UNITED STATES OF AMERICA FEDERAL COMMUNICATIONS COMMISSION

NATIONAL BROADBAND PLAN WORKSHOP

STATE AND LOCAL GOVERNMENTS: TOOLKITS AND BEST

PRACTICES

Washington, D.C.

Tuesday, September 1, 2009

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2	Panel 1 - Statewide Efforts
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18	Panel 2 - City/Local Efforts HARDIK BHATT
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MS. KRAVETZ: Good afternoon and

PROCEEDINGS

3	welcome. I think we're ready to start. I am
4	Lauren Kravetz. I am Special Counsel in the
5	Office of Intergovernmental Affairs here at the
6	FCC. I am going to be the moderator for today.
7	Today's workshop involves two panels.
8	The first involves statewide efforts on broadband,
9	the second will involve city and local efforts.
10	We are going to have a 10- minute break in the
11	middle and our questions will be posed mostly by
12	our FCC questioners, Catherine Seidel, the Chief

of Consumer and Governmental Affairs Bureau, Erik

Broadband Plan, and Sharon Gillett, our Chief of

the Wireline Competition Bureau. There will be

plenty of opportunities, however, for the public

to participate and also ask questions. There are

several ways for the public to participate. Those

of you who are here, thank you for being here. We

welcome to those who are watching the Webcast. We

also have our regular FCC Webcast at fcc.gov, so

Garr, the General Manager of our National

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1 also have WebEx webinar program for those who

- 2 registered and are watching over the Web. That's
- 3 being handled back here. Any questions can be
- 4 submitted through that as well. Anyone in the
- 5 room who would like to submit a question, Carmen
- 6 Scanlon, my colleague in Intergovernmental in the
- 7 back of the room here has index cards, and there
- 8 are some index cards when you talk in. Please go
- 9 ahead if you're here and you want to submit a
- 10 question for one of the panelists, write down your
- 11 question and who you are and Carmen will make sure
- 12 that it gets up here. Hopefully we'll have time
- 13 to get to everyone's questions. People who are
- 14 signed up and signed up on the WebEx webinar, you
- will be interacting directly on the Web with
- 16 Arlene. Anyone who is watching the regular
- 17 Webcast, you can email your questions to
- 18 fccevents@fcc.gov. You should be checking that
- box and we will be able to accommodate you in real
- 20 time. Lastly, I believe we have the opportunity
- 21 for those who are listening in on our conference
- 22 bridge can also email questions to

1 fccevents@fcc.gov. So there is plenty of

- 2 opportunity for public participation, and as I
- 3 receive questions, we'll be figuring out which
- 4 ones we can include.
- 5 A couple of pure logistics. I want to
- 6 remind everyone to please turn off your cell
- 7 phones. And as a nod to your public safety folks
- 8 who have asked me to say this, in the event of an
- 9 emergency or evacuation, our shelter in place is
- 10 here and we should shelter here and wait for
- 11 further instructions. I promised that I would say
- 12 that. Almost equally important is the location of
- 13 rest rooms. If anyone needs them, they're in the
- 14 hallway immediately beyond this one. So you
- either go out this door and make a left or go out
- 16 that door and make a right, but any of our FCC
- 17 staff in the room can help you. As you know
- there's Carmen, Carolyn is in the back. Carolyn,
- 19 raise your hand. Thank you. If you have not
- 20 provided us a business card or signed in, we'd
- love to you know that you were here, so please see
- 22 Carolyn before you leave. She's been pretty good

about stalking people as they came into the room,

- 2 but if she missed you, please see Carolyn before
- 3 you leave and provide her your contact
- 4 information.
- A little bit of the legal fine print.
- 6 We do have a court reporter in the room over in
- 7 this corner over here who will be providing us a
- 8 transcript that can be put into the record of the
- 9 relevant broadband proceedings based on whatever
- 10 ex parte needs we may have. The last legal fine
- 11 print, we recognize that a lot of people in the
- 12 room may be participating in some of the BTOP
- 13 applications with NTIA or RUS. I want you remind
- 14 you that we're not really here to talk about the
- 15 BTOP applications and the BTOP process. We really
- 16 want to focus more on broadband deployment and
- 17 adoption.
- I think with that we're going to go
- 19 ahead and introduce our panelists. In the email I
- sent you late night I surprised you and said you
- 21 are going to get to introduce yourselves whether
- than have me march through all the bios, so we're

1 going to start with Commissioner Ray Baum from the

- 2 Oregon Public Utilities Commission.
- 3 COMMISSIONER BAUM: You might want to
- 4 take a moment and understand why I'm here. First
- of all, prior to years ago I had no knowledge
- 6 about telecommunications or broadband other than
- 7 it worked on my computer. Having said that, since
- 8 that time which is now 6 years ago, I'm now Chair
- 9 of the National Committee of Regulatory
- 10 Commissioners Telecommunications Committee, I'm
- 11 State Chair of the Federal Joint Board on
- 12 Universal Service, and I'm former Chair of the
- 13 Neighborhood Task Force on Intercarrier
- 14 Compensation Reform which produced the Missoula
- 15 Plan for those of you who really don't have a life
- and understand what that is. Then also I'm on the
- 17 Governor's Task Force and our staff at the Oregon
- 18 Public Utility Commission is doing the staff
- analysis work for our governor on this BTOP matter
- so that I'm part of that working group as well.
- 21 My background is I spent 20 years as a
- 22 country lawyer back out in Northeast Oregon. I

1 graduated from Brigham Young University many years

- 2 ago and law school. Most importantly, I have a
- 3 beautiful wife and six children. So that's about
- 4 as much as you can stand to know about me.
- 5 I guess the most important thing about
- 6 being able to be here today is I gain my
- 7 understanding of this issue and broadband
- 8 deployment by spending 200 hours in a private
- 9 locked room almost with a bunch of carriers and
- 10 consumer advocates to discuss intercarrier
- 11 compensation reform. If you can stand much of
- that, then you deserve an opportunity like this.
- 13 Having said that, I'm going to begin my
- 14 presentation. I'm going to kind of fly through
- 15 this. Those areas of the country that don't have
- 16 access to broadband services of at least 10
- megabits in the next 5 to 7 years, and that may be
- 18 generous, it should be sooner, will be as
- 19 economically disadvantaged as those areas in the
- 20 first half of the 20th century that didn't have
- 21 paved highways or electricity. They simply will
- 22 be left out of what's going on in the economy.

1 And if not provided such broadband access soon,

- 2 some of those smaller communities in some of those
- 3 remote areas will be representing more likely
- 4 ghost towns of the West, and unless you live in
- 5 the West, you don't really appreciate that, but
- 6 that can be really what happens there if you don't
- 7 get on this quick enough.
- 8 We've been asked to address some issues
- 9 and I'm going to fly through these pretty quickly.
- 10 Where should states and cities begin with
- 11 broadband policy? The first thing you got to do
- is recognize the value of it to your community and
- 13 to your state. What are the consequences of not
- 14 having it? I think they're pretty drastic in
- today's global economy. What are the roadblocks
- 16 to serving particularly the high cost areas? And
- 17 what elements limit adoption and use? Again
- that's a value proposition. People simply don't
- see the value of that and in some instances they
- 20 can't afford it, but most of the time they just
- 21 don't see the value. Are there certain policy
- 22 elements that should be included in any

1 comprehensive local broadband policy? It's got to

- be technology neutral. It should favor
- 3 public/private partnerships over public options
- 4 except in unique circumstances. Policies should
- 5 focus on sustainable, durable solutions. In other
- 6 words, what we don't want is we don't want the
- 7 taxpayer subsidizing rate pairs because we got
- 8 into this with public money and we found out we
- 9 couldn't make it go. That's why the focus has to
- 10 be on private/public partnerships with the public
- 11 option as the last option.
- How do we identify and address
- 13 community-specific specific broadband needs? You
- 14 got to do surveys of customers and figure out
- where they really are, what they need and try to
- 16 assess the value proposition for them, provider
- 17 lists which would be contacting the carriers and
- 18 identifying what they serve and what they can
- 19 provide. It all has to have that community focus
- 20 where you bring local officials and business
- 21 leaders to address local needs which vary by state
- 22 and by counties and communities within that state

1 to formulate plans to encourage broadband adoption

- 2 and use.
- What are the hardest issues? The
- 4 hardest issue is we've got to have access to data.
- 5 I want to repeat that again. We've got to have
- 6 access to data, accurate data, and that's at least
- 7 Form 477 or beyond. Also the unsaid, unspoken
- 8 issue here that we call tend not to talk about
- 9 much is the USF intercarrier comp reform that
- 10 underpins the successful deployment of these
- 11 unserved rural areas and for that matter some of
- the underserved areas as well. That's going to be
- 13 the biggest challenge of this Commission, how to
- do that in the Broadband Plan. They also had that
- Qwest II decision out there in April where they
- had to actually reform some of USF under the Qwest
- 17 II decision, so they have these pressures on them
- to get that done and it's going to be a challenge,
- 19 but it needs to be done.
- Then we have to deal with the open
- 21 network issue and other federal policies that
- 22 affect deployment, both benefits and hindrances.

1 Then even more importantly, we have to try to get

- 2 cooperation between private businesses and the
- 3 public sector to ensure that broadband is deployed
- 4 and available in both unserved and underserved
- 5 areas including the urban areas of the country.
- 6 The easier part is we got this E-Rate
- 7 program out there supporting schools which has
- 8 obviously some issues of fraud in it in some
- 9 isolated instances, but it generally does a pretty
- 10 good job of supporting educational institutions.
- 11 We do have the cities and the states engaged in
- 12 broadband policy. That was the easy part. Then
- every time there's a merger or acquisition coming
- by, either the FCC or the state, we always
- 15 leverage them to get them to deploy broadband as
- part of the transition to help get that out there,
- and that's the other thing that we've been able to
- do locally to get deployment out there.
- 19 How much of the policy approach is
- 20 policy versus legislation versus execution?
- 21 States operate on public policies because they
- 22 have no direct jurisdictional over this because of

1 federal preemption of most broadband issues.

- We're limited to removing obstacles and facilitate
- 3 the build-out on state issues, and then our local
- 4 governments and local teleco providers are using
- 5 financial programs like RUS, USF, Universal
- Service Fund, and the NTIA fund as ways to help
- 7 build out broadband. And of course, all this
- 8 execution must result in a sustainable business
- 9 model to carry forward that can sustain itself.
- 10 Balancing divergent interests among
- 11 community stakeholders. We have to understand
- that institutions like schools and hospitals and
- medical facilities have to have at least 10
- 14 megabits or more of broadband to do what they need
- to do, and to do both telehealth and distance
- learning, but many consumers may not need that
- 17 kind of broadband width. Then we need to have
- 18 multiple providers which can meet the divergent
- 19 needs which would include landline and mobile
- 20 wireless, and the public sector becomes the
- 21 service provider of last resort when the private
- 22 sector fails to step up and be responsible to

1 community needs, but only as the exception. The

- 2 alternative types of network structures and
- 3 mechanisms that have worked in Oregon are the
- 4 public/private partnerships that commit the
- 5 community and the industry to sustainable
- 6 operations. Then we have these new providers,
- 7 independent capitalists who some in and figure out
- 8 a way to do it in that locality, particularly in
- 9 areas not served by either cable or ILEC, and then
- 10 local government consortiums would come in when
- 11 the private sector refuses or can't get it done.
- 12 How do you measure the program over time? The
- four measures are availability, affordability,
- 14 market penetration and broadband utilization by
- 15 key business and governmental institutions.
- 16 That's how you determine whether you're being
- 17 successful.
- 18 How can policies be structured to ensure
- 19 that they involve in response to community needs
- 20 and don't block it? You can't be static. It's
- 21 got to be technology neutral. It's got to be
- 22 focused on results, portable access to the

1 Internet, real-time video applications, medical

- 2 educational institutions and real-time data for
- 3 first-line public safety organizations.
- What can the FCC do to foster
- 5 cooperation and the sharing of information, best
- 6 practices among state and local governments?
- 7 Again it's about data. We need to have that data,
- 8 477 or better data, provided to the states so we
- 9 can go ahead and know where these things are so we
- 10 can move ahead with planning deployment. Then
- 11 they need to keep us apprised of any changes in
- 12 federal policy. Finally, they need to utilize the
- 13 706 Joint Conference on Broadband Deployment which
- is a partnership with the states, and also the
- 15 Federal and State Boards on Universal Service and
- 16 Separations to formulate policy options and
- 17 recommendations. Thank you very much. I'll be
- happy to answer questions at the appropriate time.
- MS. KRAVETZ: Record time. Thank you.
- 20 Let's move on to John Conley from the State of
- 21 Colorado.
- 22 MR. CONLEY: My name is John Conley and

1 I'm from the State of Colorado. I am most

- 2 recently the Deputy State Chief Information
- 3 Officer for the Governor's Office of Information
- 4 Technology. I've just recently also taken the
- 5 position as the Statewide Internet Portal
- 6 Authority's Executive Director. When I was with
- 7 the State of Colorado, it was my team that oversaw
- 8 broadband deployment in our interaction and
- 9 reaction to the BTOP and BIP programs. I continue
- 10 to take that work with me as I went on to my new
- 11 role with SIPA, the Statewide Internet Portal
- 12 Authority.
- Before I get to questions and answers, I
- 14 think the only two things that I would say is the
- 15 conversation around broadband is very timely
- 16 today, and broadband deployment is critical for
- 17 governments to retool and allow and create and
- 18 foster more accessibility of citizens accessing
- 19 those government services, and broadband
- deployment should be and needs to be in my opinion
- 21 and underlying topic when we're talking about
- 22 health care reform and education reform and any

1 type of sizable debate or discussion because it is

- 2 this infrastructure that in fact will be the
- 3 backbone of how those two major initiatives are
- 4 brought to out to citizens. So I think these
- 5 workshops are timely, I think the discussions are
- on target, and I look forward to questions and
- 7 answers today. Thank you.
- 8 MS. KRAVETZ: Thank you. Charles Ghini
- 9 from Florida?
- 10 MR. GHINI: I am Charles Ghini and I am
- 11 the Director of Telecommunications Division of the
- 12 Department of National Services. I'm a veteran of
- 13 the State of Florida government. I've been there
- 14 24 years. I started as a programmer and moved my
- way up. But I've always been technically oriented
- 16 with mechanical engineering from France where I
- 17 came from 20 years ago, and also I have a computer
- science degree which gave me a very interesting
- 19 perspective when I approach these broadband
- 20 issues.
- 21 Currently my position is to run the
- 22 Division of Telecommunications, and this division

1 for the past 30 to almost 35 years now has been in

- 2 enterprise services delivery and forming strong
- 3 PPP or public to private partnerships. We deploy
- 4 telecom for the state government, for local and
- 5 cities and for certain nonprofit organizations.
- 6 In a nutshell, a kind of nonprofit telecom
- 7 service.
- 8 Twenty years ago we started a project
- 9 and at the time I was working on mainframes and we
- 10 created an SNA backbone throughout the State of
- 11 Florida which I thought was kind of a crazy idea.
- 12 Mainframe was stand alone. Why do you want to
- 13 create a network of mainframes and that sort of
- 14 thing? But as I went through this program, I
- discovered that it was not a pure enterprise we
- 16 created. We changed duplication into the
- 17 robustness of the network, better services, and we
- 18 ended up having a network with greater quality of
- 19 service by pooling our efforts.
- 20 We at the Division of
- 21 Telecommunications, myself and my predecessor,
- 22 always follow certain guidelines. First, as I

said, we try to acquire services competitively, we

- 2 have to with few exceptions, from the public
- 3 infrastructure and create some services that we
- 4 resell to our consumers. The trick to this
- 5 process is we need to understand the needs and the
- 6 wants of our customers, teachers and pricing,
- 7 always to balance those. We need to aggregate the
- 8 goals of our consumers without brushing aside our
- 9 consumers' individuality and individual needs. We
- 10 also tried to create standards, standard solutions
- 11 that give the consumer some local autonomy. You
- need to empower your consumer or your user to be
- part of the solution and not make him a bystander.
- In a nutshell, we tried to roll out technology
- that is convenient and affordable, convenient not
- only to use but to procure, to manage and to
- 17 account for.
- 18 I've been with the department for 20
- 19 years, and since the SNA network to today's
- 20 state-of-the-art MPLS network and other services,
- 21 we have tried to apply those constant points that
- 22 I just described, and I believe that those

1 concepts, those points, those ideas can be

- 2 translated into broadband deployment in general
- 3 for the State of Florida and the nation. I think
- 4 it is important that we create a synergy between
- 5 the provider and the consumer, to validate the
- 6 needs, and create some convenient technology that
- 7 can be managed effectively and affordably for
- 8 everyone. This is what the organization that I
- 9 represent has been done for the past 35 years and
- 10 we are hoping to keep on doing that in conjunction
- 11 with this effort. Thank you.
- MS. KRAVETZ: Thank you. Let's move on
- 13 to Karen Jackson.
- MS. JACKSON: Good afternoon, everyone.
- 15 I was thinking as everybody was providing their
- introductions as to how that I was going to sit
- 17 here and tell you that I was qualified to be on
- 18 front of you today and I realized that probably
- 19 the biggest qualification is that I've been at
- 20 this long enough to remember the days when
- 21 somebody asked, "Broadband? What's that?" I've
- 22 been with the commonwealth running the broadband

1 programs there since the late-1990s. The

- 2 commonwealth took a very early approach to
- 3 broadband in trying to figure out not exactly how
- 4 to get people connected, but more what were they
- 5 going to do with the connections that back at that
- 6 time were becoming available through dialup. So
- 7 we started on the demand side and through the
- 8 years through the leadership of Governor Warner
- 9 and now Governor Kaine have worked our way
- 10 backwards. We started with demand and are now
- 11 working on the supply side as well as the demand
- 12 side and it's very fulfilling to us to see that
- now at the national level those two topics have
- 14 finally been married together which is something
- that we haven't seen in the past and we're excited
- 16 to be part of the process, so thank you for
- inviting us to be here today.
- 18 Somebody earlier mentioned data. One of
- 19 the most daunting things that the commonwealth has
- 20 faced over the years is trying to find out exactly
- 21 where broadband is and isn't from an availability
- 22 standpoint. The map that you see in front of you

- 1 is now currently online through
- wired.virginia.gov. We worked with 30 providers
- 3 who voluntarily gave us data and we used existing
- 4 state assets to be able to map where broadband is.
- 5 By broadband we used the FCC's current definition
- of 768. We adopted that early on and used that so
- 7 we think that's where the ceiling should be,
- that's still up for debate, but that was the
- 9 footprint that we used for that slide there.
- 10 After the NTIA announced the initiative,
- 11 we found that the data that we had collected was
- 12 not necessarily what the communities would be
- 13 needing in order to prove their case for unserved
- or underserved in rural. So we partnered with
- 15 Virginia's e-Corridors program, again our state
- group called VGIN, and the program that we have
- 17 through the Center for Innovative technology and
- 18 produced an interim map that extrapolated through
- 19 using a census block level the amount of data
- 20 coverage that we have using the provider data we
- 21 started with but going through an extrapolation
- 22 process to be able to determine where the census

1 blocks where that were un- and underserved. That

- 2 map was then distributed back to the providers
- 3 that had worked with us in the first round for
- 4 them to take a look at and then was distributed to
- 5 local governments that were planning on
- 6 participating in the NTIA program.
- What you see in front of you is the
- 8 other side if you will of the Commonwealth's
- 9 broadband efforts. From 2007 through 2008 the
- 10 Commonwealth undertook a process not dissimilar to
- 11 what the FCC is taking currently. Under the
- 12 leadership of Governor Kaine, now CTO Aneesh
- 13 Chopra and now Senator Mark Warner, I was
- 14 fortunate enough to work with a distinguished
- group of individuals about 72 in number who were
- 16 put together and called the Governor's Broadband
- 17 Roundtable. We spent a year traveling across
- 18 Virginia meeting with stakeholders, meeting with
- 19 citizens, trying to identify the barriers, trying
- 20 to identify the opportunities for broadband. What
- 21 you see on the slide is actually a screen shot
- from what we're calling an Online Community

1 Toolkit. It's a process through which communities

- 2 can work their way into a safety net type process
- 3 starting with what are you trying to do, who are
- 4 you trying to connect, working your way through
- 5 what assets are available, towers, tanks, prepaid
- 6 assets, telecom bills can be used, and then moving
- 7 through the process of what legal ramifications
- 8 are out there, what opportunities are out there in
- 9 terms of applications, in terms of funding. At
- 10 the end of the day when all the math is done and
- 11 you put it all together, we had determined that we
- 12 had distinct roles, you can see some of the pieces
- 13 that came out of the toolkit there, but the
- 14 distinct roles that different leaders in the
- 15 community need to play. The biggest challenge we
- had was people to one another. We found that
- there are very siloed efforts going on in
- 18 communities and it was how to break down those
- 19 silos that was really the biggest challenge
- 20 because once you were able to assimilate all the
- 21 assets that were available, the funding streams,
- 22 the e-rates, rural health, and get everybody

1 around the same table, it was much easier to move

- 2 an initiative forward than it was trying to push
- 3 it from the top down. So Virginia like I believe
- 4 Oregon would go along with this in saying that
- 5 we're a public/private partnership advocate. We
- think that's the best way. There are cases where
- 7 municipals can be of benefit, but believe strongly
- 8 that it needs to be a public/private partnership.
- 9 At the end of the day, we believe the
- 10 state's role is more than advocate, to take down
- 11 barriers, to look at the legislative process, to
- 12 look at the different policies and procedures that
- 13 the state has in place and to try as much as we
- 14 can to make it a more friendly environment for
- 15 broadband. We also believe that at the local
- level there are zoning restrictions and different
- 17 localized policies and procedures that need to be
- 18 expedited. I think a lot of people have probably
- found that out through the permitting process with
- some of the BTOP grants and the timeline there.
- 21 At the end of the day, we had a community in
- 22 Franklin County, Virginia, that worked their way

1 through the toolkit and essentially went from a

- 2 \$500,000 ask with a private provider to do
- 3 wireless across 70 percent of the county, by
- 4 identifying their assets, identifying their
- 5 opportunities, going through every element of the
- 6 toolkit that we had suggested, that cut that
- out-of-pocket ask down to \$83,000 that actually
- 8 had to be taken out of the county's coffers. So
- 9 we know the model will work and it's up online,
- 10 it's public domain for anyone to use, and we look
- 11 forward to helping and providing whatever data we
- 12 can to the process as it goes forward.
- MS. KRAVETZ: Thank you very much. Dr.
- 14 Craig Orgeron from Mississippi?
- DR. ORGERON: Thank you Erik and Sharon
- and the FCC for this panel and the opportunity for
- 17 Mississippi to have a seat at the table.
- 18 I'm Craig from Mississippi. I work at
- 19 the Mississippi Department of Information
- 20 Technology Services which is the central IT agency
- 21 for the state that provides data center, telecom,
- 22 procurement. We are really at the table because

1 Governor Barbour has created a Task Force on

- 2 Broadband.
- 3 What I wanted to do was give you a
- 4 little bit of a taste of what is going on in
- 5 Mississippi. I think a lot of the issues
- 6 especially in rural states that you're going to
- 7 here are similar. In 2004 there was a Broadband
- 8 Task Force that was set up that did an early look
- 9 and what came out of that was some legislation
- 10 that's still on the books that provides tax-based
- incentives for investments in broadband. That was
- 12 a first effort. There were really no other
- offshoots of this program that led to adoption,
- 14 sustainability, aggregating demand or that kind of
- 15 thing.
- 16 Mississippi many times unfortunately
- ends up at the bottom of most lists. We tend to
- 18 be at the bottom of lists for computer ownership,
- 19 at the bottom of the list for access and use of
- 20 broadband, and it is a program like this one that
- 21 gives us an unprecedented opportunity in the state
- 22 to move forward in many of the areas that we have

- 1 traditionally lagged behind.
- 2 When we looked at the opportunities that
- 3 were available to us we tried to make some
- 4 decisions. One was that obviously we needed to
- 5 map and to find out where the availability existed
- 6 and how to remedy areas that availability did not
- 7 exist. One of the things that's interesting, and
- 8 this study actually cites some FCC work that John
- 9 Horrigan did, a lot of individual citizens simply
- do not know what they have access to, and if you
- 11 ask them do you have high speed, they can tell you
- about the commercials they see on TV, but they
- really don't understand. Mississippi's program is
- 14 rooted in digital literacy and getting started in
- that direction to help us to continue to move
- 16 forward.
- To do that the governor reconvened the
- 18 task force, a new Mississippi Broadband Task
- 19 Force, last spring, and the task force set about
- 20 trying to think through after the Recovery Act was
- 21 prior to the NOFAs that are funding these
- 22 opportunities, to think through the kinds of

1 things that we needed to do. It was a small

- 2 group. It was a solid group. The statewide IT
- 3 folks were at the table. The public utilities
- 4 folks were at the table. The economic development
- 5 folks were at the table. The Governor's Office of
- 6 course was at the table. We solicited across
- 7 government some proposals to tell us the kinds of
- 8 things that we should be doing that we need to
- 9 invest in, and we collected probably about 60 to
- 10 65 of those to read through and move on from.
- 11 With mapping we opted to go for a
- 12 competitive RFP to move forward, selected a vendor
- and put an application in. With the BTOP program
- 14 there were a number of strategies that we could
- have taken. What we opted to do was to very much
- focus on sustainable adoption, really and truly
- 17 digital literacy being the core focus with
- 18 aggregating demand and taking that route prior to
- 19 spending dollars to invest in infrastructure.
- 20 Mississippi isn't really starting with a program
- 21 so there is at least an opportunity to build one
- from the ground up.

1 What I'd like to say in closing is there

- 2 was some good discussion that we've had with the
- 3 panelists, and a couple of the points that were
- 4 made were access and the issues of access, and for
- 5 Mississippi I think it's even a precursor to
- 6 simply having access or aggregating demand. The
- 7 issue really is digital literacy and helping
- 8 citizens to simply understand what it is that they
- 9 may even gain access to. To that end, we're
- 10 focused at a very community level of effort in
- 11 building a Connecting Communities Program in every
- one of our 82 counties, 65 of which are considered
- 13 rural. In those counties we're going to develop a
- 14 digital literacy curriculum and role out that
- 15 curriculum in a way to try to educate
- Mississippians who are out there. Of the 2.9
- million Mississippians that we have, 1.8 million
- of those 2.9 million don't have access or don't
- 19 even use broadband. So that is the core component
- of what we want to do, to increase digital
- 21 literacy in the state, especially in the
- 22 Mississippi Delta region. Thank you very much.

1 MS. KRAVETZ: Let's move over to Jane

- 2 Smith Patterson and pull up her slides from North
- 3 Carolina.
- 4 MS. PATTERSON: Thank you very much,
- 5 Laura, and thank you to the FCC for holding these
- 6 workshops and for the work you're doing to get us
- 7 back to number one in the world and opportunity to
- 8 have access to broadband as well.
- 9 I'm going to start by saying that North
- 10 Carolina has had a Broadband Authority since its
- 11 beginning in 2001 established by the state. It is
- 12 composed of folks, namely the Governor, the House
- and the Senate and a number of ex officio
- 14 positions cutting across state government. It has
- the opportunity to really set the policy for the
- 16 state, it's had the opportunity to provide
- incentive funding in the state, and has worked
- very hard at public/private partnerships across
- 19 the state including from the very beginning having
- 20 the right to give funds to private-sector
- 21 companies in bids to go into parts of North
- 22 Carolina. We did our first map in 2001 and have

1 mapped every year since then. I would encourage

- 2 you to go to our Website which is at www.e-nc.org
- 3 which you can right there. And the mission of the
- 4 state as you see here is that everyone has the
- 5 opportunity to learn how to use computers, learn
- 6 how to get on the Internet and have access to the
- 7 Internet. That has been the driving goal that
- 8 we've had. We have met every goal we set in 2001.
- 9 All those goals are on our Website, all of our
- 10 toolkits that have to do with e-communities, et
- 11 cetera, are there, all the toolkits for
- businesses, for wireless, for broadband, all in
- 13 the public domain. We have never withheld any
- 14 kind of information from the citizens, and the
- 15 citizens have served on all of our task forces
- 16 using audio conferencing and video conferencing to
- serve even if they're not a member of the
- 18 authority itself.
- 19 This shows you that Internet usage is
- 20 moving faster than you think. This is one of our
- 21 five separate looks at North Carolina and where we
- are going back to 1999 where 36 percent of the

1 state knew anything about this, moving up to 2008

- where 70 percent actually have Internet access,
- 3 and 83 of our citizens' households can purchase it
- 4 if they want to, but 70 percent are purchasing in
- 5 North Carolina. If you'll look, we've just
- 6 completed our new set of goals for the next 10
- 7 years. I will tell you to go on the Website and
- 8 look at that. I want to say three things that are
- 9 very, very important here, and that is that we
- 10 believe that you have to have principles to guide
- 11 you. We have a series of these in here. This is
- our 10-year action plan going to 2019 based on an
- 13 analysis of an environmental scan done by Baller
- 14 Herbst for us, and working with citizens across
- 15 the state to come up with that plan.
- This shows you what else is left to do.
- 17 We track everything we do. We not only track it,
- we research it before we start it, we implement it
- and we go back and we have third parties review
- 20 it. We still have 574,697 households without any
- 21 access and we're very interested in that. We'll
- 22 do our next citizens' survey this next spring. We

1 want to see a move to Lifeline Online for the FCC.

- 2 We'd like to see that morphed that way. These are
- 3 the steps we see you have to go through. Those
- 4 are all described on our Website, but supply and
- 5 demand have been there at the fore of what we've
- 6 done since the very beginning.
- 7 I would like to give you one last thing
- 8 before answering questions from folks, and that is
- 9 mapping is only one step. If you do not do all
- 10 these other things I've mentioned, mapping simply
- 11 provides you if I'm on my sailboat a spyglass
- 12 looking at everything. It doesn't really tell you
- 13 whether the water underneath you has sharks in it
- or whether it's going to be sailor's delight with
- red sky tonight, but it just tells you something
- and it helps you track where you are. I would
- note to you on this that the gray, if you wonder
- 18 what that is, that's the company provider that
- doesn't want us to disclose anything, so that's
- 20 what the gray is up here under the nondisclosure.
- 21 But we use this all the time. We use GIS as an
- 22 analytic tool with which to help us make

decisions, and this is critical, that mapping must

- 2 be tied in my opinion to the analytical tools that
- 3 are out there to help your whole state make
- 4 decisions on this. I'll be glad to speak to
- 5 anything else. We were going to answer questions,
- 6 I think, and I want Lauren to know that I got rid
- 7 of a number of slide and came in at 35 seconds to
- 8 go, except I will say one thing, the hardest job
- 9 I've ever had is to stay married for 40 years to
- 10 the same guy.
- 11 MS. KRAVETZ: I wasn't going to ask. As
- 12 I told you in email, we were going to let you
- 13 slide on that, so that's fine.
- I want to remind the panelists that you
- probably saw that we do have a timer here. Once
- 16 we get into question and answer, we are setting it
- for 5 minutes as a guide to you for how long
- 18 you're speaking, we don't have a hook, but just as
- 19 a guide to you for how long you're speaking.
- Now that we've heard an introduction
- 21 from each of our state panelists, I'd like to turn
- 22 it over to Erik Garr from the Broadband Team to

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- 1 start the interactive questions.
- 2 MR. GARR: I'm going to start with a
- 3 very tactful one, and that is who has
- 4 address-level data and can we see it? I'm curious
- 5 as to what is the state-of-the-art in data
- 6 collection today and do you expect better data
- 7 going forward. You've all said something that's
- 8 very important to us and that is making sure that
- 9 we have the right fact base built here.
- DR. ORGERON: Mississippi does not have
- 11 address-level data, and you can see it.
- MS. PATTERSON: You can go to our map in
- 13 North Carolina, put your address in and it will
- tell you where you can go and if you have access
- or not, but we cannot show you in the cases where
- we have nondisclosures and where it's proprietary
- every bit of the data that rides under that.
- MS. JACKSON: Virginia does have
- 19 address-level data. We don't have the ability to
- 20 query at the address level right now. One of the
- 21 biggest challenges that we found was the smaller
- 22 the provider and the more rural the provider, the

1 less likely they were to have address-level data.

- 2 They may have propagation circles, they may have
- 3 shape files that they work with, but they don't
- 4 have the granularity of data that we were looking
- for in the first round. We've since found a
- 6 couple of private companies that are going to help
- 7 us through this second phase, hopefully a funded
- 8 phase, of what we want to do in being able to take
- 9 those shape files and turn them into address level
- and then we'd be able to query appropriately, but
- 11 we just ran into the most rural providers and the
- smaller providers didn't have the level of
- granularity we needed.
- MS. PATTERSON: I'd like to add one
- thing here if I could. In our new map that's
- 16 coming up, if a provider wants to go to that or
- you want to go to it, Karen, you'll be able to
- draw your own shape files working with our
- 19 provider who has helped us with our maps so that
- 20 citizens can really do that.
- 21 MR. GHINI: Florida does not have that
- 22 information readily available. We have a lot of

data, but we don't have it consolidated. We did

- 2 however I think, North Carolina, we had the
- 3 procurement on the street and we intend to award
- 4 to a company to help us do just that, and we're
- 5 working on it as we speak.
- 6 MS. PATTERSON: I thought you said they
- 7 did in North Carolina. We have a contractor we
- 8 worked with using our data who can help us develop
- 9 the shape files that you can go in and actually do
- 10 that.
- 11 MR. GHINI: We also combined that
- mapping effort with sustainability programs, so we
- tried to combine that on the same RFP.
- MR. CONLEY: The same answer here, that
- 15 Colorado does not have address-level data yet. We
- are working with a provider to obtain that data as
- 17 quickly as possible because I think as everyone
- 18 was saying here, it is what's going to drive our
- 19 decisions going forward, but it was just not
- 20 thought of in the past. And providers have been
- 21 unwilling to make that data accessible, and so one
- 22 thing that we've lobbied for and has been in many

of our discussions at the federal level and at the

- 2 state level is leveraging and working with in
- 3 partnerships the private providers to provide that
- 4 data willingly but also using regulations if need
- 5 be to make that data accessible because without it
- I think we are shooting in the dark and we're
- 7 going to hit a lot of things, but we're also going
- 8 to miss a lot of things, and some of the things we
- 9 hit will be wrong.
- 10 COMMISSIONER BAUM: I think if you leave
- 11 the data collection to the states you're going to
- get about a dozen of them that are going to be
- able to do it right and the other 38 you'll be
- 14 explaining to Congress why you didn't get the
- information unless the FCC takes a lead role in
- 16 continuing negotiations with the carriers about
- 17 how to do this. I understand there have been some
- 18 preliminary agreements reached maybe not down to
- 19 the address level, but we need to push that
- 20 envelope as far as appropriate because if you take
- 21 it one state at a time, we're just not going to
- get it done by February. So we need that

1 information, the feds are going lead out and get

- 2 that information and we'll keep it proprietary as
- 3 much as we can, but we really need to have the
- 4 federal government leading out here or else you're
- 5 going to have a very incomplete picture come
- 6 February. So we encourage you to use all your
- 7 leverage because like I said in my presentation,
- 8 we sometimes get this information if we have
- 9 leverage but our leverage is limited to appending
- 10 mergers and acquisitions where we have some
- 11 leverage to encourage broadband deployment. So
- 12 unfortunately if the feds want the plan they're
- going to have to put the leverage and get the
- 14 negotiations going so we can get the information
- we need because without address- level at some
- point in the future, we're not going to be able to
- 17 accomplish what Congress wants to do.
- 18 MR. GARR: I have one more, or actually
- 19 a bunch of questions, but I'll ask one more and
- 20 then I'll ask my teammates to join me in the
- 21 questioning as well.
- 22 Several respondents mentioned the

1 importance of digital literacy and that's clearly

- 2 an important, important issue. I have two
- 3 questions. One is how do you measure a successful
- 4 digital literacy program? Second of all, what
- 5 would your suggestion be for a role for the
- 6 federal government in helping to promote those
- 7 types of programs? Actually, I'll direct that to
- 8 Craig. I think you have done quite a bit of work
- 9 on this. Maybe you can start us off, and if there
- 10 are other comments that would be great.
- 11 DR. ORGERON: When we were around the
- 12 table struggling to put this together, the
- 13 question of metrics, to questions of quantifiable
- data, and the questions of measurement were
- 15 certainly foremost in our minds. What we are
- looking to do is literally to do some pretty
- 17 classical pretests, posttests, sort of administer
- the program, take a baseline benchmark and then
- 19 bring people back in in a cohort and look to see
- 20 if those literacy programs were helpful. In terms
- of the federal government's assistance, I guess I
- 22 could maybe leverage some of the language from the

1 program which was a but-for. I do think the State

- of Mississippi but for this would be doing
- 3 something at this level, Erik, in all 82 of our
- 4 counties to move this forward.
- 5 MS. PATTERSON: Erik, from the very
- 6 beginning we developed digital literacy. We tried
- 7 to develop at the local county level from the very
- 8 beginning, the capacity for the counties to plan
- 9 for themselves, to be able to have public computer
- 10 centers available and to be able in the future to
- 11 have that capacity in their counties. So digital
- 12 literacy programs were funded by us after they had
- 13 had a e- communities program that had gone through
- that planning process, and it was open to
- statewide organizations as well as the local
- 16 county organizations. It made a big difference.
- 17 The second thing was the e-communities program
- 18 itself. Each of those counties had their own plan
- 19 for their counties that addressed public access,
- 20 digital literacy, addressed supply and demand, and
- 21 also was able to go after an incentive fund at the
- 22 state level on the plans that they wanted to see

1 implemented. It made a big difference, and we

- 2 track all of this with the citizens' survey which
- 3 I showed you there which shows you how to move
- 4 this forward over the process of the last 8 years,
- 5 and you saw the 70 percent penetration really down
- 6 to the e- communities we did back in
- 7 early-2001-2002.
- 8 MR. GARR: I think Sharon has a
- 9 follow-up.
- MS. GILLETT: Actually, a follow-up to
- 11 that. Do any of the digital literacy programs at
- the state level link to any kind of support for
- 13 the cost of the connection in someone's home or
- 14 business? Have you found that to be a barrier in
- the digital literacy programs that you've worked
- 16 with?
- MS. PATTERSON: For us we tried to make
- 18 certain that there was a public access center
- within 40 minutes of every single citizen in the
- state so that they could go there. We used the
- 21 library system, and then we created about a
- 22 hundred other public access centers and at those

1 centers, anyone coming in could get access to some

- 2 training, and the citizens themselves supported
- 3 these and ultimately took over responsibility for
- 4 funding them because they saw they were very
- 5 important.
- 6 MR. GHINI: I want to say that in
- 7 Florida we tried several years ago with the
- 8 Digital Divide Council all that stuff and what
- 9 happened is it was not sustainable. The adoption
- 10 has to be sustainable just like the sustainability
- of the broadband itself and funding disappeared
- 12 and the support disappeared. We are trying right
- now to get that procurement in through the mapping
- and the BTOP to rekindle those efforts.
- The measurement, we talked to the
- 16 Department of Education and our libraries. A lot
- of folks certainly go to the libraries to offset
- 18 the fact that they don't have access. We can do
- some measurements through that and they have been
- 20 pretty successful and we're trying to support
- 21 those efforts.
- We are doing lessons learned right now

and hopefully with that new procurement trying to

- 2 put all those pieces back together, but it has to
- 3 be a sustainable effort. Otherwise it will fizzle
- 4 away and that's what happened last time.
- 5 MR. CONLEY: I think the one thing that
- 6 I would add to the question of what can the
- 7 federal government do is just like we've seen some
- 8 of the states mention is continue to be the
- 9 aggregator of our good ideas and put forth the
- 10 toolkits of what you see working at the state
- 11 level. So much what I see now is that states are
- 12 recreating successful programs because we don't
- 13 know what other states are doing. Part of that is
- we don't as states tend to look outside of our own
- borders and we think they cannot have a program
- that would work for Colorado in North Carolina.
- But being that advocate and being that aggregator
- 18 at the federal level will show that that in fact
- is now the case. Many of us have urban areas,
- 20 many of us have rural areas, we're facing the same
- 21 issues. Our geographies may be different, but I
- 22 think many of the challenges are still the same

1 and so now being an aggregator of that demand and

- 2 of those best practices would greatly help the
- 3 states.
- 4 COMMISSIONER BAUM: Just to comment on I
- 5 think you said something about encouraging
- 6 connections, that brings back into discussion the
- 7 Universal Service Fund and whether or not that
- 8 fund is going to be expressly authorized at all
- 9 levels to deal with broadband. Right now it's
- 10 indirectly subsidizing that through the High Cost
- 11 Fund and the linkup still focuses largely on wire
- 12 line. Again that's a sea change that has to occur
- if the system is going to sustain itself because
- 14 we want to make the business models work as far as
- 15 they can penetrate those areas, but beyond those
- 16 areas we're going to have to have some kind of
- operational subsidies to keep some minimum
- 18 broadband deployed and that requires fundamental
- 19 change in those program, so that underpins this
- 20 discussion.
- 21 MS. GILLETT: Didn't Florida make
- 22 Lifeline available to bundled services?

1 MR. GHINI: I don't know, but I wanted

- 2 to point out something listening to my colleague
- 3 here. If you don't have an holistic approach and
- 4 you let that adoption and sustainable issue,
- 5 agency per agency, you don't have the statewide
- 6 vision, you're increasing your chances of failure,
- 7 and that's the way we've been going at it, the
- 8 wrong way. We were too fragmented in Florida.
- 9 MS. JACKSON: Virginia has taken a
- 10 little bit of a different tactic. We obviously
- 11 had the digital literacy programs, we had the
- 12 public computing centers primarily through our
- 13 libraries and some of our public schools. But we
- 14 found that there was as much a digital literacy
- issue within our business community within the
- 16 rural areas as well as with our health providers,
- and so we have actively through the toolkit
- through awareness we've done Broadband 101,
- 19 Security 101, Wireless 101, just general education
- for anybody who wanted to walk through the door.
- 21 We have also done programs in conjunction with our
- 22 community colleges as well as our 4-year

1 colleagues one of which has been providing

- 2 e-commerce existence for small businesses for now
- 3 15 years, with measurable outcomes where they can
- 4 measure the impact on their business by the sales
- 5 they've made and by the cost-efficiencies they've
- 6 gained. We are actually potentially stretching
- 7 the bounds a little bit on the mapping to do
- 8 mapping of health IT and telemedicine uses as well
- 9 as e-commerce usage as getting a benchmark and
- 10 then we'll use potentially the demand and the
- 11 awareness programs on those specific topics and
- then be able to go back and measure them again to
- 13 be able to track metrics over time. We've found
- 14 that the user community didn't have necessarily a
- 15 child in school who was coming home and telling
- about what they did during the way, but we found
- 17 that our businesses and our health care providers
- in many cases were as far behind the digital curve
- 19 as some of the citizens we were dealing with.
- 20 MS. PATTERSON: Two things. One is that
- 21 the whole issue of sustainability, I really hope
- 22 that the FCC would be a leader in all of this, but

1 I would really hope that the FCC would see this

- 2 opportunity to seed and lead and that the states
- 3 would each develop the capacity to deal with
- 4 broadband. Broadband is critical in
- 5 infrastructure as sewer and water. The federal
- 6 government has a major role in water and sewer
- 7 funding. It moves down to the states and the
- 8 states have statewide authorities on this. Doing
- 9 this for broadband would be a seminal thing for
- 10 this country in terms of the economic capacity of
- 11 the United States I think. So I would encourage
- you to assist the states and their broadband
- 13 authorities, and to some extent placing the
- designated authority to apply has helped that very
- much.
- 16 The second thing is absolute, continuing
- everyday leadership by every single one of your
- 18 cabinet officers, by every single person in the
- 19 White House, every single person at the FCC, to
- 20 press how important and critical this is because I
- 21 think setting that sort of context that we work in
- that broadband is critical to this country and to

1 its economy and to quality of life is critical.

- 2 MR. GARR: Excellent point, and
- 3 hopefully one of the reasons of doing all of these
- 4 workshops is to start taking that leadership.
- 5 A couple questions more on the supply
- 6 side. We've had some discussion about literacy
- 7 programs and things like that. I'm curious a
- 8 little bit and I'd like to target this toward
- 9 Virginia because you had a slide up, and maybe we
- 10 can pull it back up. So if you could bring up
- 11 Karen's slides again. There was one with a nifty
- 12 bar chart. I'd like to just have you spend
- another minuet on this because we only gave you 5
- 14 minutes to talk and I actually was very interested
- in this slide. Help me understand of where the
- 16 costs go here because what I think I was taking
- away is that you have some kind of sharing
- 18 agreement with the providers in your state where
- 19 state and local are bearing a portion of the costs
- of deployment. So if you could just tell us how
- 21 this works that would be great.
- 22 MS. JACKSON: The slide that you see in

1 front of you is based on a study that was done and

- 2 a test that was done in Franklin County, Virginia.
- 3 On a previous slide we showed you the community
- 4 toolkit and that was the process of doing an asset
- 5 inventory, getting your stakeholders together,
- 6 what applications did you want to run and what
- funding was available. What they were able to do,
- 8 the two bars that you see that have the \$500,000
- 9 and the \$83,000, those are actually the
- 10 differences between the actual costs that the
- 11 county was quoted by a private wireless provider.
- 12 The 500K was the original quote. That was
- 13 absolutely not doable by the county. That was
- 14 cost-prohibitive for them. Through going through
- the toolkit they were able to leverage some towers
- 16 that they already had, they were able to waive the
- 17 rents, they prepaid some telecom expenses which
- 18 provided some CAPEX up front for the provider to
- 19 go out and buy the equipment. They found out that
- their first responders had some DHS or DCJS grants
- 21 that were coming in for interoperability, so they
- were able to put up a couple of extra towers. The

1 \$500,000 was to cover that 70 percent of the

- 2 residents in the county. At the end of the day,
- 3 once they had completed the toolkit and going
- 4 through that process as well as aggregating all
- 5 the funding that was available in the county to
- 6 apply for those, they were able to only take
- 7 \$83,000 out of the actual general fund of the
- 8 county because the delta had already been bought
- 9 down by other pieces that were already currently
- 10 available in the county.
- 11 MR. CONLEY: Leaving this slide up, I
- think one of the things this highlights greatly
- is, one, states need to look at all of the assets
- 14 that they have available to them. Community
- 15 college rooftops become great places to put towers
- that are lease neutral to the providers. But it
- 17 also showcases that the federal government needs
- 18 to act in a unified way or a uniform way and allow
- 19 states to use assets that have been purchased
- 20 through other grant programs to be able to deploy
- 21 broadband infrastructure if you want a universal
- 22 type of deployment or more ubiquitous type of

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deployment. The Department of Transportation has

- tons of fiber riding along highways all across
- 3 America, being able to tape into that and easing
- 4 those restrictions, Homeland Security grants that
- 5 are putting up public safety digital trunk radio
- 6 tower systems. I have 168 towers in my state that
- 7 I'm willing to work with wireless or wire line
- 8 providers if only it were allowable and it was
- 9 easier than it is today, and not to get into
- 10 right-of-way issues and things that counties and
- 11 states need to tackle as well but are more local
- issues. I could go on for a long time, but that's
- 13 all.
- MS. PATTERSON: And U.S. Forest Service
- 15 towers.
- MS. JACKSON: The Commonwealth actually
- had listened to a lot of the private providers,
- the ISPs out there, and we passed legislation I
- 19 believe it was two sessions ago that require the
- 20 State Police to at least consider based on loads
- 21 and the actual structural content of the tower, to
- 22 allow wireless ISPs onto those towers if they're

1 funded by the state. So we did have to go take a

- 2 little bit of a legislative route there to be able
- 3 to get what we wanted, and I don't believe there
- 4 are any state leased towers used in Franklin
- 5 County, they were all local. But there's another
- 6 section in the toolkit that provides our counties
- 7 with best practices for zoning through the
- 8 economic development documents that they're
- 9 required to prepare for the state. They are
- 10 encouraged, and some counties have included
- 11 chapters on how permitting and zoning and tower
- 12 place will be handled right up front so that there
- are no surprises to the providers.
- MS. PATTERSON: May I respond? You may
- 15 not ask this question so I wanted to respond to it
- 16 anyway. One of the things that's very important
- is that the State of North Carolina has given
- 18 money of its own out there in the state to
- 19 providers through bids in areas that were critical
- 20 to us. In those areas of the state that are
- 21 critical in terms of getting out there, we have
- 22 funded for-profit providers to go into fiber

1 sheaths with nonprofit companies with for- profit

- 2 cable companies, with electric co-ops where they
- 3 make a decision on that fiber sheath to work
- 4 together to maintain it. And a further decision
- 5 that because of that money that any provider who
- 6 wants to come on there that's a nonprofit, et
- 7 cetera, or for profit can come on with a 25
- 8 percent discount. So that that means that a small
- 9 nonprofit wireless provider is profitable from the
- 10 very beginning which is not easy for a small
- 11 wireless company. So I think that states need to
- begin to look just as the federal government does
- 13 with the federal government getting into these
- 14 sheaths with these nonprofits and for-profits and
- others so we begin to see a new paradigm of how
- 16 you deploy broadband out in fiber sheaths. We've
- 17 proved you can do this with the state funding this
- out there with all these different groups, so the
- 19 federal government should be able to do that as
- 20 well.
- 21 MR. GARR: John, just a follow-up to
- 22 your comment about the stuff all around your state

1 that you'd like to have better access to. Give me

- 2 some examples of what's it like to try and
- 3 coordinate a deployment with the federal
- 4 government, a provider and your office? Just to
- 5 help us in a personal way, what is it really like?
- 6 Is this 10,000 phone calls, no one calls you back
- 7 kind of a situation? Just describe it for us and
- 8 try and be specific on what the real business
- 9 problem you're trying to solve is and maybe give
- 10 us some advice on how we can make it better.
- 11 MR. CONLEY: I think I could handle
- 12 placing 10,000 calls and not getting a call back.
- 13 It's actually I get everybody in the room, they
- 14 all nod their heads and then they all walk away.
- 15 They say that sounds nice. I wish I could help
- 16 you out. You're actually going to need to such
- 17 and such and such.
- I think the best example that I have,
- 19 and I'm not faulting them, I understand we're
- 20 entirely changing the way we're asking people, our
- 21 federal counterparts, our state counterparts, our
- 22 public and providers to think about this, and I

1 understand that change is challenging, but the

- best example I have is the Department of
- 3 Transportation, and I'll misquote the acronym, but
- 4 the Federal Highway Administration. They're
- 5 willing to sit down and they're willing to say,
- 6 yes, we totally support broadband deployment. You
- 7 want to us our fiber? No.
- 8 COMMISSIONER BAUM: The law stops us.
- 9 MR. CONLEY: Yes, the law stops us. You
- want to use, you're going to know this better than
- me, Commissioner, the URLs, the capital leases of
- 12 these, they kind of stop when you mention that.
- 13 Then the state Departments of Transportation, they
- 14 use the Federal Highway Administration saying, no,
- we can't talk to you about that. It has to be the
- 16 Federal Highway Administration. Then you get them
- in there and they're like, no, you can do this but
- 18 it's the state that won't let you. It's a lot
- 19 like talking to my 3-year-old child. Or maybe I'm
- 20 like my 3-year-old child. I have a lot of whys
- 21 and I keep giving answers but they keep leading me
- 22 to another why. So the business cases there,

1 using assets that are already deployed, not having

- 2 to deploy more infrastructure, not having to pull
- 3 those permits, decreases the amount of time needed
- 4 to deploy this type of infrastructure, it
- 5 increases the amount of subscribers and
- 6 affordability because we're already investing this
- 7 money. So I don't think it's a far-fetched idea
- 8 to say the business model and the return on
- 9 investment are there, providers want it, it's just
- 10 that I personally have not been able to get any
- 11 traction with even with everybody in a glass room
- and everybody can look in and seeing that I'm not
- doing any shady deals. That's the most
- 14 frustrating part and I think that goes back to the
- 15 earlier question of if the federal government
- 16 itself applies pressure to their own entities, I
- 17 think you do have willing participants in
- 18 governors and in state infrastructure, many of the
- 19 people who sit around the table, that will bring
- our side to the table, but we need to call a foul
- 21 when it's a foul and we can't continue to allow
- 22 our state departments rightly or wrongly to say

1 that's a federal problem and then have the federal

- 2 government come in and sit there and say, no,
- 3 that's a state problem. I'll own some of that
- 4 because I've not sorted through the issues, but
- 5 it's stacks and stacks and hundreds of years of
- 6 paperwork. There is always some treaty from 1937
- 7 that will be that's what stops you, John. I can't
- 8 read in Middle English and I get confused.
- 9 DR. ORGERON: The Recovery Act really
- 10 actively sought applications which really crossed
- 11 boundaries and we heard that. Mark Siefert came
- to us and we heard that. But I think to John's
- point, it's so accurate. How do you incentivize
- 14 that in a way that is productive and moves people
- forward in the right way? I would wholeheartedly
- 16 address that it's a huge challenge.
- 17 MR. GHINI: I can echo John's
- 18 experience. It can be dangerous to your health to
- 19 take some fibers and reducing the leverage in
- 20 those things. I think it is very true that you
- 21 bounce around in creating a silver thread between
- those different funding mechanisms and

1 legislations to facilitate reusing leveraging what

- 2 already exists is very important. Many, many
- 3 times the federal regulations are thrown in our
- 4 face because the organization that I'm trying to
- 5 create with a holistic view to say, no, you cannot
- 6 do that. Many times the standards and the
- 7 technology used is counterproductive or wasteful,
- 8 and we are told also that these are federal
- 9 requirements, so that that is very difficult.
- 10 On the other side, I was talking about
- 11 those towers, and we in Florida sold our towers to
- 12 our current provider for our law-enforcement radio
- 13 network. The market for vertical real estate is
- 14 not as lucrative as people think it is. You have
- 15 to be careful about what you think you're going to
- 16 get out of these towers.
- 17 COMMISSIONER BAUM: Have you ever heard
- 18 a the discussion called pole attachments?
- 19 Obviously we have a lot of infrastructure out
- 20 there owned by utilities both public and private
- 21 that's sitting there that could be better utilized
- 22 than it is today if we get public cooperation, let

1 alone private cooperation. I understand there are

- 2 some voltage issues and interference issues, but
- 3 we're not so far off the infrastructure as you
- 4 might think if we could get everybody to
- 5 collaborate in the public/private sector. We'd
- 6 save a lot of money and get it done quicker.
- 7 MS. PATTERSON: I think it would be very
- 8 helpful is you thought about this policy-wise if
- 9 you would think about a working group of federal,
- 10 state and local folks focused on these issues and
- 11 that you actually had an ongoing working group
- that would be able to tackle the issues and stop
- 13 some of the he said, you said, she said. That
- 14 would be a very useful thing that could come of
- some of these workshops.
- MR. GHINI: To your point, I've been
- 17 successful a few times in my career, but one time
- I had the Department of Transportation, that is
- 19 Florida, and Highway Safety in Florida telling me
- 20 that I could not share a line because the federal
- 21 government would prevent that. So got so
- 22 frustrated and I found somebody in the federal

1 government to talk to me and said absolutely.

- 2 That's what you mean by sharing a line?
- 3 Absolutely. We like that. So sometimes it's a
- disconnect, there is no silver thread that could
- 5 connect the functionality, and so we need to
- 6 emphasize those things. By the way, I forgot to
- 7 mention that we are trying to map in Florida, not
- 8 only private but public infrastructure as well. I
- 9 think that we are trying to leverage everything
- 10 that we can to make a complete picture on the
- maps.
- MS. JACKSON: I wanted to add a comment
- on that. In Virginia we went back through the
- 14 Virginia Department of Transportation and looked
- at the permits that were issued along the major
- 16 roadways to see which carriers had fiber there.
- 17 It's not very descriptive and you don't get a
- 18 whole lot of information, but if you do have a
- 19 rural ISP that's trying to connect into a backbone
- 20 it is helpful to know that at least from point A
- 21 to point B there was another provider that may be
- 22 willing to partner, but necessarily VDOT or a

1 public entity, but to be able to find the name of

- 2 another company that they could talk to about
- 3 potentially leasing some dark fiber, and we found
- 4 that there was dark fiber in places that we didn't
- 5 imagine and would not have known that had we not
- 6 been able to tap back into the permitting system
- 7 which is actually public record.
- 8 MS. PATTERSON: I'd like to make a point
- 9 about that if I could. I think Karen is right
- 10 about dark fiber being found all across the state,
- 11 but one of the issues I think we have to change
- 12 the opinion of, again, is that dark fiber is out
- 13 there for both private-sector companies, the state
- and others and learning to share that dark fiber
- in a way like we've done in the mountains in these
- 16 fiber sheaths is something that the FCC should
- 17 really take a look at because we have to get the
- 18 private sector and the public sector working
- 19 together if in fact we're going to get everyone
- 20 broadband in this country.
- 21 MR. GARR: That's a great point. One
- 22 follow-up. What permitting database are you

- 1 referring to?
- MS. PATTERSON: Access into the rights
- 3 of way along state-maintained roads. They have to
- 4 go get permitting to trench along the roads and
- 5 they have to tell them what is going into that
- 6 trench.
- 7 MS. KRAVETZ: I have passed to Cathy a
- 8 question we received from one of your WebEX
- 9 participants, so I think we should proceed with
- 10 that.
- MS. SIEDEL: There were actually two.
- The first question, and I think we've touched upon
- it already but I wanted to give you any of you
- that were interested the chance to follow-up with
- it: "In terms of the information that you're
- 16 getting from the service providers or from the
- carriers in terms of the data itself, are there
- 18 limitations other than the proprietary nature and
- issues about the extent to which you can share it?
- 20 Are there limitations on that data that you think
- 21 are issues and perhaps an issue that should be
- 22 addressed going forward or is it just the

1 proprietary nature of that data and how granular

- 2 it is?"
- 3 COMMISSIONER BAUM: I think it was
- 4 covered by Karen's comments about the fact that
- 5 the bigger carriers have this information, some of
- 6 the smaller providers do not, and you have to
- 7 figure out ways to creatively get that assuming
- 8 that they'll give it to you in the first instance.
- 9 It's proprietary so they're reluctant to show
- 10 their competition where they are or not, so we
- 11 have to figure out a way to overcome that and
- 12 that's what these states are experimenting with
- and what we're about to find out whether or not it
- 14 will work with the FCC.
- MR. GHINI: I was more interested during
- 16 my recent conversation as to ask the providers,
- and that was not very popular, to tell me where
- 18 they were going.
- 19 COMMISSIONER BAUM: Yes. You don't want
- 20 to do that.
- 21 MR. GHINI: Because you can't figure it
- out, the proprietary, yes, but where they are

1 going is very important because we're going to

- 2 waste a lot of money repaving the same road if
- 3 we're not careful. How to pull that one out of
- 4 the hat is a tough one, but it has to be figured
- 5 out.
- 6 MS. JACKSON: I think one point on that
- 7 is we had a lot of success basing our argument for
- 8 needing the data on desire not to overbill, not to
- 9 be competitive, of course we want competition, we
- 10 want choice for the citizens, but when it comes to
- 11 the point of are you directly overbilling
- somebody, we found that the providers were a whole
- 13 lot more willing to come to the table when we said
- we're trying to strategically place money for
- unserved areas as opposed to trying to go back and
- fill on top of underserved areas. There will come
- a point when the underserved areas will be the
- 18 focus again, but we tried to focus our efforts in
- 19 ways that would allow for collaboration rather
- 20 than the providers feeling threatened that we were
- 21 trying to put public money into every build that
- they had invested in.

1 MS. PATTERSON: I would respond also to

- 2 that in that it works the other way also, in that
- 3 in one of our incentives that we gave to a large
- 4 provider, we were able to use our mapping and our
- 5 GIS to be able to say we're not going to fund you
- to go into this area because we knew there was a
- 7 wireless provider that was a nonprofit that we had
- 8 funded previously. So we wanted to make sure that
- 9 we cover as much as we can, not to allow the big
- 10 provider to go in and take from the small provider
- in that sense. But that's again why it's so
- important to try to get the information out there
- from providers down to the smallest granular level
- 14 you can and to get it in a publicly verifiable
- 15 way.
- MS. SEIDEL: One of the other questions,
- 17 shifting gears a little bit back to digital
- literacy, and this came in from one of our WebEX
- 19 participants as well, is whether or not any of
- 20 your states have mandatory digital literacy in K
- through 12.
- MS. PATTERSON: North Carolina does.

1 Since the North Carolina Information Highway which

- 2 is an ATM/SONET fiber across the state in 1993, we
- 3 have had a requirement for you to pass a test in
- 4 order to get a diploma in high school. You can
- 5 get a certificate, but you can't get a diploma
- 6 unless you can pass this test. And there is a
- 7 curriculum starting in kindergarten through the
- 8 seventh grade, and then in the seventh grade you
- 9 can start taking the test. You have I think it's
- 10 two or three chances to take it. The goal behind
- 11 this was to get them to be able to use computers
- for decision making in high school and to use that
- 13 all the way through and to create as a work force
- investment idea. So it has had a couple of runs
- 15 at it in the legislature to do away with it, but
- so far they have not done so.
- MS. SEIDEL: Others? Thank you.
- 18 MR. GARR: A couple questions about
- 19 fiber, back to that topic for a second. You had
- 20 mentioned, and Jane, maybe we'll start with you,
- 21 this point about sharing which makes a ton of
- 22 sense. What efforts do any of you have other than

1 rounding everybody up and getting the usual

2 suspects in a room and trying to get people to

3 cooperate for either whether it's building codes

4 or any other things within your purview to try and

5 incent fiber being put certain places in your

state? Does anybody have programs like that or is

it all more retroactive, you're discovering where

people have already put fiber in different places?

9 COMMISSIONER BAUM: The only leverage we

10 get is when they come by some kind of rate case we

11 leverage them and ask them it would be really nice

if you'd set aside several million dollars for

deployment and put a fiber ring out there. One of

14 the discussions that we haven't had is it doesn't

do any good to talk about high-speed broadband at

the upper levels if you haven't got the backbone

or the middle mile to deliver that back from those

unserved areas, that was pointed out earlier, but

19 that is where I keep hearing that the original

20 BTOP money should have been focused was filling in

21 those gaps for the private sector who hasn't been

22 able to fund it. It doesn't do any good to put it

out there if you can't get the broadband width

- 2 back to the learning centers or the hospitals.
- 3 MS. PATTERSON: I would point out to the
- 4 listeners and also up here that the FCC has had a
- 5 pilot program out there for hospitals in the Rural
- 6 Health Pilot Project which has been very
- 7 successful I think, and at least in our state it's
- 8 proving to do so. The other thing I would like to
- 9 say is that we've had lots of really good
- 10 cooperation from the private sector providers as
- 11 well as nonprofits in order to get accomplished
- 12 what we have in North Carolina, but the fact of
- 13 the matter is that all of us need to put aside our
- own personal hats and look at what this country
- can do to move ahead, and the fact that the
- 16 federal level did away from the oversight for
- 17 utilities commissions on broadband really probably
- 18 set us backwards. So we need to look into the
- 19 future as a lesson to learn from that as we look
- 20 forward to any kind of FCC or utilities commission
- 21 programs, what will this really do in terms of the
- 22 next level of technology that's going to be

deployed and how should we set a program moving

- 2 forward that leads to the most open technology
- 3 policies and some assistance in funding from the
- 4 federal level to move forward because we're going
- 5 to need that in the country.
- 6 MS. JACKSON: Virginia used our tobacco
- 7 settlement money throughout Southside and
- 8 Southwest Virginia to build. It's now over 700
- 9 miles of fiber. Most of it's open access.
- 10 There's the Mid-Atlantic Broadband Cooperative
- 11 that's an open access network that borders with
- 12 North Carolina and that provides a nontariff
- 13 backbone connectivity rate for predominantly last
- 14 mile, there is some middle mile in there as well,
- and so we've used that and leveraged it
- 16 extensively to get connectivity into areas that
- 17 otherwise --
- 18 MR. GARR: This has been Virginia making
- 19 a capital investment in that. Right?
- 20 MS. JACKSON: It's Virginia's Tobacco
- 21 Commission.
- MR. GARR: The Tobacco Commission based

- 1 on the settlement?
- 2 MS. JACKSON: Right.
- 3 MR. GARR: What effect has that had on
- 4 carriers serving those regions?
- 5 MS. JACKSON: It's been a huge
- 6 incentive, it's been a huge enabler, because
- 7 without having to pay the local loop charges and
- 8 some of the tariff backhaul rates, those providers
- 9 have been able to go into smaller communities and
- 10 turn an ROI much more quickly, and in some cases
- 11 that's the only way they're able to turn an ROI in
- 12 those communities. Out in Southwest Virginia we
- 13 were able to get a couple of large data carriers
- 14 that went into a rural community in Russell County
- that otherwise wouldn't have located there had
- 16 they not been able to get redundant coverage, and
- 17 that's thanks to the Tobacco Commission. There
- 18 was also federal money through EDA and I believe a
- 19 couple of other local sources that were included
- in that, but without it we would not have been
- 21 able to have shored up some communities that
- 22 otherwise wouldn't have had service.

1 MS. PATTERSON: And there is another

- 2 example of again the FCC and the E-Rate, and in
- 3 North Carolina the way we have connected every
- 4 local school at 1 gig to the local school and 100
- 5 megs to each of the schools, we were able to bring
- the broadband fiber out to the school districts
- 7 and then the local providers were able to bid
- 8 within that school district so that the E-Rate and
- 9 the state and the feds and the local providers
- 10 made a lot of money as a result of that FCC
- 11 program.
- MR. GHINI: I would like to make a
- 13 comment on that rural health program. Yes,
- 14 Florida has received some money. Unfortunately,
- it is impossible for me to leverage that
- infrastructure to a possible anchor tenant because
- it's reserved for rural health. That's really
- 18 counterproductive.
- MR. GARR: I want to do a quick time
- 20 check. It's about 3:20 so we got about 15 minutes
- 21 left here. I have a couple other questions, if my
- teammates have any others, please jump in.

1 I'd like to shift a little bit to asking

- 2 some questions about in FCC parlance are the
- 3 national purposes. Let me talk for 30 seconds on
- 4 what that means. If you read the authorizing
- 5 legislation for the Broadband Plan, it talks about
- 6 expanding broadband capability to all Americans,
- 7 but it also asks us to consider what role
- 8 broadband will play in certain national purposes.
- 9 There is a lot list of them. Many of them are
- 10 purposes which are also core to a state's mission.
- 11 So I think it's a unique opportunity to ask you
- some questions about how broadband relates to
- 13 health care, energy and education, let's start
- there, with the hypothesis here being that states
- in many ways have comparable missions to the
- 16 federal governments on those topics and in many
- 17 cases you're actually much close to the problem
- 18 than we are. So if we could talk a little bit
- 19 about what you've seen in your states on those
- issues, that would be really great, and if it's
- 21 okay with my colleagues, that seems a good way to
- 22 finish this out.

1 DR. ORGERON: I'll start off.

2 Mississippi has benefited greatly from E-Rate, and

3 we talked about that earlier, really through some

good foresight I think that the legislature formed

5 a Council on Educational Technology and was able

6 to bring a consortia-based approach to leveraging

7 those dollars, and it sounds similar to what Jane

8 had said, there's been a lot of infrastructure

9 build- out E-Rate in the state. As Charles

10 mentioned, Mississippi also applied for and got a

11 Rural Health Grant which is going to be propagated

across the state. We're anticipating potentially

13 325 end nodes. There's good news and bad news I

14 think with that. Of course, the good news is that

we're going to leverage the statewide contract

which is used for E-Rate, which is for K-12, which

is used for IHL, which is used for state

18 government, to potentially build out this rural

19 network. The question then becomes maybe

20 strategically or even tactically how you do you

21 then crosswalk that with these other initiatives

22 that are going on? How do you crosswalk with it

with community-based initiatives broadband

- 2 development, how do you crosswalk it with the
- 3 health IT in recovery which ONC has just released
- funding opportunities for and we're trying to make
- 5 those connections work? Definitively in the
- 6 education space and also I think in health care
- 7 it's going to be a significant asset as these
- 8 programs come together and are interconnected. On
- 9 those two in Mississippi there is active moment.
- 10 Energy I can't speak to as much. I know that we
- are pursuing any number of opportunities for green
- initiatives, for grid-based energy governments in
- 13 the state, and I don't know authoritatively, but I
- do know that it would take advantage of broadband
- 15 access for sure.
- MR. GHINI: I want to say that E-Rate
- was also helpful in Florida. I have problems with
- 18 E-Rate as many of us do, but I have also to say
- 19 that it was helpful over the years. It was able
- 20 to bring competition and reduce costs to broadband
- 21 across the board, so that that is a good thing.
- 22 Broadband as far as education, when I talk to

1 community colleges, and I have to say that BTOP

- was created and that's a good thing, I don't how
- 3 to verbalize this, but creating some buzz around
- 4 broadband and unifying us at the state level, so
- 5 we need to promote that. But after talking to
- 6 these folks, they want broadband for the
- 7 institutions, but really they want broadband for
- 8 their customers, the students. Online courses are
- 9 not taken from the institution, otherwise you sit
- in the classroom, it's from home. So there are
- 11 different shades of broadband at that level and we
- see that as very, very important, the same thing
- 13 with telemedicine. On the energy side I'm the
- 14 same way. I'm not exactly sure what we are doing.
- MS. PATTERSON: I'll just answer and say
- 16 the same with education, the E-Rate is so critical
- 17 to our nation. Without it if you took away the
- 18 E-Rate money from our nation, our schools just
- 19 would not be connected. Our classrooms would not
- 20 be connected. I did the first study with the NIIA
- 21 Council, I see Jim was back there, when we looked
- 22 at the schools in the country in the Clinton

1 Administration and 5 percent of the rural schools

- were connected and that was it. Look where they
- 3 are today as a result of E-Rate, so that's
- 4 critical for North Carolina, and it is a
- 5 state/federal combined funding there. On the
- issue of health care, we're going to be looking at
- about 340 sites on the state Telehealth Network,
- 8 combining that, we're now trying to figure out
- 9 what to do with the 21,000 private doctors who
- don't know anything about getting connected to any
- 11 network despite having to do the EMR records where
- they'll lose money. So that's another issue for
- us. But the other point I keep coming back to you
- on is the ability of the federal, state and
- private sectors to share the networks together and
- 16 how you get around to doing that is a really
- important issue to look at. Finally, I would be
- probably beaten over the head when I get back to
- 19 North Carolina if I don't say higher education
- gets a lot of help from the feds and the K through
- 21 12 does too, but the community colleges get almost
- 22 nothing. Would you all say the same?

1 MR. GHINI: I'd say that too.

- 2 MS. PATTERSON: Community colleges which
- 3 are the bedrock of getting workforce investment
- 4 out there get almost no help in the area of
- 5 connectivity.
- 6 COMMISSIONER BAUM: I do notice that
- 7 we're talking about silos here. We're talking
- 8 about Lifeline, we're talking about health care,
- 9 we're talking about E- Rate, and they all have
- 10 different applications, different programs, and
- 11 nobody is coordinating that. That needs to
- 12 change. We need to fold those programs so that
- it's an holistic approach because they're all
- 14 mixed together and interdependent. We should be
- 15 leveraging the E-Rate funds to provide broadband
- 16 to the businesses in the communities and it
- shouldn't be limited to certain things. Right now
- that's what we're dealing with so we'll have a
- 19 fragmented approach until we deal with that and
- 20 get the feds to start letting states have
- 21 discretion to tackle those issues based on their
- 22 local service stances because the District of

1 Columbia is not Alaska. As to rural health care

- issues, obviously that's an Alaskan program.
- 3 You've got that message. Right? And being the
- 4 largest payer into the Universal Service Fund as
- 5 any state, and Mississippi being the largest
- 6 recipient, on the panel here you're got the big
- 7 payers and the big takers here and they both kind
- 8 of squawk about it.
- 9 DR. ORGERON: Receivers.
- 10 COMMISSIONER BAUM: Receivers. We look
- 11 at as southern reconstruction paid for by the
- 12 South with Florida paying for Mississippi.
- MS. PATTERSON: With three versus three
- 14 here, I think the three of us could take you on.
- 15 COMMISSIONER BAUM: We got to get that
- 16 program all lined out so it makes sense per state
- so every state can fit their own circumstances and
- 18 tackle their own problems with flexibility.
- MS. PATTERSON: I would say one thing
- 20 here and that is that the states have a
- 21 responsibility too. You've heard Karen talk and
- 22 you've heard about Virginia and you've heard me

1 talk about North Carolina probably which are more

- 2 coordinated than the others here. The states have
- 3 a responsibility. If it's going to survive out
- 4 there and grow and be sustainable and evolving in
- 5 broadband, the states need to have an entity that
- 6 really pushes and that looks at innovation that
- 7 really works, and that's again what I said that
- 8 you need to be trying to figure out how to cement
- 9 that process as well.
- 10 MR. GHINI: I believe that the model
- 11 should be able to translate from federal to state
- and there should be some common thread between
- 13 those different models in the different states to
- 14 create some holistic view because we are all
- 15 neighbors of each other also with special law
- 16 enforcement.
- MS. KRAVETZ: John was going to jump in
- 18 at some point, so I was going to give him that
- 19 opportunity.
- 20 MS. JACKSON: I think from Virginia's
- 21 perspective we have tried very hard to dovetail
- 22 everything that we've done from the mapping

1 initiatives into the demand initiatives and now

- 2 into the initiatives that are coming out of the
- 3 ONC to make sure that we've put the building
- 4 blocks in place. The risk in that is if any one
- of those pieces don't come along, then you've got
- 6 to realign and take a different tactic. Some of
- 7 the biggest areas that I think for the federal
- 8 government is coordination of the programs that
- 9 are coming out so that can all try to dovetail,
- 10 and as much as you can, get the programs to
- 11 dovetail between what you're doing. Virginia is
- going to take advantage of the energy. We've got
- 13 several programs that are coming in for Smart
- 14 Grid. It just happens to be that at least one of
- them is in a place that is currently their own
- 16 municipal exchange carrier under Virginia law so
- we know that the broadband is tied to the energy
- 18 project there. We're not so sure about that in
- some of the other areas. We're trying through the
- 20 toolkit to build awareness of broadband's role in
- 21 all of this, and I think the biggest awareness
- 22 piece that's come out of the FCC and the NITA

1 activities is that people are starting to tie the

- 2 line between broadband and the change of the
- 3 social condition, whether it's improvement in
- 4 health care or whether it's improvement in medical
- 5 records usage, there is suddenly this tie between
- 6 a technology and an improved -- you mentioned
- 7 telework and you mentioned public safety. There
- are ties between this broadband technology and
- 9 changing the social environment and the economic
- 10 environment as citizens, and I think as long as we
- 11 can all work toward those types of goals, the
- 12 technology is there, we have to figure out how the
- money should flow and we have to figure out who is
- 14 going to do what with which piece of the pie. But
- at the end of the day I think the bigger end game
- is to define the citizen outcomes that we want to
- see improved and then figure how out the
- 18 technology can be applied. That's the tactic that
- we're talking in Virginia and we're working very
- 20 closely with the Health IT group, and I think for
- 21 the first time in Virginia's history, broadband
- 22 will be referenced in one of the Health IT Council

1 advisory types of activities that are coming out.

- 2 So we're more and more starting to see a tighter
- 3 integration and if we can extend that to the
- 4 federal level and tie to outcomes I think we'll
- 5 all be better off.
- 6 MR. GARR: Just a quick follow-up and
- 7 then Jane, we'll come to you. You mentioned, and
- 8 I couldn't tell if you mentioned something that
- 9 was in existence or is planned, which is a smart
- 10 grid pilot in an area where there's an municipal
- 11 local exchange carrier.
- MS. JACKSON: It's in existence now.
- 13 MR. GARR: Can you tell that where that
- 14 is?
- MS. JACKSON: Danville, Virginia.
- MR. GARR: Danville, Virginia. We may
- have a few more questions later about that.
- MS. PATTERSON: I won't spend the time
- saying there are some smart grid projects in North
- 20 Carolina too, but I wanted to say one thing here.
- 21 We all have had some comments about private-sector
- 22 companies. I think it's important to say that

1 private-sector companies have played a real role

- 2 in North Carolina in helping us move forward in
- 3 staying ahead in telecommunications. They have an
- 4 important role to play in this process and there's
- 5 an important role for the states and for the
- 6 federal government. I think if we win it will be
- 7 because we figure out that balance between all of
- 8 us and I think that's a challenge to all of us.
- 9 MR. GARR: That's a great point. It's
- 10 probably the right point to end on, which is to
- 11 say that this is a team sport for us to get this
- 12 right. It certainly requires federal action, it
- 13 requires great partnerships with industry, it
- 14 requires very dedicated officials from state and
- local governments to make all this work. On
- behalf of my colleagues here at the FCC, it is a
- great pleasure to have you join us today. It was
- 18 really fascinating to hear the answers to our
- 19 questions. Our hope is that this is just the
- 20 beginning of quite a few more discussions. It's
- 21 hard to encapsulate the rich experiences that you
- 22 all have in a couple-minute answer to some of our

1 questions, so our hope is that we will have some

- 2 more dialogue going forward. Broadband.gov will
- 3 have all of these materials out there. Again, I
- 4 just want to thank you on behalf of my colleagues
- 5 here at the FCC for joining us. So thank you very
- 6 much.
- 7 (Recess)
- MS. KRAVETZ: Welcome back, everyone. I
- 9 know the panel looks a little bit funny and that's
- 10 because two of our participants, Joey Durel from
- 11 Lafayette, Louisiana, and Gary Gordier, from El
- 12 Paso, Texas, are with us by conference bridge.
- 13 Control room, if we can get them up on the
- 14 conference bridge and make sure that they're here.
- MR. GORDIER: I can hear you find.
- MS. KRAVETZ: Is that Joey?
- 17 MR. GORDIER: Gary.
- MS. KRAVETZ: Sorry.
- MR. DUREL: This is Joey. I'm here.
- MS. KRAVETZ: Excellent. That was my
- 21 biggest fear of the whole afternoon. I want to
- remind everyone who's with us that we're going to

do our best to work in questions that come from

- the Web and come from people in the room. We'll
- 3 make every effort to respond to you after the
- 4 workshop if we don't get to you now. Carmen
- Scanlon who I think is in the back, an FCC staff
- 6 member, has index cards and there are index cards
- 7 over on the table as you walk in. If you're in
- 8 the room and you would like to send a question up
- 9 here, we'll do our best to work them in as I said.
- 10 Again for the panelists, we'll remind you that we
- 11 have this timer set for 5 minutes for individual
- 12 answers. It's a guideline. It worked fine last
- 13 time I think. I don't think anybody felt like
- they were too constrained.
- We had the same questioners, Cathy
- 16 Seidel, our Chief of Consumer and Government
- 17 Affairs Bureau, Erik Garr with the FCC's National
- 18 Broadband Plan, and Sharon Gillett who is the
- 19 Chief of our Wireline Competition Bureau. We're
- 20 going to ask each of the panelists in turn to give
- 21 whatever they want to say about their background
- 22 and bio and their 5 minutes or so introductory

1 remarks. We'll start with Hardik Bhatt from the

- 2 City of Chicago.
- 3 MR. BHATT: Thanks, Lauren. First I
- 4 want to start with thanking the FCC for this
- 5 opportunity. I think back in June 2008 as part of
- 6 the U.S. Conference of Mayors we had passed a
- 7 resolution requesting the FCC to have a national
- 8 broadband strategy. It's really good to see that
- 9 that's coming to fruition.
- 10 By way of introduction, I'm Hardik
- 11 Bhatt. I'm the Chief Information Officer for the
- 12 City of Chicago and also Commissioner for the
- 13 Department of Innovation and Technology. I've
- been in these positions for close to 4 years now.
- 15 I started right in the middle of the muni WiFi era
- back in 2006. Before that I worked for the city
- government for 2 more years before becoming the
- 18 CIO for the Police Department and the Emergency
- 19 Management Office of the City of Chicago. I'm
- 20 coming from a consulting background from Oracle
- 21 Corporation, so I have seen both sides and really
- 22 appreciate the pros and cons of both sides.

1 What I want to talk about today is bring the message of the Mayor, the Council and the 2 3 Chicagoans to the FCC and we want to talk about Chicago's broadband strategy and what we've been trying to adopt and work toward affordable and universal technology access. The basic starting points for the policy is it shows on the slide, there are four major 9 basic starting points and these are the guiding 10 principles that we have taken. One is that broadband is the key infrastructure for the 21st 11 12 century. We've heard that in the President's 13 message as well several times. Apart from 14 broadband, the other stuff that we are really looking to is advanced speeds in cities are very 15 16 vital for national and regional growth. At the same time, affordability, availability and 17 inclusion are the three areas that we think would 18 19 drive adoption, and we really applaud the NTIA 20 guidelines which talk about open access and 21 networks that are open and can then link

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education, energy and health care delivery which

22

1 are really key to the success of any broadband

- 2 policy.
- 3 The next slide talks about the
- 4 background work that Chicago has done. There is a
- 5 URL up there,
- 6 www.cityofchicago.org-digitalexcellence, and all
- 7 of our work is right there. Back in 2006 along
- 8 with the municipal WiFi RFP, the Mayor also
- 9 created a Policy Council of civic leaders in
- 10 Chicago who looked at, What is the digital divide
- and how do you define the digital divide? What
- 12 are the areas? What are the things that we can do
- 13 to address that divide? Then out came a nice
- 14 65-page report that talked about the
- 15 responsibilities of various sectors, the academic
- 16 sector, nonprofits, the public sector and private
- 17 sector, and what role they should play to bridge
- 18 this digital divide. We took the report and
- 19 created a Digital Excellence Working Group. As I
- 20 was talking previous to this conversation, we
- 21 don't see this as just a responsibility of the
- 22 Mayor or the CIO of the Technology Department.

1 Bridging the digital divide is the responsibility

- 2 of every city department that has a touch point
- 3 with the citizens, so that it is the Human
- Services Department, libraries and schools. Every
- 5 department has some touch point to the citizens
- 6 and everybody can play a role in bridging that
- 7 digital divide.
- 8 Based on that we created an Action
- 9 Agenda which is 32 steps in various categories
- 10 where we can take different steps to bridge the
- 11 digital divide starting from policy all the way to
- infrastructure and adoption of it. We also worked
- on a master plan which will be too much to into
- 14 the details. The next slide talks about the four
- 15 key elements that we think should be and are in
- 16 terms of Chicago's broadband strategy for both
- 17 access and adoption. The first piece is data.
- 18 The next slide talks about adoption data. What
- 19 Chicago has done, and obviously I want to make
- 20 sure what we have done, lessons learned and also
- 21 some successes. What we did in summer 2008 was we
- 22 obtained hyper local data of all 77 Chicago

1 neighborhoods, and what we found out was that

- there are about 957 census blocks out of the 3,737
- 3 census blocks in Chicago who have less than 40
- 4 percent of broadband adoption. This was done
- 5 through partnership with the State of Illinois who
- funded the survey which was connected to UIC and
- 7 the University of Iowa. One of the things that
- 8 came out of that is a big difference lies in the
- 9 language that you speak because content is a big
- 10 driver of adoption, and what we found is that from
- 11 the respondents, those who responded in English,
- it was a telephone survey, that 70 percent of them
- 13 had broadband at home. For the respondents who
- 14 responded in Spanish, only 30 percent had
- 15 broadband at home. There lies a big thing where
- 16 content is also one of the key drivers of
- 17 adoption.
- The other area is infrastructure. The
- 19 next slide talks about the backbone
- 20 infrastructure. There are two pieces of
- 21 infrastructure. One is backbone, and the way that
- 22 we are trying to address this is we are looking at

1 inexpensive ways. We know that there is a big

- 2 opportunity with NTIA and we are hoping that there
- 3 will be sustained funding in this, but also have
- 4 to look for inexpensive ways of improving our
- 5 backbone infrastructure, so we are working very
- 6 closely with our streets departments, we are
- 7 working very closely with our Office of
- 8 Underground Coordination. As the Technology
- 9 Department, we have now started knowing every time
- 10 a street gets dug up either for putting in a
- 11 traffic signal interconnect, or putting some
- 12 street light interconnects, or maybe a private
- 13 utility has dug up the street, we have an
- 14 opportunity to see if we could leverage that
- digging up of the street and maybe put conduit or
- 16 if conduit is there to put fiber there. So we are
- 17 really working toward this coordination and that's
- 18 possible because Chicago has a very coordinated
- 19 government.
- 20 The second piece of infrastructure in
- 21 the next slide is in-building infrastructure.
- 22 That is, the big issue is that you can bring fiber

1 to the curb, but then how are you going to bring

- 2 that inside the building? So the Public Buildings
- 3 Commission in Chicago is the organization that
- 4 builds the public buildings obviously as the name
- 5 says, and PBC, as the short form says, we have
- 6 worked with them to define standards of when you
- 7 build a building, these are the technology
- 8 standards that have to be part of building a
- 9 building including fiber-ready buildings. Then we
- 10 are making these standards available to our
- 11 private developers, and we are also making these
- standards available to the Department of Housing
- which is working on the NSP-II, the Neighborhood
- 14 Stabilization Program, so that when they refurbish
- 15 affordable housing they will them fiber ready.
- 16 This is to make the houses and homes prepared with
- in-building infrastructure.
- The third key piece is adoption. As the
- 19 next slide talks about, driving broadband, this is
- 20 what came out of our Digital Divide Council, and
- 21 it talks about five key drivers. Access is just
- one of them. Affordable hardware and software,

1 education and changing mindsets are the four other

- 2 major drivers of adoption that we are focusing on.
- 3 Again, partnering with the State of Illinois we
- 4 have projects going on in four demonstration
- 5 communities where we are putting resources from
- 6 foundations, state government and the private
- 7 sector to look at how putting in these technology
- 8 resources can change the fabric of a community and
- 9 create job opportunities there.
- 10 Last but the most important part is
- 11 applications. We have seen that again as part of
- 12 the NTIA guidelines focusing on various aspects,
- where broadband is just the means, but what's the
- 14 end? Why are you deploying broadband? That is
- for community economic development, education,
- learning, energy and the environment. So all
- 17 these different aspects that we keeping in mind
- when are deploying broadband.
- The last piece I wanted to mention is
- 20 the opportunities, and that is, information
- 21 through surveys is good, but I think getting
- 22 real-time on adoption of services would enable the

1 local governments to target where we should put

- 2 investment. Coordination, we hard a lot in the
- 3 states' panel before. Coordination at the local
- 4 and state levels could be made better, but I think
- 5 coordination at the federal level can also be made
- 6 much better if we can have Homeland Security and
- 7 Health and all the other various departments
- 8 working together to work on this common goal and
- 9 have some threads connected there really helped;
- 10 sustained funding would definitely help; and
- 11 applied research, finding innovative techniques of
- deploying fiber to reduce the cost of deploying
- 13 that and then applying them and sharing those with
- 14 other municipalities would be great. Those were
- 15 the points that I wanted to make. Thanks for the
- 16 time, and I will take questions at the appropriate
- 17 time.
- 18 MS. KRAVETZ: Commissioner Paul Cosgrave
- 19 from New York City?
- 20 COMMISSIONER COSGRAVE: Thank you. Good
- 21 afternoon everybody. I am the Commissioner for
- 22 the Department of Information Technology and

1 Telecommunications for the City of New York,

- 2 better known as DoITT. We like to do it.
- 3 My background has been in information
- 4 technology and telecom for my whole career of 35
- 5 years, the first 25 of which were in the private
- 6 sector and then the last 10 years I've been a
- 7 public servant first here in the federal
- 8 government with both the Internal Revenue Service
- 9 and the Department of Transportation, and for the
- 10 last 4 years here with the Department of IT&T in
- 11 the City of New York.
- 12 On behalf of Mayor Bloomberg and the
- 13 City of New York I'd like first of all to really
- 14 commend the FCC for conducting these workshops and
- for all of the FCC's ongoing initiatives to
- develop a robust record as the basis for a
- 17 National Broadband Plan. I can't emphasize enough
- 18 how important this initiative is to our national
- 19 competitiveness. Take New York City as an
- 20 example. For us to remain the financial capital
- of the world, broadband needs to be viewed as a
- 22 critical infrastructure factor in our success, and

1 I think you only have to look back to 9/11 and the

- 4 days that the financial markets weren't
- 3 operating and the lack of a telecom infrastructure
- 4 had to show how devastating it can be in terms of
- 5 economic impact. Clearly we're obviously very
- 6 committed in New York and we've been an aggressive
- advocate of both free market and government
- 8 initiatives to both deploy wireless networks and
- 9 also for us most importantly to encourage the
- 10 adoption of broadband service throughout our
- 11 population. We've very much focused on both
- 12 deployment and adoption.
- 13 Urban areas which altogether account for
- 14 about 60 percent of U.S. population suffer quite
- acutely by what's been called many things, but
- it's more recently being viewed as the demand side
- obstacle of broadband adoption. Ultimately,
- 18 however, this obstacle ought not to be viewed as
- 19 solely an urban problem because as broadband
- 20 becomes more ubiquitous throughout the whole
- 21 country, our primary national challenge will shift
- 22 to adoption for all of us particularly by

1 relatively lower-income and other at-risk

- 2 Americans. In this respect I believe that urban
- 3 areas are harbingers of the challenges the nation
- 4 will face if broadband deployment and adoption are
- 5 not simultaneously addressed.
- 6 In 2006, the City of New York embarked
- on an in- depth broadband needs assessment of
- 8 deployment and adoption across our population
- 9 segments. The study revealed that broadband is
- 10 available to our residents with virtually every
- 11 household passed by at least one provider, and
- 12 with 89 percent of the households passed by at
- 13 least two providers, and recall that was done over
- 2 years ago. The study also showed a fairly
- 15 startling lag in adoption by low-income residents.
- 16 Specifically, while the city's overall broadband
- 17 adoption rate at that point stood at 52 percent
- which was comparable to other urban markets 3
- 19 years ago, the gap in broadband adoption between
- 20 low-income versus moderate- to high-income
- 21 households was approximately 28 percent.
- 22 Significantly, the study also projected

1 that although broadband adoption would grow among

- 2 all income segments over time, and according to
- 3 the recent Pew analysis as well as confirmation
- 4 that we've recently done, adoption hasn't indeed
- 5 grown significantly. It's clear though that
- 6 without some strong intervention, this disparity
- 7 will continue at that sort of rate in the 20
- 8 percent gap. Indeed, in absence of programs
- 9 promoting broadband adoption among low-income
- 10 households, our study predicted that by 2012 the
- adoption gap in New York would still exceed 20
- 12 percent. As I mentioned, we now recognize that
- 13 broadband is essential for our country to
- 14 effectively in the global economy, but on a more
- 15 human grassroots level our goal must be to enable
- vulnerable populations to become more active
- technology users where citizens are empowered to
- 18 utilize broadband technology to enhance their
- 19 educational, employment and economic
- opportunities, to access Health and Human
- 21 Services, to participate in government and
- 22 politics, and increasingly to communicate and

1 enhance their very status in society at large.

- 2 To advance the goal to increase
- 3 broadband adoption, vulnerable populations must
- 4 not only have access to affordable broadband
- 5 services, but also to computer hardware and
- software, ongoing technical training and support.
- 7 Optimally, they should be provided with digital
- 8 literacy skills in a manner that is tailored to
- 9 and meets their specific needs and requirements.
- 10 Perhaps most importantly, the value of broadband
- 11 adoption must be demonstrated through for example
- 12 enhanced educational opportunities, workforce
- 13 readiness training and improved access to health
- 14 care and other critical services.
- The Bloomberg Administration has
- 16 invested considerable resources to streamline and
- 17 provide for the online delivery of essential New
- 18 York City information and services. Indeed, among
- my main roles as the city's Chief Information
- 20 Officer is to help leverage technology to make
- 21 this information and these services more
- 22 accessible, transparent, as well as being

1 accountable to the populations we serve. So it's

- 2 only natural for us now that we have made great
- 3 progress with these technology initiatives often
- geared specifically to serving our lower-income
- 5 residents to take a special interest in ensuring
- 6 that they can be accessed by the very people they
- 7 are meant to serve.
- 8 Go give you a little better sense of
- 9 what I'm talking about, let me give you a few
- 10 examples of the kinds of projects we've rolled out
- and why we need broadband and greater needs to
- 12 support them. The New York City Department of
- 13 Mental Health's Primary Care Initiative Project or
- 14 PCIP uses prevention oriented electronic health
- 15 records to improve health in disadvantaged
- 16 communities. By next year, approximately 2,500
- 17 primary care providers will be using this
- 18 prevention oriented electronic health record
- 19 system. Among the PCIP's other objectives for
- 20 2010 is providing a million patients with
- 21 self-management tools including patient portals
- 22 and providing participating practices with

1 clinical quality scorecards for evidence- based

- best practices. Increased broadband adoption is
- 3 needed to extend the reach of the system to serve
- 4 additional undeserved patients who might not
- 5 otherwise have the ability to be served by PCIP,
- as well as to support the doctors better who in
- 7 many cases today are relying on nothing other than
- 8 DSL service.
- 9 The New York City Department of
- 10 Education's Achievement Reporting and Innovation
- 11 System known as ARIS provides educators with a
- 12 consolidated view of student learning data and
- tools to collaborate and share knowledge about how
- 14 to improve student learning. Significantly, it
- will serve as the basis for online linkages
- between school and home learning environments. In
- 17 particular, ARIS' parent link with enable online
- 18 monitoring by parents of students' academic
- 19 progress. In addition, online learning tools will
- 20 be accessible by students from home to enable
- 21 constant learning.
- 22 Access NYC is a Web-based application on

1 the city's Website at NYC.gov which promotes

- 2 self-sufficiency among city residents by providing
- 3 a single point of entry to over 35 city, state and
- 4 federal human services benefits programs. By
- 5 entering household information, residents can
- 6 receive a list of programs for which they are
- 7 potentially eligible, print partially completed
- 8 application forms or directly apply for specific
- 9 programs, free school lunches or food stamps are
- 10 two examples, search for office locations, and
- 11 create an account to access their information.
- Business Express is also application at NYC.gov
- which streamlines the process of starting a
- 14 business in New York. It provides necessary
- information and walks users through steps
- businesses must take, for example, to meet the
- 17 requirements of obtaining licenses and permits for
- over 20-plus city state and federal agencies, all
- information now available in a single place. To
- 20 manage record call volumes at the City's 311
- 21 Customer Service Center, we have continually been
- 22 aggressive in employing new technologies to

operate 311 more efficiently. To this end, the

- 2 city recently launched what we call the 311 Online
- 3 Portal which now leverages over four-thousand
- 4 services that the city offers that can all be
- 5 directly accessed in one place online.
- 6 In conclusion, without strong broadband
- 7 capabilities, these services are not going to be
- 8 accessible to the people who most need them, so in
- 9 this way we're totally supportive of the effort to
- 10 have truly robust broadband services. We're
- 11 confident that the FCC's National Broadband Plan
- will recognize these opportunities and provide the
- 13 necessary support to expand broadband to all
- 14 Americans. Thank you.
- MS. KRAVETZ: Thank you very much.
- 16 Let's go on to Joey Durel, from Lafayette,
- 17 Louisiana. Please tell me you're still on the
- 18 phone.
- MR. DUREL: I'm still on the phone.
- MS. KRAVETZ: Excellent.
- 21 MR. DUREL: I'll speak from the point of
- 22 why I think I'm even here being the success that

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1 we have in Lafayette, Louisiana, that plays a good

- 2 example for the rest of the country.
- I am a former small business person who
- 4 spent 30 years or so my adult life in the private
- 5 sector, self-employed. I became Mayor of this
- 6 town in January 2004. We also have our own
- 7 utility system. It's probably one of the top 50
- 8 in size publicly owned utility systems in the
- 9 country, so we had a good utility system that had
- 10 been in existence in Lafayette since 1897 that had
- 11 a very good reputation. The fiber optic ring that
- was put around Lafayette was there for
- 13 communications to replace aging communications
- among the various substations that we have in
- 15 Lafayette, the 14 substations. I get into office
- and we start talking about the fiber optic ring
- and what we could do it, and of course the
- 18 conversation gets around to bringing fiber
- 19 directly to the homes and businesses in Lafayette.
- 20 So in 2004 as soon as I got in we authorized a
- 21 feasibility study, of course got sued and had to
- go to the legislature to prevent it from being

1 completely outlawed in Louisiana like it has been

- 2 in several states, and ultimately it got to the
- 3 vote of the people and this very conservative
- 4 community voted 62 to 38 percent in favor of our
- 5 utility system getting into the broadband business
- 6 including telephone and television, so you can
- 7 imagine who we were up against. So we ended up
- 8 all the way in the Supreme Court in Louisiana and
- 9 got a unanimous decision to let us go forward.
- 10 Today we are now delivering telephone,
- 11 television and Internet. The slowest speeds we
- 12 have are 30 megabits per second in both directions
- for about \$28 a month, and peer-to-peer we're
- 14 giving 200 megabits per second in both directions
- for free. Often people say why did we do what we
- 16 did, and of course I've heard it already today,
- and that is economic development is the number one
- thing. Like so many states, we do a good job of
- 19 exporting our young people after they're educated,
- so we had to find a way, and I felt that it was
- 21 time for politicians to do something out of the
- 22 box and find a way to keep the economy growing in

order to keep people here, give them at least the

- 2 opportunity to stay here. So from an economic
- 3 development standpoint it was something that we
- 4 had available to us, we had a reputable utility
- 5 system that could do the job I felt, and so we did
- 6 it and we're moving forward.
- 7 The other thing obviously is education
- and the digital divide. We believe that we're
- 9 doing something pretty unique in that a very poor
- 10 family in our community that gets our television
- and our telephone 40 percent cheaper than what
- 12 they're getting for right now, because we're using
- 13 IPTV, when they turn on their television in the
- 14 morning or at night they can hit an Internet
- portal at Google and they can type in Christopher
- 16 Columbus and do some research so that a child from
- a very poor family has access to the computer
- unlike they've ever had before. We're saving our
- 19 community money, and like I said, we have a good
- 20 story to tell and I'd be glad to share that with
- 21 you as the afternoon goes on.
- MS. KRAVETZ: I'm moving to Lafayette.

1 MR. DUREL: I was hoping so.

- MS. KRAVETZ: Could we more on to Gary
- 3 Gordier from El Paso?
- 4 MR. GORDIER: I'm Gary Gordier from El
- 5 Paso, Texas, the twenty-first largest city in the
- 6 nation, and probably one of the poorest by some
- 7 standards.
- 8 By way of background, I have about 39
- 9 years of experience managing technology in both
- 10 the private and public sectors, predominantly in
- 11 the public sector. I've been in that arena for
- 12 about 33 years. I am a graduate of Northwood
- 13 University. I've got three different
- 14 certifications from the Institute for the
- 15 Certification of Computing Professionals, I've
- been an adjunct faculty member and a bunch of
- 17 other stuff that you could probably read about
- 18 elsewhere.
- 19 Let's get to the core of what our topic
- 20 for today is. One of the things that I think I
- 21 bring to the table here is some unique
- 22 experiences. I did my first fiber optic

deployment when I was in another community in Fort

- 2 Collins, Colorado, and we deployed a ring around
- 3 the city as well as crisscrossed all of our major
- 4 streets, so we had an intelligent traffic
- 5 management system and it was incredibly
- 6 successful, and it also blended and merged into a
- 7 community-wide fiber infrastructure for K-12 as
- 8 well as our college environment, some other
- 9 nonprofits, the city and the county and the
- jurisdictions that were nonprofit, and it was very
- 11 successful in doing that.
- 12 A little less than 3 years ago I took
- this position in El Paso, Texas, and when I came
- 14 here I was here for about 2 days before I realized
- 15 that my single biggest problem in a city this size
- 16 was connectivity. We were operating entire
- 17 libraries on a single T-1 and that was about the
- 18 best we could do or the best we could afford to do
- including where to get T-1's even. I've been
- 20 amazed at the lack of broadband that was in this
- 21 community, though we've had major carriers here,
- 22 and El Paso is one of the largest fiber hubs in

1 the nation. For whatever reasons, back in the

- 2 heyday when fiber was built and the streets were
- 3 being torn up and the major carriers were coming
- 4 through town, with all this fiber, not a single
- 5 strand was ever made available for public-sector
- 6 consumption. So we embarked on a program to begin
- 7 a process of building out a fiber backbone in the
- 8 city here and we're still working on that. We're
- 9 starting to connect some of our major anchor
- 10 institutions with that, and we're continuing to
- 11 deploy that.
- 12 Another significant thing that we've
- done in El Paso that becomes I think unique to
- 14 this discussion of national broadband and the
- digital divide is about 2 years ago we embarked on
- 16 a community collaborate effort and it was probably
- one of the best collaborative efforts I've ever
- 18 had in my career. Egos were checked in at the
- 19 door. Everybody wanted to get together to do what
- 20 was right for the community, and with the help of
- 21 a number of private- sector entities, we set up
- 22 what I call our sandbox for WiFi. It was done in

a part of town that has Fortune 100 companies in

- 2 it, libraries, hotels, museums, as well as the
- 3 second-poorest Zip code in the nation, what's
- 4 called the Segundo Barrio where the median family
- 5 income is about \$9,800. We used this sandbox to
- 6 look at issues of digital inclusion and what were
- 7 the problems we would face. The technology was a
- 8 piece of it. We wanted to see what we would learn
- 9 from actually trying to deploy an 802.11 mesh
- 10 network, and we can talk about that if you want
- 11 to. There were tremendous things that we learned
- from it. But more importantly we learned about
- 13 the issues that we were going to be facing with
- 14 the poorer communities. How do we get adoption of
- 15 computers? Frankly, one of the first things we
- 16 can have a realization on was that we could have
- all of the broadband in the world and it would be
- worthless because the people in that part of the
- 19 community were unable to afford access unless it
- were made available free, and then they still
- 21 needed a computer. So that led to a number of
- 22 initiatives that we undertook collaboratively in

1 our community for our sandbox project. We started

- 2 a computer recycling program in conjunction with
- 3 the community college, we've started a program of
- 4 training indigent families on how to use the
- 5 computer just to access the Internet and some
- 6 basics of it, and there are lots of stories behind
- 7 that I could tell you that are just really
- 8 inspiring.
- 9 If they came and took the class and
- 10 completed it, they would go home with a computer
- 11 that would be loaned almost in perpetuity so they
- 12 could access the Internet in our sandbox area. We
- 13 also started a program of financial literacy in
- 14 conjunction with some of the financial
- institutions in town. They stepped up to the
- 16 plate and put together a revolving loan program
- that was a dollar match program. Anybody who
- 18 wanted to save after the financial literacy class
- 19 toward a computer could save it in an account and
- 20 the institution would match dollar for dollar so
- 21 that they could acquire a PC for their own
- 22 purposes, whether they needed to go to college or

1 whatever it would be. It has been a huge success,

- and what we've learned there, and we can talk
- 3 about some of our learning experiences as we go
- 4 forward today, gives me a unique way of looking at
- 5 the whole issue of broadband and what kinds of
- 6 policies we need to keep in mind as well as some
- 7 of the challenges we have.
- 8 Another thing we found that was very
- 9 unique to El Paso, probably unlike most
- 10 communities in the country, is that we have this
- 11 little community next door to us of about 2
- 12 million population and it's in another country and
- 13 called Juarez, Mexico. They don't have to follow
- 14 the same rules of the FCC. We've had a very
- positive experience with them. They were stepping
- all over our 802 as well as our 800 megahertz
- 17 radio spectrum, and collectively we worked
- 18 together in a cooperative fashion and adjusted so
- 19 that their levels were down to our same levels and
- 20 we weren't having the conflict, but that's been a
- 21 unique challenge we've also faced from the
- 22 technical side. With that, let's continue on with

- 1 the panel.
- 2 MS. KRAVETZ: Thank you very much.
- 3 Let's move on to Lori Sherwood from Howard County,
- 4 Maryland.
- 5 MS. SHERWOOD: Good afternoon. Thank
- 6 you for inviting me here today to talk with you
- about such a fascinating and interesting subject
- 8 at such a pivotal moment in our history.
- 9 My experience in Howard County, I'm the
- 10 Cable Administrator, but most recently I've spent
- more time working as a broadband administrator.
- 12 What I have done and the reason I think I'm here
- today is we have recently coordinated 10 local
- 14 government jurisdictions in Maryland for one
- 15 coordinated broadband plan for deployment and put
- that plan into a BTOP application for stimulus
- grant money. What we've learned from that in
- 18 coalition building and building a plan from the
- 19 ground up is what I'd like to talk about and offer
- 20 some strategies for a coordinated vision for
- 21 developing a national broadband policy.
- 22 In Maryland we have a history of

1 investment, sustainability and experience on a

- 2 local government level running, managing and
- deploying networks. What we've learned that there
- 4 are five C's, the five most important best
- 5 practices that we can share with you today for
- 6 building a plan from the ground up. The first is
- 7 the community need, and being the local government
- 8 on the front lines, we deal with the community
- 9 needs every day, but in addition from hearing from
- 10 the public, we also coordinate with our school
- 11 systems, our fellow agencies, our health care
- 12 systems, and with other local government
- jurisdictions and with the state and federal. As
- 14 a particular note for what helped our consortium
- build our plan is that we also had two regional
- infrastructure committees already established in
- 17 Maryland and we utilized their experience and data
- 18 that they had put together. One is the Baltimore
- 19 Region UASI Group, the Urban Area Security
- 20 Initiative, and two of the National Capital Region
- 21 NCR Net. Combined, those two focus mainly on
- 22 public safety and have applied for and received

1 grants for fiber deployment for various purposes

- 2 in increasing homeland security needs and public
- 3 safety interoperability, and so we incorporated
- 4 those needs into our Community Needs Assessment.
- 5 I'm going to beat the drum of
- 6 cooperation and coordination as well and say that
- 7 you cannot do anything without those two. It is
- 8 absolutely critical. When I say cooperation I'm
- 9 talking about such little details like for putting
- 10 together a plan and a timeline for fiber
- 11 deployment you need to utilize and take stock of
- 12 existing agreements, MOUs, and other permits that
- 13 have already been pulled to make sure that your
- 14 project can be as shovel ready in a timely fashion
- and that it is executable, as well as coordinating
- with the state agencies and the state highways,
- and in the previous panel we heard some discussion
- about the challenges of coordinating with state
- 19 and federal agencies.
- 20 Another one is consolidation. One of
- 21 the purposes that we put together our plan was to
- 22 avoid creator redundancies so that we can rely on

1 each other data centers and enhance our fiber, but

- 2 we also wanted to eliminate fiber silos so that
- 3 every county in the state and every state in the
- 4 country builds its own fiber ring and they do not
- 5 interconnect with one another, and there is no
- 6 benefit for that, and so we wanted to make sure
- 7 that we coordinated to the extent that we could
- 8 interconnection at key points to allow greater use
- 9 of applications and coordination in partnerships
- 10 with public and private partners.
- 11 Finally, I wanted to give a note on cost
- 12 savings and to say some, Way why are local
- governments involved in managing and deploying
- 14 fiber networks? To give you a sense of what we
- 15 estimated would be some of the cost savings if we
- implement our plan throughout the 10 counties in
- Maryland, essentially we estimated that we could
- save up to \$40 million a year in costs that we
- 19 spend out based on connectivity with public
- 20 schools, boards of ed, fire and police stations,
- 21 et cetera. That does not even include the
- 22 multiplier effect of cost savings passed on to

individuals, the benefit of private-sector

- partners and all of that.
- Why is this important? We have an
- 4 opportunity to do this right and 25 years from now
- 5 we don't want to say that we should have done a
- 6 better job of coordinating and talking to each
- 7 other. For development of a national policy, the
- 8 FCC should draw on its decade of government
- 9 experiences including local governance. Our
- 10 coordinated counties have over two-hundred years
- of personnel experience with the CIOs in those
- 12 regions and that is experience that should not be
- lost in developing a national broadband policy.
- 14 Moreover, private carriers alone cannot do what
- needs to be done. With that, the FCC needs also
- to utilize available resources, groups that know
- 17 what the community needs are in a certain area to
- 18 make sure that a broadband policy speaks to
- 19 everyone. For example, there's a coalition, the
- 20 Schools, Health and Libraries Broadband Coalition
- 21 that is doing good work that can tell you what the
- 22 schools need and what they need on the front lines

1 in order to make sure that the policy moving

- 2 forward on a national level speaks to everyone.
- We've heard it said a few times today
- 4 that the FCC must coordinate with homeland
- 5 security public safety, and I would echo that to
- 6 say that it is critical that we make sure that our
- 7 public safety needs are met with the broadband
- 8 policy. How do we accomplish this? For starters
- 9 I think we could reestablish a Local Government
- 10 Task Force Committee similar to what we had in the
- 11 recent past with a local/state government advisory
- 12 council. Government on all levels operates of the
- people, by the people and for the people, and we
- 14 know what our specific needs are in our
- 15 communities and what's right for one may not be
- 16 right for all, but combined I think that we can
- develop a truly national broadband policy that is
- 18 coordinated.
- 19 MS. KRAVETZ: Thank you. Chris Vein
- 20 from the City of San Francisco.
- 21 MR. VEIN: Thank you. I am the CIO for
- 22 the City and County of San Francisco. It's a

1 pleasure to be here, and thank you very much to

- the FCC. You've been great hosts so far. Thanks.
- 3 It was back in the first year of Mayor
- 4 Newsome's term when I was seated in the audience
- 5 and he made his now famous call that no San
- Franciscan should be without WiFi, should have a
- 7 computer and it needed to be free. The next month
- 8 I was given that enviable or unenviable task of
- 9 trying to make that work, and I have been doing
- 10 broadband digital inclusion and economic
- development work ever since, and so my comments
- 12 today are based on that.
- Before I get into some specific examples
- of applicability of San Francisco, I think a
- 15 couple comments are worth making. The first is
- 16 that cities and counties are on the front lines.
- 17 As such we deal with the issues daily and we don't
- have the luxury of being able to work with or at
- 19 least try to work with federal agencies, state
- 20 agencies or even some of our own agencies. We
- 21 need to make it happen, and that's actually what
- 22 we've been doing in San Francisco. We've been

1 making it happen and pushing the envelope and

- 2 sometimes winning, sometimes not to much, but
- 3 working to solve some problems.
- What we've come up with is that there
- 5 are four actual categories of initiatives that
- 6 must be in place in order to solve the digital
- 7 divide problem. The first is access. We must
- 8 have broadband access. It's a foundational issue.
- 9 It can be fiber and it can be wireless or some
- 10 combination thereof, but it is first and foremost
- 11 the fundamental issue that we must resolve. In
- 12 San Francisco we have been experimenting recently
- 13 with taking dark city fiber and running it to our
- 14 federal housing authority units and providing
- 15 services to the most disadvantaged citizens of the
- 16 City and County of San Francisco and giving them
- 17 the fastest speed in the City and County of San
- 18 Francisco, up to speeds of 110, up and down.
- 19 That is providing an incredible
- 20 foundation for the second piece of what we are
- 21 trying to do which is to provide equipment to
- 22 those in need. We have tried many different

1 things. We have tried working with credit unions

- 2 and manufacturers and other organizations to sell
- 3 computers at discount or low prices. We are now
- 4 discounting the refurbishment of computers of
- 5 government agencies and making those available to
- 6 our citizens. We're also taking those same
- 7 refurbished computers and making them available
- 8 for free to learning labs in our housing authority
- 9 units as an example, and we are over four-thousand
- 10 units now that we are providing coverage of
- 11 low-income or moderate-income.
- 12 From an application or content
- 13 standpoint which is the third piece of our puzzle,
- 14 there must be culturally competent and language
- sensitive applications and content available to
- the citizens and it obviously has been relevant.
- 17 We've got a number of case studies where we're
- 18 playing, if you will, with trying to provide
- 19 interesting and useful applications. The first
- 20 that I'd like to talk about is we are providing
- 21 distance telemedicine in some of our clinics and
- 22 we are using broadband applications to provide

online real-time interpretation of people of color

- 2 within communities dealing with HIV and AIDS. It
- 3 is truly a remarkable opportunity for a complete
- 4 care-giving entity to work with the medical
- 5 establishment either at the general hospital, at a
- 6 research center or at a local clinic and providing
- 7 care that is understood and is meaningful. Given
- 8 the time, I won't talk about the other two. We'll
- 9 probably talk about those as we go forward.
- 10 The last is training and support, and it
- is absolutely necessary to ensure that we are
- 12 building community capacity. As we've said
- 13 before, if they're not sustainable, it's not going
- 14 to work. So we have to worry about those folks
- who are not even knowledgeable about how to use a
- 16 mouse to those folks who want to use the tools
- that we've providing to create digital media to
- tell their stories or to communicate or to provide
- 19 policy input to others. So that's the fourth
- 20 piece that must be there, and we've focused a
- 21 great deal of our time on working with the
- 22 communities so that they can support these systems

- 1 that we're helping to build.
- 2 Let me stop by saying that it's not done
- 3 alone. Every one of these programs and the
- 4 hundred other programs that I'm not talking about
- 5 are partnerships. They require work with our
- 6 nonprofits, an incredible rich amount of nonprofit
- 7 wealth out there, and also with the other public-
- 8 sector and private-sector partners that we have.
- 9 The final thing is, and Paul and I were talking
- 10 about this earlier, what we've found to work is
- just trying something. We do a lot of pilots in
- 12 San Francisco and we never know if they work, and
- we are lucky that Mayor Newsome is okay with that.
- 14 He really wants us to try and see what things work
- and what things don't and to work from them
- 16 because his impression is, as is mine as well,
- 17 that if you don't start being creative, you've
- 18 never going to solve the problem because someone
- is always going to tell you no. Thanks.
- MR. GARR: First of all, thank you all
- 21 for joining us. I should disclose that I live in
- 22 Chicago so I know that Hardi's been up to pretty

1 personally, although I'm here in D.C. currently

- 2 doing this assignment.
- 3 Because of that I want to spend a couple
- 4 of minutes on something that everyone has
- 5 mentioned but from very different perspectives,
- 6 and that's the importance of speed. I think
- 7 there's an obvious question about what does it
- 8 mean to our large urban business centers and what
- 9 goodness do we think comes from that, but I'm also
- 10 particularly interested in what we've heard from
- some of the less-densely populated areas who are
- delivering some pretty fantastic speeds to lots of
- 13 different residents. Maybe we can go through the
- group here and talk about what benefits do you see
- when it comes to really high-speed service in your
- 16 particular jurisdictions, and maybe we'll start
- 17 with Hardi again.
- MR. BHATT: We work very closely with a
- 19 lot of end users if we might want to call them
- over the last few I would say couple of years.
- 21 There are a lot of examples. Look at the health
- 22 care industry. We've worked with a private-sector

1 company who wants to launch an appliance working

- with a local health care provider, one of the big
- 3 health care providers in the Chicago area, for
- 4 home health care in the South Side of Chicago.
- 5 They want to address the overcrowded ER area where
- 6 they want to make sure that I living in my home
- 7 own my own health care and try to solve my own
- 8 problems and then also reach out to my physician
- 9 sitting from home, and that's not possible with
- 10 the speeds that are available right now. It has
- 11 to have faster speeds.
- 12 Within our education sector I saw an
- 13 application where the students from the Chicago
- 14 Public Schools are trying to interact with a
- school in Morocco and with the speeds that were
- there, fortunately, all of our high schools are
- 17 connected with fiber and the high school kids have
- 18 great experiences of connecting with these global
- 19 classrooms, but as for the elementary schools,
- 20 that is not the case for all the elementary
- 21 schools. So those are the areas, sending MRIs,
- 22 sending the X-rays or sending the big skyscraper

1 architecture diagrams to experts on the other side

- of the globe. Those are the applications that
- 3 would absolutely be required. I'm not even going
- 4 into the government applications, talking about
- 5 public safety, Chicago is one of the leading
- 6 cities in the nation in terms of deploying
- 7 surveillance cameras and speeds are of utmost
- 8 importance when you talk about getting those
- 9 signals back to our state-of-the-art 911 center.
- 10 MR. GARR: Paul?
- 11 COMMISSIONER COSGRAVE: I'm going to
- talk on both sides of this issue. My main thrust
- here was about adoption and addressing the digital
- 14 inclusion challenges we have. I think for that
- 15 community just to get started, DSL speeds probably
- 16 will be okay because that's what we want to do, we
- want to get them started. In fact, we've
- discussed with a carrier giving a discount for
- 19 people to use DSL, and they're interested actually
- 20 as a way of keeping DSL alive. This is a carrier
- 21 that's already rolled out FiOS or is in the
- 22 process of rolling out FiOS to the city so they're

1 seeing a way to actually keep DSL from

- 2 disappearing and keeping it alive as a service so
- 3 I wouldn't totally throw it out.
- 4 On the other hand, some of the examples
- 5 that Hardi just gave you, and I'll give you
- 6 another example, we're thinking of trying to
- 7 create an economic developing opportunity around
- 8 creating a digital media focus in New York City to
- 9 try to lure some of that business back from
- 10 California. We're going to need absolutely 100
- 11 megabit type speeds if we're going to be able to
- do that, and it happens to be in a commercial area
- of the city that's not served today. When I gave
- 14 the statistics, I gave them just for residential
- services about being passed by at least one and in
- 16 most cases two. We do have commercial areas that
- are not passed because we don't have the ability
- 18 to force the cable companies to go into the
- 19 commercial areas like you do in residential.
- 20 We're emphasizing that now with the carriers that
- 21 we want to get them in to all the commercial areas
- as well so that it definitely varies by the need.

1 MR. GARR: I'd like to ask our folks on

- 2 the phone to answer this as well. I think Joey
- 3 Durel, maybe you could go next since you can't
- 4 look at us. I'm looking at our chair.
- 5 MR. DUREL: A couple of points as we go
- forward, I was thinking as it relates to
- 7 developing a broadband policy that is very
- 8 important is, number one, that we raise the bar.
- 9 I believe the definition of broadband right now is
- 10 pretty weak and it just seems to me is this going
- 11 to be a pretty complicated issue and that we start
- 12 talking in terms of a lot more speed than what
- 13 I've heard mentioned as the broadband policy. The
- other thing that I think is a hugely important
- issue is that states have got to start undoing
- some of the laws that they've passed and removing
- some of the impediments to cities getting involved
- 18 in it. Without that kind of competition just like
- in the 1890s, I can tell you that we had a great
- story to tell in Lafayette because in the 1890s
- 21 the private sector looked at our little town and
- 22 said it just doesn't justify bringing that kind of

1 infrastructure to a town of whatever it was, 3,000

- or 3,500 people. Today we are a town of 125,000
- 3 people and they've pretty much told us the same
- 4 thing. We begged them to do it. I'm a
- 5 private-sector guy. I went to BellSouth and I
- 6 went to Cox and I said, please, you do it. That
- 7 way we can drop this and we don't have to worry
- 8 about it. Of course they said the same thing, it
- 9 doesn't make any sense for us to bring that kind
- of infrastructure to a town that size, and of
- 11 course they're not bringing it to any towns of any
- 12 size. So I think it's an important thing that
- 13 cities are allowed or at least are not prevented
- 14 from doing it if their citizens want to do it.
- Right now we are bringing 100 megabits per second
- 16 to every school in our parish and have just signed
- 17 something recently where we're about to bring that
- 18 up to a gigabit in every school in our parish. So
- 19 from an education standpoint it's been a
- tremendous help to us. We're working in fact with
- 21 the schools in San Francisco to do some distance
- learning between two of our schools. We're

1 working with a city in France to do the same

- thing. From an economic development standpoint,
- 3 as I said earlier, we haven't got any monster
- business to locate here yet, but we have gotten a
- 5 lot of small businesses that have decided to
- 6 locate in the City of Lafayette instead of outside
- 7 of the City of Lafayette. We just landed a Disney
- 8 Movie, "Secretariat," that's going to be filmed
- 9 mostly in Lafayette, and one of the reasons they
- 10 gave for doing it is because they will have a
- 11 fiber optic connection of 100 megabits per second
- which is very affordable that they can connect to
- one of our technology centers here in Lafayette to
- do some of the postproduction work.
- 15 As I said, the things that we're going
- 16 to be able to do with medicine, right now as I
- said, we're doing 100 megabits per second
- 18 peer-to-peer, we can turn a switch and make that
- 19 200 megabits per second and we know that it's just
- a matter of time before it's 1,000, and much more
- 21 than that. So by the time a broadband policy and
- 22 things are really being done around the country,

1 talking in terms of kilobytes or anything like

- 2 that is already antiquated, so I would like to see
- 3 the FCC start talking about rising the bar as we
- 4 move forward.
- 5 MR. GARR: Joey, I'd like to point out
- to everyone that we have a public notice on the
- 7 definition of broadband that is outstanding, so I
- 8 would encourage you all to look at that public
- 9 notice and respond. We won't comment on what we
- 10 think about that yet, but the question has been
- 11 asked formally by the FCC and I think it's the
- 12 right question to ask, Joey, so thanks for
- 13 underlining that. But I'd like to ask another
- 14 question related to speed particularly in your
- 15 community. What's the uptake been like? The
- speed per dollar that you have there is pretty
- 17 remarkable. What's the uptake been like? Do you
- have any anecdotes of things that are really
- 19 surprising that people are doing with that speed
- 20 whether that's new business opportunities for
- 21 small businesses or telemedicine or whatever?
- MR. DUREL: Next week we've got a

1 waiting list of businesses. We've always had a

- 2 wholesale network. Before I got into office and
- 3 they put the fiber optic ring around Lafayette, of
- 4 course they were not going to get into the retail
- 5 side of things so they allowed some wholesalers to
- 6 develop it and deliver the broadband to the
- 7 hospitals and some of the larger businesses in
- 8 town and we're just now starting to roll it out to
- 9 businesses ourselves. I'm trying to think of one
- 10 little story that I'll share with you and it's
- 11 probably not the most important thing anybody
- 12 could hear, but we heard a story of one of our
- 13 first test customers, the son getting on the
- 14 Internet and playing one of these games that you
- play with people all around the world, one of the
- 16 battle games or war games and he was beating
- 17 everybody. Finally he got an email from somebody
- across the ocean that asked, "What kind of speed
- 19 are you using over there?"
- 20 We're so new with it. We just started
- 21 really rolling it out in February. The word
- 22 continues to get out and we're just of the belief

1 that the speeds that we're going to offer,

- 2 ultimately I really think because I think it's
- 3 going to go slow around the country, I think
- 4 there's the potential that 10 years from now that
- 5 85 to 90 customer of the country will still not
- 6 have what we have here in Lafayette because of the
- 7 laws and because of who you're battling and the
- 8 accusations you'll get like we got about competing
- 9 with the private sector, and the people you're
- 10 competing with in my opinion are not the true
- 11 private sector, they don't want competition, and
- the only way you're going to get this that it
- 13 happens like it should happen in my opinion is
- 14 through competition and the only competition you
- 15 really have an opportunity to get out there is the
- 16 municipalities.
- MR. GARR: We'll look forward to
- 18 Lafayette residents on the top of all the gamer
- 19 charts.
- MR. DUREL: Hopefully more than that.
- 21 MR. GARR: I'm sure. Gary, maybe you
- 22 can talk to us a little bit about this question of

- 1 what does speed mean in your community.
- 2 MR. GORDIER: There are two ends of it.
- 3 If you take someone who is in the Segundo Barrio
- 4 who is just learning how to navigate a Webpage,
- 5 dialup would be golden for them. Obviously we're
- 6 giving them more than that. We've got a medical
- 7 college here and they need very, very high speeds,
- 8 as well as a public safety standpoint, with the
- 9 city trying to run libraries, eventually I think
- 10 we're going to see most of them without books,
- 11 they're going to be all electronic. So that the
- demand for speed is very, very real and it is
- growing, speeds that I think will be challenging
- for us to keep up with particularly at the slow
- pace that I'm seeing of speeds being made
- available even on the commercial side in El Paso.
- 17 Coupled with speed, you can't just talk about
- speed by itself, you have to look at capacity.
- 19 It's one thing to be fast, it's another thing to
- 20 have lots of capacity at high speeds, and that's
- 21 where I think we're going to see some bottlenecks
- 22 occur unless there are some changes.

1 The other part of that continuum is the

- 2 kids of speeds that we're talking about is yes on
- 3 fiber if you're wired, but the world is becoming
- 4 an unwired world and they're wanting more and more
- 5 speed in that wireless world whether it's 802.11
- or whether it's cellular and we need to make sure
- 7 that whatever we do going forward really brings an
- 8 integration of these different technologies at
- 9 correspondingly if not identical certainly but
- 10 some correspondingly relevant capacity and speed
- 11 profiles.
- MR. GARR: Lori?
- MS. SHERWOOD: I would say that high
- speed, high capacity is access and echo what
- 15 Hardik said in Chicago that what the schools can
- do with higher speeds is to expand their potential
- 17 to limits unknown. Part of what we would like to
- do in Maryland is to partner with Maryland Public
- 19 Television to provide free content and there is
- 20 such an extraordinary amount of free educational
- 21 content available through Maryland Public
- 22 Television. It has to come in on a high-speed,

1 high-capacity bandwidth and some of our schools

- 2 have that capacity, and then as you get down
- 3 toward the elementary schools it's severely
- 4 lacking. Our community colleges are also tapped
- 5 out. We've talked about being able to stream
- 6 their college channel 24 hours online and to allow
- 7 for students distance learning and other such
- 8 tactics, and they just simply do not have the
- 9 bandwidth dedicated to allow for that. They have
- it in the after hours, but they certainly don't
- 11 have it in the daytime when the students are
- online. And generally speaking, in order to keep
- 13 up with the industrialized nations around the
- world I think you have to be talking about high
- 15 speed and high capacity.
- 16 MR. VEIN: One of the pilot projects
- 17 that I alluded to was a recently completed project
- or at least the first phase of it where we
- 19 connected using fiber a major museum in San
- 20 Francisco to Boys and Girls Clubs and to a gaming
- 21 platform, and we did that because what we're
- learning is that youth differently than certainly

1 I do and gaming has become a very fundamental way

- 2 that children learn how to survive and thrive.
- 3 What we did was built this where we pushed out
- 4 education content through a gaming platform to
- 5 these kids and after school experiences in the
- 6 Boys and Girls Club. We took a very simple botany
- 7 discussion around native California plants and
- 8 around food with the idea of not only teaching
- 9 them what the museum had to offer in terms of
- 10 programs, but also getting them to understand the
- 11 tie in to what they eat every day and turning it
- into a green application as well so that they knew
- that there was a reason that we were requiring
- things to be recycled and food to be recycled. It
- was a tremendously successful project,
- 16 tremendously successful only because the gaming
- technology worked and it worked because it had
- 18 speed.
- MR. GARR: I'll invite my other FCC
- 20 colleagues to jump in on questions here. I'd like
- 21 to maybe turn a little bit toward some of the
- 22 application issues that many of you raised, and in

1 particular I'll just throw out a question and

- whoever wants to answer can jump in. There are
- 3 two questions I'd like to think about. The first
- 4 one is access to computing as it relates to
- 5 application which is one problem, so any
- 6 innovative ideas on how to work through that.
- 7 Second is relevancy of content which I think is a
- 8 much squishier problem. It's a lot harder to get
- 9 at. It's a lot harder to build a program around.
- 10 If you could give us any advice on what you see on
- 11 those issues as well as what advice you'd give the
- 12 federal government in terms of what role it could
- play on those issues, I think that would be great.
- 14 This does not need to be the waterfall. Jump in
- 15 whoever has a thought.
- 16 COMMISSIONER COSGRAVE: I'll start with
- 17 the content. I think the content clearly is going
- 18 to drive application, assuming we address the
- other hurdles that we've talked about, the access
- 20 hurdles are no small issue, getting the price to
- 21 where it's affordable as well as even the cost of
- 22 a computer to where it's affordable. I think the

1 programs we heard about with libraries wanting

- 2 computers and things of that sort are really key
- 3 to the solution here to solve this.
- 4 The content in terms of the examples
- 5 that we came up with, it's going to become
- 6 critical as more and more things are driven to the
- 7 Internet that that will force people to the
- 8 Internet, so I think the content is critical and
- 9 the coordination among the agencies is critical.
- 10 I've been trying to get coordination among what
- 11 we're responsible for, the Broadband Initiative,
- 12 with the Electronic Health Records Initiatives,
- and there is no coordination at all. They're two
- 14 totally different efforts here in the federal
- government that just don't seem to talk to each
- other almost. Electronic health records and other
- forms of electronic health capabilities that are
- 18 now coming out that people will have in their
- 19 homes are going to drive this tremendously,
- absolutely.
- 21 MR. BHATT: I think Paul mentioned one
- of the key things, and that's coordination between

1 the service departments of the city and that's one

- 2 of the things that we try to do in Chicago with
- 3 the Digital Excellence Action Agenda. I think it
- 4 helps to have a strong leader at the top for 20
- 5 years really governing the government. It really
- 6 helps to coordination go much farther, and with
- 7 the Action Agenda, one of the six objectives is to
- 8 help consumers and families access technological
- 9 resources and services and there we are talking
- 10 about leveraging 311. You can call 311 to
- identify where the local technology center is,
- where you can get more computers and access.
- 13 There are also things like improving wireless
- 14 hotspots across the city. And there is the big
- 15 role for the private sector in here. We have in
- 16 the Chicago land area large corporations that
- advise the Mayor on the technology and the Mayor's
- 18 Technology Council and those corporations have
- 19 come forward and they do rotate, they recycle
- their PCs very regularly, and then if we can tap
- 21 into those recycled PCs, refurbish them and have
- 22 them put back into the community at a very

1 affordable price, that really solves to a large

- 2 extent the affording the computers and equipment
- 3 issue. In terms of content, I think what New York
- 4 is doing with Access NYC in terms of providing
- 5 health and human services is one of the key areas.
- 6 Our study also mentioned that language is one of
- 7 the key barriers in terms of content, and 70
- 8 percent of our Spanish-speaking respondents to the
- 9 surveys did not have broadband at home. So I
- 10 think that's a larger area that we need to address
- 11 because that's what would more application because
- if you have relevant content, you know why you
- have to use that content, and then you will invest
- into getting those affordable computers or access.
- MS. SEIDEL: May I ask a follow-up
- 16 question I think to the one that Erik just asked?
- We talked a little bit about the affordability
- 18 factor and the access to the services as well as
- 19 access to computers. I was talking to one of the
- 20 panelists after the break about the next piece of
- 21 that which is maintenance or technical support so
- 22 that once you actually find a way to get access to

1 the consumers who need it and you find a way to

- get a computer into their hands, then when they
- 3 have questions, what then? I wonder if any of the
- 4 pilots you've undertaken or plans you have how and
- 5 whether that piece is also addressed.
- 6 MR. GORDIER: In our pilot that we did,
- 7 the community took on the role of help desk. It's
- 8 available not 24/7, but extended hours. Initially
- 9 we found a lot of inquiries and a lot of calls,
- 10 but what we found was that the people who learned
- 11 how to use the computers in the classes that they
- 12 took in order to get a computer really didn't have
- 13 many questions. They had learned how to connect
- 14 to the Internet wirelessly and to do the things
- 15 they needed to do in that environment. The
- 16 classes were held in their local communities. In
- some cases it was maybe at a church that had a
- 18 little computer lab. One of them is a clinic, the
- 19 Lathay Clinic, and those classes were done there.
- 20 So it was not a big issue, but we do have the help
- 21 desk available through the community college that
- 22 was part of their collaborative contribution to

- 1 our project.
- 2 MR. VEIN: One of the things that we're
- 3 doing in San Francisco, remember I talked about
- 4 the four things, is trying to combine a couple of
- 5 them together. One of the ways that we're doing
- 6 that is partnering with Goodwill. On the
- 7 refurbishment part of the equipment, we're turning
- 8 it into a class with workers or volunteers,
- 9 low-income folks, in order to learn as that
- 10 computer is refurbished how to do it, understand
- it and then build the community capacity that way.
- 12 It's just a small example, but one example.
- MR. BHATT: I think two points from
- 14 Chicago. One of the things that we have is public
- 15 libraries has a program called Cyber Navigators
- where college students and high school students
- 17 who are much more knowledgeable in terms of using
- 18 computers help teach the adults who are not so
- 19 savvy, called digital immigrants, they help them
- 20 how to use them. In terms of support, there is no
- 21 way that the city government can provide that
- 22 support with the resources that we have and this

is a classic example of looking out for help from

- 2 the private and nonprofit sectors. One of the
- 3 areas that we are exploring is working with some
- 4 of our local refurbishers to also have them
- 5 provide the support along with the affordable
- 6 equipment that they provide.
- 7 MR. VEIN: At the risk of plugging one
- 8 more of our partners, One Economy has a wonderful
- 9 program called Digital Connectors and if you can
- 10 get Digital Connectors in your community and
- 11 working with your community because there is such
- 12 a demand for them is an incredible asset to do a
- lot of this work that you're describing from
- 14 education to maintenance to support. I highly
- 15 recommend them.
- MR. DUREL: I'll tell you one of the
- things that in Lafayette we have looked at and we
- haven't come to any decisions or conclusions,
- 19 again, we're just trying to roll out the fiber
- 20 right now, but there are companies out there as we
- 21 all know that have dumb terminals where we could
- 22 potentially almost give a computer to somebody

1 where everything is Web based. There are no

- viruses, no issues, nothing that they've got to
- 3 buy. Even the software, they would get basic
- 4 software like a Word product or a spreadsheet and
- 5 get emails and get things like that, but if they
- 6 wanted to do games, they would just pay for it by
- 7 the minute or pay for it by the second which is
- 8 very, very cheap where they wouldn't have to go
- 9 out and buy a product they might or might not use.
- 10 Again, that's one of the things we were worried
- about that we would get into this business and end
- 12 up becoming somebody like Microsoft's support
- 13 staff because people often think there's something
- 14 wrong with their computer or something wrong with
- their connectivity when it's really the software
- or vice versa. So that's one of the things we're
- 17 looking at to potentially getting ahold of
- something that's very, very inexpensive that we
- could almost charge a \$2 or \$3 or \$4 or \$5 a month
- 20 add-on fee and just give the computer to them that
- 21 has no viruses and is very easy to operate.
- 22 COMMISSIONER COSGRAVE: To Joey's point,

this is actually a trend that's really taking off

- in a big way. You'll hear it referred to as cloud
- 3 computing and things of that sort. We're looking
- 4 examples of doing that with city employees and
- 5 getting their computers and their desktops down to
- the point where it's just a terminal. So things
- 7 go back to the way they were I guess in some ways
- 8 which is the old days of data processing as some
- 9 of us recall.
- 10 Could I switch subjects just a little
- 11 bit to a point that Joey made earlier? I don't
- want this to be another North/South debate. They
- 13 had one on the last panel. The point of what he's
- done in the city and funded it through the city,
- to a large extent that's neat. In New York City
- 16 we have two cable carriers, a telecom carrier and
- 17 special carriers. We were able to actually lower
- 18 the price and increase the speed up to 100
- 19 megabits across the board now. It's really the
- 20 entry point that the providers have to provide
- 21 now, not the entry point but the capability, just
- 22 because we had enough people going after it. I

1 think when you're in New York that everybody wants

- 2 to be there, so it helps, but I think the message
- 3 to the FCC here is there isn't one size fits all
- 4 here. You've really got a lot of different
- situations around this country, and from the last
- 6 panel comments were made that municipalities or
- 7 local governments aren't going to necessarily be
- 8 the solution. In a place like New York where
- 9 we're the 100 pound gorilla there up in the state,
- we're delivering it in a different way than Joey's
- doing it, but the point is we're both getting it
- done on a local basis with the financers and I
- guess that's really what my message is, that there
- is no one size that's going to fit here. It's
- very different based on the relationship between
- the states, the cities and it's just a different
- 17 problem everywhere throughout the country.
- 18 MS. SHERWOOD: To echo your point, is to
- say that really this is all about access and once
- you have the access, the content is there now and
- 21 the content is limitless, the potential is
- 22 limitless for government to do things online,

1 transactions, interact with residents, but in

- 2 order to do that we have to make sure that
- 3 everyone has adequate access, and again I echo the
- 4 point of high speed, high capacity.
- 5 MR. DUREL: And I will come back again
- 6 and say it over and over again, that
- 7 municipalities at least have to have the option so
- 8 that their citizens can make that decision. As
- 9 you said, one size doesn't fit all, but if you're
- 10 limited to only one option, then that one size
- 11 while it may not is the only choice you're going
- 12 to have. So I think it's important as the FCC
- moves forward that they do everything that they
- can do make sure that all competition is
- 15 available.
- MR. GORDIER: I echo what has been said
- and I'd go one step further. There is a lot of
- investment of taxpayer dollars, federal, state,
- 19 local, in infrastructure and it seems like we all
- 20 have barriers to sharing that same infrastructure.
- 21 I have found conduit that parallels conduit that
- 22 I've got that was put in by the state or federal

and rather than sharing that space, we're denied

- 2 that. There need to be avenues to let us leverage
- 3 that conduit space. It would lower the cost of
- 4 entry enormously. I built my first 26-1/2 miles
- of fiber in partnership with a local CLEC, but the
- 6 big guys wouldn't even talk to us about sharing
- 7 any part of their infrastructure. So it's really
- 8 important that we turn all the stones over, look
- 9 underneath them and leverage where we can. And
- 10 when it comes to government space, we ought to be
- 11 all playing in the same sandbox.
- MS. SHERWOOD: If I could make one final
- point as well to say that for any new construction
- 14 for any new fiber builds we need to make sure that
- it doesn't cost that much more to put in high
- 16 stand count fiber, and also maybe put in a second
- 17 conduit that could be leased out for the private
- 18 sector to make that available. We're in control
- of that now and moving forward that should be a
- 20 requirement.
- 21 MS. SEIDEL: I wanted to make one
- 22 comment based on something I think that Lori had

1 mentioned before when you were talking about the

- 2 importance of cooperation and collaboration
- 3 generally. I think you had mentioned that
- 4 something like the FCC's former LSGAC might be
- 5 employed in an exercise like this and I wanted to
- 6 let you know that the LSGAC is now called the
- 7 Inter-Governmental Affairs Advisory Committee. It
- 8 still exists. As a matter of fact, I think the
- 9 folks from the Broadband Team will be talking with
- 10 that group when it meets on the 18th of this
- 11 month. So a very good point and I think we're
- 12 endeavoring to get input from that very collection
- of folks.
- 14 The other question I had, Hardi, was
- 15 based on something you had said earlier. You
- 16 talked about the importance of having real-time
- data, about the application of services, so that
- 18 that would then enable better I think you said
- intervention in terms of targeting areas where
- 20 maybe the uptake isn't what it should be. I'm
- 21 wondering if there are certain data sources that
- you're already using or planning to use to help

- 1 you get that real-time data.
- 2 MR. BHATT: I think the current way we
- 3 get data is surveying people because we asked the
- 4 providers to provide that data and we have been
- 5 unsuccessful so far, but with the broadband
- 6 mapping grant that's coming up from NTIA, maybe
- 7 that will help. I don't know we will see \$150
- 8 million go. But I think making the incumbents
- 9 provide that data, and I understand that this is
- 10 to increase the adoption it's kind of creating
- 11 more customers, more consumers, it's not just
- about punishing somebody that they haven't
- provided access in this particular area, it's more
- like let's work together collaboratively how can
- 15 we provide that information.
- MS. SHERWOOD: One thing I was thinking
- about in the context of other outreach we've done
- in the past though is even to the extent you get
- 19 that data from the providers, you don't know
- 20 whether that household is a household for example
- 21 where English is not their primary language or
- 22 whether that's a household that is two senior

1 citizens, and I think your outreach effort and

- your education campaign might vary based on having
- 3 that more granular.
- 4 MR. BHATT: I agree with you.
- 5 MS. SHERWOOD: One idea that we've
- 6 passed around just in informal discussions is that
- 7 wouldn't it be great to add this questioning onto
- 8 the 2010 census going out?
- 9 MS. KRAVETZ: You're not the only one
- 10 who likes that. We've gotten a couple of
- 11 questions from WebEX participants about what
- 12 people would think about that noting that in 1930
- everyone was asked whether they had a radio.
- MS. SHERWOOD: And that may be able to
- 15 help provide data on language-specific access and
- other rural and suburban access.
- 17 MR. GARR: Again in the same way that we
- 18 turned the last panel toward national purposes
- 19 toward the end of the discussion, I'd like to do
- 20 the same in this case if there is no objection
- 21 from anyone with a little bit of a twist compared
- 22 to this last time, and that's to take advantage of

1 the fact that Paul has come down. It's hard not

- 2 to talk about New York and think about public
- 3 safety given the experience of your great city. I
- 4 think we have had separate workshops on the public
- 5 safety topics. I say this with a little bit of
- 6 trepidation because we could probably spend the
- 7 next many weeks talking only about public safety.
- 8 Cities have a unique role in that community.
- 9 You're often where the rubber meets the road on
- 10 public safety issues. So I wonder if, Paul, you
- 11 could make any comments on any of the lessons that
- 12 New York has from a public safety standpoint when
- it comes to broadband and any advice that you'd
- offer the FCC as we think about that national
- 15 purpose. And I'd absolutely like everyone else to
- share their views on it as well, but with New York
- in the room it seems like a good place to start.
- 18 COMMISSIONER COSGRAVE: I'm not going to
- 19 steal Hardi's story that he will tell you about
- 20 the highway example and the metaphor there, so
- 21 I'll let him do that because that was well done I
- thought.

1 MR. BHATT: Maybe I can say that first.

- 2 The story that I shared during the informal
- 3 discussion was when we started building the
- 4 highways, we never built two highways, one for the
- 5 regular public and one for public safety. We
- 6 built one highway and everybody moves aside when
- 7 there is an emergency vehicle passing. So with
- 8 broadband infrastructure, if we can take the same
- 9 approach where we build one highway and then there
- is technology available where everybody can just
- 11 move aside and public safety can take over in the
- 12 times of an emergency, that is the story that Paul
- was talking about.
- 14 COMMISSIONER COSGRAVE: I related to
- that very well because that's what we did with the
- 16 wireless network that we ended up building in New
- 17 York. We have a high- speed broadband wireless
- 18 network that was primarily done for public safety.
- 19 Most of it was done with city tax dollars, but we
- 20 did get some Homeland Security funds. It works
- 21 exactly like he said, that public safety has
- 22 priority on that. The reason we did it is through

1 every incident we've had in New York from the

- 2 blackout to 9/11 to even when Cory Lidle's plane
- 3 crashed into an apartment, in every one of those
- 4 examples cell phones went out. You just could not
- 5 get access. So essentially it was clear for
- 6 public safety that they could not use on cell
- 7 phone technology from the public carriers to
- 8 provide the support we need, there is just too
- 9 much concentration in the city, so fundamentally
- we need our own capability. We provide plenty of
- 11 services over that network now that are not public
- 12 safety. We're doing water meter reading
- 13 electronically now for homes. We're doing our
- 14 traffic light control over that system. So there
- are a lot of examples where you can write goals, I
- agree, and that's one of the things we've got to
- 17 break down. I think the FCC could actually help
- 18 us here by not treating them as separate as they
- 19 probably have been treated in the past.
- 20 MR. BHATT: I think that requires to go
- 21 beyond the FCC and go to the other federal
- 22 agencies. When Homeland Security dollars flow

1 into cities, instead of blocking other uses, if

- 2 those dollars are going into building the public
- 3 safety broadband infrastructure, it should be
- 4 allowed to be used always securely for other
- 5 public administration and public benefits
- 6 purposes, the infrastructure, and I think that's
- 7 where coordination at the federal level would
- 8 really -- that that also would solve the
- 9 sustainability problem because the one big chunk
- 10 that's coming through the BTOP grants, and we
- don't know how many more such chunks would come,
- 12 but the other kind of dollars are flowing
- 13 constantly and those could be utilized to really
- sustain the infrastructure that they put through
- 15 this.
- 16 COMMISSIONER COSGRAVE: Erik, there's a
- 17 whole other discussion around 700 megahertz and
- 18 where we ought to go there with broadband, and I
- don't want to get into that now because I don't
- 20 that will really take us off topic, but that
- 21 should be coordinated in here too. We should
- drive for broadband on 700 megahertz.

1 MS. SHERWOOD: In Maryland it's no

- 2 coincidence that the two most active fiber
- 3 committees were based around public safety
- originally, and given our proximity to Washington,
- 5 D.C., and the issues we've had aside from video
- 6 conferencing and the need to make sure that our
- fire and police stations have what they need at
- 8 their home bases to do what they need to do is
- 9 critical and needs to be part of the conversation.
- 10 Then I don't want to get into the megahertz
- 11 discussion, but also say that the Warren Act has a
- 12 role somewhere as well.
- 13 MR. GORDIER: I would echo some of what
- 14 has already been said about Homeland Security. We
- 15 have a big footprint and a requirement here, we
- 16 also have some of the largest military
- installations in the country in El Paso, and
- security is a big issue for us as well. The need
- 19 to collaborate together I think is huge. I was
- 20 talking with the director of technology for Fort
- 21 Bliss and he was lamenting that he was restricted
- 22 to about 23 megs, and that's the total pipe going

1 into the military base, for the nonsecured

- 2 communications that they would have with the rest
- 3 of the world. Their secured stuff is fast and
- 4 apparently very adequate. I invited him to come
- 5 on board our fiber and it just seems to be there
- 6 is no way that we can cross that bridge even
- 7 though I could give him dark fiber. The same way
- 8 with FHWA and being access to conduit. I'm
- 9 looking at conduit that's 4 inches in diameter
- 10 that has a half-inch diameter fiber cable and the
- 11 rest is empty and it would be wonderful to be able
- to stick my fiber in their conduit and be able to
- 13 leverage that. There needs to be a lot better
- 14 coordination across all jurisdictional levels to
- economize and share jointly in the infrastructure.
- MR. GARR: Are there any other comments
- on the general public safety question? My final
- 18 question unless there are others from my teammates
- 19 here is more a chance to allow you to pick a
- 20 national purpose that you're engaged in on the
- 21 ground whether it's health care, education,
- 22 energy, et cetera, and give us a little advice on

1 that particular topic as it relates to a city.

- 2 These priorities you hear a lot about Washington,
- 3 but to me the great opportunity we have having you
- 4 here is that you have hospitals that either are
- 5 part of your jurisdiction or are next to your
- 6 jurisdiction, you have utilities that you work
- 7 with every day in ways that we don't here at the
- 8 FCC. So if you think about education, health care
- 9 and energy, if there are any great examples of
- 10 real value being created by broadband in your
- 11 communities, it would be great to cover that now
- and I think that's a nice way to wrap up. I think
- it's very clear that there are huge opportunities
- for broadband, but these particular purposes when
- 15 you start thinking about the country as a whole,
- if we could get these right, lots of good things
- would happen.
- MS. SHERWOOD: In Howard County we are
- doing what we can to make the world a cleaner and
- greener place, and one of the topics we have not
- 21 touched on is energy. To give you a specific
- 22 example, we have a pilot program to install sub

1 meters in county buildings. What we are working

- 2 to do is to put those sub meters in to monitor
- 3 energy levels and carbon emissions and all those
- 4 things moving forward. In order to have those
- 5 meters and create the dashboard and get the
- 6 results that we need, all of our community
- 7 government buildings need to be interconnected on
- 8 one network and the goal ultimately would be to
- 9 put a sub meter on every single county school
- 10 building and then you'll be able to do such things
- 11 as compare footprints between schools to find out
- who is using more energy, if there is leakage
- 13 somewhere, what the water bills is like, what the
- 14 air quality is like, and then all of those things
- 15 together can be used to create a more efficient
- 16 government, stop waste and create a cleaner
- 17 environment.
- 18 MR. DUREL: I'll give you a couple
- 19 little examples with the utility company,
- 20 Lafayette Utility System. Of course citizens will
- 21 be able to go to their computers on the 10th of a
- 22 month and look at where they are so far for the

1 month, project what their bill will be by the end

- of the month and help them conserve. We're also
- 3 looking at something right now to avoid something
- 4 like rolling blackouts which have never had yet,
- 5 to but to avoid blackouts of any kind we're
- 6 looking at something right now where we'll be able
- 7 to instead of cutting off the electricity and
- 8 having that rolling blackout, potentially just cut
- 9 off their air conditional systems and do that in
- 10 the middle day, but we'll have access to that from
- 11 a station from our headquarters, and again instead
- of having a whole neighborhood or a whole portion
- of town blacked out, we can at least just shut off
- 14 their air conditioning systems, and plenty of more
- 15 things like that.
- MR. VEIN: There are so many examples
- that it's hard to even pick. For example, we've
- 18 got something called an Eco Map in San Francisco
- where the entirety of San Francisco from an
- 20 environmental standpoint is broken down by Zip
- 21 code and it's a completely inclusive map that
- 22 tells you how well your Zip code is doing in terms

of recycling or cutting down on carbon emissions

- 2 and it gives you ideas on how to do that, and bike
- 3 routes, and it's a very interactive thing that
- 4 helps you to answer all of the questions on your
- 5 own in order to do that from a green standpoint.
- 6 From a benefits or human welfare
- 7 standpoint, all of those benefits, whether they're
- 8 federal, state or local, are now available on one
- 9 Website within the city and requires if you're
- 10 going to do online applications broadband in order
- 11 to do that. I struggle with this question because
- 12 when I look at this issue, it requires an
- 13 ecosystem, it requires the demand and supply if
- 14 you want to look at it that way working together.
- One is no more important than the other. You need
- 16 to look at it as a package and you need to look at
- 17 all of the pieces and how they interrelate
- 18 together. Certainly programs do drive adoption.
- 19 There is no question about that, but if you don't
- 20 have all of the other pieces, it doesn't make any
- 21 difference if you've got great programs out there
- 22 because you can't support them and you can't

- 1 maintain them.
- 2 What I try to do or what we do in San
- 3 Francisco is look at this as ecosystems and look
- 4 at each of the four pieces and say in equipment,
- 5 is a cell phone better than a laptop, better than
- a desktop, versus a gaming technology platform?
- 7 Which one is going to work? In terms of an
- 8 application, there's public safety, there's
- 9 recreation and culture, there is transportation,
- 10 and I think we need to be concerned about all of
- 11 them and build in the community capability to
- 12 resolve and use all of the things in our toolkit
- if you will in order to address this problem.
- MR. GARR: Are there any other comments
- 15 by any of the panelists?
- 16 COMMISSIONER COSGRAVE: I'll just make
- one comment coming back to my
- one-size-doesn't-fit-all again theme I mentioned
- 19 earlier. Look at the three big cities here, San
- 20 Francisco, New York and Chicago. We are three
- 21 fundamentally different structures. San Francisco
- 22 has one county and one city, Chicago has a

1 separate county, Cook County, that is not part of

- 2 Chicago. In New York we got five counties that
- 3 are part of the city, so that you've got something
- 4 different in each city. I take away from that in
- 5 terms of dealing with the carriers here, size
- 6 helps. Right? Scale helps, because I can
- 7 negotiate things that I'm sure the smaller cities
- 8 can't negotiate because they can just pressure
- 9 them more. I'm sure Lori is a great example of
- 10 this by pulling together from the local
- 11 municipalities you've got leverage and you were
- able to put some pressure against the carriers to
- do that probably I'm sure with cable and you do
- 14 that with broadband. So how we do that is really
- a challenge because we're working across these
- different entities, and when scale gets to big,
- New York City is the fourth-largest government in
- this country not counting the federal government,
- 19 the entities themselves become huge and it's
- 20 really tough.
- 21 But there are examples here in public
- 22 housing, in public health, in public education,

1 huge examples in transportation and in public

- 2 safety. All across the board there are examples
- 3 in every single one of these areas. So how do we
- 4 coordinate them and how do we leverage the common
- 5 infrastructure is really our big challenge.
- 6 MR. DUREL: There's something else that
- 7 hasn't really been mentioned and that is we have
- 8 competition all around the world and all I think
- 9 about the whole time is opportunity and what
- 10 opportunities are our citizens slowly going to get
- 11 left behind on from a capacity standpoint and what
- 12 we can deliver with good, strong broadband, video
- on demand and things that kids are going to
- 14 produce and things that become available as they
- are created, what opportunities are our citizens
- going to lose on? I think when I got into office
- in 2004, the number I heard was America was
- 18 eleventh in the world in deploying broadband, and
- 19 I guess the most recent numbers are pushing
- 20 twentieth or twenty-fifth. Maybe it's still at
- 21 eighteenth or something like that, but to me I
- don't see how we can't be having this discussion,

1 how we can't be pushing this forward is for no

- 2 other reason because our competition is doing it
- 3 all around the world.
- 4 MS. KRAVETZ: One of the questions that
- 5 I was hoping that we would get to that was
- 6 submitted by one of our WebEX participants sounds
- 7 like it comes from someone who's trying to get
- 8 this going in his community and trying to
- 9 understand what the keys are to getting that
- 10 coordination and collaboration going in his
- 11 community. Recognizing we have so many different
- 12 formulas here as Paul was talking about, I was
- 13 hoping as a final question could each of you give
- 14 us what do you think are the top two or three key
- things to really getting that collaboration and
- 16 coordination going in our communities?
- 17 COMMISSIONER COSGRAVE: I'll start. I
- 18 think it's leadership. In my case I have a mayor
- 19 who gets it. Chris is in exactly the same
- 20 position. He's campaigning to be governor on a
- 21 lot of these issues, so our mayors get it and
- 22 Hardi's mayor gets it. So it's leadership first

- 1 and foremost. I'll start with that.
- MS. KRAVETZ: Let me ask you a question.
- 3 I don't know for certain, but it sounds like all
- 4 three of you have city government structures where
- 5 the role of the mayor is prominent as opposed to a
- 6 city council. Do you think that matters? Do you
- 7 understand what I'm asking?
- 8 COMMISSIONER COSGRAVE: That's
- 9 definitely true in New York. Yes, I do
- 10 understand.
- 11 MR. VEIN: San Francisco is not quite so
- 12 clear. There's a very strong county board and
- 13 Board of Supervisors and very strong mayor, and
- I'm lucky in that I do have a mayor who gets it
- and I also have a board president who gets it. To
- add to what Paul said and to what I said earlier,
- I think also in addition to leadership, there's no
- 18 question, somebody needs to have a vision.
- 19 Somebody needs to be out there stating that this
- is where we're going and a framework for how
- 21 they're going to get there. I don't think
- government should be dictating what the framework

1 pieces are, but I think there needs to be that

- 2 framework and if somebody can do that and keep
- doing it, eventually what you get is people
- 4 understanding it and starting to move forward and
- 5 be creative through pilot projects or whatever in
- order to test it out to see what's possible.
- 7 MR. BHATT: Leadership and vision
- 8 directly comes from Mayor Daley in terms of
- 9 leadership and vision and bringing people
- 10 together. But I think the third important key
- 11 aspect that again comes from the mayor's
- 12 leadership is over sectors coming forward for the
- common goal because this is not a problem that can
- 14 be solved by the public sector alone or by the
- 15 federal government or local governments or state
- government. It is everybody's problem, everybody
- has to come forward, and if that kind of a message
- can be sent across the community and the benefits
- of those, then it becomes everybody's problem and
- 20 everybody has to come forward to achieve that
- 21 vision and solve that problem. So in Chicago we
- see that the foundations are creating strong

1 partnerships with the local government to address

- 2 this issue and with that the private sector has
- 3 also come a long way in terms of helping solve the
- 4 adoption issue and we are hoping that even the
- 5 access issue will be something that in the future
- 6 we'll be working collaboratively with the private
- 7 sector especially with the open access factor
- 8 that's in the new FCC policy.
- 9 MS. SHERWOOD: Our example is we start
- off with the question, What do you need? I know
- 11 with Joey's experience in Lafayette, the answer
- was we need fiber to the home. That may not be
- the case, one size fits all across the
- jurisdictions, but what do you need, and then you
- need to bring those stakeholders into a room and
- 16 have discussions figuring out how you get to where
- you need to be for the end game.
- 18 MR. DUREL: And I will tell you speaking
- 19 from our experience that the council is very, very
- 20 important. Out form of government does have a
- 21 strong mayor, but you still have to have the votes
- on the council, and I will tell you today that my

1 new council that is less than 2 years old, not one

- 2 person on that council, and this is very unusual,
- 3 was a councilmember 2 years ago. If we were
- 4 taking this vote to them today, I would tell you
- 5 that Lafayette would not get fiber to the home.
- 6 So people have got to pay attention to the
- 7 councilmembers who in our case are elected
- 8 district by district and unfortunately you get
- 9 some of them who come into office and all they
- 10 care about is barking dogs and drainage.
- 11 MR. GORDIER: I would echo some of what
- 12 has already been said. It really starts with a
- vision and establishing a policy that says this is
- 14 what we want to do. I've been blessed that this
- 15 community, not just the city, the county, the
- schools, the private sector, a number of small
- businesses, have really stepped up to the plate.
- 18 They leave their private agendas, they leave their
- egos at the door and we're looking out to try to
- 20 do what is best for the community. It started
- 21 with the mayor who we had at the time, he's still
- 22 mayor, who had a vision that this is something

1 that would be good for the community, but he

- didn't hang onto it from a political perspective,
- 3 he turned it over to the people who could do
- 4 something about it. The City Council, this has
- 5 been one effort that we have done that
- 6 consistently gets unanimous support at virtually
- 7 every jurisdictional level, on the political side,
- 8 and just wonderful private-sector involvement, and
- 9 everyone really needs to come on board. You have
- 10 to understand the needs of the community and that
- doesn't mean bringing them into a room sometimes,
- 12 sometimes it means sitting down in their living
- 13 room and talking with them, and we did a lot of
- 14 that to really understand some of the cultural
- issues that we had to deal with here, some of the
- 16 barriers with language, and what we needed to do
- 17 to be able to drive adoption. Like I said, all
- 18 the bandwidth in the world would be worthless if
- they didn't have a computer or know how to use it
- and we've been able to address those really core
- 21 issues as part of this whole continuum and we
- 22 continue to drive that forward.

1	MS. KRAVETZ: Mr. Dugger who is the
2	WebEX participant who sent that question in has
3	more questions, so I'm hoping that since we're
4	running out of time we can continue this
5	discussion online either in the blog or just
6	email. Thank you everyone so much for coming
7	especially those who traveled. I really
8	appreciate your help, everyone here does, and like
9	I said, we'll be doing some follow-up. We hope
10	you'll be amenable. We have some specific
11	questions about how to find your action plans, and
12	some specific questions that have come in for you,
13	Paul. We look forward to them all, and thank you
14	everyone very much.
15	(Whereupon, the PROCEEDINGS were
16	adjourned.)
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