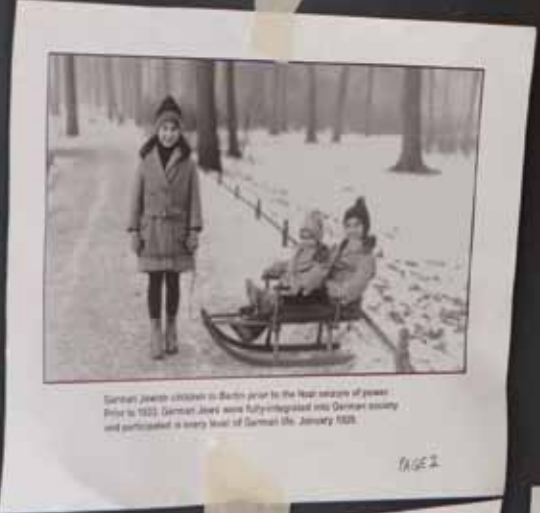
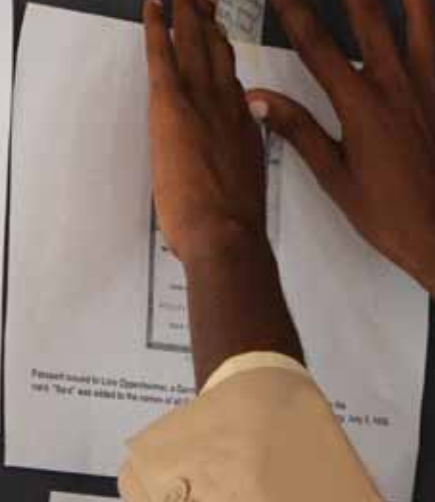


WARNING SIGNS GENOCIDE

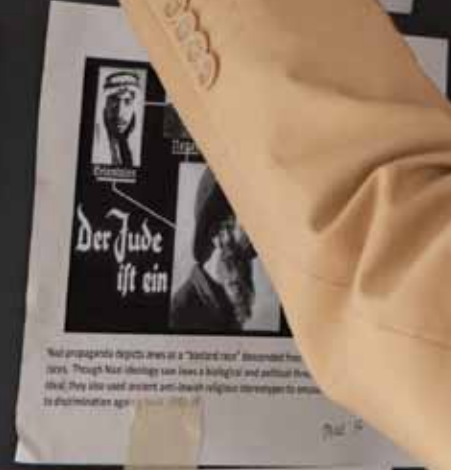


German Jewish children in Berlin prior to the Nazi seizure of power. Prior to 1933, German Jews were fully integrated into German society and participated in every level of German life. January 1933.

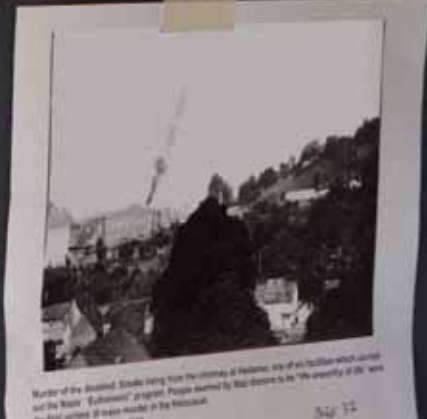
PAGE 2



Portrait issued by Lew Oppenheimer, a German Jew, was added to the names of all...



Nazi propaganda depicts Jews as a "biological race" descended from...



Murder of the innocent. Bodies being taken from the crematorium at Auschwitz, one of the facilities which carried out the Nazis' "Final Solution" program. People deemed by Nazi doctors to be "fit for work" were sent to labor camps in the Holocaust.

CHANGING THE EQUATION FOR A CHANGING WORLD

FRONT COVER At a conference in Kigali cosponsored by the Museum, a Rwandan teacher identifies precursors to genocide from Holocaust history. The conference was the initiative of two Museum-trained educators who are part of the Museum's effort to build a global network of teachers who will serve as leaders in Holocaust education.



By 2026 the youngest Holocaust survivor will be 81 years old and no World War II vets will be alive.¹

41% of non-Jewish American adults do not know the number of Jews killed in the Holocaust or think it was less than one million.²

Young people today are bombarded by the equivalent of 174 newspapers of data a day.³

The number of known hate sites, blogs, and social network pages increased 20% in 2010.⁵

Facebook is equivalent to the population of the third largest country; 17% of all time spent on the Internet is on Facebook.⁴

¹ *America's Wars Fact Sheet*, US Department of Veteran Affairs, 2011

² US Holocaust Memorial Museum Public Opinion Survey, 2011

³ "The World's Technological Capacity to Store, Communicate, and Compute Information," *Science*, 2011

⁴ *Semi-Annual Wireless Industry Survey*, CTIA—The Wireless Association, 2010

⁵ 2010 *Digital Terrorism & Hate Report*, Simon Wiesenthal Center

THIS IS A TURNING POINT

Dear friends,

Eighteen years ago, at the Museum's dedication, Elie Wiesel spoke powerfully about the ethnic cleansing raging in Bosnia, challenging humanity to fulfill its postwar promise of "Never again." Sadly, the threat of genocide still remains—along with a constellation of new challenges. With the power of new technologies, hate is even more pervasive and more deadly. Antisemitism and abuse of the Holocaust are increasing. Major demographic changes are altering cultures, values, and identities. The most significant demographic shift for the Museum and our cause will be the loss of the wartime generation.

The void that will be left with the loss of the survivors and other eyewitnesses is unimaginable. It is not a question of who will tell the story. We will. But we face new questions: How will we tell the story? What audiences must we reach? What are the consequences if we don't?

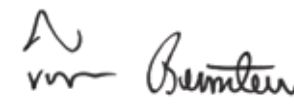
When hate—and indifference to hate—is more dangerous than ever, we need to change the equation. And we need to do it on a global scale. More people throughout the world must know the lessons of the Holocaust and care enough to act. This is a bold ambition.

Your support of this institution is laying the foundation to meet the global challenges we face in this new world.

With your help, we are building influential partnerships and leveraging technology to engage new audiences in new ways—*especially young people and leaders*. Our "virtual" Museum received more than 38 million visits in 2010, and nearly 40% of those visits came from outside the United States.

While expanding our reach is important, it is not enough. What we must build today requires new approaches and new strategies. Digitizing our massive amounts of Holocaust documentation, rescued from more than 40 countries worldwide, is crucial to secure irreplaceable evidence and create a multilingual digital education platform that can reach anyone, anywhere, anytime. And forging partnerships and networks with individuals, institutions, and governments here and abroad will help us create impact that is sustainable over time.

This is a turning point. We must not only remain a great museum on the National Mall; we must now also build a global enterprise that, in a changed environment, ensures the future of memory, truth, and understanding. We hope the Museum can count on your support in meeting the new challenges and seizing the new opportunities.



Tom A. Bernstein
Chairman



Joshua B. Bolten
Vice Chairman



Sara J. Bloomfield
Director

INSPIRING PEOPLE TO

THINK AND ACT DIFFERENTLY

**IN THE FACE OF HATRED,
ANTISEMITISM, AND GENOCIDE**



During the Holocaust, young people were a target of propaganda promoting hatred and suspicion of “the other” just as young people are a target today. Imagine Nazis with the power of the Internet.

TEACHING THE DANGERS OF INDIFFERENCE

EMPOWERING YOUNG PEOPLE THROUGH QUALITY HOLOCAUST EDUCATION



92% of American youth use the Internet.¹

Increased emphasis on testing in math and reading has led to less time spent teaching social studies.²

Distortion and misuse of the Holocaust are increasing, especially on the Internet, but also in social media, politics, and popular culture.

¹ *Statistical Abstract of the United States 2010*, US Census Bureau

² *Advocating for Social Studies: Documenting the Decline and Doing Something about It*, National Council for the Social Studies, 2007



The Holocaust Institute for Teacher Educators—a joint initiative of the Museum and the AACTE, a national organization representing 800 colleges—engages the Museum’s corps of master teachers to train college education professors in how to prepare their students to teach the Holocaust effectively.



In 2010, some 300 preservice teachers participated in HITE Belfer First Step workshops conducted on the campuses of Arizona State University, Indiana University–Purdue University Fort Wayne, Syracuse University, the University of Pittsburgh, the University of South Florida, and the University of Washington.

The multiplier effect

BRINGING THE LESSONS INTO CLASSROOMS NATIONWIDE

We are in the midst of huge upheavals in American public education. The role of teachers has become increasingly complex and our nation’s classrooms are ever more diverse. A survey by the National Center for Education Information found that 40% of public school teachers do not expect to be teaching in five years. And a report commissioned by the Museum found that most educators teaching the Holocaust have received no special training to do so. Short of physically going into every classroom, how do we change the equation?

To meet this challenge, the Museum partnered with the American Association of Colleges for Teacher Education (AACTE) to create the **HOLOCAUST INSTITUTE FOR TEACHER EDUCATORS (HITE)**. Designed to incorporate quality Holocaust education into secondary schools across America, the institute helps education professors prepare tomorrow’s teachers *at the start of their careers*, while they are still in college. In 2010, we expanded the institute to solidify the Museum’s presence on college campuses.

The institute pairs 12 education professors from six universities with teachers from their regions who are part of the Regional Education Corps, the Museum’s national corps of master Holocaust educators, for one week of training at the Museum. Together they plan a series of daylong workshops for preservice teachers on the subjects of Holocaust history, historical and contemporary antisemitism, and genocide prevention, which they then conduct jointly on college campuses in the coming academic year. Through the institute, the Museum has built an expanded network of local partners who are helping create a new generation of teachers inspired—and ready—to teach the Holocaust effectively once they enter the classroom.

Developing effective models is a critical first step. The challenge now is to bring our transformative programs to scale, increasing the number of teachers and young people we reach each year and then ensuring the long-term sustainability of these programs.

GLOBAL HIGHLIGHTS

Since opening in 1993, the Museum has trained more than 50,000 teachers and reached all 50 US states through networks, partnerships, teacher-training workshops, and new resources.

The goal of the Museum’s summit for leaders from historically black colleges and universities (HBCUs) in Alabama, Tennessee, and Georgia is to increase the study of the Holocaust throughout all 120 HBCUs.

Thwarting attempts in Lithuania to minimize the Holocaust, the Museum created the Training the Trainers program for Lithuanian educators, which will have a lasting impact on the future of that country’s secondary school education.



Teachers worldwide like Samia Essabaa are using the Museum's multilingual website to engage their students in new ways. By teaching the lessons of the Holocaust, Samia hopes that her students will not only learn to recognize hate propaganda but will also speak out against it.

Making truth accessible to anyone, anywhere, anytime

USING TECHNOLOGY TO ENGAGE TODAY'S YOUTH

In 1936, German high-jump champion Margaret Lambert was poised to win a medal at the Berlin Olympics. But one month before the competition, the Nazi party, which manipulated the rules of the Games for its own purposes, barred her from participating because she was Jewish. Recently, this 96-year-old shared her memories with a high school class in Noisy-le-Sec—an ethnically diverse, disadvantaged area outside Paris—through an **ONLINE TEACHING MODULE** the Museum developed using our *Voices on Antisemitism* podcast series.

After testing this new module in classrooms in Boston and Phoenix, the Museum turned to Samia Essabaa, a high school teacher in Noisy-le-Sec, France. From seven thematic lessons, Samia chose “Propaganda and Media” and shared Margaret Lambert’s podcast with her class. A Muslim born in France to Moroccan and Tunisian parents, Samia feels she can relate to her students, many of whom have emigrated from Africa and the Caribbean, but she has been shocked by the hate many voice toward Jews and others. Five years ago she began teaching them about the Holocaust to, as she says, “give them a shield” against the pervasive hate propaganda coming into their homes through the Internet and satellite TV.

Samia shares the Museum’s goal of educating students to be critical thinkers in our information-saturated world. At a time when efforts to manipulate and diminish Holocaust history are gaining traction in many places, what is a reliable source? What is true? The Museum has a critical role to play by using technology to dramatically expand our global reach and to teach increasingly diverse audiences—especially those with little or biased information about the Holocaust—about the truth of this history and the dangers of indifference.

Translating the Museum’s content into foreign languages is vital to combating the misinformation and outright Holocaust denial sweeping across the Internet. But this is meticulous, costly work. To date, we have translated about 12% of our core historical content.

GLOBAL HIGHLIGHTS

With the recent translation of our online Holocaust Encyclopedia into Bahasa Indonesia—the language of the world’s largest Muslim country—the Museum’s website, ushmm.org, is now available in 13 languages.

Ushmm.org, the leading online authority on the Holocaust, received 38 million visits in 2010. There were 900,000 visitors to our **Propaganda** online exhibition—an interactive resource available in Arabic, Farsi, Italian, Spanish, and Turkish.

The transcripts for more than half of the almost 90 episodes in the Museum’s **Voices on Antisemitism** podcast series have been translated into other languages, including Arabic, Farsi, Portuguese, Russian, Spanish, and Urdu.



During the Holocaust, every law enforcement officer, judge, and soldier had choices. The consequences of their daily decisions often meant life or death for the victims.

CHANGING HOW LEADERS VIEW THEIR ROLES



Nearly 17,000 US law enforcement agencies employ more than 800,000 officers on the front lines, where they are making decisions that impact basic human freedoms.¹

Acting on core democratic values, even in counterinsurgency and counterterrorism operations, is critical for the 1.4 million US service members on active duty.

In a post-9/11 environment, one of US law enforcement's biggest challenges is to proactively prevent terrorism while also ensuring rigorous adherence to the Constitution.

There are 32,000 judges and 27,000 prosecutors in thousands of courtrooms across this country balancing individual rights and the country's security needs.²

¹ *Occupational Outlook Handbook 2010–11 Edition*, US Bureau of Labor Statistics

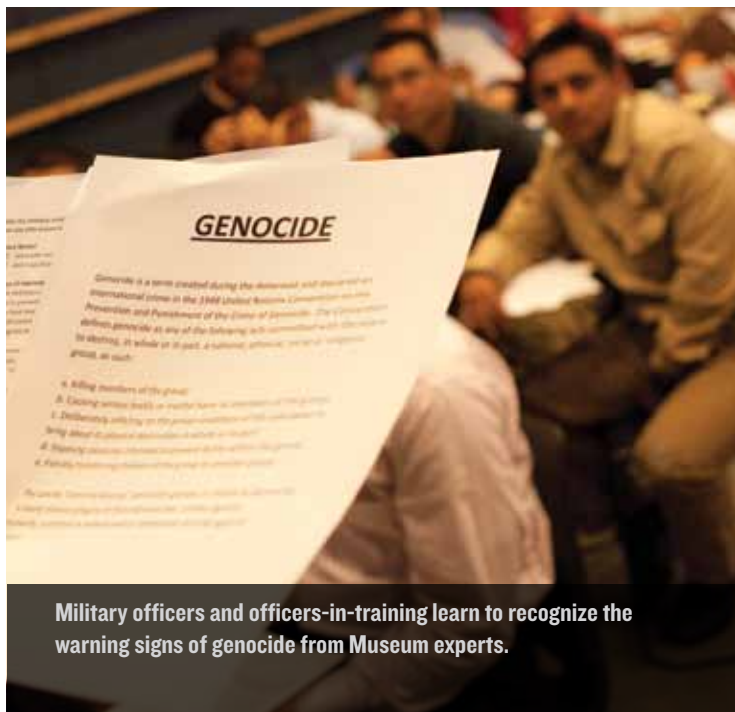
² *State Court Caseload Statistics: An Analysis of State Court Caseloads*, National Center for State Courts, 2008



At the Museum, US Naval Academy midshipmen examine the role the German military played in the Holocaust as part of the academy's character development program.



The Museum conducted a three-day workshop for West Point faculty to develop curricula to prepare hundreds of cadets for their future role as officers.



Military officers and officers-in-training learn to recognize the warning signs of genocide from Museum experts.



The Museum's partnership with the US Army Command and General Staff College prepares today's leaders for an increasingly complex future.

STRENGTHENING OUR PARTNERSHIP WITH OUR NATION'S MILITARY

One of the more disturbing truths of the Holocaust is that all too many professionals became accomplices to mass murder by simply doing their jobs. From civil servants to judges, from police officers to soldiers, the Nazi agenda required their broad collaboration and complicity.

While some individuals refused to carry out orders to kill civilians and prisoners of war, the majority of German military personnel obeyed them, including those that called for the murder of women and children. How did officers come to disregard their codes of conduct for protecting civilian lives? The Museum's programs for active duty officers as well as officers-in-training focus on the influences on and decision making of their counterparts in Nazi Germany, highlighting the opportunities for and consequences of individual choice.

In 2010, we enhanced our partnership with the US Military Academy and its new Center for Holocaust and Genocide Studies by helping West Point faculty develop meaningful lessons to incorporate across the academy's four-year curriculum. We also forged a new partnership with the US Army Command and General Staff College, with whom we designed a Holocaust and Genocide Prevention elective for officers. With the Genocide Prevention Task Force—co-convened by the Museum, the US Institute of Peace, and The American Academy of Diplomacy—stimulating increased US government interest in dealing with genocide, this groundbreaking course reflects the military's growing commitment to prevention as well as response.

By helping officers understand what went so wrong in the past, the Museum is preparing today's leaders to become agents of change.

As today's leaders face increasingly complex issues that threaten security and freedom, requests for our leadership training programs have more than doubled. The Museum is striving to meet the escalating demand.

“Our visit to the Museum enhanced the Soldiers’ understanding of a variety of legal and policy issues in relation to the May 2010 National Security Strategy objective of prevention of genocide and mass atrocities... This was an exceptional opportunity.”

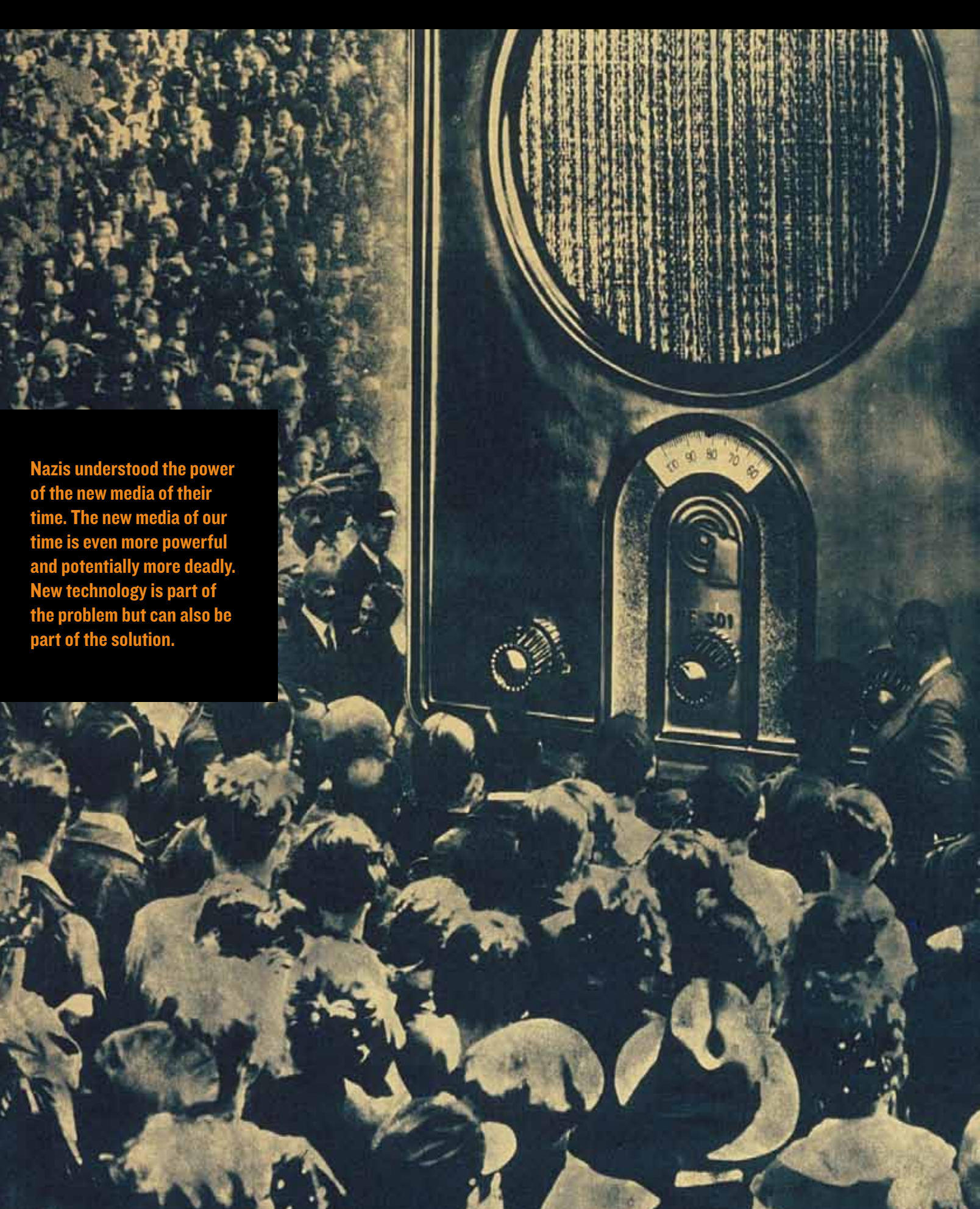
—Michael Bizer, US Army Command and General Staff College

GLOBAL HIGHLIGHTS

Responding to double the number of training requests this year, the Museum worked with judges in Alaska, Arizona, New York, Oregon, Utah, and Washington. Our goal is to train all 13,000 general jurisdiction judges in the United States within the next five to seven years.

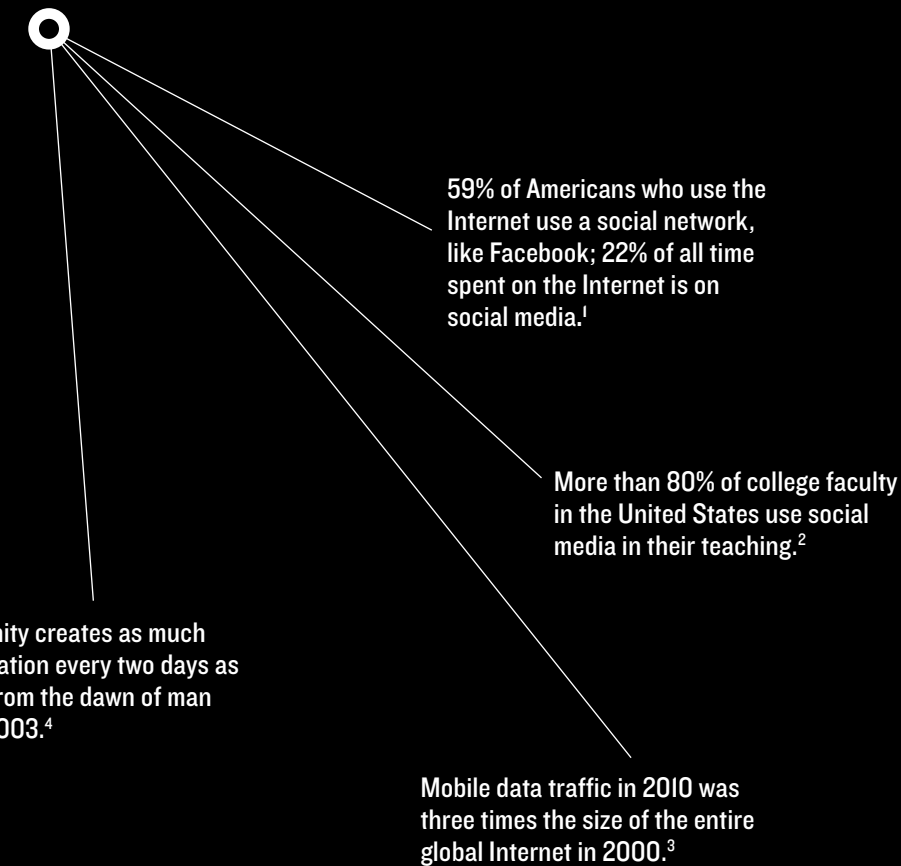
The Museum, in partnership with the Anti-Defamation League, has trained 70,000 law enforcement officers, including all new FBI agents recruited since 9/11 and leaders of the largest law enforcement organizations in the United States and overseas.

Working with the Department of Defense, the Museum has trained hundreds of foreign military officers from more than 115 countries throughout Asia, Europe, South America, and the Middle East, including 92 officers from Egypt.



Nazis understood the power of the new media of their time. The new media of our time is even more powerful and potentially more deadly. New technology is part of the problem but can also be part of the solution.

ENGAGING NEW AUDIENCES IN NEW WAYS INSPIRES ACTION



59% of Americans who use the Internet use a social network, like Facebook; 22% of all time spent on the Internet is on social media.¹

More than 80% of college faculty in the United States use social media in their teaching.²

Humanity creates as much information every two days as it did from the dawn of man until 2003.⁴

Mobile data traffic in 2010 was three times the size of the entire global Internet in 2000.³

¹ *Internet & American Life Project*, Pew Research Center
² *Teaching, Learning, and Sharing: How Today's Higher Education Faculty Use Social Media*, Pearson Learning Solutions and Babson Survey Research Group, 2010
³ *Global Mobile Data Traffic Forecast Update, 2010–2015*, Cisco Visual Networking Index, 2011
⁴ *ThinkQuarterly UK*, Google, 2011

Remember Me?

Children. They are the most vulnerable victims of war and genocide. Between 1933 and 1945, millions of children were displaced as a result of persecution by the Nazis and their collaborators. After World War II, relief agencies photographed some of the children who survived to help find their families. Now, more than 65 years later, the United States Holocaust Memorial Museum is working to discover what became of these young survivors. Will you help us find them?

BROWSE PHOTOS BY [NAME](#) OR [VIEW THE GALLERY](#)

Listen to a 1945 BBC radio broadcast seeking relatives of displaced children.

Through the Museum's website and social media, our Remember Me? project is enlisting the public's help to learn the fates of children who were displaced as a result of Nazi persecution. With the aid of people all over the world, we have identified more than 220 of the children so far.



ca. 1945-46

“The project is important...because it allows us to know how, even in the darkest hours of history, there are people who do good, like the police officer who saved my mom, who was pregnant with me, from being sent to the camps.”

—Michel Sztulzaft, Holocaust survivor

USING SOCIAL MEDIA TO RECOVER LOST HISTORY

If it weren't for the Museum's innovative use of Facebook, Michel Sztulzaft, a Holocaust survivor born in France, might never have seen his childhood photo. He doesn't know exactly when it was taken but thinks he was three or four years old at the time, living in a children's home on the outskirts of Paris after liberation. His mother, who survived in hiding, was unable to care for him as she struggled to rebuild her life.

Michel's is one of 1,100 photographs taken of displaced children immediately after World War II that the Museum has posted online to enlist the public's help in learning the fates of these young survivors. With the aid of people from all over the world, we have already identified 220 of the children. Beyond the research implications, the success of this project is just one demonstration of the power social media, cell phones, and other digital tools have to engage new audiences more deeply in the Museum's collection and Holocaust history.

The revolution in technology and the shift from consuming to interacting with media have dramatically improved the Museum's ability to engage and educate new audiences beyond our building—especially young people. But to capture this potential we must fully convert our collection into digital format. This is a massive undertaking given the vast number of artifacts, photos, film, documents, and testimonies we have collected, but it is also a crucial one if we are to provide universal access to authentic evidence and combat the misinformation on and misappropriation of the Holocaust rampant in our world today.

The challenge of digitizing our vast collection is enormous but vital for preservation, global accessibility, and the creation of new educational tools. To date, we have digitized 10%.

GLOBAL HIGHLIGHTS

Approximately 20% of the Museum's 85,000 historical photos, spanning the period from the end of World War I to the 1950s, is available at ushmm.org, and more photos are added each month.

The international reach and accessibility of our website continues to expand dramatically, with nearly 40% of visits coming from outside the United States.

The Museum's Facebook page was viewed five million times in 2010, the number of people following us on Twitter grew 71%, and our videos on YouTube were viewed some 300,000 times.



Genocide does not just happen. There are always warning signs, always opportunities to intervene.

STIMULATING GLOBAL ACTION TO PREVENT GENOCIDE



Civilians today are threatened with mass atrocities in many places, including Sudan, Congo, and Burma.

Mass violence is deadlier than ever. At its peak, Auschwitz-Birkenau killed 10,000 people a day; today's weapons of mass destruction can kill tens of thousands in a second.

Hostile nonstate actors, empowered by existing and new technologies, can pose serious threats to civilians.¹

¹ *Global Governance 2025: At a Critical Juncture*, National Intelligence Council, 2010



Gareth Evans (left), former Australian Foreign Minister, and Stephen Rapp, the US State Department Ambassador-at-Large for War Crimes Issues, took part in the Paris Symposium on Genocide Prevention in November 2010.



Francis Deng (right), Special Adviser to the UN Secretary-General on the Prevention of Genocide, led a discussion at the symposium on the latest developments in the field and the consolidating of consensus around the “responsibility to protect” doctrine. With him is Mike Abramowitz, who oversees the Museum’s genocide prevention program.

SHAPING THE INTERNATIONAL DIALOGUE ON GENOCIDE

In our interconnected world, global challenges demand a global response. Preventing genocide requires bolstering the will of decision makers, strengthening the movement of organizations and experts working on this issue, and shaping public attitudes so that citizens demand action. The Museum is actively engaged on all of these levels.

The report of our groundbreaking Genocide Prevention Task Force (GPTF), chaired by Madeleine Albright and William Cohen, continues to gain traction. Its recommendations catalyzed further action by the US government to respond to genocide, such as its impact on the 2011 Presidential Directive on Mass Atrocities as well as the 2010 National Security Strategy and the State Department’s Quadrennial Diplomacy and Development Review.

To share the GPTF recommendations around the world, the Museum convened a symposium in Paris in November 2010 with the Mémorial de la Shoah. This landmark event brought together senior officials from more than 20 governments, the European Union, and the United Nations with leading experts and NGOs to identify concrete steps to enhance international cooperation for the prevention of genocide.

Building on the momentum of the symposium, the Museum convened a group of high-level foreign policy experts to increase understanding of the “responsibility to protect” doctrine, a new international standard that significantly expands the ability of governments to intervene to protect citizens when genocide and mass atrocities threaten to occur. Preventing genocide is a bold and ambitious agenda, but the Museum is working hard to fulfill it—it is exactly what we owe to the memory of the victims of the Holocaust.

The Museum is creating the first genocide prevention fellowship program, part of our expanding efforts to develop leaders in the field, fill gaps in the knowledge base about prevention, and develop innovative responses.



The Museum led a bearing witness trip to South Sudan to assess the potential for violence in the lead-up to the region’s January 2011 referendum on independence from the North, documenting through photos and video the perspectives of survivors, key political leaders, and members of civil society.

“Everyone is concerned about atrocities committed against the innocent, but mobilizing that [concern] and bringing together senior people to respond effectively is something the Holocaust Museum is uniquely qualified to do.”

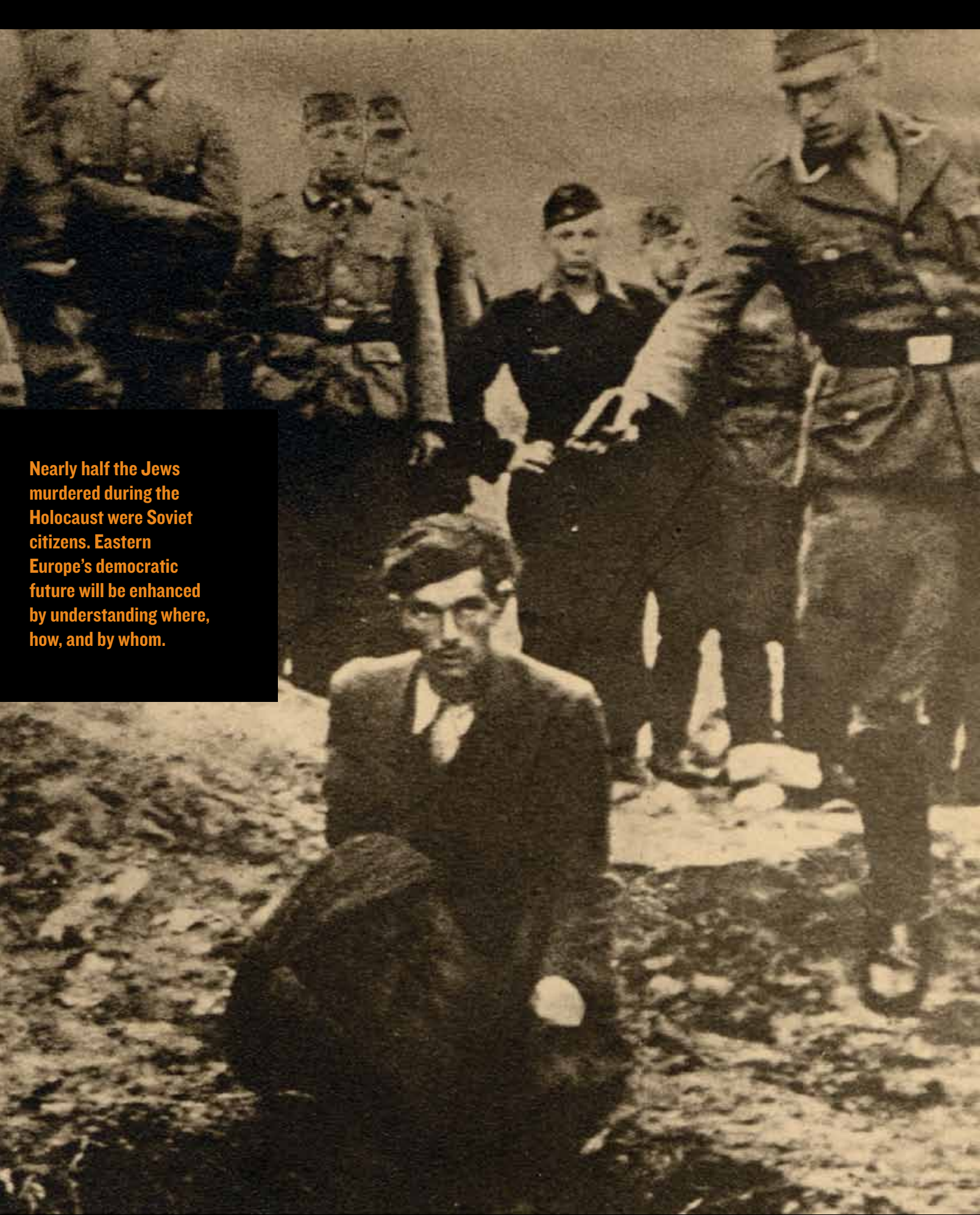
—Stephen Rapp, US State Department Ambassador-at-Large for War Crimes Issues

GLOBAL HIGHLIGHTS

Findings from the Museum’s bearing witness trip to South Sudan received national media attention, and through public events, briefings for policymakers, social media, and our website, we ensured this information reached an even wider audience.

The Museum created a new software tool to help governments and NGOs map atrocities, which we will supply to them to test-pilot in the field. The real-time information this tool provides is a critical first step in preventing genocide.

More than 500,000 people visited the Museum’s interactive installation **From Memory to Action**—a 22% increase over the previous year—and more than 100,000 pledged to take action in genocide prevention efforts.



Nearly half the Jews murdered during the Holocaust were Soviet citizens. Eastern Europe's democratic future will be enhanced by understanding where, how, and by whom.

GENERATING NEW KNOWLEDGE INCREASES UNDERSTANDING



For decades, most mass grave sites in the former Soviet Union lay forgotten, unprotected, and unstudied, risking fulfillment of the Nazis' goal to obliterate the memory that these victims had ever existed.

Newly accessible archival collections and video testimonies by eyewitnesses to mass shootings make it possible to understand what actually happened in the "Holocaust by bullets."

Since the fall of the Soviet Union, there has been a growing trend in Eastern Europe to equate communism with Nazism, often diminishing and distorting the facts of the Holocaust.

Europe's historic responsibility for teaching the Holocaust is at stake today as a result of the rise of nationalism in the east and massive immigration in the west.

SECURING THE ROLE OF HOLOCAUST MEMORY IN EUROPE'S FUTURE



Paul Shapiro (left), Director of the Museum's Center for Advanced Holocaust Studies; Father Patrick Desbois (center), President of Yahad-In Unum; and Rabbi Andrew Baker, Director of the American Jewish Committee's International Jewish Affairs, prepare to announce that a database of testimonies of non-Jewish eyewitnesses to the genocide of Soviet Jewry will be made available on the Internet for the first time.



Dr. Karel C. Berkhoff, a Museum scholar-in-residence from the Netherlands, delivers an online presentation via a live link from the Museum to classes at Russia's first Holocaust studies center, established at Moscow's Higher School of Economics.



Two students from Moscow's Higher School of Economics examine copies of long-classified KGB documentation about the Holocaust now held in the Museum's archives. With them is Suzanne Brown-Fleming (center), Director of the Museum's Visiting Scholar Programs.

Although Soviet authorities never denied the Holocaust, they were reluctant to single out the systematic murder of Jews or to permit the research necessary to understand or do justice to what happened. Especially in light of alarming new trends to relativize the Holocaust and equate Nazism with communism, the Museum's Center for Advanced Holocaust Studies launched a major initiative to ensure the mass murder of Soviet Jewry is fully documented and effectively taught—and that memory is safeguarded.

During the past year, renowned professor Oleg Budnitskii from Moscow's premier post-Soviet university, the Higher School of Economics (HSE), was in residence at the Center as the Ina Levine Scholar. Professor Budnitskii, together with Professor Zvi Gitelman of the University of Michigan and Father Patrick Desbois of Yahad-In Unum, led the weeklong **2010 JACK AND ANITA HESS SEMINAR FOR FACULTY** from 20 American colleges and universities, designed to encourage teaching about the Holocaust and issues of complicity and denial in Soviet and Russian history courses.

The Center also convened conferences in New York, Paris, and Bucharest to focus international attention on this important subject. Then, following a series of high-level meetings in Moscow, the Museum signed an agreement with the HSE to promote US-Russian cooperation in Holocaust studies. As a direct outcome, the HSE has established a new center dedicated to advanced Holocaust research and university teaching—the first such center in any country of the former Soviet Union. In leading this effort, the Museum is making a decisive difference that not only secures the memory of the victims, but also nurtures the leadership that is vital to advancing Holocaust awareness and education in a critically important region of the world.

To aggressively counter disturbing trends impacting Europe's historic responsibility for teaching the Holocaust, the Museum must establish new partnerships with governments and universities as well as exchange programs for students and scholars.

“We share a common interest in telling the truth and in combating denial and distortion of the historical facts of that terrible era. We owe it to the victims, and we owe it to our children and grandchildren to undertake this work.”

—Paul Shapiro, Director of the Museum's Center for Advanced Holocaust Studies

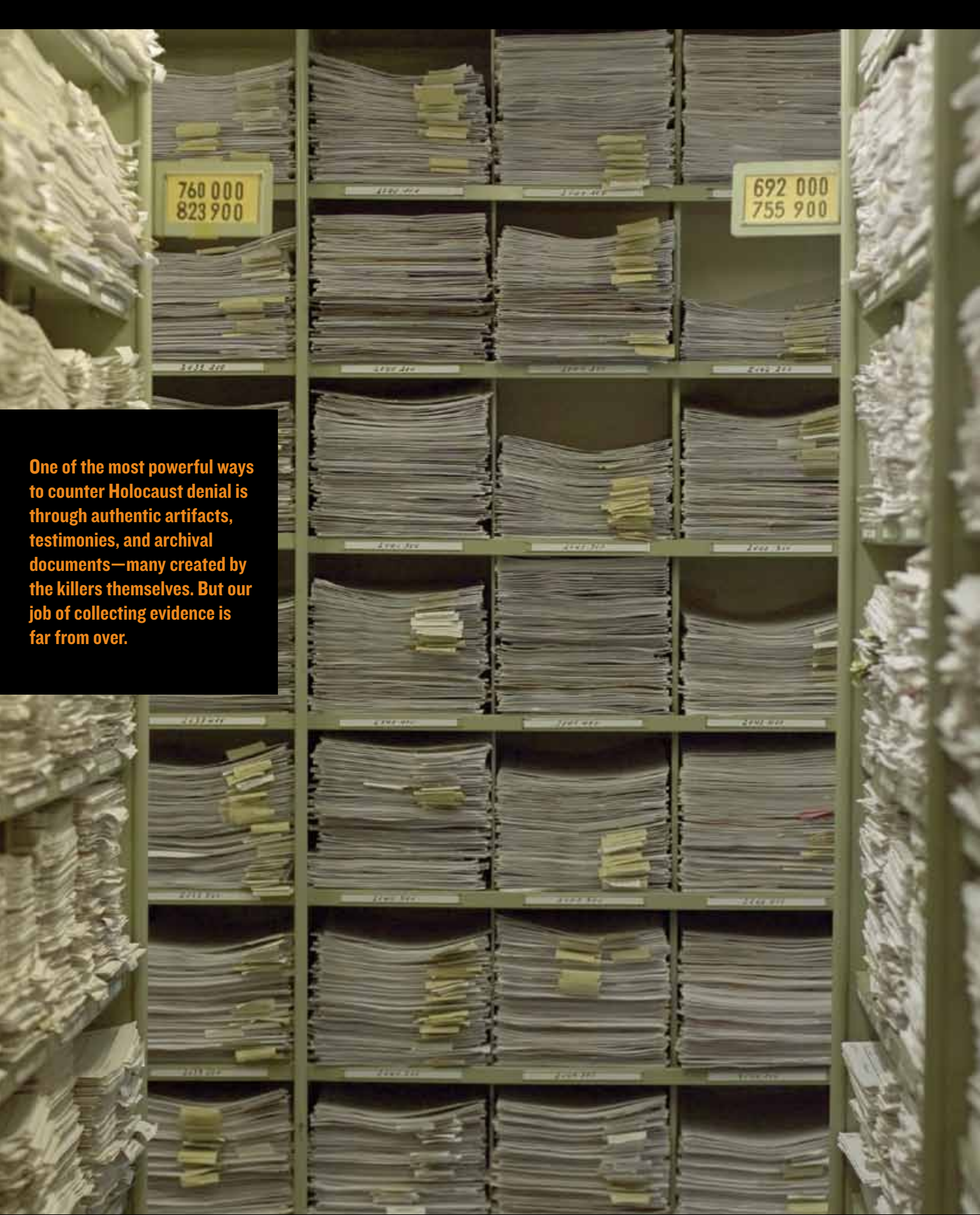
GLOBAL HIGHLIGHTS

The Museum is increasing collection activities in Russia, Ukraine, and other former Soviet republics. Negotiations are under way to obtain a complete copy of the vast collection of postwar investigations of Nazi crimes carried out by the Soviets.

With the Jewish Theological Seminary, the Museum published the first catalog of the wartime archives of Jewish organizations from across Europe. These documents were seized by the Red Army and held secretly until the fall of communism.

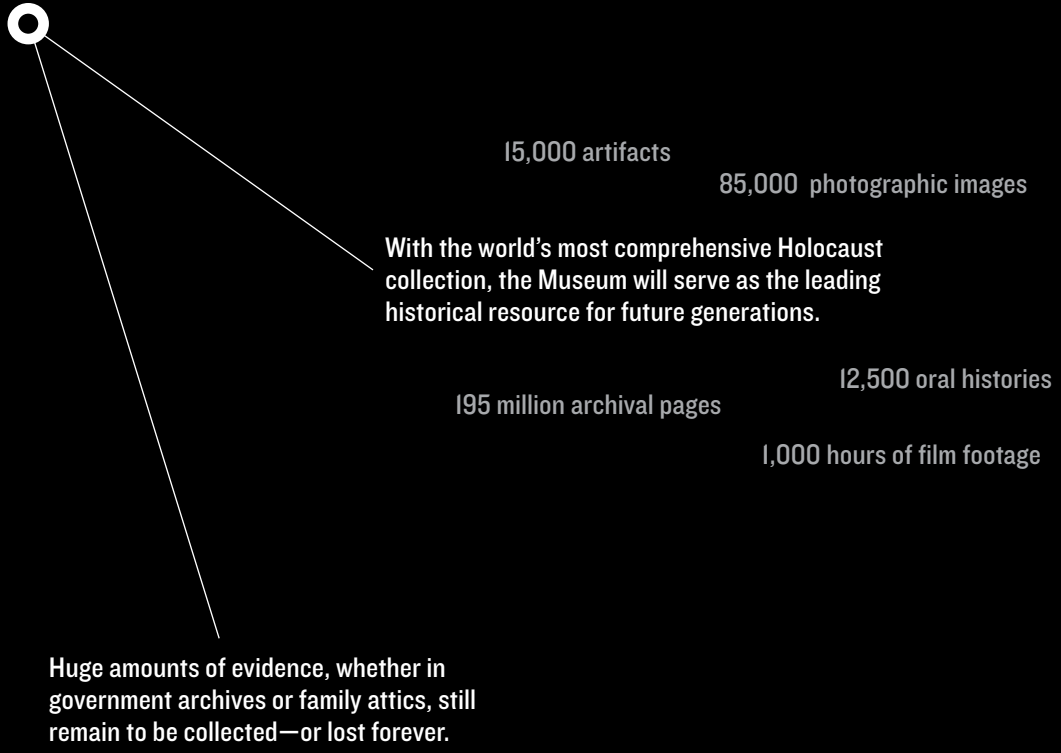
The Center for Advanced Holocaust Studies faculty seminars drew professors from 60 colleges and universities in 25 states and Canada. More than twice that number of professors applied.

As part of our initiative to combat antisemitism and Holocaust denial, Museum scholars and visiting fellows traveled to more than 70 college campuses, delivering lectures and presenting at seminars and faculty meetings.



One of the most powerful ways to counter Holocaust denial is through authentic artifacts, testimonies, and archival documents—many created by the killers themselves. But our job of collecting evidence is far from over.

RESCUING THE EVIDENCE SAFEGUARDS TRUTH





Museum researchers found an ID card with a photo of Sol Finkelstein's father—enabling Sol to see his father's face for the first time since he was 19 years old. Thousands of families contact the Museum every year for help in learning the fates of their loved ones in the Holocaust.

TELLING THE STORY WITH POWER AND AUTHENTICITY

For 63 years, Sol Finkelstein wondered what had happened to his father. After surviving forced labor camps and Mauthausen, they were separated three days before liberation in May 1945 and never saw each other again. For most of his life, Sol wrestled with doubts about whether he could have saved his father—until his son, Joe, turned to the Museum for help.

The Finkelsteins are just one of the thousands of families worldwide who contact the Museum's Holocaust Survivors and Victims Resource Center every year for assistance. Our success in tracking down missing information has increased significantly since December 2007, when the Museum led worldwide negotiations to open the International Tracing Service (ITS) archive and began creating the only digital copy of ITS records in the United States—an extraordinary body of evidence containing details on more than 17 million Jewish and non-Jewish victims.

And yet, critical gaps remain. The Museum must be able to tell the story of the Holocaust from every perspective—as it unfolded throughout Europe, North Africa, and the world, and as it was lived by the victims, rescuers, bystanders, and perpetrators. Filling these gaps is increasingly urgent, as we are in a race against time to save fragile, often disintegrating documents and to capture the memories of the eyewitnesses before they are no longer with us. Just as crucial are our efforts to improve the accessibility of the Museum's growing collections.

For the Finkelsteins, a single piece of information, on one document among millions, made a world of difference. After extensively searching our records, staff determined that Sol's father, Jakob, had survived liberation. He died in a hospital four days later and was buried in Austria. "Now I know where my father is," said Sol. "It's not easier that I know, but at least I know."

GLOBAL HIGHLIGHTS

Since the opening of the International Tracing Service collection at the Museum in December 2007, we have received more than 14,500 requests for information from 67 countries—with 10,000 of them coming from survivors and their families.

We continue to expand the Museum's **Witnesses, Collaborators, Perpetrators: The Jeff and Toby Herr Testimony Initiative** and to make this invaluable collection of eyewitness accounts fully accessible to the public.

The Herr collection has made possible a Dutch publication on the role of bystanders, a new educational curriculum in Lithuania, the documentary film **Just People**, and the Museum's upcoming exhibition on collaboration and complicity.

Together with Ancestry.com, the Museum has created the World Memory Project to enlist the public's help in building the largest free online resource of information about victims and survivors of Nazi persecution. To date, 2,100 contributors have keyed 613,822 records.

With an intake of some 350 individual collections each year, the size of the Museum's collection will double over the next decade—as will the challenges to physically and digitally safeguard it for future generations.

DAYS OF REMEMBRANCE 2011

The Museum led the nation in the annual commemoration of the Days of Remembrance in the US Capitol Rotunda on May 17, 2011. Holocaust survivors, government officials, and Museum supporters gathered for the event, whose theme—**JUSTICE AND ACCOUNTABILITY IN THE FACE OF GENOCIDE: WHAT HAVE WE LEARNED?**—marked the 65th anniversary of the verdicts at Nuremberg and the 50th anniversary of the Eichmann trial.



Founding Chairman Elie Wiesel received the inaugural United States Holocaust Memorial Museum Award—the Museum’s highest honor—for the singular role he has played in establishing and advancing the cause of Holocaust remembrance. The award will henceforth be named the UNITED STATES HOLOCAUST MEMORIAL MUSEUM ELIE WIESEL AWARD. **ABOVE RIGHT** Presenting the award to him at the National Tribute Dinner were (from left) Museum Vice Chairman Joshua B. Bolten, Museum Director Sara Bloomfield, Rwandan genocide survivor Clemantine Wamariya, General Colin L. Powell, USA (Retired), and Museum Chairman Tom Bernstein. **RIGHT** Democratic Leader Nancy Pelosi and Holocaust survivor Charles Stein lit a commemorative candle in the Capitol Rotunda, together with Holocaust survivor Israel Arbeiter (far left) and 2010 Stephen Tyrone Johns Summer Youth Leadership Program Ambassador Manal Elhak.



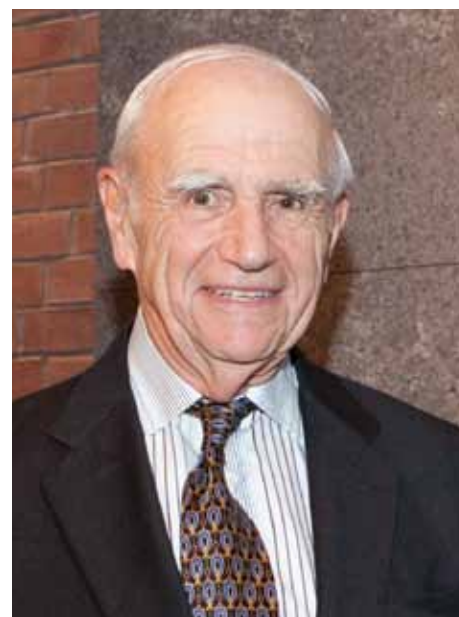
US Supreme Court Justice Stephen G. Breyer delivered the keynote address in the Capitol Rotunda, reflecting on the role of law in the aftermath of genocide. “Nuremberg can remind us that the Holocaust story ended with a fair trial,” he said. “And that trial, along with other ways in which law can further the work of remembrance, also reminds us of our eternal aspiration for justice.” **LEFT** The 3rd US Infantry (the Old Guard) carried the flags of the 35 US Army divisions that helped liberate prisoners from Nazi concentration camps and other sites of incarceration.

DAYS OF REMEMBRANCE 2011

BELOW LEFT Director of Collections Michael Grunberger (right) shows supporters rarely seen artifacts at the Museum's conservation facilities. **RIGHT** Outgoing National Legacy of Light Society Chair Arlene Herson (left) and Museum Planned Giving Director George E. Hellman present The Reverend Judith E. Simonson with her Legacy of Light Guardian certificate at a tea reception for planned giving donors.



BELOW Elie Wiesel (center left) is joined at the 2011 National Tribute Dinner by (from left) Washington Co-Chairs Jeffrey and Lauri Zell, Washington Co-Chairs Jennifer Loew Mendelson and Daniel Mendelson, and National Chairs Dr. Miriam and Sheldon G. Adelson.



ABOVE LEFT Pillars of Memory Janet and John Swanson gather for the unveiling of their engraving on the Museum's wall. **MIDDLE** Council member Phyllis Heideman receives a Wings of Memory Society leadership award from Andres Abril, Director of the Museum's Mid-Atlantic Regional Office. **RIGHT** Founder Sol Friedman is recognized for his generous support of the Museum.



ABOVE LEFT Museum Chairman Tom Bernstein (left) greets Legacy of Light Founders Schuyler and Linda Sylvers. **RIGHT** Survivor volunteer Nesse Godin shares her experiences during the Holocaust at a breakfast for members of the Wings of Memory Society.

REGIONAL PARTNERS

BELOW The New York Next Generation joined NBC correspondent Peter Alexander (back row, far right) to honor the launch of historian and Council member Deborah Lipstadt's latest book, **The Eichmann Trial**. With Dr. Lipstadt (front row, center) are: (from left) Joseph Breslow, Lauren Posner, Deborah Edell, and Ryan Abramow; (back row, from left) Stacey Saiontz, Jesse Izak, Barry L. Levine, Julie Kopel, Daniel Bellehsen, and Nicole P. Lieberman.



BELOW LEFT The Museum's Washington, DC, Next Generation Society welcomed Sir Ben Kingsley to their program **The Power of Film and the Holocaust**. **RIGHT** The 2011 Boston Dinner featured presenters (from left) Stephan Ross, The Honorable Michael Ross, Loren Galler Rabinowitz, Council member Mark Goodman, Chairs Gilda and Alfred Slifka, Museum Director Sara Bloomfield, and Vice Chairs Jennifer Slifka and Luis Vidal.



ABOVE LEFT Virginia and Norman Bobins (right) chaired the 2010 Chicago Luncheon honoring Frieda Weinberg. With them are Chairman Emeritus Fred S. Zeidman and Museum Director Sara Bloomfield. **RIGHT** Gathered for the 2011 South Florida Luncheon were (from left) Lynn Saxton, Luncheon Co-Chair; Alice Abrams, Wings of Memory Regional Advisor; Helen Marshall, Wings of Memory Co-Chair; and Arlene Perlman, Luncheon Co-Chair.



ABOVE LEFT Tony (left) and Linda Rubin joined the Museum's Western Regional Office Director Michael Sarid for a lecture in Los Angeles on the role of physicians in the Holocaust. The lecture was part of the annual Los Angeles Speaker Series, which the Rubins sponsor. **RIGHT** (from left) Andrew and Amy Cohn and Suzanne and Steven Hilton co-chaired the Museum's 2011 Phoenix Tribute Dinner honoring Sheila Polk.

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*Deceased

STATEMENT OF ACTIVITIES

For the year ended September 30, 2010

	PRIVATE FUNDS	FEDERAL FUNDS	TOTAL
Support and revenue			
Federal appropriation revenue		\$ 48,171,838	\$ 48,171,838
Contributions	\$ 22,213,581		22,213,581
Membership revenue	8,945,439		8,945,439
Museum Shop	1,998,956		1,998,956
Endowment payout	8,233,124		8,233,124
Contributed services	26,442		26,442
Imputed financing source		1,532,681	1,532,681
Other	24,455		24,455
Total support and revenue	\$ 41,441,997	\$ 49,704,519	\$ 91,146,516
Expenses			
Museum operations	\$ 3,591,804	\$ 22,535,862	\$ 26,127,666
Center for Advanced Holocaust Studies	5,034,013	2,261,548	7,295,561
Museum and public programs	10,442,349	12,499,280	22,941,629
Outreach technology	1,897,207	4,734,140	6,631,347
Museum Shop	1,813,274		1,813,274
Management and general	7,704,221	8,080,409	15,784,630
Membership development	4,427,238		4,427,238
Fundraising	6,982,643		6,982,643
Total expenses	\$ 41,892,749	\$ 50,111,239	\$ 92,003,988
Support and revenues under expenses	\$ (450,752)	\$ (406,720)	\$ (857,472)
Investment return in excess of endowment payout	10,000,479		10,000,479
Increase (decrease) in net assets	9,549,727	(406,720)	9,143,007
Net assets (beginning of year)	\$ 274,483,038	\$ 10,461,881	\$ 284,944,919
Net assets (end of year)	\$ 284,032,765	\$ 10,055,161	\$ 294,087,926

STATEMENT OF FINANCIAL POSITION

At September 30, 2010

	PRIVATE FUNDS	FEDERAL FUNDS	TOTAL
Assets			
Cash and fund balance with Treasury	\$ 2,377,586	\$ 15,942,856	\$ 18,320,442
Short-term investments	322,564		322,564
Contributions receivable, net	17,431,050		17,431,050
Other assets	914,492	226,426	1,140,918
Long-term investments	193,293,447		193,293,447
Property and equipment, net	77,416,295	11,618,999	89,035,294
Total assets	\$ 291,755,434	\$ 27,788,281	\$ 319,543,715
Liabilities and net assets			
Accounts payable and accrued expenses	\$ 7,722,669	\$ 5,693,896	\$ 13,416,565
Unexpended appropriations		12,039,224	12,039,224
Unrestricted net assets			
Federal cumulative results of operations		10,055,161	10,055,161
Program and supporting activities	80,171,577		80,171,577
Funds functioning as endowment	50,002,047		50,002,047
Restricted net assets			
Temporarily restricted for programs	35,903,604		35,903,604
Permanently restricted for endowment	117,955,537		117,955,537
Total liabilities and net assets	\$ 291,755,434	\$ 27,788,281	\$ 319,543,715

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PHOTO CAPTIONS AND CREDITS

Page 6: Hitler Youth at the Nazi Party Congress, Nuremberg, Germany, 1938. All other images *US Holocaust Memorial Museum*, except:
Page 12: A member of the SS patrols the streets with a regular policeman. *Bundesarchiv, Bild 102-14381/Georg Pabl.* **Page 16:** Detail from a 1936 poster with the heading "All of Germany Listens to the Führer with the People's Radio." *Bundesarchiv Koblenz (Plak 003-022-025).*
Page 18: (bottom) Michel Sztulzaft shortly after World War II. *Courtesy of The Jacob Rader Marcus Center of the American Jewish Archives, Cincinnati, Ohio; americanjewisharchives.org.*
Page 20: Antisemitic graffiti and an anti-Jewish boycott sign on the storefront of a Jewish-owned business, Berlin, 1933. *Bildarchiv Preussischer Kulturbesitz.* **Page 22:** (bottom) *Lucian Perkins for US Holocaust Memorial Museum.* **Page 24:** German soldiers look on as a member of an *Einsatzgruppe* (mobile killing squad) prepares to shoot a Ukrainian Jew at a mass grave site, Vinnitsa, Ukraine, 1941-43. *Courtesy of the Library of Congress.*
Page 28: International Tracing Service archive, Bad Arolsen, Germany, 2007. *Richard Ebrlich.*

A LIVING MEMORIAL TO THE HOLOCAUST, the United States Holocaust Memorial Museum inspires citizens and leaders worldwide to confront hatred, prevent genocide, and promote human dignity. Federal support guarantees the Museum's permanent place on the National Mall, and its far-reaching educational programs and global impact are made possible by generous donors.

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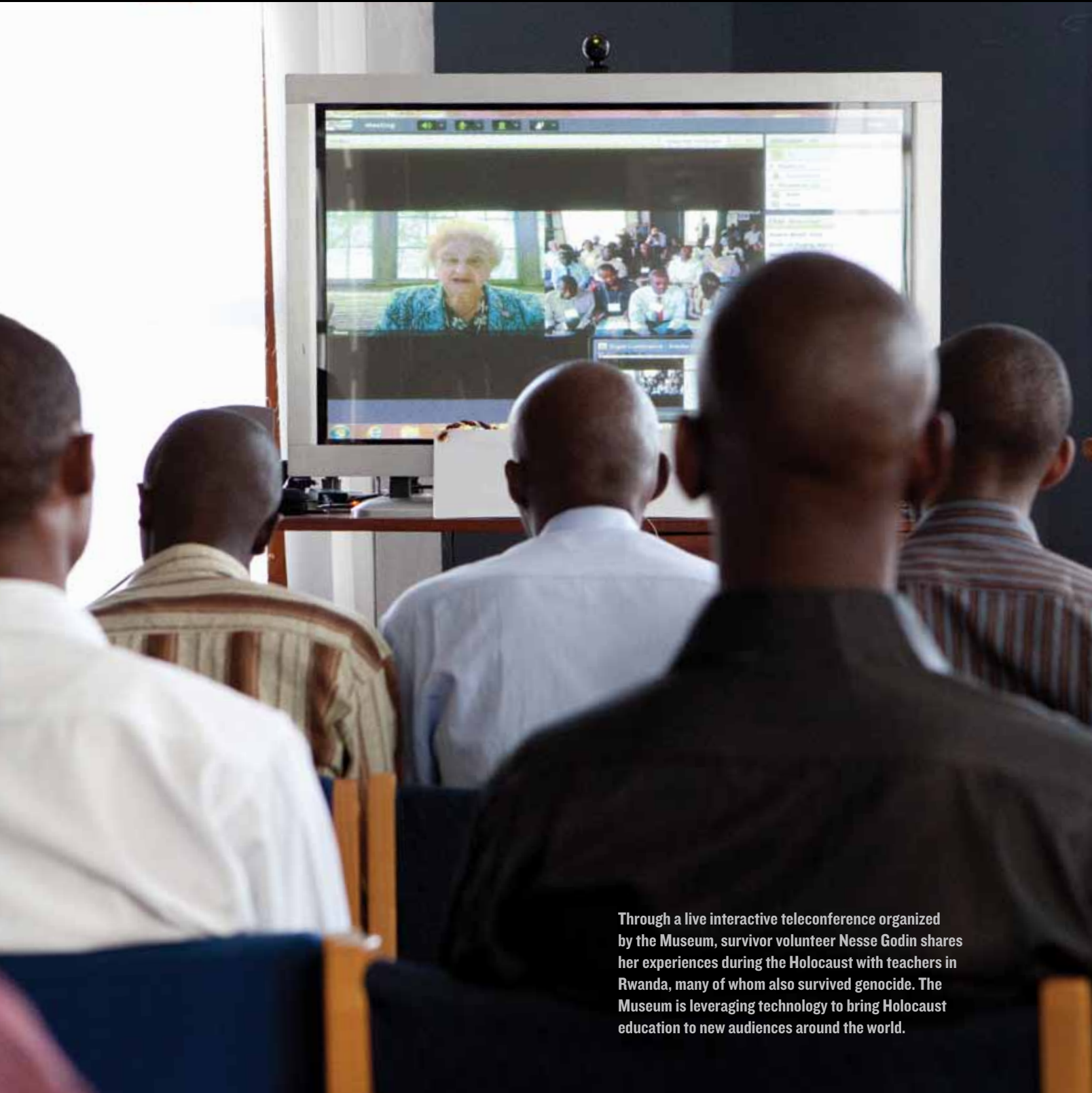
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Through a live interactive teleconference organized by the Museum, survivor volunteer Nesse Godin shares her experiences during the Holocaust with teachers in Rwanda, many of whom also survived genocide. The Museum is leveraging technology to bring Holocaust education to new audiences around the world.