



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20542

AK005837

December 29, 1994

MEMORANDUM

TO: RON HARRIS
PRESS OFFICER
PRESS OFFICE

FROM: ROBERT J. COSTA *RH For RJE -*
ASSISTANT STAFF DIRECTOR
AUDIT DIVISION

SUBJECT: PUBLIC ISSUANCE OF THE FINAL AUDIT REPORT ON
BUSH-QUAYLE '92 GENERAL COMMITTEE, INC. AND
BUSH-QUAYLE '92 COMPLIANCE COMMITTEE, INC.

Attached please find a copy of the Final Audit Report and related documents on Bush-Quayle '92 General Committee, Inc., and Bush-Quayle '92 Compliance Committee, Inc., which was approved by the Commission on December 27, 1994.

Informational copies of the report have been received by all parties involved and the report may be released to the public.

Attachment as stated

cc: Office of General Counsel
Office of Public Disclosure
Reports Analysis Division
FEC Library

11216107056

REPORT OF THE AUDIT DIVISION
ON

**Bush-Quayle '92
General Committee, Inc.
and
Bush-Quayle '92
Compliance Committee, Inc.**

December 27, 1994



FEDERAL ELECTION COMMISSION
999 E STREET, N.W.
WASHINGTON, D.C.

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BUSH-QUAYLE '92 COMPLIANCE COMMITTEE, INC.

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FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20463

AK005818

REPORT OF THE AUDIT DIVISION
ON
BUSH-QUAYLE '92 GENERAL COMMITTEE, INC.
AND BUSH-QUAYLE '92 COMPLIANCE COMMITTEE, INC.

EXECUTIVE SUMMARY

Bush-Quayle '92 General Committee, Inc. (the General Committee) and Bush-Quayle '92 Compliance Committee, Inc. (the Compliance Fund) registered with the Federal Election Commission on August 3, 1992 and October 28, 1991, respectively. The General Committee was the principal campaign committee and the Compliance Fund^{1/} was an authorized committee of President George Bush and Vice President Dan Quayle, candidates for the 1992 presidential and vice-presidential election.

The audit was conducted pursuant to 26 U.S.C. §9007(a) which requires the Commission to audit Presidential campaigns receiving public funds in the general election.

The audit findings were presented to the General Committee and the Compliance Fund at the exit conferences held on October 7, 1993 and in the interim audit report approved by the Commission on April 4, 1994. The General Committee's and Compliance Fund's responses to the audit findings have been included in this report.

In the final audit report, the Commission made an initial determination that the General Committee pay the U.S. Treasury \$21,109 in connection with General Committee checks that were never cashed and income resulting from public funds (in this case, a gain on an insurance settlement). The Commission also made an initial determination that the Compliance Fund pay the U.S. Treasury \$8,666 in connection with Compliance Fund checks that were never cashed.

^{1/} Presidential campaigns receiving federal funding are permitted to establish compliance funds, which are special accounts used to pay for certain specified expenses, including legal and accounting expenses incurred to comply with the campaign finance law. They are funded with private contributions. Compliance fund spending does not count against the expenditure limits that apply to federally funded campaigns. 11 CFR 100.8(b)(15), 9002.11(b)(5) and 9035.1(c)(1).

These and other matters are summarized below.

Expenditure Limitation - 2 U.S.C. 441a(b)(1)(B) and (c). The final audit report noted that the General Committee had exceeded the spending limitation by a total \$553,258. Recognizing that reimbursements permitted from the Compliance Fund would eliminate any excessive amount and resulting repayment, the Audit staff suggested that the Compliance Fund reimburse the General Committee and provide the FEC with supporting documentation.

Use of Government Conveyance for Campaign Related Travel - 11 CFR §9004.7(a) and (b). The interim report recommended that, absent a demonstration to the contrary, the General Committee pay the United States Air Force (USAF) \$545,345, representing an apparent "underpayment" for campaign related trips on USAF aircraft. In response, the General Committee provided documentation which demonstrated that, under the circumstances, it had reimbursed the USAF on a reasonable basis.

Reporting of Debts and Obligations - 2 U.S.C. §434(b)(8), 11 CFR §104.11(a) and (b). The General Committee did not disclose \$1,052,098 in obligations owed to 24 vendors. Further, the Compliance Fund did not disclose \$235,587 in obligations owed to eight vendors. Although the General Committee and the Compliance Fund disagreed with the basis for this finding, amended reports were filed to correct the problems.

Disclosure of Occupation and Name of Employer - 2 U.S.C. §§434(b)(3)(A), 431(13)(A), 432(i), and 11 CFR §104.7 (a) and (b). A sample review of contributions received by the Compliance Fund revealed that its reports did not include occupation and name of employer for 68 per cent of the items tested. In addition, language in several of the solicitations did not meet the "best efforts" standard for notifying the contributor that the reporting of the information is required by law. The interim report recommended that the Compliance Fund contact all contributors who did not provide the required information and file amended disclosure reports. The Compliance Fund contended that it had satisfied the "best efforts" standard; thus, it did not contact its contributors nor file amended reports.

Gain on Insurance Settlement - 11 CFR §9007.2(b)(4). The General Committee was required to repay the U.S. Treasury \$2,086, the value of a gain on an insurance settlement for misplaced computer equipment. The payment has been made.

Stale-dated Checks - 11 CFR §9038.6. Finally, the General Committee and the Compliance Fund were required to pay the U.S. Treasury \$19,023 and \$8,666, respectively, representing the value of checks that were never cashed. These payments have been made.



FEDERAL ELECTION COMMISSION

WASHINGTON, D.C. 20463

AK005783

REPORT OF THE AUDIT DIVISION
ON
BUSH-QUAYLE '92 GENERAL COMMITTEE, INC.
AND BUSH-QUAYLE '92 COMPLIANCE COMMITTEE, INC.

I. Background

A. Audit Authority

This report is based on an audit of the Bush-Quayle '92 General Committee, Inc. (the General Committee) and Bush-Quayle '92 Compliance Committee, Inc. (the Compliance Fund). The audit is mandated by Section 9007(a) of Title 26 of the United States Code. That section states that "after each presidential election, the Commission shall conduct a thorough examination and audit of the qualified campaign expenses of the candidates of each political party for President and Vice President."

Also, Section 9009(b) of Title 26 of the United States Code states, in part, that the Commission may conduct other examinations and audits as it deems necessary to carry out the functions and duties imposed on it by this chapter.

In addition to examining the receipt and use of Federal funds, the audit seeks to determine if the campaign has materially complied with the limitations, prohibitions and disclosure requirements of the Federal Election Campaign Act of 1971, as amended.

B. Audit Coverage

The audit for the General Committee covered the period from its inception of reported activity, August 3, 1992, through February 28, 1993. In addition, the Audit staff conducted limited reviews through June 30, 1994. During the audit period, the General Committee reports reflect an opening cash balance of \$-0-, total receipts of \$56,176,459, total disbursements of \$55,099,833, and a closing cash balance of \$1,076,626 at February 28, 1993.

The audit for the Compliance Fund covered the period from its inception of reported activity, October 24, 1991, through June 30, 1993. During this period, the Compliance Fund reports reflect an opening cash balance of \$-0-, total receipts of

\$4,602,536, total disbursements of \$3,486,479, and a closing cash balance of \$1,116,057.

C. Campaign Organization

The General Committee registered with the Federal Election Commission on August 3, 1992. The Compliance Fund registered with the Federal Election Commission on October 28, 1991. The Treasurer of both committees, from inception to date, is J. Stanley Huckaby.

During the period audited, the campaign established offices in 46 states; in addition to its national headquarters office located in Washington, D.C. The campaign's current offices are in Alexandria, Virginia.

To handle its financial activity, the General Committee used 13 bank accounts. From these accounts the campaign made approximately 11,700 disbursements.

To handle its financial activity, the Compliance Fund used eight bank accounts. From these accounts the Compliance Fund made approximately 1,100 disbursements. Approximately 32,500 contributions were received from 24,500 individuals. These contributions totaled \$4,200,000.

The General Committee received \$55,240,000 in funds from the United States Treasury on August 26, 1992. Other receipts include a \$250,000 loan from the Compliance Fund to finance expenses prior to August 21, 1992, \$807,354 in refunds and rebates from vendors, and proceeds from the sale of assets, received through September 30, 1993.

D. Audit Scope and Procedures

In addition to a review of the committees' expenditures to identify the qualified and non-qualified campaign expenses incurred by the campaign, the audit covered the following general categories for the General Committee and/or the Compliance Fund:

1. The receipt of contributions or loans in excess of the statutory limitations;
2. the receipt of contributions from prohibited sources, such as those from corporations or labor organizations;
3. proper disclosure of contributions from individuals, political committees and other entities, to include the itemization of contributions when required, as well as, the completeness and accuracy of the information disclosed (see Finding III.A.);

4. proper disclosure of disbursements including the itemization of disbursements, when required, as well as the completeness and accuracy of the information disclosed;
5. proper disclosure of campaign debts and obligations (see Findings II.B. and III.B.);
6. accuracy of total reported receipts, disbursements and cash balances as compared to campaign bank records;
7. adequate recordkeeping for campaign transactions;
8. accuracy of the Statement of Net Outstanding Qualified Campaign Expenses filed by the campaign to disclose its financial condition (see Attachment 1);
9. compliance with spending limitations (see Finding IV.A.); and
10. other audit procedures that were deemed necessary in the situation.

As part of the Commission's standard audit process, an inventory of the committees' records was conducted prior to audit fieldwork. This inventory was conducted to determine if the committees' records were materially complete and in an auditable state. It was concluded that the records were materially complete.

Unless specifically discussed below, no material non-compliance with Statutory and Regulatory requirements was detected. It should be noted that the Commission may pursue further any matters discussed in this report in an enforcement action. Finally, this report constitutes notice of potential funds repayable pursuant to 11 CFR §9007.2(a)(2).

II. Findings and Recommendations - Non-repayment Matters Bush-Quayle '92 General Committee, Inc.

A. Use of Government Conveyance for Campaign Related Travel

Section 9004.7(a) of Title 11 of the Code of Federal Regulations states that notwithstanding the provisions of 11 CFR part 106, expenditures for travel relating to a Presidential or Vice Presidential candidate's campaign by any individual, including a candidate, shall, pursuant to the provisions of 11 CFR 9004.7(b), be qualified campaign expenses and be reported by the candidate's authorized committee(s) as expenditures.

Section 9004.7(b)(1) through (6) of Title 11 of the Code of Federal Regulations states for a trip which is entirely campaign-related, the total cost of the trip shall be a qualified campaign expense and a reportable expenditure.

For a trip which includes campaign-related and non-campaign related stops, that portion of the cost of the trip allocable to campaign activity shall be a qualified campaign expense and a reportable expenditure. Such portion shall be determined by calculating what the trip would have cost from the point of origin of the trip to the first campaign-related stop and from the stop through each subsequent campaign-related stop to the point of origin. If any campaign activity, other than incidental contacts, is conducted at a stop, that stop shall be considered campaign-related.

For each trip, an itinerary shall be prepared and such itinerary shall be made available for Commission inspection.

For trips by government conveyance or by charter, a list of all passengers on such trip, along with a designation of which passengers are and which are not campaign-related, shall be made available for Commission inspection.

If any individual, including a candidate, uses government conveyance or accommodations paid for by a government entity for campaign-related travel, the candidate's authorized committee shall pay the appropriate government entity an amount equal to the first class commercial air fare plus the cost of other services, in the case of travel to a city served by a regularly scheduled commercial service; or the commercial charter rate plus the cost of other services, in the case of travel to a city not served by a regularly scheduled commercial service.

Travel expenses of a candidate's spouse and family when accompanying the candidate on campaign-related travel may be treated as qualified campaign expenses and reportable expenditures. If the spouse or family members conduct campaign-related activities, their travel expenses shall be qualified campaign expenses and reportable expenditures.

President Bush and Vice President Quayle, frequently accompanied by staff, media personnel, U.S. Secret Service agents, campaign employees, and other "guests", made campaign related trips on aircraft provided by the United States Air Force. In most cases, trips made by the President were identified and billed as Air Force I, whereas, trips made by the Vice President were identified and billed as Air Force II. Further, there were several instances when the First Lady

(Barbara Bush), staff and advance personnell^{1/} made campaign-related trips on aircraft provided by the United States Air Force. These trips were usually identified and billed as "Airlift Operations."

The billings for the above trips originated in the Office of the Director of Airlift Operations, United States Air Force and were authorized by the White House Military Office. In most cases, the billings included a manifest which identified the passengers aboard each flight, a summary memorandum which identified the political (campaign-related) passengers, the airfare charged per individual, and the total amount to be reimbursed to the United States Treasurer/Air Force for campaign-related travel. The billings were forwarded to the White House Administrative Office and then onto the General Committee, accompanied by a memorandum requesting reimbursement for campaign-related trips.

Virtually all flight destinations were cities served by regularly scheduled commercial service. Thus, in accordance with 11 C.F.R. §9004.7(b)(5), the General Committee was required to reimburse (the United States Treasurer/Air Force) the cost of first class commercial airfare plus the cost of other services.

The Audit staff analyzed the billings noted above in an effort to determine if the airfares charged to the General Committee were equivalent to the first class airfares available on the date of the trip. Further, the analysis would determine if the total amount paid by the General Committee for its use of government conveyance was in accordance with 11 C.F.R. §9004.7(b). For purposes of this review, the Audit staff selected the lowest unrestricted and non-discounted first class airfare, not subject to any type of conditional purchase/booking agreements, available on the date of the trip.^{2/}

Based on this review, the General Committee "underpaid" the United States Treasurer/Air Force approximately \$545,345. This amount was included in accounts payable on the NOQCE Statement contained in the interim audit report.

Subsequent to the exit conference, representatives of the General Committee stated they paid the amount billed and did not know why a difference exists, but the matter would be reviewed.

^{1/} Typically these individuals traveled to destinations to coordinate and organize campaign events in advance of the actual event.

^{2/} Fare information obtained from General Services Administration - Transportation Audit Division (PIPPS - Passenger Interline Pricing/Prorate System).

It should be noted that the amount calculated as "underpaid" represented a net difference between the amount paid by the General Committee and the correct billable amount as determined by the Audit staff. Further, the calculated underpayment was, for the most part, due to the United States Air Force billing at an airfare that was less than the rate determined by the Audit staff.

In the interim audit report the Audit staff recommended that the General Committee either:

- ° demonstrate that the United States Air Force was not underpaid in the amount of \$545,345; or
- ° make a payment to the United States Air Force in the amount of \$545,345.

In response to the interim audit report, the Treasurer stated, "An investigation undertaken by the Committee indicates that the airfare billed by the White House and paid by the Committee was proper."

Further, the Assistant Treasurer states,

"On July 5, 1994, I spoke with Chris Vein, who worked in the White House Travel Office during the 1992 campaign...Mr. Vein explained that, on the day of travel, the White House Travel Office would determine the first-class airfare between the cities on the itinerary using the SABRE computer reservation system and that the office used only unrestricted, first-class airfares. In an effort to confirm the airfares used by the White House Travel Office, the Committee recently contacted a travel agent and American Airlines. The Committee was informed, however, that outdated fares were not available for more than a few months back. The Committee is thus in a position of receiving two different fare quotes, but has not yet been able to confirm either...." Finally, the Treasurer states, "[t]he White House Travel Office and the audit staff each used first class airfare for their calculations, the Committee is at a loss to explain the discrepancy. However, since first class airfare was in fact billed and paid, the Committee respectfully submits that no further action should be taken with respect to this issue."

Based on the General Committee's response, the Audit staff re-examined a portion of the campaign-related flights. The results of this review indicate that, in most cases, the General Committee paid an amount equal to or greater than a published unrestricted first class airfare; however, the airfare was discounted. The Audit staff's original calculation was based on unrestricted and non-discounted first class airfares that were not subject to conditional purchase agreements.

The regulation at 11 C.F.R. §9004.7(b)(5) requires that first class commercial air fare plus the cost of other services be used as a basis to determine the amount paid to the government entity, apparently in an attempt to equate a non-scheduled trip aboard government conveyance to that of a scheduled commercial flight with the same origin and destination points, along with an equivalent level of service. In the Audit staff's opinion, travel encumbered with conditions such as those stated above does not equate with the unrestricted use of government conveyance, therefore, the reimbursement for less than an unrestricted and non-discounted first class rate with no conditions attached is contrary to the intent of the regulation.

Nonetheless, because of (1) the specific facts presented above, (2) the inherent difficulty presented to committees in determining first class rates in the context of the reimbursement requirement at 11 C.F.R. §9004.7(b)(4), and (3) prior Commission determinations in this area^{3/} it appears that the amount paid by the General Committee satisfies the regulatory provision as currently written.

B. Reporting of Debts and Obligations

Section 434(b)(8) of Title 2 of the United States Code requires that each report shall disclose the amount and nature of outstanding debts and obligations owed by or to such political committee.

Section 104.11(a) of Title 11 of the Code of Federal Regulations states, in part, that debts and obligations owed by or to a political committee which remain outstanding shall be continuously reported until extinguished.

Section 104.11(b) of Title 11 of the Code of Federal Regulations states, in part, that a debt or obligation, the amount of which is \$500 or less, shall be reported as of the time payment is made or not later than 60 days after such obligation is incurred, whichever comes first. A debt or obligation, the amount of which is over \$500 shall be reported as of the date on which the debt or obligation is incurred, except that any obligation

^{3/} See the Final Audit Report on Americans for Harkin, Inc., approved by the Commission on March 15, 1994, pages 7-10.

incurred for rent, salary or other regularly reoccurring administrative expense shall not be reported as a debt before the payment due date.

During our review of selected disbursements, the Audit staff noted that obligations, owed to 24 vendors, totaling \$1,052,098 were not disclosed. These obligations related to expenses incurred for telephone charges, telemarketing, media, events, research, travel reimbursements, direct mail, delivery, air travel, and lodging.

At the exit conference, the General Committee was provided with a schedule of debts and obligations that were not reported. The Treasurer stated that he did not consider any obligations as debts for reporting purposes until the invoice had been received by the Accounting Department and approved for payment by the appropriate personnel.

A written response from the General Committee, dated October 22, 1993, asserted that the invoices were processed and paid in a timely manner. Further, the response explained that the General Committee reported debts and obligations based on the date the invoices were received, and provided explanations as to why certain invoices were not received timely. For example, the original invoice was misplaced and a replacement copy was obtained at a later date from the creditor; in certain instances, invoices were issued to the White House Administrative Office, who then later forwarded the invoices to the General Committee.

The regulatory standard is the date of incurrence not the date the invoice is received in the General Committee's Accounting Department. Although the information provided may explain the delay in the General Committee's actual receipt of a particular invoice, such explanation does not, in the Audit staff's opinion, remove or modify the regulatory requirement that these debts be disclosed as of the date incurred.

In the interim audit report the Audit staff recommended that the General Committee file amended reports to correct the public record.

In response to the interim audit report, the Treasurer states that the standards used by the Audit staff in reviewing debts and obligations "misapplies the regulations" and, as applied, would "place an unreasonable burden on political committees." The Treasurer specifies that the "regulation expressly defines the debt or obligation as 'a loan, written contract, written promise or written agreement to make an expenditure'."

The Treasurer contends that the regulation cited is not relevant because the aforementioned transactions were "generally

undertaken without a 'written' agreement specifying precise charges in advance and therefore do not fall into the categories listed in the regulation."

In addition, the Treasurer maintains that the General Committee promptly paid and/or reported debts and obligations in accordance with its policy, which in the opinion of the Treasurer, created no financial benefit. According to the Treasurer, the issue was the timing of disclosure.

In conclusion, the Treasurer states that the General Committee has begun to prepare amended reports to disclose the transactions.

The General Committee indicated that the Audit staff considered all debts over \$500 as reportable, as of the date incurred, regardless of when the invoice was received. It should be noted that the interim audit report does not suggest that the General Committee should have reported all debts (over \$500) as of the date incurred. The debts in question were determined to have been incurred during a reporting period and outstanding at the end of that specific period.

It is the opinion of the Audit staff that the scope of the regulation at 11 C.F.R. §104.11(b) is not limited to loans, written contracts, written promises and written agreements but, inclusive of all debts and obligations including those mentioned above. Therefore, contrary to the interpretation of the General Committee, the regulation cited does apply to the transactions at issue.

As stated above, the regulatory standard is the date of incurrence not the date the invoice is received in the General Committee's Accounting Department. In the Audit staff's opinion, the General Committee's response sufficiently explains why the above debts were not disclosed, however, the explanation does not modify the regulatory requirement that the aforementioned debts are required to be disclosed.

The General Committee indicated amended reports would be ready for filing in the near future. Amendments were filed on September 7, 1994, which materially corrected the disclosure errors.

III. Findings and Recommendations - Non-repayment Matters Bush-Quayle '92 Compliance Committee

A. Disclosure of Occupation and Name of Employer

Section 434(b)(3)(A) of Title 2 of the United States Code states that each report shall disclose the identification of each person (other than a political committee) who makes a contribution to the reporting committee during the reporting

period, whose contribution or contributions have an aggregate amount or value in excess of \$200 within the calendar year, together with the date and amount of any such contribution.

Section 431(13)(A) of Title 2 of the United States Code defines the term "identification" as, in the case of any individual, the name, the mailing address, and the occupation of such individual, as well as the name of his or her employer.

Section 432(i) of Title 2 of the United States Code states, in part, that when the treasurer of a political committee shows that best efforts have been used to obtain, maintain, and submit the information required by this Act for the political committee, any report or any records of such committee shall be considered in compliance with this Act.

Section 104.7(a) and (b) of Title 11 of the Code of Federal Regulations states when the Treasurer of a political committee shows that best efforts have been used to obtain, maintain and submit the information required by the Act for the political committee, any report of such committee shall be considered in compliance with the Act. The Treasurer will not be deemed to have exercised best efforts to obtain the required information unless he or she has made at least one effort per solicitation either by a written request or by an oral request documented in writing to obtain such information from the contributor. For purposes of 11 CFR 104.7(b), such effort shall consist of a clear request for the information (i.e., name, mailing address, occupation, and name of employer) which request informs the contributor that the reporting of such information is required by law.

The Audit staff conducted a sample review of receipts from individuals to determine if for contributions requiring itemization, the requisite information was adequately disclosed. An error rate of 68% was noted with respect to the disclosure of occupation and name of employer on reports filed.

Although the solicitation devices did contain a request for the contributor's occupation and name of employer, the notice was incorrect: "The Federal Election Commission requires us to ask the following information:" (emphasis added). The Regulations require it to state "the reporting of such information is required by law". Therefore, it is the opinion of the Audit staff that the Compliance Fund has not met materially the best efforts provision of 11 C.F.R. §104.7.

This matter was discussed at the exit conference. Representatives of the Compliance Fund did not comment.

Subsequent to the exit conference the Treasurer stated that the Compliance Fund has not contacted its contributors in order to obtain the missing information.

In the interim audit report the Audit staff recommended that the Compliance Fund contact all contributors who have not provided the required contributor information and file amended disclosure reports to correct the public record. Further, the Audit staff stated that such a request should include the appropriate notice that "the reporting of such information is required by law".

In response to the interim audit report the Treasurer states that the Compliance Fund complied with the "best efforts" provisions of 11 C.F.R. §104.7(b). The Treasurer explains that the Compliance Fund contacted each contributor and requested their name, mailing address, occupation, name of employer and notified the contributors that "the Federal Election Commission requires us to ask the following information."

Further, the Treasurer states the Compliance Fund altered the language on its contributor solicitations in response to a July 1, 1992 memorandum issued by the Commission. The revised notification to its contributors stated, "[t]he Federal Election Commission requires us to report the following information." The Treasurer claims the Audit staff determined that the "best efforts" provisions were not met because the Compliance Fund used the phrase "Federal Election Commission requires" as opposed to "the law requires."

The Treasurer contends that the "best efforts" provisions were met for several reasons. First, the Treasurer states that the distinction between "the Federal Election Commission" and "the law" is insignificant because "the regulations properly promulgated by the Commission have the force of law." Secondly, the Treasurer maintains that no specific reason is identified in the interim report as to why the language used by the Compliance Fund was "deficient." The Treasurer continues, "[t]he regulation does not require that specific words be used, only that contributors be informed of the substance of the message." Finally, the Treasurer claims the Audit staff's "interpretation would constitute a material change in the regulation that cannot properly be implemented without a rulemaking proceeding."

In the opinion of the Treasurer, the Compliance Fund's interpretation of the regulation was reasonable and the adopted language was consistent with the "best efforts" requirements.

As stated by the Treasurer, the regulation at 11 C.F.R. §104.7 does not require that specific words be used, only that contributors be informed of the substance of the message. The substance of the message is that the reporting of a contributor's name, mailing address, occupation, and name of employer is required by law.

Although the Compliance Fund has put forth several arguments in support of its position that its actions satisfied the best efforts provision in effect at the time of the solicitations, the language used by the Compliance Fund; "The Federal Election Commission requires us to ask the following information"; does not inform the contributor that the reporting of the information is required by law.

The Compliance Fund did not contact all contributors who did not provide the required contributor information as recommended in the interim audit report. Consequently, no amendments containing information regarding these contributors were filed.

B. Reporting of Debts and Obligations

Section 434(b)(8) of Title 2 of the United States Code requires that each report shall disclose the amount and nature of outstanding debts and obligations owed by or to such political committee.

Section 104.11(a) of Title 11 of the Code of Federal Regulations states, in part, that debts and obligations owed by or to a political committee which remain outstanding shall be continuously reported until extinguished.

Section 104.11(b) of Title 11 of the Code of Federal Regulations states, in part, that a debt or obligation, the amount of which is \$500 or less, shall be reported as of the time payment is made or not later than 60 days after such obligation is incurred, whichever comes first. A debt or obligation, the amount of which is over \$500 shall be reported as of the date on which the debt or obligation is incurred, except that any obligation incurred for rent, salary or other regularly reoccurring administrative expense shall not be reported as a debt before the payment due date.

During our review of selected disbursements, the Audit staff noted that 16 obligations, owed to eight vendors, totaling \$235,587 were not disclosed. The obligations related to expenses incurred for long distance telephone, direct mail, printing of fundraising solicitations, computer consulting, and limousine rental.

At the exit conference, the Compliance Fund was provided with a schedule of debts and obligations that were not disclosed. The Treasurer stated that the Compliance Fund did not consider any obligations as debts for reporting purposes until the invoice had been received by the Accounting Department and authorized for payment by the appropriate personnel.

In a written response, dated October 21, 1993, the Treasurer asserted that the Compliance Fund paid invoices in a timely manner, usually within a few days of receipt. Further, the

Treasurer explained that as soon as invoices were received check authorizations were prepared and items were promptly submitted for payment.

The regulatory standard is the date of incurrence not the date the invoice is received in the Compliance Fund's Accounting Department.

In the interim audit report the Audit staff recommended that the Compliance Fund file an amendment to correct the public record.

In response the Treasurer incorporated by reference the General Committee's response discussed at Finding II.B., Reporting of Debts and Obligations (see pages 8-10).

As noted at Finding II.B., the response sufficiently explains why the above debts were not disclosed; however, the explanation does not nullify the regulatory requirement that the aforementioned debts be disclosed.

The Compliance Fund indicated amendments would be ready for filing in the near future. Amendments were filed on September 7, 1994, which materially corrected the disclosure errors.

IV. Findings and Recommendations - Repayment Matters Bush-Quayle '92 General Committee, Inc.

A. Expenditure Limitation

Sections 441a(b)(1)(B) and (c) of Title 2 of the United States Code state, in relevant parts, that no candidate for the office of President of the United States who is eligible under section 9003 of Title 26 to receive payments from the Secretary of the Treasury may make expenditures in excess of \$20,000,000 as adjusted for the increase in the Consumer Price Index.

Section 9004.4(a) of Title 11 of the Code of Federal Regulations limits the use of such payments to expenditures for the following purposes: to defray qualified campaign expenses; to repay loans or to otherwise restore funds used to defray qualified campaign expenses; to restore funds expended in accordance with 11 CFR 9003.4 for qualified campaign expenses incurred prior to the beginning of the expenditure report period; and winding down costs in accordance with 11 CFR 9004.4(a)(4)(i) and (ii).

Section 9003.4(a) of Title 11 of the Code of Federal Regulations states, in relevant part, that a candidate may incur expenditures before the beginning of the expenditure report period if such expenditures are for property, services or facilities which are to be used in connection with his or her general election campaign. Examples cited include expenditures for: Establishing financial accounting systems, organizational planning, and polling.

The expenditure limitation for the 1992 general election for the office of President of the United States is \$55,240,000.

Our analysis of expenditures subject to the limitation indicated, based on information made available during fieldwork, that the limitation had been exceeded by \$1,994,906. This information was provided to the Treasurer and certain information, as described below, was presented timely by the Treasurer prior to the issuance of the interim audit report.

Also presented below are the General Committee's response to the interim audit report, the Audit staff's comments related thereto, adjustments made by the Audit staff to reported expenditures subject to the limitation, and an updated version of our analysis of expenditures subject to the limitation contained in the interim audit report (see pages 34 & 35 of this report).4/

1. Due to Primary Committee

a. Security Deposit For Headquarters Office

On September 23, 1992, the General Committee paid the Primary Committee \$252,573. Of this amount, \$57,009 represented a transfer of a security deposit for rented office space. According to a letter from the management company concerning the security deposit held, the actual amount of the outstanding deposit was \$66,769. The difference, \$9,760 (\$66,769 - 57,009), is owed to the Primary Committee.

In response to the interim audit report, the General Committee issued a check for \$9,760 to the Primary Committee.

b. Apparent General Election Expenses Paid by the Primary Committee

During the review of Primary Committee vendor files, the Audit staff identified \$1,641,246 in disbursements in payment for goods and services which appear to have benefited the general election campaign. Goods and services relative to polling, focus group surveys, direct mail including list rentals, materials including shipping (\$1,305,652); print media services (\$130,789); leased office space (\$40,228); and equipment

4/ The General Committee was also advised in the interim audit report, that absent a demonstration that the expenditure limitation had not been exceeded, the Audit staff would recommend that the Commission make an initial determination that the General Committee repay \$1,994,906 to the United States Treasury pursuant to 26 U.S.C. §9007(b)(2).

(\$164,577) were noted. It should be noted that the Candidate's date of ineligibility was August 20, 1992, the date on which he received his party's nomination. State primary elections/caucuses were held through June 9, 1992.

(1) Polls/Focus Group Surveys, Direct Mail, Campaign Materials - \$1,305,652

- Polls/Focus Group Surveys

Vendors conducted polls and focus group surveys. The majority of the invoices relative to such activity were dated between June 26, 1992 and August 31, 1992. The questionnaires for the polls and surveys dealt with, for the most part, positions and/or past records of both President Bush and the Democratic nominee Bill Clinton. Further, many questions included references to Ross Perot.

A California Statewide Poll contained questions such as "Here are some races that will be on the ballot in California this November For President: George Bush, Bill Clinton, Ross Perot, Don't know, Refused/NA." "For each candidate, please rate THE PROBABILITY that you might vote for him or her this November. Ross Perot, Bill Clinton, George Bush." The majority of the questions centered around the above named candidates.

It should be noted, that for the most part only the November Presidential election was addressed in the questionnaire. There was one question for Bush voters, Clinton voters, and Perot voters asking if they voted for George Bush or Michael Dukakis in the 1988 presidential election.

Interviews were conducted with 600 individuals in Monmouth County, New Jersey on July 27, 1992. In addition, there was a recontact of 500 individuals on August 14, 1992. The original interviews (July 27) contained questions such as:

Do you feel things in the country are generally going in the right direction;

Do you approve or disapprove of the way George Bush is handling his job as President;

I'd like you to rate some people in the news today - George Bush, Bill Clinton, Dan Quayle, Al Gore, Tom Kean, Nicholas Brady, etc.;

If the presidential election were held today, would you vote for - George Bush, Bill Clinton, Ross Perot, Don't know, Refused/NA.

The questions then centered around issues, such as, the budget deficit, the economy, creating more jobs, taxes, foreign trade, etc. and asked who would do the best job handling it as President. The choices were George Bush, Bill Clinton, Don't know, or Refused/NA.

The recontact interviews (August 14) contained the same questions, plus additional questions about George Bush and Bill Clinton.

The Treasurer, speaking on behalf of the Primary Committee, has commented with respect to most of the expenditures noted above. For the most part, he stated that polls/focus group surveys taken in July/August 1992 focused on issues, and were pre-convention expenditures that could have been paid by the Primary Committee.

- Direct Mail

Direct mail pieces featured pictures of both President Bush and Bill Clinton, along with their positions on certain matters and their past records. There were no requests for funds.

The Marilyn Quayle package contained a letter from Mrs. Quayle dated August 4, 1992, a poster, bumper stickers and a position paper. The letter addresses kicking off our campaign to re-elect President Bush in a few weeks. It gives President Bush's position on a number of issues, and comments on Bill Clinton's economic game plan. It also gives a special Volunteer Hotline number active through Labor Day. One side of the position paper features a picture of President Bush, addresses issues and accomplishments, while the reverse side features a picture of Bill Clinton, and comments on issues and accomplishments.

A direct mail piece, mailed August 3, 1992, and August 6, 1992, contains a picture of Bill Clinton and addresses his record as Governor of Arkansas.

The Colorado Victory Self Mailer features 5 pictures of President Bush and 4 pictures of Bill Clinton and addresses each candidate's position on specific issues such as taxes, the deficit, crime, the economy, health care, defense and foreign policy.

According to the General Committee, the purpose of direct mail letters and volunteer cards was to recruit volunteers and to generate excitement for the Convention and, if

mailed, shipped, or distributed before August 21, 1992, the associated costs represented a primary expense.

- Campaign Materials

Materials were purchased and shipped to various state offices in July/August 1992, including, but not limited to, flags, tee shirts, bumper stickers, hats, pins, signs, and brochures. According to the Primary Committee's response to the exit conference, the Primary Committee paid for materials purchased on or before August 20, 1992. Materials purchased after August 20, 1992, were paid by the General Committee. Charges for shipping the above material were paid by the Primary Committee if shipped on or before August 20, 1992. Whereas, delivery charges for the same type of material shipped on August 21, 1992, were paid by the General Committee.

The General Committee further stated that campaign materials purchased and shipped to state offices before the Convention also represented primary expenses.

The Audit staff has considered the General Committee's position with respect to the above. It is our opinion that the cost of the polls/focus group surveys, direct mail, and campaign materials benefited the candidate's general election efforts, and therefore, should have been paid by the General Committee.

(2) Print Media - \$130,789

The Primary Committee's media vendor placed advertisements in 5 newspapers and 3 publications which appear to have benefited the candidate's general election efforts. In addition, the media vendor paid for a national focus group survey conducted on August 12, 1992.

On July 29, 1992, the same full page advertisement appealing for the votes of Ross Perot's supporters, appeared in the USA Today, Dallas Morning News, Orlando Sentinel, Denver Post, and the Orange County Register. The advertisement included the following:

"His message has reached many receptive ears. And his recent decision not to run has left a void. That's why in these days following his withdrawal, I'm asking for your vote. Give me the chance to earn it. Over the next few months, study the two remaining candidates. Study our positions on issues like welfare reform. Fighting crime and drugs. Upholding family values. Creating jobs and balancing the budget."

Further, the Primary Committee paid for an advertisement which appeared in the Fall '92 (October) issue of the Louisiana Trooper and Mississippi Trooper. Although generic in nature, the ads addressed President Bush's anti-crime program. However, the ads stated they were "paid for by the Bush-Quayle '92 General Committee, Inc." In addition, the Primary Committee also paid for an advertisement in the Christian American, September/October 1992 issue, comparing traditional family value positions of President Bush and Bill Clinton. The ad also stated it was paid for by the Bush-Quayle '92 General Committee, Inc.

Finally, the media vendor contracted with Market Strategies to conduct national focus group surveys on August 12, 1992, in Towson, Maryland. According to the invoice, the focus groups were (1) conducted among two groups of 13 participants each, (2) primarily straight focus groups with storyboard ad testing, and (3) primarily composed of individuals who leaned toward Bill Clinton or were undecided, and a few who favored President Bush.

With respect to the advertisement appealing to Ross Perot's supporters a representative of the Primary Committee stated: "This ad was to recruit support from former Perot supporters, after he withdrew his candidacy. It was part of on-going efforts to build support and attract volunteers to the campaign."

With respect to the advertisement which appeared in the above mentioned publications, the General Committee reimbursed the Primary Committee for the production costs and placement fees.

Finally, with respect to the focus group surveys, the General Committee stated that the costs was a pre-convention expense.

It is the opinion of the Audit staff that the above advertisements and focus group survey placed through the Primary Committee's media vendor and paid by the Primary Committee benefited the candidate's general election efforts, and therefore, should have been paid by the General Committee.

(3) Leased Office Space - \$40,228

In instances, the Primary Committee leased office space in a state during that state's primary election, closed the office after the date of the primary and then re-opened the same office or an office at another location in July/August, 1992. Lease payments up to and including August 20, 1992, were paid by the Primary Committee and after August 20, 1992, by the General Committee.

For example, the Primary Committee's Connecticut office space was leased for the period February 28, 1992 to March 28, 1992. The Connecticut state primary was held on March 24, 1992. The Primary Committee re-opened an office from July 20, 1992 to November 19, 1992. Lease payments were made by the Primary Committee for the period July 20, 1992 through August 20, 1992. The General Committee made the lease payments for the remainder of the lease (August 21, 1992 through November 19, 1992).

A representative of the General Committee stated: "State offices were opened for two basic purposes - to support activity relating to a specific primary election, caucus, or convention, and to serve as branch offices of the national campaign. The state offices served in this second capacity throughout the primary period up to August 20, independent of individual state primaries."

It is the Audit staff's opinion that establishing state offices in the July/August 1992 time period benefited the candidate's general election efforts. Expenses associated with these leases should have been paid by the General Committee.

(4) Equipment - \$164,577

During July and August of 1992, the Primary Committee purchased and/or leased computer components and related software. The equipment was shipped to either a state office or to the national office. If the equipment was purchased before August 21, 1992, it was paid for by the Primary Committee. If equipment was leased, the Primary Committee paid the lease payments up to and including August 20, 1992. The General Committee paid these expenses subsequent to August 20, 1992. Further, if at the time the equipment was leased, the Primary Committee purchased supplies such as laser toner, fax refills, etc. and had the equipment and supplies shipped to a state, the Primary Committee paid the entire cost of supplies and shipping even though the lease expense was pro-rated.

For example, the Primary Committee leased a computer and a laser printer for the period July 30, 1992 through August 29, 1992. At the same time, the Primary Committee purchased laser toner and fax refills. The vendor shipped everything to the Phoenix, AZ office. The Primary Committee paid \$796 representing (a) lease expense - July 30th through August 20th - (\$213), (b) the entire cost of the laser toner (\$240) and fax refills (\$240), and (c) shipping charges (\$104). The General Committee paid only a pro-rated share of the lease expense (\$87).

It is the opinion of the Audit staff that, in the above example, the leased equipment and supplies benefited only the candidate's general election efforts,

therefore, the entire cost should have been paid by the General Committee. Further, it is also our opinion that any equipment purchased in July/August 1992, except for purchases related to the Convention, benefited the candidate's general election efforts and should have been paid for by the General Committee.

It is the position of the General Committee that expenditures incurred prior to August 20, 1992 were appropriately paid by the Primary Committee, while expenditures incurred after the completion of the nominating convention were of course paid by the General Committee.

Interim Audit Report Recommendation:

With respect to Section IV.A.1.b. the Audit staff recommended that the General Committee submit documentation which demonstrated the following with respect to each expenditure:

polling/focus group surveys - explain and document how the results of each poll/focus group survey was used in connection with the candidate's campaign for nomination, as opposed to being considered used for the candidate's campaign for election. For example, the report discusses the California Statewide Poll. Explain and document how the results of this poll, that contains questions concerning the three candidates and the November presidential election, can be considered in connection with the candidate's campaign for nomination.

direct mail - explain and document how direct mail pieces which target volunteers and provide a Volunteer Hotline number active through September 7, 1992 can be viewed in connection with the candidate's campaign for nomination and not in connection with the candidate's campaign for election. Further, explain and document how direct mail pieces which include a picture of only Bill Clinton and discuss his record as Governor of Arkansas can be considered in connection with the candidate's campaign for nomination. Similar explanations should be provided for all other direct mail pieces noted in this finding.

campaign materials - explain and document how the campaign materials discussed at A.1.b.(1) above were used in connection with the candidate's campaign for nomination. Further, explain and document how the cost of materials, shipped on August 20, 1992, and received for distribution in a state on or after August 21, 1992 can be considered in connection with the candidate's campaign for nomination.

print media/focus group survey - explain and document the relationship between the July 29, 1992 advertisement and the candidate's campaign for nomination. The ad contains a request for the votes of former Perot supporters. Since, the next election in which votes were to be cast would have been the 1992 general election, explain how a request for these votes relates to the candidate's campaign for nomination. Further, explain and document how the results of a national focus group survey, conducted August 12, 1992, that was primarily composed of individuals who leaned toward Bill Clinton can be considered in connection with the candidate's campaign for nomination.

leased office space - explain and document how the opening of campaign offices in the July/August 1992 time period and equipping such offices with computers, fax and copying machines, etc. are in connection with the candidate's campaign for nomination and not in connection with the candidate's campaign for election.

equipment - explain and document how equipment purchased/leased was used in connection with the candidate's campaign for nomination. Such explanation should include the specific use of the equipment. Further, explain and document the apparent inconsistent treatment of equipment purchased versus the same type of equipment leased. For example, equipment purchased on August 15, 1992, is considered (by the Primary Committee) a primary expense. Where as, equipment leased from August 15, 1992 through September 15, 1992, is pro-rated as follows, August 15, 1992 through August 20, 1992 - Primary Committee, and August 21, 1992 through September 15, 1992 - General Committee.

In response to the interim audit report the General Committee states, in part,

The report questions four categories of expenditures that should be attributed to the General Committee and not the Primary Committee. All of the expenditures were incurred prior to August 20, 1992, when President Bush accepted the Republican nomination to run for President. Some of the polls, surveys and materials addressed the comparison between President Bush and the Democratic nominee, Bill Clinton. Because the expenditures "appear to have benefitted the general election campaign," the report concludes that they should have been paid by the General Committee.

The report reaches this conclusion because "it has applied the wrong standard for determining whether an expenditure was a qualified primary campaign expenditure. The Presidential Primary Matching Payment Account Act defines a 'qualified campaign expense' as any payment 'incurred by a candidate, or by his authorized committee, in connection with his campaign for nomination for election, and . . . neither the incurring nor payment of which constitutes a violation of any law . . .' 26 U.S.C. § 9032(9) (emphasis added). The Commission's regulations track this definition, defining, in relevant part, a qualified campaign expense as an expense 'incurred by or on behalf of a candidate . . . through the last day of the candidate's eligibility . . . made in connection with his or her campaign for nomination . . .' 11 C.F.R. § 9032.9(a) (emphasis added). The Commission has in the past used a bright-line test based on the date of a candidate's nomination, not a subjective review of content, to allocate expenses between the primary and general elections."

"The expenses challenged in the Report meet the test for qualified primary campaign expenses. First, President Bush's eligibility as a primary candidate ended on August 20, 1992, when the Republican Party nominated him as its candidate for President. See 11 C.F.R. §§ 9033.5 and 9032.6(a). The expenses were incurred prior to his nomination while President Bush was still an eligible primary candidate. Second, there is no suggestion that these expenditures violated any law. Finally, as explained more fully below, the expenditures were made 'in connection with' the President's 'campaign for nomination.' There is no requirement that an expenditure's exclusive effect be to benefit the campaign for nomination. See Adv. Op. 1978-99, Fed. Election Camp. Fin. Guide (CCH) ¶ 5387, at 10,396 (1979) (campaign materials ordered and received only one day before the primary election, which were both used in the primary election and the general election, may be treated as primary campaign expense).^{13/}"

[Footnote #13 omitted]

"Indeed, the Commission has previously held that expenditures having an obvious benefit to the general election campaign may nonetheless be attributed to a primary campaign. For example, in auditing the 1984 primary campaign of President Reagan, the Commission considered whether certain advertising production expenses incurred by the Reagan-Bush primary committee were properly allocated for advertisements that aired both during the primary and the general election periods. The Commission did not challenge payments by the primary committee for broadcast time prior to the convention, even though the very same advertisements were aired again after the convention during the general election."

"Based upon this well-reasoned precedent, the Committee used August 20, 1992 -- the date that President Bush accepted the nomination of the Republican Party -- to allocate expenses between the primary and general committees.14/

[Footnote #14 omitted]

The Report ignores this traditional approach and substitutes instead a subjective determination, almost two years after the expenditures were incurred, about whether the general campaign benefitted from the expenditure."

"As explained in the attached affidavit of Mary Matalin, the Committee's Deputy Campaign Manager for Political Affairs (Exhibit 4), virtually every expenditure made by a successful primary candidate will also benefit the candidate's general election campaign. The reason that political parties hold a series of primaries and then a convention is to select a candidate that can win the general election in November. A candidate must therefore convince the delegates that he or she can do just that: Win in November. Thus, from the very beginning of their campaigns, primary candidates take polls and conduct focus groups asking, inter alia, who the respondents would vote for 'if the general election were held today.' See, e.g., Matalin Decl. at ¶ 18 and

Attachment A. Candidates publicly attack their counterparts in the opposing party. Id. at Attachment B (sample news articles). They argue to the voters that their policies are better than the policies of the other party's candidates. In general, the candidates seek to build support among all voters -- not just those registered with their own party -- so that they can credibly claim to their party's convention delegates that they would, if nominated, win in November."

"The run-up to the Republican National Convention in 1992 provides a particularly good illustration of this point. After the Democratic Convention, Bill Clinton took a commanding 20-point lead in the public opinion polls. Matalin Decl. at ¶ 8. The effect was to shake the confidence of some members of the Republican Party about the ability of President Bush and Vice President Quayle to win the November election. Prominent Republicans, such as George Will and Tommy Thomas, made public calls for President Bush to change his Vice Presidential candidate or even to step down himself to open the Convention to another candidate. Id. At best, this dissension was undermining the ability of President Bush to generate the enthusiasm necessary for a favorable Convention atmosphere or to forge a political platform of his choice.¹⁵/"

[Footnote #15 omitted]

"The most effective way for President Bush to counter such criticism was to show that he could beat Bill Clinton in November. Matalin Decl. at ¶ 13. That meant, most importantly, raising his standings in the polls with all voters, not just delegates to the Republican Convention. The campaign therefore took polls and surveys to ascertain why the Bush-Quayle ticket was lagging in the polls and generated advertisements and promotional materials designed to bolster those ratings as well as to build overall excitement during the Convention. Id. Thus, polls that analyzed the issues important to voters in the November election, advertisements that addressed Bill Clinton, and appeals to Ross

Perot's supporters were all an integral part of the President's pre-Convention strategy. Id. at ¶ 14. So long as these expenditures were 'in connection with' the campaign for nomination, it is, we respectfully submit, simply irrelevant that these efforts may have also benefitted the general election campaign.16/

[Footnote #16] - In addition, the expenditures at issue could not be allocable to the general election campaign. They were not made 'for use during the expenditure period' as required by 11 C.F.R. Sect. 9003.4(a)(1) because President Bush was not a 'candidate' as required under 11 C.F.R. Sect. 9002.2 until after August 20, 1992."

"Moreover, the Report seems to assume that, at some easily determinable time, President Bush had 'locked up' the Republican nomination, and needed to do no more 'in connection with' his campaign for the nomination. As Ms. Matalin's affidavit shows, however, the delegates of many states were not legally 'bound' to cast their votes for President Bush. Moreover, since the days of Lincoln, an integral part of the nomination process has been the drafting and adoption by the delegates of a party platform. Many platform issues were in dispute until it was adopted on the floor of the Convention."

"By abandoning the bright-line approach, the Commission would force political campaigns to make subjective determinations, subject to later second-guessing, concerning the relative impact of a given expenditure on the primary versus the general election. Such a change in interpretation of the regulations would cripple a campaign. For example, under the approach suggested by the Report, polls, recruiting efforts, and campaign speeches in states immediately after their respective primaries might be viewed as sufficiently connected to the general election to be attributable to the general election committee.17/

[Footnote #17 omitted]

[Because] of this uncertainty and because of restrictions on general election expenses prior to the nomination, a campaign could avoid these problems only by shutting down in each state after each primary and shutting down completely after 'locking up' the nomination. Indeed, an incumbent running unopposed arguably would be prevented from campaigning at all until after the nomination. Since the advent of the federal campaign laws, this has never been the practice; nor should it be now. The consequences of such conduct would be, as Ms. Matalin states, 'political suicide.' Matalin Decl. at ¶ 14.18/"

[Footnote #18 omitted]

"Turning to the specific expenditures cited in the report, their connection with the nomination should be clear:

a. Polling/Focus Group Surveys: The polls and surveys discussed in the report, which were completed before the Convention, sought to ascertain voters' feelings about various candidates, including George Bush, Bill Clinton, and Ross Perot, and about a variety of issues, including the budget deficit, taxes, and foreign policy. Similarly, direct mail pieces sent in early August addressing the records of President Bush and Bill Clinton were designed to generate enthusiasm and to counter the attacks on President Bush and Vice President Quayle from inside the party in late July and early August.

b. Direct Mail: The report asks the Primary Committee to explain how the direct mail pieces, mailed before the Convention, 'can be viewed in connection with the candidate's campaign for nomination and not in connection with the candidate's campaign for election.' Report at 28. Again, we respectfully submit that the report sets forth the wrong standard. While a qualified primary campaign expense must be made in connection with the bid for nomination, it is irrelevant if that effort also benefits the general election

campaign. Nevertheless, as Ms. Matalin's Declaration shows, these expenditures clearly were made in connection with the campaign for nomination. Matalin Decl. at ¶ 14.

With respect to the nomination, the direct mail pieces sought to recruit volunteers and generate excitement leading up to the Convention. Likewise, items that addressed Bill Clinton and his record as Governor of Arkansas were part of the response to the dissension among the Republican ranks during the pre-Convention build-up. The Primary Committee was seeking to establish for the benefit of the delegates that the Bush-Quayle ticket could and would win the November election.

c. Campaign Materials: Shipments of campaign materials made on or before August 20, 1992, were paid for by the Primary Committee. While shipments after that date were paid for by the General Committee. See Adv. Op. 1975-9, Fed. Election Camp. Fin. Guide (CCH) ¶ 5110 at 10,035 (1975). This approach is consistent with the bright-line cutoff based upon the date of ineligibility used by the Commission in the past.... Campaign materials were shipped across the country in a constant stream throughout the primary season. These materials were used to campaign for primaries and caucuses and then to generate support leading up to the Convention. It would not be possible objectively to set a date when these same materials somehow became a general election expense."

d. "Print Media/Focus Group Survey: The July 29, 1992 advertisement, including the appeal to former Perot supporters, again constituted part of the attempt to build President Bush's support in advance of the Convention so that the delegates would enthusiastically support him at the Convention. Matalin Decl. ¶ 13. Likewise, focus group surveys played an important part in the development of the campaign's pre-convention strategy. Id.

e. Leased Office Space: The campaign offices served an important role throughout the primary campaign season and in the

pre-Convention preparation by supporting efforts of and disseminating information from the national campaign headquarters. For example, efforts by the campaign to stay in contact with Convention delegates, provide them current information about the campaign, and garner their support for particular platform items were often coordinated with local campaign offices. Matalin Decl. at ¶ 14. Similarly, these offices helped support the more general efforts to generate enthusiasm for the Convention. Id.

f. Equipment: Again, the equipment being used by the campaign, both nationally and across the country, was part of the effort to prepare for and generate excitement for the Convention as well as the efforts to counter the Republican attacks on the Bush-Quayle ticket. With respect to the treatment of leased versus purchased equipment, there is no inconsistency. Leases were pro-rated between the two committees on the basis of the August 20, 1992, date of ineligibility. Purchased equipment was sold to the General Committee pursuant to the practice set forth in footnote 14 above.

As a final matter, even under the excessively restrictive standard proposed by the Commission, many of the primary expenses challenged in the report would still constitute qualified primary expenditures. For example, the palm cards printed by the Todd/Allen Printing Co. were shipped to and distributed at the Convention. Similarly, the 'Accomplishment' brochures printed by Corporate Press were also used at the Convention. A detailed exposition concerning the expenses is included as Attachment H to the Davis Declaration."

Analysis of the General Committee's response to the Interim Audit Report

In addition to the above text, the General Committee provided a declaration from Keith A. Davis (Assistant Treasurer) and Mary Matalin (Deputy Campaign Manager for Political Affairs), along with copies of various news

articles. The declarations and news articles, in part, explain and attempt to justify the General Committee's and the Primary Committee's payment of expenses in question.

In its response, the General Committee maintains that it has properly allocated expenses between the candidate's primary and general election campaigns. In the Audit staff's opinion, no basis exists to pro rate expenses paid by the Primary Committee which benefited the candidate's general election campaign. Based on documentation made available, all expenses identified by the Audit staff should have been paid in their entirety by the General Committee.

The General Committee stresses that the Commission, in consideration of the final audit report for the 1984 Reagan Bush Primary Committee, held that expenditures having an obvious benefit to the general election campaign may nonetheless be attributed to a primary campaign. Indeed, the Commission made a determination that certain polling expenses, as well as voter registration expenses made in a state after that state's primary/caucus were made in connection with the candidate's campaign for nomination and therefore a qualified campaign expense.

However, it should be noted that the 1984 Reagan Bush Primary Committee also acknowledged making four expenditures, totaling approximately \$64,000, that were subsequently reimbursed by the 1984 Reagan Bush General Committee. These expenditures were for telemarketing and phone deposits incurred and initially paid by the 1984 Reagan Bush Primary Committee prior to the 1984 convention.

The General Committee also argues that after the Democratic Convention, the Democratic nominee took a commanding 20 point lead in the public opinion polls which caused dissension within the Republican Party. It further states, the most effective way for President Bush to counter such criticism was to show he could beat Bill Clinton in November. That meant raising his standing in the polls with all voters not just delegates to the Republican Convention.

The General Committee further stated polls that analyzed the issues important to voters in the November election, advertisements that addressed Bill Clinton and appeals to Ross Perot's supporters were in connection with the campaign for nomination, it is, (the General Committee states) simply irrelevant that these efforts may have also benefited the general election campaign.

It is the opinion of the Audit staff that the expenditures for polls which analyzed issues important to voters in the November election, advertisements that addressed Bill Clinton, and the appeals to Ross Perot's supporters can only be viewed as made for the Candidate's campaign for election. The

polls, advertisements, and appeals represent initial attempts to determine campaign strategy, identify potential voters, not for nomination or Convention enthusiasm, but as the General Committee states "Win in November".

The General Committee asserts that the interim audit report assumes that at some easily determinable time, President Bush had "locked up" the Republican nomination, and needed to do no more "in connection with" his campaign for nomination. According to Ms. Matalin "the delegates of many states were not legally 'bound' to cast their votes for President Bush." The General Committee further states that by abandoning the bright-line approach, the Commission would force political campaigns to make subjective determinations. Such a change in interpretation of the regulations would cripple a campaign. For example, under the approach suggested by the interim audit report, polls, recruiting efforts and campaign speeches in states immediately after their respective primaries might be viewed as sufficiently connected to the general election.

It should be noted that the interim audit report does not address a point in time that President Bush had "locked up" the nomination. It merely addresses expenditures incurred, for the most part, during the July/August 1992 time period. The approach suggested by the interim audit report will not cripple a campaign, nor will it require a campaign to shut down. It does not question expenditures made immediately after a states' primary. As stated above, it does question expenditures incurred during a defined time period (for the most part July/August 1992). The regulations at 11 C.F.R. § 9003.4(a) envision such expenditures during this period:

"A candidate may incur expenditures before the beginning of the expenditure report period, as defined at 11 CFR 9002.12, if such expenditures are for property, services or facilities which are to be used in connection with his or her general election campaign and which are for use during the expenditure report period. Such expenditures will be considered qualified campaign expenses. Examples of such expenditures include but are not limited to: Expenditures for establishing financial accounting systems, expenditures for organizational planning and expenditures for polling."

Further, in support of its position that the expenditures were made in connection with the President's campaign for nomination and that there is no requirement that an expenditure's exclusive effect be to benefit the campaign for nomination, the General Committee references Advisory Opinion 1978-99.

In that Advisory Opinion, a non-publicly financed committee, not subject to any spending limitations, requested an opinion as to the correct reporting of a debt incurred, prior to the date of the primary election, for campaign materials used before and after the primary election. The Commission concluded that the full balance owed may, if the committee wishes, be treated as a primary debt.

The General Committee also cites Advisory Opinion 1975-9, to support its "bright-line cutoff" approach. As stated above, the General Committee's position is that the expenses related to shipments of campaign materials made on or before August 20, 1992 were properly paid by the Primary Committee, while post-8/20/92 shipments were properly paid by the General Committee.

Advisory Opinion 1975-9 is in response to a Title 2 committee questioning whether a primary election in which there is only one candidate seeking the nomination is an election for purposes of the contribution and spending limitations of 18 U.S.C. §608. The Commission concluded that those expenditures made solely to defray expenses incurred with respect to the primary election would not be chargeable to the unopposed candidate's expenditure limits in the general election.

It is the opinion of the Audit staff that neither opinion cited is relevant. Advisory Opinion 1978-99 did not address a situation where spending limitations were applicable. In Advisory Opinion 1975-9, the Commission clarified the application of contribution and expenditure limitations in the case of an unopposed candidate.

The single most relevant question is, did the expenditures benefit the Primary Committee's campaign for nomination or the General Committee's campaign for election? We believe the general election campaign received the benefit of the expenditures discussed in this report for the following reasons:

First, as previously stated, certain expenditures by the 1984 Reagan Bush Primary Committee were questioned by the Audit staff. However, the 1984 Reagan Bush Primary Committee determined that the actual benefit of expenditures, totaling in excess of \$64,000, was to the 1984 Reagan Bush General Committee even though the expenditures were incurred prior to the Convention. Therefore, in our opinion, the pertinent question is what committee/campaign benefited from the expenditure, as opposed to when the expenditure was incurred. The General Committee's arguments that the polls were conducted in order to counter dissension within the Party or with delegates and, therefore, were primary election expenditures, are not persuasive. We do believe, however, that such polls/focus groups resulted in information necessary to develop campaign strategies for the general election.

Second, in our opinion, advertisements which targeted Ross Perot's supporters can only be viewed as a general election expense and not as the General Committee contends, an attempt to build support in advance of the Convention so that delegates would enthusiastically support President Bush. The advertisements were, in our opinion, an attempt to influence voters in the November general election. The advertisements stated "...I'm asking for your vote. Give me the chance to earn it. Over the next few months, study the two remaining candidates. Study our positions on issues..." The use of the words "over the next few months" can only mean the period of time between when the ads ran (July 29, 1992) and the November election, and not the eighteen day period between July 29th and the start of the Republican Convention. Further, the statement, "...asking for your vote", in the Audit staff's opinion, targets the November general election. The identity of the two remaining candidates is obvious.

Third, as in the case of polls and the focus group surveys, expenditures for campaign materials, leased office space, and equipment are the types of activity envisioned by the Regulations as start-up costs. Such expenditures can be made with funds borrowed from the Primary Committee prior to the start of the expenditure report period, provided that the amount borrowed be repaid (by the General Committee) within 15 days of receipt of payments by the Candidate under 11 C.F.R. §9005. (See 11 C.F.R. §9003.4(b)).

Further, as noted above, the General Committee's position with respect to polls, advertisements, and appeals to Ross Perot's supporters as well as its contention that it is "simply irrelevant" that the expenditures may have benefited the general election is without merit.

The "benefit" to the general election, whether intentional or not, cannot be dismissed as "simply irrelevant".

Finally, during our review of information provided by the General Committee in its response to the interim audit report, the Audit staff re-examined certain expenditures. For the most part, these included consulting fees and travel expenses not related to a specific poll, survey, or focus group; the cost of palm cards used at the Convention; and a survey conducted just prior to the North Dakota primary. As a result of our review, the above expenses, totaling \$59,494, are now viewed as qualified campaign expenses of the Primary Committee and the amount of general election expenses paid by the Primary Committee stands at \$1,581,752 (\$1,641,246 - 59,494).

On December 8, 1994, during its consideration of the Primary Committee's final audit report, the Commission determined that it would allow 50 percent of the

apparent general election expenses paid by the Primary Committee to be considered primary election related (see Attachment 2).

2. Due to Compliance Fund - Sale of Equipment to BCE Corporation

After the November election, a Bill of Sale was executed between the General Committee, the Compliance Fund, and the BCE Corporation (BCE) for the buy-back of computer equipment, originally purchased from BCE. According to the Bill of Sale agreement, BCE was to make two payments of \$39,350 each, one on November 6, 1992, the other on December 6, 1992. As of April 1, 1994, only one of the payments has been received and it was deposited into an account maintained by the General Committee. Since BCE re-purchased equipment owned by both the General Committee and the Compliance Fund, the Audit staff calculated that portion of the proceeds due each committee. As a result, the General Committee owes the Compliance Fund \$7,870, for its share of assets sold (see Finding IV.A.3).

In response to the interim audit report, the General Committee issued a check to the Compliance Fund for \$7,870.

3. Accounts Receivable as of September 30, 1993 - Payment Due From Sale of Equipment to BCE Corporation

As stated above, the General Committee, Compliance Fund, and BCE entered into an agreement concerning the re-purchase of computer equipment. BCE was to make two payments of \$39,350 each, on November 6, 1992, and on December 6, 1992. According to the agreement the committees may collect interest up to 1.5% per month on any amount unpaid after December 6, 1992. As of September 30, 1993, the payment (due 12/6/92) remained unpaid. The Audit staff calculated the General Committee's portion of this payment to be \$36,703 (including interest). According to Counsel for the General Committee, the payment (\$39,350 plus interest) remains in dispute.

In response to the interim audit report, the General Committee states, in part,

"The amount of this debt was in dispute at the time the Report was issued. After making extensive efforts for more than a year to resolve the matter, the Committee filed a complaint to recover the monies owed on February 15, 1994. See Bush-Quayle '92 General Committee, Inc. v. BCE Corporation of Rockville, Inc., Civ. No. 1965-94 (D.C. Superior Ct.) (Judge Mitchell-Rankin). Davis Decl. at ¶ 12. To bring the matter to resolution and avoid

further legal expense, BCE and the Committee have recently agreed to settle litigation for a payment of \$10,000 by BCE to the Committee and a cancellation of a \$7,200 invoice from BCE to the Committee."

In the opinion of the Audit staff, the resolution of this matter is reasonable and the accounts receivable amount has been adjusted accordingly.

Shown below is the calculation of expenditures subject to the limitation, which has been revised to reflect the Commission's determination of December 14, 1994 (see Finding IV.A.1.b):

| | |
|--|--------------------|
| Total Reported Expenditures Subject to the Limitation as of 6/30/94 | \$55,224,618 |
| Add: Due to Primary Committee | 779,708 <u>a/</u> |
| Due to Compliance Fund | 7,870 <u>b/</u> |
| Gain on Insurance Settlement | 2,086 <u>c/</u> |
| Expenditures Misclassified as Exempt Legal and Accounting | 127,792 <u>d/</u> |
| Less: Accounts Receivable at 6/30/94 | 185,704 <u>e/</u> |
| Due from Primary Committee | 329 <u>f/</u> |
| Reimbursement from Compliance Fund | 160,000 <u>g/</u> |
| Offsets to Operating Expenditures Misclassified as Transfers from Authorized Committees | 2,783 |
| | <hr/> |
| Adjusted Expenditures Subject to the Limitation | 55,793,258 |
| Expenditure Limitation | <u>55,240,000</u> |
| Amount in Excess of the Limitation | 553,258 <u>h/</u> |
| Less: Expenditures that may be Reimbursed by the Compliance Fund (Total Available \$1,409,208) <u>i/</u> | <u>553,258</u> |
| Adjusted Amount in Excess of the Spending Limitation | <u><u>\$ 0</u></u> |

FOOTNOTES TO RECAP OF EXPENDITURES SUBJECT TO THE LIMITATION

- a/ Represents amounts due the Primary Committee for additional security deposits (\$9,760 - see Finding IV.A.1.a.); apparent general expenses paid by the Primary Committee (\$807,249 - see Finding IV.A.1.b.). The General Committee reimbursed the Primary Committee for \$37,301 of the aforementioned expenses on September 30, 1993 and October 14, 1993. Further, the amount owed for additional security deposits (\$9,760) was paid on July 6, 1994.
- b/ Represents amounts due the Compliance Fund for proceeds from sale of equipment (\$7,870). The \$7,870 was paid on July 6, 1994.
- c/ This adjustment is necessary to offset an erroneous reduction to expenditures subject to the limitation that occurred when the full amount of an insurance settlement was applied as an offset to operating expenditures (see Finding IV.D.).
- d/ Represents expenditures reported by the General Committee as Exempt Legal and Accounting expenses for the period 1/1/94 through 6/30/94. These expenses should have been reported as operating expenditures subject to the limitation.
- e/ Represents outstanding receivables at 6/30/94: BCE (\$10,000 - this amount was the result of a settlement of a dispute with BCE concerning the amount due; see Finding IV.A.3.); Republican Party of Texas (\$2,091); and, Saatchi & Saatchi (\$173,613).
- f/ Represents amounts due from the Primary Committee for increase in insurance premiums (\$329 paid on July 6, 1994).
- g/ Represents amounts reimbursed by Compliance Fund for expenditures that could have been paid by the Compliance Fund (see footnote i). The Compliance Fund actually reimbursed \$260,000, however, \$160,000 was reported as transfers (line 18) and not as offsets to operating expenditures (line 20a). Consequently, reported expenditures subject to the limit are overstated and an adjustment is required.
- h/ In addition to the adjustment explained at footnote i/ involving expenditures which could be paid by the Compliance Fund, the NOQCE statement at Attachment 1 contains an estimate for winding down expenses for the period 7/1/94 through 6/30/95, totaling \$122,700. This amount may be paid by the Compliance Fund and is not included herein.
- i/ The Audit staff identified expenditures, totaling \$1,669,208, paid by the General Committee through 6/30/94 that could have been paid by the Compliance Fund. As of 6/30/94, the Compliance fund had reimbursed the General Committee \$260,000.

Based on the above, it appears that the General Committee has exceeded the limitation at 2 U.S.C. §441a(b)(1)(B) in the amount of \$553,258. However, the Audit staff has adjusted expenditures subject to the limit for \$553,258 to recognize a portion of the remaining reimbursement permitted from the Compliance Fund. As a result, any excessive amount and resulting repayment were eliminated.

It is the opinion of the Audit staff that the Compliance Fund should reimburse the General Committee for \$553,258, and provide evidence of such reimbursement(s).

B. Apparent Non-qualified Campaign Expenses

Section 9002.11 of Title 26 of the United States Code defines, in part, the term "qualified campaign expense" as an expense incurred by an authorized committee of the candidates of a political party for the offices of President and Vice President to further the election of either or both of such candidates to such offices.

Section 9007(b)(4) of Title 26 of the United States Code states, in part, that if the Commission determines that any portion of the payments made to eligible candidates of a political party under section 9006 was used for any purpose other than to defray qualified campaign expenses, the Commission shall notify such candidates of the amount so used, and such candidates shall pay to the Secretary of the Treasury an amount equal to such amount.

Section 9003.5 of Title 11 of the Code of Federal Regulations states, in relevant part, that each candidate shall have the burden of proving that disbursements made by his or her authorized committee(s) are qualified campaign expenses as defined at 11 CFR 9002.11. The candidate and his or her authorized committee(s) shall obtain and furnish to the Commission at its request any evidence regarding qualified campaign expenses made by his or her authorized committee(s). For disbursements in excess of \$200 to a payee, the candidate must present documentation of the payee, amount, and purpose of the disbursement.

Insufficient Documentation

On October 21, 1992, the General Committee made a \$38,507 payment to the Ohio Republican Party. Information related to this disbursement describes the purpose as "Ohio Partial Payment" and "partial payment - Phones". In response to the Audit staff's request for additional documentation, the General Committee stated that:

"The General Committee paid \$38,506.53 to the Ohio Republican Party as the Committee's allocable share of telephone

bank work. The Ohio Republican Party paid the balance. To date (October 20, 1993), we have not received a copy of the script for this telephone program, but it was the policy of the Committee to pay an allocable share of state telephone programs, based on the number and content of the questions."

In the interim audit report the Audit staff recommended that the General Committee provide documentation from the vendor that (a) describes the purpose of the disbursement, (b) identifies the other parties who made payments in connection with this program, (c) identifies the questions (copy of the script) and, (d) supports the amount allocated to each participant. Absent such a demonstration, the Audit staff would recommend that the Commission make an initial determination that the General Committee make a payment of \$38,507 to the United States Treasury pursuant to 26 U.S.C. §9007(b)(4).

In response to the interim audit report, the General Committee provided a signed declaration from the Chief Financial Officer of the Ohio Republican Party. This declaration clarified the purpose of the disbursements, identified the other parties involved in the joint telephone bank work, the total cost and allocable portions to the involved parties. Further, included with the declaration was a script of the questions asked during the telephone program.

It is the Audit staff's opinion that the documentation made available demonstrates that the \$38,507 disbursement to the Ohio Republican Party was a qualified campaign expense.

C. Stale-dated Checks

Section 9038.6 of Title 11 of the Code of Federal Regulations states that if the committee has checks outstanding to creditors or contributors that have not been cashed, the committee shall notify the Commission of its efforts to locate the payees, if such efforts have been necessary, and its efforts to encourage the payees to cash the outstanding checks. The committee shall also submit a check for the total amount of such outstanding checks, payable to the United States Treasury.

The Audit staff reconciled the General Committee's schedule of outstanding checks as of July 31, 1993 and identified stale-dated checks totaling \$21,970. In September/October 1993, the General Committee reissued checks totaling \$2,622.19, however, no documentation was made available to demonstrate the reissued checks had cleared the bank as of October 7, 1993.

At the exit conference, the General Committee was provided a schedule of the stale-dated checks. Representatives stated they would review this matter.

Subsequent to the exit conference, the General Committee provided documentation that demonstrated \$2,622.19 in reissued checks had cleared the bank and \$324.76 represented amounts not owed. Further, on October 21, 1993, the General Committee made a payment to the United States Treasury of \$19,023.07.

Recommendation #1

The Audit Division recommends that Commission make an initial determination that \$19,023.07, representing the value of stale-dated checks, is payable to the United States Treasury. The payment was made on October 21, 1993.

D. Gain on Insurance Settlement

Section 9007.2(b)(4) of Title 11 of the Code of Federal Regulations states, in part, that income resulting from use of public funds shall be paid to the United States Treasury in an amount equal to the amount determined to be income, less any Federal, State or local taxes on such income.

The General Committee rented a laptop computer from American Computer Rental (ACR). At the expiration of the rental period, the General Committee could not locate the computer. According to the General Committee, in order to fulfill the terms of the agreement, the General Committee could either pay ACR the value of the computer, as determined by ACR, or provide a replacement.

On January 5, 1993, ACR invoiced the General Committee \$5,745. The General Committee forwarded this invoice to its insurance company. On April 20, 1993, the General Committee deposited a check, from its insurance company, in the amount of \$5,495 (\$5,745 - 250 deductible). On May 21, 1993, the General Committee purchased a replacement computer at a cost of \$3,409.

It is the opinion of the Audit staff that the difference between the amount received from the insurance company (\$5,495) and cost of the replacement computer (\$3,409) represents income to the General Committee in the amount of \$2,086.

It should be noted that the General Committee reported the full amount of the insurance check, \$5,495, as an offset to operating expenditures [subject to the limitation]. The cost of the replacement computer, \$3,409, was reported as an expenditure and charged to the limitation. As a result, the combination of the two reporting transactions understates expenditure subject to the limitation by \$2,086 (see Finding IV.A., footnote c).

In the interim audit report the Audit staff recommended that the General Committee demonstrate that the above transactions did not generate income in the amount of \$2,086.

Absent evidence to the contrary, the Audit staff will recommend that the Commission make an initial determination that \$2,086 is repayable to the United States Treasury.

In response to the interim audit report the General Committee made a payment to the United States Treasury of \$2,086.

Recommendation #2

The Audit Division recommends that the Commission make an initial determination that the General Committee make a repayment of \$2,086 to the United States Treasury. The repayment was made on July 6, 1994.

V. Finding and Recommendation - Repayment Matter
Bush-Quayle '92 Compliance Committee

A. Stale-dated Checks

Section 9038.6 of Title 11 of the Code of Federal Regulations states that if the committee has checks outstanding to creditors or contributors that have not been cashed, the committee shall notify the Commission of its efforts to locate the payees, if such efforts have been necessary, and its efforts to encourage the payees to cash the outstanding checks. The committee shall also submit a check for the total amount of such outstanding checks, payable to the United States Treasury.

The Audit staff reconciled the Compliance Fund's reported disbursement activity to the bank activity through June 30, 1993, and identified 13 stale-dated checks totaling \$8,666. Eleven of the 13 checks, totaling \$8,391, represented contribution refunds. The remaining two checks, totaling \$275, represented payments relative to the purchase of furniture and equipment.

At the exit conference the Audit staff provided Compliance Fund representatives with a schedule of the stale-dated checks. The representatives agreed that the checks listed were stale-dated.

The Compliance Fund made a payment to the United States Treasurer for \$8,666 on October 21, 1993.

Recommendation #3

The Audit staff recommends that the Commission make an initial determination that \$8,666, representing the value of stale-dated checks, is payable to the United States Treasury. The payment was made on October 21, 1993.

VI. Repayment Summary

Presented below is a recap of the amount due the United States Treasury:

| | |
|---|---------------|
| Finding IV.C. - Stale-dated checks (General Committee) | \$19,023*/ |
| Finding IV.D. - Gain on Insurance Settlement | 2,086*/ |
| Finding V.A. - Stale-dated checks (Compliance Fund) | 8,666*/ |
| | <hr/> |
| Sub-total | 29,775 |
| Amount Paid to U.S. Treasury | <u>29,775</u> |
| Amount Due | <u>\$ 0</u> |

*/ These amounts have been paid by the General Committee or the Compliance Fund when applicable.

Bush—Quayle '92 General Committee, Inc.

Statement of Net Outstanding Qualified Campaign Expenses

As of June 30, 1993

Audit Analysis

Assets:

| | |
|----------------------------|-------------------|
| Cash in Bank | \$ 391,010 |
| Accounts Receivable | 524,482 <u>a/</u> |
| Capital Assets | 2,115 <u>b/</u> |
| Due from Primary Committee | 51,385 <u>c/</u> |
| Due from Compliance Fund | <u>813,258 d/</u> |

Total Assets:

\$1,782,250

Liabilities:

| | |
|---|---------------------|
| Accounts Payable | |
| (actual disbursements 7/1/93 – 6/30/94) | 121,785 <u>e/</u> |
| Due to Primary Committee | 1,018,586 <u>f/</u> |
| Due to Compliance Fund | 312,403 <u>g/</u> |
| Payment to the U.S. Treasury | |
| Gain on Insurance Settlement | 2,086 <u>h/</u> |
| Winding Down Expenses | |
| Actual (7/1/93 – 6/30/94) | 306,252 |
| Estimated (7/1/94 – 6/30/95) | <u>122,700</u> |

Total Liabilities:

\$1,883,812

Net Outstanding Qualified Campaign Expenses: (Deficit)

(\$101,562) i/

Bush – Quayle '92 General Committee, Inc.

Footnotes to NOQCE:

- a/ Represents an amount due from the U.S. Secret Service (\$26,785 – received 7/20/93), an amount due from BCE per settlement (\$10,000), amounts developed during field work and agreed to by the General Committee (Saatchi & Saatchi – \$285,741 (received 10/7/93) and Republican Party of Texas – \$2,091), and actual refunds/rebates received for the period 7/1/93 through 6/30/94 (\$26,252). An additional \$173,613 in refunds was received from Saatchi & Saatchi on August 4, 1994 and September 22, 1994. The entire amount has been included as a receivable due the General Committee, however, the possibility exists that a portion of the \$173,613 could relate to the Primary Committee. Further adjustments may be necessary.
- b/ Represents capital assets not liquidated by the General Committee.
- c/ Represents amounts due from the Primary Committee for increases in insurance premiums (\$329 – paid by the Primary on 7/6/94) and telephone deposits (\$51,056 – received 10/25/93).
- d/ The Audit staff applied expenditures totaling \$813,258 [out of a total of \$1,669,208] paid by the General Committee through 6/30/94, that could have been paid by the Compliance Fund (see Finding IV.A.). As of 6/30/94, the Compliance Fund has reimbursed the General Committee \$260,000.
- e/ Represents amounts outstanding on 6/30/93 (Johnson & Higgins – \$75,075 and other payables – \$46,710, paid 7/1/93 through 6/30/94).
- f/ Represents amounts due the Primary Committee for General Election expenses paid by the Primary (\$807,249 – see Finding IV.A.1.b.); additional security deposits (\$9,760 – paid 7/6/94); and the purchase of Primary Committee assets (\$201,577 – paid 10/1/93 through 12/31/93).
- g/ Represents amounts due the Compliance Fund for non-exempt legal and accounting expenses paid by the Compliance Fund (\$304,533 – paid 11/5/93); and proceeds from sale of equipment (\$7,870 – paid 7/6/94).
- h/ See Finding IV.D.
- i/ The deficit noted (\$101,562) once adjusted, agrees with the calculation of expenditures in excess of the spending limitation (\$0).

| | |
|----------------------------------|-------------------|
| Expenditure Limitation (overage) | <u>\$0</u> |
| NOQCE – Deficit | (\$101,562) |
| <u>Adjustments:</u> | |
| Estimated Winding Down Expenses | \$122,700 |
| Capital Assets Not Liquidated | (\$2,115) |
| Repayment of Stale-Dated Checks | <u>(\$19,023)</u> |
| Adjusted NOQCE – Deficit | <u>\$0</u> |

Bush-Quayle '92 General Committee, Inc.
Recap of General Election Expenses Paid by the Primary Committee

| <u>Vendor</u> | <u>Amount</u> |
|---|-----------------------|
| Market Strategies | \$ 133,164 |
| Karl Rove + Company | 301,551 |
| The Tarrance Group | 25,920 |
| Spalding Companies | 122,512 |
| James R. Foster & Associates | 4,500 |
| Corporate Press, Inc. | 39,031 |
| Campaign Services Group | 43,056 |
| Western Wats Center | 44,873 |
| Todd/Allan Printing Co., Inc. | 6,299 |
| Strategic Planning | 20,104 |
| Direct Communication | 22,000 |
| Satellite Network Systems, Inc. | 81,660 |
| Direct Mail Systems, Inc. | 19,726 |
| Anjoy Research, Inc. | 25,000 |
| Campaign Tel Ltd. | 357,692 |
| BCE Corporation of Rockville | 150,644 |
| Andrews Office Products | 2,317 |
| The Core Group | 5,184 |
| Depue & Associates | 5,021 |
| Radio Shack | 481 |
| Various - Office Space | 40,228 |
| November Co. | <u>130,789</u> |
| Subtotal | 1,581,752 |
| Capital assets reimbursed by the General Committee | <u><4,556></u> |
| Subtotal | 1,577,196 |
| Expenses recognized by General Committee as general election related and reimbursed by the General Committee. | <u><37,301></u> |
| Total | <u>\$1,539,895</u> |
| 50% viewed as general election expenses paid by the Primary Committee (\$1,539,895 * 50%) | <u>\$769,948</u> |
| Total amount of general election expenses paid by the Primary Committee (\$769,948 + \$37,301) | <u>\$807,249</u> |

Rec'd Audit
10-24-94



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20463

October 24, 1994

MEMORANDUM

TO: Robert J. Costa
Assistant Staff Director
Audit Division

THROUGH: John C. Surina *JCS*
Staff Director

FROM: Lawrence M. Noble *LN*
General Counsel

Kim Bright-Coleman *KBC*
Associate General Counsel

Kenneth E. Kellner *KK*
Assistant General Counsel

Delanie DeWitt Painter *DAP*
Attorney

Jane Whang *JW*
Attorney

SUBJECT: Proposed Final Audit Report on Bush-Quayle '92
General Committee, Inc. and Bush-Quayle '92
Compliance Committee (LRA #425/AR #94-14)

I. INTRODUCTION

The Office of General Counsel has reviewed the proposed Final Audit Report on the Bush-Quayle '92 General Committee, Inc. ("GEC" or the "Committee") and Bush-Quayle '92 Compliance Committee ("GELAC") submitted to this Office on August 15, 1994. The following memorandum summarizes our comments on the proposed Report. We concur with findings in the proposed Final Audit Report which are not discussed separately in the following memorandum.^{1/} If you have any questions concerning our comments, please contact

^{1/} Parenthetical references are to the placement of findings in the proposed report. The Commission's discussion of this document is not exempt from disclosure under the Commission's Sunshine Regulations and the document should be considered in open session. 11 C.F.R. § 2.4.

Delanie DeWitt Painter, the lead attorney assigned to this audit.

II. PAYMENT OF GENERAL ELECTION EXPENSES BY PRIMARY COMMITTEE (IV. A. 1.)

The Primary Committee paid for expenses totaling \$1,641,246 which benefited the candidate's general election campaign, including polling, focus group surveys, direct mail, list rentals, shipping and materials, print media services, leased office space, and equipment. These expenditures were incurred prior to the candidate's date of ineligibility but after the state primary elections and caucuses.^{2/} The Audit Division states that there is insufficient information to divide portions of specific expenditures between the Primary Committee and the GEC. The Audit staff concludes that all expenses should have been paid by the GEC, and recommends that the GEC pay the Primary Committee \$1,613,705 for these expenditures.^{3/} This payment increases the GEC's expenditures subject to the limitation resulting in a repayment of \$154,443. While we concur with most of the Audit Division's conclusions and the proposed initial repayment determination for expenditures in excess of the limitation, our analysis of this issue differs from that of the Audit Division.^{4/}

Expenditures made in connection with a primary candidate's campaign for nomination prior to the candidate's date of ineligibility are qualified campaign expenses provided that the expenditures do not constitute a violation of the law. 11 C.F.R. § 9032.9(a). Expenses incurred after a candidate's date of ineligibility are non-qualified except to the extent permitted under 11 C.F.R. § 9034.4(c)(3) for winding-down costs. 11 C.F.R. § 9034.4(b)(3). The Commission's regulations permit general election campaigns to

^{2/} State primary elections or caucuses were held through June 9, 1992. The candidate's date of ineligibility was August 20, 1992.

^{3/} The GEC reimbursed the Primary Committee \$37,301 of the apparent general expenses paid by the Primary Committee in the fall of 1993.

^{4/} We also concur with the repayment determination in the proposed Final Audit Report for the gain on an insurance settlement (\$2,086). Moreover, we agree with the payments for stale-dated checks issued by the GEC (\$19,023) and for stale-dated checks of the Compliance Fund (\$8,666). The GEC and Compliance Fund have not challenged these determinations, and have made payments to the United States Treasury totaling \$29,775. The only repayment which is in dispute is the \$154,443 for expenditures in excess of the limitation.

incur expenses for property, services and facilities such as polling, accounting systems, and organizational planning to be used during the expenditure report period prior to the beginning of the expenditure report period. 11 C.F.R. § 9003.4(a)(1). This provision was "designed to permit a candidate to set up a basic campaign organization before the expenditure report period begins." Explanation and Justification, 45 Fed. Reg. 43375 (June 27, 1980). While the regulation enumerates examples of permissible expenditures incurred prior to the expenditure report period such as polling, these examples are not all-inclusive.

The Committee argues that the "Commission has in the past used a bright-line test based on the date of a candidate's nomination, not a subjective review of content, to allocate expenses between the primary and general elections." Response to Interim Audit Report dated July 6, 1994, at 11. Thus, the Committee allocated expenditures between the primary and general elections based on whether they were incurred before or after August 20, 1992, the date that the candidate accepted the nomination. As support for its position, the Committee argues that the Commission's decision in the Reagan Bush '84 Primary Committee audit permits the Primary Committee to fund any general election expenses as long as the expenses were incurred prior to the candidate's date of ineligibility.^{5/} See Final Audit Report on Reagan Bush '84 Primary (approved July 7, 1986).

Moreover, the Committee contends that certain expenditures were part of a "pre-convention strategy" intended to combat dissension in the party, improve the candidate's standing in the polls, and "build overall excitement during the Convention." Response at 13-19. The Matalin affidavit attached to the Committee's response asserts that these expenditures were necessary to dispel

^{5/} The Committee cites Advisory Opinion ("AO") 1978-99 to support its contention that an expenditure need not exclusively benefit the campaign for nomination to be a qualified campaign expense. Response at 11. In AO 1978-99, the Commission permitted a committee to report a debt incurred prior to the date of the primary election, for materials to be used in both the primary and general elections as a primary election debt. This opinion is not on point. The determination of whether an expenditure may be considered part of a committee's primary debt for Title 2 reporting purposes has no bearing on whether an expenditure is a qualified campaign expense of a publicly-financed presidential campaign. Indeed, the Commission has more recently confirmed that determining whether an expenditure is related to the primary or general election is based on both the timing and the purpose of the expenditure. See AO 1984-15.

dissension within the party and convince convention delegates of the viability of President Bush's candidacy.^{6/} The Committee further contends that the expenditures would not be allocable to the general election under 11 C.F.R. § 9003.4(a)(1), because they were not made for use during the expenditure report period. Finally, the Committee asserts that certain expenditures should be considered qualified campaign expenses of the Primary Committee even under what the Committee terms an "excessively restrictive standard." Response at 18.

A "bright line test" based solely on the date that an expenditure is incurred has never been applied by the Commission. In relying on this test, the Committee focuses on only one of the two key elements for assessing qualified campaign expenses. It is not enough merely for an expenditure to be incurred prior to the candidate's date of ineligibility to be considered a qualified campaign expenditure. To be qualified, an expenditure must also be made in connection with a primary candidate's campaign for the nomination. 11 C.F.R. § 9032.9(a). Thus, the correct standard for determining whether an expenditure is a qualified campaign expense relies on both the timing of the expenditure and the nature of the expenditure. See AO 1984-15.

We believe that the decision in the Reagan Bush Audit, which was based on the particular facts in that case, does not support the Committee's position. See Final Audit Report on Reagan Bush '84 Primary (approved July 7, 1986). In the Reagan Bush audit, the Commission concluded that certain specific expenditures for polling, consulting, and voter registration incurred prior to the candidate's date of ineligibility and apparently related to the general election campaign could be considered qualified campaign expenses of the primary committee. However, the Reagan Bush general committee also reimbursed the primary committee \$64,000 for telemarketing expenditures incurred prior to the candidate's date of ineligibility, thus demonstrating that the timing of an expenditure alone does not determine whether it is related

^{6/} The affidavit from Mary Matalin, the Committee's Deputy Campaign Manager for Political Affairs, concerned campaign developments and strategy during the summer of 1992. Ms. Matalin stated that prior to the Republican convention, President Bush was substantially behind the Democratic nominee in the polls, and faced opposition from within his own party, including calls for him to change his Vice Presidential running mate, or to step down himself. Ms. Matalin contends that because some delegates were not legally bound to cast their votes for him, President Bush ultimately had to convince convention delegates that if nominated, he would be successful in the general election.

to the primary or general election. Final Audit Report on Reagan Bush '84 Primary, (approved July 7, 1986). Contrary to adopting a "bright line" test, this precedent supports examining all of the particular facts surrounding an expenditure.

Moreover, matters concerning coordinated party expenditures, which involve publicly-financed presidential campaigns and expenditure limitations, are analogous to the issue of qualified campaign expenses presented here. In situations involving coordinated party expenditures, the Commission has considered not only the timing, but also the purpose of expenditures when determining to which election an expenditure should be attributed. AO 1984-15. For example, in AO 1984-15, the Commission considered whether the purpose of expenditures was to influence the general election campaign in order to determine if the expenditures were coordinated party expenditures. The Commission noted that while "timing is relevant," coordinated party expenditures are not restricted to the time period between the nomination and the general election, and it would be inconsistent with the purpose of the limitation on coordinated expenditures to "permit expenditures made prior to nomination but with the purpose and effect of influencing the outcome of the presidential general election to escape this limitation." AO 1984-15.

It is possible that some of the expenditures at issue were intended, in part, to build excitement for the Convention and secure the candidate's nomination. For example, if, as the Committee contends, state offices were actually used to disseminate information to delegates prior to the convention, the expenditures for the offices may have been, in part, qualified campaign expenses. Where an expenditure benefits both the general and primary elections, it would be an equally incorrect application of a "bright line test" to allocate the entire expenditure to the general election as it would be to allocate it to the primary election. Rather, such an expenditure should be allocated reasonably between both committees. For some of the expenditures in this case, the Committee's arguments that the expenditures were related to the convention could in fact justify such an allocation if supported by evidence. However, even for these expenditures, the evidence does not justify an allocation of the expenditures between the Primary Committee and the GEC other than that made by the Audit Division.^{7/}

^{7/} In order to support an allocation of a specific expenditure between the GEC and the Primary Committee, the Committee would need to provide documentation such as memoranda, invoices, or other documentation demonstrating the extent that the activity in state offices related to

Most of the remaining expenditures at issue have no apparent connection to the nomination, aside from the Committee's assertion that they were part of a "pre-convention strategy," but appear instead to be related solely to the general election. For example, the Primary Committee paid for a full page advertisement in five newspapers on July 29, 1992, after Ross Perot announced he would not run for President. The advertisement appealed for the votes of Perot supporters in the upcoming election. Although this advertisement appeared before the Republican convention, the timing and nature of the advertisement indicates that it was intended to sway Perot supporters for the general election.

In addition, there is ample evidence that the expenditures at issue were related to the general election. Indeed, contrary to the Committee's contention, the expenditures described in the report appear to be the kinds of "set up" expenditures that fall within the scope of 11 C.F.R. § 9003.4(a)(1).^{8/} Many of the expenditures, incurred in July and August 1992, appear intended to establish an infrastructure of office space, equipment and materials to be used in the forthcoming general election campaign.^{9/} In addition, the Primary Committee paid for polls related to the general election that contained questions concerning the November election and potential candidates George Bush, Bill Clinton, and Ross Perot. Section 9003.4(a)(1) specifically includes polling as a type of general election expense that may be incurred prior to the beginning of the expenditure report period.

Moreover, it appears that the direct mail and advertising expenditures at issue here were related to preparing for the general election rather than to the primaries or the convention. The direct mail featured pictures of Bush and Clinton and discussions of their

(Footnote 7 continued from previous page)
preparing for the Convention.

^{8/} The Audit Division correctly points out that the expenditures at issue here were incurred during July and August, 1992, a time period when start up expenditures for the general election campaign were likely.

^{9/} These expenditures include the purchase of miscellaneous campaign materials such as flags, hats, brochures and signs which were shipped to various state offices in July and August 1992; the re-opening in July and August 1992 of state offices that had been closed since the primary elections and subsequently remained open through the general election; and the purchase and lease of computer equipment, software and

positions and records on issues. One "Marilyn Quayle" letter sent on August 4, 1992 discussed kicking off the re-election campaign, and provided a volunteer hotline number active through Labor Day. The Committee has not demonstrated that the advertisements at issue have any connection to the Republican convention.10/

Finally, the Committee asserts that certain palm cards and brochures were shipped to and distributed at the Convention, and thus, were qualified campaign expenses of the Primary Committee even under our "excessively restrictive standard." Response at 18. While some questions remain concerning the use of these expenditures, however, given the Committee's identification of which specific brochures and palm cards were used at the Convention, we believe that these expenditures should be considered primary qualified campaign expenses. Therefore, we recommend that the report exclude the amount of these expenditures from the amount the GEC must pay the Primary Committee, and accordingly reduce the GEC's expenditures subject to the limitation, and the repayment amount.

In conclusion, we believe that the Committee's proposed "bright line" standard would enable a primary committee to use private contributions and public matching funds to pay a portion of the general election campaign expenses, thus circumventing the general election expenditure limitation and the law's prohibition on receipt of private contributions by publicly funded general election candidates. 2 U.S.C. § 441a(b)(1)(B); 26 U.S.C. § 9003(b)(1) and (2). Moreover, such an interpretation is inconsistent with 11 C.F.R. § 9003.4(a)(1), which permits general election campaigns to incur expenses prior to the date of the nomination. This regulation would not be necessary if all expenditures made prior to the primary date of ineligibility were qualified campaign expenses of the primary committee, even if the expenditures related to the general election. This Office does not advocate that the Audit staff question all expenditures made prior to the date of ineligibility that may have proven incidentally beneficial to the general election campaign. However, where, as here, expenditures are made within two months of the date of ineligibility and appear to be primarily related to the general election, we believe the expenditures should be subject to an analysis regarding their allocation. Here, we believe that such an analysis supports the Audit Division's allocation.

(Footnote 9 continued from previous page)
related supplies. The Primary Committee paid the costs for these items through August 20, 1992 and the GEC paid the exact same types of costs following that date.

III. GOVERNMENT CONVEYANCE (II. A.)

The Interim Audit Report recommended that the Committee explain an apparent underpayment of \$545,345 to the United States Air Force for campaign-related use of its planes, or pay this amount to the Air Force. The Committee contends in its response to the Interim Audit Report that the campaign used "the SABRE computer reservation system and that the office used only unrestricted, first-class airfares." The Audit staff's review of the fares indicates that the Committee paid an amount comparable to a discounted, unrestricted first class airfare.^{11/} Because the Committee did attempt to comply with the regulations by obtaining and paying first-class airfares, the proposed Final Audit Report recommends that the Commission determine that the amounts paid by the Committee satisfied 11 C.F.R. § 9004.7(b)(4).^{12/} We concur with this recommendation, as the Committee appears to have determined and paid for available and valid first class airfares.

^{10/} While direct mail and advertising are not specifically listed as permissible expenditures by section 9003.4(a)(1), we believe that that section should be interpreted to permit a committee to incur expenses clearly related to setting up the general election campaign, including direct mail and advertising intended to influence potential supporters and volunteers for the general election campaign.

^{11/} The Audit staff initially estimated an underpayment by comparing the fares actually paid with a schedule of first class fares prepared by the General Services Administration ("GSA").

^{12/} The Commission has previously approved payment of airfare at what appears to be discounted, unrestricted, first class rates. See Final Audit Report on Americans for Harkin, March 15, 1994. (Commission approved a committee's payment of what appeared to be discounted, first class rates to labor unions and corporations, considering evidence of intended compliance, including submission of an affidavit from travel agent that he quoted the "valid, industry standard non-discounted first class airfare" to the Committee).



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20463

AK005812

December 27, 1994

Mr. J. Stanley Huckaby, Treasurer
Bush-Quayle '92 General Committee, Inc.
Bush-Quayle '92 Compliance Committee, Inc.
228 South Washington Street
Suite 200
Alexandria, VA 22314

Dear Mr. Huckaby:

Attached please find the Final Audit Report on Bush-Quayle '92 General Committee, Inc. and Bush-Quayle '92 Compliance Committee, Inc. The Commission approved this report on December 27, 1994. As noted on page 3 of this report, the Commission may pursue any of the matters discussed in an enforcement action.

In accordance with 11 CFR §9007.2(c)(1) and (d)(1), the Commission has made an initial determination that the General Committee and the Compliance Committee are required to repay to the Secretary of the Treasury \$21,109 and \$8,666, respectively, within 90 days after service of this report (March 30, 1995). These amounts have been paid to the U.S. Treasury.

Should the Candidate dispute the Commission's determination that a repayment is required, Commission regulations at 11 CFR §9007.2(c)(2) provide the Candidate with an opportunity to submit in writing, within 30 calendar days after service of the Commission's notice (January 30, 1995), legal and factual materials to demonstrate that no repayment, or a lesser repayment, is required. Further, 11 CFR §9007.2(c)(3) permits a candidate who has submitted written materials to request an opportunity to make an oral presentation in open session based on the legal and factual materials submitted.

The Commission will consider any written legal and factual materials submitted by the Candidate within the 30 day period in making a final repayment determination. Such materials may be submitted by counsel if the Candidate so elects. If the Candidate decides to file a response to the initial repayment determination, please contact Kim L. Bright-Coleman of the Office of General Counsel at (202) 219-3690 or toll free at (800) 424-9530. If the Candidate does not dispute this initial determination within the 30 day period provided, it will be considered final.

Letter to Mr. J. Stanley Huckaby, Treasurer
Page 2

The Commission approved Final Audit Report will be placed on the public record on December 29, 1994. Should the Candidate have any questions regarding the public release of this report, please contact Ron Harris of the Commission's Press Office at (202) 219-4155.

Any questions the Candidate may have related to matters covered during the audit or in the audit report should be directed to Brian Dehoff or Tom Nurthen of the Audit Division at (202) 219-3720 or toll free at (800) 424-9530.

Sincerely,

RFV
RFV *RFV* *RFV*
Robert J. Costa
Assistant Staff Director
Audit Division

Attachment as stated



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20463

AK005813

December 27, 1994

The Honorable George Bush
c/o Mr. J. Stanley Huckaby
Huckaby & Associates
228 South Washington Street
Suite 200
Alexandria, VA 22314

Dear Mr. Bush:

Attached please find the Final Audit Report on Bush-Quayle '92 General Committee, Inc. and Bush-Quayle '92 Compliance Committee, Inc. The Commission approved this report on December 27, 1994. As noted on page 3 of this report, the Commission may pursue any of the matters discussed in an enforcement action.

In accordance with 11 CFR §9007.2(c)(1) and (d)(1), the Commission has made an initial determination that you are required to repay to the Secretary of the Treasury \$29,775 within 90 days after service of this report (March 30, 1995). This amount has been paid to the U.S. Treasury.

Should you dispute the Commission's determination that a repayment is required, Commission regulations at 11 CFR §9007.2(c)(2) provide you with an opportunity to submit in writing, within 30 calendar days after service of the Commission's notice (January 30, 1995), legal and factual materials to demonstrate that no repayment, or a lesser repayment, is required. Further, 11 CFR §9007.2(c)(3) permits a candidate who has submitted written materials to request an opportunity to make an oral presentation in open session based on the legal and factual materials submitted.

The Commission will consider any written legal and factual materials submitted by you within the 30 day period in making a final repayment determination. Such materials may be submitted by counsel if you so elect. If you decide to file a response to the initial repayment determination, please contact Kim L. Bright-Coleman of the Office of General Counsel at (202) 219-3690 or toll free at (800) 424-9530. If you do not dispute this initial determination within the 30 day period provided, it will be considered final.

Letter to the Honorable George Bush
Page 2

The Commission approved Final Audit Report will be placed on the public record on December 29, 1994. Should you have any questions regarding the public release of this report, please contact Ron Harris of the Commission's Press Office at (202) 219-4155.

Any questions you may have related to matters covered during the audit or in the audit report should be directed to Brian Dehoff or Tom Nurthen of the Audit Division at (202) 219-3720 or toll free at (800) 424-9530.

Sincerely,

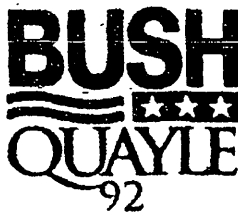
for *H. H. H. H. H.*
Robert J. Costa
Assistant Staff Director
Audit Division

Attachment as stated

CHRONOLOGY

BUSH-QUAYLE '92 GENERAL COMMITTEE, INC AND
BUSH-QUAYLE '92 COMPLIANCE COMMITTEE, INC.

| | |
|--|-----------------|
| Pre-audit Inventory Commenced | 5/03/93 |
| Audit Fieldwork | 6/21/93-9/10/93 |
| Interim Audit Report to the Committee | 4/04/94 |
| Response Received to the Interim Audit Report | 7/06/94 |
| Final Audit Report Approved | 12/27/94 |



Stan Huckaby
Treasurer

W. Wang
Mar 1 3 54 PM '95

March 1, 1995

VIA HAND DELIVERY

Ms. Jane Whang
Office of the General Counsel
Federal Election Commission
999 E Street, N.W.
Washington, D.C. 20463

Re: General and Compliance Committee Audit Reports

Dear Ms. Whang:

This letter together with the attached exhibits constitutes the response of Bush-Quayle '92 General Committee, Inc. (the "Primary Committee") and Bush-Quayle '92 Compliance Committee, Inc. (the "Compliance Committee") (collectively, the "Committees") to the Audit Report of the Committees dated December 27, 1994 (the "Report").^{1/} By letter dated January 30, 1995, the Commission granted an extension of time until March 1, 1995, to submit a response.

Pursuant to 11 C.F.R. § 9007.2(c)(2), the Committee's response is limited to demonstrating that "no repayment, or a lesser repayment, is required." The Committee reserves the right to respond to any issue raised by the Commission in other proceedings.^{2/} The repayment issues are addressed in the order raised in the Report.

The Committee requests an opportunity to address the Commission in open session.

^{1/} The Committees also incorporate by reference their response dated July 6, 1994, to the Interim Audit Report.

^{2/} Certain issues raised in the Report do not appear to constitute "repayment issues," and accordingly are not addressed in this Response.

950701942

Ms. Jane Whang
March 1, 1995
Page 2

I. FINDINGS AND RECOMMENDATIONS -- REPAYMENT MATTERS
BUSH-QUAYLE '92 GENERAL COMMITTEE, INC.

A. Expenditure Limitation

1. Due to Primary Committee

a. Security Deposit for Headquarters Office

The audit indicated that the General Committee reimbursed the Primary Committee \$57,009 for a security deposit on rented office space. The correct amount should have been \$66,769. In response to the interim audit report, the General Committee reimbursed the Primary Committee for the \$9,760 difference.

b. Apparent General Election Expenses Paid
by the Primary Committee

(1) Polls/Focus Group Surveys, Direct
Mail, Campaign Materials - \$1,305,652

The Commission initially determined on December 8, 1994, that 50 percent of each of a series of Primary Committee expenditures totalling \$1,539,895 challenged by the audit staff should have been paid by the General Committee. The expenditures include (i) polls/focus group surveys, direct mail, and campaign materials; (ii) print media; (iii) leased office space; and (iv) equipment. All of these expenditures were made prior to President Bush's date of ineligibility ("DOI") of August 20, 1992, when he received the nomination of the Republican Party.

The issues raised in the Report are the flip-side of the same issues raised in the Audit Report for the Bush-Quayle '92 Primary Committee, Inc. (the "Primary Committee"). Rather than repeat the arguments and materials set forth therein, the General Committee incorporates by reference the response of the Primary Committee (included as Attachment A hereto) as well as the General Committee's response to the Interim Audit Report. The General Committee respectfully submits that the challenged expenditures were treated properly as qualified primary campaign expenses and that, regardless of the standard the Commission applies in the future, the General Committee's approach was appropriate in light of the laws, regulations, and Commission opinions available at the time. Furthermore, as explained in the declarations of Mary Matalin and David Carney, the challenged expenditures were made in connection with the campaign for nomination, even under the benefits test reflected in the Report.

95070194236

Ms. Jane Whang
March 1, 1995
Page 3

(2) Due to Compliance Fund - Sale of
Equipment to BCE Corporation

As indicated in the Report, the General Committee has reimbursed the Compliance Committee for the recommended amount.

(3) Accounts Receivable as of Septem-
ber 30, 1993 - Payment Due from
Sale of Equipment to BCE Corporation

The Report indicates that the matter has been reasonably resolved, and no response from the Committee is required.

* * *

The Report concludes that the General Committee exceeded the expenditure limitation by \$553,258 and recommends that the Compliance Committee reimburse the General Committee for this amount. For the reasons stated above and in the incorporated materials, the Committees respectfully submit that the General Committee did not exceed the expenditure limitation. Accordingly, no reimbursement has been made by the Compliance Committee.

B. Apparent Non-qualified Campaign Expenses -
Ohio Fundraising Event

The Commission concluded that the documentation submitted by the General Committee in response to the interim audit report was sufficient to establish that the \$38,507 disbursement to the Ohio Republican Party was a qualified campaign expense. No further response is required at this time.

C. Stale-Dated Checks

The General Committee made the recommended repayment on October 21, 1993, and no further response is necessary at this time.

D. Gain on Insurance Settlement

Although the General Committee disagrees with the Commission's finding that the insurance settlement at issue created income for the General Committee, as stated in the Report,

ATTACHMENT 2
Page 3 of 5

95970194211

Ms. Jane Whang
March 1, 1995
Page 4


the General Committee made the recommended repayment of \$2,086 on July 6, 1994.

II. FINDING AND RECOMMENDATION - REPAYMENT MATTER
BUSH-QUAYLE '92 COMPLIANCE COMMITTEE

A. Stale-Dated Checks

As stated in the Report, the Compliance Committee made the recommended payment to the United States Treasury on October 21, 1993.


Respectfully submitted,


J. Stanley Huckaby
Treasurer

9 5 0 / 0 1 9 4 2 3

DECLARATION

I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief. Executed in Washington, D.C. on this 1st day of March 1995.


J. Stanley Huckaby

050/01942

Public
Records



FEDERAL ELECTION COMMISSION
WASHINGTON DC 20461

DATE & TIME TRANSMITTED: MONDAY, JANUARY 23, 1995 11:00

BALLOT DEADLINE: THURSDAY, JANUARY 26, 1995 4:00

COMMISSIONER: AIKENS, ELLIOTT, McDONALD, McGARRY, POTTER, THOMAS

SUBJECT: BUSH-QUAYLE '92 PRIMARY COMMITTEE, INC.,
BUSH-QUAYLE '92 GENERAL COMMITTEE, INC., AND BUSH
QUAYLE '92 COMPLIANCE COMMITTEE, INC. REQUESTS FOR
EXTENSIONS OF TIME TO RESPOND TO FINAL AUDIT
REPORTS (LRA # 425). MEMORANDUM TO THE COMMISSION
DATED JANUARY 20, 1995.

9507019421

() I approve the recommendation(s)

() I object to the recommendation(s)

COMMENTS: _____

DATE: _____ SIGNATURE: _____

A definite vote is required. All ballots must be signed and dated.
Please return ONLY THE BALLOT to the Commission Secretary.
Please return ballot no later than date and time shown above.

FROM THE OFFICE OF THE SECRETARY OF THE COMMISSION



FEDERAL ELECTION COMMISSION
WASHINGTON DC 20461

January 20, 1995

MEMORANDUM

TO: The Commission

THROUGH: John C. Surina *JCS*
Staff Director

FROM: Lawrence M. Noble
General Counsel

BY: Kim Bright-Coleman *KBC*
Associate General Counsel

Kenneth E. Kellner *KK*
Assistant General Counsel

Delanie DeWitt Painter *DDP*
Attorney

SUBJECT: Bush-Quayle '92 Primary Committee, Inc.,
Bush-Quayle '92 General Committee, Inc., and Bush
Quayle '92 Compliance Committee, Inc. Requests for
Extensions of Time to Respond to Final Audit
Reports (LRA # 425)

The Commission approved the Final Audit Reports on the Bush-Quayle '92 Primary Committee, Inc. ("Primary Committee"), the Bush-Quayle '92 General Committee, Inc. ("GEC"), and the Bush Quayle '92 Compliance Committee, Inc. ("Compliance Fund") on December 27, 1994.

The Commission sent the Final Audit Reports to the Primary Committee, GEC and Compliance Fund on December 27, 1994. Thus, the Committees' written responses to the Commission's initial repayment determinations are due on January 30, 1994. In a letter dated January 11, 1995, the Committees requested a 30 day extension of time, until March 1, 1995, to respond to the Final Audit Reports and initial repayment determinations. Attachment 1.

The Commission made an initial determination that the Primary Committee must pay \$841,850 to the United States Treasury. This amount includes repayments of \$485,631 for matching funds received in excess of the Primary Committee's

9507019423

Memorandum to the Commission
Requests for Extensions of Time
to Respond to Final Audit Reports
Bush-Quayle '92 Committees (LRA # 425)
Page 2

entitlement, and \$195,224 for apparent non-qualified campaign expenses ^{1/}; and payments of \$141,801 for apparent unresolved excessive contributions and \$19,194 for stale-dated checks. Because the Primary Committee has already paid \$160,995 for the excessive contributions and stale-dated checks, the amount now due is \$680,855.

Moreover, the Commission made an initial determination that the GEC and Compliance Fund must pay a total of \$29,775, consisting of: \$19,023 for GEC stale-dated checks; \$2,086 for a gain on an insurance settlement; and \$8,666 for Compliance Fund stale-dated checks. Because the GEC and Compliance Fund have already paid these amounts to the United States Treasury, the amount due is \$0. In addition, the Final Audit Report concluded the GEC made expenditures in excess of the expenditure limitation totaling \$553,258, but these expenditures may be reimbursed by the Compliance Fund.

The Office of General Counsel recommends that the Commission grant the requested extensions of time. Although the Committees' letter does not discuss the specific reasons for the extension request, we believe that the request is reasonable because Counsel for the Committees must prepare responses to two Final Audit Reports simultaneously.^{2/} Accordingly, the responses would be due by close of business on March 1, 1995.

RECOMMENDATIONS

The Office of General Counsel recommends that the Commission:

1. Grant the requests of the Bush-Quayle '92 Primary Committee, Inc., the Bush-Quayle '92 General Committee, Inc., and the Bush Quayle '92 Compliance Committee, Inc. for an additional 30 days to respond to the Final Audit Reports and initial repayment determinations; and
2. Approve the appropriate letter notifying the Committee of the Commission's decision.

Attachments

1. Letter from Thomas O. Barnett dated January 11, 1995.

^{1/} This amount will be adjusted if the the GEC reimburses the Primary Committee for general election expenditures paid for by the Primary Committee.

^{2/} We note that the Committees requested and were granted extensions of time to respond to the Interim Audit Reports.

957 / 01942 3

COVINGTON & BURLING
1201 PENNSYLVANIA AVENUE, N.W.
P.O. BOX 7566
WASHINGTON, D.C. 20044-7566
12021 662-6000
TELEFAX 12021 662-6201
TELEX 89-393 (COVLI) WSH
CABLE COVLING

Painter
RECEIVED
FEDERAL ELECTION
COMMISSION
OFFICE OF GENERAL COUNSEL

JAN 11 11 41 AM '95
LONDON SW1 8AB
ENGLAND
TELEPHONE 071-499-8888
TELEFAX 071-499-3101
BRUSSELS CORRESPONDENT OFFICE
44 AVENUE DES ARTS
BRUSSELS 1040 BELGIUM
TELEPHONE 32-2-542 6880
TELEFAX 32-2-502-588

THOMAS O. BARNETT
DIRECT DIAL NUMBER
12021 662-5407

January 11, 1995

BY HAND

Kim L. Bright-Coleman
Office of the General Counsel
Federal Election Commission
999 E Street, N.W.
Washington, D.C. 20463


Re: Final Audit Reports -- Bush-Quayle '92

Dear Ms. Bright-Coleman:

9577019424

Confirming your conversation with Bobby Burchfield, this letter constitutes a formal request for a 30-day extension of time for Bush-Quayle '92 Primary Committee, Inc., Bush-Quayle '92 General Committee, Inc., and Bush-Quayle '92 Compliance Committee, Inc. (the "Committees") to comment on or respond to the final audit reports dated December 27, 1994, for each of the respective Committees. We calculate that the responses currently are due January 30, 1995, and that a 30-day extension would require the Committees to respond prior to or on March 1, 1995.

Sincerely,



Thomas O. Barnett

Attachment 1

change

BEFORE THE FEDERAL ELECTION COMMISSION

In the Matter of)
)
 Bush-Quayle '92 Primary Committee,)
 Inc., Bush-Quayle '92 General Committee,) Agenda Document #95-82
 Inc., and Bush-Quayle '92 Compliance)
 Committee, Inc. - Proposed Final)
 Repayment Determinations and Statement)
 of Reasons (LRA #425).)

CERTIFICATION

I, Delores Hardy, recording secretary for the Federal
 Election Commission open meeting on Thursday, August 3, 1995,

do hereby certify that the Commission took the following
 actions with respect to Agenda Document #95-82:

1. Failed in a vote of 3-3 to pass a motion
 to approve the recommendations as submitted
 in Agenda Document #95-82, subject to
 including all 33 offices as primary
 qualified campaign expenses.

Commissioners Aikens, Elliott, and Potter
 voted affirmatively for the motion;
 Commissioners McDonald, McGarry, and
 Thomas dissented.

2. Failed in a vote of 3-3 to pass a motion to
 approve the recommendations, as submitted
 in Agenda Document #95-82.

Commissioners McDonald, McGarry, and Thomas
 voted affirmatively for the motion;
 Commissioners Aikens, Elliott, and Potter
 dissented.

(continued)

9507019410

Federal Election Commission
Certification for Bush-Quayle '92
Primary Committee, Inc., Bush-Quayle
'92 General Committee, Inc., and
Bush-Quayle '92 Compliance Committee,
Inc. - Proposed Final Repayment
Determinations and Statement of
Reasons (LRA #425).
Thursday, August 3, 1995

Page 2

3. Decided by a vote of 6-0 to approve the recommendations, as submitted in Agenda Document #95-82, except reduce the amounts, as appropriate, by the cost of the state offices which had been included in those numbers, pursuant to the meeting discussion.

Commissioners Aikens, Elliott, McDonald, McGarry, Potter and Thomas voted affirmatively for the decision.

Attest:

August 4, 1995
Date

Delores Hardy
Delores Hardy
Administrative Assistant

950701941

Press



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20543

DATE & TIME TRANSMITTED: MONDAY, AUGUST 14, 1995 11:00

BALLOT DEADLINE: THURSDAY, AUGUST 17, 1995 4:00

COMMISSIONER: AIKENS, ELLIOTT, McDONALD, McGARRY, POTTER, THOMAS

SUBJECT: PROPOSED FINAL REPAYMENT DETERMINATIONS
AND STATEMENT OF REASONS - BUSH-QUAYLE
'92 PRIMARY COMMITTEE, INC. BUSH-QUAYLE
'92 GENERAL COMMITTEE, INC., AND BUSH-
QUAYLE '92 COMPLIANCE COMMITTEE, INC.
(LRA #425). MEMORANDUM TO THE COMMISSION
DATED AUGUST 11, 1995.

- () I approve the recommendation(s)
- () I object to the recommendation(s)

COMMENTS: _____

DATE: _____ SIGNATURE: _____

A definite vote is required. All ballots must be signed and dated.
Please return ONLY THE BALLOT to the Commission Secretary.
Please return ballot no later than date and time shown above.

FROM THE OFFICE OF THE SECRETARY OF THE COMMISSION

95370194137



FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20543

RECEIVED
FEDERAL ELECTION
COMMISSION
SECRETARIAT

Aug 11 3 45 PM '95

August 11, 1995

MEMORANDUM

TO: The Commission

THROUGH: John C. Surina
Staff Director

FROM: Lawrence M. Noble *LMN by KBC*
General Counsel

Kim Bright-Coleman *KBC*
Associate General Counsel

Kenneth E. Kellner *KEK by KBC*
Assistant General Counsel

Delanie Dewitt Painter *DWP by KBC*
Attorney

Jane J. Whang *JW*
Attorney

SUBJECT: Proposed Final Repayment Determinations and Statement of Reasons - Bush-Quayle '92 Primary Committee, Inc., Bush-Quayle '92 General Committee, Inc., and Bush-Quayle '92 Compliance Committee, Inc. (LRA # 425)

I. INTRODUCTION

On August 3, 1995, the Commission approved the proposed Statement of Reasons supporting final repayment and payment determinations on the Bush-Quayle '92 Primary Committee ("the Primary Committee"), the Bush-Quayle '92 General Committee, Inc. ("the GEC") and the Bush-Quayle '92 Compliance Committee, Inc. (the "Compliance Fund") as submitted in Agenda Document #95-82. However, the Commission directed this Office to make specific amendments related to the Committees' state offices.^{1/} Attached for the Commission's approval is an amended draft Statement of Reasons supporting

^{1/} The attached Statement is being circulated for the Commission's vote in order for a certification containing the final repayment determination figures to be issued.

9509/01941-8

the revised repayment determinations.² In addition to the specific changes directed by the Commission, other minor changes were made to make the draft consistent with the Commission's amendments.^{3/}

In the event that the Commission objects to this draft, we request that this document be placed on the open session agenda for August 17, 1995.

II. REVISED STATEMENT OF REASONS

On August 3, 1995, the Commission considered the draft Statement of Reasons and the Office of General Counsel's recommendations. Specifically, in the draft Statement of Reasons, this Office recommended that the Commission consider the expenditures for leased office space, equipment and materials associated with the 11 state offices discussed in the Larson and Dudley declarations to be qualified primary campaign expenses, but not revise the 50/50% allocation of expenditures related to the remaining 22 state offices. A motion to consider 100% of the expenditures related to all 33 state offices to be qualified campaign expenditures of the primary campaign failed by a three to three vote. Subsequently, a motion to approve this Office's recommendations also failed by a three to three vote. The affirmative vote of four members is required for the Commission to take any action under the Presidential Primary Matching Payment Account Act or the Presidential Election Campaign Fund Act. 2 U.S.C. § 437c(c). Therefore, the amounts of expenditures for leased space, equipment and materials related to all of the state offices^{4/} at issue totaling \$107,031 have been removed from the total amount of non-qualified campaign expenses.^{5/}

Based on this change, the amount of non-qualified campaign expenditures subject to repayment has been reduced to \$409,123 and the Primary Committee's pro rata repayment for the non-qualified campaign expenses has been reduced to

2/ Attachments 1-16 to the draft Statement were circulated to the Commission with Agenda Document #95-82, and are incorporated by reference with the attached Statement. The certification of the Commission's vote on August 3, 1995 is the only new attachment to this memorandum. See Attachment 17.

3/ The attached draft is marked to indicate where amendments have been made.

4/ The expenditures related to the national headquarters are not considered qualified campaign expenses.

5/ This figure reflects the total amount of expenditures for leased space, equipment and materials pertaining to the state offices. In the Final Audit Report, 50% of this amount was included as qualified primary campaign expenses.

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Page 3

\$106,979. Moreover, the amount of matching funds that the Primary Committee received in excess of its entitlement has been reduced to \$216,853, based on the increased qualified campaign expenses. Therefore, we recommend that the Commission make final repayment determinations in the reduced amounts. The amount of the payment for stale-dated checks remains unchanged.

With respect to the GEC and Compliance Fund, the expenditures subject to the GEC's overall expenditure limitation have been reduced by a total of \$333,172, which reduces the amount in excess of the GEC's overall expenditure limitation to \$220,086. The draft Statement of Reasons recommends that the Compliance Fund reimburse the GEC in the amount of \$220,086, and submit documentation of the reimbursement to the Commission. The draft Statement of Reasons includes final determinations for the GEC's payment for stale dated checks and income and the Compliance Fund's payment for stale-dated checks. The amounts of these payments have not changed, and no additional payment is due from the GEC or Compliance Fund.

Therefore, the Office of General Counsel has prepared the attached draft Statement of Reasons supporting a final determination that the Primary Committee must repay \$323,832 (\$106,979 + \$216,853) to the United States Treasury. The draft Statement of Reasons also includes a final payment determination of \$19,194 for stale-dated checks, which the Committee has already paid to the United States Treasury. Moreover, the draft Statement of Reasons includes final determinations that the GEC must pay \$21,109 and the Compliance Fund must pay \$8,666 to the United States Treasury. The GEC and Compliance Fund have paid these amounts.

III. RECOMMENDATIONS

The Office of General Counsel recommends that the Commission:

1. Make a final determination that the Bush-Quayle '92 Primary Committee, Inc. must repay \$216,853 to the United States Treasury pursuant to 26 U.S.C. § 9038(b)(1);
2. Make a final determination that the Bush-Quayle '92 Primary Committee, Inc. must repay \$106,979 to the United States Treasury pursuant to 26 U.S.C. § 9038(b)(2);
3. Make a final determination that the Bush-Quayle '92 Primary Committee, Inc. must pay \$19,194 to the United States Treasury pursuant to 11 C.F.R. § 9038.6;
4. Make a final determination that the Bush-Quayle '92 General Committee, Inc. must pay \$19,023 to the

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**Memorandum to the Commission
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United States Treasury pursuant to 11 C.F.R.
§ 9007.6.

5. Make a final determination that the Bush-Quayle '92 General Committee, Inc. must pay \$2,086 to the United States Treasury pursuant to 11 C.F.R. § 9007.2(b)(4).
6. Make a final determination that the Bush-Quayle '92 Compliance Committee, Inc. must pay \$8,666 to the United States Treasury pursuant to 11 C.F.R. § 9007.6.
7. Recommend that the Bush-Quayle '92 Compliance Committee, Inc., reimburse \$220,086 to the Bush-Quayle '92 General Committee, Inc. and submit documentation of the reimbursement to the Commission within 30 days;
8. Approve the Statement of Reasons supporting the Final Determinations; and
9. Approve the appropriate letter.

Attachment
Statement of Reasons

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BEFORE THE FEDERAL ELECTION COMMISSION

In the Matter of)
)
President George Bush,)
Vice President Dan Quayle)
Bush-Quayle '92 Primary Committee, Inc.,)
Bush-Quayle '92 General Committee, Inc., and)
Bush-Quayle '92 Compliance Committee, Inc.)
Final Repayment Determinations)

STATEMENT OF REASONS

On _____, 1995, the Commission made a final determination that President George Bush and the Bush-Quayle '92 Primary Committee, Inc. ("the Primary Committee") must repay \$323,832 to the United States Treasury. The Commission's determination includes a pro rata repayment of non-qualified campaign expenses related to general election expenses in the amount of \$106,979. In addition, the Commission determined that the Primary Committee must repay matching funds received in excess of its entitlement in the amount of \$216,853. Finally, the Commission made a final determination that the Primary Committee must pay \$19,194 for stale-dated checks.^{1/} 26 U.S.C. §§ 9038(b)(1) and (2); see also 11 C.F.R. §§ 9038.2(b)(1) and (2). The Primary Committee has already made a payment of \$19,194 for the stale-dated checks. Therefore, the Primary

^{1/} Throughout this Statement of Reasons, "FECA" refers to the Federal Election Campaign Act of 1971, as amended, 2 U.S.C. § 431-455, the "Matching Payment Act" refers to the Presidential Primary Matching Payment Account Act, 26 U.S.C. § 9031-9042, and the "Presidential Election Campaign Fund Act" refers to the Presidential Election Campaign Fund Act, 26 U.S.C. § 9001-9013.

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Committee is ordered to repay \$323,832 to the United States Treasury within 30 days of receipt of this determination. 11 C.F.R. § 9038.2(d)(2).

Moreover, on _____, 1995, the Commission made a final determination that President George Bush, Vice President Dan Quayle and the Bush-Quayle '92 General Committee, Inc. ("the GEC") must pay \$21,109 to the United States Treasury, representing a gain on an insurance settlement of \$2,086 and stale-dated checks totaling \$19,023. 11 C.F.R. § 9007.6; § 9007.2(b)(4). The Commission also made a final determination that the Bush-Quayle '92 Compliance Committee, Inc. ("the Compliance Fund") must pay \$8,666 for stale-dated checks. The GEC and Compliance Fund have paid these amounts. Accordingly, ~~no additional payment from the GEC or Compliance Fund is~~ required. Moreover, the Commission recommends that the Compliance Fund reimburse \$220,086 to the GEC and submit documentation of the reimbursement to the Commission within 30 days.

This Statement of Reasons sets forth the legal and factual bases for the final repayment determinations and payment determinations for the Primary Committee, GEC and Compliance Fund. 11 C.F.R. § 9038.2(c)(4).

I. BACKGROUND

President George Bush (the "Candidate") was a candidate for the Republican presidential nomination in 1992. The Bush-Quayle '92 Primary Committee, Inc. was his authorized committee for the primary campaign. The Primary Committee received \$10,658,521 in

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public funds under the Matching Payment Act for use in the primary campaign. President Bush's date of ineligibility was August 20, 1992, the date of his nomination as the Republican party nominee. Following the Candidate's date of ineligibility, the Commission conducted an audit and examination of the Primary Committee's receipts, disbursements and qualified campaign expenses, as provided in the Matching Payment Act and the Commission's regulations. 26 U.S.C. § 9038(a); 11 C.F.R. § 9038.1(a)(1).

President Bush and Vice President Dan Quayle were the Republican party nominees for President and Vice President for the 1992 general election. The authorized committee of President Bush and Vice President Quayle for the general election campaign was the Bush-Quayle '92 General Committee, Inc., and the Bush Quayle '92 Compliance Committee, Inc. was the campaign's legal and accounting compliance fund. The GEC received \$55,240,000 in federal funds for the general election campaign under 26 U.S.C. § 9006. Pursuant to 26 U.S.C. § 9007(a), the Commission conducted an audit and examination of the GEC and Compliance Funds' receipts, disbursements, and expenses.

The Commission approved the Interim Audit Reports on the Primary Committee, GEC, and Compliance Fund on March 24, 1994. 11 C.F.R. §§ 9038.1(c)(1), 9007.2(c); Attachments 1 and 2. The Interim Audit Reports contained the Commission's preliminary calculations of the amounts due to the United States Treasury. The Primary Committee responded to the Interim Audit Report on

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July 6, 1994.^{2/} Attachment 3. The GEC and Compliance Fund responded to the Interim Audit Report on the same date. Attachment 4.

After considering the Committees' submissions in response to the Interim Audit Reports, the Commission approved the Final Audit Reports and initial repayment determinations on December 27, 1994. See 11 C.F.R. §§ 9038.1(c)(3) and (d); 9007.2(c); Attachments 5 and 6. The Final Audit Report on the Primary Committee concluded that the Primary Committee incurred \$807,249 in non-qualified campaign expenses that benefited the general election campaign.^{3/} The Commission made an initial determination that the Primary Committee must repay a pro rata portion of these non-qualified campaign expenses totaling \$195,224 to the United States Treasury.^{4/} 26 U.S.C.

§ 9038(b)(2); 11 C.F.R. § 9038.2(b)(2). In addition, the Final Audit Report contained an initial repayment determination in the amount of \$485,631 for matching funds that the Primary Committee received in excess of its entitlement. 26 U.S.C. § 9038(b)(1);

^{2/} On May 3, 1994, the Commission granted requests by the Primary Committee and the GEC for 45 day extensions of time to respond to the Interim Audit Reports.

^{3/} The GEC reimbursed \$37,301 of this amount to the Committee.

^{4/} The Commission's regulations provide that the amount of the repayment shall bear the same ratio to the total amount of the non-qualified campaign expenses as the amount of matching funds certified bears to the total amount of deposits of contributions and matching funds, as of the candidate's date of ineligibility. 11 C.F.R. § 9038.2(b)(2)(iii). Thus, the Primary Committee's repayment ratio for non-qualified campaign expenses is 26.1483%.

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11 C.F.R. § 9038.2(b)(1). Finally, the Commission made an initial determination that the Primary Committee must pay \$19,194 to the Treasury for stale-dated checks pursuant to 11 C.F.R. § 9038.6. The Primary Committee made this payment prior to the initial determination.^{5/}

The Final Audit Report on the GEC and Compliance Fund contained initial determinations that the GEC pay \$21,109 to the United States Treasury, representing a gain on an insurance settlement of \$2,086 and stale-dated checks totaling \$19,023. 11 C.F.R. §§ 9007.2(b)(4); 9007.6. The Commission also made an initial determination that the Compliance Fund must pay \$8,666 for stale-dated checks. The GEC and Compliance Fund have paid these amounts. The Final Audit Report further concluded that, the GEC exceeded its overall expenditure limitation by \$553,258.^{6/} The Commission, however, recognized that the Compliance Fund could reimburse the GEC for the excessive amount and eliminate any resulting repayment. Thus, the Final Audit Report stated that the Compliance Fund should reimburse the GEC and provide the Commission with documentation of the reimbursement, but did not include an initial repayment determination for this amount.

^{5/} The Primary Committee also made a payment to the United States Treasury in the amount of \$141,801 for unresolved excessive contributions.

^{6/} The Commission considered the amounts of non-qualified campaign expenses paid by the Primary Committee related to the general election to be general election expenditures and applied them to the GEC's expenditure limitation.

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The Primary Committee disputed the Commission's initial repayment determinations in its written response submitted on March 1, 1995.^{7/} Attachment 7. In its response, the Primary Committee requested the opportunity to make an oral presentation before the Commission with respect to the repayment determinations pursuant to 11 C.F.R. § 9038.2(c)(3). On March 14, 1995, the Commission granted the Primary Committee's request for an oral presentation.

The GEC also filed a response on March 1, 1995, and requested an oral presentation pursuant to 11 C.F.R. § 9007.2(c)(3).^{8/} Attachment 8. The Commission's Audit Division analyzed both responses in a memorandum dated May 4, 1995. Attachment 9. On May 10, 1995, the Commission granted the GEC's request for a joint oral presentation with the Primary Committee.

The Primary Committee and the GEC made a joint oral presentation on May 17, 1995. Attachment 10. On May 24, 1995, the Primary Committee and GEC submitted additional materials regarding matters addressed during the oral presentation. Attachment 11. The Commission's Audit Division analyzed the additional submission in a memorandum dated July 14, 1995. Attachment 12.

7/ The Commission granted both Committees' requests for 30 day extensions of time to respond to the Final Audit Reports on January 26, 1995.

8/ The GEC's response incorporated the Primary Committee's response by reference, and primarily addressed the issue of general election expenditures paid by the Primary Committee. This issue does not result in a repayment by the GEC.

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The Commission considered all materials provided by the Committees during the audit and in response to the Interim Audit Reports and the Final Audit Reports, including the oral presentation, and documentation submitted by the Committees following the oral presentation, in reaching its repayment determinations.

II. NON-QUALIFIED CAMPAIGN EXPENSES -- GENERAL ELECTION EXPENDITURES PAID BY PRIMARY COMMITTEE

A. BACKGROUND

In the Final Audit Report on the Primary Committee, the Commission made an initial repayment determination of \$195,224 based on a pro rata portion of non-qualified campaign expenses related to the general election campaign. The Primary Committee paid for certain expenditures that appeared to benefit the

Candidate's general election campaign, including polling, focus group surveys, direct mail, list rentals, shipping and materials, print media services, leased office space, and equipment. These expenditures were incurred prior to the Candidate's date of ineligibility, but after the state primary elections and caucuses.⁹ The Primary Committee and the GEC allocated expenditures between the primary and general elections based on whether they were incurred and used before or after August 20, 1992, the Candidate's date of ineligibility.

Specifically, the expenditures include polls and focus group surveys that asked questions about President Bush, the

⁹ State primary elections or caucuses were held through June 9, 1992. The Candidate's date of ineligibility was August 20, 1992.

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Democratic nominee Bill Clinton, and independent candidate Ross Perot. The invoices for these polls were dated between June 26, 1992 and August 31, 1992. For example, one California statewide poll asked voters to rate the probability that they would vote for Bush, Clinton or Perot in the general election. Attachment 15. Similarly, a New Jersey poll conducted in late July and mid-August asked individuals about the Candidate's job performance, whether "things in the country are generally going in the right direction," whom they would vote for in the general election, and whether Bush or Clinton would do a better job handling certain issues. Id.

In addition, the Primary Committee paid for direct mail pieces that featured pictures of President Bush and Bill Clinton and comparisons of their positions and record on various issues.

For instance, a letter from Marilyn Quayle dated August 4, 1992 discussed kicking off the re-election campaign and included campaign materials, a brochure comparing the two candidates and a Volunteer Hotline number active through Labor Day. Attachment 13. The Primary Committee also paid for advertisements related to the general election campaign. Most notably, the Primary Committee paid for a full page advertisement in five newspapers, including USA Today, appealing for the votes of Perot supporters after Ross Perot withdrew from the race. Attachment 14.

The Primary Committee re-opened 33 state offices in 32 states after the date of the state primary or caucus, in July and August, 1992. The Primary Committee paid the rent for these offices through August 20, 1992. For example, the Connecticut

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primary was on March 24, 1992, and the state office was closed on March 28, 1992, but re-opened from July 20, 1992 until November 19, 1992. Moreover, the Primary Committee purchased and leased computer equipment and software; again, the Primary Committee paid for equipment and software purchased before August 20, 1992, and payments for leases were divided between the Primary Committee and the GEC based on that date. In addition, the Primary Committee purchased and shipped campaign materials such as flags, bumper stickers, hats, pins, signs, brochures and shirts to state offices. The Primary Committee paid the costs incurred for purchasing and shipping these materials up to and including August 20, 1992.

In the Final Audit Reports on the Primary Committee and the GEC and Compliance Fund, the Commission allocated the apparent general election expenses approximately 50/50% between the Primary Committee and the GEC. Consequently, the 50% allocated to the Primary Committee are qualified primary campaign expenses not subject to repayment. The Commission concluded that the Primary Committee should seek reimbursement from the GEC for the remaining \$746,602 in expenditures related to the general election. Until the GEC reimburses these expenditures, they are non-qualified campaign expenses subject to repayment. Thus, the Commission made an initial repayment determination that the Primary Committee must repay \$195,224, based on a pro rata portion of the non-qualified campaign expenses.

Moreover, in the Final Audit Report on the GEC and Compliance Fund, the Commission applied the amounts of general

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election expenditures paid by the Primary Committee to the GEC's overall expenditure limitation. The Commission concluded that the GEC exceeded its overall expenditure limitation by \$553,258. Since the Compliance Fund may reimburse the GEC for the excessive expenditures, the Commission did not make an initial repayment determination for this amount. Nevertheless, any change in the amount of non-qualified campaign expenses related to the general election paid by the Primary Committee will result in an equivalent change to the GEC's expenditures subject to the overall limitation. Further, any change to the amount of general election expenditures subject to the GEC's overall expenditure limitation would change the amount of the necessary Compliance Fund reimbursement.

B. SUMMARY OF COMMITTEE RESPONSES

In their written responses to the Final Audit Reports and oral presentation, the Committees argue that the expenditures at issue were legitimate qualified campaign expenses of the primary campaign.^{10/} Attachments 7, 8, 10 and 11. The Committees contend that the Commission should use a "bright line" approach based on the Candidate's date of ineligibility, and deem all expenditures incurred and used before the date of nomination to be qualified campaign expenses of the Primary Committee. Moreover, they offer legal and practical reasons why the Commission's division of the expenditures between primary and general election

^{10/} In its written response, the GEC incorporates the Primary Committee's arguments by reference. Thus, citations to the Primary Committee's written response, represent the arguments of both the Primary Committee and the GEC.

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campaigns at the Final Audit Report stage is inappropriate. Finally, the Committees contend that even if the Commission does not adopt a "bright line" standard, the expenditures were qualified campaign expenses of the Primary Committee because they were made in connection with the Candidate's campaign for the Republican nomination.

Citing the language of the Matching Payment Act and the Commission's regulations, the Committees argue that the expenditures at issue meet the legal requirements of the term "qualified campaign expenses" as delineated at 28 U.S.C. § 9032(9) and 11 C.F.R. § 9032.9 because the expenditures were made within the time period of the candidate's eligibility and "had a direct and substantial connection to the campaign for the nomination." Attachment 7 at 3, Attachment 10 at 8-11. During the oral presentation, Counsel to the Committees defined this "bright-line test" as: "expenses incurred prior to the convention are in connection with the primary, unless they are for goods and services to be used during the general election period." Attachment 10 at 60. In determining whether an expenditure is "in connection with" the primary, the Committees contend that "the standard is use, not benefit." *Id.* at 9-10. The Committees base this "much less stringent test" on their interpretation of the language of the Presidential Election Campaign Fund Act and Commission regulations governing general

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election expenditures.^{11/} Id. Moreover, the Committees argue that the expenditures are not qualified campaign expenses of the general election because they were not incurred within the general election expenditure report period and were not for services, property or facilities to be used during the expenditure report period. See 11 C.F.R. §§ 9002.11(a)(2); 9003.4; Attachment 10 at 9-10.

As support for their position, the Committees argue that the Commission applied a "bright line" test in its decision in the Reagan Bush '84 Primary Committee audit. See Final Audit Report on Reagan Bush '84 Primary (approved July 7, 1986). In addition, the Committees cite several advisory opinions, Advisory Opinion ("AO") 1975-9 and AO 1978-99, to support their contention that an expenditure need not exclusively benefit the campaign for nomination to be a qualified campaign expense. Further, the Committees argue that the Commission applied a 50/50% split that had never been applied before. The Committees believe that any new standard should only be applied prospectively, and noted that the Commission was reviewing this issue in a rulemaking. See Notice of Proposed Rulemaking ("NPRM") 59 Fed. Reg. 51006 (October 4, 1994). During the oral

^{11/} Specifically, the Committees note that 26 U.S.C. § 9002(11) defines a general election qualified campaign expense as an expense "incurred within the expenditure report period" or "incurred before the beginning of such period to the extent such expense is for property, services or facilities used during such period." See 11 C.F.R. § 9002.11(a) ("to be used during"); 11 C.F.R. § 9003.4 ("to be used in connection with his or her general election campaign").

presentation, Counsel to the Committees referred to proposals to include certain "bright line" standards in the rulemaking which was ongoing at that time. See e.g., Attachment 10 at 17-19.

In support of their argument that the expenditures were qualified campaign expenses of the primary campaign, the Committees submitted additional materials to demonstrate that the expenditures were part of an overall effort to shore up support for the Candidate's nomination at the Republican National Convention ("the Convention"). The Committees provided declarations from Mary Matalin and David Carney, political directors of the primary campaign, describing campaign developments and strategy prior to the Convention during the summer of 1992.^{12/} Attachments 3, at 60-65 and 7, at 20-23.

According to these individuals, certain expenditures were part of a pre-Convention strategy intended to combat dissension within the party, improve the Candidate's standing in the polls to convince Convention delegates of the viability of President Bush's candidacy, and build excitement for the Convention.

The Matalin declaration notes that prior to the Convention, President Bush was substantially behind the Democratic nominee in the polls and faced opposition from within his own party, including calls for him to change his Vice Presidential running mate, or to step down himself, and disputes over platform issues such as abortion. Attachment 3 at 60-65. The Matalin

^{12/} The Committees refer to the declaration by Ms. Matalin attached to the response to the Interim Audit Report, which is incorporated by reference in the response to the Final Audit Report. See Attachment 3 at 60-65.

declaration also describes how polls and other materials were used to solidify Convention delegate support for the Candidate by demonstrating his appeal to the overall electorate. Id. Similarly, David Carney states that campaign activity during the period between the primaries and the Convention was intended to build support for the Candidate at the Convention, and avoid conflicts over the party platform. Attachment 7 at 20-23. The attachments to the Committees' responses also include a number of news articles which describe the political climate of this period, and a copy of the Republican Party Platform. The Committees contend that because delegates were not legally bound to cast their votes for him, President Bush ultimately had to convince Convention delegates that if nominated, he would be successful in the general election. Attachment 3 at 60-65; Attachment 7 at 13, 20-23.

The Committees assert that particular expenditures at issue were "integral parts of the campaign's efforts to forge an acceptable resolution of the platform issues and to bolster support of the Bush-Quayle ticket at the Convention." Attachment 7 at 13-14; Attachment 10 at 20-23, 47-50. For example, expenditures for polls helped the campaign with the campaign platform and the question of whether to keep Vice President Quayle on the ticket. Id. Moreover, the Committees argue that the polls at issue here, which asked voters whether they would vote for President Bush, Bill Clinton, or Ross Perot in the November election, were similar to polls conducted

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throughout the campaign, including polls as early as December, 1991.^{13/}

The Committees also assert that the polls and focus groups did not provide a significant benefit to the general election campaign because numerous independent organizations have tracking polls of presidential campaigns, and "the value of polling information declines precipitously." Attachment 10 at 20. Since the rapid obsolescence of polls limited their usefulness to 10-14 days, the Committees contend, the polls at issue, conducted in June and July, 1992, would have had no significant value to the campaign after August 20, 1992.^{14/}

The Committees contend that expenditures for state offices were intended to coordinate planning for the Convention, monitor delegates, and "counter insurgencies on platform issues."^{15/} Attachment 7 at 14; Attachment 10 at 24-26, 72-75. The Committees submitted declarations from Chris Dudley, Executive Director for the state of Connecticut, and Jeffrey T. Larson, the Regional Political Advisor for the Western Region in support of their arguments. Mr. Larson was responsible for state

^{13/} The Committees supplied copies of polls taken in late 1991 and January, 1992 which they contend contain similar questions to the polls at issue.

^{14/} In addition, the Committees cite 11 C.F.R. § 106.4(g), which reduces the value of poll results by 50% 15 days after receipt, as evidence that the Commission acknowledges the rapid obsolescence of polls. The Committees argue that a 50/50% split does not take into account the obsolescence of the polls.

^{15/} The Committees note that salaries of staff who worked in the state offices are not at issue. Attachment 11 at 4.

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offices in the 12 states in the Western region. Attachment 11 at 37, and 40-41. The Dudley declaration states that activity in the Connecticut state office was related to the state convention and preparations for the national Convention such as monitoring delegates and platform issues. Attachment 11 at 37. Similarly, the Larson declaration states that activity in state offices in the Western Region was "an integral part of the preparation and build-up" for the Convention, and included selecting individual delegates; resolving challenges; preparing for and participating in state party conventions held in June and July, 1992; organizing and monitoring the state delegation; and logistical and administrative planning for the Convention.^{16/} Attachment 11 at 40-41.

~~With respect to equipment, the Committees contend that~~
there is no evidence that the equipment and campaign materials were not used by the primary campaign prior to the Candidate's date of ineligibility.^{17/} Attachment 10 at 6. The Committees assert that AO 1978-99 provides a basis to allocate all materials received by a state office prior to the date of ineligibility as primary expenditures. Finally, the Committees

^{16/} The Committees did not submit declarations or other evidence concerning the remaining 22 of the 33 state offices at issue.

^{17/} Moreover, the Committees contend that the Commission treated certain equipment purchases by the Clinton for President 1992 Primary campaign as primary expenditures sold to the general election campaign at 60% of the purchase price, which, the Committees argue, differs from the Commission's treatment of the Primary Committee's equipment expenditures.

argue that the direct mail and advertisements in dispute were targeted at Republicans and intended to solidify support for the Candidate at the Convention. Attachment 10 at 23.

C. ANALYSIS

Expenditures made in connection with a primary candidate's campaign for nomination prior to the candidate's date of ineligibility are qualified campaign expenses provided that the expenditures do not constitute a violation of the law. 11 C.F.R. § 9032.9(a). Expenses incurred after a candidate's date of ineligibility are non-qualified except to the extent permitted under 11 C.F.R. § 9034.4(c)(3) for winding-down costs.

11 C.F.R. § 9034.4(b)(3). In addition, the Commission's regulations permit general election campaigns to incur expenses for property, services, and facilities such as polling, accounting systems, and organizational planning to be used during the expenditure report period prior to the beginning of the expenditure report period. 11 C.F.R. § 9003.4(a)(1).^{18/}

1. "Bright Line" Test

The Committees' reliance on their proposed "bright line" test is misplaced. Contrary to the Committees' assertions, prior to the Commission's recent revision of the public financing regulations for the 1996 presidential election cycle,

^{18/} This provision was "designed to permit a candidate to set up a basic campaign organization before the expenditure report period begins." Explanation and Justification, 45 Fed. Reg. 43375 (June 27, 1980). While the regulation enumerates examples of permissible expenditures incurred prior to the expenditure report period such as polling, these examples are not all-inclusive.

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the Commission did not apply a "bright line test" based solely on the date of ineligibility to determine if an expenditure is a primary qualified campaign expense.^{19/} Rather, the Commission looked at both the timing and the purpose of expenditures to determine whether they were qualified campaign expenditures.

The Committees' "bright line" standard fails to satisfy both of the two key elements for assessing qualified campaign expenses. See 26 U.S.C. § 9032(9); 11 C.F.R. § 9032.9(a). In addition to being incurred prior to the candidate's date of ineligibility, to be qualified, an expenditure must also be made "in connection with" a primary candidate's campaign for the nomination. 11 C.F.R. § 9032.9(a). The Committees' interpretation of the "in connection with" requirement relies on whether an expenditure is "used" prior to the candidate's date

^{19/} The Commission recently adopted new "bright line" rules limited to "certain specific types of expenditures that may benefit both the primary and the general election. These include expenditures for polling; state or national offices; campaign materials; media production costs; campaign communications; and campaign-related travel costs." Public Financing of Presidential Primary and General Election Candidates: Final Rule, Explanation and Justification 60 Fed. Reg. 31854 at 31867 (June 16, 1995). The new rules are not uniformly based on the date an expenditure is incurred; while polling is allocated based on the date results are received, media production costs for media aired both before and after the candidate's nomination would be split 50-50% between the general and primary committees. *Id.* These revisions are new rules for the 1996 election cycle, not a codification of prior Commission policy in this area. Indeed, the adoption of the new rules necessitated the revision of 11 C.F.R. § 9003.4(a) to reflect the new rules for polling expenses. *Id.* at 16.

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of ineligibility.^{20/} It is unclear, however, what would constitute sufficient "use" for an expense to be qualified under this standard. Contrary to the Committees' contention, the mere receipt of equipment or publication of an advertisement is insufficient to establish that an expenditure was used "in connection with" the primary campaign. Rather, an expenditure must be intended to have actual substantive usefulness to the primary campaign to be a qualified campaign expenditure made "in connection with" the primary campaign.

The correct standard for determining whether an expenditure is a primary qualified campaign expense relies on both the timing of the expenditure and the nature of the expenditure.

See AO 1984-15. To be "in connection with" the primary campaign, a qualified campaign expenditure must be primarily related to the primary campaign. A portion of an expenditure

20/ The Committees base this argument on the definition of a qualified campaign expense for the general election at 26 U.S.C. § 9002(11), which provides, in part, that the expenditure may be incurred before the beginning of the expenditure report period if it is "for property, services or facilities used during such period." See 11 C.F.R. § 9002.11; § 9003.4. This definition does not apply to the issue of whether the expenditures are qualified campaign expenditures of the primary campaign. Nevertheless, the language of the cited statute and regulations also requires that a general election qualified campaign expense have some substantive relationship to the candidate's general election campaign. The Presidential Election Campaign Fund Act, at 26 U.S.C. § 9002(11), states that a qualified campaign expense is an expense incurred "by the candidate of a political party for the office of President to further his election to such office or to further the election" of his Vice Presidential running mate, "or both." See 11 C.F.R. § 9002.11. The phrase "to further his election" is equivalent to the "in connection with" language in the Matching Payment Act. 26 U.S.C. § 9032(9).

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could be qualified and a portion non-qualified if the purpose of an expenditure is mixed. In the instant case, most of the expenditures apparently had a mixed purpose. Thus, in the Final Audit Reports, the Commission divided the expenses 50/50% between the primary and general campaigns to reflect that mixed purpose.

The decision in the Reagan Bush '84 audit, which was based on the particular facts in that case, also does not support the Committees' position. See Final Audit Report on Reagan Bush '84 Primary (approved July 7, 1986). In the Reagan Bush audit, the Commission concluded that certain specific expenditures for polling, consulting, and voter registration incurred prior to the candidate's date of ineligibility that appeared to benefit ~~the general election campaign could be considered qualified~~ campaign expenses of the Reagan Bush Primary Committee.

Contrary to the Committees' assertion, the Commission did not adopt a "bright line" test in that case; rather, this precedent supports examining all of the particular facts surrounding an expenditure to determine whether it was "in connection with" the primary election.

Neither one of the advisory opinions cited by the Committees, AO 1975-9 and AO 1978-99, supports the Committees' proposed "bright line" standard. These opinions do not involve publicly financed campaigns or the issue of qualified campaign expenses. For example, in AO 1978-99, the Commission permitted a committee to report a debt incurred prior to the date of the primary election, for materials to be used in both the primary

and general elections, as a primary election debt. This opinion does not address whether such a debt would be a qualified primary campaign expense in a publicly financed campaign, but only whether an expenditure may be considered part of a committee's primary debt for Title 2 reporting purposes.

Indeed, the Commission has more recently confirmed that determining whether an expenditure is related to the primary or general election is based on both the timing and the purpose of the expenditure. See AO 1984-15 (Commission considered whether the purpose of expenditures was to influence the general election campaign in order to determine if the expenditures were coordinated party expenditures.) AO 1984-15, which involves a publicly financed presidential campaign and expenditure limitations, concluded that in situations involving coordinated party expenditures, not only the timing, but also the purpose of expenditures should be considered when determining to which election an expenditure should be attributed. While "timing is relevant," coordinated party expenditures are not restricted to the time period between the nomination and the general election, and it would be inconsistent with the purpose of the limitation on coordinated expenditures to "permit expenditures made prior to nomination but with the purpose and effect of influencing the outcome of the presidential general election to escape this limitation." See AO 1984-15.

Moreover, the "bright line" standard proposed by the Committees is inconsistent with section 9003.4(a)(1) of the regulations applicable to the 1992 election cycle, which permits

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general election campaigns to incur certain expenses prior to the date of the nomination. This regulation would not be necessary if all expenditures made prior to the date of ineligibility were qualified campaign expenses of the primary committee, even if the expenditures related to the general election.

2. Analysis of Particular Expenditures

The Committees' alternative argument is that even absent a "bright line" rule, the expenditures at issue were made "in connection with" the primary election. In support of their argument that internecine party conflicts seriously challenged President Bush's nomination and that the expenditures at issue were intended to dispel dissension, build excitement for the Convention and convince delegates of the viability of the Candidate in order to secure his nomination, the Committees provided declarations from four campaign officials. During the Commission's consideration of the Final Audit Reports and initial repayment determinations, the Commission acknowledged that many of the expenditures could have had some primary election component, and adopted a 50/50% division of the expenditures at issue to reflect the dual purpose of the

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expenditures.^{21/} In reaching its final determinations, the Commission reviewed the entire record for each category of expenditures separately to determine which, if any, expenditures were qualified primary campaign expenses. Based upon its review, the Commission has determined that certain expenditures for polling and focus groups were qualified campaign expenditures of the Primary Committee. Moreover, since the Commission was unable to reach an agreement of four of its members concerning the leased space, equipment and materials related to the state offices, those expenditures have been removed from the total of non-qualified campaign expenditures. Accordingly, the Commission has revised the amount of non-qualified campaign expenditures.

a. Polling

The Committees have provided evidence from campaign operatives that President Bush trailed the Democratic nominee in

^{21/} The Commission's regulations use similar solutions for other allocation issues where expenditures have a dual purpose. For example, the regulations permit primary campaigns to treat 50% of expenditures as exempt fundraising expenditures not subject to the state expenditure limitations in order to recognize the fundraising component in all expenditures. 11 C.F.R. § 110.8(c)(2); see also AO 1988-6 (Gore Presidential Committee could allocate 50% of television advertisement containing a solicitation as exempt fundraising expenditure). Moreover, the Commission's recent revision of the public financing regulations discussed herein applies a 50/50% allocation for media production costs. Public Financing of Presidential Primary and General Election Candidates: Final Rule, Explanation and Justification 60 Fed. Reg. 31854 (June 16, 1995). Finally, the Commission used the same approach in the Clinton for President audit. See Final Audit Report on Clinton for President Committee (approved December 27, 1994); Final Audit Report on Clinton/Gore '92 Committee and Clinton/Gore '92 General Election Compliance Fund (approved December 27, 1994).

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the polls prior to the Republican convention, and used polling to convince delegates of the viability of his candidacy. See Attachment 3 at 60-65; Attachment 7 at 20-23. Poll results could have been used, as the Committees argue, to get voter input on crucial issues such as the party platform and the question of whether to keep Vice President Quayle on the ticket.

In her declaration, Mary Matalin stated that the Primary Committee sought to persuade "Republican voters and delegates to the Convention that the Bush-Quayle ticket represented the correct policies and values and that the Bush-Quayle ticket was likely to win the election in November." Attachment 3 at 60. Thus, "our basic purpose in conducting these polls was to enable the Primary Committee to show Republican voters that George Bush could beat a likely Democratic nominee in November." Id. at 61.

Ms. Matalin further stated:

Polls, surveys and focus groups were conducted to determine why President Bush had fallen so far behind Bill Clinton in the standings and how the Primary Committee could bolster his support in the polls. At that point in time, our principal concern was to convince the Convention delegates that President Bush and Vice President Quayle would be strong candidates in the Fall.

Id. at 63 (emphasis in original).

Similarly, David Carney's declaration states that "the campaign faced one of the most difficult national conventions in recent memory," including an "open revolt" by certain Republicans in July and August, 1992. Attachment 7 at 20. The campaign tried to:

diffuse these intra-party disputes and to ensure the proper atmosphere and results at the Convention. . . . the most critical question for the delegates was whether the candidates could win in November. Thus, raising the

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Bush-Quayle ticket's standing in the polls before the Convention was a primary goal and one that was directly connected to the campaign for the nomination. The polls, surveys, and focus groups also provided guidance on platform issues. . . . [but] provided little, if any benefit to the general election campaign polling information more than about two weeks old would have been essentially worthless to the campaign.

Attachment 7 at 20-21.

The polls at issue contain some similar questions to polls the Primary Committee conducted early in the primary campaign, such as questions asking voters to choose between potential party nominees. While there are some significant differences between the polls at issue and earlier polls, such as the focus of the polls and specific questions, the similarity of the questions about voter preferences supports the Committees' contention that the polling expenses were primary qualified campaign expenses.

Moreover, the Committees contend that the polling expenditures provided only limited, insignificant benefits to the general election campaign because numerous independent organizations maintain tracking polls of presidential campaigns and the value of polling results "declines precipitously" after less than two weeks. See Attachment 10 at 20, 48. The Committees correctly note that the Commission has explicitly recognized the decrease in value of polling results after fifteen days in the regulations at 11 C.F.R. § 106.4(g). Since the rapid obsolescence of polling results limits their usefulness after 10-15 days, the polls conducted in mid-summer of 1992 would have had little value after the Candidate's date

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of ineligibility on August 20, 1992. Therefore, based on the foregoing, the Commission has determined that the polling and focus group expenditures totaling \$614,108.33 were made in connection with the primary campaign, and thus, were qualified campaign expenses. As a result, these expenditures are not subject to repayment.

b. State Offices

The Committees have also submitted evidence to support their contentions that state offices were used to plan for the Convention, disseminate information to delegates, and monitor delegates and platform issues. See Attachment 3 at 60-65; Attachment 7 at 14, 20-23; Attachment 10 at 24-26, 72-75; Attachment 11 at 37, 40-41. Specifically, the Committees submitted declarations from two campaign officials who worked with 13 state offices, which address activities in 11 of the 33 offices at issue.

The Dudley declaration describes how activity in the Connecticut state office was related to the state convention and preparations for the national Convention: "My first, and most important, task was to prepare for the state convention From the time of my arrival in Connecticut in mid-July and up to and including the National Convention in Houston, our state office was extensively involved in monitoring the delegate ratification process and maintaining contact with the state delegation." Attachment 11 at 37. Moreover, the declaration describes how state office staff "gathered information on the delegates and issues" related to the party platform, such as the

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abortion issue, and provided information to the national headquarters.^{22/} Id.

Similarly, the Larson declaration describes activity in 12 state offices in the Western Region, of which 10 are relevant to the non-qualified expenditure repayment determination, and concludes that "the campaign could not have prepared for the National Convention without the active and extensive support provided by the state campaign office personnel." Attachment 11 at 41. Mr. Larson stated: "the state offices were the point of contact between the national campaign and the state delegations and engaged in a wide range of activities." Id. State office staff "helped to prepare for the state conventions and attended the conventions as active participants" and were involved in selecting delegates who would "support President Bush generally, but who also would support his views on various platform issues." Id. Thus, they "were involved in resolving challenges to the state delegations."^{23/} Id. Moreover, the state offices "were extensively involved in the logistical and administrative planning" for the Convention. Attachment 11 at 41. In addition Mr. Larson states that state office staff:

met with delegates and helped to organize the delegation, . . . [and] were the eyes and ears of the national

^{22/} For example, "Connecticut was a key state in the struggle to avoid a floor fight" on the abortion issue, and the state office monitored the state delegation and provided information to national headquarters through the Convention. Id.

^{23/} Mr. Larson discussed several instances where supporters of other presidential candidates challenged delegate selections, and attached documentation of these challenges to his declaration. Attachment 11 at 41-47.

campaign. State campaign personnel would meet with the state delegates and help to monitor their views on issues of importance to the campaign. The campaign was particularly concerned that dissension among the delegates would lead to a disastrous floor fight at the Convention on the Party Platform. Accordingly, the campaign spent large amounts of time and effort soliciting the views of the delegates and to persuade them to support the positions espoused by the campaign.

Id.

In a memorandum dated July 28, 1995 accompanying a draft Statement of Reasons, the Commission's Office of General Counsel recommended that the Commission determine that the expenditures for leased office space, equipment and materials associated with the 11 state offices discussed in the Larson and Dudley declarations totaling \$10,734.64 are qualified primary campaign expenses which are not subject to repayment. However, ~~the Office of General Counsel did not recommend that the~~ Commission change the 50/50% allocation of expenditures related to the remaining 22 state offices. On August 3, 1995, the Commission considered the draft Statement of Reasons and the Office of General Counsel's recommendations. A motion to consider 100% of the expenditures related to all 33 state offices to be qualified campaign expenditures of the primary campaign failed by a three to three vote. Subsequently, a motion to approve the Office of General Counsel's recommendations also failed by a three to three vote. An affirmative vote of four members is required for the Commission to take any action under the Presidential Primary Matching Payment Account Act or the Presidential Election Campaign Fund Act. 2 U.S.C. § 437c(c). Therefore, the amounts of expenditures for leased space, equipment and materials related to all of the state offices at issue totaling \$107,031 have been

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removed from the total amount of non-qualified campaign expenses.^{24/}

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c. Other Expenses

The Commission has also determined that the Committees have not provided sufficient evidence to demonstrate that the remaining expenditures were made in connection with the primary campaign. Indeed, the direct mail and advertising expenditures have no apparent connection to the nomination, but appear instead to be related to the general election.^{25/} For example, the Primary Committee paid for a full page advertisement in five newspapers on July 29, 1992 after independent candidate Ross Perot announced he would not run for President. Attachment 14. The advertisement, written as a letter from President Bush to Perot supporters, appealed for their votes in the general election: "in these days following [Perot's] withdrawal, I'm asking for your vote. Give me the chance to earn it. Over the next few months, study the two remaining candidates." Id. Although this advertisement appeared before the Convention, the

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^{24/} This figure represents the total amount of expenditures for leased space, equipment and materials with respect to the state offices. In the Final Audit Report, 50% of this amount was considered to be qualified primary campaign expenses.

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^{25/} While direct mail and advertising are not specifically listed as permissible expenditures by section 9003.4(a)(1), that section should be interpreted to permit a committee to incur expenses clearly related to setting up the general election campaign, including direct mail and advertising intended to influence potential supporters and volunteers for the general election campaign.

timing and nature of the advertisement indicates that it was intended to sway Perot supporters for the general election.

In their written responses and the oral presentation, the Committees were unable to demonstrate how this advertisement, targeted at supporters of an independent candidate, was connected to the Convention. At the oral presentation, Counsel for the Committees stated:

the Perot advertisement was intended to shore up Republican support at the convention in light of Ross Perot's impact on the race. When Mr. Perot withdrew, he had eroded the Republican base, and the advertisement in USA Today and other papers was intended to address principally the Republicans who had defected to Ross Perot.

Attachment 10 at 24. It is unclear from the record how this advertisement could affect support for the Candidate at the Convention, since it is unlikely that any Perot supporters would be Convention delegates. Moreover, the language of the advertisement explicitly refers to the general election, not the Convention.

Similarly, the Committees' argument that the direct mail at issue was targeted at Republicans does not provide a sufficient connection to the primary campaign or the Convention. The direct mail featured pictures of Bush and Clinton and discussions of their positions and records on issues. See Attachments 13 and 15. For example, the "Marilyn Quayle" letter sent on August 4, 1992 discussed kicking off the re-election campaign, and provided a volunteer hotline number active through Labor Day. The letter states: "[a] true grassroots campaign organization that includes you will make the difference in

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November. . . . Working together, we will have a victory in November." 26/ Attachment 13 at 2. The Committees contend that the direct mail pieces were "intraparty mailing[s]" to Republicans rather than the general public, and that the Marilyn Quayle letter "asked putative supporters of the President . . . for volunteer help with the convention and other activities." Attachment 10 at 23.

Even if the mailings were only sent to Republicans, the content of the mailings appears to be general election campaign literature comparing the positions of President Bush and Governor Clinton, the general election candidates. There is no evidence that the direct mail was targeted at Convention delegates. Moreover, the Marilyn Quayle letter appears to be intended to enlist volunteer help for the general election campaign, not to prepare for the Convention. Most of the suggested grassroots activities have no apparent connection to the Convention, and the volunteer hotline remained open through Labor Day, several weeks after the Convention. Although these pieces may have been mailed prior to the Candidate's date of

26/ The Marilyn Quayle letter asks for volunteer help including: asking friends to volunteer; helping the state Bush-Quayle campaign; writing letters to newspapers and calling radio talk shows; using the enclosed campaign materials; convincing former Perot supporters to support President Bush; and attending a Convention watch party. Id. The Convention party is the only suggested activity related to the Convention. The mailing also included a poster, bumper stickers, a paper comparing President Bush's and Governor Clinton's accomplishments and positions on issues, and a volunteer response card. The response card has a check-off list of volunteer activities such as "Work the polls" and "Distribute literature," none of which were connected to the Convention.

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ineligibility, they appear to anticipate responses by potential volunteers and supporters during the general election campaign period.

In addition, as a result of the Commission's three to three vote regarding the 33 state offices, the remaining expenditures for equipment and materials for the state offices that were incurred in July and August 1992 are not included in the amount of non-qualified campaign expenses.^{27/} These expenditures include the purchase of miscellaneous campaign materials such as flags, hats, brochures and signs which were shipped to various state offices in July and August, 1992 and the purchase and lease of computer equipment, software and related supplies. The Primary Committee paid the costs for these items through August 20, 1992 and the GEC paid for them following that date.

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Other than those expenditures related to the 33 state offices, the Primary Committee bears the burden of demonstrating that the expenditures had some connection to the primary campaign. The Committees have provided no evidence to prove that the primary campaign used the items that were not shipped to the 33 state offices for the primary campaign. For example, the Committees have not provided evidence that these materials were distributed to Convention delegates or brought to the Convention, or that computer equipment was used to monitor delegates or perform other Convention-related administrative

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^{27/} However, the Committee's expenditures for equipment and materials that were sent to the national headquarters are considered non-qualified campaign expenses.

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functions.^{28/} Based on the foregoing, the Commission has determined that the remaining expenditures for advertisements, direct mail, office space rental, equipment and materials not related to the state offices are related to the general election campaign. The Commission thus determines that the Primary Committee incurred non-qualified campaign expenses for these items totaling \$446,536.29/ Therefore, the Commission has made a final determination that the Primary Committee must repay \$106,979, a pro rata portion of the non-qualified campaign expenses totaling \$409,123.

With respect to the GEC, the Commission has reduced the expenditures subject to the GEC's overall expenditure limitation by \$333,172, reflecting the changes associated with polling and focus group expenses and leased office space, equipment, and materials expenses related to the state offices which the Commission has concluded were qualified campaign expenses of the

^{28/} The Committees' contention that the Commission treated equipment expenditures differently in this audit than in the Clinton for President audit is incorrect; the Commission adopted a consistent approach for both the Clinton and Bush campaigns. See Final Audit Report on Clinton for President Committee (approved December 27, 1994); Final Audit Report on Clinton/Gore '92 Committee and Clinton/Gore '92 General Election Compliance Fund (approved December 27, 1994); Final Repayment Determination on Clinton for President Committee (approved February 13, 1995). While most of the expenditures at issue were divided 50/50%, capital assets such as equipment were consistently divided in both audits using the 60/40% depreciation.

^{29/} The amount of non-qualified campaign expenses subject to repayment, \$409,123, results from adjustments to this amount for expenditures reimbursed by the GEC totaling \$37,301 and expenditures paid after March 2, 1993, the last day that the Primary Committee had public funds in its accounts.

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Primary Committee. This reduces the amount in excess of the GEC's overall expenditure limitation to \$220,086. The Compliance Fund may reimburse the GEC for this amount. The Commission recommends that the Compliance Fund reimburse the GEC and provide documentation of the reimbursement to the Commission within 30 days.

III. PRIMARY COMMITTEE RECEIPT OF FUNDS IN EXCESS OF ENTITLEMENT

During the candidate's period of eligibility, the candidate is entitled to receive public funds to the extent that the candidate received matchable contributions. 11 C.F.R. § 9034.1(a). After the candidate's date of ineligibility, the candidate is entitled to receive additional matching payments for matchable contributions received and deposited on or before

December 31 of the presidential election year provided that on the date of payment there are remaining debts reflected in the Statement of Net Outstanding Campaign Obligations ("NOCO Statement"). 11 C.F.R. § 9034.1(b). Any portion of the payments made to a candidate from the matching payment account in excess of the aggregate amount of payments to which the candidate was entitled under section 9034 shall be repaid to the Secretary of the Treasury. 26 U.S.C. § 9038(b)(1). The Commission may seek a repayment of public funds received in excess of the candidate's entitlement to the extent that payments made after the candidate's date of ineligibility are greater than the debts reflected in the NOCO Statement. 11 C.F.R. § 9038.2(b)(1)(i).

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In the Final Audit Report on the Primary Committee, the Commission determined that the Primary Committee received funds in excess of its entitlement totaling \$485,631. This amount has been revised. Based on the Commission's analysis of the Primary Committee's NOCO statement, the Primary Committee had net outstanding campaign obligations on August 20, 1992 of \$1,816,043. The Primary Committee deposited private contributions totaling \$876,527 between August 20, 1992 and March 2, 1993. The Primary Committee received matching fund payments of \$714,929 between August 20, 1992 and January 5, 1993. The Primary Committee's remaining entitlement prior to receiving the March 2, 1992 matching payment was \$224,587. The Primary Committee received matching payments of \$340,662 on March 2, 1993, which exceeded its entitlement by \$116,075. The Primary Committee received an additional matching fund payment of \$100,778 on April 2, 1993. As a result, the Primary Committee received \$216,853 in matching funds payments in excess of its entitlement.

Therefore, the Commission has made a final determination that the Primary Committee received \$216,853 in matching funds in excess of its entitlement and must repay \$216,853 to the United States Treasury pursuant to 26 U.S.C. § 9038(b)(1).

III. STALE-DATED CHECKS - PRIMARY COMMITTEE

Section 9038.6 of the Commission's regulations provides that if a committee has outstanding checks that have not been cashed, the committee should submit a check for the total amount of the outstanding checks to the United States Treasury.

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In the Final Audit Report on the Primary Committee, the Commission made an initial determination that the Primary Committee must pay \$19,194 for stale-dated checks to the United States Treasury. See 11 C.F.R. § 9038.6. The Primary Committee paid this amount to the Treasury on October 21, 1993 and July 25, 1994. Therefore, the Commission has made a final determination that \$19,194 is payable to the United States Treasury pursuant to 11 C.F.R. § 9038.6. Since the Primary Committee has made this payment, no additional payment is required.

IV. GEC AND COMPLIANCE FUND PAYMENTS

The Commission's regulations provide that if a committee has checks outstanding that have not been cashed, the Committee shall submit a check for the total amount of the outstanding checks to the United States Treasury. 11 C.F.R. § 9007.6. In addition, if a candidate receives income as a result of investment or other use of public funds, he shall pay the amount of the income to the United States Treasury. 11 C.F.R. § 9007.2(b) 4 .

The Commission made an initial determination that the GEC must pay \$19,023 to the United States Treasury for stale-dated checks. The GEC made this payment on October 21, 1993, and does not contest the payment. The Commission also made an initial determination that the GEC pay \$2,086 to the United States Treasury for income gained from an insurance settlement. The GEC notes in its response that it "disagrees . . . that the insurance settlement at issue created income" but provides no

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legal or factual arguments to support this statement. Attachment 8 at 3-4. The GEC made the \$2,086 payment on July 6, 1994. Finally, the Compliance Fund made a payment to the United States Treasury for stale-dated checks totaling \$8,666 on October 21, 1993.

Therefore, the Commission has made a final determination that the GEC must pay \$21,109 to the United States Treasury, representing a gain on an insurance settlement of \$2,086 and stale-dated checks totaling \$19,023. 11 C.F.R. §§ 9007.2(b)(4); 9007.6. The Commission further has made a final determination that the Compliance Fund must pay \$8,666 for stale-dated checks. Since the GEC and Compliance Fund have paid these amounts they do not owe any amount to the United States Treasury.

V. CONCLUSION

For the foregoing reasons, the Commission has made a final determination that the Primary Committee must repay a pro rata portion of non-qualified campaign expenses totaling \$409,123 in the amount of \$106,979 (\$409,123 x .261483) to the United States Treasury. Further, the Commission has made the final determination that the Primary Committee must repay \$216,853 to the United States Treasury for matching funds received in excess of its entitlement. The Commission has also made a final determination that the Primary Committee must pay \$19,164 to the United States Treasury for stale-dated checks. Because the

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Primary Committee has made a payment for the stale-dated checks, the total amount due to the United States Treasury is \$323,832.

Moreover, the Commission has made a final determination that the GEC must pay \$21,109 and the Compliance Fund must pay \$8,666 to the United States Treasury. 11 C.F.R. §§ 9007.2(b)(4); 9007.6. As noted, the GEC and Compliance Fund have made these payments and no additional payment is due from the GEC or Compliance Fund. Finally, the Commission recommends that the Compliance Fund reimburse \$220,086 to the GEC to eliminate the GEC's expenditures in excess of its overall expenditure limitation. 2 U.S.C. § 441a(b).

Attachments

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1. Interim Audit Report - Primary Committee
 2. Interim Audit Report - GEC and Compliance Fund
 3. Primary Committee Response to Interim Audit Report dated July 6, 1994 (portions of attachments deleted)
 4. GEC and Compliance Fund Response to Interim Audit Report dated July 6, 1994 (portions of attachments deleted)
 5. Primary Committee Final Audit Report
 6. GEC and Compliance Fund Final Audit Report
 7. Primary Committee Response to Final Audit Report
 8. GEC and Compliance Fund Response to Final Audit Report
 9. Audit Analysis of Responses to Final Audit Reports
 10. Oral Presentation Transcript
 11. Submission of additional materials following oral presentation
 12. Audit analysis of oral presentation and additional submission
 13. Marilyn Quayle letter
 14. Perot Advertisement
 15. Direct mail brochures
 16. California and New Jersey poll scripts
 17. Certification of Commission's vote on August 3, 1995

*Public
Records*



FEDERAL ELECTION COMMISSION
WASHINGTON, DC 20461

DATE & TIME TRANSMITTED: FRIDAY, SEPTEMBER 15, 1995 12:00

BALLOT DEADLINE: WEDNESDAY, SEPTEMBER 20, 1995 4:00

COMMISSIONER: AIKENS, ELLIOTT, McDONALD, McGARRY, POTTER, THOMAS

SUBJECT: PETITION OF THE BUSH-QUAYLE '92 PRIMARY COMMITTEE,
INC., THE BUSH-QUAYLE '92 GENERAL COMMITTEE, INC.
AND THE BUSH-QUAYLE '92 COMPLAINT COMMITTEE, INC.
TO STAY REPAYMENT PENDING APPEAL (LRA #425).
MEMORANDUM TO THE COMMISSION DATED SEPTEMBER 14, 1995.

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I approve the recommendation(s)

I object to the recommendation(s)

COMMENTS: _____

DATE: _____ SIGNATURE: _____

A definite vote is required. All ballots must be signed and dated.
Please return ONLY THE BALLOT to the Commission Secretary.
Please return ballot no later than date and time shown above.

FROM THE OFFICE OF THE SECRETARY OF THE COMMISSION

RECEIVED
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FEDERAL ELECTION COMMISSION
WASHINGTON, D.C. 20541

SEP 14 4 23 PM '95

September 14, 1995

MEMORANDUM

TO: The Commission

THROUGH: John C. Surina
Staff Director

FROM: Lawrence M. Noble *L.M.N.*
General Counsel

Kim Bright-Coleman *KBC*
Associate General Counsel

Kenneth E. Kellner *KEK*
Assistant General Counsel

DeLanie DeWitt Painter *DDP*
Attorney

SUBJECT: Petition of the Bush-Quayle '92 Primary Committee, Inc., the Bush-Quayle '92 General Committee, Inc. and the Bush-Quayle '92 Compliance Committee, Inc. to Stay Repayment Pending Appeal (LRA #425)

I. INTRODUCTION

On August 22, 1995, the Bush-Quayle '92 Primary Committee, Inc. ("the Primary Committee"), the Bush-Quayle '92 General Committee, Inc. ("the GEC") and the Bush-Quayle '92 Compliance Committee, Inc. (the "Compliance Fund") filed petitions for review of the Commission's final repayment determinations and a joint motion to consolidate with the United States Court of Appeals for the District of Columbia Circuit. On the same date, the Committees sent a letter petitioning the Commission to "stay pending appeal the Committees' repayment of the amounts set forth in the final repayment determinations sent to the Committees on August 17, 1995" pursuant to 11 C.F.R. § 9007.4(c) and § 9038.5(c). Attachment 1. It should be noted that the letter does not petition on behalf of President George Bush, the candidate. For the reasons set forth in this memorandum, this Office recommends that the Commission deny the petition.

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Memorandum to The Commission
Request to Stay Repayment Pending Appeal
Bush-Quayle '92 Committees
(LRA #425)
Page 2

II. BACKGROUND

On August 17, 1995 the Commission approved the Statement of Reasons supporting final repayment and payment determinations for the Primary Committee, GEC, and Compliance Fund.^{1/} Specifically, the Commission made a final determination that the Primary Committee must repay \$323,832 to the United States Treasury, including a pro rata repayment of non-qualified campaign expenses related to the general election in the amount of \$106,979 and a repayment of \$216,853 for matching funds that the Primary Committee received in excess of its entitlement. The Statement of Reasons also included a final determination that the Primary Committee make a payment of \$19,194 for stale-dated checks, which the Primary Committee has already paid to the United States Treasury.

Moreover, the Statement of Reasons included final determinations that the GEC must pay \$21,109 for stale-dated checks and a gain on an insurance settlement and that the Compliance Fund must pay \$8,666 for stale-dated checks to the United States Treasury. The GEC and Compliance Fund have paid these amounts. Finally, the Statement of Reasons recommended that the Compliance Fund reimburse the GEC \$182,785 in order to eliminate the GEC's expenditures in excess of its overall expenditure limitation. 2 U.S.C. § 441a(b).

III. ANALYSIS

The Primary Committee, GEC and Compliance Fund requested a stay of the final repayment determination pursuant to 11 C.F.R. § 9038.5(c)(iii).^{2/} Under this provision, a stay may be granted while judicial review is pending if a candidate meets all of the following criteria: 1) the candidate demonstrates that he or she will suffer irreparable harm in the absence of a stay; 2) the candidate has made a strong showing of the likelihood of success on the merits of the judicial action; 3) such relief is consistent with the public interest; and 4) no other party interested in the proceedings would be substantially harmed by

^{1/} The Statement of Reasons was hand delivered to counsel for the Primary Committee, GEC, and Compliance Fund on the same date.

^{2/} This provision applies to primary campaigns. The Committees also cite a similar provision for general election campaigns, at 11 C.F.R. § 9007.5(c). However, that provision does not apply here because the only outstanding repayment amount is due from the Primary Committee.

Memorandum to The Commission
Request to Stay Repayment Pending Appeal
Bush-Quayle '92 Committees
(LRA #425)
Page 3

the stay.^{3/} 11 C.F.R. § 9038.5(c)(2)(iii). For the purposes of 11 C.F.R. § 9038.5(c)(2)(iii), in determining whether the candidate has made a strong showing of the likelihood of success on the merits, the Commission may consider whether the issue on appeal presents a novel or admittedly difficult legal question and whether the equities of the case suggest that the status quo should be maintained.^{4/} 11 C.F.R. § 9038.5(c)(3).

We note at the outset that there is no repayment amount outstanding from either the GEC or the Compliance Fund, and therefore, it is unnecessary for those committees to seek a stay. Indeed, the GEC and Compliance Fund have no standing in this matter; the outstanding repayment at issue is due from the Primary Committee and the candidate. Accordingly, we recommend that the Commission deny the petitions for a stay made by the GEC and the Compliance Fund.

In addition, the Primary Committee has not satisfied the four elements required by 11 C.F.R. § 9038.5(c)(2)(iii) for the Commission to grant the requested stay. Its first argument is that the repayment would cause irreparable harm because the Primary Committee does not have sufficient funds to make the repayment, and the Compliance Fund would require "difficult and substantial fundraising activities" to raise the amount. Attachment 1 at 4-5. The Primary Committee contends that if it ultimately prevails on appeal, the Primary Committee and Compliance Fund would lose the fundraising expenditures needed to raise the repayment amount and will incur additional costs to refund the contributions. In support of this argument, the petitioning Committees submitted an affidavit from Assistant Treasurer Keith Davis stating that the Committees do not have sufficient funds to make the repayment and it would cost at

^{3/} The other alternatives available to candidates and their authorized committees are: 1) to place the entire amount at issue in a separate interest-bearing account pending the outcome of the appeal, with withdrawals from the account only by joint signatures of representatives of the candidate and the Commission (11 C.F.R. § 9038.5(c)(2)(i)); or 2) to post a surety bond guaranteeing payment of the entire amount at issue plus interest (11 C.F.R. § 9038.5(c)(2)(ii)).

^{4/} The Commission's regulations are consistent with the test for determining whether a stay is warranted developed in case law in the D.C. Circuit. See Virginia Petroleum Job Ass'n v. Fed. Power Com'n, 259 F.2d 921, 925 (D.C. Cir. 1958); Washington Metropolitan Area Transit Commission v. Holiday Tours, Inc., 559 F.2d 841, 843-845 (D.C. Cir. 1977); see also Explanation and Justification of 11 C.F.R. § 9038.5, 52 Fed. Reg. 20673 at 20673-4 (June 3, 1987).

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Memorandum to The Commission
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least \$100,000 to raise sufficient funds to make the repayment.^{5/}
Attachment 1 at 8-10.

The foregoing does not demonstrate the requisite irreparable harm under 11 C.F.R. § 9038.5(c)(2)(iii). Since the candidate is personally liable for the full amount of the repayment, the Primary Committee may avoid incurring fundraising expenses if the candidate makes the repayment.^{6/} In any event, to establish irreparable harm, "[m]ere injuries, however substantial, in terms of money, time and energy necessarily expended in the absence of a stay, are not enough." Virginia Petroleum, 259 F.2d at 925. Moreover, "the possibility that adequate compensatory or other corrective relief will be available at a later date, in the ordinary course of litigation, weighs heavily against a claim of irreparable harm." Id. Since the harm postulated by the Primary Committee is not inevitable absent the requested stay, and the Primary Committee may recover the repayment amount from the Commission if it prevails on the merits of its appeal, the Primary Committee has not established "irreparable harm."^{7/}

The Primary Committee also asserts that the repayment determinations "involve difficult and close legal issues" and that it has "a reasonable probability of success on the merits." Attachment 1 at 5-6; 11 C.F.R. § 9038.5(c)(2)(iii). To establish the requisite "substantial indication of probable success" on the merits of its appeal, Virginia Petroleum, 259

^{5/} Mr. Davis states that as of August 22, 1995, the Committees had the following net balances: the Primary Committee, \$5,550.63; the GEC, \$8,734.33, and the Compliance Fund, \$76,930.63.

^{6/} President George Bush, the candidate, has not petitioned for a stay. To become eligible for public funds, the candidate agreed in writing, *inter alia*, to pay any amounts required to be repaid under 26 U.S.C. § 9038. 26 U.S.C. § 9033(a), 11 C.F.R. §§ 9033.1, 9033.2. Moreover, 26 U.S.C. § 9038 provides that "the candidate shall pay" repayments to the United States Treasury for amounts received in excess of entitlement and non-qualified campaign expenses. 26 U.S.C. § 9038(b)(1) and (b)(2). Therefore, the candidate is personally responsible to make the repayment, and the Commission may seek payment from him.

^{7/} Moreover, the Primary Committee could mitigate the potential harm by requesting an extension of time or installment plan to make the repayment. In addition, the Primary Committee could have sought a stay on the basis of a surety bond, which would likely cost less than the full repayment amount. No evidence has been provided that the Primary Committee or the candidate would be unable to obtain or pay for a surety bond.

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Request to Stay Repayment Pending Appeal
Bush-Quayle '92 Committees
(LRA #425)
Page 5

F.2d at 925, the Primary Committee need not demonstrate a mathematical probability of success, but must raise serious, substantial and difficult legal questions and demonstrate that the equities are in favor of maintaining the status quo. Washington Metropolitan, 559 F.2d 841, 843-844; 11 C.F.R. § 9038.5(c)(3). "[M]aintaining the status quo is appropriate when a serious legal question is presented, when little if any harm will befall other interested persons or the public and when denial of the order would inflict irreparable injury." Id.

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The Primary Committee has failed to demonstrate a strong probability that it will prevail on the merits of its appeal. The Commission has rejected the "bright line test" proposed by the Bush-Quayle '92 Committees. As analyzed in the Commission's Statement of Reasons, the Bush-Quayle '92 Committees have misinterpreted the Commission's regulations and precedent. Contrary to the arguments presented, the statute, applicable Commission regulations, and Commission precedents do not support application of a "bright line test" based on the candidate's date of ineligibility to determine if an expenditure is a primary qualified campaign expense. Rather, the Commission has looked at both the timing and the purpose of expenditures to determine whether they were qualified campaign expenditures made "in connection with" the primary campaign. See 26 U.S.C. § 9032(9); 11 C.F.R. § 9032.9(a). Moreover, the Commission did not apply a "bright line test" to other audits from the 1992 presidential election cycle. See Final Audit Report on Clinton for President Committee (approved December 27, 1994). While certain factual aspects of this matter, such as polling expenditures and state offices, presented close factual issues, the Commission resolved each of those close factual questions in favor of the Bush-Quayle '92 Committees. The remaining non-qualified expenditures that form the basis of the Commission's final repayment determination are clearly related to the general election campaign. Therefore, the final repayment determination does not present a "novel or admittedly difficult legal question." 11 C.F.R. § 9038.5(c)(3).

The Primary Committee also argues that a stay would not harm the government interest because the money "is not needed immediately by the United States Treasury." Attachment 1 at 6; 11 C.F.R. § 9038.5(c)(2)(iii). To the contrary, the first matching payments are due to candidates and committees eligible for public funds in the 1996 presidential elections in a mere five months. The amounts of repayments made pursuant to 26 U.S.C. § 9038 are deposited into the Matching Payment Account, the source of public funding for the 1996 presidential primary and general election campaigns and the major party nominating conventions. 26 U.S.C. § 9038(d). It is unlikely that an appellate case will be resolved before 1996. Thus, the stay could harm the interests of interested third parties, the 1996 presidential campaigns and conventions.

Memorandum to The Commission
Request to Stay Repayment Pending Appeal
Bush-Quayle '92 Committees
(LRA #425)
Page 6

Finally, the Primary Committee argues that the equities of the situation favor maintaining the status quo. Attachment 1 at 6; 11 C.F.R. § 9038.5(c)(2)(iii). To the contrary, public policy considerations favor protecting the public fisc. The requirements of the regulations are intended to protect the public treasury if the Commission's repayment determination is upheld on appeal. See Explanation and Justification of 11 C.F.R. § 9038.5, 52 Fed. Reg. 20673 (June 3, 1987). A stay unsupported by a surety bond or escrow account raises the risk that in the event the Commission prevails on the merits, the repayment will be delayed. Moreover, it creates a precedent that could encourage other campaigns to indulge in frivolous challenges to repayment determinations to delay repayment.

Therefore, since the Primary Committee has failed to establish any of the four required factors for the Commission to grant a stay under 11 C.F.R. § 9038.5(c)(2)(iii), the Office of General Counsel recommends that the Commission deny the requested stay. We recommend, however, that the Commission permit the Primary Committee and the candidate to obtain a surety bond or establish an escrow account and submit a revised request for a stay based on 11 C.F.R. § 9038.5(c)(2)(i) or (ii) within ten days. This Office's letter to the Primary Committee will suggest these alternative methods of obtaining a stay.

IV. RECOMMENDATIONS

The Office of General Counsel recommends that the Commission:

1. Deny the requests of the Bush-Quayle '92 Primary Committee, Inc., the Bush-Quayle '92 General Committee, Inc., and the Bush-Quayle '92 Compliance Committee, Inc. to stay the Commission's final determination that the Bush-Quayle '92 Primary Committee, Inc. must repay \$323,832 pending the appeal filed in the United States Court of Appeals for the District of Columbia Circuit; and

2. Approve the appropriate letter.

Attachment

1. Letter dated August 22, 1995 from Bobby R. Burchfield with attached Petitions for Review dated August 22, 1995

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August 22, 1995

VIA HAND DELIVERY

Ms. Kim Bright-Coleman
Associate General Counsel
Office of the General Counsel
Federal Election Commission
6th Floor
999 E Street, N.W.
Washington, D.C. 20463

Aug 22 5 08 PM '95

RECEIVED
FEDERAL ELECTION
COMMISSION
OFFICE OF GENERAL
COUNSEL

Re: Bush-Quayle '92 Audit Reports

Dear Ms. Bright-Coleman:

You will find enclosed a copy of three petitions for review and a joint motion to consolidate filed today on behalf of Bush-Quayle '92 Primary Committee, Inc. (the "Primary Committee"), Bush-Quayle '92 General Committee, Inc. (the "General Committee"), and Bush-Quayle '92 Compliance Committee, Inc. (the "Compliance Committee") (collectively, the "Committees") with the United States Court of Appeals for the District of Columbia Circuit.

Pursuant to 11 C.F.R. §§ 9007.4(c) and 9038.5(c), the Committees hereby petition the Commission to stay pending appeal the Committees' repayment of the amounts set forth in the final repayment determinations sent to the Committees on August 17, 1995. The Commission found as part of its final repayment determination that the Primary Committee must repay to the United States Treasury a pro rata portion of non-qualified campaign expenses in the amount of \$106,979 and matching funds received in excess of entitlement in the amount of \$216,853. Related to these repayment determinations is a Commission recommendation that the Compliance Committee reimburse the General Committee in the amount of \$182,785. As noted in the materials accompanying the Final Repayment Determination, the Committees have already repaid the other amounts.

ATTACHMENT 1
Page 1 of 21

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Ms. Kim Bright-Coleman
August 22, 1995
Page 2

I. FACTUAL AND PROCEDURAL BACKGROUND

Prior to the 1992 primary campaign season, Primary Committee personnel reviewed the law, regulations, and existing precedent concerning the proper treatment of expenditures made up to the date of ineligibility. The law and regulations state, in pertinent part, that such expenditures may be treated as primary campaign expenses if they are made "in connection with" the campaign for nomination. 26 U.S.C. § 9032(9); 11 C.F.R. § 9032(9). Neither the regulations nor Commission precedent indicated that the purpose of the expenditure must be exclusively or even primarily related to the campaign for nomination. To the contrary, Commission staff had questioned the relative benefit of certain expenditures by the Reagan-Bush campaign during the 1984 election cycle. As an example, the staff sought to treat expenditures for voter registration efforts made in states after the primaries had taken place as general election expenses. The Reagan-Bush campaign had responded that, although some of these expenditures may have benefitted the general election campaign, they were nonetheless part of a general build-up to the Republican National Convention. The Commission accepted this explanation and deemed the expenditures to be qualified primary campaign expenses. Other Commission precedents were in accord. See Adv. Op. 1975-9, Fed. Election Camp. Fin. Guide (CCH) ¶ 5110 at 10,035 (1975) (holding expenditures during primary by unopposed candidate "allocable to that primary election rather than to a subsequent general election"); Adv. Op. 1978-99, Fed. Election Camp. Fin. Guide (CCH) ¶ 5387, at 10,396 (1979) (campaign materials ordered and received only one day before the primary election, which were used both in the primary election and the general election, may be treated as primary campaign expense).

On the basis of this review, the Committees adopted a "bright-line" approach based on the date of ineligibility ("DOI"), which was August 20, 1992. The Committees treated expenditures for advertising, equipment, offices, salaries, materials, and the like as primary campaign expenses so long as they were made prior to the DOI and were connected to the campaign for nomination.

During the audit, the Commission staff adopted the same position that had been rejected by the Commission in the Reagan-Bush '84 audit. The staff selected a series of expenditures, including polling, advertising, equipment and materials, and office space that the staff contended had a larger benefit to the general election campaign and should therefore have been treated as a general election expense. The Commission initially agreed in its Interim Audit Reports issued on March 24, 1994.

Ms. Kim Bright-Coleman
August 22, 1995
Page 3

The Committees submitted responses to the Commission in which they explained the following: (i) the law and precedent indicated that the Committees' "bright-line" approach was proper, (ii) the primary benefit test applied by the Commission was inconsistent with the law and regulations, (iii) the Committees had, in any event, not received adequate prior notice of the Commission's standard, and (iv) the expenditures were nonetheless sufficiently connected to the campaign for nomination as to meet the primary benefit standard reflected in the Interim Audit Reports.

During the open meeting on December 8, 1994, the Commission expressly abandoned the primary benefit test in the Interim Audit Reports and agreed that the Committees had shown a connection between all of the challenged expenditures and the campaign for nomination. The Commission adopted a new approach, however, in which it split the challenged expenditures evenly between the Primary and General Committees. This approach does not appear in the regulations, had never been adopted in a prior audit, had not been suggested by the audit staff, and apparently arose for the first time during the meeting.

After receiving the initial final determination, the Committees submitted additional materials and made an oral presentation to the Commission further explaining the arguments mentioned above and pointing out that, regardless of whether the Commission's interpretation was permissible under the law, the Commission had not given the campaign adequate prior notice that this novel approach would be applied.

At its meetings on August 3 and 17, 1995, the Commission found that additional expenditures, such as polling and state office expenditures, could be treated entirely as qualified primary campaign expenditures, but declined to modify its repayment determinations with respect to the remaining challenged expenditures. The Committees are now seeking judicial review of this issue.

Unless the repayment requirement is stayed or extended, the Committees will have only until September 16, 1995, to raise the money to make the repayment, a process that would be difficult if not impossible to complete in that time. Further, in view of the Petitions for Review of the Commission's determinations filed by the Committees with the D.C. Circuit, the Committees would suffer irreparable harm if forced to comply with the determination prior to resolution of their appeal.

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Ms. Kim Bright-Coleman
August 22, 1995
Page 4

II. ARGUMENT

A. Requirements for Entry of a Stay

The Commission has the authority and discretion to issue a stay of its repayment determinations. See 11 C.F.R. §§ 9007.5(c) and 9038.5(c). More generally, the test for a preliminary injunction, the equivalent of a stay pending appeal, is set forth in Virginia Petroleum Jobbers Ass'n v. FPC, 259 F.2d 921 (D.C. Cir. 1958).

The principle issue on appeal will be whether the Primary Committee acted reasonably in treating as primary campaign expenditures the cost of advertising, equipment, and materials that were used during the primary campaign period for purposes that had a connection to the campaign for nomination. For the reasons set forth below, the Committee respectfully submits that (i) requiring repayment prior to the resolution of the appeal would cause irreparable harm, (ii) the Committee has a substantial probability of success on the merits as reflected by the Commission's own struggle to resolve the difficult underlying legal and factual issues, (iii) there is no compelling government interest in requiring repayment at this point, and (iv) the equities favor maintaining the status quo. Accordingly, the Commission should stay the repayment pending resolution of the appeal.

B. A Stay Pending Appeal Is Warranted Here

Because of the substantial legal issues presented by the Committees' appeals, and the irreparable injury that would be incurred in complying with the repayment order, a stay is appropriate here.

First, requiring immediate repayment would cause irreparable harm to the Primary Committee and others. The Primary Committee does not have funds sufficient to pay the amount required in the repayment determination. The Compliance Committee would need to raise the balance through difficult and substantial fundraising activities, largely if not exclusively through direct mail appeals. While raising money is never easy, it is particularly difficult several years after the election during the heat of the next presidential election campaign that is already well underway with 10 active Republican candidates. As Keith A. Davis, Assistant Treasurer to the Committees, explains in the attached declaration, the fundraising would have to be limited to the Primary and Compliance Committees, and only individuals who have not already contributed the \$1,000 maximum to those Committees would be allowed to contribute. Mailing

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Ms. Kim Bright-Coleman
August 22, 1995
Page 5

lists would have to be culled and contributions would have to be screened to ensure that each was proper and allowable.

As a result of these difficulties, the cost of raising the funds would likely consume more than one third of the amount raised and could easily reach one half of that amount. If the Committees prevail on appeal, the time, effort, and expense of the fundraising will have been entirely wasted. The government would presumably pay back the money paid to U.S. Treasury, but it would not reimburse the Committee, the fundraising volunteers, or the contributors for their time or for the expense of the fundraising. This loss would thus be irreparable.

A second irreparable loss would occur after the Committee received the refund from the Treasury, again assuming a favorable outcome on appeal. The Committee would refund the remaining money -- thus incurring substantial additional administrative and postage expense -- leaving the contributors substantially less than their original contributions. On the other hand, a decision not to refund the money would also leave the contributors irreparably harmed.

Second, as the Commission itself recognized during its deliberations, the repayment determinations involve difficult and close legal issues that indicate that the Committees have a reasonable probability of success on the merits. For example, there is a substantial question as to whether the Commission has applied the proper legal standard in making its determination. The applicable statute and regulations require, in pertinent part, only that expenditures be made "in connection with" the campaign for nomination, 26 U.S.C. § 9032(9); 11 C.F.R. § 9032(9). The Commission, however, applied a much higher standard; it required that the expenditures "must be primarily related to the primary campaign." Statement of Reasons at 19 (emphasis added). Moreover, the Commission has recently adopted the "bright line" test advocated by the Committees for the 1996 election cycle. If the "50/50 split" prevails on appeal, only the 1992 cycle will have been subjected to this standard.

Even if the "primarily-related" standard were to be found to be within the Commission's discretion, another substantial legal issue is whether the Commission provided the Committees with adequate notice of its interpretation prior to the 1992 campaign. The statute and regulations do not on their face suggest that expenditures for goods and services received and used prior to the date of ineligibility ("DOI") must either be primarily related to the primary campaign or otherwise allocated 50/50 between the Primary Committee and the General Committee. Nor has the Commission been able to point to a single

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Ms. Kim Bright-Coleman
August 22, 1995
Page 6


instance before 1992 in which a presidential campaign was required to allocate such expenditures on a 50/50 basis.

Third, the government would not be harmed by a stay. While the repayment demand is substantially in excess of the Committees' current ability to pay, it is not needed immediately by the United States Treasury. If the Commission's determination is upheld on appeal, the Committees will be as able to raise the funds for the repayment at the end of the appeal process as they are now. Moreover, the Commission's rules provide that "stays shall require the payment of interest on the amount at issue." 11 C.F.R. § 9038.5(4).

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Finally, the equities of the situation favor maintaining the status quo. The Committees undertook a review of the existing law, regulations, and precedents concerning the allocation of expenditures between the Primary and General Committees, and, based on that review, adopted a coherent approach that was consistently applied. The Committees promptly ~~corrected the relatively few inadvertent deviations from that~~ approach that the Commission staff revealed during the post-election audit. Several Commissioners made clear in their comments during their deliberations that they do not question that the Committees sought in good faith to comply with the Commission's requirements and that the issues presented were difficult. Moreover, the Commissioners have made clear, both in the regulations recently published and their comments during the open meetings, that the "bright-line" approach under which the Committee believed it was operating is the better policy.

For the reasons set forth above, the Committee requests that the Commission stay the repayments not already made by the Committees pending the resolution of the appeal.

Respectfully submitted,


Bobby R. Burchfield
Thomas O. Barnett

Counsel to the Committees

DECLARATION

I declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief. Executed in Washington, D.C. on this 22nd day of August 1995.


Bobby R. Burchfield

95070194116

BEFORE THE FEDERAL ELECTION COMMISSION

Bush-Quayle '92 Primary
Committee, Inc.,

Petitioner

v.

Federal Election Commission,

Respondent.

Petition for Stay

DECLARATION OF KEITH A. DAVIS

In accordance with 28 U.S.C. § 1746, I, Keith A. Davis, hereby declare as follows:

1. During the 1992 Presidential campaign, I served as Assistant Treasurer to Bush-Quayle '92 Primary Committee, Inc. ("Primary Committee"), Bush-Quayle '92 General Committee, Inc. ("General Committee"), and Bush-Quayle '92 Compliance Committee, Inc. ("Compliance Committee") (collectively, the "Committees"). As part of my responsibilities, I was involved with virtually every aspect of the finances of the Committees, including the fundraising efforts made by the Primary and Compliance Committees. I have been involved with campaign finance activities since 1979. This declaration is based upon my personal knowledge, experience, and expertise.

2. The Commission's final repayment determination requires, in part, that the Primary Committee repay to the United States Treasury \$106,979 for non-qualified campaign expenses and \$216,853 for matching funds received in excess of

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entitlement. The Commission also recommends that the Compliance Committee reimburse the General Committee for \$182,785 to eliminate expenditures in excess of the General Committee's overall expenditure limitation.

3. The Committees currently lack the funds to make such payments. As of August 22, 1995, the three funds had the following net balances:

Primary Committee \$ 5,550.63

General Committee \$ 8,734.33

Compliance Committee \$76,930.63

4. If the Primary and General Committees are required to make the payments set forth in the Commission's final determinations, they will have to undertake expensive and difficult fundraising efforts. The only realistic method for raising the amounts necessary to comply with the repayment determination is a direct mail appeal to the Primary and Compliance Committee contributor lists. Since many of those contributors have already contributed the maximum amount to those Committees, the Committees' most reliable contributors would need to be deleted from the mailing.

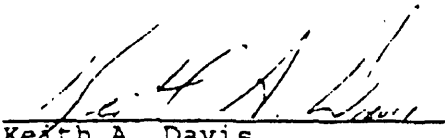
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5. The cost of raising funds during an election campaign typically amounts to about one third of the funds raised. To raise funds several years after an election, however, the cost would be substantially greater.

6. The difficulty in raising funds for a past Presidential election campaign is increased further by the extensive fundraising efforts currently being made by the 10 Republicans seeking the nomination for the 1996 election. It could well be easier to raise funds after the 1996 election than it would be to do so now.

7. As a result of these factors, I estimate that the cost of raising the funds necessary to make the repayments required by the Commission would be at least \$100,000 and could exceed \$150,000. These costs do not include the time and effort by volunteers helping with the fundraising efforts.

I declare under penalty of perjury that the foregoing is true and correct. Executed in Washington, D.C., on August 22, 1995.


Keith A. Davis

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August 22, 1995

Mark Langer
Clerk of the Court
United States Court of Appeals
for the District of Columbia Circuit
Room 5423
333 Constitution Avenue, N.W.
Washington, D.C. 20001-2866

**Re: Petitions for Review Submitted by Bush-Quayle '92
Primary Committee, Inc., Bush-Quayle '92 General
Committee, Inc. and Bush-Quayle '92 Compliance
Committee, Inc.**

Dear Mr. Langer:

You will find enclosed an original and four copies of the following:

1. A petition by Bush-Quayle '92 Primary Committee, Inc. for review of final audit determinations of the Federal Election Commission;
2. A petition by Bush-Quayle '92 General Committee, Inc. for review of final audit determinations of the Federal Election Commission;
3. A petition by Bush-Quayle '92 Compliance Committee, Inc. for review of final audit determinations of the Federal Election Commission; and
4. A joint motion by the three committees to consolidate consideration of the three petitions.

ATTACHMENT 1
Page 10 of 21

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Mark Langer
August 22, 1995
Page 2

You will also find enclosed three checks in the amount of \$100.00 each payable to the United States Court of Appeals for the District of Columbia Circuit for the filing fees for each petition.

Please date-stamp and return a copy of each paper with our messenger. Your cooperation in this matter is appreciated.

Sincerely,



Thomas O. Barnett

TOB:rmh
Enclosures

cc: Service List

95070121

UNITED STATES COURT OF APPEALS
FOR THE DISTRICT OF COLUMBIA CIRCUIT

Bush-Quayle '92 Primary
Committee, Inc.,

Petitioner

v.

Federal Election Commission,

Respondent.

Petition for Review

25070196192

Bush-Quayle '92 Primary Committee, Inc. (the
"Primary Committee") hereby petitions the Court for review of
the final determinations sent to the Primary Committee by the
Federal Election Commission on August 17, 1995. In addition,
because the issues raised in this appeal are closely
interrelated to those raised in the petitions filed today by
Bush-Quayle '92 General Committee, Inc. and Bush-Quayle '92
Compliance Committee, Inc., the Primary Committee requests
that the Court consolidate the three petitions.

Respectfully submitted,

Bobby R. Burchfield
Thomas O. Barnett

COVINGTON & BURLING
P.O. Box 7566
1201 Pennsylvania Avenue, N.W.
Washington, D.C. 20044
(202) 662-5000

Attorneys for Petitioner

August 22, 1995

CERTIFICATE OF SERVICE

I, Thomas O. Barnett, certify that a copy of the foregoing document was served by hand on this 22nd day of August, 1995, on the following:

Lawrence M. Noble, Esq.
Kim Bright-Coleman, Esq.
Delanie Painter, Esq.
Federal Election Commission
999 E Street, N.W.
Washington, D.C. 20463


Thomas O. Barnett

95070194125

UNITED STATES COURT OF APPEALS
FOR THE DISTRICT OF COLUMBIA CIRCUIT

Bush-Quayle '92 General
Committee, Inc.

Petitioner

v.

Federal Election Commission,

Respondent.

Petition for Review

Bush-Quayle '92 General Committee, Inc. ("General
Committee") hereby petitions the Court for review of the final
determinations sent to the General Committee by the Federal
Election Commission on August 17, 1995. In addition, because
the issues raised in this appeal are closely interrelated to
those raised in the petitions filed today by Bush-Quayle '92
Primary Committee, Inc. and Bush-Quayle '92 Compliance
Committee, Inc., the General Committee requests that the Court
consolidate the three petitions.

Respectfully submitted,

Bobby R. Burchfield
Thomas O. Barnett

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P.O. Box 7566
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Attorneys for Petitioner

August 22, 1995

ATTACHMENT 1
Page 15 of 21

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CERTIFICATE OF SERVICE

I, Thomas O. Barnett, certify that a copy of the foregoing document was served by hand on this 22nd day of August, 1995, on the following:

Lawrence M. Noble, Esq.
Kim Bright-Coleman, Esq.
Delanie Painter, Esq.
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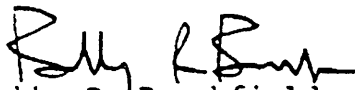
UNITED STATES COURT OF APPEALS
FOR THE DISTRICT OF COLUMBIA CIRCUIT

| | | |
|--|---|---------------------|
| Bush-Quayle '92 Compliance Committee, Inc., |) | |
| |) | |
| Petitioner |) | |
| |) | |
| v. |) | Petition for Review |
| |) | |
| Federal Election Commission, |) | |
| |) | |
| Respondent. |) | |

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Bush-Quayle '92 Compliance Committee, Inc.
("Compliance Committee") hereby petitions the Court for review
of the final determinations sent to the General Committee by
the Federal Election Commission on August 17, 1995. In
addition, because the issues raised in this appeal are closely
interrelated to those raised in the petitions filed today by
Bush-Quayle '92 Primary Committee, Inc. and Bush-Quayle '92
General Committee, Inc., the Compliance Committee requests
that the Court consolidate the three petitions.

Respectfully submitted,


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August 22, 1995

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UNITED STATES COURT OF APPEALS
FOR THE DISTRICT OF COLUMBIA CIRCUIT

Bush-Quayle '92 Primary
Committee, Inc.,
Bush-Quayle '92 General
Committee, Inc., and
Bush-Quayle '92 Compliance
Committee, Inc.,

Petitioners

v.

Federal Election Commission,

Respondent.

Petition for Review

JOINT MOTION FOR CONSOLIDATION OF PETITIONS FOR REVIEW

Bush-Quayle '92 Primary Committee, Inc. (the "Primary Committee"), Bush-Quayle '92 General Committee, Inc. (the "General Committee"), and Bush-Quayle '92 Compliance Committee, Inc. (the "Compliance Committee") (collectively, the "Committees") have petitioned the Court for review of the final determinations sent to the Committees by the Federal Election Commission on August 17, 1995. For the reasons set forth below, the Committees jointly move the Court to consolidate consideration of the three petitions for review.

The primary issues raised by all three petitions concern the Commission's determination that certain expenditures should have been paid by the General Committee rather than by the Primary Committee. Because the resolution of these issues affects the final Commission determinations with respect to all of the Committees, the Commission

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addressed the issues on a consolidated basis, and the Committees respectfully submit that it would be more efficient for the Court to do the same.

Counsel for the Committees has consulted with the General Counsel for the respondent Federal Election Commission on this motion, which has not yet reached a determination on the issue.

Respectfully submitted,



Bobby R. Burchfield
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August 22, 1995

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