

PERFORMANCE WORK STATEMENT (PWS)
FOR
GLOBAL ENGINEERING, INTEGRATION, AND TECHNICAL ASSISTANCE
BRIDGE (GEITA BRIDGE)
TO
SUPPORT
HEADQUARTERS REDACTED (REDACTED)
TASK ORDER: FA8903-10-R-9998-R152

19 APR 2011

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1.0 INTRODUCTION.

The contractor shall provide a full range of Advisory and Assistance Services (A&AS) in support of the Redacted (REDACTED) mission. These services shall include three A&AS categories; 1) management and professional; 2) studies, analyses, and evaluation; and 3) engineering and technical.

The REDACTED goal is to provide excellent customer service to its worldwide customers, i.e. [REDACTED] and other REDACTED customers. The GEITA Bridge contract is an extension of the REDACTED Government staff, but shall not perform inherently governmental functions as defined in Office of Federal Procurement Policy (OFPP) Policy Letter 92-1, "Inherently Governmental Functions" and FAR Subpart 7.5, "Inherently Governmental Functions." The Government expects the REDACTED A&AS contractor to provide excellent support by providing the right expertise at the right place at the right time

The contractor shall be capable of providing sound and practical advice and assistance while at the same time offer creative and innovative solutions to meet the challenges faced by REDACTED during this period of transition in force structure, limited resources, and changing requirements.

2.0 DESCRIPTION OF SERVICES.

2.1 SUMMARY OF REQUIRED SERVICES. The A&AS services shall support all programs with disciplines consistent with REDACTED's HQ roles and responsibilities, to include but not be limited to:

- Base Realignment and Closure (BRAC) activities
- Redacted (REDACTED)
- REDACTED San Antonio Contract Support - RPAO20117991G
- REDACTED Sharepoint and Enterprise Project Support - RPAI20117106
- REDACTED Legacy BRAC Environmental Public Affairs Support – RPAI20117991
- Agency Overarching Public Affairs Support –RPAI20117991P
- Program Development Support – RPAF20117209

It is expected that the government will need the equivalent of approximately thirty four (34) Contracted Man Year Equivalent (CMEs) to support with a combination of on-site and reach back resources to perform the tasks detailed in this PWS. Support will be provided at an appropriate level of expertise from a mixture of senior, mid and junior level. Tasks will include the following A&AS services:

The contractor shall provide a full range of contractor services supporting REDACTED's mission through its BRAC Property Management (BPM), Chief Financial Officer (CFO), Office and Chief Information Office (CIO) staffs and the Central and Eastern Regional

Execution Centers. These services will support any and all programs, domains, and disciplines consistent with REDACTED's role and responsibilities. The A&AS services shall also be provided on-site at REDACTED Headquarters and Operating Locations as required in this PWS. The contractor shall perform support tasks that require knowledge of federal, state, and/or local regulations and statutes, Redacted and DOD policies and regulations and other documentation. In addition, the contractor shall support REDACTED's expanded mission and support internal operations to ensure quality assurance of its products and services. The contractor shall support the REDACTED mission by providing specialized expertise and recommendations in specific subject areas. Work will be as specified in this Task Order (TO) under the general tasks per office below and performance of the tasks shall be in accordance with the Services Delivery Summary (SDS) requirements.

2.1.1 CIO Support

2.1.1.1 Public Affairs and Strategic Communication Support

The contractor shall assist CIO with Public Affairs Support for legacy Base Realignment and Closure (BRAC) activities and provide program management support for Information Systems (IS) planning and programming, including Sharepoint and Enterprise project support. On-site technical support shall be included for the [REDACTED]

[REDACTED] and 4 trips to BRAC bases) to meetings and activities as directed by REDACTED, Review guidance documents, and Update Management Information System. Support shall include but not be limited to: Policy Review and Guidance Support, Staff Assistance Visit Support, and Statutory Reporting and Annual Report to Congress.

The contractor shall provide daily on-site public affairs and reach back support to REDACTED, San Antonio, Texas. A&AS services shall be for all BRAC bases under REDACTED responsibility; and for support of other projects assigned in support of other REDACTED responsibilities.

The contractor shall ensure the Public Affairs department is staffed Monday through Friday from 8:00 a.m. until 5:00 p.m., except Saturdays, Sundays and legal federal holidays. The contractor shall ensure the Public Information Line is checked for messages at least each morning and any such messages are properly noted and responded to. The contractor shall check for mail each day and ensure proper routing of incoming correspondence.

It is expected that the government will need approximately seven and one half (7.5) CMEs (on-site and reach back) to assist CIO with Public Affairs Support

2.1.2 CFO Support

The contractor shall support the CFO in its mission under the environmental liabilities program, cooperative agreements, audits, and tracking of financial obligations/liquidations. In addition support shall be provided for Environmental

Liabilities Support, Statutory Reporting and Annual Report to Congress, Cooperative Agreements / Audits / Operating Agreement Support, and BRAC O&M (FM Support, ODL Support, DTS, Funds Tracking & Document reviews). It is expected the government will need approximately two and one half (2.50) CMEs of on-site and reach back support consisting of primarily mid-level expertise. Details are provided in paragraphs below.

2.1.3 BPM Support

The contractor shall provide support to the BPM Division including:

- 1) BRAC Program Execution Branch Program Management Support - The contractor shall provide program management support for BRAC bases and pre-Transfer bases and coordination of actions with the Environmental Protection Agency (EPA) Regions.
- 2) Technical BPMX BEC Support - The contractor shall provide technical support to REDACTED BRAC Environmental Coordinators (BECs)/Program Managers for former Williams, Chanute, and Kelly AFBs. Additional technical support will be provided for other bases and agency wide.
- 3) BPMP Support -The contractor shall provide management support BPM to provide temporary assistance serving as BRAC Business Manager (Environmental), BRAC Business Manager (Operations), BRAC Reports Manager, BRAC Information Manager and BRAC Integration Manager.
- 4) BRAC Program Management Real Estate Support (RET),
- 5) Property Transfer Support
- 6) Program Management: Specialized Technical support for Natural, Historical Resources, Radiological, Asbestos risk assessment and litigation
- 7) BEC Program Management Support
- 8) BEC Technical Support
- 9) Document Review
- 10) General audit support, counsel, inquiry research, and other assistance to REDACTED as required in their mission in property transfer, program management, and MMRP program.

The contractor shall provide assistance to the BRAC Environmental Coordinators (BEC) both in program management and technical areas, such as Program development, document review, and MMRP. It is expected the government will need approximately twenty four (24) CMEs of on-site and reach back support to accomplish these tasks and consist of mixture of junior, mid and senior level expertise.

2.2 INFORMATION MANAGEMENT.

2.2.1 ADP Technologies. The contractor shall possess the expertise and capability to utilize ADP systems in support of the requirements of this PWS. The contractor shall assist CIO with Information Systems (IS) Plan Execution, Programming and Budgeting and incorporate IS plan into MS Project and timeline IS requirements planned for REDACTED. Tasks include:

Assisting in the IS Plan Operations: Environmental Data, Property Transfer, Portfolio Mgmt, Continue data mapping, ready REDACTED for A7C alignment and integration. The contractor will work with the REDACTED staff to keep abreast of program initiatives and priorities to develop reports on REDACTED's programs, create appropriate data sets and anticipate data needs as issues and activities evolve. Initiatives include; NexGen IT PMO Alignment, Complete business process mapping exercise for EUL and active duty real estate (ADRE) , identification of Key Performance Indicators (KPIs) and build foundation for Portfolio Management (PfM) use , and the integration of MS Sharepoint as the single portal for IS operations.

Assisting with IS Plan Execution Operations, Review business processes and working with A7 to articulate value proposition – link to environmental data. (CDRL A001)

2.2.2 Data Repository. The contractor shall have the ability to transfer documentation generated by the contractor in support of the REDACTED mission. (CDRL A001, A002)

2.2.3 Data Collection. The contractor shall perform data collection in support of REDACTED's programs in accordance with the goals of the PWS. The contractor shall collect data on services REDACTED provides to its customers. The contractor shall analyze and report on findings. The contractor shall assist REDACTED in complying with numerous statutory reporting requirements in the federal environmental, fiscal and military construction policy systems.

Support shall include the annual submission to OSD for the Annual Report to Congress (ARC), BRAC Cleanup Plan (BCP) Abstract Updates, analysis of site, phase and milestone data, DoD program performance metrics, and participation in ARC workgroup meetings, and the twice-annual Knowledge Based Corporate Reporting System (KBCRS) submittals to OSD, and twice-annual ESOH management reviews reporting to OSD, and monthly preparatory SAF site status reporting. (CDRL A001, A002, A003)

2.2.4 Design and Production of Visual Media Products. The contractor shall support the design and production of visual media products in support of the CIO, CFO, and BPM. The contractor shall prepare public outreach materials in support of the agency's strategic communications plan(s). Provide effective public affairs support of a synergistic public affairs program combining media relations, community relations, internal information, and web technology. (CDRL A002)

2.2.5 GeoBase, GeoReach and Other Geospatial Functions. Not Applicable to this TO.

2.3 PROJECT MANAGEMENT.

2.3.1 Pre-Award/Post Award Support.

The contractor shall assist in managing and overseeing non-GEITA Bridge contracts/TOs defining requirements, developing and integrating execution strategies, Statement of Objectives, Statements of Works (SOW), programming documents, DD 1391s, cost estimates, and other components of the acquisition package.

2.3.2 Technical Interchange. The contractor shall provide properly qualified

representatives with the technical expertise to attend Government technical meetings worldwide pursuant to the requirements of the PWS. The contractor shall provide support for meeting minutes, audiovisual equipment, facilitation, and technical presentations, etc. Provide high-level, independent expertise to CIO, BPM, and CFO assist in the transfer of technical information and experience across REDACTED programs, and operating locations.

The contractor shall assist in identifying emerging issues and their potential impact on Operating Location (OL) activities; provide high level technical consultation on operable unit specific environmental issues and cleanup strategies.

The contractor shall provide highly knowledgeable, essential, independent third-party scientific and engineering support to assist the BECs in restoration decision-making, issue resolution, program evaluation and development, verification and validation of data and findings, improving Quality Assurance/Quality Control, and technology evaluation and protocols. Major items of work include assist in IRP and compliance issue resolution; prepare remedial action reports, site closure reports and technical memoranda, RCRA permit termination, system optimization and technical evaluating, review and update conceptual site models and risk assessment for REDACTED. (CDRL A001)

2.3.3 Deliverable Review. The contractor shall coordinate and review submitted data deliverables to CIO, CFO, BPM divisions for functional and technical accuracy/completeness, and for compliance with applicable regulations. The contractor shall assess whether technical deliverables satisfy specifications and schedules. The contractor shall use the necessary tools to provide a complete technical review. The contractor shall make written recommendations regarding acceptance or rejection of documents submitted by REDACTED's non-GEITA Bridge contractors. The contractor shall provide technical consultants for technical reviews of contractor deliverables and REDACTED products. Each review ensures that the technical content is accurate and meets AF standards of quality in order to minimize the number of revisions that may be required for regulatory acceptance. Specialized support includes engineering, chemistry, hydrogeology and human and ecological risk assessment expertise. Tasks include review of documents with recommendations, preparation of formal comments, and participation in meetings with military contractor, and regulatory personnel to resolve comments and technical issues. (CDRL A001)

2.3.4 Permit Applications. Not Applicable to this TO.

2.3.5 Litigation Support. The contractor shall assist with other federal, state and public agencies during administrative and judicial proceedings. The contractor shall review, analyze, and integrate federal, state and local government comments on programs and studies. The contractor shall assist with the development of the Redacted's responses and/or reports to regulatory agencies. (CDRL A001)

2.3.6 Project Tracking. The contractor shall maintain databases for specific project tracking. Contractor shall assist CFO to Track base level O&M and Environmental funds from authorization through liquidation, Receive and load funds, Prepare and process

funding documents, Process and track invoice payments, Assist in identifying fiscal year requirements, Assist in budget and CTC preparation, Balance prior year funds, Track and categorizes GPC expenditures, Maintain fiscal years files, Interface with Lackland FM, ALO, and DFAS personnel to resolve issues. The contractor shall prepare status of available funds, Assist in preparing for Staff Assistance visits, Monitor and track all outstanding documents for headquarters REDACTED. (CDRL A001)

2.3.7 Documentation. The contractor shall assist in documenting program files, organizing files and providing administrative support, such as regulatory and partnering sessions at local or worldwide locations. Provide general audit support, counsel, inquiry research, and other assistance to REDACTED, Local Redevelopment Authorities and other grantees regarding cooperative agreements, operating agreement, environmental services cooperative agreements and their governing regulations (OMB Circulars, Code of Federal Regulations, etc.). Additional support to CFO includes; Support of REDACTED liaison with Redacted Audit Agency (AFAA), Defense Contract Audit Agency (DCAA), and other third party independent auditors for audits that have been or will be conducted for which REDACTED is currently responsible. Support of REDACTED liaison to Port Authority on Operating Agreement requirements, processes, and governing regulations, Assessment of K.I. Sawyer, Lowry, and McClellan Environmental Services Cooperative Agreement and analysis of associated audits, Assessment of new Port Authority Operating Agreement, Annual Indirect rate reconciliation and support for Port Authority operating agreement, Creation of guidelines, notes, index, timelines, notes, and data binders of data related to McClellan Environmental Services Cooperative Agreement, and Support of KI Sawyer AFAA auditor Inquiries, research, and responses.

The contractor shall provide support to BPM, BECs to consolidate documentation for No Further Action Determinations for MMRP sites. Other tasks include Program Requirement Development (PRD) process support, Review And Tabulation Of Data, Cost Estimating, Updating BRAC Master Plan Schedule, Maintaining and Updating the Administrative Records, Enterprise Project Management implementation and technical support, support and participation in meetings with AF and regulatory agency staff and the public, answering data calls, assisting in developing program strategy, coordinating documents and cleanup activities, and preparing remedial action and site closure reports for REDACTED. The contractor shall assist BPM, BECs in preparation and support of annual Work Cell activities in preparation of fiscal year program documentation.

The contractor shall support RET with real estate transfers documentation for 10 legacy BRAC installations remaining to be transferred and post transfer tasks for 22 legacy BRAC installations, by reviewing documents, deeds, leases, licenses, easements, gathering data, preparing maps, charts and other documents. Support shall include preparation of Leases, Licenses, Easements, Deeds, Findings of Suitability for Early Transfer (FOSET) & Finding Of Suitability to Transfer (FOST) documents. Major items of work include researching, assessing and summarizing existing information, recommending potential institutional controls, writing Deeds, Leases, Easements, Licenses, and performing on-site visual site inspections in support of completing the documents. Contractor shall also support Post Property Transfer Tasks including;

Deed Revisions-Release of EV Restriction, Release of Covenant deferral requirements, 7115 reconciliation, Confirm removal of facilities from AF 7115 records, Reconciliation with the COE of Property Boundary, Easements, Right of Entry, and Coordination with GSA. (CDRL A001 and A002)

2.3.8 Conference/Meeting Support. The contractor shall provide to CIO, CFO, BPM and BEC/EPMs conference support assistance such as facilitators, graphic support, study materials, facilities, invitations, stakeholder involvement, community relations, risk communication, etc. as approved by the Government. The contractor shall provide resources to ensure effective meetings with the regulators, engineers, and the public as applicable. The contractor shall participate in planning meetings and discussions with various property transfer recipients required to complete transfer documents. The contractor shall prepare meeting minutes, action items, and follow up on action items. Prepare briefings, organize conferences and perform other duties as required to support agency information needs to support the CIO Public Affairs program. The resources required may include audiovisual equipment, facilitation, and technical presentations. The contractor shall attend a task kick-off meeting within 7 working days of the contract award. (CDRL A001, A002, A003)

2.3.9 Statutory and Regulatory Requirements Support. The contractor shall assist with the review, interpretation and application of new statutory and regulatory requirements. The contractor shall make recommendations for Redacted integration. The contractor shall provide and coordinate support to BPM, CIO and CFO for program input to:

Support for property transfers that require NEPA documentation including reviewing documents, gathering data, preparing maps, charts and other documents.

The contractor shall provide a high level of professional labor with expertise in preparation of Findings of Suitability for Early Transfer (FOSET) & Finding Of Suitability to Transfer (FOST) documents. Major items of work include researching, assessing and summarizing existing information, recommending potential institutional controls, writing FOSTs and FOSETs, addressing regulatory agency comments, documenting changes in environmental conditions, and performing on-site visual site inspections in support of completing the documents. The contractor shall provide support for preparation of Operating Properly and Successfully (OPS) documentation for remaining acreage at REDACTED bases. (CDRLs A001, A002)

2.3.10 Technologies. The contractor shall evaluate commercially available and emerging technologies (e.g. remediation and hazardous materials treatment). The contractor may be required to analyze experimental designs and provide recommendations concerning adoption of these designs and audit the performance of new technologies. The contractor shall evaluate cost, performance, applicability of methods, development of initial methodologies and life cycle cost analysis. The contractor shall provide and coordinate support to CIO, CFO, BPM and BEC/EPMs under the following categories:

Natural Resources Technical Support: An in-house professional biologist and immediate access to additional off-site expert consultants are needed to manage natural resources and endangered species habitat areas for REDACTED. .

Historical Investigation and Research Support: Specialized investigative and research consultants are needed to research unknown and suspected areas for REDACTED bases that are potentially contaminated with hazardous substances, military munitions, and/or radionuclide's.

Technical Support for Thermal Enhanced Extraction (TEE) treatment systems: Provide specialized professional labor in the form of nationally recognized experts to advise the Redacted on essential project elements that must be included in the TEE treatment systems.

Radiological Technical Support: Provide a high level radiological expertise to assist in establishing state accepted clearance criteria for environmental sites and in developing radiological background levels, execution and development of the radiological program, obtaining radiological clearance of buildings and property.

Asbestos risk assessment and asbestos litigation support: Provides technical consultants with expertise in asbestos and asbestos-related health issues for technical reviews of contractor deliverables and REDACTED products. (CDRL A001)

2.3.11 Master Schedule Support. Not Applicable to this TO.

2.3.12 Base Management Action Plans. The contractor shall assist BPM and BECs in development and updates of Base Management Action Plans. Requirements may include construction plans, community relation's plans, housing market analyses, and housing community profiles. (CDRL A001, A002)

2.3.13 Cost and Scheduling Support.

The contractor shall provide support to REDACTED/ CFO in developing an auditable Cost-To-Complete (CTC) estimate supported by a documented audit trail for the cost models that document the environmental liability line item reported in the Redacted's "Annual Financial Statement" in compliance with the CFO Act. The contractor shall provide support to REDACTED in developing an auditable Cost-To-Complete (CTC) estimate supported by a documented audit trail for the cost models that document the environmental liability line item reported in the Redacted's "Annual Financial Statement" in compliance with the CFO Act.

In addition to the CTC support, the contractor shall also support REDACTED in its support of the Department of Defense's (DoD) goal to achieve an unqualified audit opinion and adopt DoD's Financial Improvement Initiative (FII). The FII prescribes that all DoD entities take action to discover impediments to producing "clean" financial data in anticipation of an audit of its financial statements.

The anticipated deliverables for this project are trip reports and internal-audit findings for up to five locations; recommendations for corrective action from audit findings; briefings on the findings; training sessions evaluation of draft environmental liabilities data and recommendations to the client, developing a draft of "Note 14" for client review, and monthly status reports Also, to assist in responding to audits and findings by the DoDIG, Government Accounting Office (GAO) and the Redacted Audit Agency (AFAA). The

contractor shall collect the data and compile it into files compatible with REDACTED standards.



2.3.14 Training Support. Not Applicable to this TO.

2.3.15 Contracting Support. Not Applicable to this TO.

2.3.16 Weapons and Training. Not applicable to this TO.

2.4 QUALITY ASSURANCE/QUALITY CONTROL (QA/QC).

Quality Assurance: Contractor shall address as part of its technical approach discussed during the task kick off meeting the Quality Assurance (QA) that will be employed for deliverables. Contractor will address the QA plan as a stand-alone document or as part of the kick-off meeting information. Contractor will present a general quality assurance plan at the task kick-off meeting. The Quality Assurance Plan shall be submitted 14 days after the kick-off meeting (CDRL A001)

2.4.1 QA/QC Oversight. Not Applicable to this TO.

2.4.2 Data and Analysis Support. Not Applicable to this TO.

2.4.3 Laboratory Oversight. Not Applicable to this TO.

2.4.4 Double-Blind Lab Support. Not Applicable to this TO.

2.5 STRATEGIC PLANNING. The contractor shall assist in strategic planning functions such as: change management in business redirection and enhancement; business management techniques; identification and deployment of measurement systems; program analysis, planning and development; benchmarking and process migration and in-depth requirements analyses. (CDRL A001, A002)

3.0 SERVICES DELIVERY SUMMARY (SDS). The contractor shall perform A&AS in accordance with the requirements of this PWS. The service requirements are summarized into performance objectives. The performance threshold briefly describes the minimum acceptable levels of service required for each requirement when applicable. The Multi-Functional Team in accordance with the Performance Plan will evaluate the following services.

PWS PARAGRAPH	PERFORMANCE OBJECTIVE	PERFORMANCE THRESHOLD
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2.2-2.5, 5.1	Excellent Customer Service	Met contract/TO requirements with little rework. Communication with the program office and customers was good. Customer satisfied with overall performance.*
2.2-2.5, 5.1	Cost Management	Provided accurate cost proposals and cost performance data. Timely notifications of cost over/under-runs and pursued cost containment and cost reduction.*
2.2-2.5, 5.1	Quality	Technical products/deliverables were complete, accurate, clear and conformed with the requirements of the PWS. Identified problems prior to adverse impact. Subcontractors were managed effectively.*
2.2-2.5, 5.1	Schedule	Met major and minor milestones and coordinated schedule updates to the Government. Accurately projects and forecasts schedule throughout the entire project.*

* The contractor shall perform A&AS in accordance with the requirements of this task order PWS. The services are evaluated in accordance with the Performance Plan dated 18 May 2010. The services shall be performed with no more than one valid customer complaint per month per TO that has a material effect on performance that could not be resolved in a timely manner by the contractor.

4.0 GOVERNMENT FURNISHED PROPERTY AND SERVICES. The Government shall provide office space, office furniture, computers, phones, basic office supplies, e-mail, relevant computer software, and Internet access to GEITA contractors located on-site. The contractor will be allowed use of government vehicles as needed. RACER and Project Manager scheduling software may be purchased as necessary.

5.0 GENERAL INFORMATION.

5.1 MANAGEMENT OF DELIVERABLES AND REPORTING.

5.1.1 Technical Reports. The contractor shall provide technical reports as specified in this TO. (CDRL A001)

5.1.2 Presentation Materials. The contractor shall provide Presentation Materials as specified in this TO. (CDRL A002)

5.1.3 Project Planning Chart. The contractor shall provide a Project Planning Chart as specified in this TO. (CDRL A003)

5.1.4 Project Status Report. The contractor shall provide a Project Status Report (PSR) as specified in this TO. The contractor shall prepare a monthly PSR for each task under each requirement. Each PSR shall include status, issues, and anticipated actions. (CDRL A004)

5.1.5 Performance and Cost Report. Not applicable to this. TO.

5.2 MULTI-FUNCTIONAL TEAM. The following are members of the Multi-Functional Team for GEITA Bridge.

5.2.1 Key GEITA Bridge Management Principals:

5.3 APPLICABLE DOCUMENTS. The Contractor shall identify and comply with all applicable federal, state, and local statutes and regulations; Redacted/Military/Host Nation instructions, manuals, handbooks, regulations, guidance, and policy letters; Executive Orders (EOs); American Petroleum Institute (API) Codes; National Association of Corrosions Engineers (NACE); National Fire Protection Association (NFPA); Steel Structures and Painting Counsel (SSPC); National Electrical Code (NEC); Uniform Fire Code (UFC); and International Building Code (IBC) including all changes and amendments in effect on the date of issuance of each TO. It is the Contractor's responsibility to identify and comply with all applicable requirements. In addition, the Contractor shall refer to the REDACTED Technical Services Quality Assurance Program, the current version of The United States Redacted Construction Management Implementation Guide, and Guidance for Contract Deliverables (GCD), current version, unless a previous version is specified in the TO.

This GCD is a reference document to be used in the generation of contract deliverables. The following are specific documents for this TO.

- Environmental Programs (EV) Business Process Guide
 - Funds Management Guide
 - DERP Guidance Manual
- AFI 32-7020, The Environmental Restoration Program, February 7, 2001 (this AFI is currently undergoing revision).
- U.S. Redacted Installation Restoration Program Remedial Project Manager's Handbook ("Green Book," May 2000, also undergoing revision).
 - Deputy Assistant Secretary for Environment, Safety and Occupational Health (SAF/IEE), Redacted Cleanup Program Performance-Based Management Policy, October 27, 2004.
 - Redacted Strategic Plan.
 - AF/XPPE, The Planning Programming, Budgeting and Execution (PPBE) System & The Redacted Corporate Structure (AFCS) Primer, August 2003.
 - Department of Defense Directive 4715.7, Environmental Restoration Program (April 1996).
 - Deputy Under Secretary of Defense (Installations and Environment), Management Guidance for the Defense Environmental Restoration Program (DERP Management Guidance), September 28, 2001.
 - Department of Defense Instruction 7045.7, Implementation of the Planning, Programming and Budgeting System (May 23, 1984).
 - Department of Defense Financial Management Regulation 7000.14-R, Volume 4,

Chapter 13, Environmental and Nonenvironmental Liabilities.

6.0 CONTINUATION OF MISSION ESSENTIAL SERVICES. Performance of Services During Crisis Declared By the National Command Authority or Overseas Combatant Commander. N/A