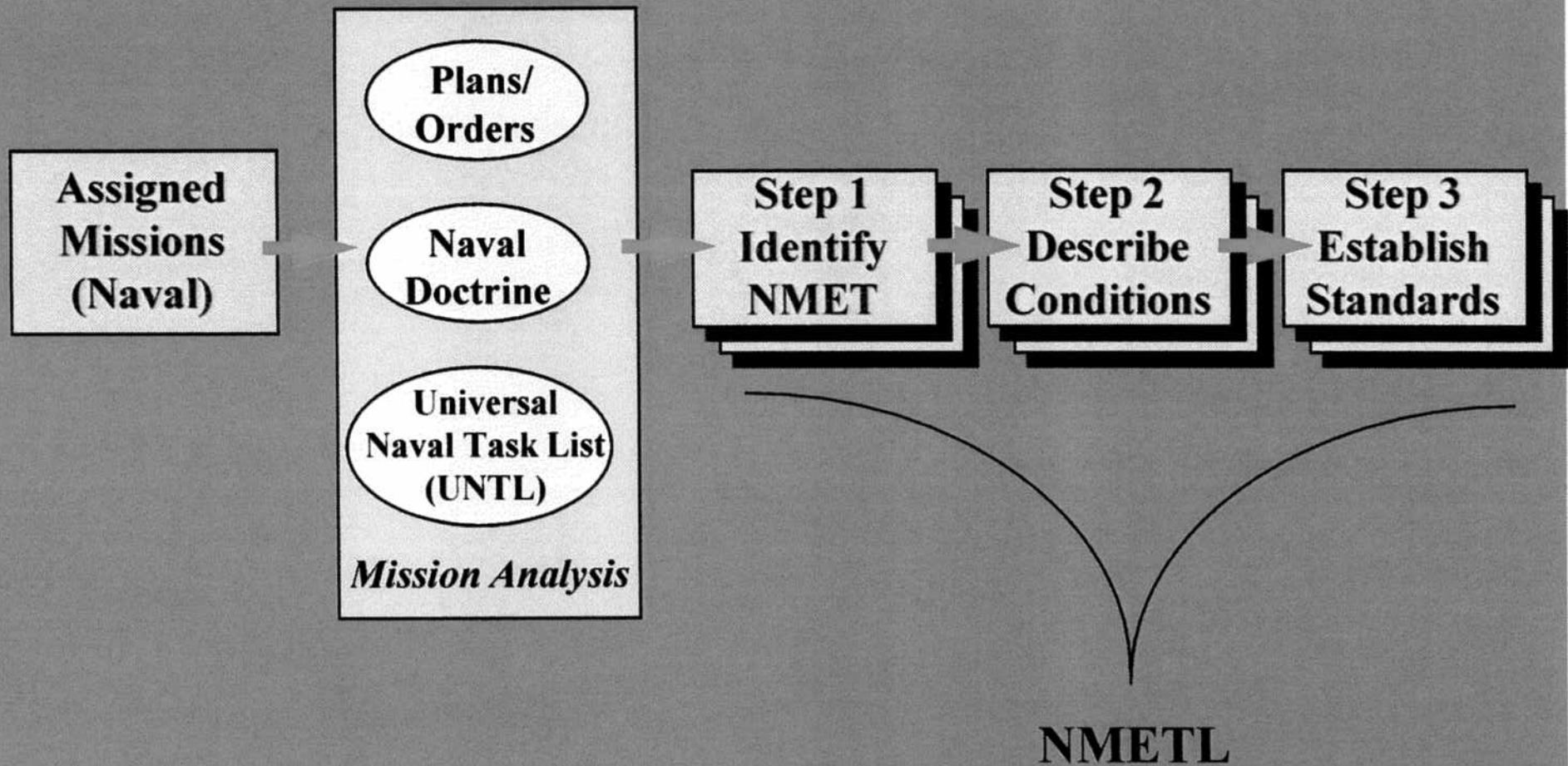
**TRAINING COE
EMPOWERMENT**

UNIT EMPOWERMENT

IMPLEMENTATION Plan: Incorporate METLs



IMPLEMENTATION Plan: Incorporate METLs

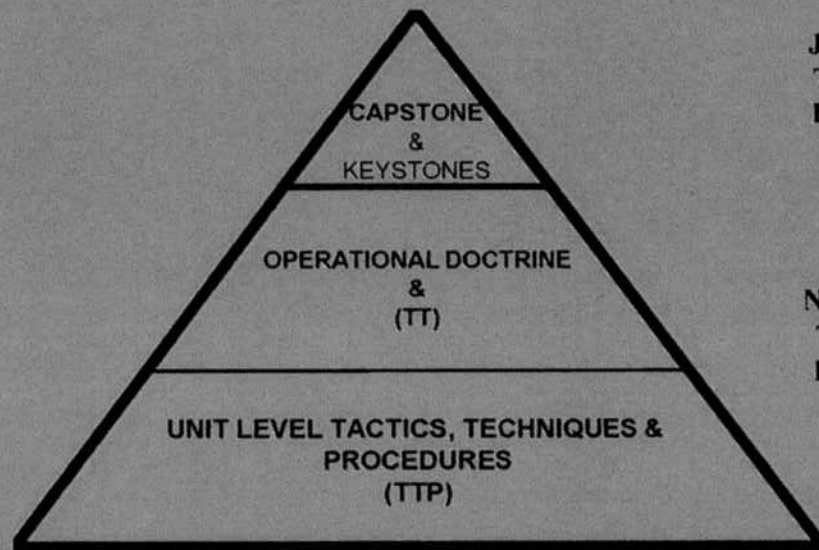


IMPLEMENTATION Plan

Link Doctrine to UJTL & METLs



4 SIDED PYRAMID:

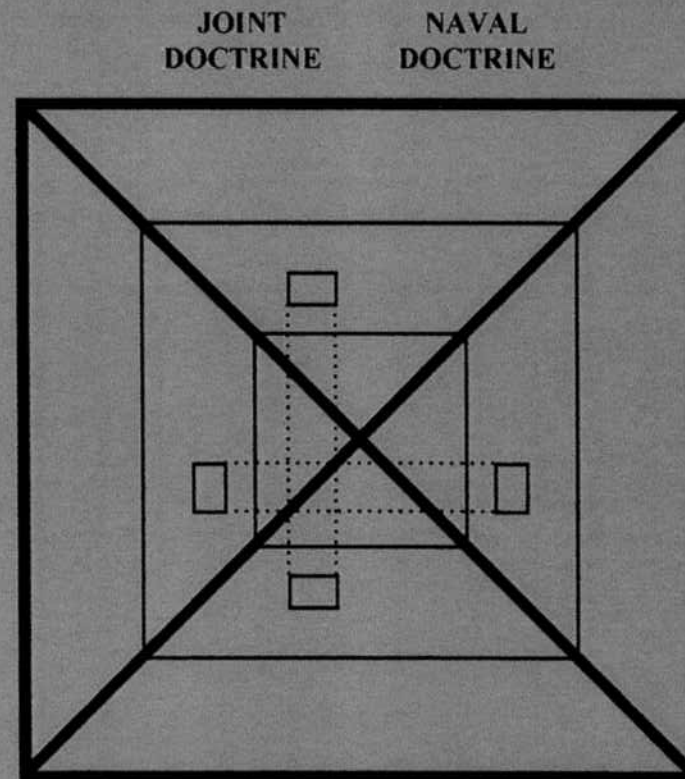


CG
DOCTRINE

SIDE VIEW

JOINT
TASK
LISTS

NAVAL
TASK
LISTS



JOINT
DOCTRINE

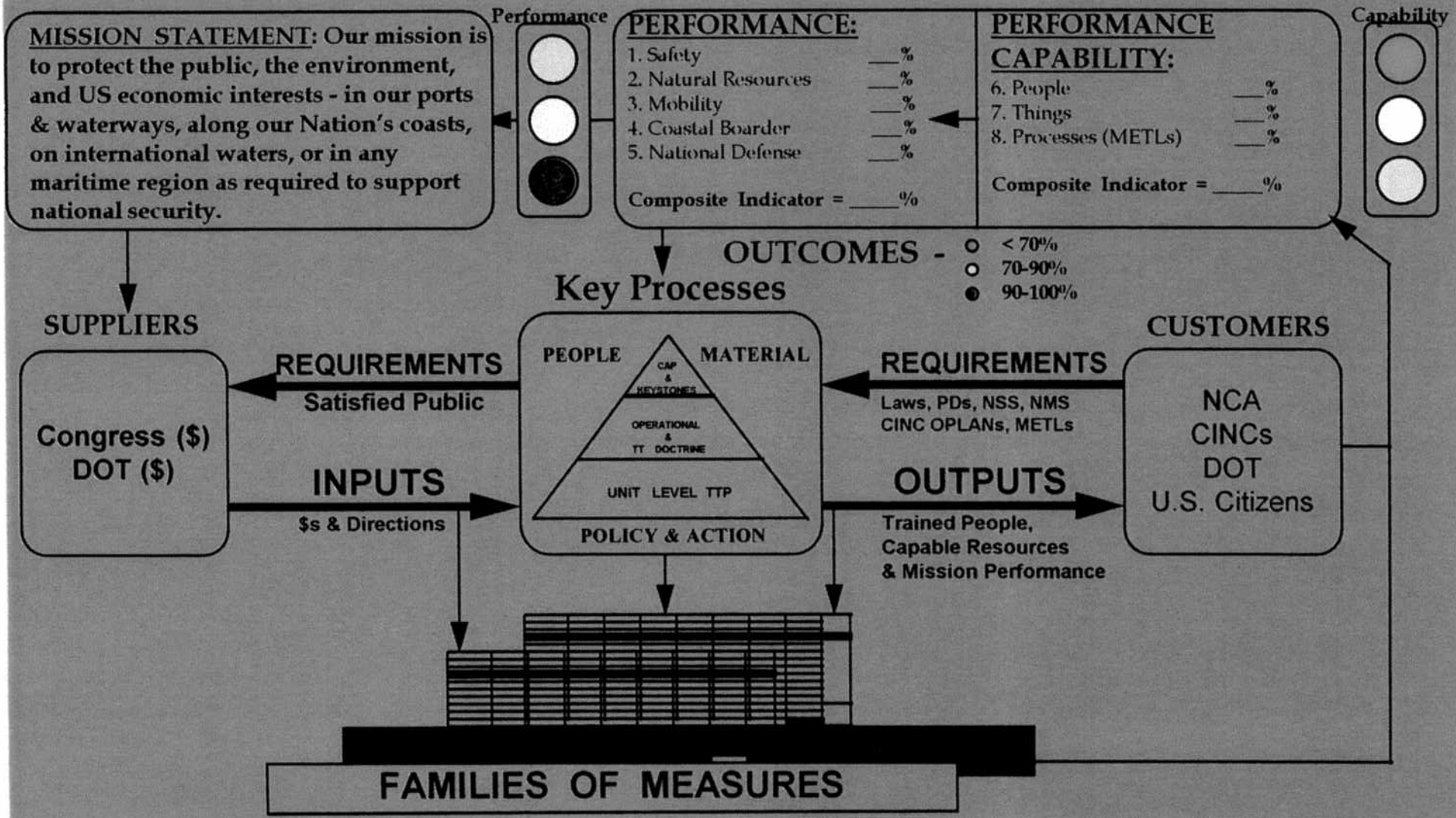
NAVAL
DOCTRINE

CG
TASK
LISTS

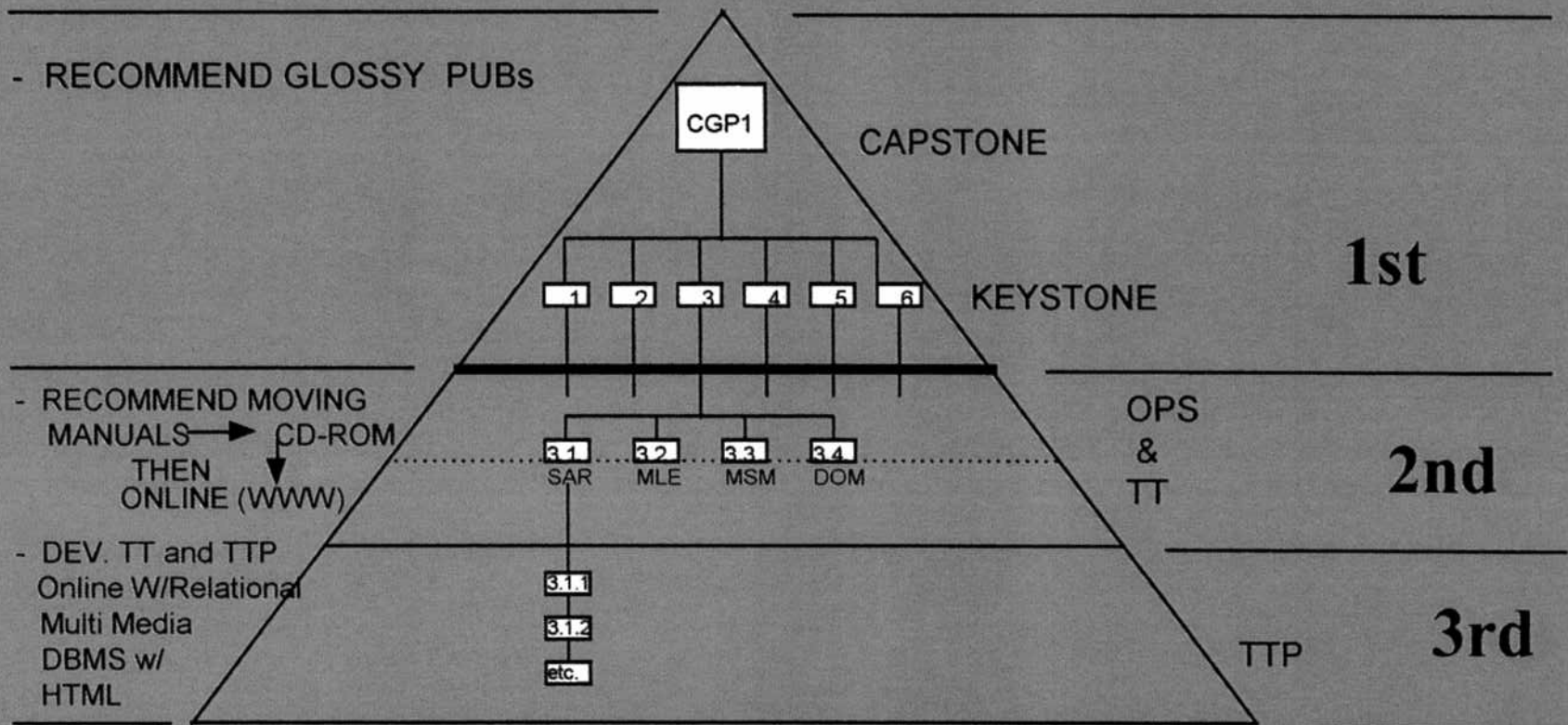
CG
DOCTRINE

TOP VIEW

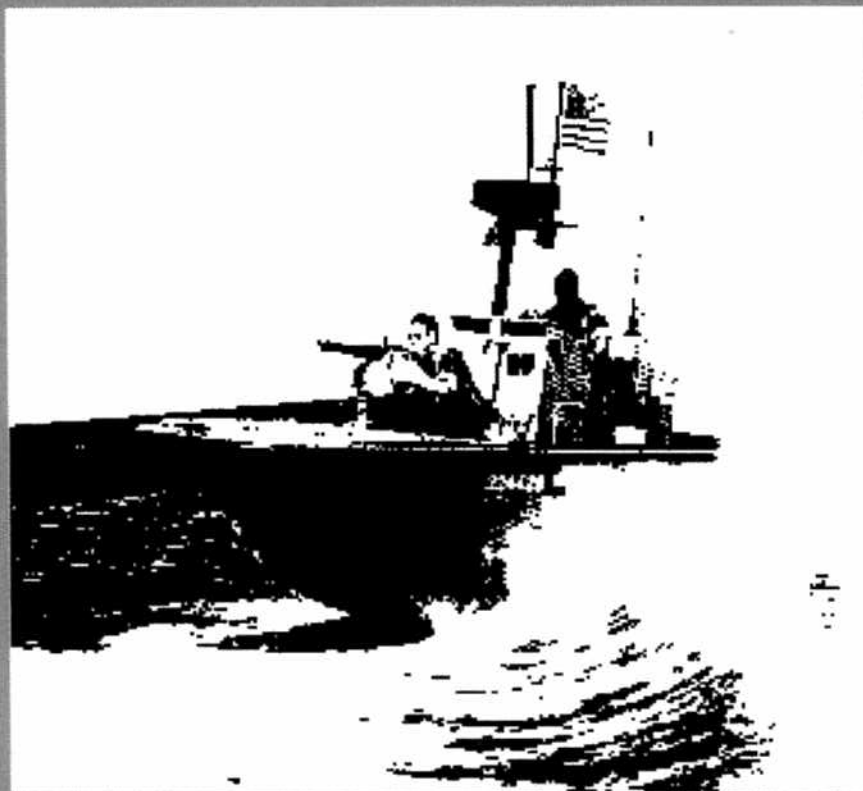
IMPLEMENTATION Plan: Link Doc/METLs Pyramid To GPRA



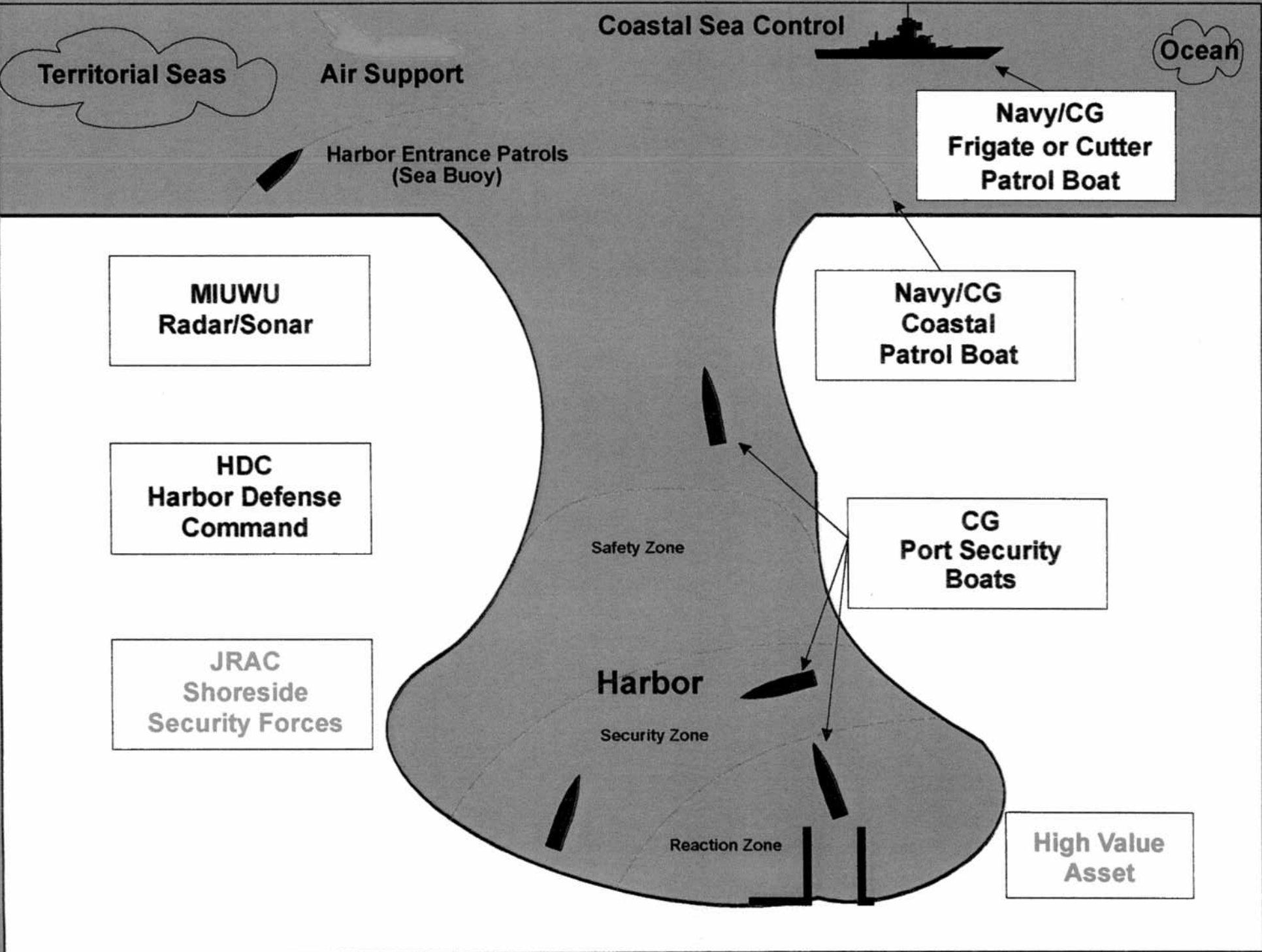
Implementation Plan: 6 Phases



KEY VALUE of Doctrine System: CG Member Of The U.S. Armed Forces



CG Port Security Unit (PSU) Boat



Other VALUEs of a Doctrine System:



- ◇ **Build Interorganizational, Multi-Unit & Unit Teamwork**
- ◇ **Build Vertical & Horizontal Unity of Purpose & Effort (Synergy)**
- ◇ **Provide A Marketing Tool**
- ◇ **Enhance Interoperability**
- ◇ **Capture Experience (Lessons Learned - Continuous Improvement)**
- ◇ **Balance Standardization With Flexibility**



COST Of Developing CG Doctrine

- **6 Full Time Billets**
- **\$282K Non-Recurring**
- **\$664K Recurring**