

## **State Innovation Models**



Centers for Medicare and Medicaid Services

July 26, 2012 Webinar

#### **Background: The Center for Medicare and Medicaid Innovation**

Introduction to the State Innovation Models Initiative

A Vision for the Future: State Health Care Innovation Plans

How to Participate

## Our health care system is in transition

#### **Current System**

 Provides the best acute care in the world

#### But, our system is:

- Uncoordinated –
   Fragmented delivery
   systems with highly variable quality
- **Unsupportive** of patients and physicians
- Unsustainable Costs rising at twice the inflation rate

#### **Future System**

- Affordable
- Accessible to care and to information
- Seamless and Coordinated
- High Quality timely, equitable, safe
- Person and Family-Centered
- Supportive of Clinicians in serving their patient's needs

# CMMI tests, evaluates and scales innovative payment and service delivery models

"The purpose of the Center is to test innovative payment and service delivery models to reduce program expenditures under Medicare, Medicaid, and CHIP...while preserving or enhancing the quality of care furnished."

- **Resources:** \$10 billion funding for FY2011 through 2019
- Opportunity to scale: The HHS Secretary has the authority to expand successful models to the national level

## We measure our success in terms of better health, better health care and lower cost

**1. Better health:** Better health as measured by individual and

population metrics

**2. Better health care:** Improved experience of care measured by

safety, effectiveness, patient-centeredness,

timeliness, efficiency, and equity metrics

**3. Lower costs:** Lower total cost of care through improvement

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# Overview: The State Innovation Models Initiative to design, test, and replicate successful models

#### Goals

- Partner with states to develop and implement broad-based State Health Care Innovation Plans
- Plan, design, test, and supporting evaluation of new payment and service delivery models in the context of larger health system transformation
- Utilize the tools and policy levers available to states
- Engage a broad group of stakeholders in health system transformation
- Coordinate multiple strategies into a plan for health system improvement

### State Health Care Innovation Plan

- State's comprehensive approach to transform its health care system
- Submitted by Governor and State officials in consultation with stakeholders
- Describes strategy for delivery system evolution into a higher quality, higher value health care delivery system
- Includes multi-payer payment and service delivery models the State plans to test
- Coordinate state health care and health programs & functions, such as: licensing, accreditation, health departments, insurance oversight, educational assistance, publically supported provider entities, etc.

## States may apply for one of two types of awards

#### **Description**

- Provide financial and technical support to states to for their planning and design efforts
- Plans will be comprehensive and include multi-payer payment and delivery system models
- Models should strive to move states toward community-led integrated care strategy and promote improvements in cost, quality and population health

#### **Funding Amount**

- \$1-3 million per state
- Support for up to 25 states



Model

design

- Provide financial and technical assistance to states that are ready to implement a State Health Care Innovation Plan, including testing and evaluating-multi-payer, outcomes-based payment and delivery models
- Move the preponderance of care in the state from models that reward service volume to clinical and financial models that reward better health, better care, and lower cost through improvement
- Second round of funding anticipated in spring of 2013

- \$20-60 million per state, over 3+ years
- Support for up to 5 states

## CMS will partner with states to drive health system transformation

#### States' Role

- Convene broad group of stakeholders to design transformative delivery system and multi-payer payment models
- Implement and test the models for cost, quality, population health improvements

#### **Innovation Center Role**

- Provide technical assistance to states
- Provide Medicare data to states (as applicable)
- Evaluate impact of models

#### **Together**

...we will work to create a more coordinated health system that improves overall population health



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## States can use many levers to drive change

	Description	Example/Effect
New payment models	<ul> <li>Change payment models that impact the way Medicaid, Medicare and other private health insurance programs pay for care</li> </ul>	<ul> <li>Develop and scale ACOs, bundled payment programs, patient-centered medical homes</li> </ul>
Convene payers	<ul> <li>Use state leadership to bring all payers to the table</li> </ul>	<ul> <li>Increase impact of public payment reform</li> <li>Move preponderance of care to value-based models</li> </ul>
Shape health care workforce	<ul> <li>Develop innovative policies around licensure and training of health care workers and programs</li> </ul>	<ul> <li>Enhance primary care capacity, integrate community health care needs with graduate medical education other health professionals</li> </ul>
Organize public health services	<ul> <li>Coordinate public health system with delivery system</li> </ul>	<ul> <li>Address the underlying determinants of health</li> </ul>
Integrate behavioral health services	<ul> <li>Create value-based clinical and business model</li> </ul>	<ul> <li>ACOs or patient-centered medical homes</li> </ul>

# A reformed health system will reward those who care for the health of entire populations

## Acute Health Care System

- ✓ High quality acute care
- Accountable care systems
- Shared financial risk
- Case management and preventive care systems
- Population-based quality and cost performance
- Population-based health outcomes
- Care system integration with community health resources

# Coordinated Seamless Health Care System

- High quality acute care
- **✓** Accountable care systems
- **✓** Shared financial risk
- Case management and preventive care systems
- ✓ Population-based quality and cost performance
- Population-based health outcomes
- Care system integration with community health resources

# Community Integrated Health Care System

- High quality acute care
- Accountable care systems
- Shared financial risk
- Case management and preventive care systems
- Population-based quality and cost performance
- ✓ Population-based health outcomes
- ✓ Care system integration with community health resources

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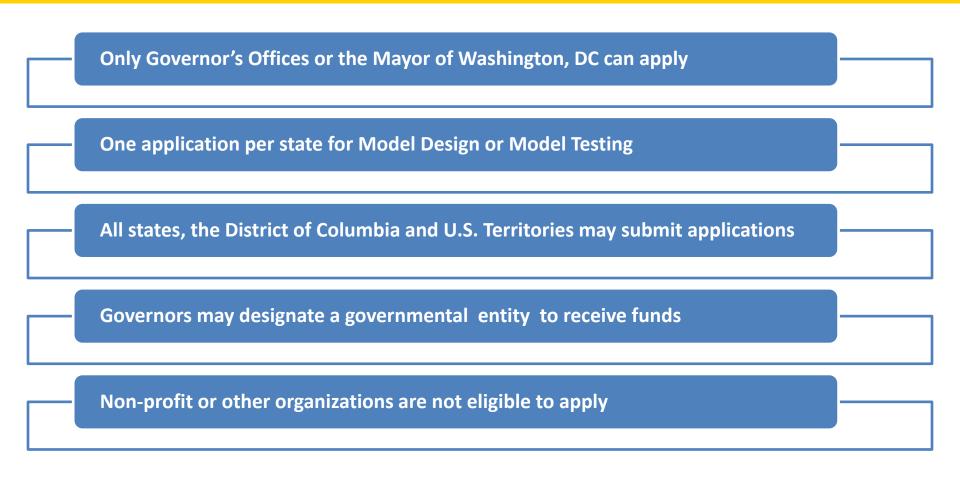
A Vision for the Future: State Health Care Innovation Plans

#### **How to Participate**

## What do states need to do to participate?

Engage	stakeholders
Plan and design	a comprehensive approach for transforming the state health system
Create	payment and service delivery models
Integrate	clinical and behavioral care, prevention and community healthy living supports into a coordinated care model
Use policy levers	available to the state
Integrate	with HHS and other Affordable Care Act initiatives
Demonstrate	the model is successful and sustainable

## Eligibility



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### **Award Timeline**

#### **Model Design:**

Announcement : July 19, 2012



Applications due:
September 17,
2012,
5 p.m. EDT



Anticipated award date:
November 2012



Period of performance:
From award date through May 14, 2013

### **Model Testing (Round One):**

Announcement : July 19, 2012



Applications due:
September 17,
2012, by
5 p.m. EDT



Anticipated award date:
November 2012



Period of performance: Up to 12 months for waiver review/pre-implementation and 36 months for implementation and testing

### Next Steps

- Additional webinars will be scheduled for state policy makers these will focus on Model Design and Model Testing
- Submit questions to <u>StateInnovations@cms.hhs.gov</u>
- FAQs will be updated and posted to the Innovation Center website at <u>innovation.cms.gov</u>
- Additional information is available on our website: innovation.cms.gov/initiatives/state-innovations