Appendix A-1 Contract Performance Reports ARRA

Format 1 - Work Breakdown Structure

Format 3 - Baseline

Format 5 - Explanation and Problem Analysis





January 2012 CHPRC-2012-01, Rev. 0 Contract DE-AC06-08RL14788 Deliverable C.3.1.3.1 - 1

							CLASSI	-ICATION (When	Filled In)							
		CONTR	ACT PERFORMANCE	REPORT					,					FORM APPROVE	D	
			WORK BREAKDOWN								DOLLARS IN	Thousands of \$		OMB No. 0704-01		
1. CONTRACTOR			2. CONTRACT					3. PROGRAM						4. REPORT PERI		
a. NAME			a. NAME					a. NAME						a. FROM (YYYY		
CH2M HILL Plateau Remediation Company			Plateau Remediation C	ontract				Plateau Remediat	ion Contract							
b. LOCATION (Address and ZIP Code)			b. NUMBER					b. PHASE						1	2011 / 12 / 26	
Richland, WA			RL14788					-						b. TO (YYYYMM		
			c. TYPE			d. SHARE RATION	2	c. EVMS ACCER	PTANCE						,	
			CPAF						YES X	9/18/2009	9				2012 / 01 / 22	
5. CONTRACT DATA			-								-					
a. QUANTITY	b. NEGOTIATED	c. ESTIMAT	ED COST OF	d. TARGE	et profit/	e. TARGET	f. EST	MATED	g. CON	ITRACT	h. E	STIMATED CON	TRACT		i. DATE OF OTB/O	тѕ
	COST		INPRICED WORK		FEE	PRICE		RICE	-	EILING		CEILING			(YYYYMMDD)	
	1,305,191		0		807	1,375,998		8,381	1,375			1,378,381			· · · ·	
6. ESTIMATED COST AT COMPLETION	.,,		-	,		.,,			REPRESENTATI			.,				
	MANAGEMEN		CONTRACT	BUDGET	VAR			(Last, First, Middle		-	b. TITLE					
	AT COM		BAS				Bang, M.V.		o miliany		Prime Contract	Manager				
	((2)			(3)	Bang, M.V.					Managor				
a. BEST CASE	1,307	-	(-)			(-)	c. SIGNATURE							d. DATE SIGNED		
b. WORST CASE	1,33		1											(YYYYMMDD)		
c. MOST LIKELY	1,307		1,305,1	Q1	(2	,383)								(1111111100)	2012 / 01 / 22	
8. PERFORMANCE DATA	1,307	,074	1,000,1	51	(2,	,000)									2012/01/22	
WBS[1]		CU	RRENT PERIOD				CU	MULATIVE TO D	ΔΤΕ		Г Б	REPROGRAMMIN	6		AT COMPLETION	
			ACTUAL					ACTUAL			d .	ADJUSTMENTS				
	BUDGET	ED COST	COST	VARI	ANCE	BUDGET	ED COST	COST	VARI			ADJUGTIMENTS				
	WORK	WORK	WORK		 	WORK	WORK	WORK			COST	SCHEDULE		BUDGETED	ESTIMATED	VARIANCE
ITEM	SCHEDULED	PERFORMED	PERFORMED	SCHEDULE	COST	SCHEDULED	PERFORMED	PERFORMED	SCHEDULE	COST	VARIANCE	VARIANCE	BUDGET			
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12a)	(12b)	(13)	(14)	(15)	(16)
											, , ,					
RL-0011.R1 PFP D&D	6,138	5,000	5,441	(1,137)	(440)	285,223	281,344	289,953	(3,878)	(8,608)	0	0	0	293,726	295,838	(2,112)
RL-0013C.R1.1 MLLW Treatment	0	0	5	0	(5)	47,707	47,699	42,690	(8)	5,009	0	0	0	47,707	42,726	4,981
RL-0013C.R1.2 TRU Waste	(1,377)	(1,319)	145	58	(1,464)	255,312	255,312	255,003	(0)	308	0	0	0	255,312	253,546	1,765
RL-0013C.R1.3 TRU Wst Facil Trans MinSafe	1,500	1,500	0	0	1,500	1,500	1,500	0	0	1,500	0	0	0	1,500	1,417	83
RL-0030.R1.1 GW Capital Asset	0	0	114	0	(114)	175,008	175,008	174,703	0	305	0	0	0	175,008	174,972	36
RL-0030.R1.2 GW Operations	0	0	11	0	(11)	92,146	92,146	89,327	(0)	2,818	0	0	0	92,146	89,327	2,818
RL-0040.R1.1 U Plant/Other D&D	126	343	643	217	(300)	199,391	199,298	192,427	(92)	6,871	0	0	0	199,391	192,595	6,796
RL-0040.R1.2 Outer Zone D&D	0	0	2	0	(2)	84,279	84,279	71,662	0	12,617	0	0	0	87,273	75,083	12,190
RL-0041.R1.1 100 K Area Remediation	538	64	1,003	(474)	(939)	177,650	177,408	178,964	(242)	(1,556)	0	0	0	179,749	182,069	(2,321)
b. Cost of Money	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
c. Gen. and Admin.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
d. Undist. Budget														0	0	0
e. Sub Total	6,924	5,588	7,363	(1,336)	(1,775)	1,318,214	1,313,993	1,294,729	(4,221)	19,264	0	0	0	1,331,811	1,307,574	24,237
f. Management Resrv.														0		
g. Total	6,924	5,588	7,363	(1,336)	(1,775)	1,318,214	1,313,993	1,294,729	(4,221)	19,264	0	0	0	1,331,811		
9. Reconciliation to CBB									_							
a. Variance Adjustment									0	0						
b. Total Contract Variance									(4,221)	19,264				1,331,811	1,307,574	24,237

FORMAT 3, DD FORM 2734/3, BASELINE

	CO	NTRACT PERI	ORMANCE R	EPORT									F	orm Approved	t
January FY2012 - ARRA			FOR	MAT 3 - BASE	LINE				DOLLARS IN	THOUSAND	5		ON	IB No. 0704-01	88
1. CONTRACTOR			2. CONTRAC	т				3. PROGRAM	1				4. 1	REPORT PERI	DC
CH2M HILL Plateau Remediation Company			a. NAME:	Plateau Rem	ediation Contr	act		a. NAME:	Plateau Rem	ediation Contra	act		a. FROM:	2011/12/26	
b. LOCATION:			b. NUMBER:	RL14788				b. PHASE					b. TO:	2012/01/22	
Richland, WA			c. TYPE:	CPAF				c. EVMS AC	CEPTANCE						
			d. SHARE RA	ATIO:				NO	YES X	9/18/2009					
5. CONTRACT DATA															
a. ORIGINAL NEGOTIATED COST		D. NEGOTIATE	D CONTRAC	c. CURRENT	NEGOTIATED	d. ESTIMA	ATED COST	e. CONTRA	CT BUDGET	f. T	OTAL ALLOCA	TED	c	. DIFFERENCE	=
		CHA	NGE	COST	(A + B)	AUTH UNPR	RICED WORK	BASE	(C + D)		BUDGET			(E - F)	
0		\$1,30	5,191	\$1,30	05,191	s	50	\$1,30	5,191		\$1,331,811			(\$26,620)	
h. CONTRACT START DATE		i. DEF	INITIZATION	DATE	j. PLA	NNED COMPL	L DATE	ł	. CONT COM	PLETION DAT	E		I. EST COMPI	LETION DATE	
4/9/2009						9/30/2012							9/30/	2012	
6. PERFORMANCE DATA						BUDGETED	COST FOR V	VORK SCHED	ULED (NON -	CUMULATIVE	.)				
	BCWS	BCWS			SIX MONTH	FORECAST									1
ITEM	CUM	FOR													1
	то	REPORT	+1	+2	+3	+4	+5	6+	FY09	FY10	FY11	FY12	OUT	UNDISTRIB	TOTAL
	DATE	PERIOD	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12					YEARS	BUDGET	BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
a. PM BASELINE															1
(BEGIN OF PERIOD)	1,311,290	6,924	6,654	2,446	231	617	1,110	1,066	161,538	565,906	585,572	18,672	0	0	1,331,688
b. BASELINE CHANGES AUTH DURING REPORT PERIOD															0
BCR-R13-12-001R0 - W&FM ARRA Buy-Back												123			123
c. PM BASELINE (END OF PERIOD)	1,318,214		6,654	2,446	231	617	1,110	1,066	161,538	565,906	585,572	18,795	0	0	1,331,811
7. MANAGEMENT RESERVE															0
8. TOTAL															1,331,811

FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS

			CLASSIFICA	TION (Whe	n Filled In)				
		ONTRACT P						FORM APP OMB No. 07	
1. CONTRACTOR		2. CONTRACT	-		3. PROGRAM			4. REPORT	PERIOD
a. NAME CH2M HILL Plateau Remediation	n Company	a. NAME Plateau Remed	iation Contract		a. NAME Plateau Remed	liation Contract	a. FROM (YYYY/MM/DD) 2011/12/26		
b. LOCATION (Add Code)		b. NUMBER RL			b. PHASE Arra			b. TO (YYY	Y/MM/DD)
Richland, WA 99354	1	c. TYPE CPAF	d. SHARE RAT	10	c. EVMS ACC	EPTANCE 20 YES X	09/09/18	2012/	01/22
	BCWS	BCWP	ACWP	SV in \$	SV in %	CV in \$	CV %	SPI	CPI
Current:	6,924	5,589	7,364	(1,336)	-19.3%	(1,775)	-31.8%	0.81	0.76
	1,318,214	1,313,993	1,294,729	(4,221)	-0.3%	19,264	1.5%	1.00	1.01
Cumulative:	BAC	EAC	VAC in \$	VAC in %	CPI to BAC	CPI to EAC			
At Complete:	1,331,811	1,307,574	24,237	1.8%	0.5	1.4			
Explanation of V	ariance/Descrip	tion of Problem:							
positive variance but behind due to Current Period C RL-0011 negative \$1.5M) and RL13 replanned to a ne transferred to the The RL-0040 neg	issues with demo Cost Variance: T e variance (-\$0.4M C.R1.3 TRU Was wly established D	olition of structure he Current Month /) is within report ste Facility Trans	es). The RL-004 1 unfavorable Co ing thresholds. ⁻ MinSafe (+\$1.5N	1 negative va st Variance (The RL-13C. //) variances	ariance (-\$0.5N -\$1.8M) reflect R1.1 MLLW Tr	M) is within re ts the followir eatment (-\$0	eporting three ng: 0.0M), RL130	sholds.	aste (-

FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS

Impact:

Current Period Schedule: For RL-11R.1 current period reflects upward trend in schedule performance. The RMA/RMC process line schedule performance improved 3%. For RL-0013, current period, there is no impact. For RL-0030, there are no impacts, work complete. For RL-40.R1.1, and RL-40.R1.2, the current period schedule impacts are the same as the CTD schedule impacts (see below). For RL-41.R1.1 the current period schedule impacts are the same as the CTD schedule impacts (see below).

Current Period Cost: For RL-11.R1, cost performance improved this period 4.7%, and 11.6% in the RMA/RMC process line work. For RL-0013 no impacts at this time. For RL-0030, there are no impacts, work complete. For RL-40.R1.1, and RL-40.R1.2, there is no significant cost impact for the current period. For RL-40.R1.1, and RL-40.R1.2, there is no significant cost impact for the current period. For RL-40.R1.1, and RL-40.R1.2, there is no significant cost impact for the current period. For RL-41.R1.1 no impacts at this time.

CTD Schedule: For RL-11.R.1 work scope is projected to finish on schedule. Although the trend in the first quarter of FY12 is not favorable, the impacts during this period have (for the most part) been resolved and are not indicative of future work. For RL-0013 CTD there is no impact. For RL-0030, there are no impacts, work complete. For RL-40.R.1.2 O-Zone waste sites the schedule variance will be accepted in order to achieve the footprint reduction goals. For RL-40.R.1.1 D&D structure demolition activities are being accelerated where they can to offset where other demolition activities are delayed. For RL-41.R1.1 no impacts at this time.

CTD Cost: For RL-11.R1 the VAC reflects expected improved efficiency in completing remaining ARRA work scope. Also, the ARRA to Base change has been reflected in the EAC, but is not yet reflected in the BAC. BCR 011-R11-12-001R0, *Realignment of ARRA KPP Work Scope*, will be implemented in February. For RL-13, the overall positive cost impact is due to project efficiencies. For RL-0030, there are no impacts, work complete. For RL-40.R1.1, and RL-40.R.1.2 there is overall positive cost impact due to project efficiencies. For RL-41.R1.1, costs will be monitored.

Corrective Action:

Current Period Schedule: For RL-11.R.1 see CTD Schedule. For RL-0013, no corrective actions required. For RL-0030, no corrective actions required, work is complete. For RL-40.R1.1 and RL-41.R1.1 the current period schedule corrective actions are the same as CTD schedule corrective actions (see below). For RL-40.R1.2 O-Zone waste sites, there is no corrective action required. For RL-41.R1.1 the current period schedule corrective actions are the same as CTD schedule corrective actions are the same as CTD schedule corrective actions (see below).

Current Period Cost: For RL-11.R1 no corrections are planned. For RL-0013, no corrective actions required. For RL-0030, no corrective actions required, work is complete. For RL-40.R1.1 U-Plant current cost variances can be covered by efficiencies in other D&D areas. For RL-40.R1.2 O-Zone Waste Site there is no required corrective action for the current period cost variance. For RL-41.R1.1 current period cost corrective actions are the same as the CTD cost corrective actions (see below).

CTD Schedule: For RL-11.R1 overtime will be used in selected areas to recover schedule, and a focused effort is in place to have multiple work packages available so alternative scope can be worked should problems arise with the package being worked. Resources have been identified in the detailed field execution schedule, which assists with more efficient resource utilization. The lifecycle performance measurement baseline underwent an independent joint CHPRC and DOE-RL review in December 2011; comment resolution is expected by February 2012. For RL-0013, no corrective action required. For RL-0030, no corrective actions required, work is complete. For RL-40.R1.2 O-Zone waste sites the schedule variance will be accepted in order to achieve the footprint reduction goals. For RL-40.R1.1 D&D structure demolition activities are being accelerated where they can to offset where other demolition activities are delayed. For RL-41.R1.1 has implemented a baseline change request (BCR) to address additional soil contamination (realized risk). Schedule recovery actions are being evaluated to recover the D&D structure demolition activities have been delayed.

CTD Cost: For RL-11.R1 no specific actions are planned at this time. The lifecycle performance measurement baseline underwent an independent joint CHPRC and DOE-RL review in December 2011; comment resolution is expected by February 2012. For RL-0013, no corrective action required. For RL-0030, no corrective actions required, work is complete. For RL-40.R1.1 and RL-40.R.1.2, no corrective actions are required at this time. For RL-41.R1.1, no corrective actions are required at this time.

Monthly Summary: (to include technical causes of VARs, Impacts, and Corrective Action(s):

All ARRA Subproject's cumulative to date cost and schedule variances are within reporting thresholds. Overall, the current period schedule and cost variances are mixed between favorable and unfavorable performance. The RL-0011 current month schedule variance is a result of inability to work planned shifts in RMA/RMC process lines due to key resource absence during holiday week, lack of work package backlog, and D&D work restriction. Delays in demolition of the ZB Complex result from more effort required to ready 2736-ZB for demolition and time lost recovering from an un-sampled waste water incident. The Hanford site closure for inclement weather also contributes to the unfavorable variance. The RL-0013 negative schedule variance is within reporting thresholds and is the result of schedule recovery for Layup activities partially offset by early completion of MLLW returns. The RL-0013 negative cost variance is the result of ARRA Layup schedule without commensurate costs, accruals reversed in December (no invoice or re-accrual made) and corrections of start-up anomalies from ARRA to base-funded work scope. Overall, the ARRA workscope in RL-30 was completed in FY2011. There will be a few remaining costs transactions as contracts are closed and final billing completed. The RL-40 R1.1 U Plant/Other D&D unfavorable cumulative to date schedule variance resulting from reduced work schedule due to heat stress and increase effort required for the mock up for the 209E Stimulus-Semi Works Zone project. RL-40.R1.2 Outer Zone D&D unfavorable current month schedule variance taken in prior months for disposition of rail cars and the favorable cumulative cost variance continue to increase mainly from pass-backs from ERDF. The RL-41.R1.1 100K Area is within reporting thresholds.

Contractually Required Cost, Schedule, EAC variance, Management Reserve Use

Variance in Performance BAC and EAC: The variance at complete (VAC) between the BAC and EAC this month is positive \$24.2 million and 1.8%. This variance is within threshold for the Project. For information, the VAC threshold limit is +or- 5% and +or- \$15 million.

FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS

Format 1 and 3 Contract Data:		
	Contract Price Adjustments	
	ARRA ONLY	
CPs - In Process		
	Total Authorized Unpriced Work	-
Approved Adjustments to Contract Price (n	ot reflected in B.4-1 Table)	
	Total Negotiated Cost Changes	1,986,330
	Grand Total Adjustments	1,986,330
remain at completion with no use of managemen management reserve, which assumes all efficien used (e.g., all identified risks realized). The wor assumes all efficiencies gained contract-to-date	AC is the EAC reported this month, which assumes all efficiencies of treserve. The most likely EAC is the EAC reported this month plus the completion but all availast EAC is the BAC reported this month plus the to-go (available) mawill be eroded at completion and all available management reserve EAC values are documented in the Format 1 Report.	s the to-go (available) able management reserve is anagement reserve, which
Best/Worst/Most Likely Estimate: The Best E remain at completion with no use of management management reserve, which assumes all efficien used (e.g., all identified risks realized). The wor assumes all efficiencies gained contract-to-date	AC is the EAC reported this month, which assumes all efficiencies in the reserve. The most likely EAC is the EAC reported this month plus acies gained contract-to-date will remain at completion but all availa st EAC is the BAC reported this month plus the to-go (available) may will be eroded at completion and all available management reserve	s the to-go (available) able management reserve is anagement reserve, which

(1) = Trench Face Process System; (2) = Trench Face Retrieval & Characterization System; (3) = Remove, Treat and Dispose; (4) = Confirmatory Sampling/No Action; (5) Project Specific Distributables Rewards & Recognition Program; (6) Defense Contract Audit Agency