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**DEPUTY SECRETARY OF DEFENSE
1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010**

JUN 27 2005

**MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTOR, NET ASSESSMENT
DIRECTOR, FORCE TRANSFORMATION
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES**

SUBJECT: Joint Improvised Explosive Device (IED) Defeat

Our enemies kill and injure American and Coalition service members and the innocent citizens of many nations virtually every day using improvised explosive devices. Defeating the IED threat is one of the highest priorities for the Department of Defense.

Pursuant to Title 10, U.S.C. 113, I hereby grant full authority and responsibility to the Director, Joint IED Defeat Task Force, to lead the Department's wide-ranging efforts in fighting the IED threat. The Director, Joint IED will report directly to me.

We will not have a business-as-usual approach. DoD Directive 2000.19 attached, expresses my total commitment to defeating the IED threat. I expect your highest sense of urgency in actions that support the Task Force and this mission. As a start, you are expected to identify and provide your best, brightest, and most capable personnel to staff the Task Force, as identified in the attachment. My point of contact on this matter is Colonel Lamont Woody at (703) 697-3210.

Andrew B. Engel
ACTING

Attachments:
As stated

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OSD 12339-05





Department of Defense DIRECTIVE

NUMBER 2000.19

DepSecDef

SUBJECT: Joint Improvised Explosive Device (IED) Defeat

- References:
- (a) Title 10, United States Code
 - (b) Deputy Secretary of Defense Memorandum, "Joint Integrated Process Team (IPT) for Defeating Improvised Explosive Devices," July 17, 2004 (hereby canceled)
 - (c) Deputy Secretary of Defense Memorandum, "Meeting Immediate Warfighter Needs (IWNs)," September 3, 2004
 - (d) Deputy Secretary of Defense Memorandum, "Meeting Immediate Warfighter Needs (IWNs)," November 15, 2004
 - (e) Acting Undersecretary of Defense for Acquisition, Technology, and Logistics Memorandum, "Meeting Immediate Warfighter Needs (IWN)," September 10, 2004

1. PURPOSE

As authorized by section 113 of reference (a), this Directive:

- 1.1. Establishes the Joint Improvised Explosives Device Defeat Task Force (JIEDD TF), designates it as the focal point for all efforts in the Department of Defense to defeat Improvised Explosive Devices (IEDs), and prescribes its authorities, responsibilities, and relationships.
- 1.2. Authorizes the Director, JIEDD TF, to establish a Joint IED Defeat Integrated Process Team (JIEDD IPT).
- 1.3. Provides management principles and mandatory policies and guidance for the Joint IED Defeat mission in the Department of Defense.
- 1.4. Establishes a Senior Resource Steering Group (SRSG) to advise the Deputy Secretary of Defense.
- 1.5. Supercedes reference (b).

2. APPLICABILITY AND SCOPE

This Directive:

2.1. Applies to the Office of the Secretary of Defense (OSD), the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components").

2.2. Does not alter or replace the Single Manager or Executive Agent responsibilities and authorities previously assigned.

3. DEFINITIONS

Terms used in this Directive are defined in enclosure 1.

4. POLICY

It is DoD policy to:

4.1. Establish a holistic approach to defeating IED that incorporates intelligence, information, training, operations, materiel, technology, policy and resourcing solutions designed to address all of the tenets of assured mobility including prediction, detection, prevention, neutralization and mitigation.

4.2. Streamline Joint IED Defeat management, staffing, and operating guidance to ensure timely and effective support to the warfighter.

4.3. Build a dedicated staff with a knowledge base on Joint IED Defeat that provides institutional continuity for the Department of Defense.

5. RESPONSIBILITIES

5.1 The Deputy Secretary of Defense shall:

5.1.1. Serve as the DoD proponent for Joint IED Defeat.

5.1.2. Serve as the chair of the SRSG.

5.1.3. Approve Joint IED Defeat initiatives valued greater than \$25 million, taking account of advice and recommendations of the SRSG.

5.1.4. Select a Director, JIEDD TF who shall be a General/Flag officer or civilian equivalent from nominations submitted by the Secretaries of the Military Departments.

5.2. The Director, Joint Improvised Explosives Device Defeat Task Force shall act as the Deputy Secretary of Defense's direct representative with full authority and responsibility for Joint IED Defeat efforts, report to the Deputy Secretary of Defense, and perform the functions and responsibilities in enclosure 2.

5.3. The Secretaries of the Military Departments and the Chairman of the Joint Chiefs of Staff shall provide qualified personnel to staff the JIEDD TF for a minimum of 1 year. The Director, JIEDD TF may extend these representatives beyond 1 year to meet mission requirements.

5.4. The Under Secretary of Defense for Acquisition, Technology and Logistics (USDAT&L); the Director, Program Analysis and Evaluation (PA&E); and the Chairman of the Joint Chiefs of Staff shall integrate the approved Joint IED Defeat initiatives approved by the Director, JIEDD TF, into the Joint Capabilities Integration and Development System (JCIDS) process.

5.5. The Under Secretary of Defense Comptroller/Chief Financial Officer shall:

5.5.1. Take the necessary action to establish and fund a central program for Joint IED Defeat in the DoD budget.

5.5.2. Assist the Director, JIEDD TF in ensuring the Heads of the DoD Components address the sustainment and transition costs for items jump-started by the task force.

5.5.3. Expeditiously provide funding for approved JIEDD TF initiatives. The standard for processing is 13 calendar days.

5.6. The Director, Operational Testing and Evaluation shall provide support to the Director, JIEDD TF on operational test and evaluation matters.

5.7. The Assistant Secretary of Defense for Public Affairs shall ensure public affairs activities regarding Joint IED Defeat are consistent with JIEDD TF delineated messages and information.

5.8. The Assistant Secretary of Defense for Legislative Affairs shall ensure congressional liaison activities regarding Joint IED Defeat are consistent with JIEDD TF delineated messages and information.

5.9. The Heads of the DoD Components shall:

5.9.1. Provide acquisition support to the JIEDD TF on approved Joint IED Defeat initiatives on an expedited basis.

5.9.2. Ensure the JIEDD TF has visibility on all Joint IED Defeat initiatives, programming, and funding being pursued on a unilateral or single Service basis.

5.9.3. Address sustainment costs for approved decisions and transition jump-started initiatives into their programs and budgets or report to the Deputy Secretary of Defense, through the Director, JIEDD TF, the reason why the task has not been done.

5.9.4. Inform Director, JIEDD TF about all solicitations, such as Broad Agency Announcements, regarding initiatives to defeat IEDs and obtain the concurrence of the Director, JIEDD TF, on these solicitations. This includes training and materiel initiatives in research, development or testing.

5.9.5. Assign representatives to designated subordinate working groups established by the Director, JIEDD TF.

5.9.6. Exercise their authority and responsibility giving the absolute highest priority for rapid and immediate implementation of this Directive.

5.10. The Director, Administration and Management, Office of the Secretary of Defense shall evaluate whether current authorities and responsibilities assigned herein are sufficient, considering long-term organizational and management arrangements for addressing the warfighters' immediate needs, and make recommendations to the Deputy Secretary of Defense as appropriate.


5.11. The Secretary of the Army shall provide an operating budget and administrative support for the JIEDD TF and the JIEDD IPT including facilities, equipment, security, secure communications, personnel support, logistics, and other required administrative services.

5.12. The Chairman of the Joint Chiefs of Staff shall grant Joint Cumulative Duty Credit to those officers serving on the JIEDD TF according to section 664 of reference (a).

5.13. The Commanders of the Combatant Commands shall designate liaison officers to the Director, JIEDD TF who shall regularly attend scheduled JIEDD TF activities.

6. EFFECTIVE DATE

This Directive is effective immediately.


Gordon England
Deputy Secretary of Defense

Enclosures - 2

E1. Definitions

E2. Responsibilities and Authorities of the Director, JIEDD TF

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E1. Definitions

E2. Responsibilities and Authorities of the Director, JIEDD TF

E1. ENCLOSURE 1

DEFINITIONS

E1.1.1. Approved Joint Improvised Explosive Device (IED) Defeat Initiative. A material or non-material solution that addresses Joint IED Defeat capability gaps.

E1.1.2. Joint IED Defeat. The collection of all DoD-wide efforts to reduce or eliminate the effects of all forms of IEDs used against U.S. and Coalition Forces, including policy, resourcing, materiel, technology, training, operations, information, intelligence, assessment, and research aimed at reducing or eliminating the effects of all forms of IEDs used against U.S. and Coalition forces and specifically includes the following:

E1.1.2.1. Defeat of the IED. Actions and activities designed to reduce the effects of IED detonations for safe operations including route clearance, device neutralization explosive detection, military explosive ordnance disposal, and vehicle and personnel protection.

E1.1.2.2. Defeat of the IED System. Actions and activities designed to reduce the effects and interrupt the insurgent chain of IED activities through, intelligence, surveillance, reconnaissance, information operations, counter-bomber targeting, device technical and forensic exploitation, disposal of unexploded and captured ordnance, and persistent surveillance.

E1.1.2.3. Training the Force. Actions and activities designed to mitigate the effects of insurgent IED employment through, but not limited to, multi-echelon training, technology training, information management and dissemination, strategic communications, and doctrinal and institutional training changes.

E1.1.3. Joint IED Defeat IPT (JIEDD IPT). An advisory body to the Director, JIEDD TF, consisting of representatives at the General Officer/Flag Officer or civilian equivalent level from the Under Secretaries of Defense for Policy, Intelligence, Acquisition, Technology and Logistics, Personnel and Readiness, and Comptroller; the Assistant Secretary of Defense for Special Operations and Low Intensity Conflict; the General Counsel of the Department of Defense; the Director, Program Analysis and Evaluation; the Secretaries of the Military Departments; the Chairman of the Joint Chiefs of Staff; and such representatives as the Director may determine.

E1.1.4. Senior Resource Steering Group (SRSB). An advisory body to the Deputy Secretary of Defense, consisting of: the Principal Deputies of the Under Secretaries of Defense; the Deputy Director of PA&E; Principal Deputy General Counsel of the Department of Defense; the Vice Chief of Staff of Army; the Vice Chief of Naval Operations; the Vice Chief of Staff of the Air Force; the Assistant Commandant of the Marine Corps; the Vice Chairman of the Joint Chiefs of Staff; the Assistant to the Chairman of the Joint Chiefs of Staff; the Director, Joint Rapid Acquisition Cell (JRAC); and other members as the Deputy Secretary of Defense may determine.

E2. ENCLOSURE 2

RESPONSIBILITIES AND AUTHORITIES OF DIRECTOR, JIEDD TF

The Director, JIEDD TF shall:

E2.1. Integrate proposed multiple IED Defeat solutions throughout the Department of Defense, seeking Interagency assistance and identifying innovative near-term solutions.

E2.2. Coordinate with other DoD Components for on-going mid-term research and development initiatives and long-term science and technology efforts.

E2.3. Approve Joint IED Defeat initiatives valued up to \$25 million.

E2.4. Identify specific timelines and DoD Component leads to sponsor, coordinate, and program approved Joint IED Defeat initiatives and supporting documentation.

E2.5. Establish a Joint Common Operational Picture and Joint Common Intelligence Picture of IEDs and their employment in the Global War on Terrorism.

E2.6. Establish a rapid and accountable method for identifying issues requiring interservice resourcing and prioritization decisions to the SRSG. Forward to the DoD Components approved Joint IED Defeat initiatives that require programming for sustainment and further integration into the force.

E2.7. Make recommendations to the Deputy Secretary of Defense on the transfer of technology and tactics, techniques, and procedures to our allies on Joint IED Defeat solutions. Provide technology transition assistance to foreign governments, consistent with applicable law.

E2.8. Coordinate the efforts and programs of the Single Manager for Military Explosive Ordnance Disposal Technology and Training with other efforts and programs of the JIEDD TF.

E2.9. Establish decision criteria for meeting Immediate Warfighter Needs in conjunction with the JRAC, as established by and defined in the Deputy Secretary of Defense Memoranda dated September 3, 2004 and November 15, 2004 (references (c) and (d)) and the Acting USD(AT&L) Memorandum dated September 10, 2004 (reference (e)), to ensure rapid identification and acquisition actions.

E2.10. Perform the integration and management oversight of Joint IED Defeat concept development, experimentation, and capabilities generation on a DoD-wide basis in accordance with applicable law and pertinent Federal and DoD policies and regulations.

E2.11. Develop and oversee implementation and maintenance of a Joint IED Defeat Master Plan. Review the Master Plan at least annually and recommend necessary changes to the Deputy Secretary of Defense.

E2.12. Establish, maintain, and preserve records that document significant activities of the JIEDD IPT for providing historical records of organization, functions, policies, procedures, and decisions.

E2.13. Establish working groups as necessary to support Joint IED Defeat.

E2.14. Communicate with other Government officials, members of Congress, representatives of foreign governments, and the media in carrying out assigned responsibilities.

E2.15. Establish a Joint Systems Integration Board (JSIB) led by a General/ Flag officer or civilian equivalent to provide systems integration advice, prioritize Combatant Command (COCOM) requirements, and refine operational capabilities in coordination with the contingency theater. This Board shall serve to provide operational capabilities advice to the JIEDD TF and a Colonel/Captain or civilian equivalent level forum for Joint IED Defeat issues.

E2.16. Establish a Joint IED Test Board under the lead of the Army Test and Evaluation Command to coordinate all Joint IED Defeat developmental testing in the Department of Defense. The JSIB shall coordinate testing priorities on Joint IED Defeat initiatives with the Joint Test Board and all COCOMs.

E2.17. Establish a Joint IED Resource Board with the appropriate Departmental representation to perform the following tasks:

E2.17.1. Coordinate JIEDD TF resource requirements including interface with the DoD Components.

E2.17.2. Develop strategies for initiatives integration into the JCIDS.

E2.17.3. Perform independent analyses for identifying trends and ensuring program and DoD-wide balance among resources.

E2.18. Establish a JIEDD IPT to:

E2.18.1. Advise the Director, JIEDD TF.

E2.18.2. Comprise members who can be present and fully empowered to speak for and make recommendations on the DoD Components' behalf at regularly scheduled IPT activities.

E2.18.3. Serve as a joint forum to collect and synchronize all applicable efforts of members and other agencies.

E2.18.4. Serve as a joint forum to identify Joint IED Defeat efforts and requirements to be rapidly implemented, accelerated, or developed.

E2.18.5. Serve as a joint forum for the coordination of Joint IED defeat solutions identified from industry, interagency, and international sources.

E2.18.6. Perform such other functions as required by the Director.

E2.19. Perform other duties as assigned by the Deputy Secretary of Defense.

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STAFFING REQUIREMENTS FOR THE JOINT IED DEFEAT TASK FORCE

The Army will provide 33 personnel as follows: Director (O7/O8 02A), Technology Director (SES 1515), Deputy Director (O6/O7 02A), Iraq Field Team Leader (O6 02A), IPT Facilitator (O5 02A), Training Officer (O5 02A), Afghanistan Field Team Leader (O5 02A), Operations Officer (O5/O6 02A), Technology Evaluation Team Leader (O5 02A), Resource Chief (O4/O5 51C), Budget Officer (O4 FA45), COR (O4 01A with contracting experience), EOD Officer (O4 91E), Plans Officer (O4 02A), 2 Intelligence Officers (O4 35D), 2 Iraq Detachment Team Leaders (O4/O5 02A), Center for Army Lessons Learned LNO (O4/O5 02A), Training Officer (O3/O4 02A), Public Affairs Officer (GS13/14), 3 Operations SGMs (E8/E9 11, 12, 18 or 19 series), Electronic Counter Measure Repair NCO (E9 25 series), 3 Supply NCOs (1 E8 and 2 E6/E7 92Y), 2 Operations NCOs (E7/E8 11, 12, 18, or 19 series), Admin NCO (E7/E8 42A), Intel Analyst (E7/E8 96B), and EOD NCO (E7/E8 55D).

The Air Force will provide 9 personnel as follows: Airborne ISR Officer (O4/O5 11FX), Electronic Warfare Officer (O4/O5 11FX), Budget Officer (O4/O5 65F4), 2 Admin NCOs (E6/E7 3A071), Training NCO (E7/E8 3P071), EOD NCO (E7/E8 3E8X1), Operations NCO (E7/E8 3P071), and Information Technology Administrator (E6/E7 3C051).

The Marine Corps will provide 9 personnel as follows: Deputy Chief of Staff (O6 0302), Operations Officer (O4/O5 0302), Iraq Deputy Team Leader (O4 0302), Iraq Detachment Team Leader (O4 0302), Training Officer (O3/O4 9910), Operations Officer, Technology Team (O3 0402), 2 Operations NCOs (E7/E8 0369), and EOD NCO (E7/E8 2336).

The Navy will provide 8 personnel as follows: Programming & Budget Officer (O4/O5 1025), EOD Officer (O4/O5 1140), 2 Intelligence Officers (O3/O4 1610), 4 EOD NCOs (E7/E8 533X).

The Joint Staff will provide a Deputy Chief of Staff (O6 01A).

ALL REQUIREMENTS ARE SUBJECT TO CHANGE AS DIRECTED BY THE DIRECTOR, JOINT IED DEFEAT TASK FORCE.

APPROVE  DISAPPROVE _____ OTHER _____

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