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# **Finding Credible Program Impacts**

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# Striving for the “Gold Standard”

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- Studies based on **RANDOM ASSIGNMENT** can produce highly credible, persuasive evidence of a program’s effectiveness
- Not automatic – both **program** implementation and **evaluation** implementation are keys to success, and both types of implementation rely on program staff
- Two key objectives:
  - **Program** implementation: maintain the contrast between the treatment and control groups
  - **Evaluation** implementation: preserve the integrity of random assignment

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# Maintaining the Contrast

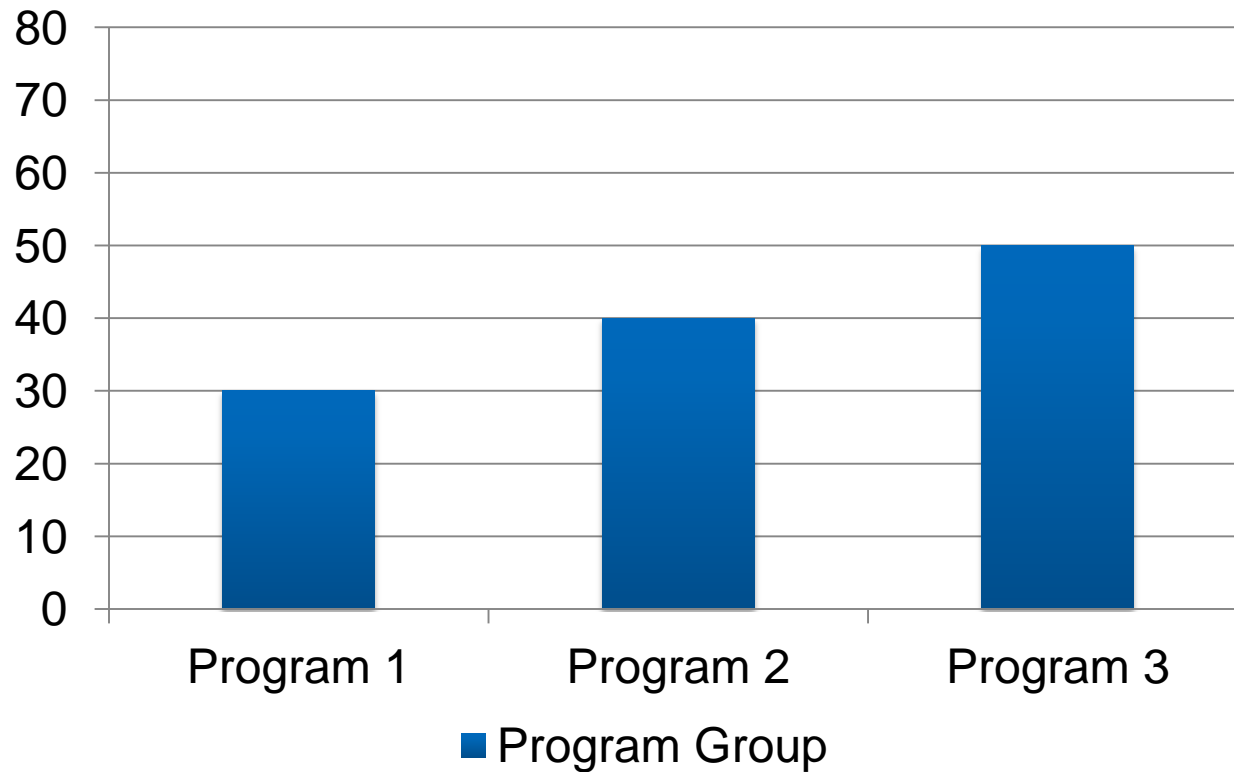
# Where Impacts Come From

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- **An impact is the difference in average outcome between the treatment and control groups**
- **A difference in outcomes results from a difference in experiences**
- **No difference in experiences, no impact**

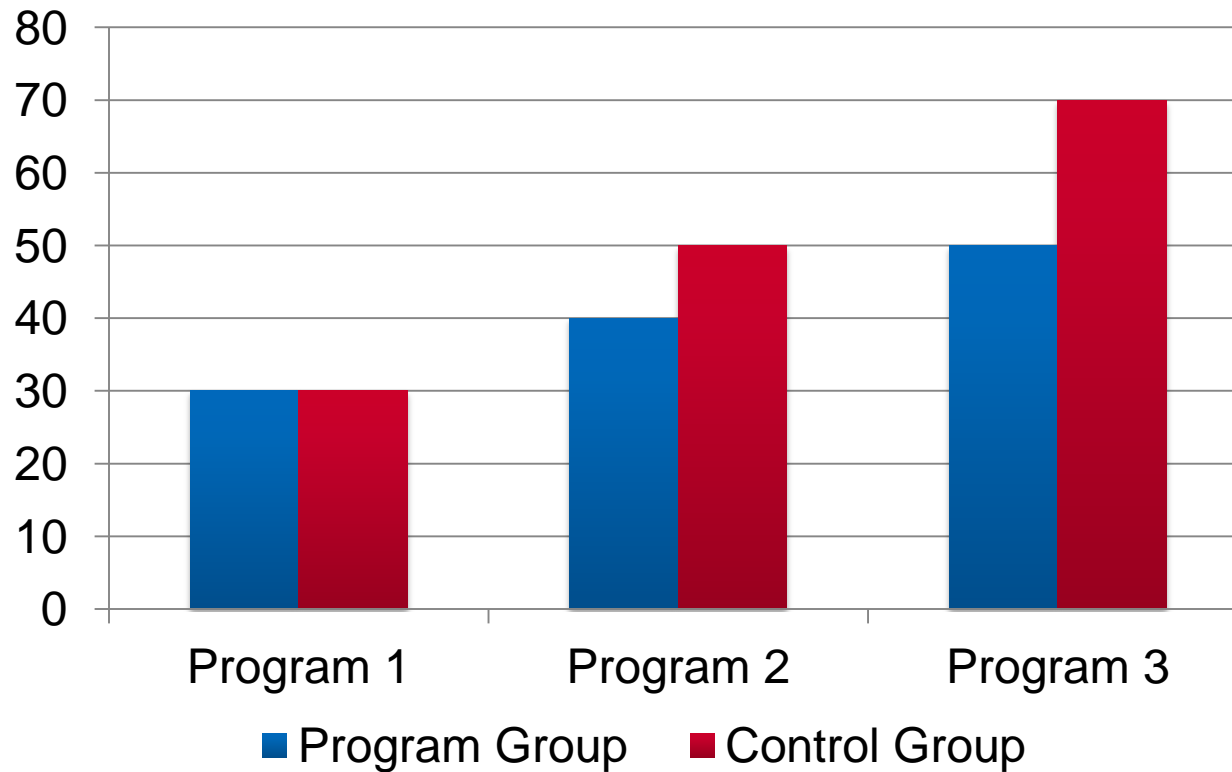
# Impacts Example

## Sexual Initiation Rates (percentage)



# Impacts Example: +Control Group

**Sexual Initiation Rates**  
(percentage)



# Maintaining the Contrast

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- **Program must be implemented as intended**
- **Students in the treatment group must actually participate**
- **Students in the control group must NOT participate in the program being studied**

# Once Randomized, Always Analyzed

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- **Students in the treatment group who do not participate (“no-shows”) cannot just be “thrown out”**
- **Same for students in the control group who do participate (“cross-overs”)**



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# Preserving the Integrity of Random Assignment

# Perspective of a Skeptic

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- **Important research will be carefully scrutinized**
- **Must convince the “reasonable skeptic”**
- **The burden of proof rests with the evaluator, not the skeptic**

# Threats to Integrity

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- **Assignment becomes purposeful, not random**
- **Missing data, for non-random reasons**

# Assignment Must be Random

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- If assignment to treatment is not random, then we do not know that the treatment and control groups are identical
- Anything that changes who is in the treatment and control groups could introduce bias
- **HOWEVER** – selection for the study does not have to be random

# Purposeful Assignment: Example

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- Schools are selected for the study
- Schools are **RANDOMLY ASSIGNED** to treatment and control groups
- **Principals select one section of a health class in each school to participate in the study**

# Preventing Purposeful Assignment

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- **Limit changes in teacher/student assignments after randomization (as feasible)**
  - Conduct random assignment as late as possible
- **Understand special issues before randomization**
  - example, some teachers might be excluded from the study
- **Monitor changes in teaching assignments and student rosters between random assignment and follow-up data collection**

# Fixing the Example

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- Schools are selected for the study
- Principals select one section of a health class in each school to participate in the study
- Schools are **RANDOMLY ASSIGNED** to treatment and control groups

# Missing Data Bias

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- **Equivalence of the treatment and control groups is the key advantage of random assignment**
- **This equivalence can be lost if outcome data are not available for all individuals in the study**
- **Analogous to purposeful assignment – individuals are selectively removing themselves from the study**



# Nonrandom Missing Data: Example

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- Random assignment of schools
- Some schools, teachers, or students dislike the program, stop using/attending
- **Researchers halt data collection**
  - in the schools or classrooms that stopped using the program, OR
  - for students who stopped using/attending the program

# Avoiding Missing Data

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- **Once Randomized, Always Analyzed**
- **Data needed for all schools, teachers, or students that were randomly assigned**
- **Analyze data using original treatment assignment**

# Fixing the Example

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- Random assignment of schools
- Some schools, teachers, or students dislike the program, stop using/attending
- Researchers continue data collection for all schools, classrooms, and students regardless of their program use/attendance
- Calculate intent-to-treat (ITT) impact

# Finding Credible Program Impacts

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- **There must be an impact to find**
  - Implement program as intended
  - High participation rate for the treatment group
  - Low program exposure for the control group
- **That impact must be credible**
  - Random, not purposeful, assignment/selection
  - Once randomized, always analyzed

# For More Information

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- **TPP Eval TA**
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