



THE HONORABLE BARBARA HACKMAN FRANKLIN

Barbara Hackman Franklin, former US Secretary of Commerce, is a leading expert, advisor and speaker on issues of corporate governance and international business, with emphasis on Asia and a focus on China. She is President and CEO of Barbara Franklin Enterprises.

Currently a director of Aetna Inc., The Dow Chemical Company, MedImmune, Inc., GenVec, Inc., and the Washington Mutual Investors Fund, Franklin's career includes 25 years of service on corporate boards. She has chaired several audit committees and currently chairs the Audit Committee at MedImmune and the Governance Committee at Aetna. She received the John J. McCloy award for outstanding contributions to audit excellence. Credited with inventing some of the best practices in governance, auditing, and financial reporting, Franklin has been recognized as a Director of the Year by The National Association of Corporate Directors (2000) and *BoardAlert* (2003). She works regularly with policymakers, regulators, corporate boards and professional associations to develop a better understanding of best practices and the impact of governance reforms. She co-chaired the NACD Blue Ribbon Commission on Executive Compensation in 2003. Franklin is a regular commentator on corporate governance and international economic issues on the PBS *Nightly Business Report*.

Franklin is Chairman of the Economic Club of New York, a member of the Board of Directors of the National Association of Corporate Directors, and serves on the PCAOB Advisory Council. She is vice chairman of the US-China Business Council and chair of the Asian Studies Center Advisory Council of the Heritage Foundation.

Franklin's trailblazing career includes corporate, governmental, academic, and entrepreneurial activities. She worked for the Singer Company and Citibank in New York before joining the White House Staff of President Nixon in 1971. She has served five U.S. presidents, was one of the original Commissioners of the U.S. Consumer Product Safety Commission, and was a Senior Fellow at the Wharton School of Business. Born in Lancaster County, Pennsylvania, Franklin graduated with distinction from the Pennsylvania State University. She was one of the first women graduates of the Harvard Business School from which she received an Alumni Achievement Award (2004).