

THE WHITE HOUSE

To: Jennings. Chris

From: Jason Goldberg

Date: 6-8-94

Page 1 of 3

, b, }, **t**

in 1. **1**

t

. .

CABINET HEALTH LINE

June 8, 1994

The 'Nation's Newspaper' Stands Up For Universal Coverage

- The editors of USA TODAY, write today, "Don't compromise on universal health coverage: Congress could bargain itself right out of covering the people who need it most."
- USA Today aptly acknowledges that millions of middle class Americans will be bargained out of health security if the Congressional Committees choose to promote plans that do not include universal coverage.
- "Our health-care system is a costly mess, and only universal coverage can put it right."

More Than 1,000 Groups and Businesses Endorse Employer-Based Health Care Reform

- Today, more than 1,000 organizations and businesses across the country formally endorsed an employer-based approach to health care reform. Groups and businesses, representing over 93 million Americans, signed a letter to Congress calling for comprehensive health care reform and supporting guaranteed coverage through the workplace as the best approach.
- The letter, sent to Senator Mitchell by the Health Care Reform Project, says, "We believe than an employer mandate is a fair, effective and practical means for achieving universal coverage. We therefore urge its adoption."
- Senator Mitchell said of the endorsements "What this letter shows is that the political clout of the
 forces supporting comprehensive reform is formidable. These forces, representing over 93 million
 Americans -- <u>155 times the membership of the NFIB</u> -- are standing up to let <u>their</u> voices be heard
 in this debate."

12:46

1.

t

Employer Premium Payments

| | | 2000 |
|--------------------|------------|----------|
| TOTAL | | |
| Ali Firms | Baseline | 324,023 |
| | Reform | 304,072 |
| | | |
| Currently Offering | Baseline | 324,023 |
| | Reform | 270,156 |
| Less than 10 | | |
| All Firms | Baseline | 19,830 |
| | Reform | 22,856 |
| , | | |
| Currently Offering | Baseline | 19,830 |
| | Reform | 14,050 |
| 10 - 15 | | |
| All Firms | Baseline | 18,799 |
| | Reform | * 24,254 |
| * • | | |
| Currently Offering | Baseline | 18,799 |
| | Reform | 14,825 |
| 25 - 99 | | |
| All Firms | Baseline | 34,798 |
| | Reform | 36,908 |
| | , . | |
| Currently Offering | Baseline | 34,798 |
| | Reform | 31,534 |
| 100 - 499 | | |
| All Firms | Baseline | 52,843 |
| | Reform | 47,069 |
| | | . 1 |
| Currently Offering | Baseline | 52,843 |
| | Reform | 44,336 |
| 500 - 999 | | , |
| All Firms | Baseline | 23,962 |
| | Reform | 19,865 |
| | ļ | |
| Currently Offering | | 23,962 |
| | Reform | 18,983 |
| 1,000 - 4,999 | | |
| All Firms | Baseline | 91,513 |
| | Reform | 77,601 |
| | | |
| Currently Offering | Baseline | 91,513 |
| | Reform | 74,766 |

CBO Premiums, Big Firms Out Model 139 6-June-1994

HIGHLIGHTS FROM THE NBC POLL

Attached are selected results from the NBC survey on health care and other issues. Data do no include "don't knows"; questions are abreviated.

Universal Coverage

្នុត

Insurance Reform vs. Universal Coverage

[two statements read, one describing insurance reform, one describing universal coverage]

| Prefer universal coverage: | 57% |
|--|------|
| Prefer insurance reform: | 34.% |
| | |
| Most Important Reason for Reform | • |
| To cover those with inadequate or no insurance now: | 41% |
| To reduce and hold down costs | 29% |
| To reduce costs and improve competitive edge for US business | 11% |
| To improve quality of care | 10% |

| Cos | ts/Financing | • • . |
|--|-----------------|--------|
| and the second | | · 1 |
| Best Way to Pay for Health Care | | • . |
| First choice: | | |
| cost controls, such as premium caps and limits | on doctor fees: | 62% |
| requiring most employers to contribute | | 19% |
| broad based taxes | • | 10% |
| | | |
| First and second choices combined: | | |
| cost controls: | | 80% |
| employer contributions | | 63% |
| taxes | | 31% |
| | \$ | |
| Cost Expectations | | |
| Expect costs to increase | | 56% |
| Costs will stay the same | | 26% |
| Costs will decrease | | 14% |

Quality of Care

If the President and Congress pass a health care bill, do you think availability of health care services will:

. . .

The demonstration would be authorized for six states selected by the Secretary. In selecting the states, the Secretary Would include both highly rural and urban states and states with both a high and low managed care penetration.

The demonstration would begin two years after the start of the standard drug benefit and would continue for five years.

EVALUATION

After the third year of the demonstration, the Secretary would conduct an evaluation to determine whether the capitated DBM plan option should be made available to all beneficiaries.

In particular this evaluation would examine:

- The desirability of a drug only option as compared with a drug benefit provided by an HMO/CMP under a risk contract.
- The differences in effectiveness of drug utilization review provided in standard Medicare, plans under the drug benefit option and HMO/CMPs with risk contracts.
- o The extent to which plans experienced favorable selection and the impact of this selection on potential savings under the payment methodology.
- Whether differences existed in potential cost-savings of capitated drug benefit management plans in rural vs urban areas.

. .

| OFFICE OF THE ASS. HI | • 94567431;# 1 OF HEALTH AND HUMAN SERVICES ISTANT SECRETARY FOR LEGISLATION EALTH LEGISLATION SHINGTON, D.C. 20201 |
|--|---|
| ⁷³ <i>W</i> ₁ <i>Y</i> ₁ <i>YY</i> ₁ <i>Y</i> ₁ <i>YY</i> ₁ <i>Y</i> | FAX: (202) 690-8425 |
| TO: Chris Genning Judy Whan | FROM: Budgtt Jaylon |
| NAME: | |
| OFFICE: | OFFICE |
| ROOM NO.: | |
| PHONE NO.: | PHONE NO.: |
| FAX NO .: \$52 - 7431 | DATE: 6/21/94- |
| | |
| | |
| REMARKS: | |
| June are . | · · |
| 2rd here | |
| 9-4 | • • • |
| | |

,

TECHNICAL ASSISTANCE REQUEST SHEET

| NAME: BRIDGEN TAYLOR |
|--|
| DATE: 6/21/44 |
| PRIORITY: |
| SAME OR NEXT DAY: WITHIN 2 WEEKS: 2 TO 3 DAYS: OTHER: WITHIN 1 WEEK: |
| REQUEST FROM: KATHY KING |
| COMMITTEE: <u>SENATE FINANCE</u> |
| PHONE: 234-4515 FAX: 228-5568 |
| REQUEST: IN A MEET IN & WE HAD LAST WEEK U/K. KUL |
| STEE ASKED FUL HEFA TO DUT DEETHER INFORMATION ON |
| HOW THE MEDICARE PART 3 REDUCTIONS (SPECIFICALLY MANDASURY |
| ASSIGNMENT WOULD IMPACT DME UPGRADES. ATTACHED IN HERAS |
| RESPUNSE |
| |
| |
| |
| |
| ASSIGNMENT: |
| TO: KEA |
| DATE: 6/15/94 |
| DUE DATE: $\frac{6/20/94}{94}$ |
| STATUS : |
| ASSIGNED OMB REVIEW COMPLETED |
| |
| NOTE: |
| |
| · |
| · |

June 21, 1994

NOTE TO: Chris Jennings Judy Whang

FROM: Bridgett Taylor

SUBJECT: Request from Kathy King

Attached is HCFA's response to a request from Kathy King regarding the Medicare Part B reductions in the Health Security Act. Kathy would like to include some of the reductions in the Senate Finance Committee Chairman's mark, but she was concerned about how the mandatory assignment provision would impact DME upgrades for Medicare beneficiaries. She asked HCFA to put together a method for how this would work. Attached is HCFA's response.

Could we get clearance on this by COB Wednesday, June 22?

If you have any questions please call.

Thanks.

cc: Karen Pollitz Jerry Klepner

MANDATORY ASSIGNMENT AND DME UPGRADES

<u>Issue</u>: If suppliers are required to accept assignment under health care reform, how would a Medicare beneficiary purchase an upgraded item of DME (e.g., a luxury wheelchair) where Medicare coverage would normally be available only for the standard item?

<u>Background</u>: Under current law, if a beneficiary wants an upgraded item of equipment, this transaction can occur only on an unassigned basis. A nonparticipating supplier submits an unassigned claim for that purchase and bills the beneficiary the difference between the Medicare-approved amount for the standard item and the charge for the upgraded item. We have not supported allowing any payment exceptions for upgraded items on assigned claims because we have wanted to maintain the integrity of the term "assignment" where the only liability to the beneficiary is coinsurance and deductible.

Under health care reform, however, mandatory assignment may be required for items and services furnished to Medicare beneficiaries. A supplier would be required to accept the Medicare payment amount as payment in full and could charge a beneficiary only for deductible and coinsurance amounts.

There will certainly be instances where Medicare beneficiaries may choose to purchase an item with more features than are covered by Medicare. The following are examples:

- A beneficiary wants to purchase a light-weight top-of-the line wheelchair with an elevating legrest where Medicare has determined that a standard wheelchair meets the beneficiary's needs.
- A beneficiary wants to purchase accessories on a wheelchair that are not covered by Medicare for his condition.
- A beneficiary wants to purchase an electric hospital bed where Medicare covers only a standard hospital bed for his specific condition.

Option for Allowing Upgrades Under Mandatory Assignment:

Since the current upgrade process is based on the ability to file unassigned claims, a new approach becomes necessary in a world of mandatory assignment. Beneficiaries should have access to the type of equipment that they want for purposes of their convenience if they are willing to pay for the portion that Medicare does not pay. The following basic policy would establish a process for allowing exceptions to the mandatory assignment rules:

- O <u>Upgrades</u> If a beneficiary wishes to substitute an item that performs essentially the same function as a Medicare covered item but which has additional features that Medicare does not consider to be medically necessary for the beneficiary's condition, Medicare shall pay the fee schedule amount for the covered item. The supplier may charge the beneficiary for deductible and coinsurance amounts for the portion of the item covered by Medicare and for the difference between the fee schedule amount for the covered item and the charge (see below) for the more costly version purchased by the beneficiary.
- <u>Charge Limits</u> The following limits would be established to assure that beneficiaries are not charged excessively for upgraded items:
 - -- If a fee schedule amount exists for the upgraded item, the supplier could charge the beneficiary (in addition to deductible and coinsurance amounts) only the difference between the fee schedule amount for the covered item and the fee schedule amount for the upgraded item.
 - -- If a fee schedule amount did not exist for the upgraded item, there would be no limit.
- o <u>Supplier Standard on Availability of Covered Item</u> In order to receive a supplier number and receive Medicare payments, suppliers that offer upgrades would be required to certify that they have the standard Medicare-covered item available and have given the beneficiary the choice of renting/ purchasing this item.
- <u>Disclosure of Information to Beneficiaries</u> For every upgraded item purchased or rented, the beneficiary and supplier would be required to enter into a written agreement prescribed by the Secretary. This agreement would state that:
 - o the beneficiary understands that he is voluntarily purchasing or renting the upgraded equipment and was not coerced into purchasing or renting it.
 - o the supplier has the standard item available and has given the beneficiary the choice of purchasing this item.
 - o the supplier has given the beneficiary an itemized summary of charges payable by him.
 - o the beneficiary understands that he is responsible for the difference between the Medicare fee schedule for the covered item and the charge for the upgraded item.
- Sunset of Provision This change to allow suppliers to bill the beneficiary for upgrades would initially be established for four years. Prior to the end of the four year period, the Secretary would be required to evaluate the provision to determine whether beneficiaries are being treated equitably and whether abuses are occurring.

• .

| TECHNICAL | ASSISTANCE | REQUEST | SHEET |
|-----------|------------|---------------|-------------------------|
| | | 비행 내 나 아파 나 소 | الد البلد تستسلين الياد |

| | DATE: <u>6/21/94</u> |
|--|----------------------|
| | DATE: 6/21/94 |
| PRIORITY: | |
| SAME OR NEXT DAY: 2 TO 3 DAYS: WITHIN 1 WEEK: | WITHIN 2 WEEKS: |
| REQUEST FROM: JANE HORNATH | |
| COMMITTEE: SENATE FINAN | |
| PHONE: 224-4515 | |
| REQUEST: SEE ATTACHED | |
| · · · | |
| | |
| | , , |
| | |
| anna <u>an an anna an an an an an an an an an an</u> | |
| | |
| | |
| | |
| ASSIGNMENT: | |
| TO: DON TOMISON (MERA) | |
| TO: DON JOHNSON (MERA) DATE: 6/21/94 | |
| DUE DATE: | |
| | |
| STATUS : | 1 |
| ASSIGNEDOMB REVIEW | COMPLETED |
| | |
| NOTE: | |
| | |
| | |
| | |

June 21, 1994

NOTE TO: Chris Jennings Ken Thorpe Judy Whang

FROM: Bridgett Taylor

SUBJECT: Request from Jane Horvath

Jane Horvath has asked if HCFA could provide an estimate on a State-by-State basis of the impact of the current Medicaid dollars (1993 or most recent data) of separating the AFDC cash recipients and all non-cash eligibles from the SSI and dualeligibles (if possible) for acute care services using the best data available (HCFA 2082 or OAct data base). Don Johnson is working on this, but I am also notifying Ken Thorpe.

Once we get the document I will sent over to you for clearance.

If you have any questions please call.

Thanks.

cc: Karen Pollitz Jerry Klepner

State Maintenance of Effort under the Health Security Act, Year 2000

| | i i i i i i i i i i i i i i i i i i i | | | [|
|-------------------|---------------------------------------|---------------------------------------|---------------------------|------------------------|
| | MOE 2000 (1) (\$ millions) | Population 2000 (2) (thousands) | MOE Per Capita 2000 | Index to US 2000 |
| UNITED STATES | 23,400 | 276,241 | \$85 | 1.00 |
| Alabama | 171 | 4,485 | \$38 | 0.45 |
| Alaska | 69 | 699 | \$99 | 1.17 |
| Arizona | 449 | 4,437 | \$101 | 1.19 |
| Arkansas | 101 | 2,578 | \$39 | 0.46 |
| California | 3,946 | 34,888 | \$113 | 1.34 |
| Colorado | 201 | 4,059 | \$49 | 0.58 |
| Connecticut | 537 | 3,271 | \$164 | 1.94 |
| Delaware | 33 | 759 | \$43 | 0.51 |
| District of Colum | 142 | 537 | \$264 | 3.11 |
| Florida | 884 | 15,313 | \$58 | 0,68 |
| Georgia | 408 | 7,637 | \$53 | 0.63 |
| Hawaii | 98 | 1,327 | \$74 | 0.87 |
| Idaho | 53 | 1,290 | \$41 | 0.48 |
| Illinois | 857 | 12,168 | \$70 | 0.83 |
| Indiana | . 427 | 6,045 | \$71 | 0.83 |
| lowa | 115 | 2,930 | \$39 | 0.46 |
| Kansas | 149 | 2,722 | \$55 | 0.64 |
| Kentucky | 186 | 3,989 | \$47 | 0.55 |
| Louisiana | 445 | 4,478 | \$99 | 1.17 |
| Maine | 118 | 1,240 | \$95 | 1.12 |
| Maryland | 486 | 5,322 | \$91 | 1.08 |
| Massachusetts | 638 | 5,950 | \$107 | 1.26 |
| Michigan | 629 | 9,759 | \$64 | 0.76 |
| Minnesota | 256 | 4,824 | \$53 | 0.63 |
| Mississippi | 98 | 2,750 | \$36 | 0.42 |
| Missouri | 618 | 5,437 | \$114 | 1.34 |
| Montana | 28 | 920 | \$30 | 0.36 |
| Nebraska | 85 | 1,704 | \$50 | 0.59 |
| Nevada | 146 | 1,691 | \$86 | 1,02 |
| New Hampshire | 54 | 1,165 | \$46 | 0,54 |
| New Jersey | 657 | 8,135 | \$81 | 0.95 |
| New Mexico | 43 | 1,823 | .\$23 | 0.28 |
| New York | 3,656 | 18,237 | \$200 | 2.37 |
| North Carolina | 523 | 7,617 | \$69 | 0.81 |
| North Dakota | 20 | 643 | \$31 | 0.36 |
| Ohio | 950 | 11,453 | \$83 | 0,98 |
| Oklahoma | 160 | 3,382 | \$47 | 0.56 |
| Oregon | 124 | 3,404 | \$36 | 0,43 |
| Pennsylvania | 88Ż | 12,296 | \$72 | 0.85 |
| Rhode Island | 85 | 998 | \$85 | 1.01 |
| South Carolina | 268 | 3,932 | \$68 | 0.81 |
| South Dakota | ¹ ··· 20 | 4 770 | \$26 | 0.31 |
| Tennessee | 465 | 5,538 | \$84 | 0,99 |
| Texas | 1,321 | 20,039 | \$66 | 0.78 |
| Utah | 71 | 2,148 | \$33 | 0.39 |
| Vermont | 30 | 592 | \$50 | 0.59 |
| Virginia | 427 | 7,048 | \$61 | 0.71 |
| Washington | 297 | 6,070 | \$49 | 0.58 |
| West Virginia | 110 | 1,840 | \$60 | 0.71 |
| Wisconsin | 148 | 5,381 | * \$27 | 0.32 |
| Wyoming | 18 | 522 | \$34 | 0.41 |
| | | | | |

(1) HCFA OAct; ASPE; NOTE: State estimates do not sum to U.S. total due to rounding.

(2) CPS State Population Projections (Series A).

MEDICARE WORKERS

POLICY

Under the Health Security Act, all Medicare beneficiaries who work, or whose spouses work, at least 40 hours per month for two consecutive months during the year, receive their health insurance coverage through the Alliance. Their employers contribute toward their health insurance just as they would for non-Medicare employees. Employers are responsible for the standard employer share of the alliance premium (80 percent for full-time, full-year workers). Beneficiaries are responsible for the remaining 20 percent of the premium.

For part-time eligible workers, Medicare fills in the remainder of the pro-rata employer share of the premium. If a beneficiary stops working during the year, Medicare will pay the full employer share of the premium for the remainder of the calendar year.

In addition to the Medicare worker's alliance-based coverage, the Medicare program will make wrap-around, or secondary, payments toward working beneficiaries' deductibles and coinsurance. Medicare will automatically fill in for Part A cost-sharing and will also pay the Part B deductible and coinsurance for beneficiaries who choose to enroll in Part B.

MEDICARE SAVINGS

Under current policy, employers who offer insurance to their workers must offer insurance to their Medicare beneficiaries as well. Beneficiaries may choose whether or not to accept that coverage. About 2.2 million beneficiaries currently do so.

Under the HSA, all eligible workers, or spouses of workers, must receive primary coverage through the Alliances. An additional 3.2 million Medicare beneficiaries are estimated to receive primary coverage in the Alliance as full, part-time, or part-year workers.

Medicare saves an estimated \$25 billion over 5 years because for full-time workers, the wrap-around or secondary payments it pays are less than primary payments; and for part-time or part-year workers, the Medicare share of the community-rated premium plus the wrap-around payments are less than the primary payment.

Beneficiaries also save because 20% of a community-rated premium is less than their average Medicare cost-sharing.

EFFECT OF AGE RATING

If premiums are age-rated, the cost to Medicare for its share of the premium for part-time or part-year workers increases accordingly. All continuity this at 1075 of the Inning!, \$1 Billion where 1996-2004.

The cost to all Medicare beneficiaries also increases for their 20% share of the premium.

P.02

To: Jean Fr: Suzanne Calzoncit, 224-5117 Re: Early retiree -- state and local

Amendment to S. 1757/Kennedy Mark

SECTION 6114. SPECIAL TREATMENT OF CERTAIN RETIREES AND QUALIFIED SPOUSES AND CHILDREN

(b)(3) would be eligible (under section 226(a) of the Social Security Act) for hospital insurance benefits under part A of title XVIII of such Act if the individual were 65 years of age based only on the employment of the individual, <u>or has completed</u> <u>40 quarters of employment through a state and local qovernment</u>, and

Havid (Suzenz: We don't believe this should have a significant cost impact



SOME ISSUES THAT WOULD NEED TO BE ADDRESSED WITHOUT A PER WORKER PREMIUM

1. Can a family with two workers choose to obtain coverage (and payment) through either employer?

If so, there may be a subsidy increase due to families choosing to obtain coverage through the employer of the lower wage spouse. If the family does not have a choose (e.g. the family must get coverage through the higher earner), an enforcement mechanism must be developed.

2. What is the administrative mechanism for verifying that a family with multiple employers signed up with one of the employers? How does the "non-selected" employer know it does not have to pay anything?

3. How is coverage for part-time workers handled (particularly part-time workers with multiple jobs)?

4. What happens when someone changes jobs? Do they have to switch plans? How long do they have before they have to switch plans? How is this all enforced?

5. What happens with someone who is self-employed and has a working spouse? (Note: Losing payments by the self-employed would increase federal subsidy costs.)

- 6. How much do non-workers have to pay? Do they only get credit for payments actually made by an employer? (Note: This could lead to some inequities. For example, a family where one spouse works for the first six months of the year and another spouse works for the second six months of the year would not have to pay anything beyond the 20% share. However, a family where both spouses worked for six months simultaneously would have to pay the 80% share of the premium for the other six months. Also note that subsidizing non-workers based on a full actuarial premium rather than a per worker premium would likely increase subsidies.)
- 7. For small employers, in particular, this structure could produce large changes in premium payments from year to year or even month to month. Is this acceptable?
- 8. Would you let families with two working spouses split coverage between both employers? Would one employer pay for a single and the other for a single parent family?

NEW YORK STATE SAVINGS UNDER HEALTH SECURITY ACT

New York State will save \$8.6 billion in public health care spending between 1996 and 2000.

| | 1996 | 1997 | 1998 | 1999 | 2000 | TOTAL (1996–2000) |
|-------------------------------------|-------|-------|-------|-------|--------|----------------------|
| Acute Care Medicaid | NA | 0.5 | (1.3) | (2.5) | (3.3) | (6.6) |
| LTC Savings | (0.2) | (0.3) | (0.4) | (0.5) | (0.6) | (2.0) |
| State employee health care spending | NA | NA | NA | NA | (0.07) | (0.07) |
| TOTAL PUBLIC SAVINGS | (0.2) | 0.2 | (1.7) | (3.0) | (4.0) | (8.6) |

CHANGE IN SPENDING UNDER HEALTH SECURITY ACT \$BB

* In addition, the private sector will save \$4.9 billion in lower premiums in FY 2000 alone. (Earlier years are not available.)

KINGS COUNTY HOSPITAL BENEFITS UNDER THE HEALTH SECURITY ACT

1) Stable and increased funding from universal coverage and blended Medicaid rates

Under reform, reimbursement will be assured and constant as a result of the provision of coverage for the area's high numbers of uninsured and the fact that reimbursement will be the same for Medicaid patients as it is for the rest of the insured.

2) Increased funds for research and teaching

Under reform, the new all-payer GME and the AHC pools will ensure that Kings County receives direct payments to fund important teaching and research activities; very little direct funding is currently available to this facility now since it serves a disproportionately low number of Medicare and insured populations -- the primary source of residency support funding.

3) New payment streams to better attract physicians

Under reform, the patient population will be covered with private insurance and physicians will be able to bill directly for services. Direct billing will enable Kings County to attract physicians, something that this facility has had extreme difficulty in doing previously and in the future should the status quo continue.

4) Guarantee that insurers will not discriminate against institutions disproportionately serving the poor

It is a practical certainty that Kings County will be designated as an Essential Community Provider under HSA, which will require insurers to contract with providers in medically underserved areas. This provision will ensure that providers who have traditionally served the underserved are not discriminated against by insurers and will assure a payment stream from patients.

5) Targeted funding for facilities that have and will continue to serve difficult to treat populations

The Health Security Act provides for a payment stream -- known as a Voluntary Payment Adjustment -- for those facilities that have traditionally served the uninsured, including those institutions that serve large numbers of undocumented residents.

1

Responses to Important Concerns Likely to Be Raised by Kings County:

 Reducing the number of residents. The Health Security Act proposes to limit the proportion of residencies to a certain percentage of U.S. medical school graduates (our bill does not give a specific percentage; both Rockefeller and Cooper propose limiting the number of residencies to 110% of U.S. medical school graduates). Kings County has a very high proportion of residents/ patients and they have a huge number of foreign medical school graduates.

Response:

١,

1) They will be able to reduce the resident/patient ratio as they substitute physicians for residents since physicians will be able to direct bill under universal coverage.

2) They won't have to rely so heavily on expensive supervising MDs from affiliated medical centers to supervise their residents.

2) Access to capital. Because many of their health facilities are in such poor shape, many New York hospitals -- obviously including Kings County -- are in need of a great deal of capital improvement. They are concerned that funds will be even more difficult to attract as health care growth is constrained.

Response:

The city of New York will achieve substantial savings under health reform and monies as monies that currently pay for the uninsured and other services that will be covered under the benefits package. At least some of these savings could be redirected toward capital investment.

3) Opinion on the Kings County Renovation Crisis and Relevance to Health Reform.

Response:

Although you do not know enough to make an informed comment about the Kings County situation, facilities like Kings County will do well under reform. Coverage of the uninsured, increased funds for research and teaching, and dedicated funding streams for underserved populations are just three reasons why this is the case. (You may also want to talk about the impact of violence on the costs and demands on these facilities, and a discussion of why it is so important to pass a workable crime bill -- Moynihan should like this.)

TO: Jack Lew FROM: Jennifer Klein DATE: 5/11/94

Benefit Savings Options for Energy and Commerce

\$1,500/3,000 to \$2,500/3,000 <u>and</u> \$250 per hospital admission and \$10 prescription drug copayment in lower cost sharing = 5% reduction in premium.

12 c. Nuden = 1 2 Billin Joing,

Additional Benefit Savings Options

| Pres | scription drug changes | • | time. | |
|------|---------------------------------|-----|--------------|---|
| • | .2 to .4 in higher cost sharing | and | \$10 to \$13 | j |

- .2 to .4 in higher cost sharing and \$10 to \$13 in lower cost sharing = 1% reduction in premium. $\frac{1}{4}$
 - .2 to .4 in higher cost sharing and leave \$10 in lower cost sharing = .5% reduction in premium.
- .2 to .6 in higher cost sharing and \$10 to \$16 in lower cost sharing = 2% reduction. Raising coinsurance to .5 in higher cost sharing is not sufficient.

NOTE: These reductions may be added to the 5% reduction described above.

BUT: We are continuing to look at the impact of thses changes on cost sharing subsidies.

Changing HMO cost sharing to coinsurance has no useful effect. A \$5 copayment is roughly equivalent to 20% coinsurance and a \$10 copayment is roughly equivalent to 40% coinsurance.

Dental changes

Eliminate dental for children and cover Medicaideligible children or children under 150% of poverty in Medicaid wrap-around program = 2% reduction.

NOTE: These reductions may be added to the 5% reduction described above.

BUT: This will increase federal costs as more people are shifted into the wrap-around program.

Lower cost sharing changes

A \$250 per admission deductible is comparable to a \$60 per day copayment without a limit on the number of days it will be paid <u>or</u> a \$75 per day copayment with a limit

of 10 days (i.e., if hospital stay is longer than 10 days patient stops paying per day copayment).

P.02

۲.2



Congressional Research Service • The Library of Congress • Washington, D.C. 20540

May 16, 1994

57

| TŲ | : | Senate Labor and Human Resources Committee Attention: David Nexon and Mary Beth Fisks |
|---------|---|---|
| From | : | Michael J. U'Grady Specialist in Social Legislation Education and Public Welfare Division |
| SUBJECT | : | Varying the Benefits in the Health Security Act, S. 17: Promium Effects |

In response to our mociling and subsequent phone conversations I have prepared the following menturandum analyzing the effect of various benefit changes on health insurance premiums.

In the first stage of this analysis we used the Health Security Act, S. 1757, as a basis for comparing any changes in the benefit package. In conjunction with our consulting actuaries at Hay/Huggins Co., Inc., we then estimated the actuarial value of the benefits changes specified in Chairman Kennedy's mark dated May 11, 1994.

With the estimates of actuarial value, I have used the Census Bureau's March 1993 Current Population Survey (CPS) to model the distribution of the U.S. population¹ into the four types of coverage groups specified in S. 1757: self only, two adults, single-parent families and two-parent families.

Table 1 details the effect of the benefit changes on the four premium types specified in S.1757. The percentage change estimates are of the total premium and have been calculated for both the high and low cost sharing plans. It is unclear how the premium estimates under the combination plan would be effected, but given the hybrid nature of the combination plan we are comfortable with the assumption that the high and low cost sharing estimates provide a reasonable range of estimates for the combination plan. No assumptions have been made about how people might sort themselves into the different plans. It is assumed that the populations covered by the high and low cost sharing plans are demographically similar to the population overall.

'Except those people who primarily rely on Medicare for their health insurance.

P.3

CRS-2

Table 2 provides some details of our interpretation of the provisions. We have tried to put ourselves in the position of an insurer determining what benefits are covered, at what cost sharing. If in any of these provisions we have misinterpreted the intent please let us know.

There are a few areas where we are not yet able to make estimates of the effects of Chairman Kennedy's mark. Our work on the premium effects of your changes to the mental health coverage should be completed shortly.

The overall effect of the benefit changes specified in table 1 reduces premiums between 1.2 and 2.6 percent. Keep in mind, that we have only analyzed the changes specified in table 1 and other modifications could alter the overall result considerably.

The methodology and assumptions underlying the estimates have been coordinated with the Budget Analysis Division of the Congressional Budget Office to ensure that they are consistent with estimates you may receive from them later.

If you have any questions or we can be of further essistance, I can be reached at 7-7347.

and the second second

• • •

•

| TABLE 1. Forcessinge Change in Premium for Expanded Benefits, Under Four Types of Coverage | | | | | | | | | | |
|--|----------------------|----------------------|---------------------|-----------------------|----------------------|----------------------|---------------------|-----------------------|--|--|
| Renefit | Individual | | Cample | | Single-parent family | | Two parent family | | | |
| | Low cool altaring | High cool abaning | Low cost sharing | Eligh cost sharing | Low curl chailing | Eigh cost sharing | Low cost sharing | Eligh cost sharing | | |
| Clinton baseline | 0.0% | 0.0% | 0.0% | C.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| A) Clinical preventive parvices | | | | | | | | | | |
| l) Tests | 0.0% | 0.0% | 0,0% | 0.0% | NC0 | 0.4% | 0.2% | 0.3% | | |
| 2) Clinician visits under ago 20 | 0.0% | 0.0% | 0.0% | 0.0% | 0.3% | 0.4% | 0.2% | 3.3% | | |
| B) Hearing sids for oblidren | 0.0% | 0.0% | 0.0% | 0.0% | 0.1% | 0.1% | 0.0% | 0.1% | | |
| C) Redutilitation services entermions | 0.2% | 0.2% | 0.2*4 | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | | |
| D) Home health care and extended care facilities | 0.6% | 0.7% | 0.6% | 0.7% | 0.6% | 0.7% | 0.5% | 0.7% | | |
| 6) Eabaneed mammograms | Ì | | | ÷ | | | | | | |
| 1) Ages 50-64 annually | 0.6% | 0.6% | ×3.0 | 0.6% | 0.3% | 0.3% | 0.3% | 0.4% | | |
| 2) Ages 40-49 bienmully | 0.J% | 0.4% | 0.3% | 0.4% | 0.1% | . 0.2% | 0.2% | 0.2% | | |
| F) Enhanced pep mean | 0.2% | 0.2% | 0.2% | 0.2% | 0.1% | 0.1% | ~ 0.1% | 0 156 | | |
| Contraceptive drugs and prescription devices | 0.0% | 0.1% | 0.0% | 0.1% | 0.0% | 0.1% | 0,0% | 0.1% | | |
| H) Balonded care sourced limit | 0,0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| I) Medical foods (PKU, etc.) | 0.0% | 0.0% | 00% | 0,9% | 0.0% | 0.0% | 0.9% | 0.0% | | |
| I) Outpetion: drugs-accessories and supplies | 0.0% | 0.0% | X0.0 | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| K) Outputient speech pathology and audiology services | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0,0% | D.0% | | |
| L) Durable modical equipment- replacement | 0,016 | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| N) Vision care limitation to periodicity schedule | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.6% | 0.0% | 0.0% | | |

.

CRS-3

2

...

Ч

94567431 P.4

P.04

| TABLE 1. Percentage Change in Premiums for Expanded Benefits, Under Four Types of Coverage | | | | | | | | | |
|--|---------------------|----------------------|---------------------|----------------------|----------------------|----------------------|---------------------|----------------------|--|
| Benefit | Individual | | Couplo | | Single-parent family | | Two-parent family | | |
| | Low cast shortng | High cost sharing | Low cost sharing | High cast sharing | Low cost sharing | High cost shading | Low cost sharing | High cost sharing | |
| N) Invertigational treatments- discretion of plan | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | |
| O) Extracontractual items and services | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | |
| P) Hospital deductible of \$250- low cost sharing plan | -1.6% | 0.0% | -1.6% | 0.0% | -1.5% | 0.0% | -1.5% | 0.0% | |
| Q) Drug copayment of \$10 low cost sharing plan | -2.0% | 0.0% | -2.0% | 0.0% | -1.9% | 0.0% | -1.9% | 0.0% | |
| R) Individual max. ont-of-pocket increased from \$1,500 to \$2,500 | 0.0% | -4.9% | 0.0% | -4.9% | 0.0% | -4.7% | 0.0% | -4.7% | |
| Issurance units-in thousands" (total = 107,076) | 51,5 | 503 | 17, | 220 | 11,- | 419 | 26,933 | | |
| Populationin thousands" (total = 223,621) | 51,5 | \$03 | 34, | 522 | 105,641 | | 641 | | |
| Percentage children | 0.0 |)% | 0.0 | % | . 60.6% | | 46. | 6% | |

"Except those people who primarily rely on Medicare for their health insurance,

Source: Actuarial value of benefit variations calculated uses CRS Health Benefits Model v. 5.3. Demographic adjusters developed from data provided by major insurers, the Office of Personnel Management and the Nation Medical Expenditures Survey. Insurance units and population data developed using the Census Bureau's March 1993 Current Population Survey.

١

•

CRS-4

۰.

MAY-24-1994

15:58

×,

TO

-

94567431

P.05

P,S

MAY-24-1994 15:59 FROM 0000000000000

.....

MAY 17 '94 84:13PM CRS EPW

. .

. . .

то

- - موجد المواجد ال

P.6

| | Benefit | Proposed Benefit Changes | | | | |
|------------|---|--|--|--|--|--|
| Α. | Enhanced Children's Preventive Services 1. Tests 2. Chinician visits under sge 20 | Modifications to S. 1757 that either increase or decrease the incidence of clinical preventive services. | | | | |
| B . | Hearing Aids and Comprehensive Hearing Assessments for Children under 18 | Benefit added to S. 1757 for children who have failed a hearing screening as originally covered by S. 1757. | | | | |
| C. | Rehabilitation Services Extensions | S. 1757 benefits clarified include coverage for outpatic respiratory therapy, and audiology services for outpatient speech language pathology services. | | | | |
| | | Established a maintenance or prevention program to include the following services: | | | | |
| | | Rehab beaith professional to provide initial evaluation & periodic oversight of the patient. Rehab health professional to design a maintenance or prevention program appropriate for the patient. Instruct patient and family members on how program is to be implemented. Periodic reevaluations (in addition to a reevaluation at the end of each 60 day period). | | | | |
| • | i, t | The plan will not deny coverage for outpatient occupational therapy, outpatient physical therapy, outpatient respiratory therapy and outpatient speech language pathology services and sudiology services as result of a disorder or other health condition. (S. 1757 only provides coverage if condition is a result of an illness or injury. | | | | |
| D. | Home Health Care and Extended Care Facilities Extensions | Extends the coverage clause under S. 1757 to include conditions that did not result from an illness or injury. Also extends the annual number of visits in ECF if the care is found to be a "cost-effective alternative to necessary inpatient hospitalization". | | | | |
| Б. 1 | Enhanced Mammograms | Augments the benefit under S. 1757 for: Age 50-64 to cover mammograms annually rather than biannually. For 40-49 to cover mammograms biannually. | | | | |
| F. 1 | Enhanced Pap Smears | Benefit added to S. 1757 to cover pap smears annually unless individual has 3 years of negative pap smears a no risk factors for STDs or cervical cancer. | | | | |
| G, | Contraceptive Drugs and Prescription Devices | Extends benefit to include coverage for contraceptives drugs and prescription devices. | | | | |
| H. | Extended care annual limit | Provides for an annual limit of 100 days for extended care services, with conditions under which the limit ca be waived. | | | | |

P.7

| TABLE 2. Modifications to the Health Security Act | | | | | | | |
|---|--|--|--|--|--|--|--|
| Benefit | Proposed Benefit Changes | | | | | | |
| I. Medical foods (PKU, etc.) | Medical foods prescribed by a physician are added to the outpatient prescription drugs and biologicals coverage. | | | | | | |
| J. Outpatient drugs accessories and supplies | Clarifies accessories and supplies typically covered under current health insurance policies. For example, syringes and glucose testing supplies for diabetics. | | | | | | |
| K. Outpetient speech pathology and audiology services | Under outpatient rehabilitation services, clarifies that outpatient speech language and sudiology services are covered for the purpose of attaining or restoring speech. | | | | | | |
| L Durable medical equipment-replacement | Clarifying language covering the replacement of datable medical equipment. Conforms with typical current insurance practices. | | | | | | |
| M. Vision cars limitation to periodicity schedule | Allows the Board to establish the periodicity schedule for benefit. | | | | | | |
| N. Investigational treatments-discretion of plan | Allows the plan to cover an investigational treatment at it's discretion, as long as it's done based upon objective protocols and applied consistently. | | | | | | |
| O. Extracontractual items and services | Allows the plan discretion to use cost effective elternatives, as long as appropriate treatment is provided. | | | | | | |
| P. Hospital deductible of \$250 - low cost sharing plan | Increase from \$0 to \$250 | | | | | | |
| Q. Drug copsymeat of \$10-low cost sharing plan | Increase copsyment from \$5 to \$10 | | | | | | |
| R. Individual maximum out-of-pocket increased from \$1,500 to \$2,500-high cost sharing plan | Increase individual maximum out-of-pocket liability from \$1,500 to \$2,500. Leave family liability at \$3,000. | | | | | | |

ŕ

ι.



5 L

Congressional Research Service · Library of Congress · Washington, D.C. 20540

May 17, 1994

| то | : | Senate Labor and Human Resources Committee Attention: Ron Weich |
|---------|---|---|
| FROM | : | Michael J. O'Grady Specialist in Social Legislation Education and Public Welfare Division |
| SUBJECT | : | Varying the Meatal Health Benefits in the Health Security Act, S. 1757-Premium Effects |

In response to our meeting and subsequent phone conversations this memorandum analyzes the effect of various changes in the menial health benefits on health insurance premiums.

In the first stage of this analysis we used the Health Security Act, S. 1757, as a basis for comparing any changes in the mental health benefit package. In conjunction with our consulting actuaries at Hay/Huggins Co., Inc., we then estimated the actuarial value of the benefits changes specified in Chairman Kennedy's mark dated May 11, 1994.

The mental health benefits changes specified in the Chairman's mark would increase premiums by 1.6 percent in the high cost sharing plan for all four types of coverage groups, self only, two adults, single-parent families and two-parent families. In making these estimates we used a \$2,500 maximum out-of-pocket limit for individuals and \$3,000 for families. Further we allowed the maximum out-of-pocket limits to apply to mental health charges for inpatient, residential, intensive nonresidential and outpatient services. The coinsurance used was 20 percent for all four types of service.

A less costly alternative would be to use the cost sharing provisions specified in S. 1757 for outpatient psychotherapy—i.e., require a payment of 50 percent coinsurance. This modification increases premiums by only 0.1 percent in the high cost sharing plan for all four types of coverage groups.

If, in conjunction with the modification in the cost sharing provisions for outpatient psychotherapy, a further modification were made to strengthen the language regarding managed care, there would be no premium increase over S. 1757. Language that would require and specifically define quality managed care, rather than leaving it to the discretion of the plan would be sufficient for this purpose.

CRS-2

It is our understanding that these modifications to the outpatient cost sharing and managed care provisions are consistent with later versions of the Chairman's mark. With the modifications as specified, CRS estimates no premium increase for mental health benefits compared to S. 1757, the Health Security Act.

The methodology and assumptions underlying the estimates have been coordinated with the Budget Analysis Division of the Congressional Budget Office to ensure that they are consistent with estimates you may receive from them later.

If you have any questions or if we can be of further assistance, I can be reached at 7-7347.

Health Care Schedule

JUNE 20 - JUNE 26

| Day/Dept | ept Scheduling | | Press Office | Public Liaison | Paper/Rescarch [incl. data book] | Congressional/ Intergovernmental | Misc. | |
|-----------------------------|--------------------------|-----------------------|---|--------------------|---|-------------------------------------|--------------------------------------|--|
| ÷ | Principals | Cabinet, Surrogates | | · · | | • . | ·· · · | |
| Monday 6/20 | | Panetta Speech | · · · · | | | | | |
| Tuesday 6/21 | | | | | | | -BRT -NBC special | |
| Wed. 6/22 | HRC: DPC breakfast | | GMA proposal | | Letter writers bkgd | | | |
| Thursday 6/23 | HRC/HealthRight | Business Breakfast | | | | | Rock the Vote survey | |
| Friday 6/24 | Working Group Meeting | Working Group Meeting | | OK opinion leaders | | | OPL/Leg./Cab meeting re:schedule? | |
| Weekend 6/25-6/26 | • | · . | | | | | | |
| Misc./ Questions | | · | Sperling breakfast? Economic pundit pairings | | -Uwe op ed -Bentsen or Rubin op ed -Ed boards [Panetta/Altman, Rubin/Sperling] | Metzenbaum on HIAA? | | |
| | | | · . | | · · · | | | |

June 24, 1994-11:41 cm Page 4 Health Care Schedule

JUNE 27 - JULY 2

| Day/Dept | Scheduling | | Press Office | Public Liaison | Paper/Research [inel_data_book] | Congressional/ Intergovernmental | Misc. | | |
|---------------------|--|--|--------------|---|------------------------------------|-------------------------------------|-----------------|--|--|
| | | | | | | | | | |
| | Principals | Cabinet, Surrogates | | | | | | | |
| Monday 6/27 | POTUS Academic Health Centers | Bowles/Families small business study | | Bowles/Families small business study | | | | | |
| Tuesday 6/28 | HRC D.C. Economic Club VP opinion leaders | | | VP Opinion Leaders RI | Recess Paper Due | | | | |
| Wed. 6/29 | HRC opinion leaders HRC Disease Groups Event | Shalala Choice/provider press conference and White Paper | | HRC Opinion Leaders OR Provider/choice press conference [national and local] | | | | | |
| Thursday 6/30 | - HRC Small business coalition HRC press rdtble? VP Opinion Leaders | | HRC rdtble | VP Opinion Leaders ND Provider/choice press conferences [local] | | | | | |
| Friday 7/1 | Cabinet meeting? | Cabinet meeting? | | | | • | | | |
| Wcekend 7/2-7/3 | | | | | | | | | |
| Misc./ Questions | HRC with Gephardt swings | | | Recess planning | Recess planning | Recess planning | Recess planning | | |

June 24, 1994 - 11:41 am Page 5

(ans) Ťo__ .Time_ <u>.</u> Ю 20 9.34 Date WHILE YOU WERE OUT SIM 0 4242 i Phone ____ Area Code Number Extension TELEPHONED PLEASE CALL CALLED TO SEE YOU WILL CALL AGAIN WANTS TO SEE YOU URGENT RETURNED YOUR CALL DAND 1 Message ata An del IN 1 se m \$ 3 $\mathbb{E}_{\mathbb{F}_{i}}^{\mathbb{F}_{i}}$ Operator AMPAD EFFICIENCY@ 23-023 CARBONLESS

· ·

· · ·

. . Attendees for Monday, June 27 Academic Medicine Event

Bobby Ray Alford, MD Baylor College of Medicine One Baylor Plaza Houston, TX 77030 Phone: 713/798-4846 Fax: 713/790-0055

Carol Ann Aschenbrener, MD Chancellor University of Nebraska Medical Center 42nd & Dewey Avenue Omaha, NE 62198 Phone: 402/559-4200 Fax: 402/559-4396

Mr. Steven D. Baron, President The Miriam Hospital 164 Summit Avenue Providence, RI 02906 Fax: 401/331-8505

Ms. Jane T. Barry VP Network Devel. & Community Affairs The University Hospital 88 E. Newton Street Boston, MA 02118 Fax: 617/638-6905

Harry Nelson Beaty, MD Dean Northwestern University Medical School 303 East Chicago Avenue Chicago, Ill 60611-3008 Phone: 312/503-8649 Fax:

Stanley Silver Bergen, Jr., MD President UMDNJ-New Jersey Medical School 185 South Orange Avenue Newark, NJ 07103-2714 Phone: 201/982-4300 Fax: 201/982-7104

Ms. Theresa Bischoff Exacutive Vice President NYU Medical Center 560 First Avenue New York, NY 10016 Fax: 212/545-8846 Giles G. Bole, MD Dean University of Michigan Medical School 1301 Catherine Road Medical Science Building I. Ann Arbor, MI 48109 Phone: 313/764-8175 Fax: 313/763-4936 Stuart Osborne Bondurant, MD Dean University of North Carolina at Chapel Hill School of Medicine Room 125 MacNider, Campus Box 7000 Chapel Hill, North Carolina 27599-7000

Phone: 919/966-4161 Fax: 919/966-7564

Lester Richard Bryant, MD, Sc.D. Dean University of Missouri-Columbia School of Medicine MA204 Medical Sciences Building One Hospital Drive Columbia, MO 65203 Phone: 314/882-1566 Fax: 314/884-4808

Mr. Leo P. Brideau Executive Director Strong Memorial Hospital 601 Elmwood Avenue Rochester, NY 14642 Fax: 716/244-1163

Roger James Bulger, MD President, Association of Academic Health Centers 1400 Sixteenth Street, NW, Suite 410 Washington, DC 20036 Phone: 202/265-9600 Fax: 202/265-7514

Gerard Noel Burrow, MD Dean Yale University School of Medicine 333 Cedar Street, P.O. Bos 3333 New Haven, CT 06510 Phone: 203/785-4672 FaX: 203/785-7437

Robert M. Carey, MD Dean University of Virginia School of Medicine Medical Center, Box 395, McKim Hall Charlottesville, VA 22908 Phone: 804/924-5118 Fax: 804/982-0874

Dr. Chobanian Dean Boston University School of Medicine 80 E. Concord St. Boston, MA 02118 Phone: 617/638-5300 Fax: 617/638-5258

Thomas Joseph Cinque, MD Dean Creighton University School of Medicine California at 24th Street Omaha, NE 68178 Phone: 402/280-2600 Fax: 402/280-2599

Jordan Jay Cohen, MD President, Associatino of American Medical Colleges 2450 N. Street, NW Washington, DC 20037 Phone: 202/828-0460 Fax: 202/828-1125

Richard Alan Cooper, MD Executive Vice President and Dean Medical College of Wisconsin 8701 Watertown Plank Road Milwaukee, WI 53226 Phone: 414/456-8213 Fax: 414/257-0449

Dr. Stacey Cyphert, Assoc. VP for Statemwide Health Services Univ. Iowa Hospitals & Clinics Newton Road Iowa City, Iowa 52242 Fax: 319/353-8475

Charles Harry Epps, Jr., MD Dean Howard University College of Medicine 520 W. Street, NW Washington, DC 20059 Phone: 202/806-5677 Fax: 202/806-7934

C. McCollister Evarts, MD Senior Vice President for Health Affairs and Dean, College of Medicine Hershey Medical Center at Pennsylvania State University Post Office Box 850 Hersehy, PA 17033 Phone: 717/531-8323 Fax: 717/531-5351

Harold J. Fallon, MD Dean Univesrsity of Alabama School of Medicine University of Alabama at Birminghan UAB Station Birminghan, AL 35294-3294 Phone: 205/934-4011 Fax: 205/934-0333

Philip Jack Fialkow, MD Vice President for Medical Affairs and Dean University of Washington School of Medicine 1959 NE Pacific Street Seattle, WA 98195 Phone: 206/543-1515 Fax: 206/685-8767

Mr. Carl Fischer Executive Dorector Medical College of Virginia 401 N. 12th St. Richmond, VA 23298 Fax: 804/828-0170

Robert Clifford Fore, MD Associate Dean Mercer University School of Medicine 777 Hemlock Street Macon, GA 31201 Phone: 912/633-1634 Fax: 912/633-1578

Spencer Foreman, MD President Montefiore Medical Center 111 E. 210 Street Bronx, NY 10467 Fax: 718/652-2161

Ronald Dwyer Franks, MD Dean University of Minnesota-Duluth School of Medicine 10 University Drive Duluth, Minnesota 55812 Phone: 218-726-7571 Fax: 218/ 726-6235

Kim Goldenberg, MD Wright State University School of Medicine P.O. Box 927 Dayton, OH 45401-0927 Phone: 513/873-2933 Fax: 513/873-3672

James Anthony Hallock, MD Dean East Carolina University School of Medicine Office of the Dean Brody Medical Sciences Building, Room AD 48 Greenvilles, NC 27858 PHone: 919/816-2201 Fax: 919/816-3192

Donal C. Harrison, MD Senior VP and Provost for Health Education University of Cincinnati College of Medicine 231 Bethesda Avenue Cincinnati, Ohio 45267-0555 Phone: 513/558-7391 Fax: 513/558-1165

John James Hutton, Jr., MD Dean University of Cincinnati College of Medicine Mail Locaiton 0555 Cincinnati, OH 45267 Phone: 513/558-7391 Fax: 513/558-1165

Nancy Wiegel Jensen Director, Medical Center News Office Duke University School of Medicine Post Office Box 3710 Durham, NC 27710 Phone: 919/684-4148 Fax; 919/681-7020

Michael E. Johns, MD Dean of the Medical Faculty Johns Hopkins University School of Medicine 720 Rutland Avenue Baltimore, MD Phone: 410/955-3180 Fax: 410/955-0889

William Johnson, Jr. CEO University of New Mexico Hospital 2211 Lomas Boulevard, NE Albuquerque, NM 87106 Phone: 505/843-2121 Fax: 505/272-1827

William Nimmons Kelley, MD

Executive Vice President for the Medical Center and Dean University of Pennsylvania School of Medicine 36th and Hamilton Walk Philadelphia, PA 19104 Phone: 215/898-5181 Fax: 215/898-5607

William Bernard Kerr Director, Medical Center Medical Center at the University of California, San Francisco 505 Parnassus Avenue San Francisco, CA 94143 Phone: 415/476-1405 Fax: 415/476-2317

Mr. Donald L. McDowell, Pres. Maine Medical Center 22 Bramhall Street Portland, ME 04102 Fax: 207/871-6212

Leon S. Malmud, MD Senior Vice President for the Health Sciences Center Temple University Broad and Ontario Street Philadelphia, PA 19140 Phone: 215/707-4638 Fax: 215/221-3261

Donald J. Marsh, MD Dean of Medicine and Biological Sciences Brown University School of Medicine 97 Waterman Street Providence, RI 02912 Phone: 401/863-3330 Fax: 401/8633431

Joseph Boyd Martin, MD, Ph.D. Chancellor University of California, San Francisco, School of Medicine 513 Parnassus Avenue San Francisco, CA 94143 Phone: 415/476-2401 Fax: 415/476-9634

Robert Michels, MD Dean Cornell University Medical College 1300 York Avenue New York, New York 10021 Phone: 212/746-5454 Fax: 212/746-0931

James John Mongan, MD

Dean University of Missouri-Kansas City School of Medicine 2411 Holmes Street Kansas City, MO 64108 Phone: 816/235-1809 Fax: 816/235-5277

Mr. Eric Munson Executive Director University of North Carolina Hopitals Manning Drive Chapel Hill, NC 27514 Fax: 919/966-7772

Herbert Pardes, MD Dean Columbia University College of Physicians and Surgeons 630 West 168 Street New York, NY 10032 Phone: 212/305-3592 Fax: 212/305-3545

Nancy Moffatt Parker Assistant in Governmental Relations Washington University School of Medicine 660 S. Euclid, Box 8106 St. Louis, Mo 63110 Phone: 314/362-6832 Fax: 314/367-6666

William Arno Peck, MD Executive Vice Chancellor and Dean Washington University School of Medicine 660 South Euclid, Box 8105 St. Louis, MO 63110 Phone: 314/362-6827 Fax: 314/367-6666

Mr. Glenn E. Potter Vice Chancellor-Hospital Administration University of Kansas Hospital 39th and Rainbow Boulevard Kabsas City, Kansas 66103 Fax: 913/588-1280

Mitchell T. Rabkin, MD President Beth Israel Hospital 330 Brookline Avenue Boston, MA 02215 Phone: 617/735-2222 Fax: 617/735-2356

Morton I. Rapoport, MD

President/CEO U. Maryland Medical system 22 South Greene St. Baltimore, MD 21201 Fax: 410/328-8664

Perry G. Rigby, MD Chancellor of the Medical Center Louisiana State University School of Medicine in New Orleans 1542 Tulane Avenue New Orleans, LA 70112-2822 Phone: 504/568-4007 Fax: 504/568-4008

Stephen Joseph Ryan, MD President University of Southern California School of Medicine 1975 Zonal Avenue Los Angeles, CA 90033 Phone: 213/342-6444 Fax: 213/342-6440

Raymond Gilbert Schultze, MD Director UCLA Medical Center 10833 Le Conte Avenue Los Angeles, CA 90024 Phone: 310/825-5041 Fax: 310/825-9690

Mr. C. Edward Schwartz, Director Univ. Nebraska Hospital 600 South 42nd St. Omaha, Nebraska 68198 Fax: 402/559-6493

Steve Gene Sloate Associate Vice Chancellor For Health Affairs Duke University School Post Office Office Box 3710 Durham, NC 27710 Phone: 919/684-4148 Fax: 919/681-7020

Mr. Larry Smith Chief Operating Officer New England Medical Center 750 Washington Street Boston, MA 02111 Fax: 617/956-7623 DOB: P6/b(6)

Ralph Snyderman, MD Dean Duke University School of Medicine Post Office Box 3005 Durham, NC 27710 Phone: 919/684-2255 Fax: 919/681-7020

Jay Harold Stein, MD Provost and Senior Vice President for Health Sciences University of Oklahoma College of Medicine Post Office Box 26901 Oklahoma City, OK 73190 Phone: 405/271-2332 Fax: 405/271-3151

Robert Cochran Talley, MD University of South Dakota School of Medicine 2501 West 22nd Street Sioux Falls, SD 57117-5046 Phone: 605/357-1300 Fax: 605/357-1311

Ms. Lorraine Tregde Executive Director Bronx Municipal Hospital Center Pelham Parkway S. & Eastchester Rd. Bronx, NY 10461 Fax: 718/918-4607 DOB: P6/b(6)

Reed Vaughn Tuckson, MD President of the University Charles R. Drew University of Medicine and Science 1621 East 120th Street Los Angelles, CA 90059 Phone: 213/563-4987 Fax: 213/563-5987

Manuel Tzagournis, MD Vice President for Health Sciences and Dean, College of Medicine Ohio State University 200 Meiling Hall 370 West Ninth Avenue Columbus, OH 43210 Phone: 614/292-0926 Fax: 614/292-1544

Ms. Farah M. Walters, Pres. University Hospitals of Cleveland University Circle Clevland, OH 44106 Fax: 216/844-3276 DOB: P6/b(6) Harry P. Ward Chancellor University of Arkansas for Medical Services 4301 West Markham Street Little Rock, Ar 72205 Phone: 501/686/5000 Fax: 501/686-8160

Donald Edward Wilson, MD Dean University of Maryland School of Medicine 655 West Baltimore Street Baltimore, MD 21201 Phone: 410/706-7410 Fax: 410/706-0235

Emery Allen Wilson, MD Vice Chancellor for Clinical Professional Services University of Kentucky College of Medicine A.B. Chandler Medical Center 800 Rose Street (MN-150) Lexington, KY 40536-0084 Phone: 606/233-5000 Fax: 606/258-2039

I. Dodd Wilson, MD
Dean
University of Arkansas College of Medicine
4301 West Markham Street
Little Rock, AR 72205
Phone: 501/686-5350
Fax: 501/686-8160