

Building Partnerships for Public Safety



U.S. Immigration
and Customs
Enforcement

Office of State, Local and Tribal Coordination





About OSLTC

The ICE Office of State, Local and Tribal Coordination (OSLTC) is responsible for building and improving relationships and coordinating partnership activities for multiple stakeholders – including state, local and tribal governments, law enforcement agencies (LEAs) and associations, and non-governmental organizations (NGOs).

ICE created OSLTC in December 2007 to facilitate partnerships with state, local and tribal LEAs and to provide outreach support to ICE ACCESS (Agreements of Cooperation in Communities to Enhance Safety and Security), an umbrella partnership program. In 2010, ICE expanded OSLTC's mission to include a deeper focus on stakeholder outreach, with the goal of promoting public safety, national security and border integrity.

OSLTC performs critical functions in support of the ICE mission by serving as a coordination point for its stakeholders. OSLTC identifies local challenges and the services that ICE can provide to meet those challenges.

Our goals and objectives recognize the importance of constructive outreach to all jurisdictions, law enforcement and local officials. Effective outreach not only fosters awareness and support for our mission and goals, it also enhances our own understanding of issues emerging as a result of enforcement operations.

This annual report illustrates OSLTC's holistic approach to outreach, given the agency's diverse stakeholder portfolio and highlights OSLTC's accomplishments for the 2011 fiscal year. It also serves as a blueprint for future outreach and communications strategies to enhance ICE and OSLTC's mission. OSLTC recognizes the critical importance of continuously evaluating its outreach activities. In addition, OSLTC makes corrective measures to further identify and establish a systematic outreach and rapid response system to address stakeholder needs and to advance ICE's mission.



200 +
ICE outreach events
coordinated by OSLTC



22
Local community
roundtables on Secure
Communities across the
country organized by
OSLTC



39
National conferences
where OSLTC
coordinated ICE's
participation — keynote
addresses, exhibits,
briefings, roundtables



28
OSLTC Footprint:
Number of states where
OSLTC conducted
outreach events





ICE *Firsts*

Latino Community Engagement

OSLTC has made significant progress and has begun forging uncharted relationships with national Latino-based groups, including the League of United Latin American Citizens (LULAC), National Council of La Raza (NCLR) and the National Association of Latino Elected Officials (NALEO). As these relationships grow, OSLTC will work to expand ICE's participation and representation with these influential Latino-based groups.

Prosecutor Tool Kit

The Prosecutor Tool Kit represents the first comprehensive resource developed by ICE for the justice community. In September 2010, OSLTC led a working group to unveil the Prosecutor Tool Kit. This working group included the Office of Principal Legal Advisor (OPLA) and program representatives from Homeland Security Investigations (HSI) and Enforcement and Removal Operations (ERO), as well as the Office of Public Affairs (OPA). The Tool Kit serves as a resource aimed at making it easier for prosecutors to navigate through immigration issues when dealing with criminal cases.

Secure Communities Research

OSLTC solicited the assistance of Johns Hopkins University (JHU) to conduct ICE's first third party study of the impact of Secure Communities on local communities. JHU's research team is interviewing LEAs and community members across the country to assess how the Secure Communities program has been received. Results of this study are expected at the beginning of FY 2012.

ICE Foundation

OSLTC worked with external partners to help establish the ICE Foundation in February 2011. The Foundation provides broad-based support for the men and women of ICE, their families and communities, in their mission to provide homeland security and public safety. OSLTC serves as one of the official liaisons to the ICE Foundation to coordinate various major ICE events promoting the agency's mission.

Roundtables

OSLTC coordinated ICE's first nationwide public engagement strategy for field offices. OSLTC worked with field components to host more than 20 community roundtable events where NGOs and community stakeholders heard from local ICE leadership. OSLTC also hosted two national roundtable events in Washington, D.C., with local law enforcement leaders from across the country to solicit their expertise on how to best grow relationships in the field.

What Others are saying ...

“The Prosecutor Tool Kit is a great resource for prosecutors faced with immigration issues. It explains immigration and visa terminology and each step of the immigration procedure very succinctly. It is organized in a way that will make sense to prosecutors. The Prosecutor Tool Kit will make it much easier for prosecutors to respond effectively to immigration issues raised at any time during their criminal cases.”

**– James M. Reams
President,
National District
Attorneys Association**



OSLTC *Objectives*

How OSLTC Achieves It's Mission

- OSLTC builds partnerships with organizations that assist ICE in identifying and removing dangerous criminal aliens.
- OSLTC acts as a coordination point for various ICE partnership programs.
- OSLTC strengthens existing relationships with ICE stakeholders by soliciting feedback and responding to needs and concerns.
- OSLTC manages outreach and communication for ICE's partnership programs with federal, state, and local governments and tribal LEAs.

Benefits Of OSLTC Outreach

- Assists ICE programs and field offices by fostering collaboration, transparency and consistent information sharing about ICE's mission with external stakeholders.
- Enhances accountability to stakeholders by soliciting feedback and conveying stakeholder input to ICE leadership.
- Addresses state, local and tribal law enforcement needs by explaining available ICE partnership programs and identifying which program may best meet their priorities.
- Builds and strengthens cooperative relationships with organizations and communities impacted by ICE's mission.
- Educates and informs stakeholders on ICE activities and initiatives through proactive outreach and listening sessions.

Building *Partnerships*

Law Enforcement

Objective

To build, strengthen and expand relationships with state, local and tribal law enforcement to facilitate best-fit partnerships that support the mission of ICE.

Accomplishment Highlights

In FY 2011, OSLTC partnered with key national law enforcement associations and law enforcement officials including chiefs and sheriffs across the country to increase ICE's visibility, educate them on ICE's operations, and facilitate communications between ICE with our local law enforcement partners.

For example, OSLTC coordinated **national roundtables** in Washington, D.C., where ICE invited local law enforcement leaders to give their input on ICE policies and initiatives. These meetings, which were a **first for ICE**, allowed ICE, DHS leadership and law enforcement leaders from across the country to meet and share best practices and ideas on how to enhance ICE's partnership with local LEAs.

OSLTC obtained **keynote address** opportunities for ICE Director Morton at the two largest law enforcement conferences in the country, the National Sheriffs' Association and the International Association of Chiefs of Police annual conference. In addition, OSLTC coordinated ICE's overall participation at these events which included arranging training seminars, roundtable sessions, and ICE's exhibit.

OSLTC also established **ICE Partnerships for Public Safety Award** — to publicly recognize ICE's state and local partners — in coordination with ERO, HSI and our field offices.

OSLTC and the ICE Office of Training and Development are working to create additional briefings for local law enforcement officers in FY 2012. At the beginning of FY 2012, OSLTC piloted its **first statewide briefing** with sheriffs from across Texas. This event was attended by more than 100 participants who learned about ICE programs and had the opportunity to meet the local ICE leadership. Participants requested an annual meeting with ICE to continue building these partnerships. OSLTC proposes that additional statewide or regional meetings be held with local field offices to garner outreach and understanding of the full breadth of ICE enforcement authority.

What Others are saying ...

"ICE's OSLTC has helped to connect sheriffs across the nation with ICE leadership at the national level. As Sheriff of Davidson County, I appreciate the work this office is doing to help solicit the input of local law enforcement leaders to enhance our partnership and communication efforts." – Sheriff Daron Hall, Davidson County, TN

"Immigration enforcement and homeland security investigations are an important part of ensuring the safety of our major cities. The Major City Chiefs Association truly appreciates ICE's efforts to solicit the input of local law enforcement leaders who know the unique challenges of policing America's largest cities." – Darrel Stephens, Executive Director, Major Cities Chiefs Police Association



Growing Relationships

Intergovernmental Affairs

Objective

To increase awareness of ICE partnership programs with state and local elected officials, governmental organizations and tribal stakeholders.

Benefits

OSLTC outreach efforts have allowed ICE to extend its engagement to the offices of **governors, local elected officials, state attorneys general, district attorneys, and tribal leaders for the first time.**

State and local elected leaders

OSLTC engagement has focused on key associations in order to reach large numbers of elected officials such as governors, state attorneys general, state legislators, mayors, and county commissioners. Major stakeholder groups engaged by OSLTC include the National Governors Association (NGA), Southern Governors Association (SGA), National Association of Attorneys General (NAAG), U.S. Conference of Mayors (USCM), National Association of Counties (NACo), National League of Cities (NLC), and National Conference of State Legislatures (NCSL) and by having presence at their conferences.

OSLTC has coordinated speaking opportunities for ICE leadership and subject matter experts on topics spanning the ICE enforcement authority spectrum, including keynote addresses for Director Morton at NCSL. These partnerships and educational briefings have been pivotal in building ICE's credibility at the local, state and federal level.

OSLTC continues to work in coordination with DHS' Intergovernmental Affairs Office to ensure a consistent outreach strategy to these critical stakeholders at the Department-level.

Tribal Outreach

OSLTC has enhanced ICE's relationship with Indian Country by engaging in some of the **key tribal associations**. OSLTC paved the way for ICE to participate in the National Congress of American Indians (NCAI) in November 2010 for the first time. Since then, OSLTC has established a **strong relationship with the NCAI** and its tribal members. NCAI is one of the most respected associations by Indian Country and has the highest membership of the 565 federally recognized tribes.

In addition, OSLTC has taken a key role in providing **training seminars with a focus on ICE's Shadow Wolves** — a premiere tracking unit — and several related investigations within Indian Country. OSLTC has worked closely with the National Native American Law Enforcement Association (NNALEA), a nonprofit organization which represents American Indian law enforcement to facilitate communications.

OSLTC also developed and collected information from the ICE field offices to conduct a tribal needs assessment for ICE.

What Others are saying ...

“The National Conference of State Legislatures applauds ICE’s recognition of the need to engage state and local law makers. ICE’s OSLTC has helped to grow NCSLs relationship with ICE and has been pivotal in providing information and learning opportunities to our members.”

– Susan Frederick & Jennifer Arguinzi, National Conference of State Legislators



Community Input

Public Engagement

Objective

To build constructive relationships with community stakeholders through targeted community outreach at the local level and across the nation.

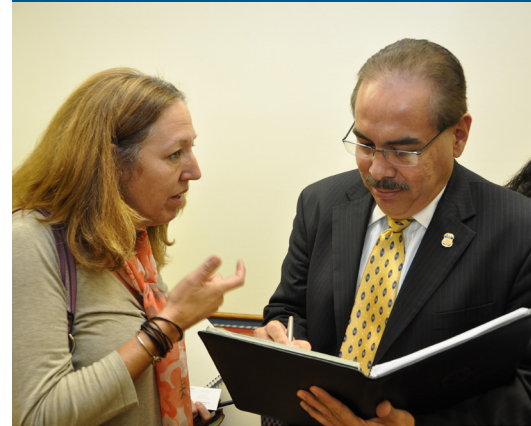
Benefits

Public Engagement benefits OSLTC and ICE by **fostering community awareness** of partnership programs, promoting agency priorities and enhancing ICE's understanding of community issues to inform effective policy.

OSTLC hosted and coordinated **20 community roundtables around the country** bringing ICE stakeholders, field leadership and ICE HQ personnel together to address stakeholder concerns. These events provide ICE with a platform to present information on current ICE policies and programs.

As a result of these roundtables, stakeholders have overwhelmingly expressed that they believe ICE is dedicated to **informing the community** about our programs and processes. Stakeholders articulated that these roundtables improve agency credibility and allow the public to gain a greater understanding of ICE and its mission. Stakeholders have appreciated that agency representatives carefully walked them through partnership programs ICE offers.

In addition, OSLTC coordinated a series of NGO roundtables across the country for DHS Civil Rights and Civil Liberties (CRCL) and ICE to brief the participants on the **improvements of Secure Communities**. During these events OSLTC and CRCL outlined changes announced in June by Director Morton, which included prosecutorial discretion guidance to the field, the formation of the Homeland Security Advisory Council Task Force focused on the program, and the creation of a new detainer form.





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