

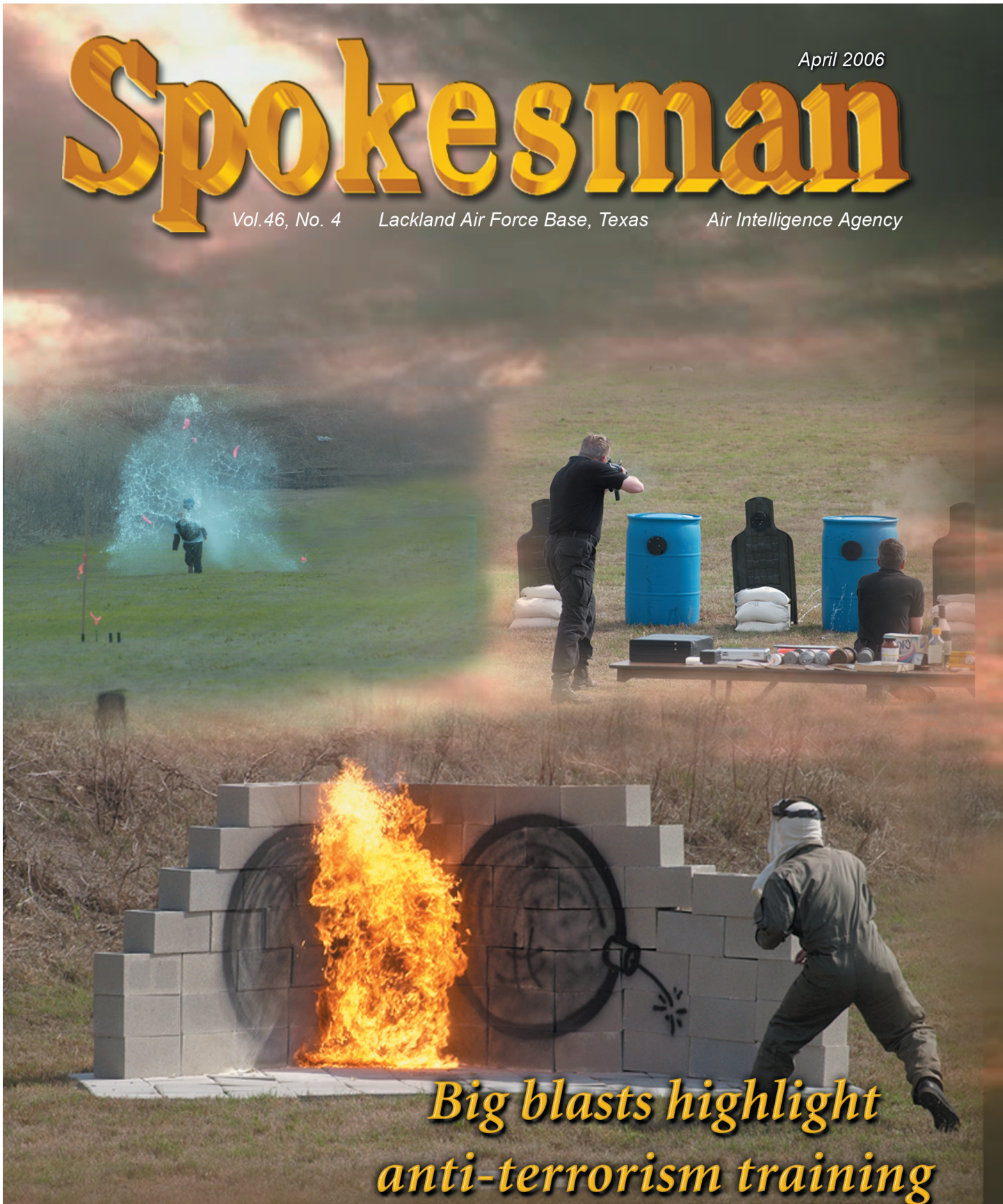
Spokesman

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Lackland Air Force Base, Texas

Air Intelligence Agency



*Big blasts highlight
anti-terrorism training*

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Special recognition goes to AIA unit public affairs representatives who submitted articles and Salute inputs for this issue of Spokesman.

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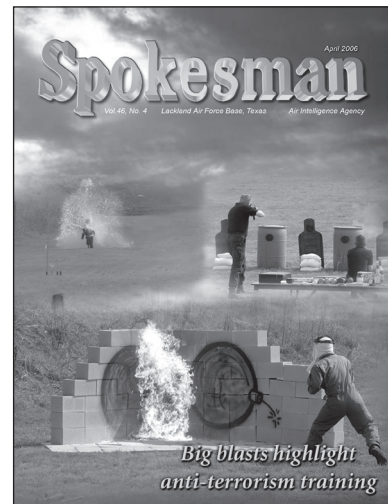
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Cover by Kathleen Barnes
The Joint Information Operations Center partnered with the San Antonio Police Department for a Dynamics of International Terrorism course. This course provides a basic awareness and appreciation of the motivation, organization, techniques and operational capabilities in anti-terrorism tactics. See pages 12-13 for story and photos.

Letter to Airmen: Operation Iraqi Freedom anniversary

By General T. Michael Moseley
Air Force Chief of Staff

Yesterday marked the third anniversary of Operation IRAQI FREEDOM and the removal of an oppressive, dangerous regime. This was the culmination of a joint and coalition intense effort on land, sea, and air. I want to take this moment to say thanks for all your sacrifices ... and to let you know that you are doing awesome work.

In OIF, within the Joint Force, our Total Force - active, guard, and reserve Airmen - grounded the Iraq Air Force, destroyed the combat effectiveness of the Iraqi ground forces, blinded the Hussein leadership and paved the way for a series of ground battles that saw Baghdad fall in 22 days.

Your innovation and flexibility made the difference, whether it was Airmen decisively striking Republican Guard formations; in orbits over every Iraqi airfield; embedded with ground forces; launching and orbiting satellites high overhead; controlling armed UAVs; or airlifting critical supplies and troops. And today, you continue to provide air support to the Combatant Commanders around the world, while also flawlessly performing non-traditional missions like base defense and convoy operations.

Your contributions to the spread of freedom and democracy did not begin three years ago; the Air Force has been at war continuously for over fifteen years - since the opening rounds of Operation Desert Storm and through twelve years of no-fly zone operations. And although Iraq is receiving the majority of attention, Operation ENDURING FREEDOM and Operation NOBLE EAGLE



U.S. Air Force photo by Master Sgt. Jim Varhegyi
Air Force Chief of Staff Gen. T. Michael Moseley answers questions during a Senate Armed Services Committee hearing Thursday, March 2, 2006, in Washington, D.C.

remain critical to winning this Long War. The Global War on Terrorism has now lasted 10 months longer than our nation fought in World War II. This is a joint fight, across the world—where we have a vital role. Meanwhile, things have been fairly quiet on the home front, and that's good. That means we are doing our job well. You are protecting America by monitoring intelligence, sitting alert, and flying patrols over our cities. By protecting our homeland and fighting the enemy on their turf, you are keeping your family, friends, and the American public safe. Our mission is to fly and fight and win our nations' wars - and you're doing just that.

You are making a difference. I am proud of you. America is proud of you. You are helping to rebuild countries and protect fledgling democracies in Iraq and Afghanistan, while

keeping America out of harm's way. Hurricanes Katrina and Rita, the Pakistani earthquake, Philippine landslides and, most recently, floods in Hawaii, brought out your best as well, as you pitched in side by side with allies and joint partners providing humanitarian relief across the globe and in our own backyard. You are the most combat experienced, battle-hardened Airmen since WWII. You are successfully doing whatever is asked of you across the domains of air, space, and cyberspace - you are always there.

Thanks for all that you're doing - it matters. Your tireless efforts keep this the best Air Force the world has ever seen, ready to lead or support the joint fight anywhere, anytime. You are making it happen in Iraq, Afghanistan, in the skies over America, and anywhere our Nation needs us. Keep it up and keep 'em flying!

BD06 confirms joint CND capability

By 1st Lt. Aaron Hansen
23rd Information Operations Squadron

BARKSDALE AIR FORCE BASE, La. — Bulwark Defender (BD06), a joint service exercise for Information Assurance and computer network defense (CND), concluded here in mid-March following two weeks of robust activities to train and evaluate Air Force, Army, Navy and Marine Corps network defense forces on the latest network threats and security tactics.

The Air Force led efforts to plan the exercise, with oversight from U.S. Strategic Command and the Joint Staff, and the support of the National Security Agency (NSA) and Defense Information Systems Agency. BD06 demonstrated the ability of the Services and their respective network operations and security centers to jointly protect and defend Department of Defense networks and decisively respond to potential attacks.

The Joint Exercise Control Center here orchestrated a series of intense threat scenarios, confirming the effectiveness of collaboration for NetOps command and control, common awareness of threat activities, and responsive defenses. The scenarios also validated the success of intrusion detection and prevention systems as part of an integrated network defense-in-depth capability.

"This was an excellent opportunity to exercise strategic-level NetOps tactics, techniques and procedures with a tactical context," said Col. Gary McAlum, director of operations for Joint Task Force - Global Network Operations. "Bulwark Defender emphasized the necessity for near-real-time collaboration in dealing with incidents at base level that can quickly have implications across the global information grid. Old stove-pipe reporting processes just don't cut it in this battlespace."

Col. Todd Day, chief of plans and exercises for U.S.

Army Forces Strategic Command, described the Army's experience in the exercise.

"The Army participants found Bulwark Defender 06 to be a huge success. From a global operational perspective, the exercise enabled the Army to share CND tactics and procedures among the joint community. The exercise also provided a mechanism to identify requirements, like improved continuity of operations procedures that are normally not recognized in standard training exercises," he said.

Participants used the computer network tactics range to detect, prevent and respond to different types of attacks. This included slow and deliberate efforts to compromise and mine data from network-based resources, as well as all-out actions aimed at total network takeovers.

Capt. Steven Carder, commanding officer, Navy Cyber Defense Operations Command, said, "Bulwark Defender establishes a new standard for joint CND exercises. Defending the global information grid requires continual process

improvement. BD-06 tested our collaboration methods and exposed best practices from each of the Services."

The exercise also included interagency participation. A number of BD06 scenarios reinforced and enhanced the ongoing close partnership with law enforcement and spotlighted the careful balance between defense actions and timely forensics to trace and identify attack sources.

The exercise demonstrated the range and levels of sophistication of current real-world attacks for network defenders, and the critical role every DoD network user plays in protecting the global information grid. One clear takeaway: continued awareness on potential threats, attacker techniques, and appropriate front line defense response is vital to DoD-wide information assurance.

Planning is already underway for the next Bulwark Defender. In 2007, the annual joint IA / CND capstone event will align with a joint operations exercise and promises to feature even greater depth and breadth.



Courtesy photo

Bulwark Defender (BD06) participants simulate an attack on a Department of Defense computer network in the Joint Exercise Control Center at Barksdale Air Force Base, La., March 15.

480th IW completes first UCI

By Tech. Sgt. Marina Evans
480th Intelligence Wing Public Affairs

LANGLEY AIR FORCE BASE, Va. — After months of preparation, the 480th Intelligence Wing completed the Langley Air Force Base portion of its Unit Compliance Inspection with an overall 97 percent in-compliance rating and no unit findings.

The Air Combat Command Knights inspection team, out of Lackland Air Force Base, Texas, arrived at Langley Feb 25. The inspection ran Feb. 26 - March 3. In all, the team inspected 166 critical compliance objectives, with 128 of the objectives in-compliance, 33 in-compliance with comments and only five not-in-compliance ratings. Additionally, the wing had 34 superior performers, eight superior performance teams and four best practices.

"Wing staff has excellent oversight of key programs. In support functions, inspectors were extremely impressed with the visual information program. The 10th Intelligence Squadron has an exceptional performance report tracking system and several inspectors lauded the operations program managers," said Col. Paul Laugesen, the inspection team chief.

This was the 480th IW's first inspection since becoming a wing in December 2003. The wing also has units at Offutt Air Force Base, Neb., and Beale Air Force Base, Calif. However, units geographically separated receive independent inspections, explained Laugesen. The 20th Intelligence Squadron at Offutt was inspected in September. The 548th Intelligence Group at Beale is scheduled for its UCI in May.

There were several challenges involved in preparing for the inspection, for inspectors and wing members alike.



Photo by Tech. Sgt. Marina Evans

Members of the Air Combat Command Knights inspection team from Lackland Air Force Base, Texas, compile reports near the end of the 480th Intelligence Wing Unit Compliance Inspection at Langley Air Force Base, Va.

The first stage in an inspection is planning, Laugesen explained. Usually team members look at the last inspection and use it as a guide.

"We had to start from scratch. We had to plan differently," he said.

"Plus, being a new wing with 166 critical compliance objectives, that is a large number for a tenant unit. It is a lot to inspect for the first time."

Another area presenting a challenge was the Sentinel AN/GSQ-272 Distributed Ground System under the wing construct.

The Distributed Ground Systems provide intelligence, surveillance and reconnaissance, "reachback" capabilities for deployed warfighting commanders.

480th IW Airmen monitor intelligence data feeds from deployed locations, interpreting them and providing feedback to the warfighters in theater from trailers at Langley. All

this happens in real or near-real time. They process information gathered by U-2, RQ/MQ-1 Predators, Global Hawks and other intelligence platforms.

The DGS weapons system continues to mature. As a result the inspection process must also mature, Laugesen said. A year ago ACC did not have instructions governing the system.

The 480th IW worked with ACC to develop instructions for DGS operations, training and standardization/evaluation. In turn, these were used to write wing instructions and define inspection guidelines. All this was done during the last year.

"As the Air Force's lead wing for Distributed Common Ground Systems, the 480th IW teamed very effectively with ACC intelligence and ACC IG to help develop ACC directives and inspection criteria for all DGS

See UCI, Page 7

Command chief stresses the need to change

By Joe N. Wiggins
Air Intelligence Agency Public Affairs

During his visit to Air Intelligence Agency, Air Combat Command Chief Master Sgt. Dave Popp had a singular message: Think about change that is coming and the future of the Air Force.

Both his comments and questions from the audience covered a laundry list of subjects and showed a strong interest in upcoming changes in the Air Force.

"This is my 16th station in 11 months, and I've got to tell you, I am impressed with what you do," said the chief. "You're a special organization; 85 percent enlisted, with 24 percent of the enlisted having a degree, compared with 14 percent of the Air Force."

"People ask me, 'Hey, what's going on in the Air Force?' If there is just one thing we could talk about, it comes down to one word: change," he said.

"The BDU is changing. The Army told us they were going to drop the contract (for the BDU) so we are making one of our own," he said. "Uniform patches are under discussion and I don't know how much the uniform will cost. It is mass-produced so the cost should go down," he continued. "Some of the changes

are driven and not just random, such as pockets on the pants. We learned you can't get to your shirt pockets with a flak vest on," he explained.

"There are also



Photo by William Belcher

Air Combat Command Chief Master Sgt. David Popp, provides senior leader perspective during an enlisted call at Headquarters Air Intelligence Agency March 9.

changes coming in basic training," he said. "We're going to teach them the warrior skills they need to keep them alive and keep you alive," he continued.

"QDR means a lot of change for the Air Force," he continued. We'll have 57,000 fewer people in five years so we are deciding how we are going to do that," he said.

The chief was asked if 365-day deployments are affecting retention. "We know we need 55 percent to stay beyond first term and some of the AFSCs are no where near that, such as security forces and vehicle operators" he explained. "I've talked to some people that have lost hope. They want to change careers or get out; they are told they can't change careers, so they get out. We're looking at this," he said. "We know this has to be fixed," he stated.

The chief was asked if the suicide rate was related to current operations.

"We're not having a suicide problem in the desert. We're finding it is at the home station rather than overseas," he said. "While the suicide numbers are going down, the stress is not related to deployments. None of the recent suicides came after a deployment. Excessive credit and having money problems cause people to lose hope," he explained. He urged supervisors to know their people, know if they are over their heads in debt and are starting to feel frustrated.

Other upcoming changes will include how an individual's physical fitness is reflected in performance reports. "We're not going to change it right away, but we are looking at how fitness will be reflected in the performance report. It is a serious issue, and we want people to take it seriously."

The chief thanked everyone for their service to AIA, the Air Force and the nation.



ANG unit proves value to IO

By Master Sgt. Gregory N. Ripps
149th Fighter Wing Public Affairs

LACKLAND AIR FORCE BASE, Texas — A Texas Air National Guard unit has proven itself to be an integral part of the Air Force information operations team.

The 273rd Information Operations Squadron, which organized only last summer, is collocated with the 23rd IOS and the 346th Test Squadron, both active duty Air Force units, under the Air Force Information Warfare Center.

Together, the three squadrons work together to develop, test, exercise and train Air Force tactics, techniques and procedures for network defense of electronic emissions and influence operations. This continuous cycle, from developing to training, is what IO team members refer to as the "circle of life."

The 23rd IOS develops, trains and exercises information operations tactics and the 346th TS tests and verifies those tactics. The 273rd IOS has two flights: one corresponding to the 23rd's mission, and another corresponding to the 346th's mission, creating a natural bridge for the circle of life.

Because members of the 273rd maintain a presence both during the week and on training weekends, they serve as a touchstone between the active-duty forces and their reserve components.

"Since we set up a training agenda for our traditional

Guardsmen on the weekends, we can do it for the Reservists too," said Chief Master Sgt. David Poundstone, 273rd IOS superintendent. "Because I work next to active duty and contractors on a day-to-day basis, I know when the tests occur and how best to fit our traditional Guardsmen and Reservists into the overall plan."

The 273rd IOS is currently serving as a key player in training exercises such as Bulwark Defender and Blue Flag, for Network Operations Security Centers and Air Operations Centers.

These exercises involve three teams: The green team trains the center before the exercise; the white team controls the exercise inputs; and the black team watches and records the actions of center personnel.

Other projects in which the unit is currently involved include IO tactical training, tactics development and testing.

The 273rd also provides continuity in another way.

"The active-duty Airmen have a permanent change of station every two to three years," Chief Poundstone said, pointing out that Guardsmen may stay in a unit for decades. "With the Guard in the picture, connections are kept and

processes are contiguous."

Lt. Col. Marie Elliott, 273rd IOS commander, notes that there are a few Guard opportunities in the local area for individuals fully qualified in Communications-Computer Systems Operations (Air Force specialty codes 3CO51 and 3CO71). Contact the recruiters at the 149th Fighter Wing, (210) 925-5193, for additional information.



■ UCI Continued from Page 5

units. Then they had to develop their own unit instructions based on this very recent ACC guidance. These are pioneering efforts by a young wing in the maturity of a new kind of weapon system."

Lt. Col. Randall Kersey, chief of inspections for the team, said the team realized it could face similar challenges in developing criteria for an Operational Readiness Inspection

for a DGS unit. The UCI provided a unique opportunity for the inspectors to partner with the wing and discuss how to proceed with ORI criteria. "While everyone was in the inspection mode, we exchanged ideas on how we can create tasks to evaluate," Kersey said.

Overall, Colonel Laugesen said the team was impressed with the strong sense of teamwork and pride throughout the wing.

Col. Judy Chizek, 480th IW com-

mander, gave the credit to the people in the wing.

"The people throughout the wing did all the work. They worked through all the nitty gritty details to get us to this superb level of compliance. My thanks to them and our host, the 1st Fighter Wing," she said. "The inspectors were impressed with the close working relationship we have with our 1st FW hosts. We get great support from all areas of the 1st FW, and the UCI validated that."

AIA selects 11 Outstanding Airmen of the year

*By Staff Sgt. Kenya Shiloh
Air Intelligence Agency Public Affairs*

The Air Intelligence Agency selected 11 active-duty, Reserve and civilians as its 2005 Annual Award winners during a ceremony held at the Gateway Club here, March 9.

Air Combat Command Chief Master Sgt. David W. Popp was this year's guest speaker for the event.

The following were named the best in AIA in their categories:

Airman

Staff Sgt. Simon K. Mace was selected as the Airman of the Year. Sergeant Mace is a command briefier for the Air Intelligence Agency. He was selected as the Security Hill NCO of the quarter. He was also selected from 300 candidates to write speeches for a two-star general. He managed 11 briefings for a worldwide geospatial conference. During his off-duty time, he completed a bachelor's degree in Occupational Education. He is also a children's music director and groomed 5th-grade children for a science fair.



NCO

Tech. Sgt. Redd R.J.G. Branner was selected as the NCO of the Year. Sergeant Branner is responsible for the Air Force Information Warfare Center Facilities Management Office. He directed the heating ventilation and air conditioning monitoring system upgrade for a \$2.4 million computer server. He oversaw the completion of the first secure systems facility valued at \$687,000 and created an additional 3,000 square feet of space to process, install software and store new computer items. He completed six college credits with a 4.0 grade point average, which earned him a masters degree in Management Studies. He spearheaded a clothing drive and bake sale that raised \$1,600 for Hurricane Katrina relief benefiting 12,000 evacuees.



Senior NCO

Master Sgt. Todd C. Clark was selected as the Senior NCO of the Year. Sergeant Clark is the 23rd Information

Operations Squadron superintendent. He was recognized as the Senior NCO of the quarter for the intelligence, surveillance and reconnaissance division. He was also the lead planner for 120 unmanned aerial vehicle sorties for 97 combat operations supporting the Global War on Terrorism high-value individuals hunt.

Sergeant Clark completed the Senior NCO professional military education correspondence course as a technical sergeant and earned a second Community College of the Air Force degree in Communications Applications Technology. He established a neighborhood watch program and recruited 21 volunteers, ensuring a safer environment for more than 450 kids. He also donated 30 hours as a mentor for San Antonio's Northside Independent School District.

Company Grade Officer

Capt. Joseph C. Iungerman earned the Company Grade Officer of the Year award. Captain Iungerman managed \$600K of division assets to meet strict intelligence requirements for 11 Secretary of the Air Force-directed programs. He identified shortfalls in analyst skills and negotiated a memorandum of agreement with the 505th Command and Control Wing for Air Operations Center training. Captain Iungerman spearheaded a \$620K project to analyze enemy threat communications systems and managed a 2,640 man-hour effort. He was also responsible for creating a school teaching grant and provided classroom materials for nearly 200 children.

First Sergeant

Senior Master Sgt. Betty J. Parkhill was awarded the First Sergeant of the Year award. Sergeant Parkhill is the first sergeant for the Air Force Technical Applications Center. She advises and assists the AFTAC commander with more than 750 military members. Sergeant Parkhill manages



the family care program which keeps 25 AFTAC members ready to deploy. She also chaired the Patrick Air Force Base Senior NCO induction ceremony and developed and implemented the first unit first sergeant hurricane preparedness checklist. Sergeant Parkhill is the chairman of the First Sergeant Thanksgiving Turkey basket drive and delivered 100 turkey baskets to Patrick families. She is also a key member of the Cocoa Beach Area Chamber of Commerce Military Affairs Council.

NCO IMA

Tech. Sgt. Lawrence D. Welker earned the NCO Individual Mobilization Augmentee award for 2005. As a computer network defense intelligence analyst for the Air Force Information Warfare Center, Sergeant Welker helped direct more focus and timely collection on AFIWC computer network operations.

He also spent an annual tour supporting Department of Defense Information Operations collection within the European theater. Sergeant Welker lead an initial Reserve collection support team in the creation of 10 validated collection requirements and identified more than 35 information technology and hacker conferences for use by intelligence collectors in their targeting efforts.

Senior NCO IMA

Senior Master Sgt. Thomas L. Hornstrom was awarded the Senior NCO IMA award for 2005. Sergeant Hornstrom is an electronic security assessment craftsman for the 92nd Information Warfare Aggressor Squadron. He helped replicate the insider threat to Air Force installations to support the improvement of operations security (OPSEC) measures.

He is an integral team member in creating the 318th Information Operations Group Red Team Standards document. He also supported the Joint Information Operations Center's Joint OPSEC Support Element as a guest lecturer. Sergeant Hornstrom also acted as squadron superintendent while the assigned superintendent was deployed.

Company Grade Officer IMA

Maj. Kurt B. Schuh earned the Company Grade Officer IMA of the year award. Major Schuh is the deputy chief of Measurements Intelligence Operations with the Air Intelligence Agency Directorate of Operations. He facilitated the



integration of biometric technology into Iraq which was critical to track suspected insurgents within theater. Major Schuh also conducted special mission coordination with the Defense Intelligence Agency and multi-national forces in Iraq to combat terrorism. He also assisted the Army in extensive research and experimentation on locating and targeting improvised explosive devices.

Junior Civilian

Ms. Diane J. Maes is the Gordon W. Sommers Outstanding Civilian of the Year in the junior category. Ms. Maes is the secretary for the 67th Information Operations Group commander. She volunteered to learn the performance reports process and supplied continuity during manning problems and ensured the 67th IOG remained the best on-time rate in the wing.

Ms. Maes also learned the new duty status reporting program and compiled group-wide inputs and directly provided updated reports to the wing. She also orchestrated food donations for hurricane evacuees and volunteers for the Mobile Loaves and Fishes program, which prepares 5,000 meals for San Antonio homeless and disadvantaged families.

Intermediate Civilian

Mr. Nathan E. Bain is the winner of the Gordon W. Sommers Outstanding Civilian of the Year in the intermediate civilian category. Mr. Bain is the chief of the Network Threat Analysis Fusion Team for the Air Force Information Warfare Center. He became a leading technical expert in network operations intelligence analysis, receiving high recognition and praise from peers and superiors throughout all military services, the Department of Defense and national and international communities. He also led the newly formed Network Fusion Team. Mr. Bain was also selected as the Air Force representative to a U.S. Strategic Command-led



See AIA awards, Page 15

Wing honors best of the best of 2005

By Master Sgt. David Donato
70th IW Public Affairs

The 70th Intelligence Wing selected five military and two civilian members as the top performers of 2005 during an annual awards ceremony at Club Meade, Feb 16.

The winners were among more than 35 nominees from 70th IW units worldwide who competed for airman, NCO, senior NCO, first sergeant, company grade officer, junior civilian and senior civilian honors.

"Selecting the winners from among the superstar nominees was extremely tough" said Col. Jim Keffer, 70th IW commander. "All the nominees had very strong award packages and all were very deserving, clearly showing leadership, competence, dedication to excellence and selflessness."

The winners will now vie for the top spot at the 8th Air Force Outstanding Airmen of the Year competition. Eighth Air Force is one of three active-duty numbered air forces in Air Combat Command. It is comprised of 10 wings and more than 41,000 active-duty, Air National Guard and Reserve professionals.

"I am proud of our winners and the nominees and equally proud of the supervisors who exhibited leadership in submitting their outstanding performers," Col. Keffer commented. "I know they will all be very competitive at 8th Air Force."

The wing's 2005 annual award winners are:

Airman

Senior Airman Joseph Biscoe was selected as Airman of the Year. Airman Biscoe is a mission systems technician assigned to the 301st Intelligence Squadron at Misawa Air Base, Japan. He was selected the top operator for May and October 2005 out of 50 multi-service personnel. He was also instrumental in helping systems developers with a \$160,000 upgrade to the Misawa Security Operations Center.



In 2005 Airman Biscoe completed 14 hours of National Cryptologic School courses. He also earned six hours towards a Community College of the Air Force degree in communications applications technology. He regularly devotes volunteer hours in his community. He also serves as a key member of his unit's Airman Advisory Council.

NCO

Noncommissioned Officer of the Year honors went to Staff Sgt. Brianne George, a linguist training manager with the 381st Intelligence Squadron at Elmendorf Air Force Base, Alaska.

A 692nd Intelligence Group Lance P. Sijan Leadership Award nominee, Sergeant George supervised the operations flight training section for eight weeks, a job ordinarily performed by a master sergeant. During this timeframe she directed the review of more than 270 training records and corrected 70 training discrepancies. In addition, she facilitated remedial training for seven trainees, diagnosed their weak areas and developed individual training plans.

When she is not at work, the Airman Leadership School John Levitow and Leadership Award winner spends time in the classroom as a student at the University of Alaska. She also volunteers time to support the Armed Services YMCA lounge and is an avid supporter of the base intramural sports program.

"I am humbled," she said of the award. "I couldn't imagine this happening. I also feel lucky to have had great supervisors who have taught me the way to go in my early career and a husband who has been one of my greatest strengths."

Senior NCO

Senior Master Sgt. Stefano Masi was the recipient of the Senior NCO award. Sergeant Masi, Operations Readiness superintendent for the 692nd Intelligence Group's Directorate of Operations, was awarded a "commendable" by the Air Combat Command Inspector General team during a 2005 unit compliance inspection. He earned the recognition for saving his unit \$900,000. He also was credited with authoring Pacific Command's first-ever Signals Intelligence Development Continuity of Operations, attaining 215 billets to support mission expansion.

Sergeant Masi is a distinguished graduate of the Senior NCO Academy. He is currently pursuing a degree in information systems management. He is also an ac-



tive volunteer in the community. In 2005, he coached his unit's intramural and mini-soccer teams, raised \$2,725 for Hawaii's Chief's Group and volunteered 48 hours at a local elementary school as a part-time tutor.

"You don't win awards at any level on individual accomplishments alone," said Sergeant Masi. "Receiving this award just reinforces and puts a stamp on the awesome caliber of professionals that I'm surrounded with. I owe a sincere appreciation and gratitude to my subordinates, peers, and superiors as I share this award with them."

First Sergeant

Master Sgt. David Staton was selected as the wing's First Sergeant of the Year. Sergeant Staton is the "shirt" for the 301st Intelligence Squadron at Misawa Air Base, Japan. While deployed, he helped cut overdue civil engineering work orders by 75 percent. He also acquired 15 single occupancy dorm rooms for Senior NCOs and company grade officers, brought cable television to the dormitories and set-up 20 local morale trips for Airmen to visit downtown Qatar.

When he is not on duty, Sergeant Staton attends college and spends time volunteering in his local community. He helped spearhead a Tsunami Relief Fund drive that garnered \$12,000 in less than a week and also helped collect more than \$1,000 worth of food for a local orphanage.

Sergeant Staton said he credits his success to his commanders, supervisors and family.



CGO

The Company Grade Officer of the Year is Capt. Lorena Juarez. She is a flight commander assigned to the 93rd Intelligence Squadron at Lackland AFB, Texas. As the flight commander, she is credited with improving recognition for more than 60 personnel under her command.

Capt. Juarez also drafted the initial blueprint for the National Security Agency/Central Security Service Texas transition to a new state of the art facility covering three branches and 13 new offices. She is currently serving as a division chief, a job usually dedicated to a field grade officer. In this capacity, she oversees all phases of intelligence analysis and production.

During her free time, she took courses which helped improve her foreign language proficiency rating in three languages to the highest DoD proficiency level. In 2005, she



devoted 16 hours to Habitat to Humanity to help build a quality home for a needy family. She also helped organize multiple squadron events and raised more than \$3,000 for the Kids Holiday Spring Party.

"I am very humbled by the honors I have been given," said Capt. Juarez. "I greatly appreciate all who believed in me and gave me the opportunity to be a part of the 93rd IS Black Knights...Checkmate!"

Junior Civilian

Tracy Rich garnered the Junior Civilian of the Year Award. Ms Rich is the executive secretary for Fort Meade's 70th Operations Group, which comprises five squadrons, 20 geographically separated units and 1,500 people. She is considered her organization's protocol expert having orchestrated such events as changes of command, distinguished visitor visits, and unit ceremonies and receptions. According to her nomination package, she volunteered to fill a 6-month vacancy as the group's resource advisor. During this time, she oversaw a \$3 million budget and worked funding issues for five squadrons.

A Unit Compliance Inspection Superior Performer, Ms Rich is a staunch supporter of the community. She is an active participant in her kids' elementary and middle school parent-teacher organizations, and she helped raise more than \$2,400 for her organization's booster club.



Senior Civilian

Kari McManus, chief of the Requirements and Resources Branch for the wing's plans and programs directorate, won senior civilian of the year honors.

Ms. McManus planned and advocated resource programming for intelligence integration into Air Operations Centers. She streamlined wing processing of more than 40 initiatives for fiscal year 2008.

In addition, she is credited with overhauling the wing's corporate process instruction, establishing a new three-tier system which now includes Finance, Civil Engineering and Information Technology requirements.

She attended several professional development courses in 2005 and is currently enrolled in the Air Command and Staff College by correspondence.

She spends her free time volunteering at local schools and local sporting events.



JIOC partners with SAPD on anti-terrorism course

By Joe N. Wiggins

Air Intelligence Agency Public Affairs

The ranks of men and women fighting the war on terrorism grew by more than 600 when a Defense Department terrorism course was offered for the first time in San Antonio.

The Dynamics of International Terrorism course is normally conducted at the Joint Special Operations University at Hurlburt Field, Fla.

Designed for military and U.S. government civilian employees with no formal training in anti-terrorism, the course provides a basic awareness and appreciation of the motivation, organization, techniques and operational capabilities. It also shows the threat posed by terrorist groups on an international and regional basis.

Highlights of the course included an explosives, weapons and techniques demonstration at the San Antonio Police Department's training academy and personal accounts from a former hostage and an FBI agent present when the World Trade Center was attacked.

The demonstration, conducted by staff members from the Air Force Special Operations School, included examples

of how terrorists have changed their planning, weapons and methodology to counter new defensive techniques used by allies in the Global War on Terrorism.

Examples included demonstrating the destructive power of automatic weapons and improvised or commercially produced explosives.

Speakers at the conference



Photos by William Belcher

(Above) Civilian law enforcement and military security specialists observe a hands-on demonstration on tools and tactics in use by terrorists around the world. (Below) Air Force Special Operations School instructors gave students a hands-on opportunity with various weapons used by terrorists.

included a general officer held hostage for six weeks and a retired senior FBI agent who survived the collapse of the World Trade Center.

Retired U.S. Army Maj. Gen. James Dozier described his six-week ordeal in 1981 as a hostage as he addressed a group of conference attendees, including how that ordeal applies to today's terrorist tactics.

"The group was broken down into regional organizations or columns, a strategic control section and an executive committee, which was the controlling body," the general said. "The columns carried out the decisions passed down from the executive committee, which isn't very different from the way terrorist groups are organized today."

Senior FBI agent Wesley Wong was assigned to the New York office when the WTC was hit by two hijacked commercial airliners on the morning of Sept. 11, 2001.

"One of the highlights not often spoken about was that we saved 25,000 lives in or near the buildings that day," recalled the agent in charge of the bureau's New York technical center.

In response to the events that day, he and other responders, including Air Force members tasked to support rescue efforts, converted a two-story parking garage at the New York office into an emergency operations center.

Mr. Wong had previously refused requests to speak



Sergeant "Jim" explained how terrorists have modified pipe bombs to counter the latest security measures. The demonstration took place at the San Antonio Police Academy near Lackland Air Force Base, Texas.

at courses such as DIT until family members of 9/11 victims asked him to never let people forget what happened that day.

His personal memories ranged from thinking the first plane hitting the WTC was only a tragic accident to being convinced he would never see nor hold his children again.

"If I didn't survive, I hoped my children would remember the values I had taught them," he recalled.

The Joint Special Operations University is a direct reporting unit to U.S. Special Operations Command. It is located at Hurlburt Field, Fla., along with the U.S. Air Force Special Operations School.

With active duty, Reserve and civilian faculty members from the Army, Navy, Air Force and Marine Corps, JSOU delivers unique SOF educational opportunities through in-residence courses and integration of SOF curriculum with service Professional Military Education schools.



(Above) Air Force Special Operations School Instructors gave a visual demonstration of the impact of various automatic weapons currently used by terrorist groups. (Below) Attendees got a close look at the destructive force of a car bomb, using as little as three ounces of C4 explosives.



Former hostage shares lessons with terrorism conference attendees

By Joe N. Wiggins
Air Intelligence Agency
Public Affairs

"They came to the door dressed as plumbers, claiming they needed to fix a leak."

Those were the words used by retired U.S. Army Maj. Gen. James Dozier to describe the beginning of his six-week ordeal as a hostage as he addressed a group of conference attendees March 10.

Dozier recalled his experiences to 650 people attending the Dynamics of International Terrorism course conducted for the first time in San Antonio.

The conference was hosted by the Joint Information Operations Center, which is collocated with the Air Intelligence Agency. Conference attendees included local, regional and federal law enforcement officials as well as military members from all branches and the U.S. Coast Guard.

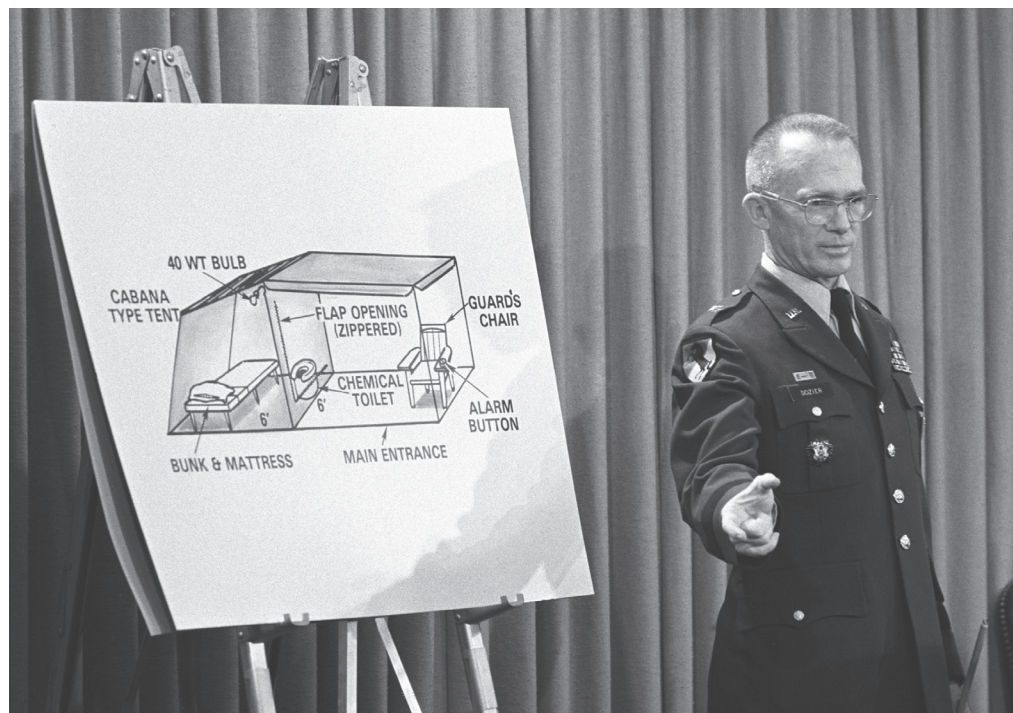
Dozier, then the highest ranking U.S. Army officer assigned to the North Atlantic Treaty Organization, was captured December 17, 1981, by members of the Red Brigades, a Marxist-Leninist group attempting to cause civil war to break out in Italy and force the nation to leave the NATO alliance.

"I didn't know at the time that I or any member of NATO was being targeted," said the general. "But later I learned they had been observing me and other NATO officials for some time."

Later, Italian police officials became aware of some of those surveillance efforts after interviewing his wife after his capture.

"Some of them had come into my apartment building in groups of three posing as meter readers," he said. "When the Italian police heard this, they knew something was wrong because the meter reader worked alone and was authorized to read all the meters in that building."

As he described what happened next, he began



Then Brig. Gen. James Dozier describes his ordeal while being held hostage by the Red Brigades for six weeks.

explaining the lessons he learned to help those in attendance know how terrorists operate.

"After hitting me from behind, they then placed me in restraints and in a box marked to look like it contained a small refrigerator," he said. "I was taken downstairs, into a van and then later transferred into another car."

Over the next six weeks, he worked to gain the confidence of his captors that he was a reliable hostage, allowing them to relax their security around him.

He credits this with possibly saving his life when the Italian authorities rescued him.

"I did the same things at the same time every day. I asked for and was given a deck of cards, which helped them to see me as more human rather than just a hostage," he described.

"I also continually asked about my wife," he said.

"Later, they started bringing me news clippings about her and international versions of American news magazines."

"While using the cards, I kept scores by scratching my fingernail on a piece of cardboard. They later brought me some paper and a pencil, which I used to keep a diary

See Conference, Page 21

Det. 5 supports NTI capabilities

By Maj. Russ Sanchez
Det. 5, 544th Information Operations
Group commander

CHANTILLY, Va. – Upon receiving the news of my next assignment to Detachment 5, 544th Information Operations Group, I "Googled" my new unit. To my surprise, I couldn't find a single piece of data. For a moment, I thought someone was playing a joke on me. But this little-known detachment is no joke.

Detachment 5 is a selectively-manned organization of intelligence professionals embedded within the National Reconnaissance Office in Chantilly, Va. This unit recruits some of the best people from many specialty disciplines within the Air Intelligence Agency and Air Combat Command.

Our mission is to provide intelligence expertise to the national acquisition community for the exploitation of space-related capabilities. Our people are responsible for providing the operator's perspective to the research and development of space systems in support of the cryptologic elements and Information Operations. This includes new technologies

and capabilities for warfighters and National-Tactical Integration.

NRO is the national agency entrusted with the development of U.S. space reconnaissance systems. Det. 5 blends AIA's intelligence professionals into many offices, ensuring that the developers of the next generation of reconnaissance systems meets Air Force needs.

Originally a little-known detachment within ACC when it was established in 1996, Det. 5 has come a long way to support ACC's mission.

Det. 5 personnel are leading efforts to support national systems' data for Air Operation Centers by validating, testing, and implementing concepts and tactics, techniques and procedures.

One example is personnel recovery combat search and rescue. Since 9/11, Det. 5 personnel, working with the Signals Intelligence Applications and Integration Office, have twice received the National Intelligence Meritorious Unit Citation presented by the Director of Central Intelligence, for support that helped save the lives of downed aircrews in Operation Iraqi Freedom.

These silent professionals also

deployed worldwide to perform test and evaluations of new NTM capabilities to ensure our warfighters' requirements are met.

Det. 5 personnel have also led the way within the Airborne Overhead Interoperability Office, a multi-agency activity providing new NTI capabilities in support of the Global War on Terrorism.

AOIO has developed an initial operational capability integrating air and space systems to provide precision geolocation support to our deployed warfighters.

Not only are Det. 5 members supporting the research and development of new NTI capabilities, many of them are part of NRO's Operational Support Office and the Air Force Service Team, which provided hands-on support to deployed warfighters and joint schoolhouses about national systems.

Many of our people have performed training at major commands and participated in a Blue Flag exercise.

Every year, the NRO's deputy director for military support and Det. 5 host a conference for AIA and ACC users. After all, our mission is to support yours.

■ AIA awards *Continued from Page 9*

configuration control board and was instrumental in the creation of the Joint Threat Incident Database.

He also spearheaded the development of a program focused on the analysis of events activity collected and reported by Air Force network intrusion detection system data.

Senior Civilian

Dr. Daniel L. Atkins was selected as the Gordon W. Sommers Outstanding Civilian of the Year in the senior civilian category.

Dr. Atkins is a principle intelligence analyst for the National Air and Space Intelligence Center. He prepared national-level assessments for a presidential daily brief on unmanned aerial vehicle sales affecting Pacific Command

and Central Command interests. Dr. Atkins also supported the president, secretary of state, and national security advisor with timely analysis on critical technology transfer issues.

He briefed members of the House Committee on International Affairs, addressing foreign aerospace systems export activities. He also chaired the graduation committee for the NASIC Civilian Career Development Program with successful results in teamwork and interpersonal skills. Dr. Atkins volunteered many hours to a local high school's basketball and soccer programs through organized fundraisers and other booster support projects.



Air Force siblings celebrate promotions

By Staff Sgt. Kenya Shiloh
Air Intelligence Agency Public Affairs

A brother and a sister from Hill Air Force Base, Utah and Lackland Air Force Base, Texas recently celebrated a milestone in their careers; both were promoted to the ranks of master sergeant and major on the same day.

On Feb. 28, Tech. Sgt. Tracy Seaton, a quality assurance inspector with the 388th Maintenance Group and Capt. Tabetha Clark, a budget officer at Air Intelligence Agency Financial Management Directorate, were joined by friends and family in person and by video teleconference and were promoted to the senior NCO corps and the field-grade officer corps.

Col. Fred Witter, AIA Financial Management director, who presided over Captain Clark's portion of the ceremony, spoke about her career in



Maj. Tabetha J. Clark, Air Intelligence Agency Financial Management division, administers the Senior NCO creed to her brother, Master Sgt. Tracy Seaton, 388th Maintenance Group (bottom left) during their promotion ceremony held Feb. 28 at the 690th Command Support Squadron visual information center.

the Air Force thus far.

Major Clark joined the Air Force in 1992, four years after her brother, as a weather specialist. She spent three years as an enlisted Airman before being accepted to and graduating from Officer Training School in 1996.

"Gaining my commission was my goal from day one of deciding to join the military," Major Clark said. "At the time I was enlisted, I was told the Air Force didn't have a need for people with non-technical degrees. That said, I decided I would enlist and use it as a stepping stone to pursue my commission."

Since her commission, she has been stationed at: McChord Air Force Base, Wash.; Maxwell Air Force Base, Gunter Annex, Ala.; Fort George G. Meade, Md.; and Oxon Hill, Md. However, she has never had the chance to be stationed at the same base with her brother.

Col. Michele Smith, 388th Main-

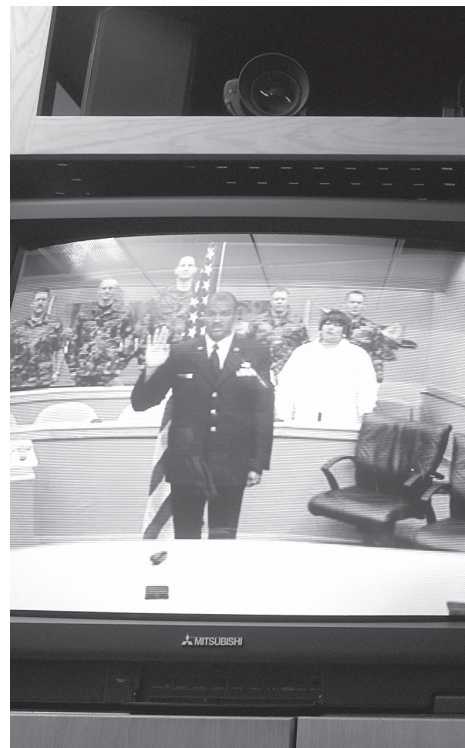
tence Group commander, presided over Sergeant Seaton's portion of the ceremony, spoke about key places and events in his career. Sergeant Seaton, an aircraft electro-environmental technician by trade, and the older sibling by three years, enlisted in the Air Force in 1989. Early in his career, he said he thought about getting a commission but didn't pursue it.

His career has taken him to places such as Clark Air Base in the Philippines, right before Mt. Pinatubo erupted. He was also deployed to Saudi Arabia during the time of the Khobar Towers bombing and he was at Robins Air Force Base, Ga., when the Air National Guard integrated with the active-duty side of the base, before coming to Hill Air Force Base.

Major Clark and Sergeant Seaton said this event was one of the most memorable of their careers.

"This was definitely a unique

See **Siblings**, Page 17



SNCO earns Knowlton Award

By Staff Sgt. Kenya Shiloh
Air Intelligence Agency Public Affairs

A Senior NCO from the National Security Agency, Fort George G. Meade, Md., was presented the Knowlton Award during a small ceremony recently.

Senior Master Sgt. Dennis A. Maurer, a career intelligence Airman, earned the award from his work as the cryptologic training program manager for the unit. He was responsible for managing cryptologic training across the Department of Defense. He also spearheaded new courses and worked to tailor existing courses to meet ever-changing mission requirements. In turn, his work supported operational missions in support of the Global War on Terrorism, specifically in Iraq and Afghanistan.

"Sergeant Maurer is deeply respected and admired throughout the National Security Agency and is one of the finest NCOs I've ever had the pleasure of knowing and is a credit to the United States Air Force," said Sgt. Maj. Mark Myers, NSA cryptologic training system program manager. "I've spent 24 years in the U.S. Army, all of which have been in military intelligence and I've met very few NCOs that equal Sergeant Maurer."

The Knowlton Award is presented by a member of the Military Intelligence Corps Association (MICA). MICA is the professional association of the U.S. Army's Military Intelligence Corps. It's mission is to promote Military Intelligence through a variety of programs, including: mentorship, scholarships, the Knowlton Award, the Golden Rose Award, and support for the Army Intelligence Museum at Fort Huachuca, Ariz.

According to the MICA website, the award recognizes individuals who have contributed significantly to the promotion of Army Intelligence in ways that stand out in the eyes of the recipients, their superiors, subordinates and peers. Award nominees must also demonstrate the highest standards of integrity and moral character, display an outstanding degree of professional competence, and serve the Military Intelligence Corps with distinction.

The award is named after Lt. Col. Thomas Knowlton.

■ Siblings Continued from Page 16

ceremony," Sergeant Seaton said. "Being read the oath of enlistment by someone I know and that person being my own sister really touched my heart. The added bonus being she was promoted on the same day as well."

Not only were they promoted

on the same day, but their cousin, Lt. Cmdr. Eddie Seaton, retired from the Navy after 20 years of service and their parents celebrated their 25th anniversary — all on the same day.

"It was truly an honor and a blessing to be able to administer the

oath of enlistment to my brother and to share such a great milestone achievement with him," Major Clark said. "This was the best gift I could ever receive and I know my granny, who is in heaven, is smiling down on us today."



Courtesy photo

Army Sgt. Maj. Mark Myers presents Senior Master Sgt. Dennis A. Maurer with the Knowlton Award.

Colonel Knowlton's distinguished military service during the Revolutionary War was recognized by General George Washington, who appointed him to raise a regiment, expressly for desperate and delicate intelligence services.

Knowlton exemplifies the gallantry, bravery and strong determination to succeed associated with the Military Intelligence soldier. As a brave warrior soldier and the first intelligence professional in the Continental Army, Lt. Col. Thomas Knowlton embodied courage and dedication to duty. He is an appropriate symbol of excellence for the Military Intelligence Corps.

"Of all the awards, honors, medals, etc., that I have ever received, the Knowlton Award is, without a doubt, the most honored and memorable award that I have been presented with," Sergeant Maurer said. "Because this award is very rarely given to Air Force personnel, I was even more humbled and duly honored that a sister service would recognize me with such a prestigious award. I will always place extreme pride in this award and will remember those who have given me the necessary tools which offered me the opportunity to receive this honor."

Stretching your money: buying big bargains

By Joe N. Wiggins

Air Intelligence Agency Public Affairs

"Just pay what the sticker says" has become a cultural phenomenon in America, according to one financial advisor, and he claims it is costing Americans a lot of money.

Buying big bargains is one of a series of steps advocated by Dave Ramsey, a financial counselor, author and host of a national radio program on money and finances.

"If you got a good buy, some folks think someone else was harmed," Ramsey said. "Yet, in virtually every other culture other than America, people negotiate the price of nearly everything."

His philosophy is part of a process he calls a Total Money Makeover. According to Ramsey, part of getting and keeping money is spending money wisely, which he claims most people don't know how to do.

"We get in our 'fleeced' car, put credit card-gas in it, drive it to the mall on a bond-financed highway, go into the mall and buy something on an 18-percent credit card, and think we got a bargain because it said 'sale' on it," he declared.

"Most people are too embarrassed to negotiate a better price, but I would rather be embarrassed than broke," claims Ramsey. "Yet, they will go to a flea market or garage sale and think negotiating a better price is perfectly normal."

Ramsey promotes several techniques, in addition to negotiating the price of virtually everything, in order to get the best bargains.

Integrity

"Several studies of multi-millionaires shows they have one major personality characteristic in common: integrity," explained Ramsey. "It is surprising to have to say that, but don't lie! Television has told you J.R. Ewing is how business is done, and we believed that."

"We have a saying around our business, 'Life is too short to deal with people who lie. You can't keep up with them,'" he said. "I don't know where they are going, and it doesn't matter how good the deal is because it is all a lie."

"What that means is, if you are selling your car and

you know the transmission is bad, you had better say something, and not just hope it doesn't slip during the test drive," he explained.

Practicing personal integrity is a key part of developing a win-win situation with each other, according to the author.

The power of cash

"It has immediacy; it says it's a lock; it says the deal is closed, if I take your bargain," he said. That's the power of cash, according to Ramsey. "It says I don't have to check with my bank on Monday, or get somebody's permission."

"When you get \$100 bills out, you get everyone's attention," he continued. "It's emotional, and people remember it."

"After you've shown you are serious (by showing cash) and the merchant won't change the price, you use the words every merchant is terrified to hear: 'I bet your competitor can sell it for that price,'" he continued.

"When you don't have walk-away power, you become salesman-bait. When you understand and use that emotional distance, you win."

Patience

"Learn the power of not talking," he explained. "Just look interested, or ask a question and shut up."

"In our busy, 'go-go' society, people are not ready to handle silence," he continued. "I've had salesmen lower their price and tell me things I didn't know just by not saying anything, and listening to them."

There are also several communication techniques Ramsey says will

help buyers get a better deal.

"Learn to say 'That's not good enough,'" he said.

"Ask for something else, even if it isn't money.

"You may have to say, 'That's alright, we'll get someone else to do that for us' if they won't give you the price or the product you want," said Ramsey.

Control

"Don't let it (spending too much) happen to you; it is being done to you all the time and you don't know it," he said. "I want you to learn to spend wisely by spending your money wisely," he concluded.

Editor's note: This concludes a four-part series on money management.



William Le Queux: Novelist or counter-sleuth?

By Dr. Dennis Casey

Air Intelligence Agency History Office

Like other periods in history, some felt the first few years in the twentieth century were proof that Europe and possibly the entire world were headed toward an inevitable disintegration.

America acquired the Philippines in 1902 and the Panama Canal two years later. A war between Japan and Russia had involved many of the world's nations indirectly. England had only recently concluded the Boer War in southern Africa and the Austrians had annexed Bosnia-Herzegovina.

Several nations were economically active in Latin America. The acquisition of colonies or spheres of influence took a front-row seat in the policies of several countries. European imperialistic designs on the African continent had been the purview of Great Britain, France, and Portugal for years. The entry of Belgium and Germany into the race for influence and empire on the continent brought a new dynamic into the relations between European nations.

Kaiser Wilhelm II wished to protect newly acquired Togo and Cameroon in West Africa and Mozambique on the East African coast and decided to expand the German navy. Following the advice of Admiral Alfred von Tirpitz, the German navy embarked on a building program whose goal was to establish parity with the British in overall strength.

What then transpired in the German navy was the completion of plans to gain information about England by means of espionage. Everything from geographical data and communication lines to the location of military installations and industrial concerns appeared to be of interest. Assessments of England's technology

remained a given as an item of value for the Germans.

Kaiser Wilhelm even asked that plans be prepared for a possible invasion of England at some time in the future. According to some, a cadre of spies for the "fatherland" entered England in the early 1900s ready and able to carry out espionage missions.

William Le Queux, a popular novelist in England, was quick to respond to the news of German interests in England. In 1909 he announced that German spies were actively at work in Great Britain and that this was well known by British authorities.

In a flier to advertise his newest novel he wrote "I have before me a file of amazing documents which plainly show the feverish activity with which this advanced guard of our enemy is working to secure for their employers the most detailed information."

This declaration introduced Mr. Le Queux's newest novel, *Spies of the Kaiser*, which appeared for sale for the first time in May 1909. The author insisted that the dramatic story he now offered to British readers was founded on actual people and real events. The advance publicity left no doubt about the sensational nature of Le Queux's work and that it would disclose the often ingenious work being pursued by German spies in England. Their focus, he emphasized, included the collection of navy and military secrets and the preparation of detailed maps that could be effectively used by an invader.

At the time *Spies of the Kaiser* appeared, Le Queux was already known for several other novels including his most popular one, called *The Invasion of 1910*. The book imagined a German invasion of Great Britain. Le Queux described in the novel how Germany sent spies across the English landscape individually and in small cells to lay out detailed maps of what invaders might encounter. This part



William Le Queux

of the story became the theme of *Spies of the Kaiser*.

Within the pages of *Spies of the Kaiser*, the author saw some 50,000 Germans living in England as constituting the foundation from which spies could be recruited. While members of this vast army of potential spies were often not named, the places they frequented were actual neighborhoods, restaurants and clubs. The characters worked in real British business establishments and factories.

Le Queux ably painted a gigantic scene wherein German agents received instructions from a chief agent in London who maintained contact with the chief of German Intelligence in Berlin. The author divided agents into "traveling agents" and "fixed agents." As implied by their titles, the fixed agents stayed in one local area and were generally assigned sabotage missions while the "traveling agents" functioned almost like mobile supervisors and carried instructions as well as information and were a direct conduit to Germany.

Whether a ploy by the publisher or the author's intentions, advertisements for *Spies of the Kaiser* emphasized repeatedly that the chapters

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■ Heritage *Continued from Page 19*

within the novel were based on fact. The only reason the format of a novel had been selected to present this information to the British public was that it was entirely too sensitive to surface as an official document.

Accordingly, Mr. Le Queux used three protagonists, Ray Raymond, John James Jacox, and Vera Vallance, as the characters who pursued German agents throughout the English countryside and through the narrow streets of London.

Ray Raymond epitomized an upper class English gentleman who elected to serve his country. The pipe-smoking, elder son of a baron and recently graduated from Oxford, was destined for a position in the House of Commons. Raymond's familiarity with a moneyed lifestyle differed substantially from John James Jacox, also a graduate of Oxford, but one who came from a working-class family with little or no income. Vera Vallance, the pretty yet tomboyish daughter of Vice Admiral Sir Charles Vallance and Ray Raymond's fiancée, rounded out the trio that would venture forth in search of state enemies and survive numerous adventures.

In one of the chapters, all of the trappings of a mystery or spy story were there. Jacox, while following a suspect, encountered a dead body in a train compartment in Waterloo station. The

German-looking corpse had been seen in the presence of another man just as the train pulled into the station. Inside the compartment, Jacox discovered a small ball of paper tightly wedged beneath a seat. He examined the paper, which contained a secret code or cryptogram.

Neither Ray nor John could decipher the note but thought it suspicious. They began watching a house of local residents suspected of belonging to a German agent. Night after night of surveillance only indicated that people came and left the house during the early hours of morning.

One evening, Ray and Jacox decided to enter the house, only to hear an occupant fleeing by a back door to a boat house. When the fleeing occupant was wrestled to the ground, papers on his person showed drawings to scale of England's newest submarine. With this information the cryptogram was then deciphered. It indicated that the



plans had been destined for Germany.

The chapter, replete with revolvers, dark shadows, long waits for mysterious figures in the night, and the ever-present danger of sudden violence, all contributed immensely to the story. The chapter ended with Ray, John, and Vera ready and willing to engage in new adventures for their country. Their subsequent experiences comprised the rest of the book.

But were the stories true as publicists claimed? Did *Spies of the Kaiser* truly unveil any truths? Lt. Col. James Edmonds, who worked in the War Office Special Section within the Directorate of Military Operations, was convinced that German agents were active in Great Britain. He thus began gathering information as early as 1907 but admitted that it had only been since some newspapers began to direct attention to the subject that it had attracted his attention.

By 1908 Edmonds felt he had collected enough data that he could file a report to his superiors warning of

German espionage. He claimed in this report that every German traveling in England carried sketch books to draw what they saw and German clerks working in London and elsewhere were taking copious notes about the countryside on every occasion they took a bicycle trip.

In a subsequent report, Edmonds went on to say that German agents had received specific orders if the country was ever invaded.

On one hand, the allegations Edmonds made in his reports appeared groundless as there was no direct evidence, but on the other hand the stories seemed more than just plausible. Actually, Edmonds received regular reports from Le Queux about potential Germans in England. Within months, the reports he filed with MO5, the predecessor to modern British intelligence, seemed strangely like the chapters in *Spies of the Kaiser*. They also mirrored a popular column run in the *Weekly News* in England wherein the topics of the serial entries closely resembled Le Queux's work.

In the *Weekly News* readers were offered prizes for tips about German spies in England or potentially suspicious activities. Needless to say, this prompted widespread cooperation by the public and everyone began "seeing spies."

By 1909, Colonel Edmonds had amassed enough reports to justify a request for an official inquiry. The Prime

Minister instructed a special sub-committee of the Committee on Imperial Defense to formally consider the contents of the reports.

Edmonds served as his own witness and presented names of Germans in England who had come under suspicion and locations where he felt espionage was taking place. MO5 at the time did not have the resources to check out every claim by Edmonds but they did debate whether or not a secret organization should be launched to check into the matter. Accordingly, a Secret Service Bureau was born.

The Secret Service Bureau was in a good position to determine the extent of German espionage in England. They soon discovered that the espionage described by Edmonds and Le Queux simply did not exist. There were German agents reporting on the arrivals and departures of ships but nothing like what Edmonds claimed.

What convinced MO5 not to cancel the Secret Service Bureau was that British agents were doing what Edmonds had described in Belgium—all in preparation for a future war in Europe.

Indeed, the British intelligence agents in Belgium produced a survey that was very similar to what Le Queux claimed the Germans put together in England in *Spies of the Kaiser*. But even when a group of agents were caught attempting to gather information from the British Admiralty, Edmonds still persisted in his view that a huge army of German agents were scattered across Great Britain and poised for action.

Seemingly, at every juncture, when the content of *Spies of the Kaiser* was about to be submitted for close scrutiny, an event turned both public and official attention elsewhere.

A film version of Le Queux's book, *If England Were Invaded*, although scaled down from the book, still showed resident German spies masquerading as chemists, engineers, waiters, and other workers stepping

into their uniforms, securing their weapons, and standing at the ready to subdue merry England.

Could not German-owned businesses and establishments be prime suspects in this?

The answer was "yes" as British police and army units began investigations of such locations. Public anxiety mounted as reports of these investigations appeared in the newspapers.

At one point, even officials from Scotland Yard traveled with those checking out suspected German businesses.

In December 1914, Maurice Hankey, Secretary to the Committee of Imperial Defense, expressed public concern about some 25,000 able-bodied Germans and Austrians living in the London area who could be spies.

When all of the official and public attention failed to yield arrests and subsequent deportations of scores of German agents, claims by Le Queux and Edmonds lost validity and began to fade from official attention.

Spies of the Kaiser created almost a national feeling of uncertainty and concern for the security of the nation. Indeed, through the newspaper serials and Le Queux's books, buttressed by the claims of Colonel Edmonds, concern about German espionage had captured the imagination of the British public for several years.

Was it all a hoax? Was Le Queux only interested in selling his books? The publicists affirmed the basic truth in what he had written even when the author himself by 1917 was largely dismissed in official circles.

His work, however, had prompted MO5 to employ some 100 clerks to maintain a register of 38,000 entries pertaining to potential German espionage.

Perhaps the most salient impact of *Spies of the Kaiser* came with its role in inspiring the creation of MI-5. I suspect even William Le Queux would have anticipated this development and would certainly have been pleased by it.

■ Conference

Continued from Page 14

and track the time," he continued. "By the time I was rescued, my count of the days I had been held was only off by two."

He also said that the terrorists didn't all hold to the same ideas of the group.

"Of the five people they arrested for my kidnapping, one was later linked to 17 murders, while another one was using his expense account to steal money from the group," he stated. "Some of them were very hard core, while others were just ordinary criminals."

According to the general, the lessons learned about the Red Brigades also apply to terrorist groups today.

"They were broken down into regional organizations or columns, a strategic control section and an executive committee, which was the controlling body," he said. "The columns carried out the decisions passed down from the executive committee, which isn't very different from the way terrorist groups are organized today."

The general was also very confident in his opinions about working with our allies. "The Italian team that rescued me was very professional. They had been in business for 20 years before rescuing me, and had conducted their operations without any infringement on Italian civil liberties," he said.

The Dynamics of International Terrorism course is offered by the Air Force Special Operations School, which is part of the Joint Special Operations University, located at Hurlburt Field, Fla.

The Joint Special Operations University was established in September 2000 as an institution of higher learning focused on joint special operations education.

Security Hill gears up for AFAF campaign

By 1st Lt. Sandra Reyes-Hill
Air Intelligence Agency
AFAF Project Officer

The annual Air Force Assistance Fund (AFAF) campaign is here. This year's campaign will run from March 20 to April 28.

As Air Force members, we have the opportunity to take care of our own. This campaign is a very important one. We can positively touch many lives with every dollar we contribute. For this campaign to succeed, we need every one of you. If you are asking yourself "How can I help?", the answer is quiet simple. We need your contributions.

I know many of you are long-term contributors and every year you make it possible to help our Air Force family overcome hardship. For those of you who have never contributed, this is your golden opportunity. I promise you won't regret it. Somewhere in the world a fellow Airman needs your help.

The Air Force Assistance Fund campaign raises money for four organizations. These organizations are the Air Force Aid Society, Air Force Village Indigent Widows Fund, Air Force Enlisted Village Indigent Widows Fund and the LeMay Foundation Indigent Widows Fund.

The Air Force Aid Society is the official charity of the Air Force. It is chartered to assist in relieving financial emergencies faced by active-duty members and their families and in some cases, Air National Guard, Air

Force Reserve members, and retirees.

The Air Force Village Indigent Widows Fund supports widows of retired Air Force officers who demonstrate need for care and security, while the Air Force Enlisted Village Indigent Widows Fund provides the same type of care for widows of enlisted Air Force members.

The LeMay Foundation Indigent Widows Fund provides financial aid to spouses of Air Force officers

and enlisted members, enabling them to continue living in their own homes and communities and ensures they will not struggle to meet daily living needs.

All four of these organizations provided immediate financial and housing assistance to

active duty, Reserve, Guard and retired AF members during Hurricanes Katrina and Rita. So, don't wait any longer. Find your organization's point of contact and provide your support. Every dollar makes a difference.

This year's Headquarters AIA AFAF points of contact are:
MSgt. Jacqueline Lerma 977-5754
MSgt. Jeffrey Pomfret 977-2192
Capt. Olga Medina977-4995
TSgt. Vickie Perry977-2014
SMSgt. Wendy Pride.....9772305
Capt. Trasi Migrala 977-2892
Kayleen Miller 977-2615
MSgt. John Lautenschlager977-2736
TSgt. Bianca Locust 977-2874
Judy Sephus 977-2167
TSgt. Lyle Allamon 977-2658
Irene Lopez 977-2198
MSgt. David Cohan 977-4857
SMSgt. James Dollar977-5271



Senior Airman Joseph Fazio
346th Test Squadron

Hometown: Jacksonville, N.C.
Time in Service: 5 years

Personal and Career Goals: I would like to own my own business.

How does your job contribute to the overall success of the Air Force mission?
I contribute to the overall success of the mission by testing programs and capabilities that will ultimately support the Warfighter.

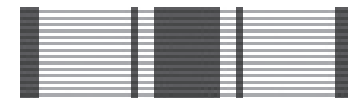
What accomplishment during your career are you most proud of?
I am proud of my achievement medal I earned.

"Senior Airman Fazio is an outstanding Airman," said Staff Sgt. Irving Brace, 346th Test Squadron Instrumentation Operations Technician. "He is a walking example of our core values. Within his first months of being in the squadron, he has already earned himself Airman of the Quarter. When he is not in class working on his degree, he finds time to mentor youth and work with Meals on Wheels. Always striving to better himself as a range technician, Airman Fazio continues to increase his vast knowledge of programming and information technologies by attending every programmer course available to the Air Force. In his short time working at the Defense Counterinformation Range, he has become a mission expert and is relied on to give very detailed mission and position briefings. The Air Force could not have asked for a better Airman and future leader."



Meritorious Service Medal

AFIWC
Lt Col Richard A. Brunner
Lt Col Ronald C. Comeau
Maj James D. Tucker
Capt Callistus R. Elbourne
SMSgt Kenneth Simonton Jr.



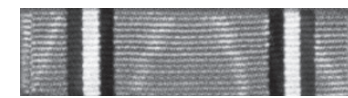
Air Force Commendation Medal

AFIWC
Capt Jason P. Mobley
Capt Jae K. Yang
MSgt Richard R. Greiner
MSgt Bruce A. Mills
TSgt James J. Presson
TSgt Brian C. Robinson
SSgt Eleanor D. Brant
SSgt Roger A. Davila
SSgt Daniel L. Jeffries
SSgt Cresencio S. Onofre



Air Force Achievement Medal

AFIWC
Capt Steven V. Nunes
SrA Joseph D. Fazio
SrA Ryan C. Prather
SrA Yarden M. Smash
SrA Stephen Strout
SrA William G. Stauffer
SrA Camlia S. Walker



Air Force Good Conduct Medal

AFIWC
TSgt Susan Alexander-Smith
TSgt Brett W. Davis
TSgt David J. Maez Jr.

TSgt Vanne D. Metzger
TSgt Richard K. Rue
SSgt Norberto S. DeJesus Jr.
SSgt Daniel C. Graham
SSgt Gwendolynn Lowman
SSgt Cresencio S. Onofre
SrA David Mark McKelvey Jr.

Promotions

To airman:
AFIWC
Stephen Colegove
Jordan McCoy

To airman 1st class:
AFIWC
Emilia Baca
Kayse Clark
Jock Mund
Jonathan Preiser

To senior airman:
AFIWC
Jonathan Cross
Joshua Griggs
Carra Harris
Christopher Howell
Brandis Self

To staff sergeant:
AFIWC
Michael Bailey
Matthew Bickel
Alexis Cintron

To technical sergeant:
AFIWC
Michael McManis
Daniel Newbold

To captain:
AFIWC
Daniel Molina

Annual awards

AFIWC
Amn of the year:
SrA William G. Stauffer

NCO of the year:
TSgt Redd R.J.G. Branner

SNCO of the year:
MSgt Todd C. Clark

CGO of the year:
Capt Jared Phipps

Jr civilian of the year:
Tracy Rich

Inter civilian of the year:
Nathar E. Bain

Sr civilian of the year:
Lothar Deil

Jr Technician of the year:
SrA William L. Ogburn, Jr.

Sr Technician of the year:
TSgt James K. Szeredy, Jr.

AIA Communications & Intelligence Awards:
33XX CGO of the year:
Capt Matthew Imperial

33XX FGO of the year:
Lt Col James Hiller

2EXXX NCO of the year:
TSgt Bianca Locust

2EXXX SNCO of the year:
MSgt Kenneth Smith

3AXXX Amn. of the year:
SrA Sasha Hall

3AXXX NCO of the year:
TSgt David Davidson

3AXXX SNCO of the year:
MSgt Stanley Mallory II

3CXXX Amn of the year:
SrA Matthew Wall

3CXXX NCO of the year:
SSgt Jason Ditusa

3CXXX SNCO of the year:
MSgt James Cook

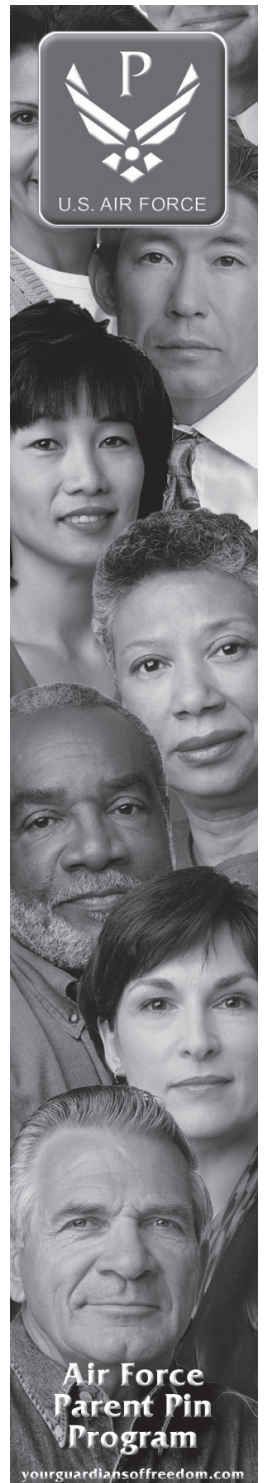
3VXXX NCO of the year:
SSgt Rose MCGuffin

3VXXX SNCO of the year:

MSgt Dale Grabow

Civ technician of the year:
Larry Slavin

Civ specialist of the year:
James Griffitheth





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